



City of Page, Arizona **FY2023 Budget**



Final Version

Last updated 10/31/22

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INTRODUCTION

Distinguished Budget Presentation Award FY2022



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Page
Arizona**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director



Budget Message

Darren Coldwell, City Manager

Mayor Diak and Members of Page City Council:

The annual budget assures the efficient, effective, and economic use of the City's resources, as well as establishing that the highest priority objectives are accomplished. Through the budget, the City Council and staff set the direction of the City. The budget is expected to keep in mind both the positive and negative events happening within the City of Page. This document gives the City Council an ability to allocate resources and establish priorities.

The Fiscal Year 2023 Budget is respectfully submitted to Mayor Diak, the City Council, and residents of Page, Arizona. This budget represents the City Council's commitment to strong financial management practices and a strategic plan for continued growth and a sustained future. This budget document has been a collaboration between the City Manager, Department Managers, City staff, and members of the Page City Council to be used as a tool to identify funding priorities, reflect the needs and desires of the community, and to guide management throughout the year by clearly setting forth the goals and objectives of the Council for the coming year.

As a whole, the City of Page is in a strong financial position considering the economic challenges that are currently in Page. The authorization of the Coronavirus Aid, Relief, and Economic Security Act has helped stabilize funding for specific funds such as Emergency Services and Page Airport, albeit a temporary fix to a complicated problem. Several problems have played a role in the economic future of our City including:

- High unemployment due to decreased tourism numbers and other tourism related jobs.
- The closing of the Navajo Generating Station.

Although these problems will take several years to overcome, there are signs of an improving economy, such as:

- Page's tourism numbers have begun to increase, especially on the weekends.
- Many community groups are working to improve the economic situation in the City.
- A noticeable increase of interest in corporate leaders in the City of Page.
- An uptick of developers expressing wants to begin new planned communities.

The recovery process has already begun, which will enhance the goal of being a stable economy and consequently predictable steadfast revenues.

The City of Page's taxable revenue for the General Fund has been on a steady incline since the COVID pandemic eased in the last couple of years or so. Last fiscal year (2022) the City sales tax revenue increased by \$2.4M from the previous year (2021) where we received \$11.1 in Sales Tax Revenue. The City of Page has seen a record increase in sales tax contributions to the General Fund as of FY 2022. We closed the year with the highest number in sales tax revenue being received in one year thus far with a total of \$13,609,435.

The City of Page once again saw a substantial increase in health insurance costs this year of around 12% that was added to this year's budget. In reviewing the past performance of our policy, Page has been very lucky to be able to keep this cost down. For over the last five years, an increase of just over 2% was passed on to the General Fund budget. With this ever-increasing expense, the City Council may need to consider a greater contribution from the employees. I will continue to review our policy and continue to entertain new options for employee health insurance coverage.

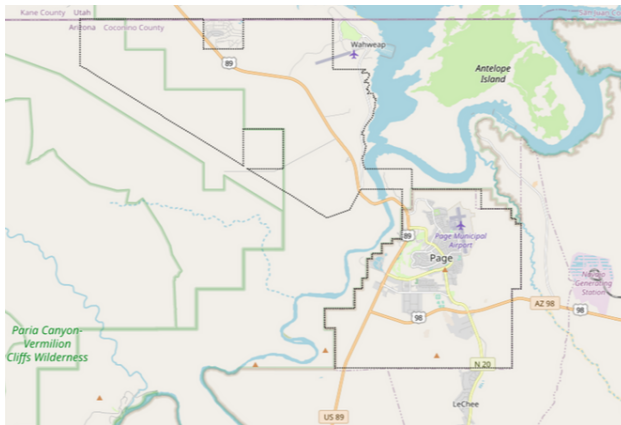
This fiscal year we re-evaluated our staffing needs, working with department directors, positions were added, or revised based on the department's needs. A reorganization of departments to increase efficiency has been implemented. The departments that have seen changes are Fire, Police, Public Works, Horseshoe Bend, Recreation, Library, Finance, and Lake Powell National Golf Course. In fiscal year 2022, the City budgeted 148 FTEs, a decrease of 3 FTEs from the prior year. This current FY 2023 shows our FTE's of 161, an increase of approximately 13 FTE positions that were reduced in the last two fiscal years. It is of the utmost importance that the City Council continues to review all salaries and staffing needs for future budgets.

The City Council looked outside of the box and made creative thinking a must for the success of the entire City of Page this year. It is my opinion that with continued changes the City of Page will achieve its goal of being fiscally sound and revenue positive.

City of Page, Arizona



Located in northeastern Arizona, Page is approximately 270 miles north of Phoenix and 270 miles east of Las Vegas in the center of "Canyon Country." Page is next to Lake Powell, Glen Canyon and just a short drive from the North or South Rim of the Grand Canyon.



Brief History



The City of Page is one of the youngest communities in the United States. In 1956, the United States Congress authorized the Bureau of Reclamation to build a dam on the Colorado River. Living accommodation and support services were needed for construction workers, their families, and everyone connected with the massive project.

The town of Page began as a construction camp. The mesa of which the City of Page now stands was part of the Navajo Tribal grazing allotment belonging to the Manson Family. This land was called Manson Mesa. The federal government made a reciprocal agreement with the Navajo Nation to transfer 16.7 square miles of Manson Mesa land to the Bureau of Reclamation, in exchange for a larger tract in Utah. The town was named after the Honorable John C. Page, who served as a commissioner of the Bureau of Reclamation from 1936 to 1943 and died in 1955.

Construction of the dam was completed in 1965. In 1974, the Bureau removed itself from governing the town and Page became an independent town by popular vote of the residents. On March 1, 1975, the City of Page was incorporated by formal resolution.



Page Today

Today, tourism and travel-related services and public utilities are the predominant employers in Page. While tourism services experience seasonal employment peaks from March through November, small businesses provide stability for Page.

The federal government is another important employer in the Page area. Glen Canyon National Recreation Area is administered by the National Park Service through headquarters in Page; and Glen Canyon Dam is managed by the U.S. Bureau of Reclamation. Both agencies are part of the U.S. Department of the Interior. Other public employers include other federal, state, and city offices, as well as public schools.



The City of Page has a broad range of community and recreational facilities to offer both residents and visitors. Our library offers educational programming for all ages, book clubs, author visits, Wi-Fi Hotspots and job-training seminars, while the Page Community Center offers home-delivered meals and congregate dining opportunities for our residents; provides public access to Wi-Fi and computers; hosts numerous community programs, such as, Zumba, crafts, demonstrations, etc. The Lake Powell National Golf Course, the only golf course north of Flagstaff, is a pristine red-rock course with unprecedented views of the Glen Canyon Dam and Lake Powell. The Golf Course offers various programs and classes for the community and visitors. The Page Sports Complex is a beautiful four-field complex which hosts a number of sports programs and tournaments throughout the year. The Page Rim Trail, a 10-mile loop which encircles the City, gives walkers, joggers, bikers and dog-walkers a 360-degree view of all sides of the City. Grandview Knoll overlook is a newly developed nature park that offers spectacular views. The Lakeview Nature Park is a 106-acre nature area on the northside of Page, allowing more opportunities for hiking enthusiasts. There are also 6 neighborhood and community parks boasting features, such as our skate park, pickleball courts, basketball courts, and ADA playground and bathroom-accessible parks. Multiple new parks are in-the-works, with community and recreational activities being a high priority within the City of Page.

Page is the center of recreational opportunities, including Lake Powell. The lake has 1960 miles of shoreline, which is longer than the entire West Coast of the continental United States. There are 96 major canyons to explore, as well as Rainbow Bridge National Monument, which can be explored by watercraft. Horseshoe Bend Overlook and Antelope Canyon are major tourist attractions, both attracting an estimated 3 to 7 million visitors in 2017.

Located in the center of "Canyon Country," Page is just a short drive from the North or South Rim of the Grand Canyon, Bryce and Zion National Parks, Monument Valley and Canyon De Chelly. Annual events include golf tournaments at Lake Powell National Golf Course, a Balloon Regatta, bass fishing tournaments, mountain bike racing, rodeos, Native American dance performances and pow wows, and art shows.

The National Park Service estimates that the Glen Canyon National Recreation Area had 3.5 million visitors in 2021, up 46 percent over 2020. Tourism and the distance to other trade centers have created a demand for a variety of consumer goods and services. Therefore, 70 percent of the employers and more than 50 percent of the total workforce are in the retail trade and service sectors.

Page is the ideal location for exploring many of the American Southwest's renowned national parks and monuments and discovering the unique culture of the Navajo Nation.

Page has one weekly newspaper, the Lake Powell Chronicle, and a local radio station. Television channels from Phoenix, cable by satellite, and cellular telephone service are available.

Page Unified School District (PUSD) serves 1,800 square miles in and around Page with an enrollment of approximately 2,300 students reported in 2021. Page has four pre-schools, a public primary (K-2nd grade), intermediate (3rd-5th grade), middle (6th-8th grade), three high schools (8th -12th grade) and several private schools (K-12) that serve the citizens of Page.

Coconino Community College provides secondary education through in-person, Zoom, and online courses to help students work toward degrees or certificates in a variety of disciplines. CCC provides students courses for careers, transferring to a university, personal enrichment and lifelong learning. CCC also provides a location in northern Coconino County for students to utilize FREE Wi-Fi, campus computers, and other technology.

Medical facilities include an accredited hospital, medical and dental offices, and various adjunct medical services. Medical specialists come from other cities on rotation to serve the citizens of Page. Classic Air Medical helicopter service is also available.

The Page Municipal Airport is situated on 536 acres located in Northern Arizona bordering Lake Powell. Two runways serve the airport - 15-33: 5,950 feet in length; and crosswind runway - 07-25: 2,200 feet in length. The Airport is a commercial service airport with charter and tour services also available.

Page has one industrial park (102 acres) with all utilities and highway access.

There are around 40 lodging facilities with roughly 3,000 units and seven meeting facilities, with the largest of these facilities seating approximately 400 people. There are also several RV parks and campgrounds with complete hookups.



Left - Grandview Knoll

Right - Lake Powell National Golf Course



Left - John C. Page Memorial Park

Right - Page Sports Complex

Population Overview



TOTAL POPULATION

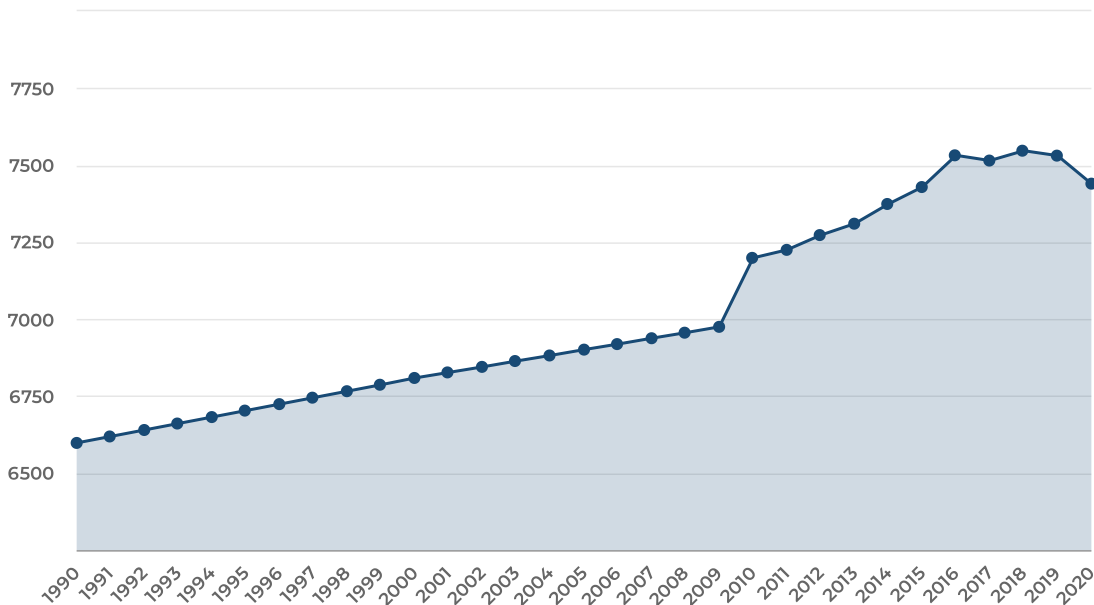
7,440

▼ 1.2%
vs. 2019

GROWTH RANK

56 out of 91

Municipalities in Arizona



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



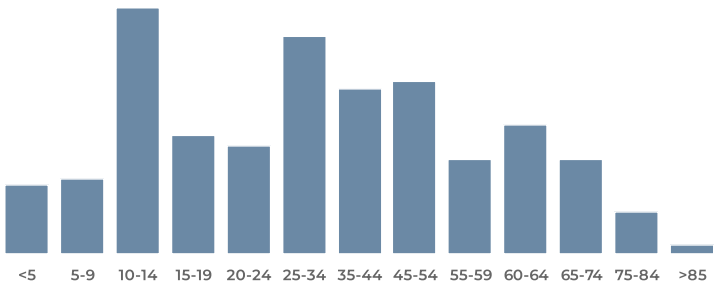
DAYTIME POPULATION

9,325

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

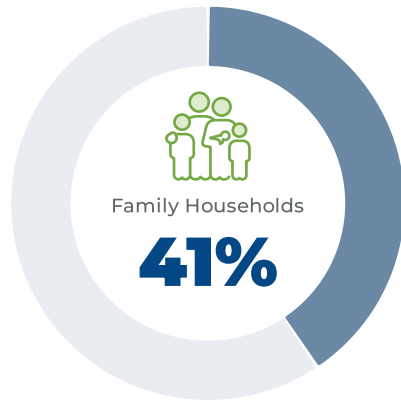
* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS

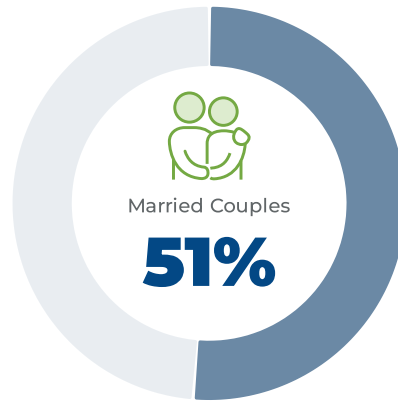
2,792

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **15%**

lower than state average



▲ **8%**

higher than state average



▼ **43%**

lower than state average



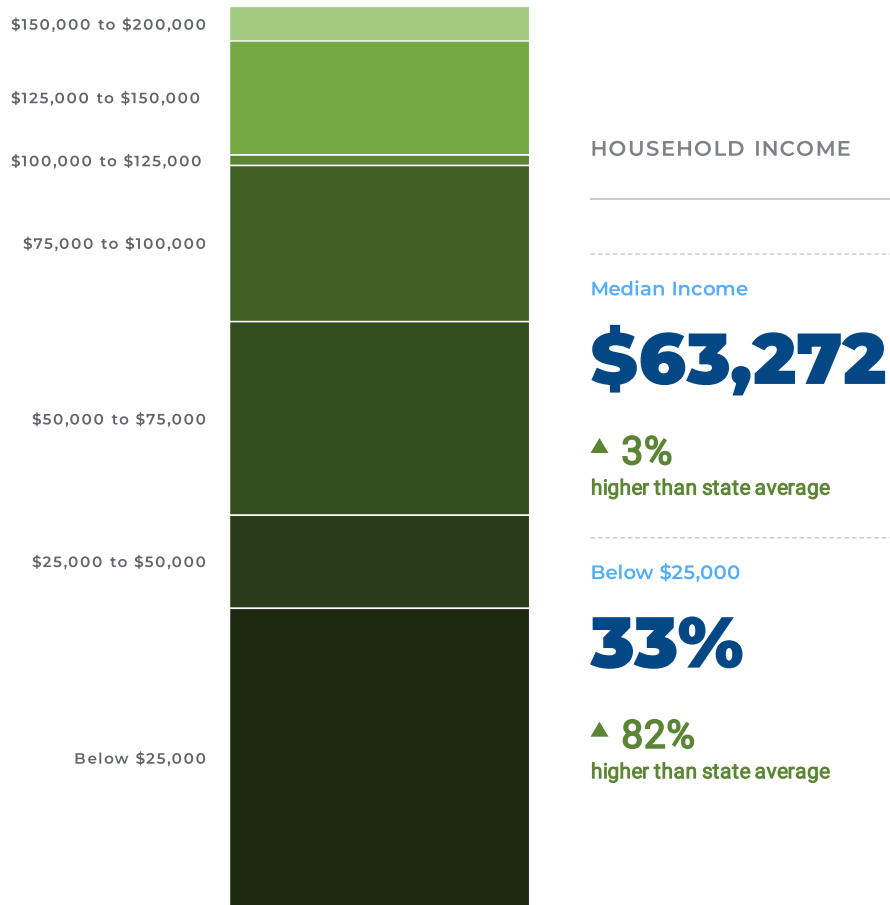
▲ **33%**

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



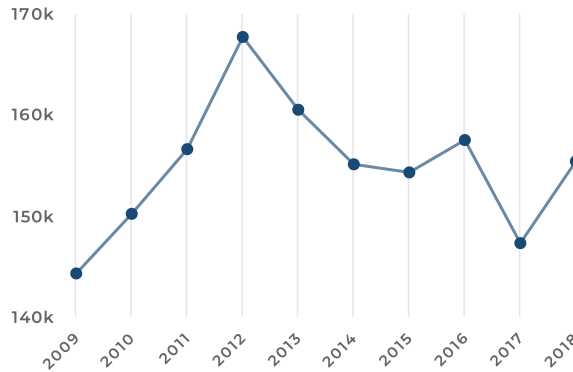
* Data Source: American Community Survey 5-year estimates

Housing Overview



2018 MEDIAN HOME VALUE

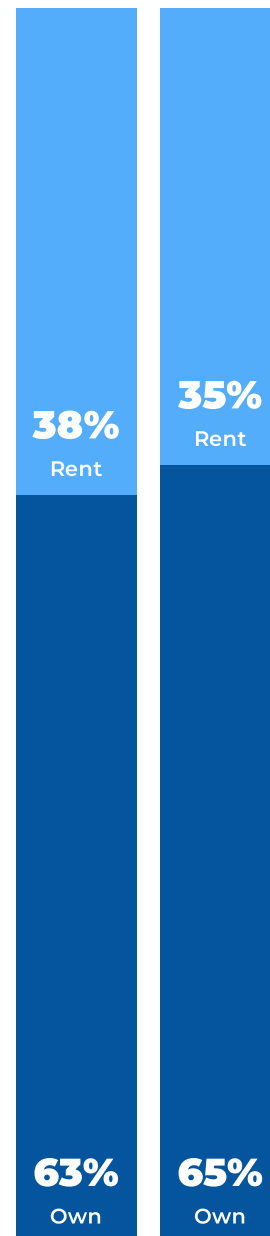
\$155,400



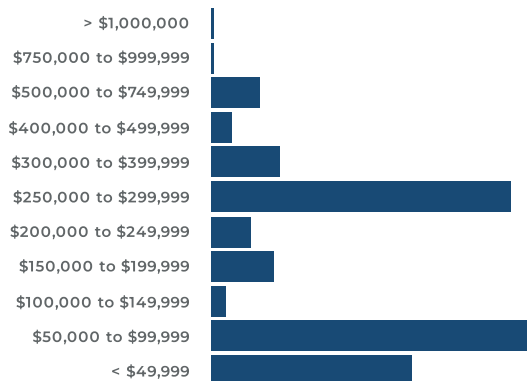
* Data Source: 2018 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Page State Avg.



HOME VALUE DISTRIBUTION



* Data Source: 2020 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

* Data Source: 2020 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

Employment



Major Employers

Private Sector

Aramark Corp
Walmart
Infinity of Page Home Health Services LLC
Banner Health
Gary Yamaoto Custom Baits
Page Steel Inc
Canyonlands Community Health Care Inc
Lake Powell Partners LLC
Safeway Stores
Encompass Health Services Incorporated

Public Sector

Page Unified School District
National Park Service
City of Page
Coconino Community College
Bureau of Reclamation
State of Arizona
Coconino County

Arizona Employer Viewer, Statewide Employer Database updated with local businesses by the City of Page's Community/Economic Development Department (2020).

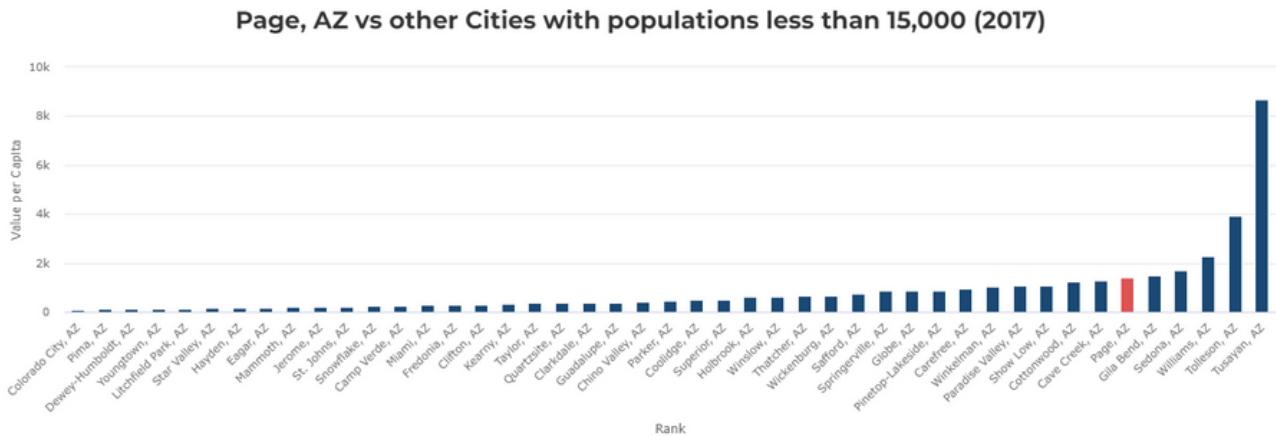
Class of Workers

Number employed in private sector - 2,338
Number employed in public sector – 711
Number of self-employed – 300
Unpaid family workers – 20

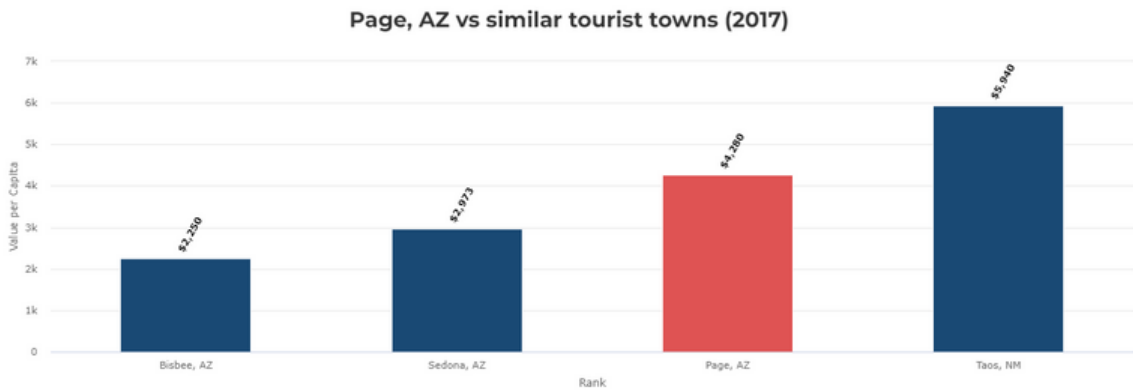
2016-2020 American Community Survey 5-Year Estimates

Benchmarking

Tax revenue of other cities with populations less than 15,000. Page ranks 6th out of 45.

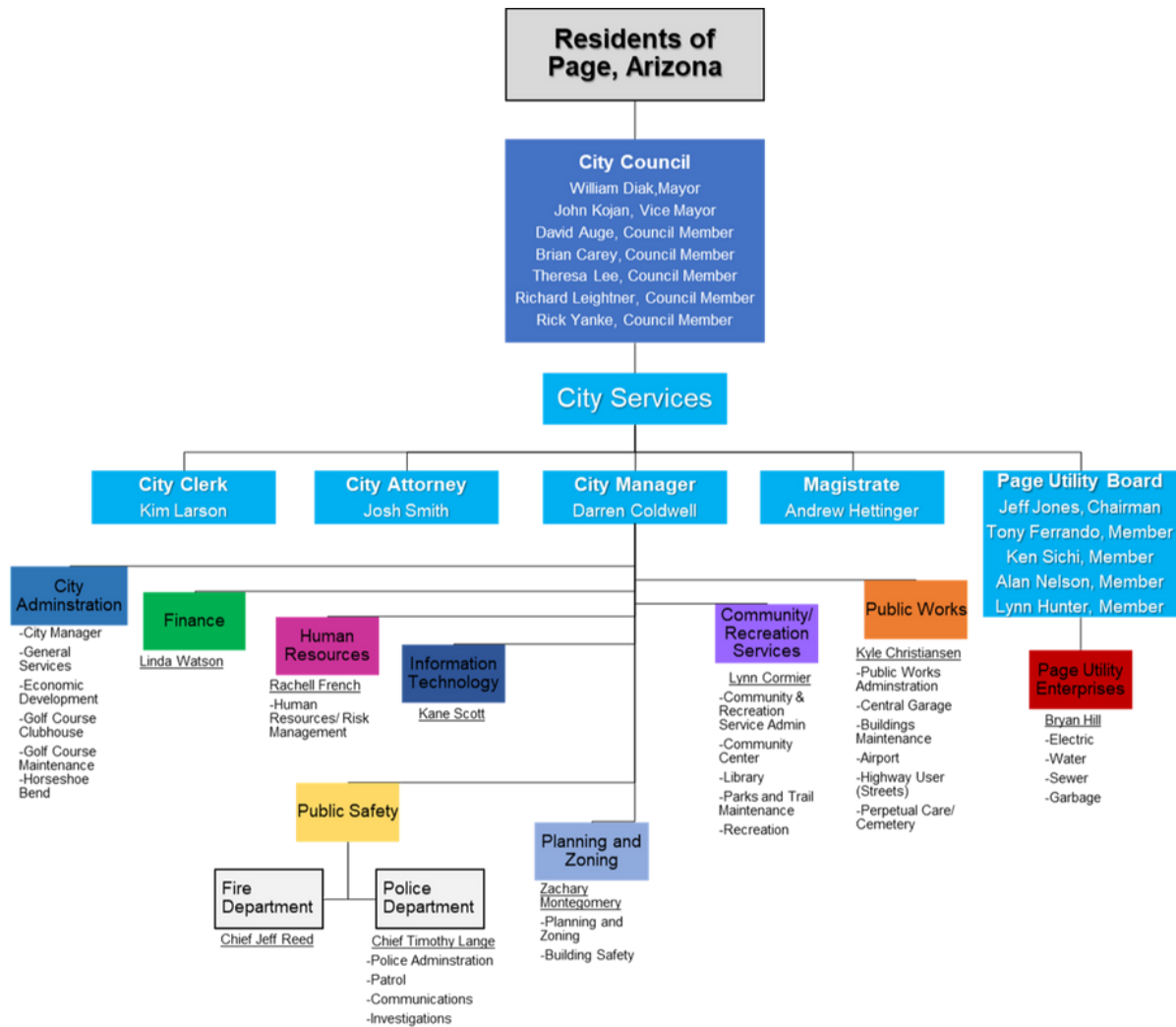


This graph compares Page, AZ to other similar tourist towns.



Organization Chart

This organizational chart reflects the budget presented and approved by City Council for the FY2023 Fiscal Budget year.



Council/Manager Form of Government

The City of Page operates under the Council-Manager form of government. Under this system, the City Council hires a professional City Manager who is responsible for translating council policy into action, as well as the daily administration and management of all City departments. The strength of the council/manager form of government lies in the political leadership of the City Council combined with the managerial expertise of a City Manager.



City Manager

**Darren
Coldwell**



Bill Diak
Mayor



John
Kocjan
Vice
Mayor



David
Auge
Councilor



Brian
Carey
Councilor



Theresa
Lee
Councilor



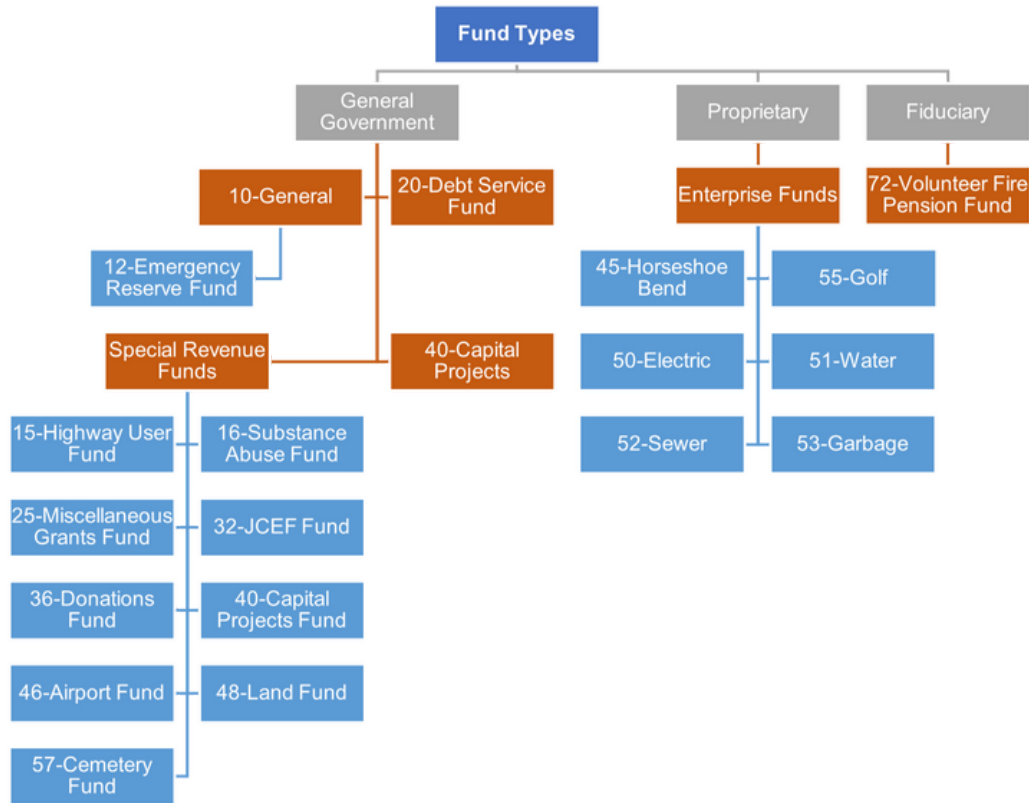
Richard
Leightner
Councilor



Rick
Yanke
Councilor

Fund Structure

According to the Government Finance Officers Association, fund accounting is used to meet the reporting objective of providing information as to whether resources were obtained and used in accordance with the budget and other finance related requirements by accounting for financial transactions and balances through several separate funds, each accounting for designated assets, liabilities and equity. The City of Page periodically reviews our fund structure to ensure appropriate and pertinent data is reflected in our financial reporting.



Fund Descriptions

General Fund

- General Fund (10) – The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. It accounts for all financial resources of the general government, except for those required to be accounted for in another fund. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.
- Emergency Reserve Fund (12) - The Emergency Reserve Fund was established to ensure adequate levels of fund balance are maintained to abate potential current and future risks to avoid revenue shortfalls and for the City to be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues.

Debt Service Fund

- Debt Service Fund (20) – The Debt Service Fund accounts for the accumulation of resources for and the payment of current and future debt service requirements of governmental debt that the City has authorized. The liabilities accounted for in this fund extend to future years, versus those that affect the current year alone shown in other funds.

Capital Projects Fund

- Capital Projects Fund (40) – The Capital Projects Fund accounts for the acquisition and construction of the City's major capital facilities, other than those financed by proprietary funds.

Special Revenue Funds

- Special Revenue Funds are used to account for revenues that are legally restricted to specific purposes. These revenues must be accounted for separately from the General Fund for a variety of reasons, and may span multiple fiscal years.
 - Airport Fund (46) – The Airport Fund is used to account for activities related to the operation of the City's airport.
 - Cemetery Fund (57) – The Perpetual Care Fund is used to account for resources held by the City for the perpetual care of the cemetery.
 - Donation Fund (36) – The Donation Fund is used to account for donations received by the City which are restricted for specific purposes.
 - Highway User Revenue Fund (15) – The Highway User Revenue Fund (HURF) is used to account for the City's share of motor fuel tax revenues and lottery proceeds, which are restricted to the maintaining, repairing, and upgrading of streets.
 - Judicial Collection Enhancement Fund (32) – The Judicial Collection Enhancement Fund is used to account for activities associated with the Magistrate Court.
 - Land Fund (48) – The Land Fund is used to account for activities related to land sales.
 - Miscellaneous Grants Fund (25) – The Miscellaneous Grants Fund is used to account for grants received by the City which are restricted for specific purposes.
 - Substance Abuse Fund (16) – The Substance Abuse Fund is used to account for the activity of the City's substance abuse funds received through the Magistrate Court.

Fiduciary Funds

- Fiduciary funds are used to account for resources held for the benefit of parties outside of the government. This means that the City is responsible for assets in a purely custodial manner that can be used only for the trust beneficiaries and Agency Funds.
 - Volunteer Fire Pension Fund (72) – The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and EMS personnel.

Enterprise Funds

- Enterprise Funds, also known as Proprietary Funds, cover the city's "business-type" activities, and are referred to as such in the financial statements. These statements comprise the Electric, Garbage, Sewer, and Water Funds of the City and added the Horseshoe Bend Fund in mid-FY2019 and the Golf Fund in FY2020. All direct and indirect costs including overhead of each service, are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.
 - Horseshoe Bend Fund (45) – Accounts for Horseshoe Bend's services and operations.
 - Golf Fund (55) – Accounts for the City's golf course services and operations.
 - Electric Fund (50) – Accounts for the City's electrical services and operations.
 - Garbage Fund (53) – Accounts for the City's garbage services and operations.
 - Sewer Fund (52) – Accounts for the City's wastewater utility operations.
 - Water Fund (51) – Accounts for the City's water utility operations.

Departments by Fund

		Departments													
	Fund	Mayor and City Council	City Administration	City Attorney	City Clerk	Magistrate	Finance	Planning and Zoning	Community and Recreation Services	Public Safety	Public Works	Airport	Horseshoe Bend	Golf	Page Utility
Major Funds	General Fund	X	X	X	X	X	X	X	X	X	X				
	Electric Fund														X
	Capital Project Fund*		X			X		X	X	X	X	X	X	X	
Special Revenue Funds	Highway User Revenue Fund										X				
	Substance Abuse Fund					X									
	Debt Service Fund						X					X			
	Miscellaneous Grants Fund	X	X	X	X	X	X	X	X	X	X	X			
	Judicial Collection Enhancement Fund					X									
	Donations Fund	X							X	X			X		
	Airport Fund		X	X				X		X	X	X			
	Land Fund		X					X							
	Cemetery Fund										X				
Fiduciary Funds	Volunteer Fire Pension Fund									X					
Proprietary Funds	Horseshoe Bend Fund		X	X			X	X		X	X		X		
	Golf Fund													X	
	Water Fund														X
	Sewer Fund														X
	Garbage Fund														X

Basis of Budgeting

Terms

Basis of budgeting - the basis of accounting utilized throughout the budget process.

Basis of accounting - a term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

The City of Page's budgets for the General, Special Revenue, Debt Service and Enterprise funds are prepared on essentially the same as modified accrual basis of accounting. This method is also used for the City's financial reporting and financial statements. Although the City of Page utilizes Modified Accrual that does not require budgeting for depreciation, the City still budgets for depreciation for enterprise funds.

Type	Cash	Full Accrual	<input checked="" type="checkbox"/> Modified Accrual
Revenue	Cash is received	Earned	Measurable and available
Expenses	Cash is paid	Incurred	Incurred
Depreciation	Not budgeted	Not budgeted	Only Budgeted in Enterprise Funds
Capital Outlay (Budgeted as expense in year purchased)	Cash is paid	Incurred	Incurred
Principal Payments (Budgeted as expense)	Cash is paid	Incurred	Incurred

Financial Policies

Financial Management Policy Overview

Policy 1 - Fiscal Planning and Budgeting

Fiscal planning refers to the process of identifying resources and allocating those resources among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding.

Policy 2 - Fund Balance

Fund balance is an important indicator of the City's financial position. Maintaining reserves is considered a prudent management practice. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of unexpected emergencies or requirements and/or economic downturns.

Policy 3 - Expenditure Control

Expenditures will be controlled by an annual budget at the department/fund level. Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

Policy 4 - Revenues and Collections

In order to provide funding for service delivery, the City must have reliable revenue sources. These revenues must be assessed and collected equitably, timely, and efficiently.

Policy 5 - Grants

Many grants require Council's approval of funds, either for the original grant or to continue programs after the grant funding has expired. Council should review these grant opportunities prior to determining whether application should be made for these grant funds.

Policy 6 - Cost of Service and User Fees

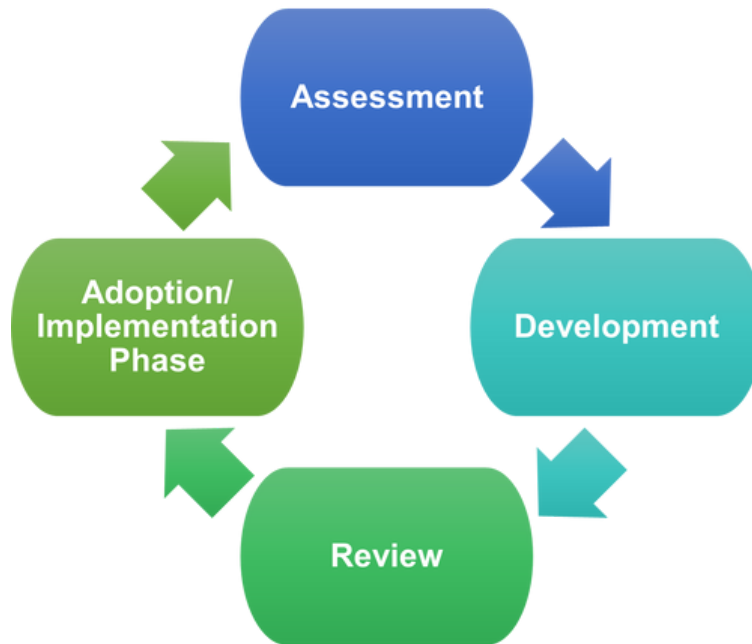
User fees and charges are payments for voluntarily purchased, publicly provided services that benefit specific individuals. The City relies on user fees and charges to supplement other revenue sources in order to provide public services. Indirect cost charges will be assessed to reflect the full cost of identified services.

Policy 7 - Capital Asset Accounting and Replacement

An effective asset accounting system is an important tool in managing the City's capital investments. The purpose of using this system allows us to identify, plan, schedule, finance, track and monitor capital assets to ensure proper replacement of depreciated assets. The performance and continued use of capital infrastructure is essential to delivering public services. Deferring essential maintenance and/or asset replacement can negatively impact service delivery and increase long-term costs.

Financial Management Policy was formally adopted by City Council on July 25, 2012 and last revised June 24, 2019.

Budget Cycle



Assessment Phase

The budget process begins with the City Manager and Finance staff meeting in January to discuss the upcoming fiscal year budget and set deadlines.

Development Phase

Finance compiles budget information from prior years and creates user friendly templates to be completed by department managers and staff to begin gathering preliminary data for the upcoming fiscal year. Finance works closely with departments in completing templates by set deadline.

Review Phase

The City Council holds a series of public work sessions in between March and June to hear input from City departments regarding objectives, accomplishments, and significant budget changes while providing an opportunity for the public to share their input. A tentative budget is adopted in accordance with Arizona Revised Statutes (ARS) 42-17101.

Adoption/Implementation Phase

In accordance with Arizona Revised Statutes (ARS) 42-17103, following the approval of the tentative budget, the City will publish a public notice to allow for public inspection of the City's budget summaries for two consecutive weeks. Final Budget is then adopted. Management control of the budget is maintained by conducting monthly budget performance reviews throughout the fiscal year to examine expenditure patterns and recommending corrective action to be taken during the year. Budget transfers may be requested if a shortfall is anticipated.

Budget Timeline

The City of Page budget process relies upon the combined effort and involvement of our citizens; City Council; City Manager; Department Leaders; staff; partner agencies; and other local government entities. All play a vital role in assisting the City to ensure best use of the City's financial resources to keep our community beautiful and thriving.

ACTION	RESPONSIBLE PARTY	DATE
Create Budget Calendar	City Manager / Finance	January 11, 2022
General meeting with Senior Staff to discuss FY 2023 process	City Manager	January 24, 2022
Compile pertinent budget information for distribution to the Departments.	Finance Department	By January 24, 2022
Complete compilation of the forthcoming fiscal year's revenue estimates including debt service requirements, etc.	Departments/Finance	February 25, 2022
Submit department budget estimates to Finance.	All Dept. Senior Staff	March 1, 2022
City Manager/Finance Director review of departmental budgets and review estimates.	City Manager/ Finance	March 21 st -24th, 2022
Individual Department Head meeting to review submitted budget.	City Manager/ Finance/ Dept Heads	March 28 th -April 7th, 2022
Make approved changes and prepare summary of Tentative Budget.	City Manager/Finance	April 11th-14 th , 2022
Complete preparation of proposed budget.	City Manager/Finance	April 18, 2022
Deliver proposed budget to City Council for review.	City Manager/Finance	April 21, 2022
City Council Budget Work Sessions Presentation scheduled.	City Manager/Finance	Saturday, May 7, 2022 9:00am – 3:00 pm
Adopt Tentative Budget.	City Council	May 25, 2021
Adopt Final Budget	City Council	June 22, 2022

BUDGET OVERVIEW

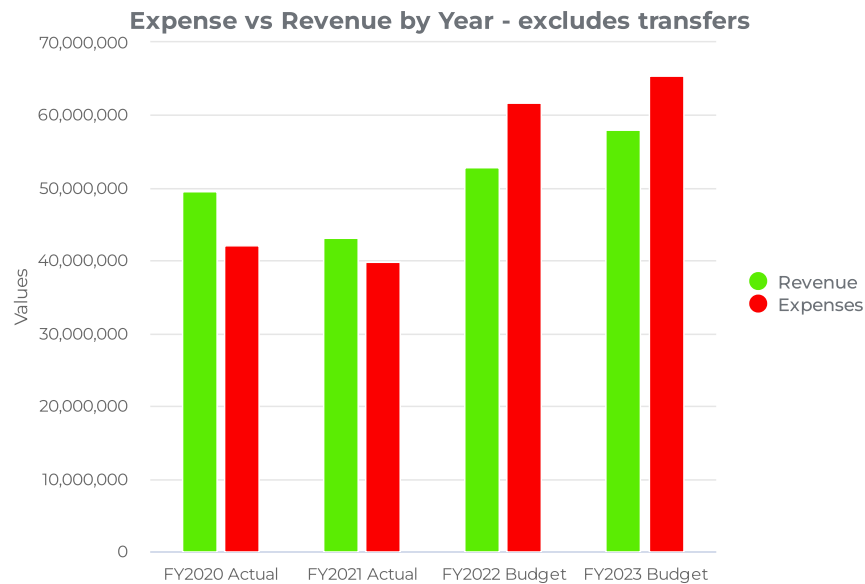
Executive Overview

The overall budget for the City of Page includes \$58 million in revenue, an increase of 9.5% over prior year's budget, and \$65.5 million in expenditures, an increase of 6.1% over prior year's budget. Fund balances may be utilized to balance the budget and decrease total fund balances by \$7.5 million, but the city will also seek to balance the allocation of resources between competing operating requirements, capital needs, debt burden, and the maintenance of strong reserves for long term financial stability.

There are several factors contributing to the large increase in the budget compared to prior years.

1. Increasing Capital Projects by \$3.2 million.
2. Several large grants have been awarded and are being utilized.
3. Easing of COVID pandemic budget restraints.

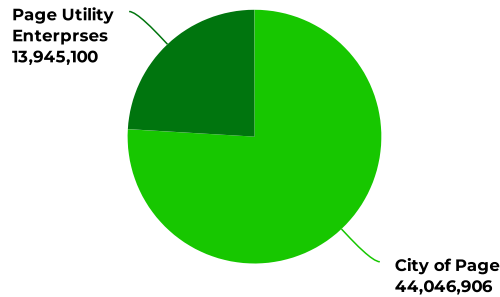
The City has worked hard to reach our current financial position and maintain stability. Working toward the goal of paying off large long-term debt balances and building reserves, the City is currently in a financial position of stability and the FY2023 budget focuses on maintaining financial stability and working on the City's future priorities.



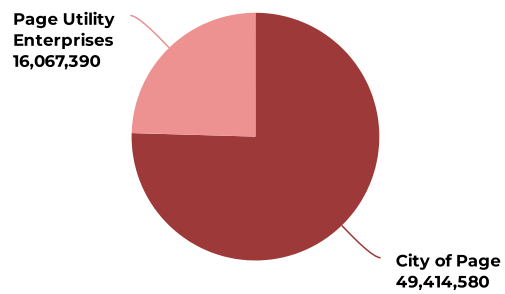
Type by Entity

The budget for the City of Page includes \$44 million in revenue and \$49 million in expenditures, decreasing the total fund balances by \$5.4 million. The budget for the Page Utility Enterprises includes \$13.9 million in revenue and \$16.1 million in expenditures and utilizes \$2.1 million in fund balances.

Revenues by Entity

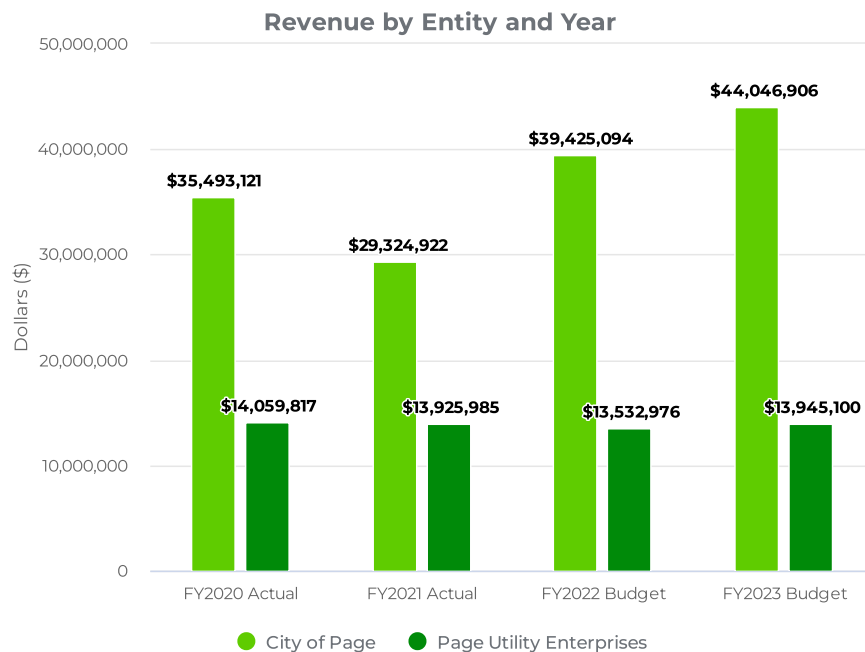


Expenses by Entity



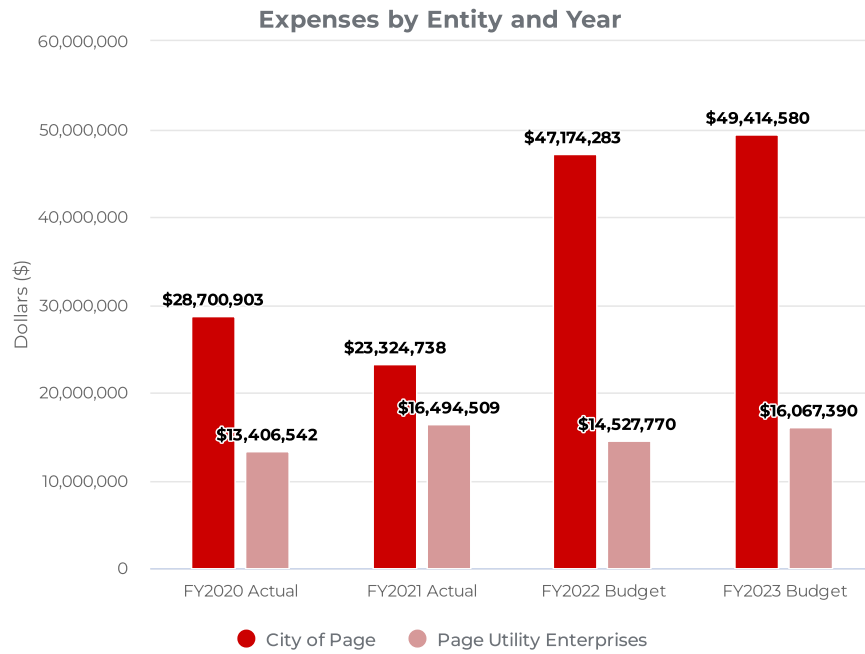
Revenue Four Year Comparison

The City of Page revenue budget of \$44 million is an 11.7% increase from last year's budget. Page Utility Enterprises revenue budget of \$13.9 million is a 3% increase from last year's budget.



Expense Four Year Comparison

The City of Page expense budget of \$49.4 million is an increase of 4.7% over the prior year and Page Utility Enterprises expenses budget of \$16.1 million is an increase of 10.6%.



Priorities & Issues

Priorities

These goals and objectives identify the priority focus of the City of Page's staff and resources.

- Design strategic goals to be achieved without the need to find additional revenue through bonding or increasing fees.
- Implement economic development processes that assist in the development of a strong local economy.
- Protect neighborhoods from blighting and deteriorating conditions that have a negative impact on area property values.
- Encourage residents and business owner's efforts to maintain the physical environment through standards set in local ordinances.
- Operate in a fiscally prudent manner, assuring the most efficient expenditure of public funds.
- To create an environment that:
 - Supports transparency and communication.
 - Enables the City to recruit, retain and compete for talent.
 - Ensures retention of institutional knowledge.
- Maintain and improve critical City infrastructure, including streets, sidewalks, parks, trails, and facilities to support economic growth and improve the quality of life in Page.
- Maximize resources that enhance the quality of life for our residents and visitors.

Issues

These issues are continuous from the prior budget year and have guided the development of the City's priorities.

- High unemployment due to decreased tourism numbers and other tourism related jobs.
- The closing of the Navajo Generating Station.

Signs of improvement

Although these problems will take several years to overcome, there are signs of an improving economy, such as:

- Page's tourism numbers have begun to increase, especially on the weekends.
- Many community groups are working to improve the economic situation in the City.
- A noticeable increase of interest in corporate leaders in the City of Page.
- An uptick of developers expressing wants to begin new planned communities.

City of Page Strategic Plan FY2022 to FY2027

The City of Page held an annual planning workshop on July 14, 2021 to discuss City priorities, define goals and set objectives. These goals and objectives publicly identify the priority focus of the City of Page's staff and resources, and enable the public to measure the City's success in accomplishing its major policy goals for FY2022 to FY2027.

Vision

The City of Page is a clean, financially responsible, diverse, and vibrant community that respects the quality of its environment, fosters a sense of community and family, encourages a healthful, active lifestyle, and supports a wide-range of business opportunities to promote a prosperous economy.

Core Values



Objective Criteria

Objective Criteria for Decision Making

- Is it in the best interest of the community and stakeholders?
- Does it align with our goals and mission?
- Is it achievable and sustainable?
- Is it financially viable?
- Is it legal?
- Is it fair?



Performance Measures

According to the Governmental Finance Officers Association, performance measures are used by governments to collect information about operational activities, achievement of goals, community conditions, or other environmental factors to better understand a situation and make informed decisions. The use of performance data should be integral to an organization's decision making processes and leaders within an organization should set expectations that key decisions are supported by evidence. For optimal use, performance measures need to be developed considering the potential audience for the information. Each department saves performance measures to show the public how the City is performing and working toward out strategic goals.

Community Development

A pleasant environment is a source of pride for its residents and an important component of the quality of life in an area. Community aesthetics take on an economic meaning, encouraging tourism and business recruitment. Community Development is a process by which local decision-makers and residents work together to leverage resources to increase business development and job opportunities, and attract capital to improve the physical, social and environmental conditions in the community.

Goals:

- Implement economic development processes that assist in the development of a strong local economy.
- Protect neighborhoods from blighting and deteriorating conditions that have a negative impact on area property values.
- Encourage residents and business owner's efforts to maintain the physical environment through standards set in local ordinances.

Objectives:

1. In partnership with stakeholders, create and implement a revitalization plan for the central business district including streetscape development that will establish design as well as strategies and policies for development and identify implementation costs associated with development enhancement programs.

Performance Measure:

Department	Phase	Est. Completion Date
Planning and Zoning	Planning	End of FY2023

2. Approve the expense of the General Plan Update.

Performance Measure:

Department	Phase	Completion Date
Planning and Zoning	Planning	January 12, 2022

3. Plan and fund infrastructure where possible as an incentive for developers in recognized areas identified as Medium and/or High-Density development, and actively market affordable housing, both low income and market based (apartments, condominiums and single-family homes).

Performance Measure:

Department	Phase	Est. Completion Date
Planning and Zoning	Implementation	End of FY2023

4. Foster development of moderately priced housing to accommodate workforce needs. Work with potential grant sources and community housing organizations to explore housing alternatives and incentivize housing development.

Performance Measure:

Department	Phase	Est. Completion Date
Planning and Zoning	Implementation	End of FY2023

5. Promote and encourage attractive neighborhoods through City services, enforcement techniques, and compliance with City codes and regulations.

Performance Measure:

Department	Phase	Est. Completion Date
Planning and Zoning	Implementation	Ongoing



Fiscal Stability

The City is committed to maintaining fiscal stability to ensure the delivery of high-quality services. This requires an efficient transparent financial system; accurate and reliable forecasting of revenues; and control of expenses; and an expanded tax base.

Goal:

- Operate in a fiscally prudent manner, assuring the most efficient expenditure of public funds.

Objectives:

1. Explore alternative funding mechanisms to support infrastructure and future economic development project funding.

Performance Measure:

Department	Phase	Est. Completion Date
City Manager	Preparation	On-going

2. Update and implement a 5-year Capital Improvement Program that balances the anticipated costs of planned projects with realistic allocation of available resources.

Performance Measure:

Department	Phase	Est. Completion Date
City Manager	Implementation	On-going, reviewed annually

3. Develop financial forecasts that allow the City to annually identify future revenue and expenditure trends and prepare plans to address anticipated problems in a timely fashion.

Performance Measure:

Department	Phase	Est. Completion Date
City Manager/ Finance	Review and Revise	On-going throughout year

4. The PUE Board has identified Water and Sewer Utility reserve levels to stabilize rates. The board will make rate recommendations to the City Council.

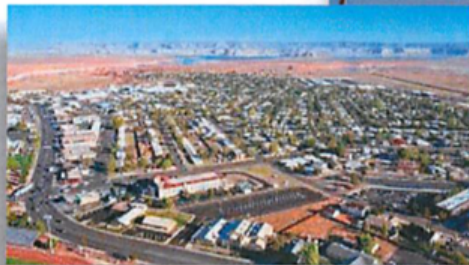
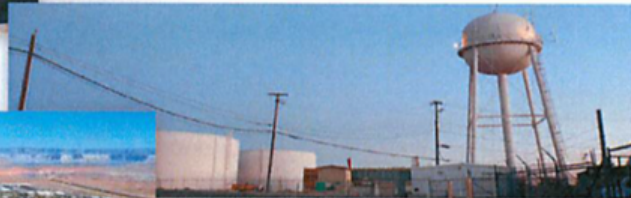
Performance Measure:

Department	Phase	Est. Completion Date
Page Utility Enterprises	Review and Revise	On-going, reviewed annually

5. Page Utility Enterprises staff will continue long-term financial forecasting, carefully monitor wholesale energy costs, and the PUE Board will make rate recommendations to the City Council.

Performance Measure:

Department	Phase	Est. Completion Date
Page Utility Enterprises	Review and Revise	On-going, reviewed annually



High Performing Organization

The City of Page strives to develop a high-performing organization through continuous system and process improvements; the commitment to make time to do the "work of leadership"; and the encouragement of City employees to exercise their leadership and talents at every level of the organization.

Goal:

- To create an environment that supports transparency, communication, and engage high-performing employees; enable the City to recruit, retain and compete for talent; and ensure retention of institutional knowledge.

Objectives:

1. Recruit and retain a skilled workforce.

Performance Measure:

Department	Phase	Est. Completion Date
Human Resources/All Departments	Review and Revise	On-going, continuously reviewed

2. Develop methods to improve the City's communication and outreach to the community.

Performance Measure:

Department	Phase	Est. Completion Date
City Manager/All Department	Review and Revise	On-going, continuously reviewed

3. Update the City website to keep content relevant and current for customer satisfaction, and optimize the use of technology to drive efficiency, productivity, and service.

Performance Measure:

Department	Phase	Est. Completion Date
Information Technology/All Departments	Review and Revise	On-going, continuously reviewed

4. Review and implement necessary security measures throughout city owned public facilities.

Performance Measure:

Department	Phase	Est. Completion Date
Information Technology/Public Works	Review and Revise	On-going, continuously reviewed

5. Promote community involvement through the recruitment, retention, and engagement of volunteers and the support of local organizations and partners.

Performance Measure:

Department	Phase	Est. Completion Date
Human Resources/City Council	Review and Revise	On-going, continuously reviewed

6. Continue supporting the Arizona League of Cities and Towns on the issues related to Vacation Home Rentals through representation with the legislature.

Performance Measure:

Department	Phase	Est. Completion Date
City Council/City Manager	Review and Revise	On-going, continuously reviewed

7. Assess the need for a more formal approach to evaluating Council appointed positions.

Performance Measure:

Department	Phase	Est. Completion Date
City Council	Review and Revise	On-going, reviewed annually

Improving Infrastructure

The City Council is committed to maintaining and improving public infrastructure and City facilities to preserve both the physical character and livability of the community.

Goal:

- Maintain and improve critical City infrastructure, including streets, sidewalks, parks, trails, and facilities to support economic growth and improve the quality of life in Page.

Objectives:

1. Strategically invest and support updating City facilities, including technology, and equipment.

Performance Measure:

Department	Phase	Est. Completion Date
Information Technology/Public Works	Review and Revise	On-going, continuously reviewed

2. Adopt a plan to ensure a secure water supply to meet current and future needs.

Performance Measure:

Department	Phase	Est. Completion Date
Page Utility Enterprises	Review and Revise	On-going, reviewed annually

3. Maintain a Pavement Management Program (PMP) to ensure the preservation of roadway surfaces.

Performance Measure:

Department	Phase	Est. Completion Date
Public Works	Review and Revise	On-going, reviewed annually

4. Explore alternatives for a northern fire station.

Performance Measure:

Department	Phase	Est. Completion Date
Fire/Public Works	Preparation	June 2023

5. Identify locations where infrastructure development is possible to encourage housing and industry growth.

Performance Measure:

Department	Phase	Est. Completion Date
Planning and Zoning	Implementation	June 2023

6. Implement the recommendations from the Carollo Water Study for water and sewer utilities to ensure financial stability and prepare for growth.

Performance Measure:

Department	Phase	Est. Completion Date
Page Utility Enterprises	Implementation	June 2025

7. Implement a comprehensive storm water management plan to protect the public from flooding and drainage.

Performance Measure:

Department	Phase	Est. Completion Date
Public Works	Implementation	June 2023

8. Identify locations for, and project the costs of, converting overhead primary electric infrastructure to underground.

Performance Measure:

Department	Phase	Est. Completion Date
Page Utility Enterprises	Implementation	June 2025

9. Construct Phase 3 of Horseshoe Bend Development.

Performance Measure:

Department	Phase	Est. Completion Date

City Council	Department	Preparation	Phase	June 2024	Est. Completion Date
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City Council	Implement a plan for expansion and improvements to the airport.			June 2024	
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Performance Measure:

Department	Phase	Est. Completion Date
Public Works	Planning	June 2023



Quality of Life

The City strives to enhance the overall quality of life for our residents and visitors by offering high quality recreation and leisure activities and improving parks, trails, streetscape and open spaces in Page.

Goal:

- Maximize resources that enhance the quality of life for our residents and visitors.

Objectives:

1. Plan, design and implement community programs to enhance the quality of life in the City of Page.

Department	Phase	Est. Completion Date
Community and Recreation Services	Review and Revise	On-going, continuously reviewed

2. Implement online payments for all city programs and services.

Department	Phase	Est. Completion Date
Information Technology	Implementation	December 2022

3. Research and pursue grant opportunities to enhance recreation programs and facilities.

Department	Phase	Est. Completion Date
Community and Recreation Services	Preparation	On-going, continuously reviewed

4. Evaluate components of the Parks Master Plan and determine the priority list.

Department	Phase	Est. Completion Date
Community and Recreation Services	Implementation	June 2024

5. Review restrictions to allow for the development of a plan for events, farmers market, public market, arts, and activities in partnership with local not-for-profits/community groups.

Department	Phase	Est. Completion Date
Community and Recreation Services	Review and Revise	On-going, reviewed annually

6. Establish a subcommittee for planning a 50th City anniversary celebration in 2025.

Department	Phase	Est. Completion Date
City Manager	Preparation	June 2025

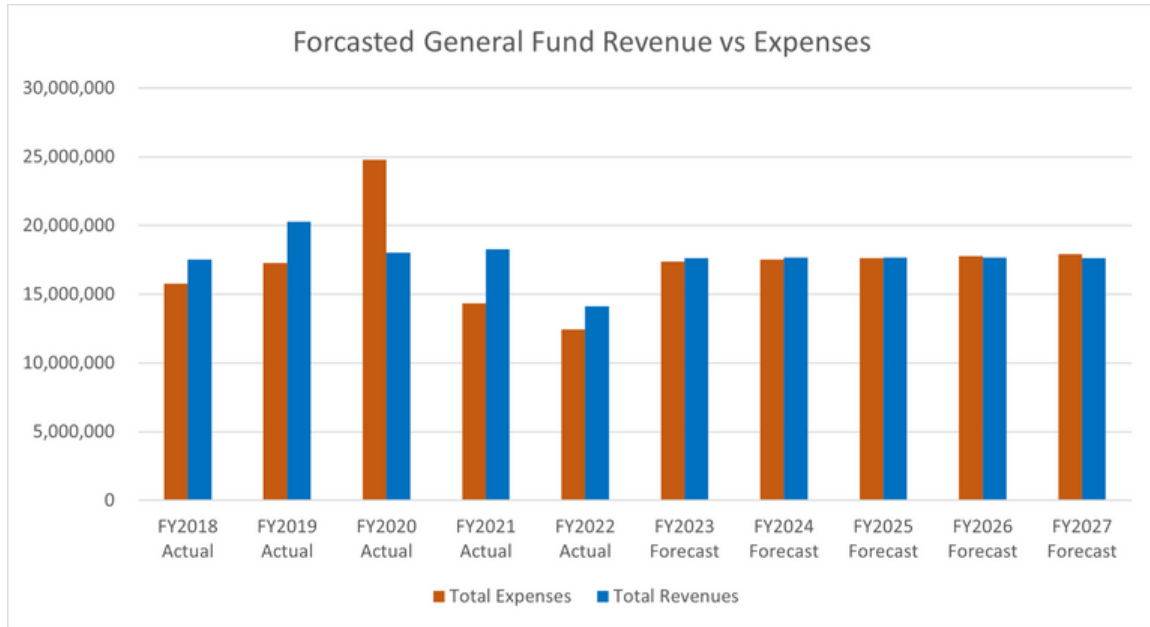
7. Identify funding sources for an aquatic recreational facility that is viable and sustainable.

Department	Phase	Est. Completion Date
Community and Recreation Services	Preparation	June 2025

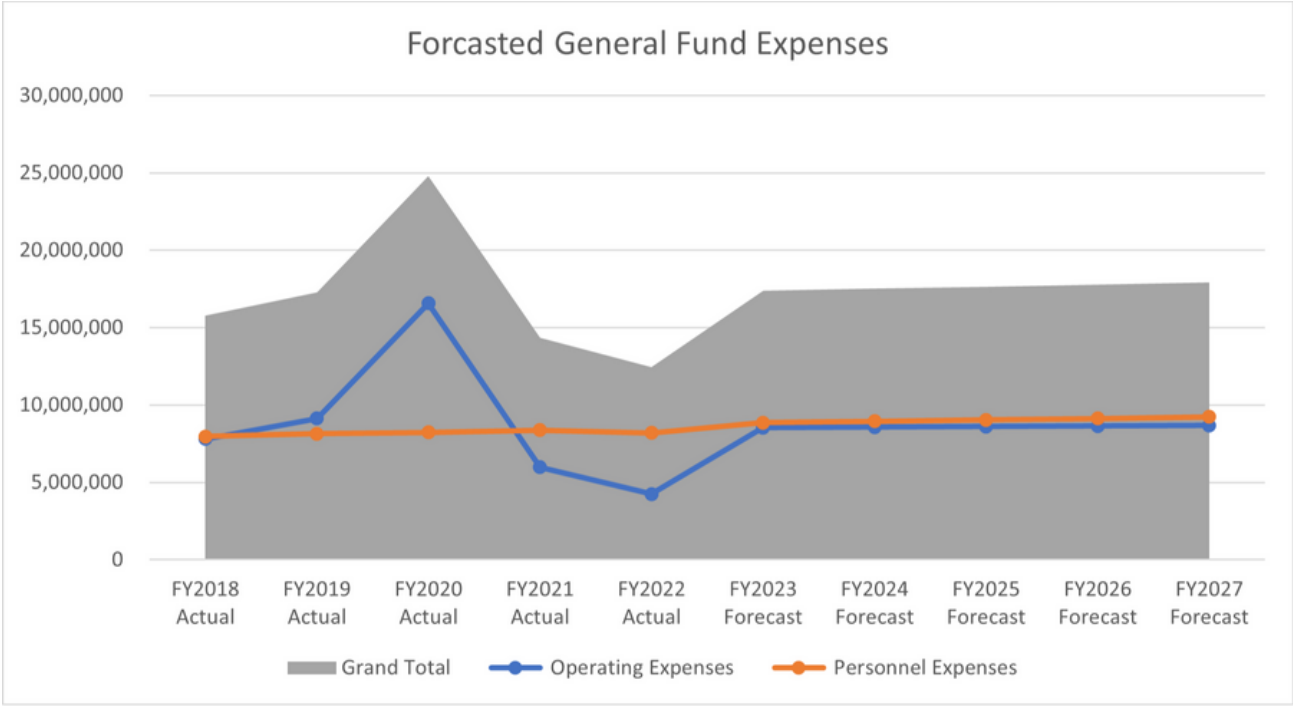


Forecasting

The purpose of the General Fund Five-Year Forecast is to provide a planning tool to use for long-term financial sustainability of the City to achieve the goals in the Strategic Plan. The financial forecast estimated information based on past, current, and projected financial conditions. This will help identify future revenue and expenditure trends that may have an immediate or long-term influence on government policies, strategic goals, or services. The plan allows for the City to make informed financial and operational decisions by better anticipating future revenues and expenditures. Known events are factored in and adjusts for one-time expenditures. The forecast is a projection of the City's revenues and expenditures over the forecast period, FY 2022/23 through FY 2026/27. It includes key assumptions over the period, which is further described below under the assumptions section. An overview of the forecast is shown below:



	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Forecast	FY2024 Forecast	FY2025 Forecast	FY2026 Forecast	FY2027 Forecast
City Sales Tax	13,194,212	14,166,152	12,100,877	11,207,971	10,452,610	11,719,213	11,695,131	11,671,224	11,647,500	11,623,964
Intergovernmental	2,021,874	2,033,434	2,112,544	2,390,342	2,166,715	2,340,695	2,364,468	2,377,181	2,383,732	2,387,044
Other Revenue	1,904,906	2,085,193	1,890,359	2,568,539	1,098,670	1,737,452	1,695,081	1,653,643	1,613,387	1,574,533
Permits and Fees	396,646	489,658	538,144	407,481	402,561	416,126	409,225	404,610	401,622	399,730
Transfers	16,649	1,492,585	1,395,122	1,698,285	0	1,400,878	1,498,699	1,567,353	1,613,723	1,644,238
Grand Total	17,534,287	20,267,021	18,037,045	18,272,618	14,120,556	17,614,363	17,662,603	17,674,009	17,659,965	17,629,508



Departments	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Forecast	FY2024 Forecast	FY2025 Forecast	FY2026 Forecast	FY2027 Forecast
City Administration	1,194,376	1,390,554	1,346,226	1,317,534	1,049,076	1,255,975	1,245,908	1,244,705	1,245,443	1,246,352
City Manager	185,171	248,312	236,714	246,599	262,588	261,676	265,884	268,581	270,327	271,492
Operating Expenses	8,201	22,963	22,929	13,666	41,536	36,601	39,035	40,320	40,957	41,263
Personnel Expenses	176,970	225,350	213,785	232,932	221,052	225,074	226,849	228,262	229,370	230,229
Community/Economic Development	395,353	485,272	499,285	469,215	384,290	572,496	572,560	572,573	572,575	572,576
Operating Expenses	202,990	293,307	220,016	190,224	172,966	293,305	293,307	293,307	293,307	293,307
Personnel Expenses	192,362	191,965	279,268	278,992	211,324	279,192	279,253	279,266	279,268	279,268
General Services	613,852	656,969	610,227	601,720	402,197	421,803	407,464	403,551	402,541	402,284
Operating Expenses	613,852	656,969	610,227	601,720	402,197	421,803	407,464	403,551	402,541	402,284
Personnel Expenses	0	0	0	0	0					
City Attorney	200,277	209,066	234,240	251,528	325,795	303,159	311,695	315,893	317,870	318,781
City Attorney	200,277	209,066	234,240	251,528	325,795	303,159	311,695	315,893	317,870	318,781
Operating Expenses	10,570	18,726	27,369	8,404	9,847	3,711	3,638	3,612	3,602	3,598
Personnel Expenses	189,707	190,341	206,871	243,124	315,948	299,448	308,057	312,282	314,268	315,183
City Clerk	136,702	190,416	181,712	194,218	176,842	188,839	188,282	187,726	187,209	186,737
City Clerk	136,702	190,416	181,712	194,218	176,842	188,839	188,282	187,726	187,209	186,737
Operating Expenses	27,199	48,967	33,937	38,105	27,861	32,812	32,190	31,618	31,096	30,624
Personnel Expenses	109,502	141,450	147,775	156,113	148,981	156,027	156,093	156,108	156,112	156,113
City Council	75,722	79,706	85,334	79,449	67,984	76,048	76,238	76,641	77,005	77,284
City Council	75,722	79,706	85,334	79,449	67,984	76,048	76,238	76,641	77,005	77,284
Operating Expenses	19,702	21,575	26,751	21,338	16,783	24,134	24,852	25,395	25,794	26,081
Personnel Expenses	56,020	58,132	58,583	58,110	51,201	51,914	51,386	51,246	51,212	51,203
Community and Recreation Services	1,445,729	1,413,256	1,034,227	1,059,313	1,297,468	1,637,514	1,683,859	1,743,623	1,823,737	1,931,087
Community & Recreation Services Admin	112,663	115,099	32,265	33,594	90,675	134,379	176,387	232,025	305,765	403,558
Operating Expenses	2,993	4,611	2,626	1,744	2,102	10,160	11,176	12,294	13,523	14,875
Personnel Expenses	109,670	110,487	29,639	31,850	88,573	124,219	165,211	219,731	292,242	388,682
Community Center	99,147	133,790	187,679	180,889	182,094	189,561	190,369	190,836	191,124	191,304
Operating Expenses	4,751	10,139	16,215	15,535	6,712	14,421	15,044	15,467	15,744	15,922
Personnel Expenses	94,396	123,652	171,464	165,355	175,383	175,140	175,325	175,369	175,380	175,382
Library	595,451	465,822	321,899	358,049	441,536	408,520	405,092	402,300	400,048	398,251
Operating Expenses	214,426	79,526	56,492	50,643	44,356	62,552	59,010	56,104	53,740	51,829
Personnel Expenses	381,025	386,296	265,407	307,406	397,181	345,968	346,082	346,195	346,309	346,422
Parks & Trails Maintenance	452,621	492,795	290,851	387,755	354,830	395,099	395,122	393,970	392,525	391,216
Operating Expenses	200,004	194,554	55,659	32,674	45,713	55,062	47,904	42,874	39,431	37,117
Personnel Expenses	252,617	298,241	235,192	355,081	309,117	340,037	347,218	351,096	353,095	354,099
Recreation	185,846	205,750	201,533	99,025	228,332	179,327	170,226	160,755	152,333	145,395
Operating Expenses	47,836	51,383	62,637	84,519	110,174	106,701	109,087	109,843	110,075	110,144
Personnel Expenses	138,010	154,367	138,897	14,506	118,157	72,626	61,139	50,911	42,259	35,251
Special Events	0	0	0	0	0	330,628	346,662	363,738	381,940	401,364
Operating Expenses	0	0	0	0	0	254,160	262,547	271,211	280,161	289,407
Personnel Expenses	0	0	0	0	0	76,468	84,115	92,526	101,779	111,957
Community Development	252,316	268,026	249,277	247,821	221,903	253,669	255,326	257,223	259,097	260,768
Building Safety	134,581	132,066	126,049	134,135	100,317	129,422	132,267	134,867	137,122	138,989
Operating Expenses	4,825	11,049	11,099	36,098	2,827	20,944	23,764	26,338	28,567	30,409
Personnel Expenses	129,756	121,017	114,950	98,036	97,490	108,477	108,503	108,529	108,555	108,581
Planning & Zoning	117,735	135,960	123,228	113,686	121,586	124,247	123,059	122,356	121,975	121,778
Operating Expenses	44,791	86,189	77,607	45,007	88,960	86,022	87,341	88,075	88,479	88,699
Personnel Expenses	72,944	49,771	45,621	68,679	32,625	38,225	35,717	34,281	33,496	33,080
Finance	365,122	393,382	409,930	408,768	383,232	398,117	396,169	394,401	392,950	391,826
Finance	365,122	393,382	409,930	408,768	383,232	398,117	396,169	394,401	392,950	391,826
Operating Expenses	66,409	83,643	85,441	75,668	55,821	65,502	63,242	61,362	59,872	58,734
Personnel Expenses	298,713	309,739	324,489	333,100	327,411	332,614	332,927	333,039	333,078	333,092
Fire Department	1,893,371	1,927,553	2,014,772	1,964,962	1,782,568	1,954,898	1,951,520	1,950,481	1,950,178	1,950,091
Fire Department	1,893,371	1,927,553	2,014,772	1,964,962	1,782,568	1,954,898	1,951,520	1,950,481	1,950,178	1,950,091
Operating Expenses	313,072	322,384	286,989	283,259	222,274	228,583	224,203	222,445	222,441	222,323
Personnel Expenses	1,580,300	1,605,169	1,727,783	1,681,703	1,560,294	1,726,315	1,727,318	1,727,636	1,727,737	1,727,768
Human Resource/Risk Management	1,470,626	1,982,444	1,686,926	690,984	492,856	1,095,810	1,101,241	1,105,948	1,110,271	1,114,395
Human Resource/Risk Management	1,470,626	1,982,444	1,686,926	690,984	492,856	1,095,810	1,101,241	1,105,948	1,110,271	1,114,395
Operating Expenses	1,433,409	1,900,767	1,593,842	584,576	383,951	990,145	994,026	997,916	1,001,814	1,005,720
Personnel Expenses	37,217	81,678	93,084	106,408	108,905	105,665	107,214	108,032	108,457	108,675
Information Technology	560,161	471,332	477,402	578,266	529,144	592,634	597,284	599,737	601,016	601,678
Information Technology	560,161	471,332	477,402	578,266	529,144	592,634	597,284	599,737	601,016	601,678
Operating Expenses	326,819	224,664	244,279	302,700	254,211	317,166	321,746	324,179	325,452	326,113
Personnel Expenses	233,343	246,668	233,123	275,566	274,933	275,468	275,538	275,558	275,564	275,565

Magistrate	365,470	390,809	393,959	410,601	440,741	435,673	438,417	439,690	440,269	440,529
Magistrate	365,470	390,809	393,959	410,601	440,741	435,673	438,417	439,690	440,269	440,529
Operating Expenses	21,946	38,410	39,327	37,788	51,967	50,281	51,204	51,627	51,816	51,901
Personnel Expenses	343,525	352,399	354,632	372,813	388,774	385,393	387,214	388,064	388,453	388,629
Police	3,059,723	2,928,937	2,968,565	2,917,553	2,762,518	3,015,704	3,040,630	3,059,908	3,075,607	3,089,037
Communications	393,617	399,108	494,617	491,440	410,120	482,951	487,234	489,405	490,467	490,978
Operating Expenses	22,252	17,599	18,440	13,336	13,746	13,599	13,447	13,383	13,356	13,344
Personnel Expenses	371,365	381,509	476,177	478,104	396,373	469,352	473,787	476,022	477,111	477,633
Investigations	413,097	413,627	412,660	420,831	309,881	410,580	409,017	408,138	407,665	407,416
Operating Expenses	43,436	36,447	28,475	29,437	15,757	19,186	17,623	16,744	16,271	16,022
Personnel Expenses	369,661	377,179	384,185	391,394	294,124	391,394	391,394	391,394	391,394	391,394
Patrol	1,980,122	1,798,341	1,738,439	1,716,872	1,655,449	1,744,532	1,756,448	1,768,883	1,780,966	1,792,349
Operating Expenses	222,641	186,916	158,156	165,830	127,688	130,553	128,695	128,037	127,808	127,730
Personnel Expenses	1,757,482	1,611,424	1,580,283	1,551,042	1,527,761	1,613,978	1,627,753	1,640,846	1,653,158	1,664,620
Police Department Administration	272,887	317,862	322,850	288,410	387,068	377,641	387,931	393,482	396,509	398,293
Operating Expenses	36,151	49,246	43,123	28,345	31,977	39,814	40,983	42,058	43,033	43,906
Personnel Expenses	236,736	268,616	279,727	260,064	355,091	337,827	346,947	351,424	353,476	354,387
Public Works	1,122,561	1,150,520	1,126,682	1,212,154	1,208,068	1,320,533	1,337,781	1,347,299	1,352,328	1,354,940
Building Maintenance	310,115	275,083	288,485	332,069	421,926	400,423	411,295	416,863	419,560	420,829
Operating Expenses	132,199	80,799	91,996	132,919	189,340	172,959	181,199	185,468	187,539	188,511
Personnel Expenses	177,916	194,283	196,489	199,150	232,585	227,464	230,096	231,395	232,021	232,319
Central Garage	286,670	302,939	292,840	306,417	342,622	340,546	347,367	351,739	354,469	356,186
Operating Expenses	159,977	174,552	159,415	165,822	227,202	211,273	217,729	221,737	224,108	225,469
Personnel Expenses	126,693	128,387	133,425	140,595	115,420	129,272	129,638	130,001	130,361	130,717
Public Works Administration	525,777	572,499	545,357	573,668	443,521	579,564	579,120	578,697	578,299	577,925
Operating Expenses	2,491	47,447	2,410	2,263	1,485	8,165	7,716	7,293	6,895	6,520
Personnel Expenses	523,286	525,052	542,947	571,405	442,036	571,399	571,404	571,405	571,405	571,405
Other	3,627,133	4,468,000	12,589,170	3,010,848	1,691,945	4,861,284	4,884,996	4,908,810	4,932,728	4,956,748
Interfund Transfer	3,627,133	4,468,000	12,589,170	3,010,848	1,691,945	4,861,284	4,884,996	4,908,810	4,932,728	4,956,748
Operating Expenses	3,627,133	4,468,000	12,589,170	3,010,848	1,691,945	4,861,284	4,884,996	4,908,810	4,932,728	4,956,748
Grand Total	15,769,290	17,264,002	24,798,423	14,344,000	12,430,139	17,389,856	17,509,347	17,632,087	17,765,706	17,920,254

Short-term Factors

Short-term factors impacting budget decision-making for FY2023 are as follows:

Grants - \$10 Million

The FY2023 budget includes grants awarded in the amount of \$10 million in the Miscellaneous Grant Fund:

- \$4.3 million for Alternate Essential Air Service each year until September 30, 2026.
- \$2.6 million in American Rescue Plan Act (ARPA) funds budgeted to be spent in FY2023.
- \$2.3 million for Community Development Block Grants to be expended by September 30, 2023.
- \$550,000 Drug Court Grant to be completed by September 30, 2025.
- \$2 million Airport Rescue Grants to expire December 2025

The city is also applying for several other grants that could equal an additional \$1.2 million in Miscellaneous Grants. These amounts were budgeted in the event the grants were awarded and work could get started immediately.

Strategic Goal - Community Development and Improving Infrastructure

Capital Projects \$12 Million

Several large capital projects have been approved for FY2022.

- **Airport** - The airport has \$7.3 million scheduled capital projects alone to be completed through grants from the Federal Aviation Administration and the Arizona Department of Transportation.
- **Public Works Building** - The public works building has been sidelined for many years. With the recent selling of the building housing the central garage, the relocation of the department has become a priority. A location has been secured and the building is scheduled to be completed in FY2023 at the cost of \$2.5 million.
- **Streets** - Public Works has \$2.5 million budgeted for street projects this fiscal year. Storm water improvements account for about \$600,000; Vista Avenue Rehabilitation is a project funded through the Arizona Department of Transportation for about \$400,000; and \$1.5 million has been budgeted for street repairs.
- **Golf** - The Golf Course Clubhouse has budgeted \$800,000 to increase the facility's capacity by expanding the patio and on course bathroom renovation..

Strategic Goal - Community Development and Improving Infrastructure

Long-Term Financial Planning

Efforts to create and implement a vision of long-term fiscal stability for the City incorporate into the City's core procedures and decision-making as a vital part of the City's Strategic Plan. The goals established aim to achieve this through the growth of ongoing revenues, adhering to sound financial policies and principles that are routinely reviewed for effectiveness, and exercising fiscal discipline. Successful implementation advances stability by promoting a strong economy and equitable well-being for residents. Initiatives in place are:

- Paying off long-term debt
 - Achieved
 - In FY2021, the City paid the Public Safety Personnel Retirement System unfunded liability balance.
 - In FY2022, the City paid off the remaining \$5.1 million bond debt.
 - In Progress
 - In FY2023, the City will pay off the two leases for Police Vehicles.
 - Buy versus lease equipment.
 - Not building any unfunded liabilities in retirement funds.
- Building the Emergency Reserve Fund
 - Achieved
 - Balance as of June 30, 2022 (unaudited) - \$9.98 million.
 - In Progress
 - Continue to dedicate 15% of the 1% sales tax increase to Emergency Reserve Fund until desired balance is met.
- Building Capital Fund for large projects
 - Achieved
 - Balance as of June 30, 2022 (unaudited) - \$6.28 million.
 - In Progress
 - Continue to dedicate 70% of the 1% sales tax increase to the Capital Fund.

Personnel Changes

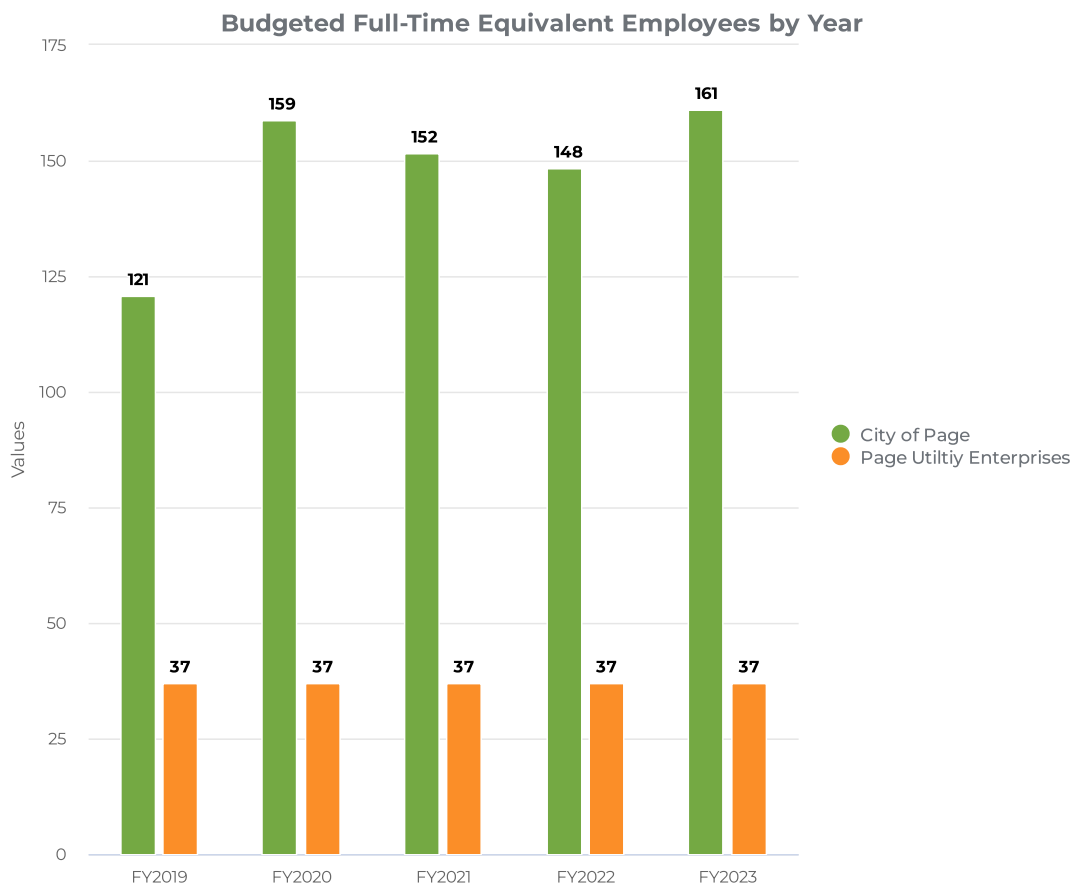
The FY2023 recommended budget has added approximately \$1.5 million in Personnel Costs. Over the past year, departments have re-evaluated their personnel needs to successfully complete their goals. Some departments added positions that were previously lost due to COVID shutting many of their services down but are now reviving. Some departments have found ways to more efficiently utilize staff and found they could cut some unnecessary positions. Other departments found they needed to restructure and reassign duties and roles to be more efficient.

City Council approved to budget a little over \$600,000 to provide staff with a 4% cost of living increase for employees. An additional 4% was budgeted to allow directors to make adjustments within their departments for market adjustments to stay competitive, to address the issue of wage compression, and to acknowledge increases in responsibilities employees have taken on.

These measures have been taken to work towards creating a high-performing organization as part of the City's Strategic Plan.

Budgeted Full-Time Equivalent Employees by Year

Below is a comparison of position totals by department for the FY 2019 through FY 2023 Budgets. All positions are listed as full-time equivalent, excluding City Council which is not listed. The significant increase from FY2019 to FY2020 is due to: 1) the opening of Horseshoe Bend parking lot and 2) the City taking over Lake Powell National Golf Course operations.



Budgeted Full-Time Equivalent Employees by Department and Year

Below is a break down by department of the personnel changes from FY 2019 through FY 2023 Budgets. Full-time equivalents increased by 12.79 from FY2022 to FY2023. These positions are to re-establish department staff pre-COVID-19 levels and to staff departments to run effectively and efficiently.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
City Administration	2.00	2.00	2.00	2.00	2.00	0.00
City Attorney	1.63	1.63	2.50	3.00	3.00	0.00
City Clerk	2.00	2.00	2.00	2.00	2.00	0.00
City Council	0.00	0.00	0.00	0.00	0.00	0.00
Community and Recreation Services	23.69	20.84	18.68	22.04	26.10	4.06
Economic Development	3.00	3.00	3.00	2.00	2.00	0.00
Finance	4.00	4.00	4.00	4.00	5.08	1.08
Fire	21.00	21.00	21.00	21.00	22.00	1.00
Golf Course	0.00	14.27	16.49	15.07	15.50	0.43
Horseshoe Bend	0.00	21.25	14.73	9.73	11.73	2.00
Human Resources/Risk Management	1.00	1.00	1.00	1.00	2.00	1.00
Information Technology	3.00	3.00	3.00	3.00	4.00	1.00
Magistrate	5.44	5.44	5.44	7.07	5.40	-1.67
Planning and Zoning	3.00	3.00	2.00	2.00	3.00	1.00
Police	37.55	39.58	40.21	37.46	41.35	3.89
Public Works	14.50	17.73	16.49	17.00	16.00	-1.00
City of Page Total	121.80	159.74	152.54	148.37	161.16	12.79
Page Utility Enterprises						
Electric	18.00	18.00	18.00	18.00	18.00	0.00
Water/Sewer	19.00	19.00	19.00	19.00	19.00	0.00
Page Utility Enterprises Total	37.00	37.00	37.00	37.00	37.00	0.00
Grand Total	158.80	196.74	189.54	185.37	198.16	12.79

Department Personnel Changes

Below is a detailed explanation of major personnel changes made in FY2023 in each department.

Community and Recreation Services

FY2023 Changes

408 Community Service Administration

- Moved 1.00 FTE Administrative Assistant from 408-Community and Recreation Services to Event Specialist in 412-Special Events.

410 Community Center

- Removed 0.56 FTE Community Center Aide and added 1.00 FTE Program Coordinator to assist with planned events and activities.
- Change 0.49 FTE Cooks Assistant to 0.49 FTE Transportation Aide to assist with Home Delivered Meals.

412 Special Events

- Moved 1.00 FTE Administrative Assistant from 408-Community and Recreation Services to Event Specialist in 412-Special Events now that the City oversees many of the events previously run by outside organizations.

444 Library

- Increased Library Aide from 0.74 to 1.00 FTE and 0.34 FTE for two Library Aides for the Summer Reading Program.
- Added 1.00 FTE Circulation Supervisor.

462 Park and Trails Maintenance

- Add 1.00 FTE Maintenance Worker to assist with events and maintenance of parks and equipment.

465 Recreation

- Increased 0.74 FTE Recreation Assistant to 1.00 FTE to assist with planned programs.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Community and Recreation Services						
408 Community Serv Admin						
Administrative Assistant	0.00	0.00	0.00	1.00	0.00	-1.00
Community Service Director	1.00	0.25	0.25	0.25	1.00	0.75
Division Total	1.00	0.25	0.25	1.25	1.00	-0.25
410 Community Center						
Community Center Aide	0.67	1.71	0.74	0.56	0.00	-0.56
Community Center Manager	0.00	1.00	1.00	1.00	1.00	0.00
Cooks Assistant	0.75	0.75	1.24	1.26	0.77	-0.49
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00	1.00	0.00
Program Coordinator	0.49	0.00	0.00	0.00	1.00	1.00
Substitute Cook Assistant	0.12	0.12	0.00	0.00	0.00	0.00
Transportation Aide	0.49	0.49	0.49	0.49	0.98	0.49
Division Total	3.52	5.07	4.47	4.31	4.75	0.44
412 Special Events						
Event Specialists	0.00	0.00	0.00	0.00	1.00	1.00
Division Total	0.00	0.00	0.00	0.00	1.00	1.00
444 Library						
Children's Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Assistant	1.79	0.00	0.00	1.00	1.00	0.00
Circulation Lead	1.00	0.00	0.00	0.00	0.00	0.00
Circulation Specialist	0.00	0.00	0.00	1.00	1.00	0.00
Circulation Supervisor	0.00	0.00	0.00	0.00	1.00	1.00
Custodian	0.00	0.00	0.00	0.00	0.00	0.00
Library Aide	3.76	2.41	2.22	0.74	1.35	0.61
Library Assistant	1.00	0.00	0.00	1.00	1.00	0.00
Library Manager	0.00	1.00	1.00	1.00	1.00	0.00
Library Outreach Coordinator	0.79	0.00	0.00	0.00	0.00	0.00
Library Specialist	0.00	1.00	1.00	1.00	1.00	0.00
Reference Assistant	0.00	0.00	0.00	0.00	0.00	0.00
Reference Librarian	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	10.35	6.41	6.22	7.74	9.35	1.61
462 Parks Mtce						
Maintenance Worker	2.00	2.00	4.00	4.00	5.00	1.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00	1.00	0.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Seasonal Maintenance Worker	1.47	1.46	0.00	0.00	0.00	0.00
Division Total	5.47	5.46	6.00	6.00	7.00	1.00
465 Recreation						
Camp Counselor	0.19	0.10	0.00	0.00	0.00	0.00
Camp Lead	0.07	0.07	0.00	0.00	0.00	0.00
Maintenance Worker	0.68	0.00	0.00	0.00	0.00	0.00
Recreation Assistant	1.41	2.48	0.74	1.74	2.00	0.26
Recreation Division Manager	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	3.35	3.65	1.74	2.74	3.00	0.26
Community and Recreation Services Total	23.69	20.84	18.68	22.04	26.10	4.06

Economic Development

FY2023 Changes

447 Community/Economic Development

- Department previously part of the Community Development that has changed to Planning and Zoning.
- Moved 1.00 FTE Planning Director to 445- Planning and Zoning.
- Added 1.00 FTE Social Media Specialist to manage the City's social media accounts.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Economic Development						
447-Community/Economic Development						
Administrative Assistant	0.00	1.00	1.00	0.00	0.00	0.00
Community Development Coordinator	1.00	0.00	0.00	0.00	0.00	0.00
Community Development Director	1.00	1.00	1.00	0.00	0.00	0.00
Economic Development Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Planning Director	0.00	0.00	0.00	1.00	0.00	-1.00
Social Media Specialist	0.00	0.00	0.00	0.00	1.00	1.00
Division Total	3.00	3.00	3.00	2.00	2.00	0.00
Economic Development Total	3.00	3.00	3.00	2.00	2.00	0.00

Finance

FY2023 Changes

442 Finance

- Added 1.00 FTE Account Clerk to assist with increased workload.
- Added 0.08 FTE Account Clerk Senior to account for four weeks of training for a replacement of an employee retiring.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Finance						
442 Finance						
Account Clerk	1.00	1.00	1.00	1.00	2.00	1.00
Account Clerk Senior	1.00	1.00	1.00	1.00	1.08	0.08
Finance Analyst	1.00	1.00	1.00	1.00	1.00	0.00
Finance Director	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	4.00	4.00	4.00	4.00	5.08	1.08
Finance Total	4.00	4.00	4.00	4.00	5.08	1.08

Fire

FY2023 Changes

427 Fire

- Added 1.00 FTE Assistant Fire Chief to assist with fire prevention, daily operations and on-call responsibilities.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Fire						
427 Fire Dept.						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Fire Chief	0.00	0.00	0.00	0.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00	0.00
Engineer	3.00	3.00	3.00	3.00	3.00	0.00
Fire Chief	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter	12.00	12.00	12.00	12.00	12.00	0.00
Reserve	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	21.00	21.00	21.00	21.00	22.00	1.00
Fire Total	21.00	21.00	21.00	21.00	22.00	1.00

Golf

FY2023 Changes

463 Golf Course Clubhouse

- Changed 1.00 FTE Grill Cook to 1.00 FTE Food Service Worker.
- Increased 0.74 FTE Food Service Worker to 1.00 FTE.
- Decreased 1.00 FTE Pro Shop Associate to 0.74 FTE.
- Added 0.43 FTE Seasonal Beverage Cart Service.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Golf Course						
463-Golf Course Clubhouse						
Food Service Worker	0.00	1.40	2.00	2.00	3.00	1.00
Golf Manager	0.00	1.00	1.00	1.00	1.00	0.00
Grill Cook	0.00	0.00	1.00	0.00	0.00	0.00
Pro Shop Associate	0.00	1.00	1.00	1.00	0.74	-0.26
Pro Shop Lead	0.00	0.00	0.00	1.00	1.00	0.00
PT Cart Service	0.00	0.00	0.00	0.87	0.87	0.00
PT Food Service Worker	0.00	0.00	0.00	0.74	0.00	-0.74
Seasonal Beverage Cart Service	0.00	0.00	0.00	0.00	0.43	0.43
Seasonal Cart Service	0.00	1.54	1.72	0.86	0.86	0.00
Seasonal Pro Shop Associate	0.00	1.35	2.34	1.17	1.17	0.00
Superintendent	0.00	1.00	0.00	0.00	0.00	0.00
Division Total	0.00	7.29	9.06	8.64	9.07	0.43
468-Golf Maintenance						
Assistant Superintendent	0.00	1.00	1.00	0.00	0.00	0.00
Director of Operations	0.00	0.00	1.00	0.00	0.00	0.00
Equipment Operator	0.00	1.74	2.00	2.00	2.00	0.00
Golf Maintenance Supervisor	0.00	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	0.00	0.00	0.00	1.00	1.00	0.00
Irrigation Tech I	0.00	1.00	1.00	1.00	1.00	0.00
Pesticide Tech I	0.00	1.00	1.00	1.00	1.00	0.00
Seasonal Equipment Operator	0.00	1.24	0.43	0.43	0.43	0.00
Division Total	0.00	6.98	7.43	6.43	6.43	0.00
Golf Course Total	0.00	14.27	16.49	15.07	15.50	0.43

Horseshoe Bend

FY2023 Changes

450 Horseshoe Bend

- Added 2.75 FTE Cashiers to assist with peak season when the number of visitors increases.
- Moved 0.75 FTE Director to 408-Community and Recreation Services Administration.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Horseshoe Bend						
450-Horseshoe Bend						
Cashier	0.00	5.00	5.00	5.00	5.00	0.00
Cashier-Finance	0.00	1.00	0.00	0.00	0.00	0.00
Director	0.00	0.75	0.75	0.75	0.00	-0.75
Fee Facility Manager	0.00	1.00	1.00	1.00	1.00	0.00
Lead Cashier	0.00	2.00	2.00	2.00	2.00	0.00
Maintenance Worker	0.00	3.00	0.00	0.00	0.00	0.00
Parking Lot Attendant	0.00	0.00	4.00	0.00	0.00	0.00
PT Cashier	0.00	2.00	0.98	0.98	3.73	2.75
Seasonal Parking Attendant	0.00	0.50	1.00	0.00	0.00	0.00
Security Guard	0.00	5.00	0.00	0.00	0.00	0.00
Streets Maintenance Worker	0.00	1.00	0.00	0.00	0.00	0.00
Division Total	0.00	21.25	14.73	9.73	11.73	2.00
Horseshoe Bend Total	0.00	21.25	14.73	9.73	11.73	2.00

Human Resources and Risk Management

FY2023 Changes

441 Human Resources/Risk Management

- Changed 1.00 FTE HR/Risk Manager to HR Director.
- Added 1.00 FTE Administrative Assistant to help the department run more efficiently.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Human Resources/Risk Management						
441 Human Resources						
Administrative Assistant	0.00	0.00	0.00	0.00	1.00	1.00
HR Administrator	1.00	0.00	0.00	0.00	0.00	0.00
HR Coordinator	0.00	0.00	0.00	0.00	0.00	0.00
HR Director	0.00	0.00	0.00	0.00	1.00	1.00
HR/RISK Manager	0.00	1.00	1.00	1.00	0.00	-1.00
Division Total	1.00	1.00	1.00	1.00	2.00	1.00
Human Resources/Risk Management Total	1.00	1.00	1.00	1.00	2.00	1.00

Magistrate

FY2023 Changes

443 Magistrate Court

- Decreased Assistant Magistrates from 0.82 FTE to 0.40 FTE due to having a 1.00 FTE City Magistrate.
- Removed 0.25 FTE Bailiff. Will be paid by Coconino County and billed for the City's portion of the expense.
- Changed 1.00 FTE Probation Officer to Community Resource Officer and moved to Police Department budget.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Magistrate						
443 Magistrate Court						
Assistant Magistrate	0.82	0.82	0.82	0.82	0.40	-0.42
Bailiff	0.00	0.00	0.00	0.25	0.00	-0.25
City Magistrate	0.63	0.63	0.63	1.00	1.00	0.00
Court Clerk	1.00	1.00	1.00	1.00	1.00	0.00
Court Clerk Senior	1.00	1.00	1.00	1.00	1.00	0.00
Court Data Clerk	1.00	1.00	1.00	1.00	1.00	0.00
Court Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Probation Officer	0.00	0.00	0.00	1.00	0.00	-1.00
Division Total	5.44	5.44	5.44	7.07	5.40	-1.67
Magistrate Total	5.44	5.44	5.44	7.07	5.40	-1.67

Information Technology

FY2023 Changes

455 Information Technology

- Added 1.00 FTE IT Support with the goal of eliminating overtime and give the existing staff the ability to use their leave time.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Information Technology						
455 Information Tech						
IT Director	1.00	1.00	1.00	1.00	1.00	0.00
IT Specialist	1.00	1.00	1.00	1.00	1.00	0.00
IT Support	0.00	0.00	0.00	0.00	1.00	1.00
IT Technician	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	3.00	3.00	3.00	3.00	4.00	1.00
Information Technology Total	3.00	3.00	3.00	3.00	4.00	1.00

Planning and Zoning

FY2022 Changes

446 Building Safety

- Changed position title from Building Inspector to Building Official to reflect redefined responsibilities and certification.

447 Community/Economic Development

- Moved 1.00 FTE Administrative Assistant to 408-Community Services Administration based on the needs of the two departments.
- Changed title from Community Development Director to Planning Director to reflect the redefined focus of the department.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Planning and Zoning						
445 Planning/Zoning						
Community Development Coordinator	0.00	0.00	0.00	0.00	0.00	0.00
Planner/GIS	1.00	1.00	1.00	1.00	0.00	-1.00
Planning Director	0.00	0.00	0.00	0.00	1.00	1.00
Receptionist	0.00	0.00	0.00	0.00	1.00	1.00
Division Total	1.00	1.00	1.00	1.00	2.00	1.00
446 Building Safety						
Building Inspector	1.00	1.00	1.00	0.00	0.00	0.00
Building Official	0.00	0.00	0.00	1.00	1.00	0.00
Community Enhancement Technician	1.00	1.00	0.00	0.00	0.00	0.00
Division Total	2.00	2.00	1.00	1.00	1.00	0.00
Planning and Zoning Total	3.00	3.00	2.00	2.00	3.00	1.00

Police

FY2023 Changes

420 Police Administration

- Moved 1.00 FTE Captain from 426-Investigations to 420-Police Administration.
- Moved 1.00 FTE Sergeant from 426-Investigations to 420-Police Administration as Admin Sergeant.
- Added 1.00 FTE Software Support Tech.

421 Patrol

- Moved 1.00 FTE Probation Officer from 443-Magistrate and changed to 1.00 FTE Community Resource Officer for Drug Court program.
- Added 1.00 FTE Community Resource Officer.
- Added 2.00 FTE Patrol Sergeant to return to prior staff levels.
- Removed 1.00 FTE Patrol Lieutenant to offset staff increases.
- Moved 1.00 FTE Patrol Officer to 426-Investigations 1.00 FTE Detective.

422 Communications

- Removed 1.11 FTE Communication Specialist to offset costs of Software Support Tech.

426 Investigations

- Moved 1.00 FTE Captain from 426-Investigations to 420-Police Administration.
- Moved 1.00 FTE Sergeant from 426-Investigations to 420-Police Administration as Admin Sergeant.
- Moved 1.00 FTE Patrol Officer from 421-Patrol to 426-Investigations 1.00 FTE Detective.

Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Police						
420 Police Dept Admin						
Admin Sergeant	0.00	0.00	0.00	0.00	1.00	1.00
Administrative Assistant	1.00	1.00	0.00	0.00	0.00	0.00
Captain	0.00	0.00	0.00	0.00	1.00	1.00
Chief of Police	1.00	1.00	1.00	1.00	1.00	0.00
Executive Administrative Assistant to the Chief	0.00	0.00	1.00	1.00	1.00	0.00
Records Clerk	2.00	2.00	2.50	2.50	2.50	0.00
Software Support Tech	0.00	0.00	0.00	0.00	1.00	1.00
Division Total	4.00	4.00	4.50	4.50	7.50	3.00
421 Patrol						
Animal Control Officer	1.00	1.00	1.50	1.00	1.00	0.00
Community Resource Officer	0.00	0.00	0.00	1.00	2.00	1.00
Community Resource Officer-Drug Court	0.00	0.00	0.00	0.00	1.00	1.00
Patrol Lieutenant	1.00	1.00	1.00	1.00	0.00	-1.00
Patrol Officer	15.25	15.25	15.25	15.00	14.00	-1.00
Patrol Sergeant	4.00	4.00	4.00	2.00	4.00	2.00
School Resource Officer	1.00	1.00	1.00	0.00	0.00	0.00
Division Total	22.25	22.25	22.75	20.00	22.00	2.00
422 Communications						
Communication Specialist	6.30	8.33	7.96	7.96	6.85	-1.11
Communication Specialist Lead	0.00	0.00	0.00	1.00	1.00	0.00
Communication Specialist Supervisor	1.00	1.00	1.00	0.00	1.00	1.00
Division Total	7.30	9.33	8.96	8.96	8.85	-0.11
426 Investigations						
Captain	0.00	0.00	0.00	1.00	0.00	-1.00
Detective	1.00	1.00	1.00	1.00	2.00	1.00
Evidence Technician	1.00	1.00	1.00	1.00	1.00	0.00
Investigator	1.00	0.00	0.00	0.00	0.00	0.00
Sergeant	0.00	1.00	1.00	1.00	0.00	-1.00
Support Lieutenant	1.00	1.00	1.00	0.00	0.00	0.00
Division Total	4.00	4.00	4.00	4.00	3.00	-1.00
Police Total	37.55	39.58	40.21	37.46	41.35	3.89

Public Works

FY2023 Changes

456 Cemetery

- Moved 1.00 FTE Maintenance Worker from 457-Building Maintenance to 1.00 FTE Maintenance Worker in 456-Cemetery.

457 Building Maintenance

- Moved 1.00 FTE Maintenance Worker from 457-Building Maintenance to 1.00 FTE Maintenance Worker in 456-Cemetery.

460 Public Works Administration

- Changed 1.00 FTE Public Works Manager to 1.00 FTE Lead Maintenance Worker.
- Removed 1.00 FTE Streets Maintenance Worker.

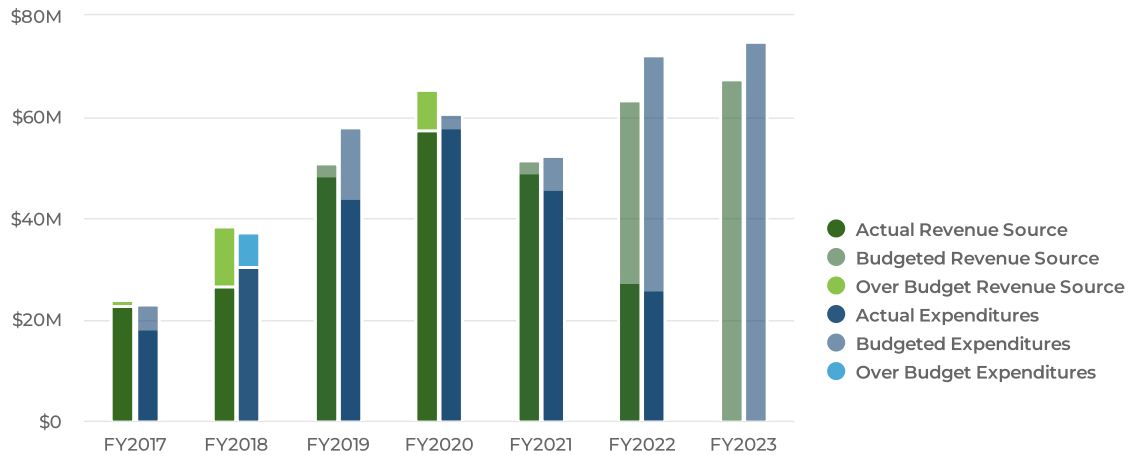
Division Total	FY2019	FY2020	FY2021	FY2022	FY2023	2022 vs 2023
City of Page						
Public Works						
415-Corrals						
Maintenance Worker	0.00	1.00	1.00	0.00	0.00	0.00
Division Total	0.00	1.00	1.00	0.00	0.00	0.00
448 Central Garage						
Auto Technician	1.00	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	2.00	2.00	2.00	2.00	2.00	0.00
456 Cemetery						
Maintenance Worker	0.00	0.00	0.00	0.00	1.00	1.00
Division Total	0.00	0.00	0.00	0.00	1.00	1.00
457 Building Mtce						
Custodian	1.00	1.00	1.00	1.00	0.00	-1.00
Electrician	0.00	0.00	0.00	0.00	0.00	0.00
Lead Maintenance Worker	0.00	1.00	1.00	1.00	1.00	0.00
Maintenance Worker	3.00	2.00	2.00	3.00	3.00	0.00
Division Total	4.00	4.00	4.00	5.00	4.00	-1.00
460 Public Works Admin						
Director Of Public Works	1.00	1.00	1.00	0.65	0.65	0.00
Lead Maintenance Worker	0.00	0.00	0.00	0.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Public Works Manager	1.00	1.00	1.00	1.00	0.00	-1.00
Seasonal Maintenance Worker	2.25	2.24	0.00	0.00	0.00	0.00
Streets Maintenance Worker	2.00	3.00	4.00	4.00	3.00	-1.00
Streets Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Division Total	8.25	9.24	8.00	7.65	6.65	-1.00
489 Airport						
Administrative Assistant	0.00	0.49	0.49	1.00	1.00	0.00
Airport Director	0.25	0.00	0.00	0.00	0.00	0.00
Director Of Public Works	0.00	0.00	0.00	0.35	0.35	0.00
Maintenance Worker	0.00	1.00	1.00	1.00	1.00	0.00
Division Total	0.25	1.49	1.49	2.35	2.35	0.00
Public Works Total	14.50	17.73	16.49	17.00	16.00	-1.00

FUND SUMMARIES

Summary

The City of Page is projecting \$67.48M of revenue in FY2023 (includes \$9.49M of transfers), which represents a 6.3% increase over the prior year. Budgeted expenditures are projected to increase by 3.8% or \$2.8M to \$74.97M in FY2022 (includes \$9.49M of transfers).

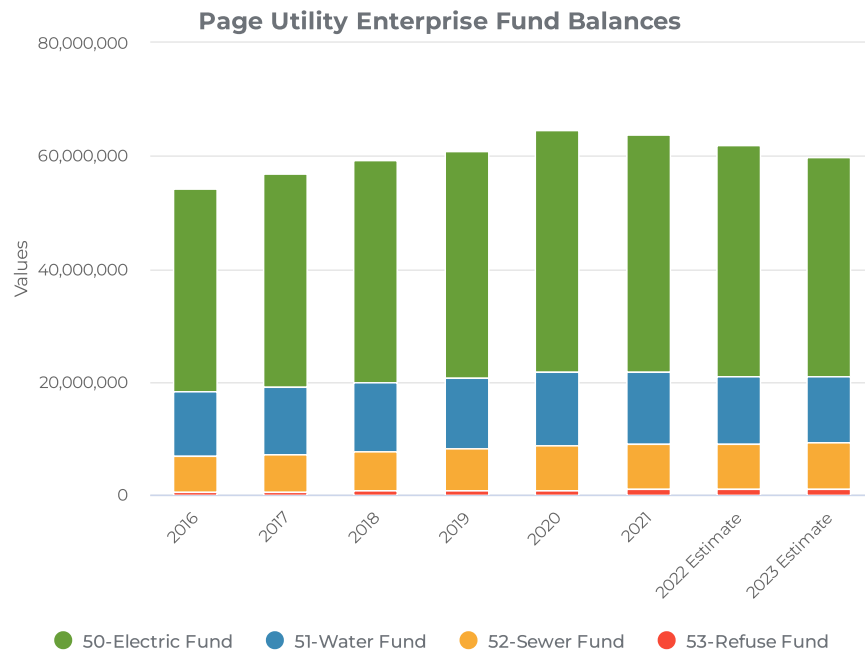
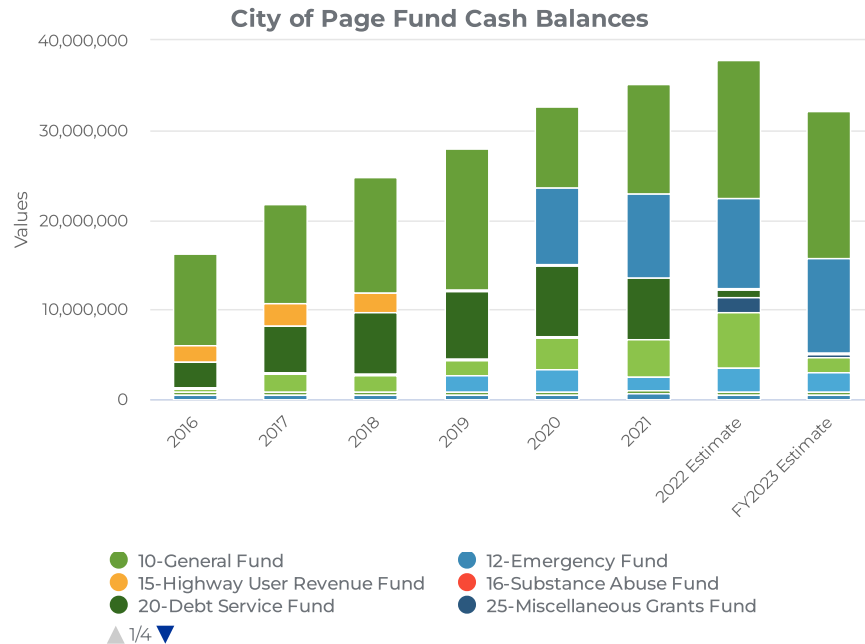
The City has worked hard to reach our current financial position and maintain stability. City leadership has worked with departments to manage expenses while continuing to increase essential services. Paying off large long-term debt balances and building fund balances to finance the City's needs without issuing debt has been a major accomplishment for the City.



Changes in Fund Balances

The City is starting with approximately \$39.7 million in fund balances for FY2023 (numbers are pre-audited, excluding Page Utility Enterprises) and is budgeted to utilize \$5.3 million in fund balances. Although there are adequate fund balances as a total, the City also wants to ensure each fund is accountable and does not deplete its resources. At the time of budget preparation and adoption, FY2022 was not closed and transactions were still being processed. Although the FY2023 Budget portrays the funds may be overspent, the City monitors and reviews the budget and balance of each fund monthly. Expenses may need to be restricted to ensure funds are not overspent.

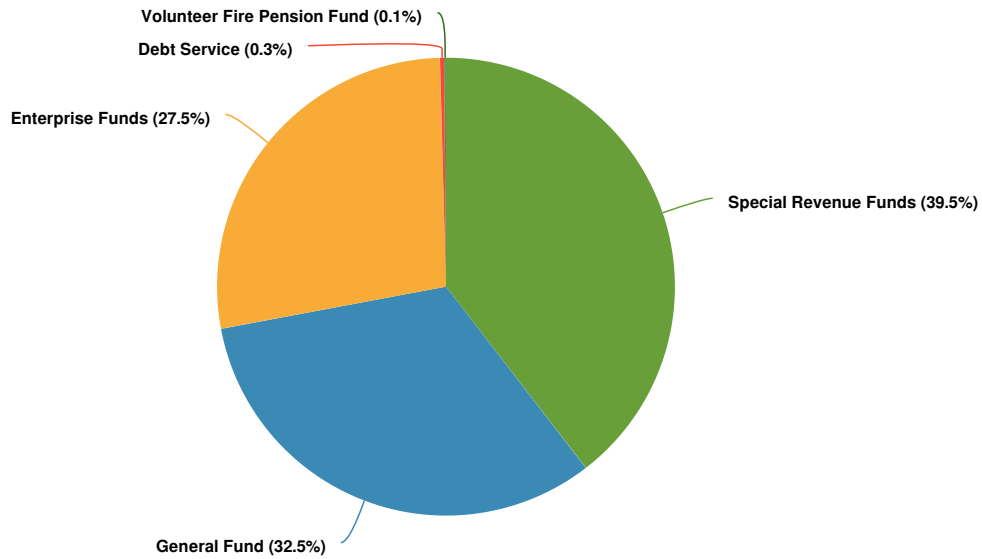
Page Utility Enterprises is starting with approximately \$59.7 million in fund balances for FY2023 (numbers are pre-audited, excluding City of Page) and is budgeted to utilize \$2.1 million in fund balances, mainly from the Electric Fund for Capital Replacements.



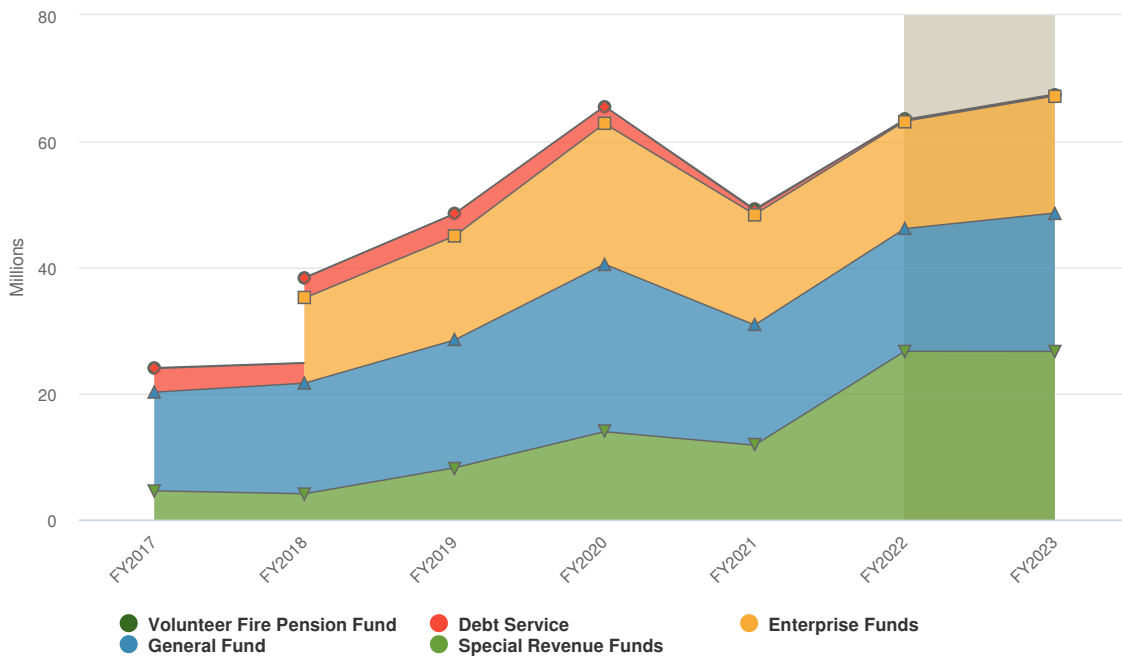
Revenue

In 2023, 39.5% of anticipated revenue will be in Special Revenue Funds of \$26.7 million, an increase of over \$4 million from FY2022. This is mainly due to grants the City is anticipating and transfers to the Capital Fund. Charts below include transfers.

2023 Revenue by Fund



Revenue by Fund



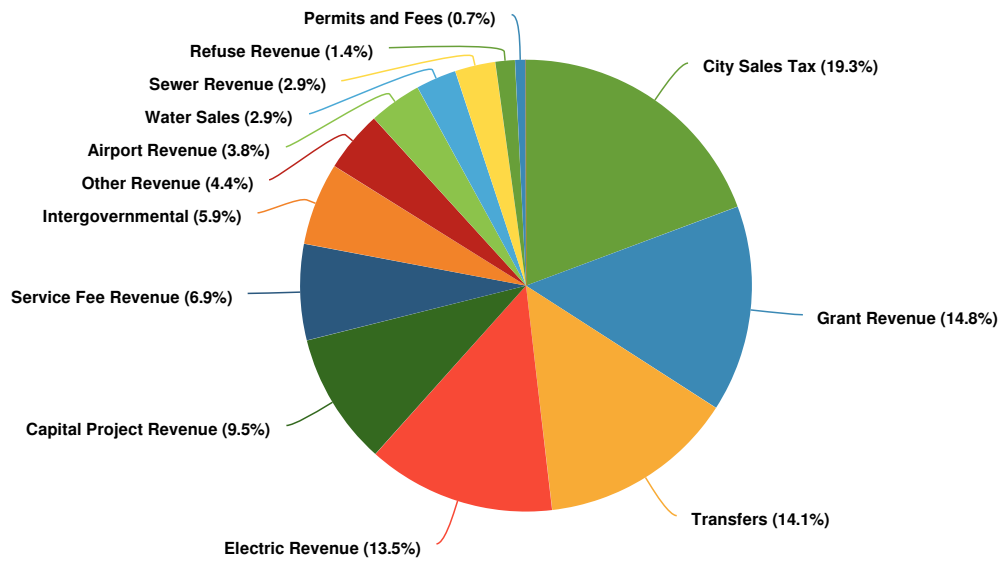
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
General Fund					
General Fund	\$20,267,021	\$18,037,045	\$18,812,301	\$21,282,065	13.1%
Emergency Reserve Fund	\$0	\$8,544,100	\$640,000	\$660,000	3.1%
Total General Fund:	\$20,267,021	\$26,581,146	\$19,452,301	\$21,942,065	12.8%
Special Revenue Funds					
Donation Funds	\$4,719	\$6,438	\$11,950	\$14,600	22.2%
Capital Fund	\$2,263,514	\$7,653,804	\$15,051,776	\$12,045,167	-20%
Land	\$51,788	\$0	\$1,010,000	\$1,010,000	0%
Misc Grants Expenses	\$4,391,001	\$4,592,086	\$8,087,200	\$9,973,143	23.3%
Highway User Fund	\$941,736	\$1,056,570	\$894,678	\$1,024,531	14.5%
Substance Abuse	\$13,573	\$1,207	\$4,000	\$2,500	-37.5%
Cemetery	\$40,862	\$59,685	\$46,000	\$55,000	19.6%
JCEF Fund	\$4,947	\$4,554	\$4,050	\$4,050	0%
Airport	\$496,689	\$566,284	\$1,586,800	\$2,553,434	60.9%
Total Special Revenue Funds:	\$8,208,828	\$13,940,629	\$26,696,454	\$26,682,425	-0.1%
Debt Service					
Debt Service Fund	\$3,513,864	\$2,718,619	\$200,000	\$200,000	0%
Total Debt Service:	\$3,513,864	\$2,718,619	\$200,000	\$200,000	0%
Volunteer Fire Pension Fund					
Fire Pension	\$44,015	\$38,215	\$77,700	\$78,500	1%
Total Volunteer Fire Pension Fund:	\$44,015	\$38,215	\$77,700	\$78,500	1%
Enterprise Funds					
Horseshoe Bend Fund	\$2,175,287	\$4,426,374	\$2,533,000	\$3,522,000	39%
Electric Fund	\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Water Fund	\$1,964,558	\$2,129,142	\$1,943,900	\$1,962,000	0.9%
Sewer Fund	\$1,940,976	\$1,907,186	\$1,935,590	\$1,950,000	0.7%
Refuse Fund	\$967,021	\$858,686	\$860,200	\$948,100	10.2%
Golf Course Fund	\$0	\$3,818,002	\$971,000	\$1,111,000	14.4%
Total Enterprise Funds:	\$16,490,696	\$22,304,193	\$17,036,976	\$18,578,100	9%
Total:	\$48,524,425	\$65,582,802	\$63,463,431	\$67,481,090	6.3%

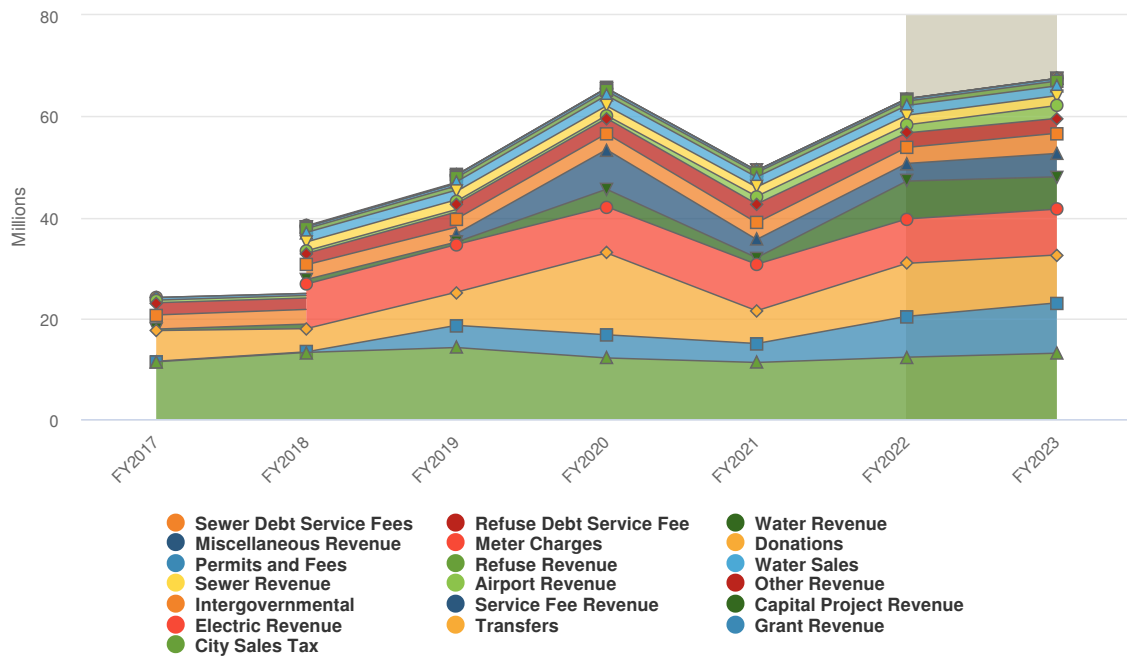
Revenues by Source

City Sales Tax and Electric Revenues have always been major sources of revenue for the City of Page, and in FY2022 Grant Revenue and Capital Project Revenue are also included as major revenue sources.

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source



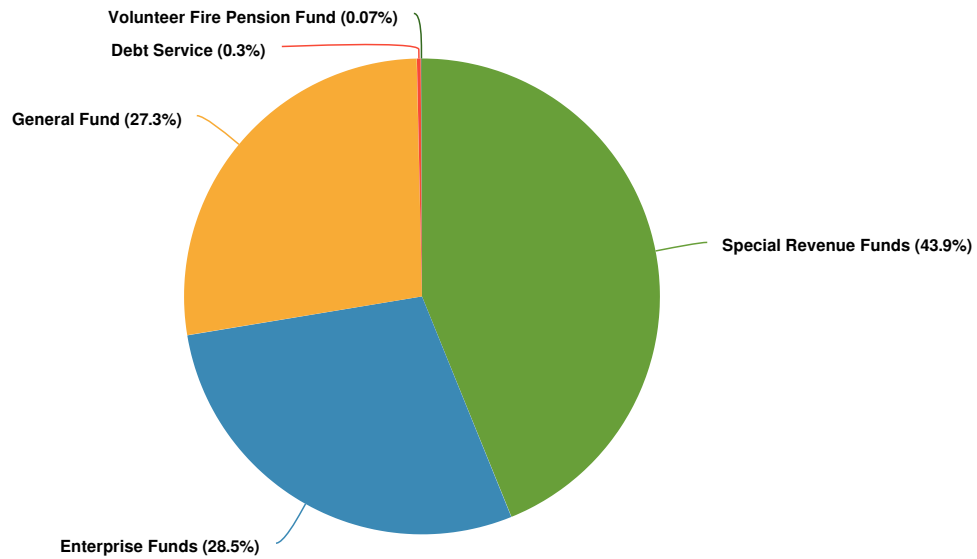
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
City Sales Tax	\$14,166,152	\$12,100,877	\$12,250,000	\$13,040,000	6.4%
Permits and Fees	\$489,658	\$538,144	\$440,050	\$494,500	12.4%
Intergovernmental	\$2,938,244	\$3,178,011	\$3,180,471	\$3,992,883	25.5%
Transfers	\$6,570,523	\$16,220,299	\$10,505,361	\$9,489,084	-9.7%
Other Revenue	\$3,007,398	\$3,027,265	\$2,870,846	\$2,946,346	2.6%
Grant Revenue	\$4,391,001	\$4,592,086	\$8,087,200	\$9,973,143	23.3%
Donations	\$4,719	\$6,438	\$11,950	\$14,600	22.2%
Capital Project Revenue	\$498,085	\$3,451,351	\$7,506,777	\$6,399,000	-14.8%
Service Fee Revenue	\$1,646,549	\$7,842,231	\$3,491,000	\$4,633,000	32.7%
Airport Revenue	\$496,689	\$566,284	\$1,586,800	\$2,553,434	60.9%
Electric Revenue	\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Water Revenue	\$58,168	\$41,763	\$5,000	\$1,000	-80%
Water Sales	\$1,902,879	\$2,075,348	\$1,927,900	\$1,950,000	1.1%
Meter Charges	\$3,511	\$12,031	\$25,000	\$10,000	-60%
Miscellaneous Revenue			\$1,000	\$1,000	0%
Sewer Revenue	\$1,940,976	\$1,907,186	\$1,920,590	\$1,950,000	1.5%
Refuse Revenue	\$825,874	\$858,686	\$860,200	\$948,100	10.2%
Refuse Debt Service Fee	\$141,147	\$0	\$0		N/A
Total Revenue Source:	\$48,524,425	\$65,582,802	\$63,463,431	\$67,481,090	6.3%

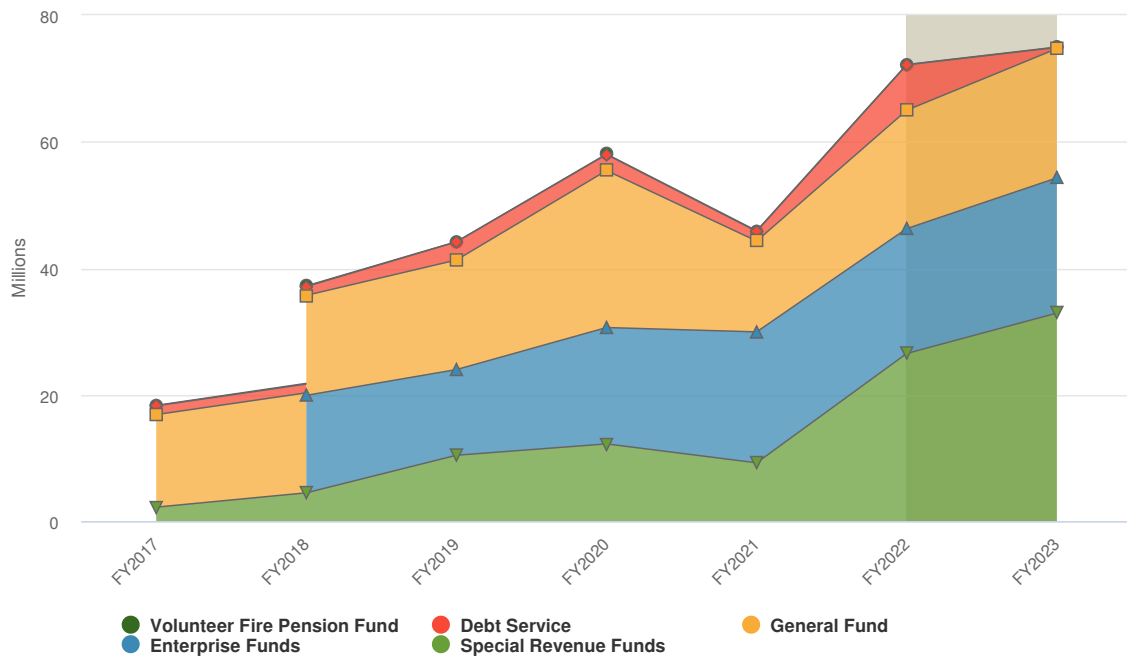
Expenditures

In 2023, 43.9% of anticipated expenditures will be in Special Revenue Funds of \$32.9 million, an increase of close to \$6.4 million from FY2022. This is mainly due to grants the City is anticipating and large capital projects. Charts and tables below include transfers.

2023 Expenditures by Fund



Expenditures by Fund



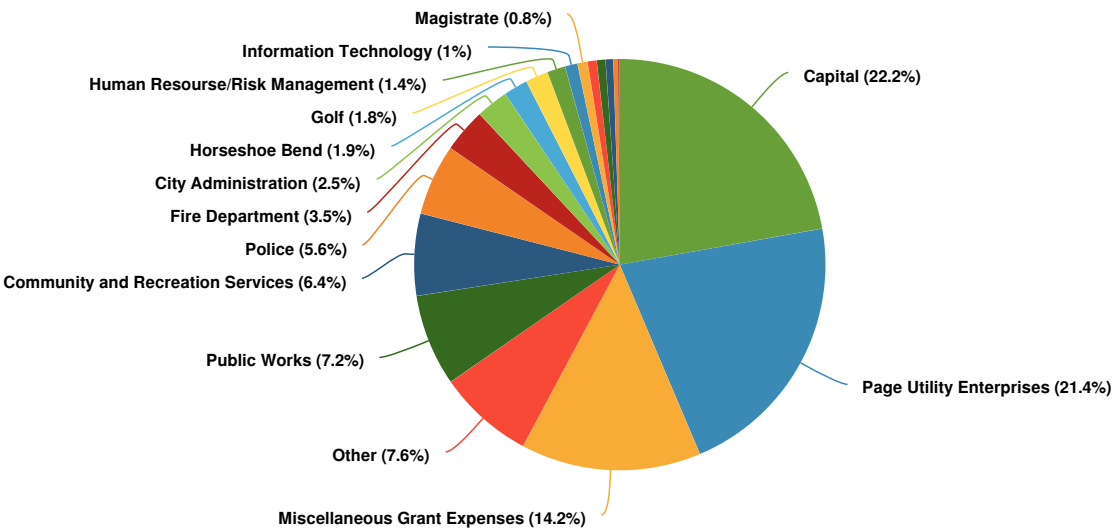
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
General Fund					
General Fund	\$17,325,964	\$24,826,339	\$18,718,691	\$20,439,039	9.2%
Emergency Reserve Fund	\$0	\$1,499	\$2,400	\$3,000	25%
Total General Fund:	\$17,325,964	\$24,827,838	\$18,721,091	\$20,442,039	9.2%
Special Revenue Funds					
Donation Funds	\$10,747	\$1,419	\$35,950	\$35,800	-0.4%
Capital Fund	\$2,482,745	\$5,653,845	\$13,487,277	\$16,647,486	23.4%
Land	\$51,788	\$0	\$1,010,000	\$1,010,000	0%
Misc Grants Expenses	\$4,385,936	\$4,543,138	\$8,946,500	\$11,215,875	25.4%
Highway User Fund	\$3,012,558	\$1,002,581	\$1,016,946	\$1,047,266	3%
Substance Abuse	\$977	-\$500	\$30,000	\$32,500	8.3%
Cemetery	\$65,884	\$70,514	\$121,500	\$130,261	7.2%
JCEF Fund	\$16,281	\$10,888	\$20,000	\$11,200	-44%
Airport	\$387,060	\$928,748	\$1,844,623	\$2,769,381	50.1%
Total Special Revenue Funds:	\$10,413,977	\$12,210,633	\$26,512,796	\$32,899,769	24.1%
Debt Service					
Debt Service Fund	\$2,866,749	\$2,542,928	\$7,175,000	\$200,000	-97.2%
Total Debt Service:	\$2,866,749	\$2,542,928	\$7,175,000	\$200,000	-97.2%
Volunteer Fire Pension Fund					
Fire Pension	\$23,901	\$60,574	\$53,000	\$53,000	0%
Total Volunteer Fire Pension Fund:	\$23,901	\$60,574	\$53,000	\$53,000	0%
Enterprise Funds					
Horseshoe Bend Fund	\$263,265	\$3,835,542	\$3,992,635	\$3,921,771	-1.8%
Electric Fund	\$9,105,891	\$8,474,101	\$9,907,500	\$11,382,220	14.9%
Water Fund	\$1,749,756	\$1,904,145	\$2,010,100	\$2,059,000	2.4%
Sewer Fund	\$1,572,262	\$2,278,689	\$1,837,775	\$1,765,775	-3.9%
Refuse Fund	\$858,305	\$749,628	\$772,395	\$860,395	11.4%
Golf Course Fund	\$0	\$1,158,266	\$1,225,122	\$1,387,077	13.2%
Total Enterprise Funds:	\$13,549,479	\$18,400,371	\$19,745,527	\$21,376,238	8.3%
Total:	\$44,180,071	\$58,042,344	\$72,207,414	\$74,971,046	3.8%

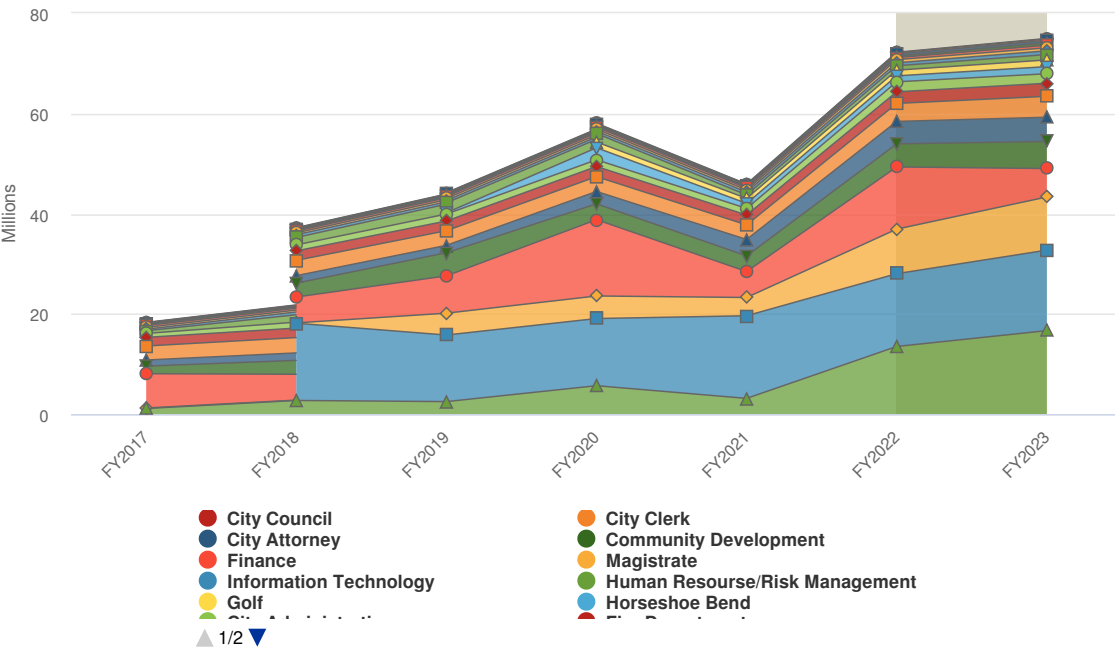
Expenditures by Function

Capital projects take up 22.27% of the expense budget for a total of \$16.6M. \$5.7M in the Other category are interfund transfers.

Budgeted2023 Expenditures by Function



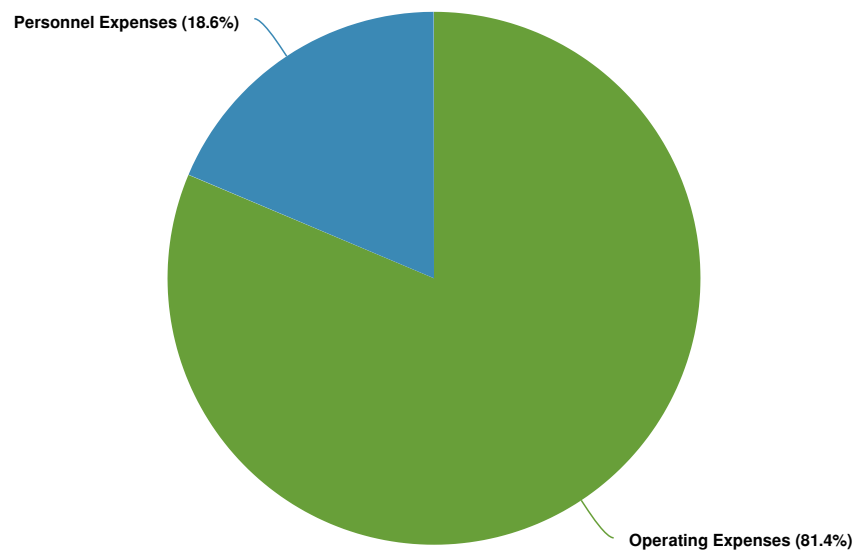
Expenditures by Function



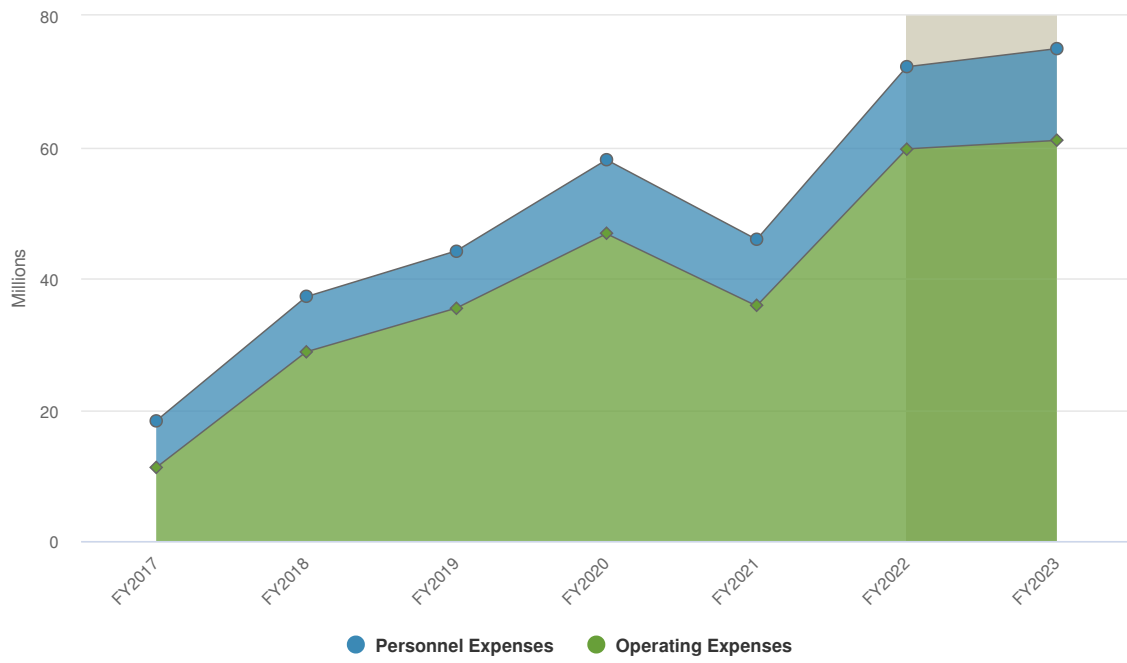
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
City Administration	\$1,390,554	\$1,346,226	\$2,001,142	\$1,903,456	-4.9%
City Council	\$79,706	\$85,334	\$96,420	\$105,573	9.5%
City Clerk	\$190,416	\$181,712	\$243,450	\$268,811	10.4%
City Attorney	\$209,066	\$234,240	\$423,069	\$458,942	8.5%
Community Development	\$268,026	\$249,277	\$293,985	\$512,433	74.3%
Community and Recreation Services	\$1,475,218	\$2,469,606	\$4,476,259	\$4,827,188	7.8%
Horseshoe Bend	\$263,265	\$2,400,163	\$1,181,774	\$1,413,878	19.6%
Golf	\$0	\$1,158,266	\$1,136,768	\$1,341,727	18%
Human Resource/Risk Management	\$1,982,444	\$1,686,926	\$885,059	\$1,075,367	21.5%
Finance	\$393,382	\$409,930	\$411,734	\$526,672	27.9%
Police	\$2,928,937	\$2,968,565	\$3,596,702	\$4,183,660	16.3%
Fire Department	\$1,927,553	\$2,014,772	\$2,311,722	\$2,602,277	12.6%
Public Works	\$4,616,023	\$3,156,441	\$4,612,174	\$5,413,675	17.4%
Information Technology	\$471,332	\$477,402	\$590,242	\$741,544	25.6%
Other	\$7,446,747	\$15,233,061	\$12,406,350	\$5,669,300	-54.3%
Miscellaneous Grant Expenses	\$4,361,352	\$4,505,167	\$8,896,500	\$10,613,875	19.3%
Capital	\$2,482,745	\$5,653,845	\$13,487,277	\$16,647,486	23.4%
Magistrate	\$407,090	\$404,848	\$629,017	\$597,792	-5%
Page Utility Enterprises	\$13,286,214	\$13,406,563	\$14,527,770	\$16,067,390	10.6%
Total Expenditures:	\$44,180,071	\$58,042,344	\$72,207,414	\$74,971,046	3.8%

Expenditures by Expense Type

2023 Budgeted Expense Type



Expense Type



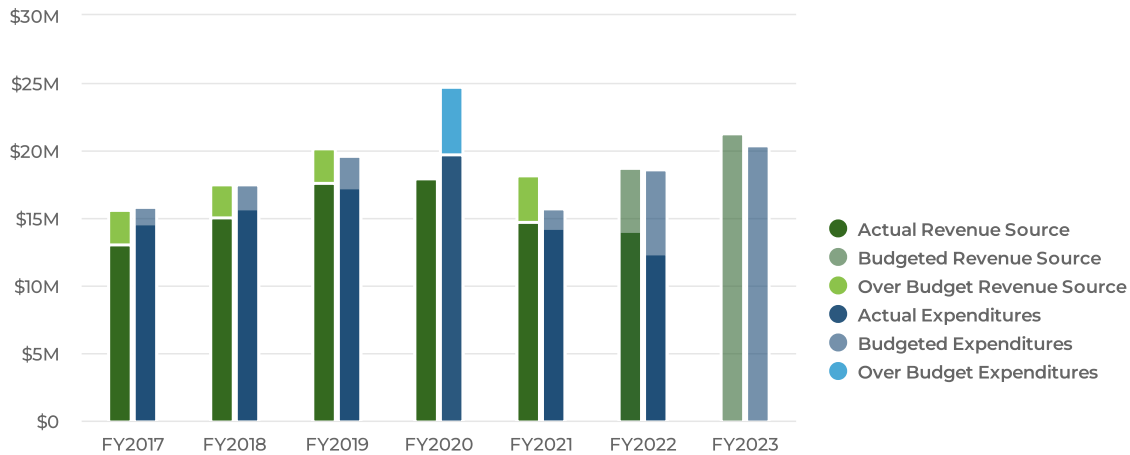
Grey background indicates budgeted figures.

General Fund - 10

The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.

Summary

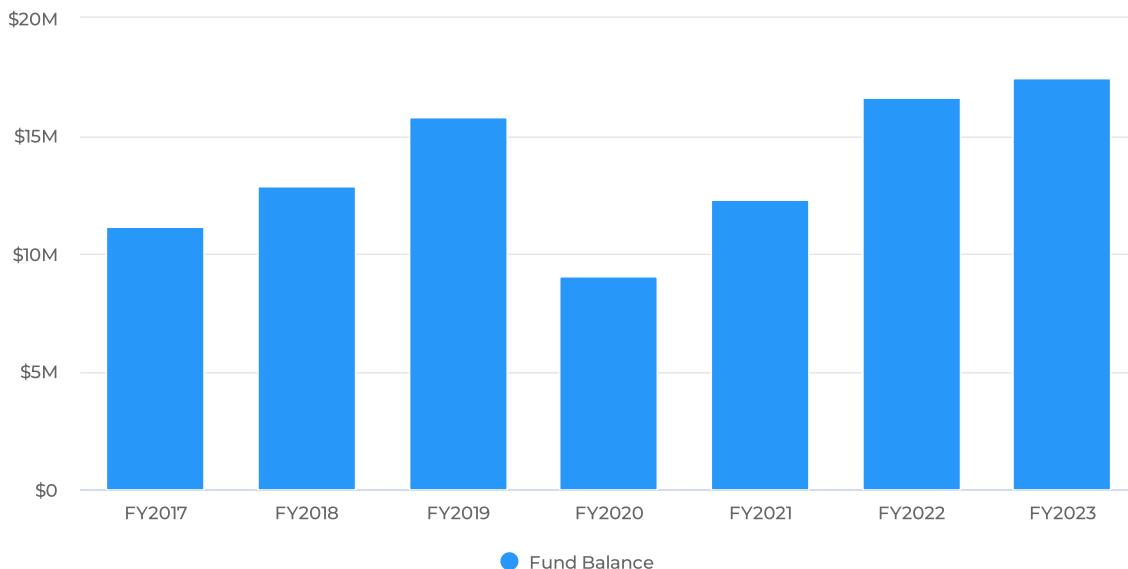
The City of Page is projecting \$21.3M of revenue in FY2023, which represents a 13.1% increase over the prior year. Budgeted expenditures are projected to increase by 18.4% or \$1.7M to \$20.4M in FY2023.



Fund Balance

In FY2020, \$8.4 million was transferred to establish the Emergency Reserve Fund. FY2022 and FY2023 are estimates based on budgets.

Projections

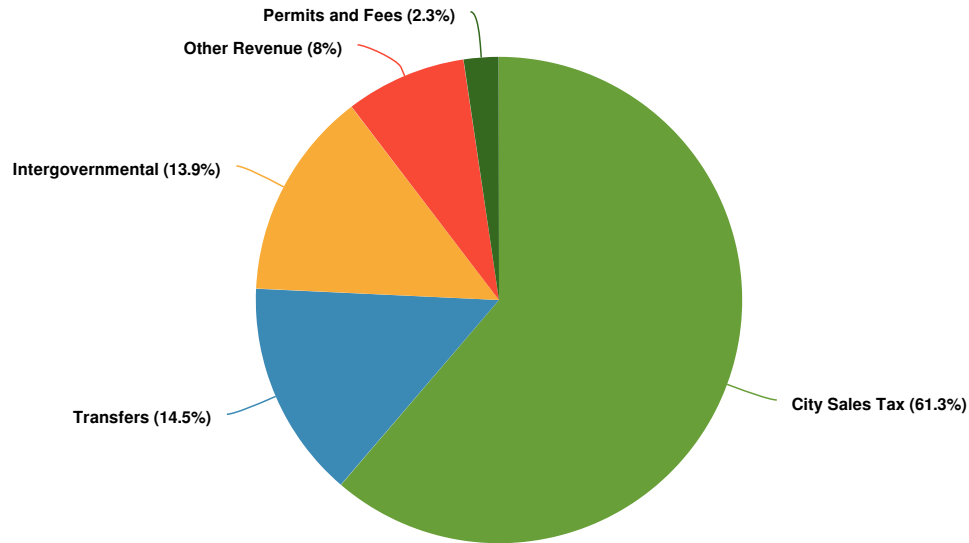


Revenues by Source

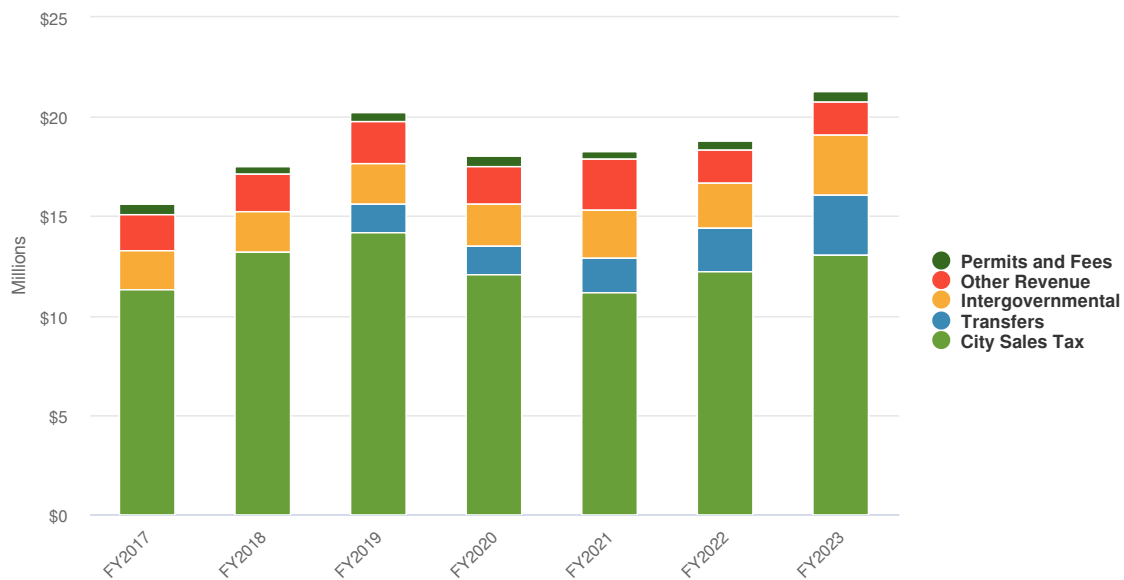
The General Fund's largest source of revenue is City Sales Tax, making up nearly two-thirds of the projected revenues.

- City Sales Tax - Transaction Privilege Tax is a tax on a vendor for various business activities within the city and collected by the State of Arizona. The City of Page's current local sales tax is 3% but varies by business activity.
- Intergovernmental - Revenues received from the State of Arizona for State Sales Tax, Vehicle License Tax, and State Revenue Sharing.
- Transfers - Funds transferred from other funds to reimburse or assist the General Fund.
- Permits and Fees - Revenues received from franchise fees, licenses, permits, and other city fees.
- Other Revenue - Revenues received for other services provided by the city.

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

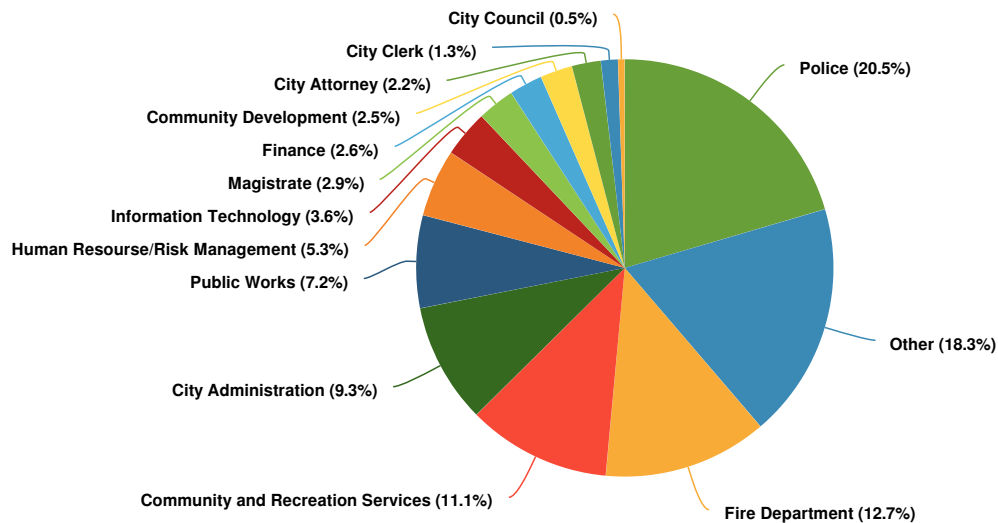


Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
City Sales Tax	\$14,166,152	\$12,100,877	\$12,250,000	\$13,040,000	6.4%
Permits and Fees	\$489,658	\$538,144	\$440,050	\$494,500	12.4%
Intergovernmental	\$2,033,434	\$2,112,544	\$2,266,343	\$2,954,102	30.3%
Transfers	\$1,492,585	\$1,395,122	\$2,160,362	\$3,082,917	42.7%
Other Revenue	\$2,085,193	\$1,890,359	\$1,695,546	\$1,710,546	0.9%
Total Revenue Source:	\$20,267,021	\$18,037,045	\$18,812,301	\$21,282,065	13.1%

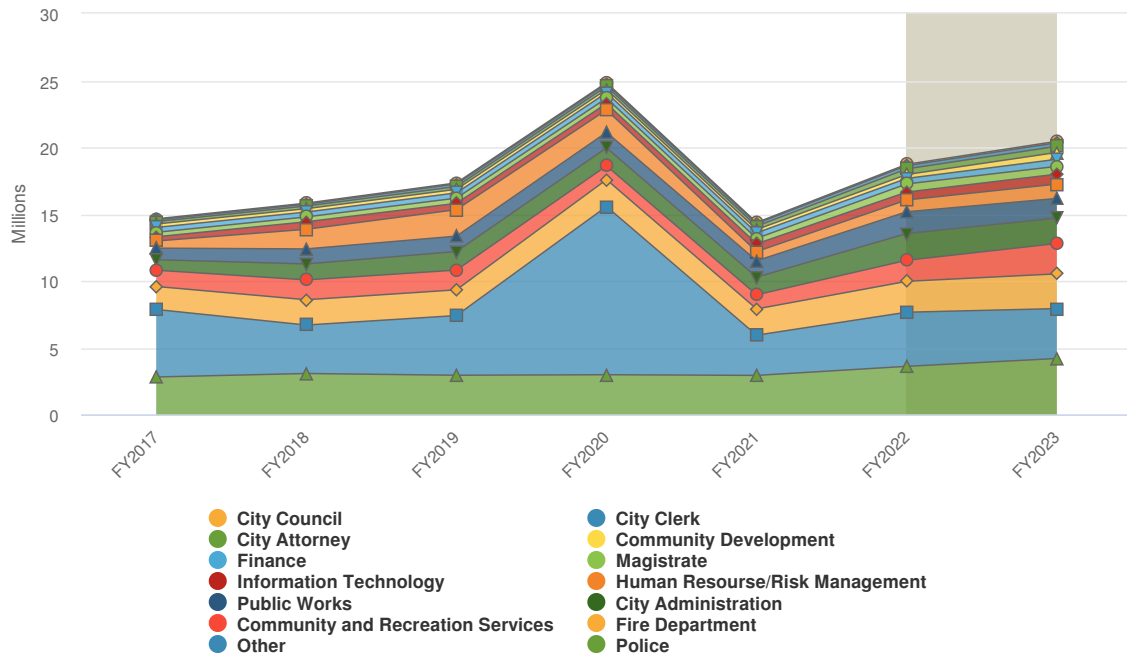
Expenditures by Function

The Other category reflects the transfers out of the General Fund to other funds for a total of \$3.7M or 18.3% of the budget. Fire, Police, City Administration and Community and Recreation Services together add up to 53.6% of the General Fund budget.

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

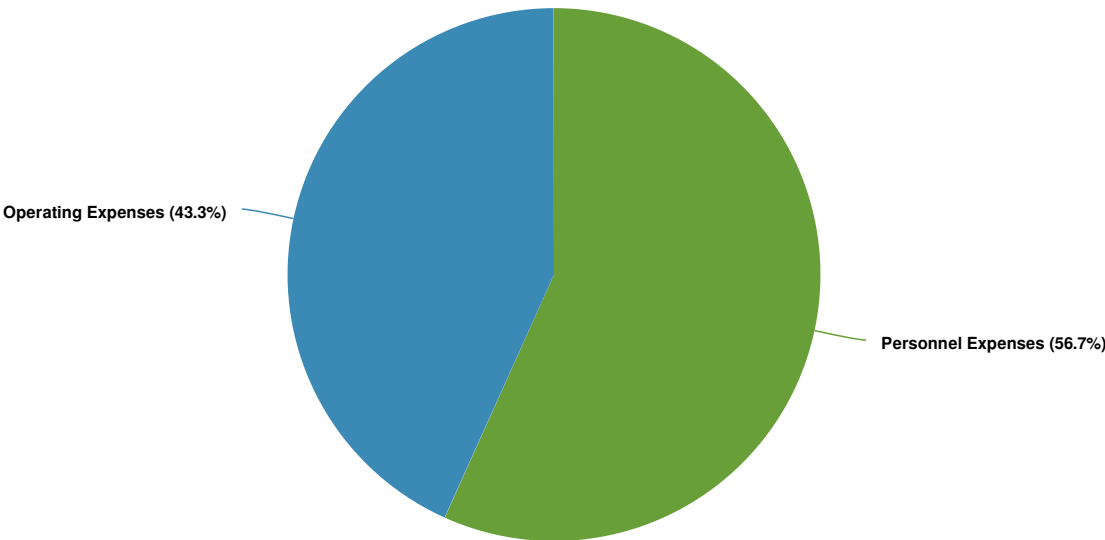


Grey background indicates budgeted figures.

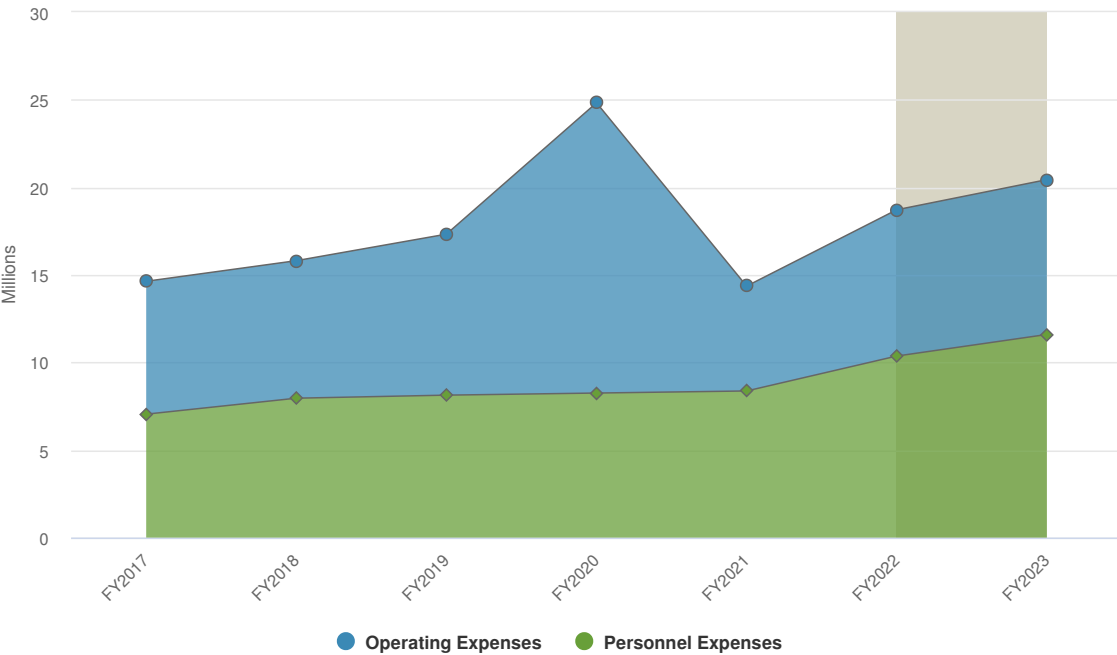
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
City Administration	\$1,390,554	\$1,346,226	\$2,001,142	\$1,903,456	-4.9%
City Council	\$79,706	\$85,334	\$96,420	\$105,573	9.5%
City Clerk	\$190,416	\$181,712	\$243,450	\$268,811	10.4%
City Attorney	\$209,066	\$234,240	\$423,069	\$458,942	8.5%
Community Development	\$268,026	\$249,277	\$293,985	\$512,433	74.3%
Community and Recreation Services	\$1,475,218	\$1,034,227	\$1,577,044	\$2,273,945	44.2%
Human Resource/Risk Management	\$1,982,444	\$1,686,926	\$885,059	\$1,075,367	21.5%
Finance	\$393,382	\$409,930	\$411,734	\$526,672	27.9%
Police	\$2,928,937	\$2,968,565	\$3,596,702	\$4,183,660	16.3%
Fire Department	\$1,927,553	\$2,014,772	\$2,311,722	\$2,602,277	12.6%
Public Works	\$1,150,520	\$1,154,598	\$1,629,105	\$1,466,767	-10%
Information Technology	\$471,332	\$477,402	\$590,242	\$741,544	25.6%
Other	\$4,468,000	\$12,589,170	\$4,050,000	\$3,733,000	-7.8%
Magistrate	\$390,809	\$393,959	\$609,017	\$586,592	-3.7%
Total Expenditures:	\$17,325,964	\$24,826,339	\$18,718,691	\$20,439,039	9.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

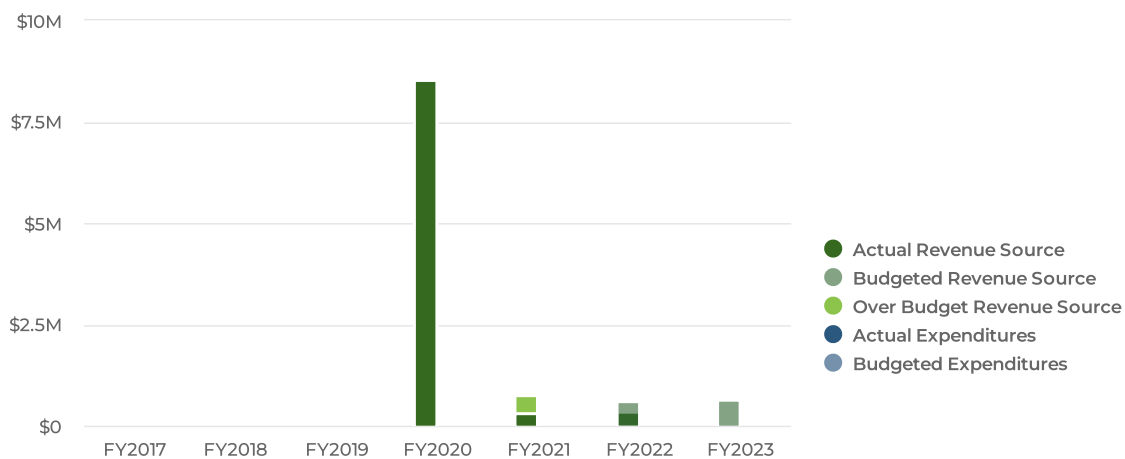
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$8,133,171	\$8,253,042	\$10,366,030	\$11,597,236	11.9%
Operating Expenses	\$9,192,794	\$16,573,297	\$8,352,661	\$8,841,803	5.9%
Total Expense Objects:	\$17,325,964	\$24,826,339	\$18,718,691	\$20,439,039	9.2%

Emergency Reserve Fund - 12

The City established the Emergency Reserve Fund to ensure adequate funds are maintained to abate potential current and future risks, avoid revenue shortfalls and be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues. Reviewing the past ten years, the City has made a great recovery and has established a healthy fund balance. City leaders have authorized the establishment of an Emergency Reserve Fund of eight million dollars in a long-term high yield account in FY2020 and with the passage of Ordinance 668-20, 15% of the 1% tax increase will be designated to this fund until the balance has reached the equivalent balance of the prior year's General Fund expenses.

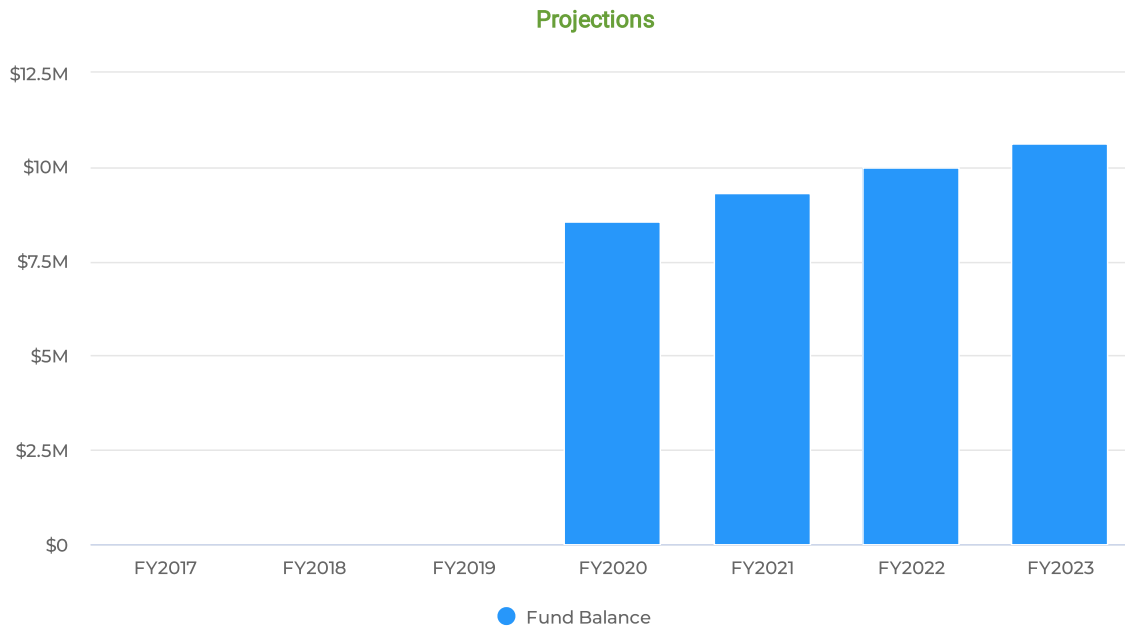
Summary

The City of Page is projecting \$660K of revenue in FY2023, which represents a 3.13% increase over the prior year. In FY2020, \$8.3M was transferred from the General to establish the Emergency Reserve Fund. In FY2022, \$537K was transferred in compliance with Ordinance 668-20.



Fund Balance

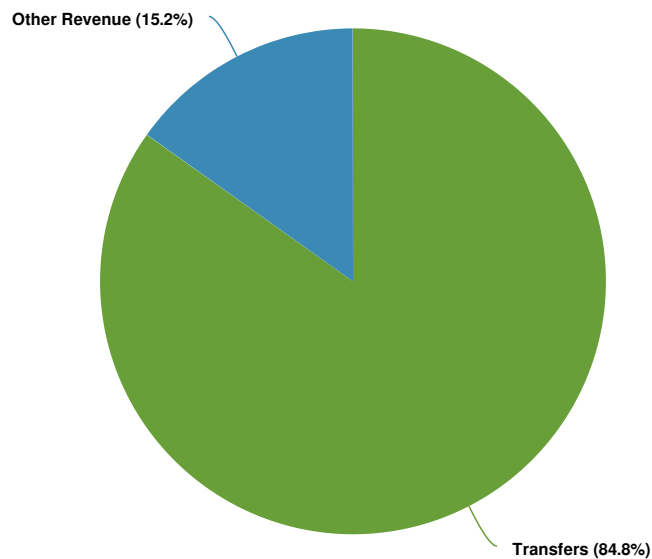
This fund was created with the objective of growing a reserve to protect the City from unexpected changes in financial conditions. The goal is to reach a balance equivalent to the prior year's General Fund expense budget, excluding transfers. In FY2022, the expense budget was \$16.7M.



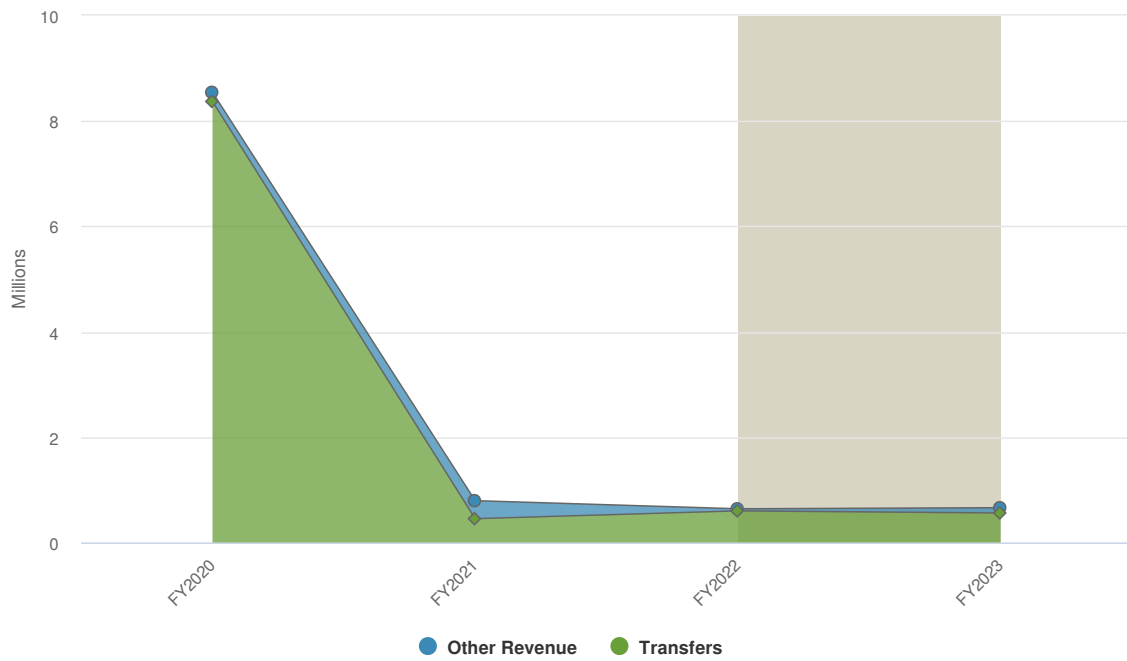
Revenue by Source

Transfers from the General Fund are the main source of revenue for the Emergency Reserve fund, but the fund also earns interest. In FY2022, the interest revenue was at \$23K.

Projected 2022 Revenue by Source



Budgeted and Historical 2022 Revenue by Source



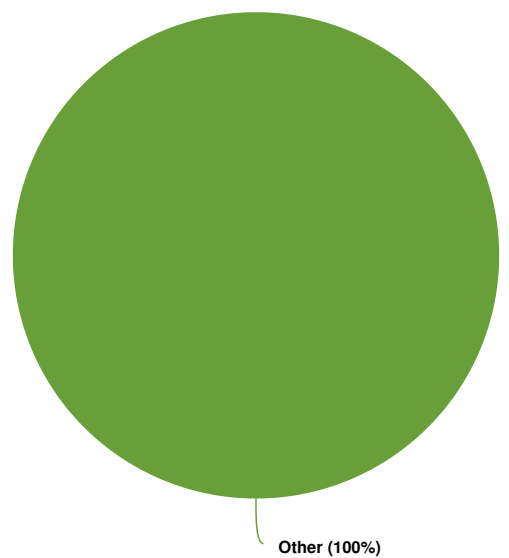
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Transfers	\$0	\$8,371,009	\$600,000	\$560,000	-6.7%
Other Revenue	\$0	\$173,091	\$40,000	\$100,000	150%
Total Revenue Source:	\$0	\$8,544,100	\$640,000	\$660,000	3.1%

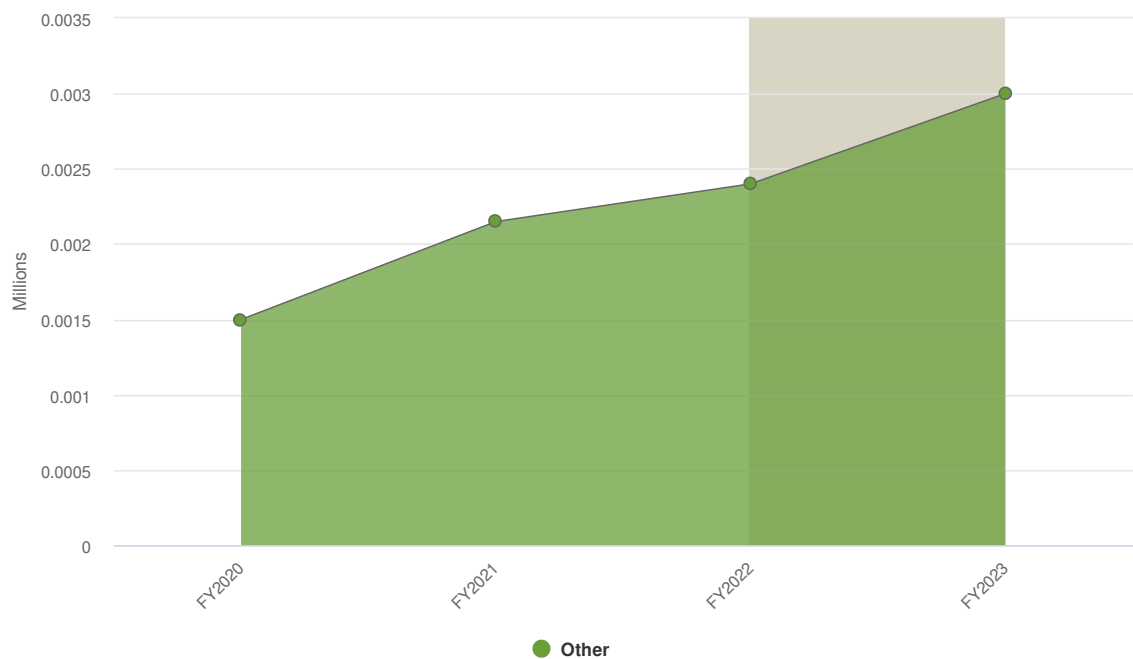
Expenditures by Function

Currently, the only expenses for this fund are the bank fees.

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

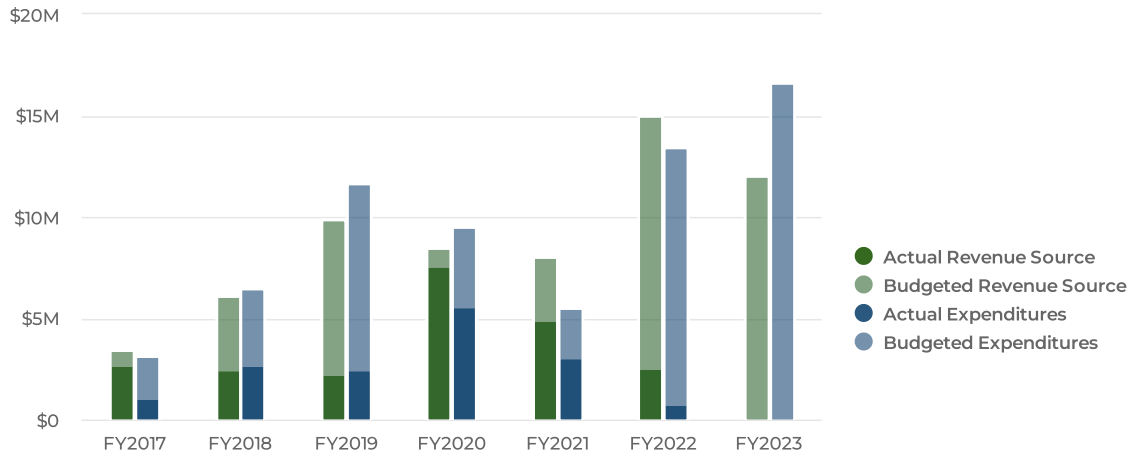


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
Other	\$0	\$1,499	\$2,400	\$3,000	25%
Total Expenditures:	\$0	\$1,499	\$2,400	\$3,000	25%

Summary

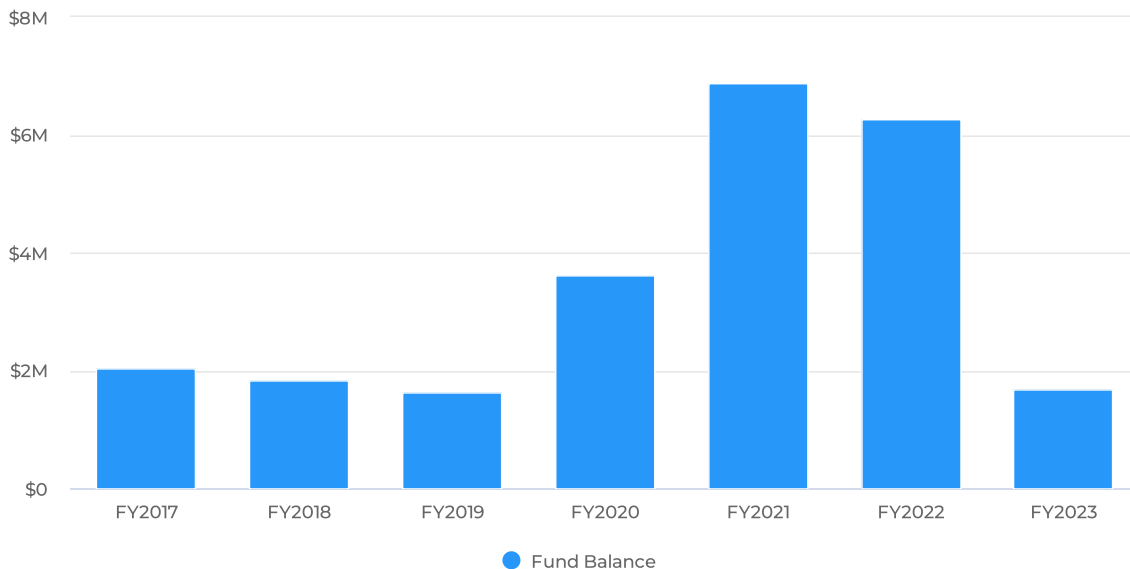
The City of Page is projecting \$12.05M of revenue in FY2023, which represents a 20% decrease over the prior year. Budgeted expenditures are projected to increase by 23.4% or \$3.16M to \$16.65M in FY2023.



Fund Balance

After the City managed to pay off the 2011 Series Bond and the Unfunded Public Safety Personnel Retirement System balance, the City was able to focus on dedicating more resources to Capital Projects.

Projections

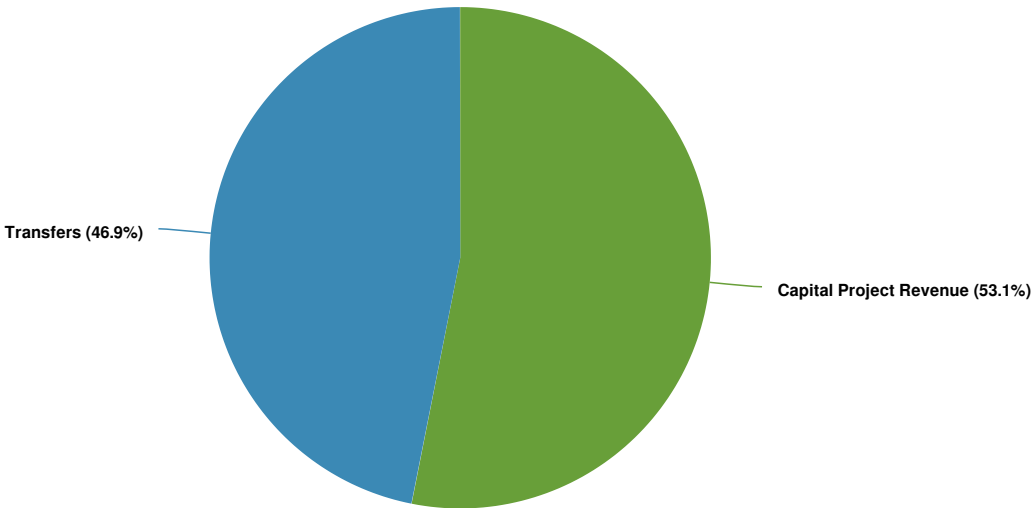


Revenue by Source

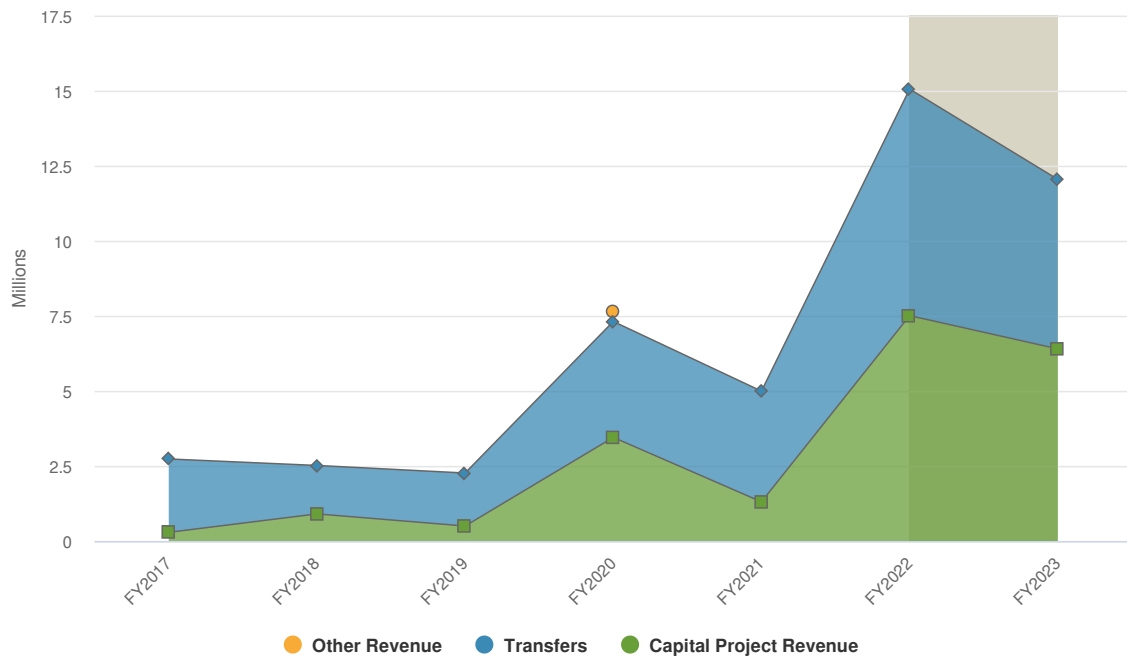
Transfers to the Capital Fund come from the General Fund and Land to assist in building the fund balance. Transfers from the Airport, Highway User Revenue, and Cemetery Funds are to cover costs of capital projects and equipment for their departments in the current fiscal year. Transfers from Horseshoe Bend and Golf Fund are to reimburse for expenses covered by the Capital Fund in current and prior fiscal years. Total transfers for FY2023 are \$5.6M.

Capital Project Revenues are grant revenue from the Federal Aviation Administration and Arizona Department of Transportation for several projects for a total of \$6.4M.

Projected 2022 Revenue by Source



Budgeted and Historical 2022 Revenue by Source



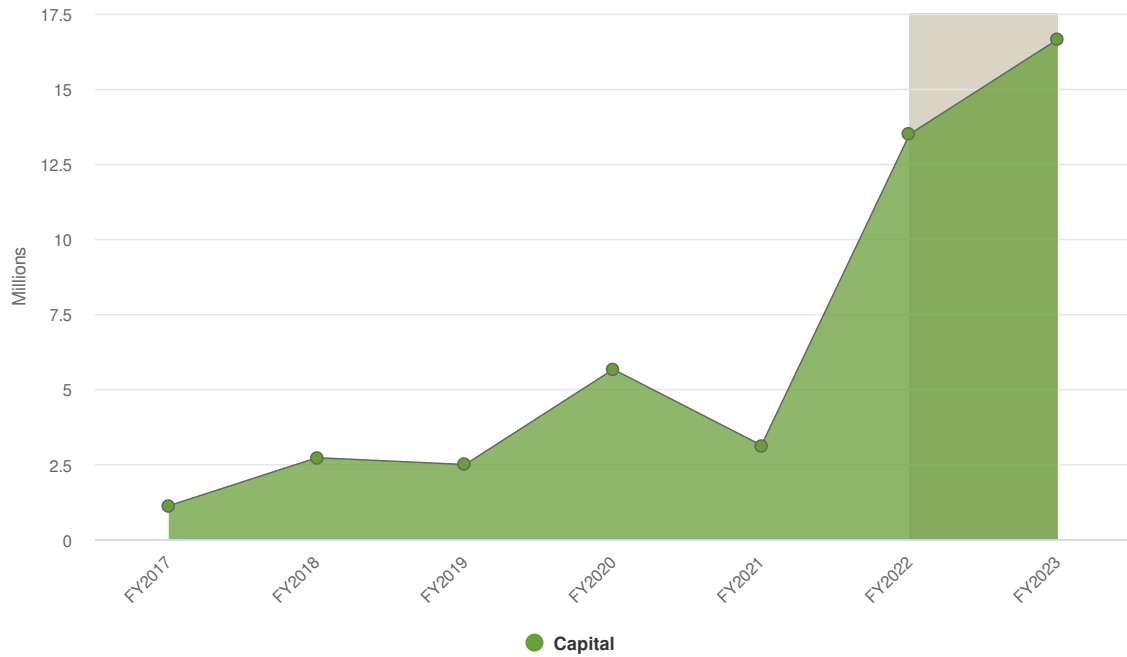
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Transfers	\$1,765,429	\$3,860,421	\$7,544,999	\$5,646,167	-25.2%
Other Revenue	\$0	\$342,033	\$0	\$0	0%
Capital Project Revenue	\$498,085	\$3,451,351	\$7,506,777	\$6,399,000	-14.8%
Total Revenue Source:	\$2,263,514	\$7,653,804	\$15,051,776	\$12,045,167	-20%

Expenditures by Function

The details of these expenses are discussed further under Capital Improvements.

Budgeted and Historical Expenditures by Function

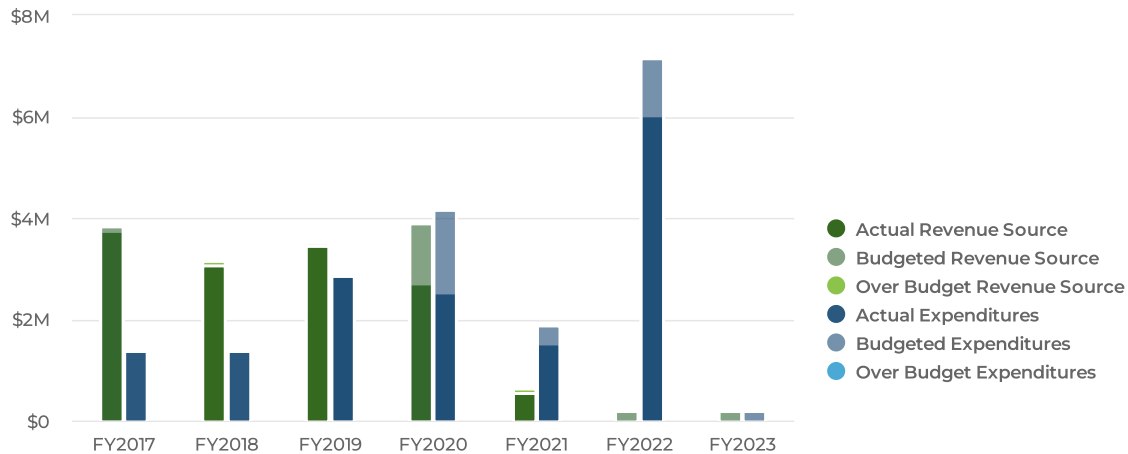


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
Capital	\$2,482,745	\$5,653,845	\$13,487,277	\$16,647,486	23.4%
Total Expenditures:	\$2,482,745	\$5,653,845	\$13,487,277	\$16,647,486	23.4%

Summary

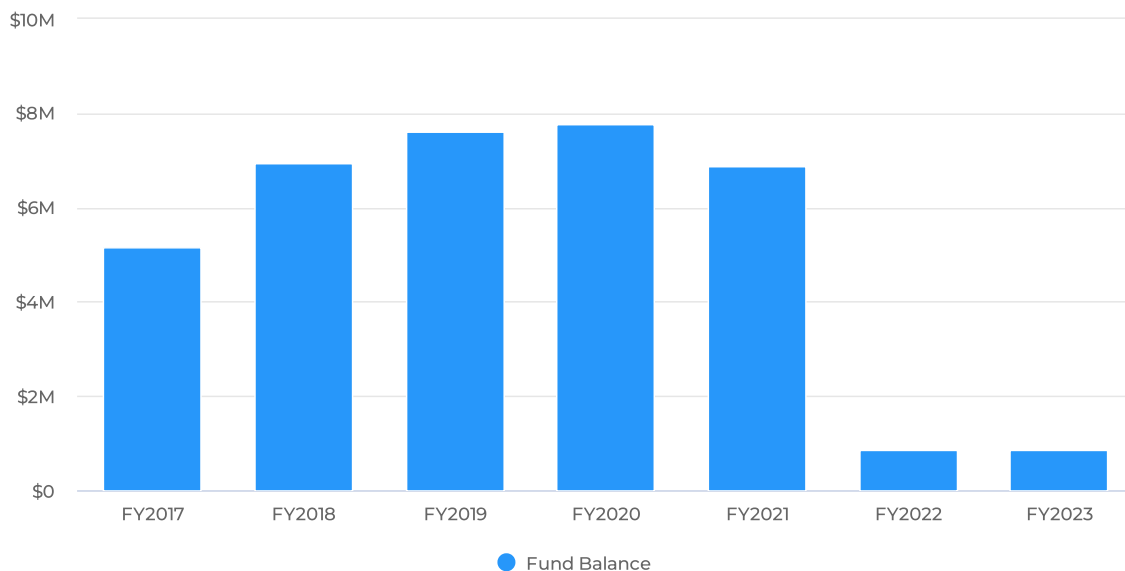
The City of Page is projecting \$200K of revenue in FY2022, which represents a 64.5% decrease over the prior year. Budgeted expenditures are projected to decrease by 278.4% or \$6.9M to \$200K in FY2023.



Fund Balance

In FY2018, the City Council made it a top priority to eliminate debt. That goal was realized in FY2022 with the final 2011 Series Bond payment of \$5.1M budgeted. The need to build this fund is no longer needed at this time and the overage is to be transferred to the Capital Fund.

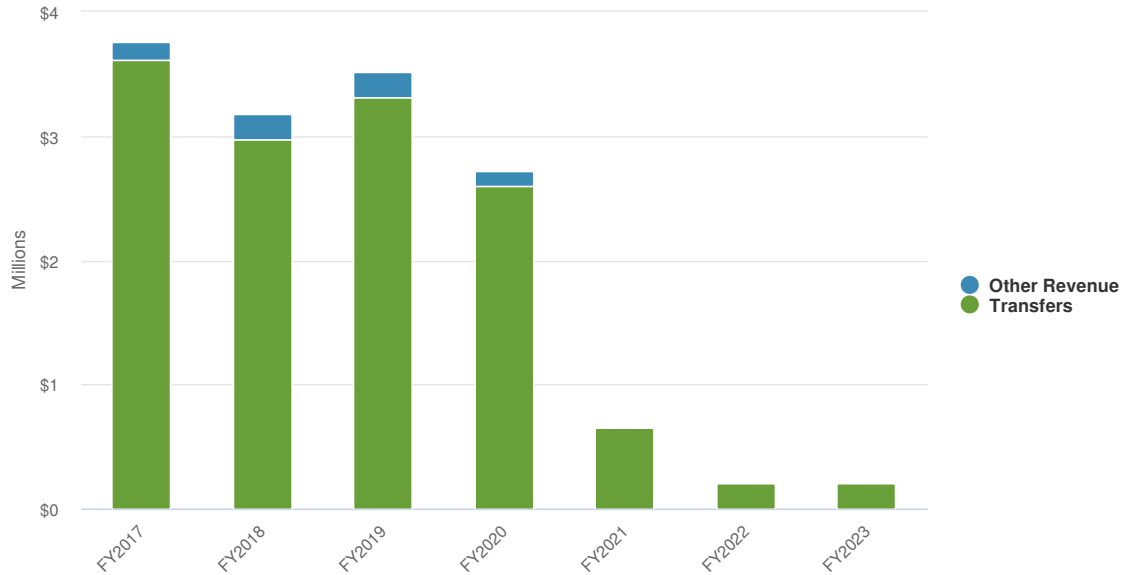
Projections



Revenue by Source

The budgeted transfer for FY2022 is to cover the anticipated unfunded Public Safety Personnel Retirement System's liability. The City will continue to budget transfers to pay off the balance of the unfunded Public Safety Personnel Retirement System's liability each year.

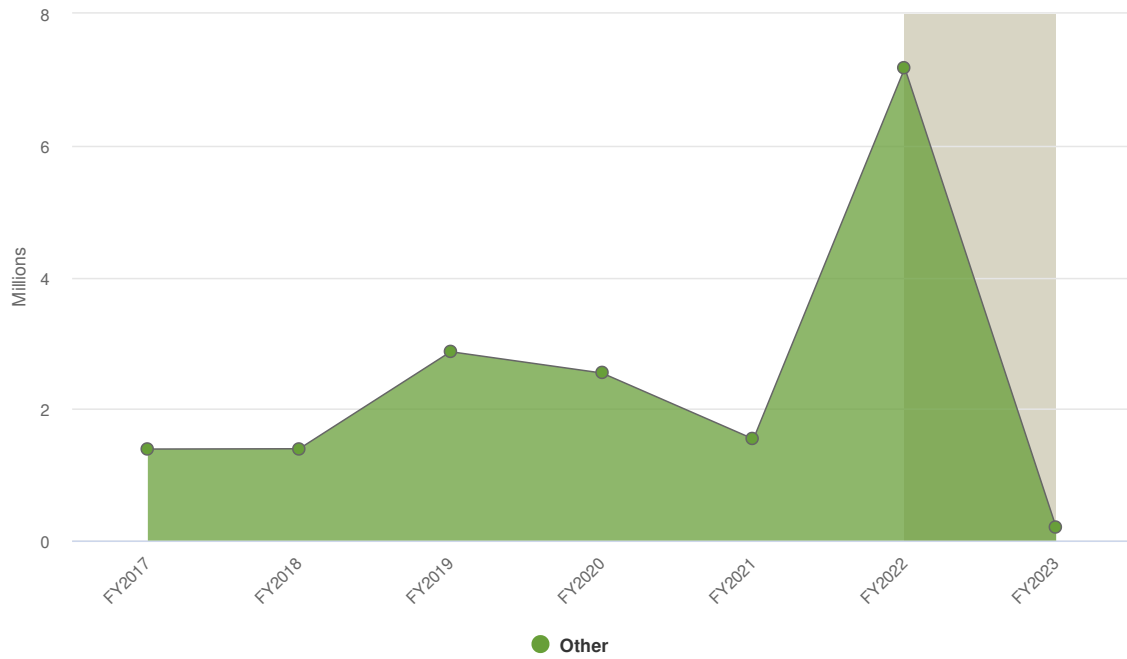
Budgeted and Historical 2022 Revenue by Source



Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Transfers	\$3,312,509	\$2,593,747	\$200,000	\$200,000	0%
Other Revenue	\$201,356	\$124,873	\$0	\$0	0%
Total Revenue Source:	\$3,513,864	\$2,718,619	\$200,000	\$200,000	0%

Expenditures by Function

Budgeted and Historical Expenditures by Function

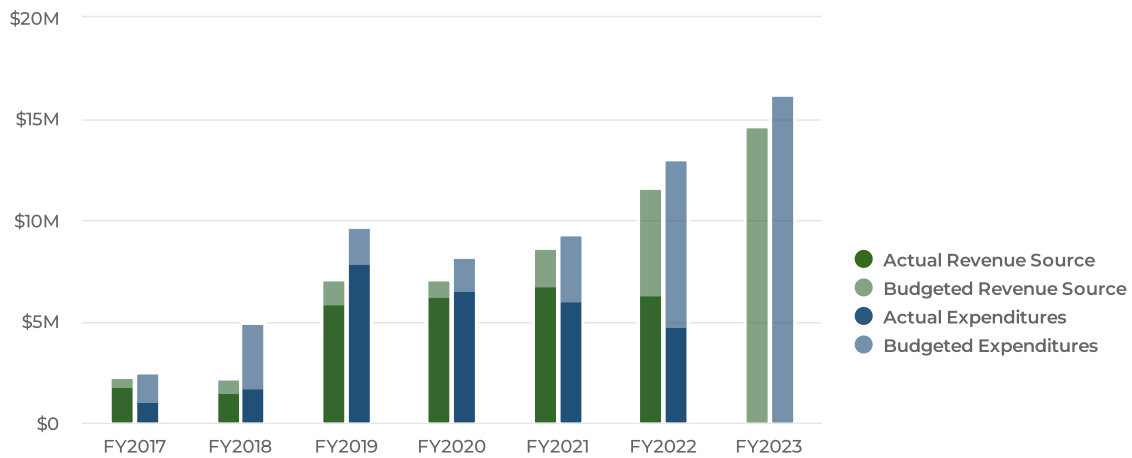


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
Other	\$2,866,749	\$2,542,928	\$7,175,000	\$200,000	-97.2%
Total Expenditures:	\$2,866,749	\$2,542,928	\$7,175,000	\$200,000	-97.2%

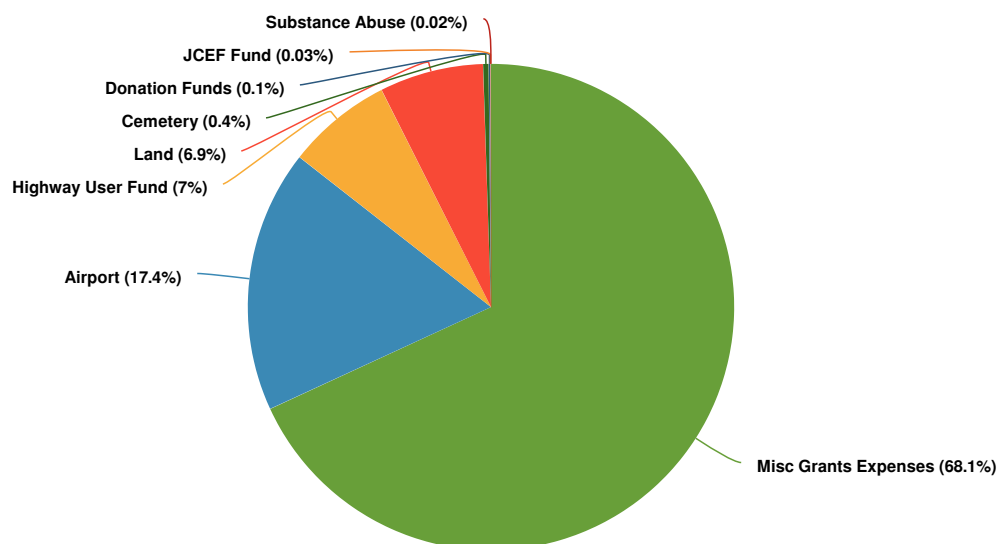
Summary

The City of Page is projecting \$14.64M of revenue in FY2023, which represents a 25.7% increase over the prior year. Budgeted expenditures are projected to increase by 24.8% or \$3.23M to \$16.25M in FY2023.

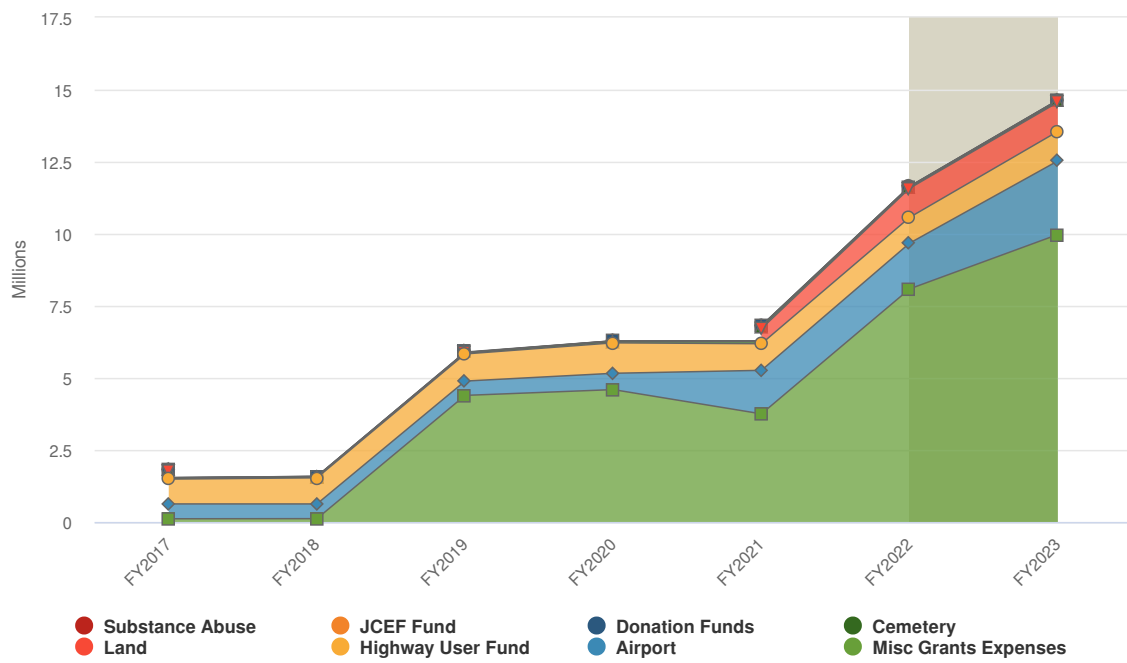


Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

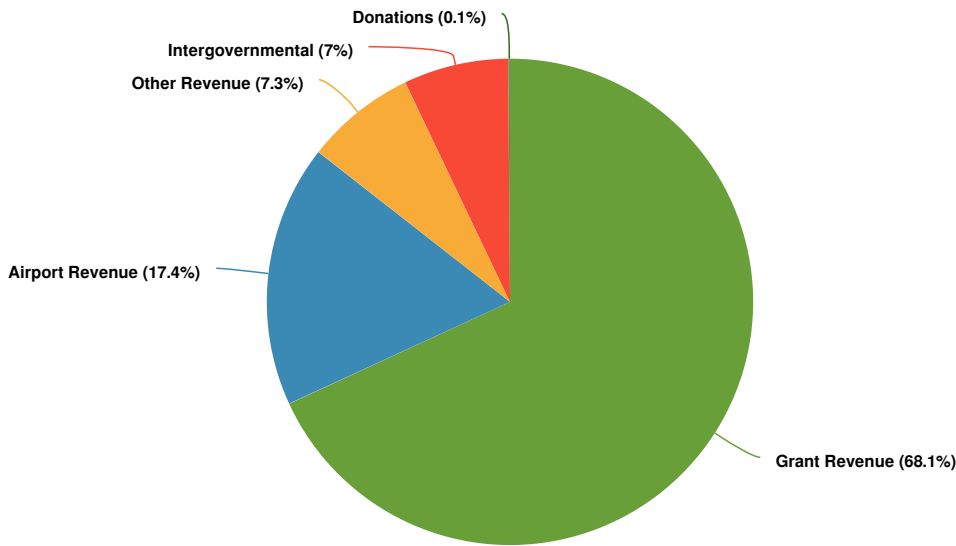


Grey background indicates budgeted figures.

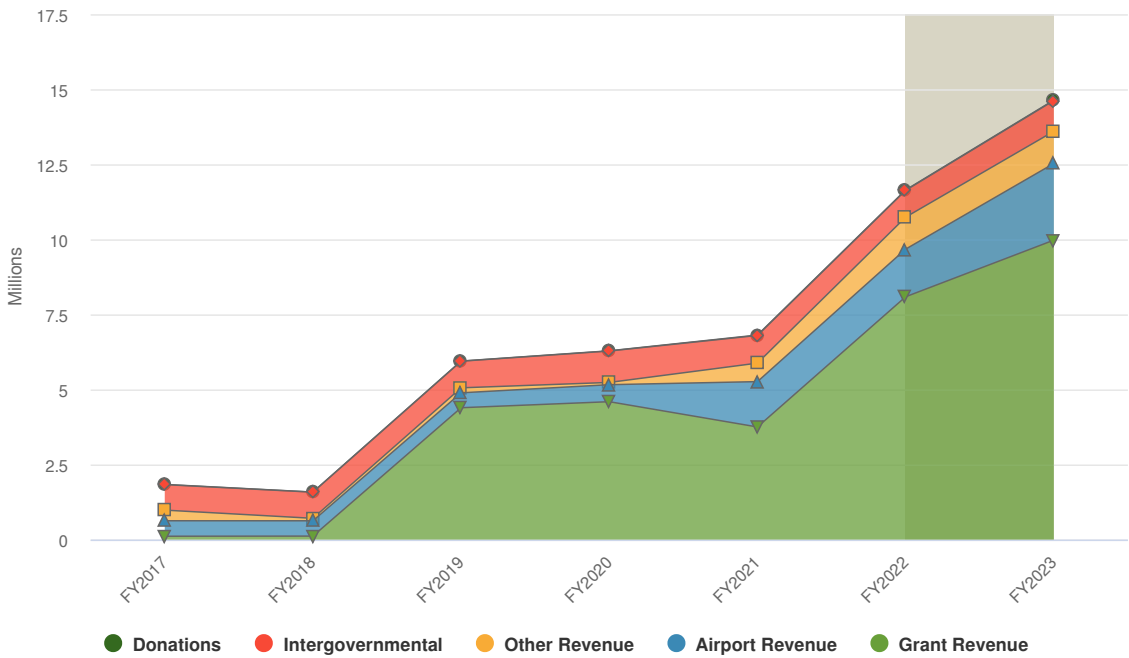
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Donation Funds	\$4,719	\$6,438	\$11,950	\$14,600	22.2%
Land	\$51,788	\$0	\$1,010,000	\$1,010,000	0%
Misc Grants Expenses	\$4,391,001	\$4,592,086	\$8,087,200	\$9,973,143	23.3%
Highway User Fund	\$941,736	\$1,056,570	\$894,678	\$1,024,531	14.5%
Substance Abuse	\$13,573	\$1,207	\$4,000	\$2,500	-37.5%
Cemetery	\$40,862	\$59,685	\$46,000	\$55,000	19.6%
JCEF Fund	\$4,947	\$4,554	\$4,050	\$4,050	0%
Airport	\$496,689	\$566,284	\$1,586,800	\$2,553,434	60.9%
Total:	\$5,945,314	\$6,286,824	\$11,644,678	\$14,637,258	25.7%

Revenue by Source

Projected 2022 Revenue by Source



Budgeted and Historical 2022 Revenue by Source

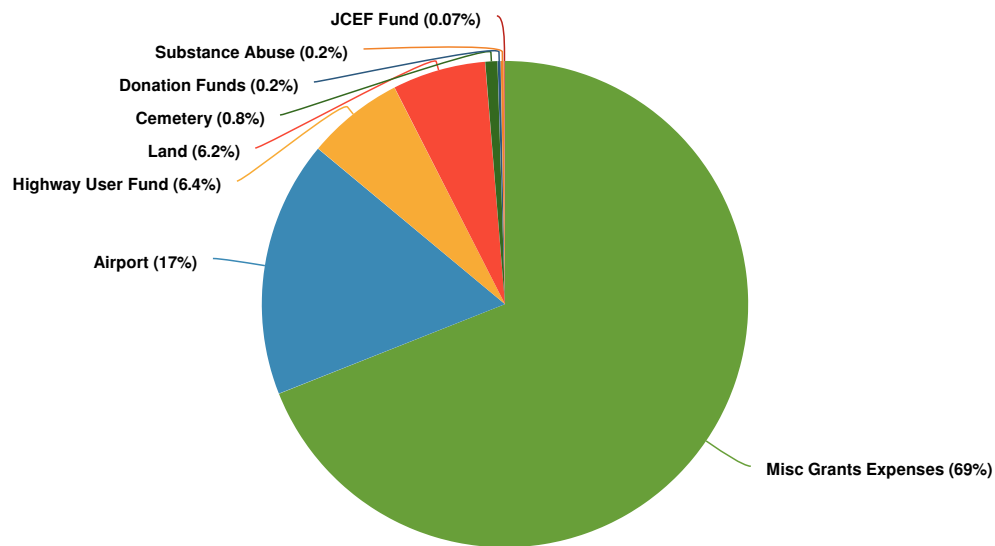


Grey background indicates budgeted figures.

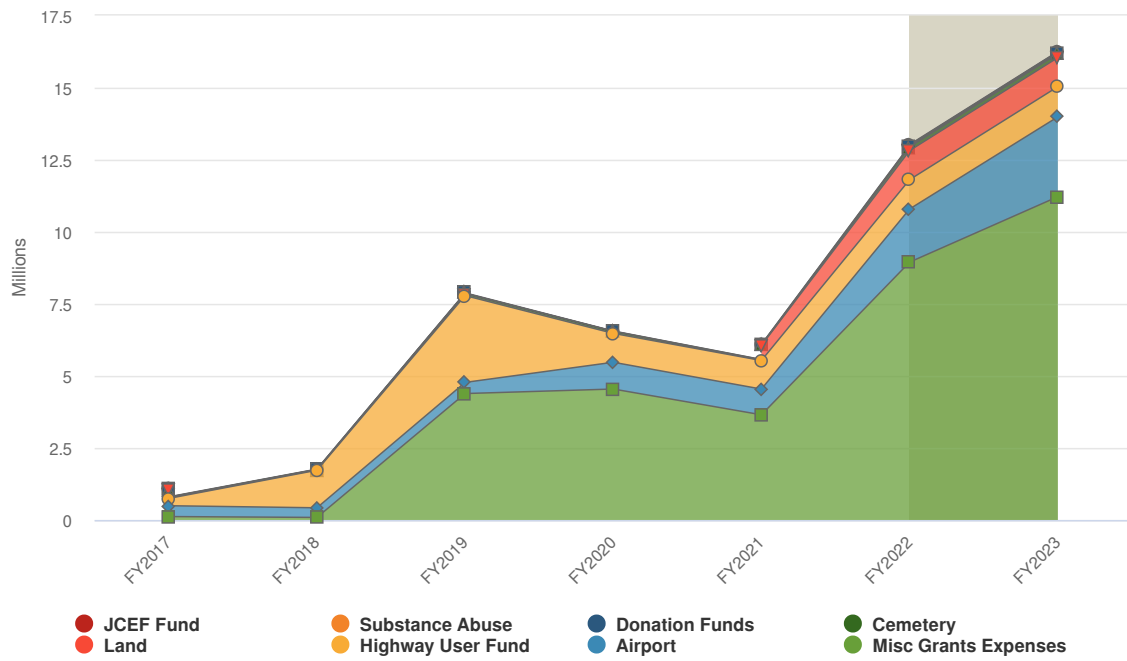
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Intergovernmental	\$886,746	\$1,046,706	\$894,128	\$1,023,781	14.5%
Other Revenue	\$166,161	\$75,310	\$1,064,600	\$1,072,300	0.7%
Grant Revenue	\$4,391,001	\$4,592,086	\$8,087,200	\$9,973,143	23.3%
Donations	\$4,719	\$6,438	\$11,950	\$14,600	22.2%
Airport Revenue	\$496,689	\$566,284	\$1,586,800	\$2,553,434	60.9%
Total Revenue Source:	\$5,945,314	\$6,286,824	\$11,644,678	\$14,637,258	25.7%

Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

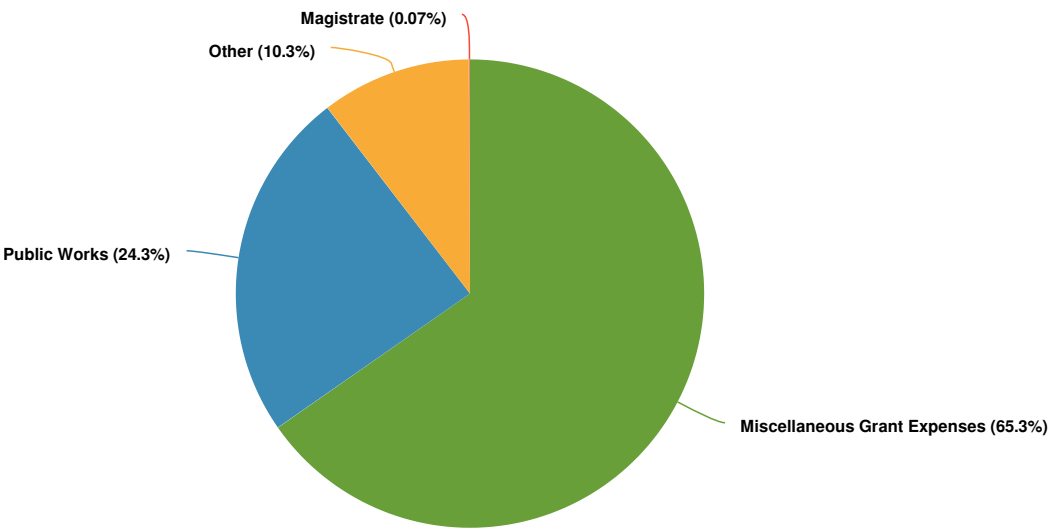


Grey background indicates budgeted figures.

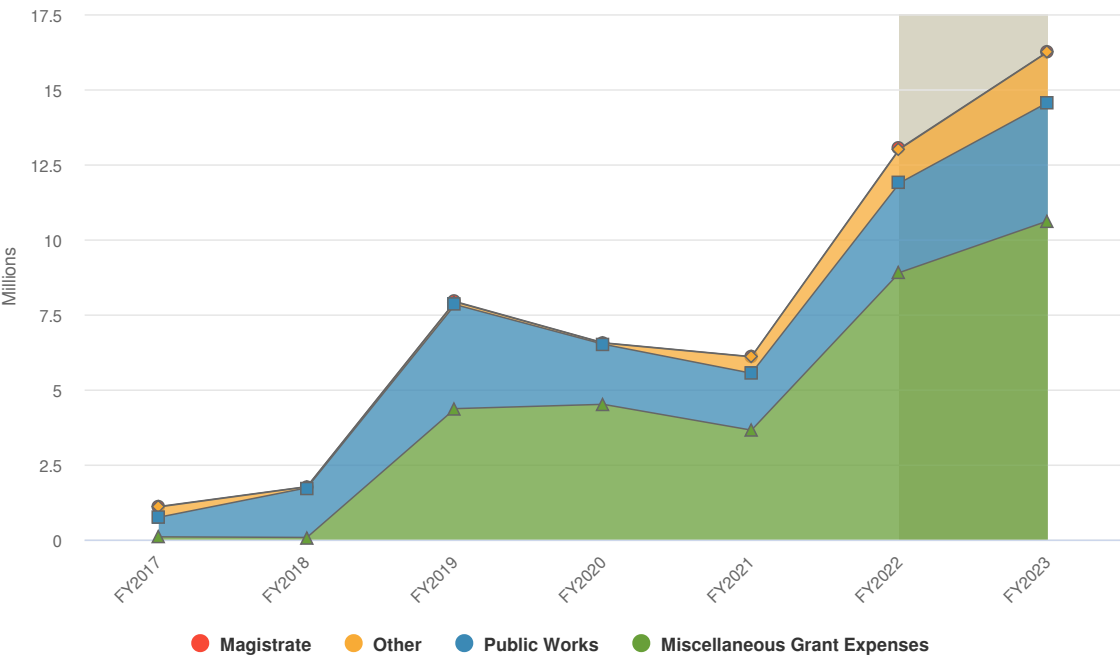
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Donation Funds	\$10,747	\$1,419	\$35,950	\$35,800	-0.4%
Land	\$51,788	\$0	\$1,010,000	\$1,010,000	0%
Misc Grants Expenses	\$4,385,936	\$4,543,138	\$8,946,500	\$11,215,875	25.4%
Highway User Fund	\$3,012,558	\$1,002,581	\$1,016,946	\$1,047,266	3%
Substance Abuse	\$977	-\$500	\$30,000	\$32,500	8.3%
Cemetery	\$65,884	\$70,514	\$121,500	\$130,261	7.2%
JCEF Fund	\$16,281	\$10,888	\$20,000	\$11,200	-44%
Airport	\$387,060	\$928,748	\$1,844,623	\$2,769,381	50.1%
Total:	\$7,931,232	\$6,556,788	\$13,025,519	\$16,252,283	24.8%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

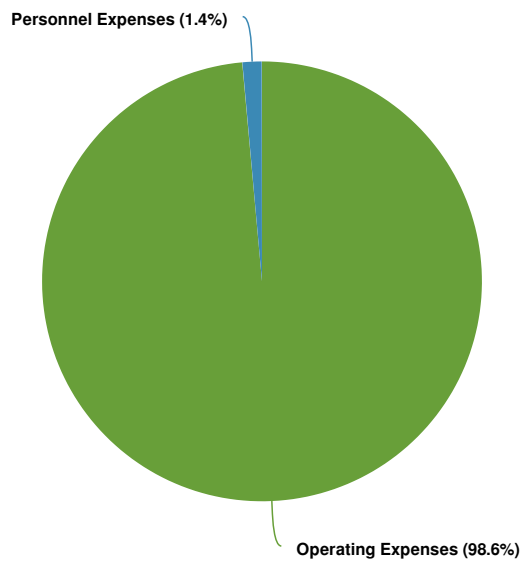


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
Public Works	\$3,465,502	\$2,001,843	\$2,983,069	\$3,946,908	32.3%
Other	\$88,097	\$38,890	\$1,125,950	\$1,680,300	49.2%
Miscellaneous Grant Expenses	\$4,361,352	\$4,505,167	\$8,896,500	\$10,613,875	19.3%
Magistrate	\$16,281	\$10,888	\$20,000	\$11,200	-44%
Total Expenditures:	\$7,931,232	\$6,556,788	\$13,025,519	\$16,252,283	24.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



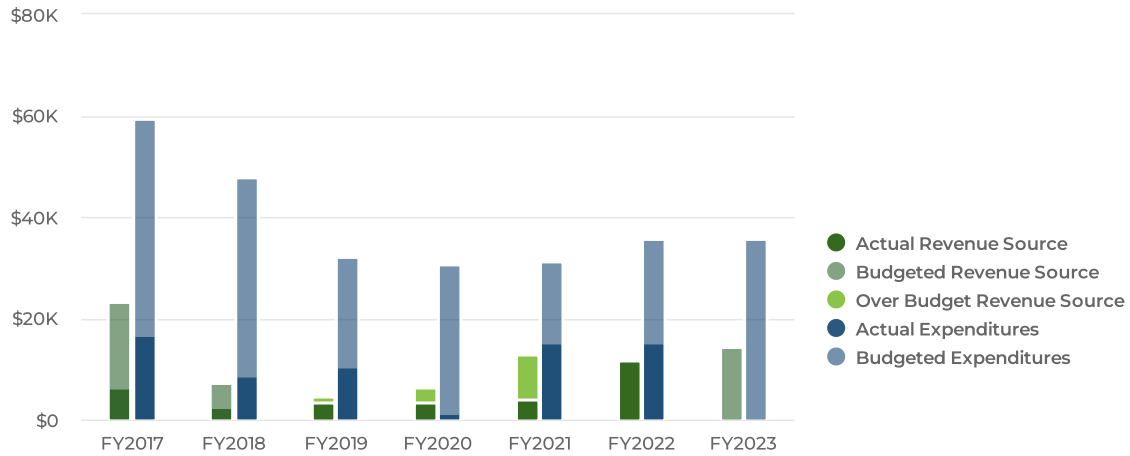
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$11,836	\$69,888	\$179,569	\$231,247	28.8%
Operating Expenses	\$7,919,396	\$6,486,900	\$12,845,950	\$16,021,036	24.7%
Total Expense Objects:	\$7,931,232	\$6,556,788	\$13,025,519	\$16,252,283	24.8%

The Donation Fund accounts for all citizen donations received by the City of Page that are specified to support individual departments or programs. Donation funds support the purchase of supplies to offer extra activities, entertainment, and community enhancement to the public throughout the year.

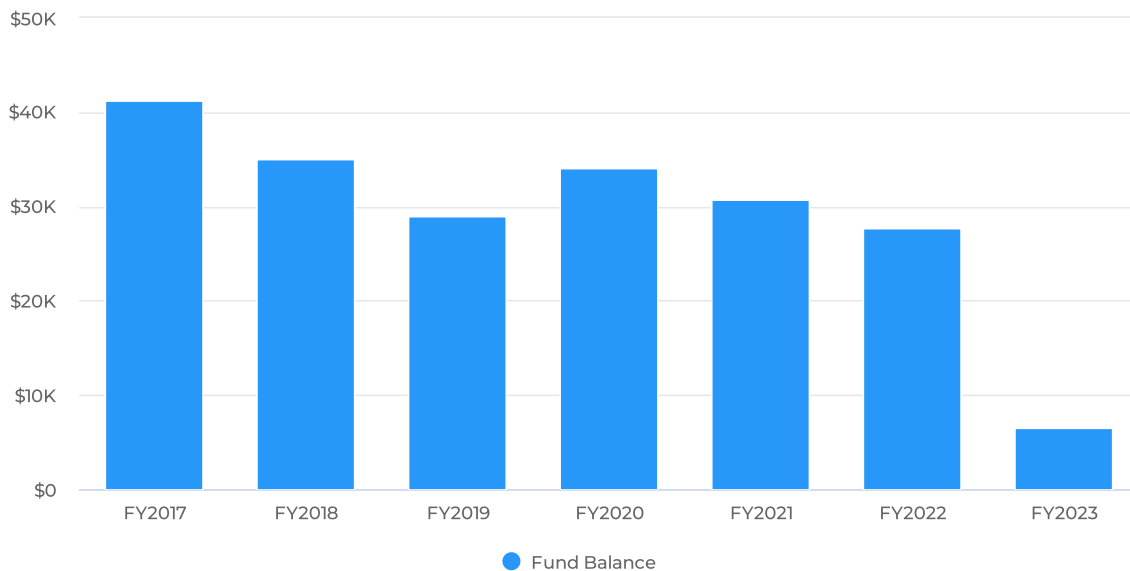
Summary

The City of Page is projecting \$14.6K of revenue in FY2023, which represents a 22.2% increase over the prior year. Budgeted expenditures are projected to decrease by 0.4% or \$150 to \$35.8K in FY2023.



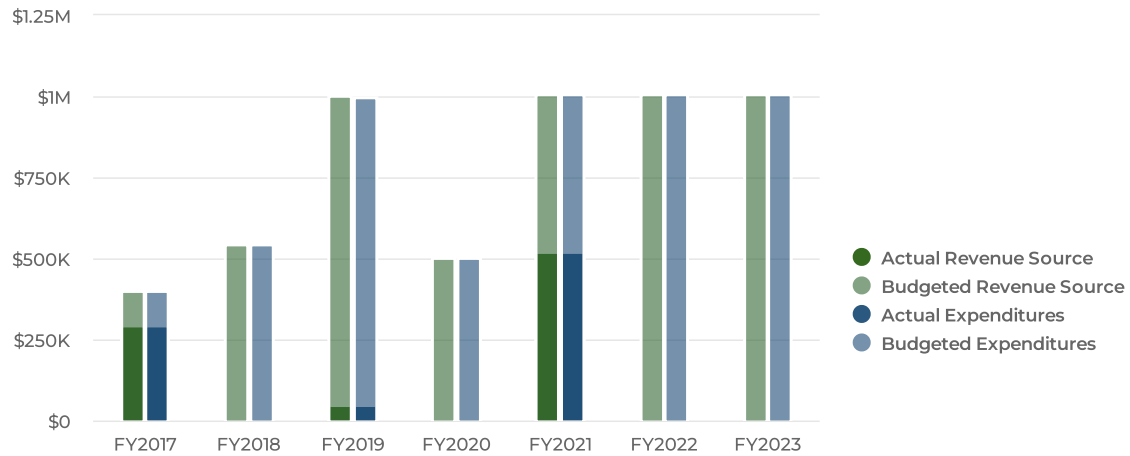
Fund Balance

Projections



Summary

The City of Page is projecting \$1.01M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$1.01M in FY2023.

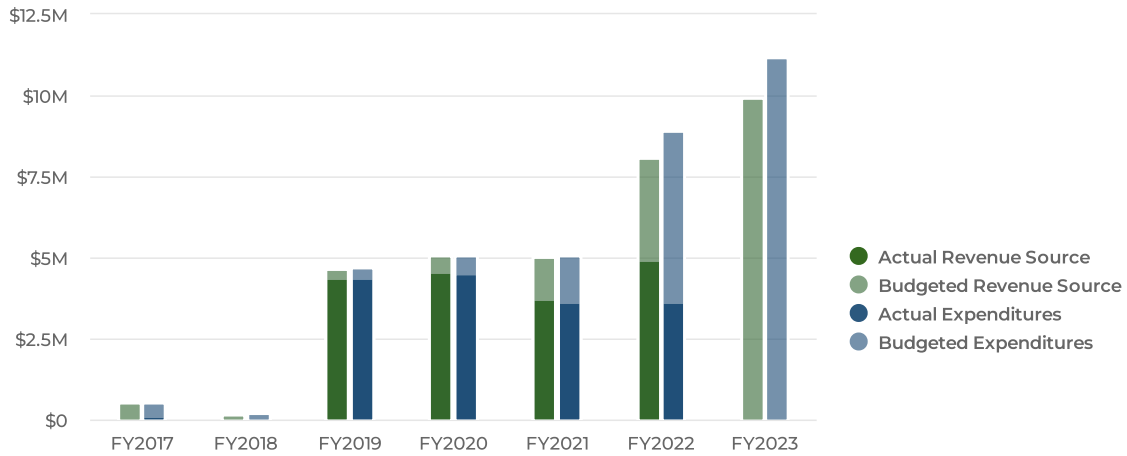


Miscellaneous Grant Fund

The Miscellaneous Grants Fund is used to account for many of the grant funds received by the City. Grant amounts are normally required to be tracked separately by State or Federal regulations and funds are specifically restricted for certain operating and/or equipment expenses.

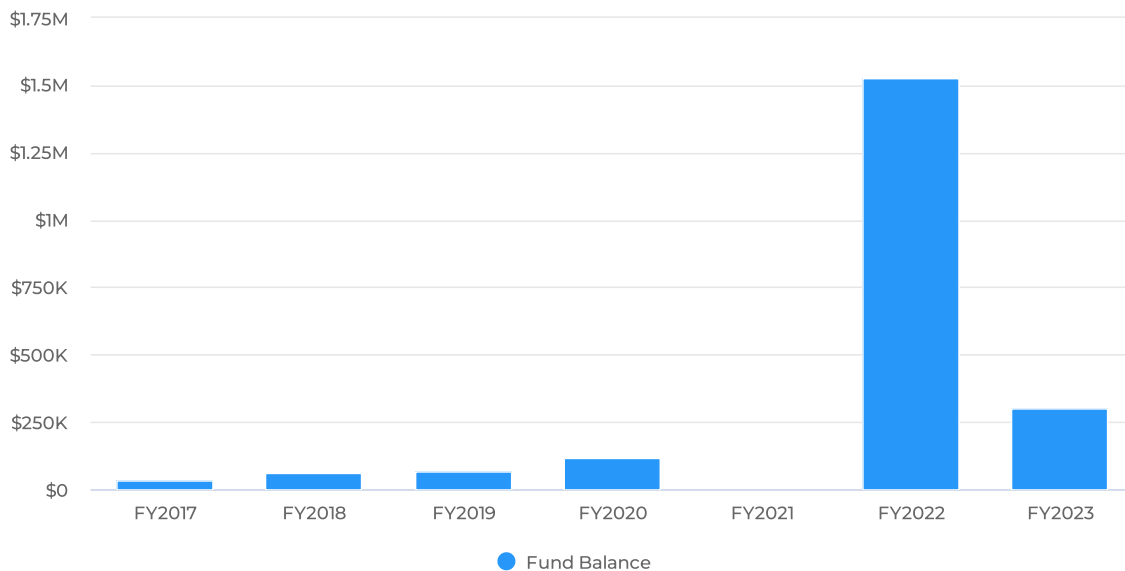
Summary

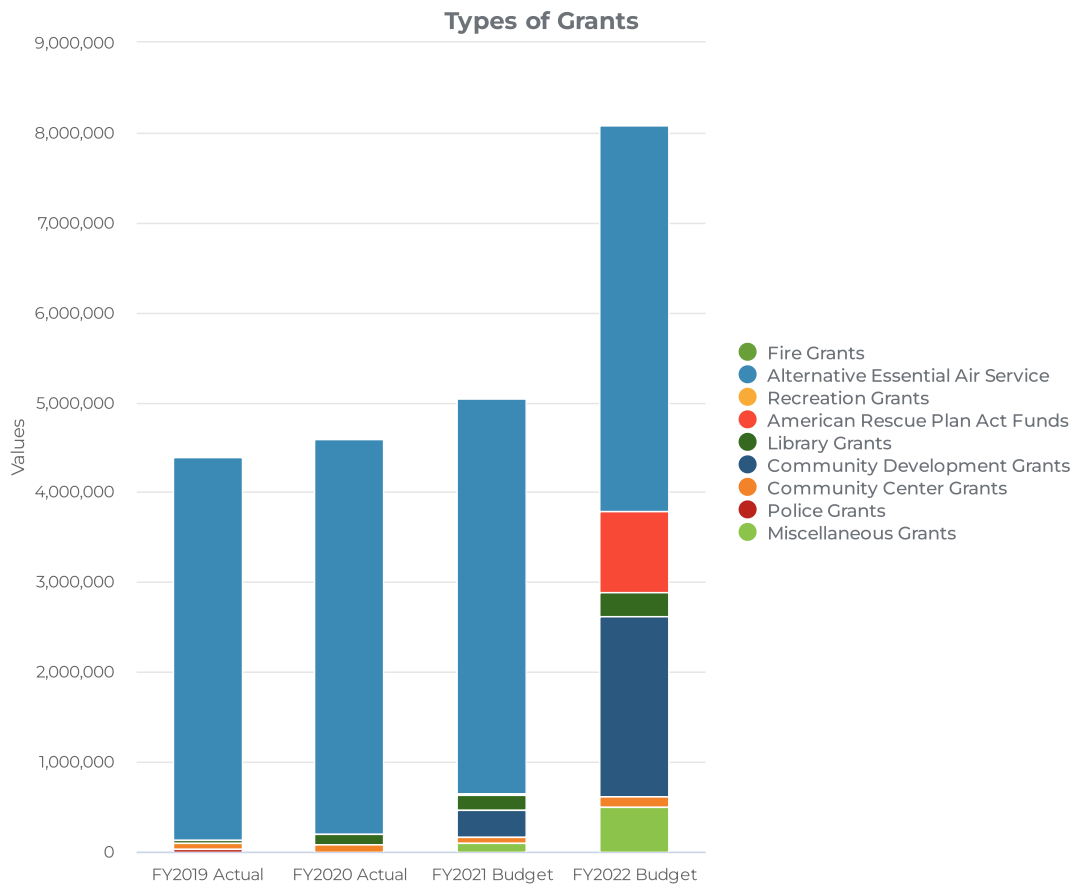
The City of Page is projecting \$9.97M of revenue in FY2023, which represents a 23.3% increase over the prior year. Budgeted expenditures are projected to increase by 25.4% or \$2.27M to \$11.22M in FY2023.



Fund Balance

Projections

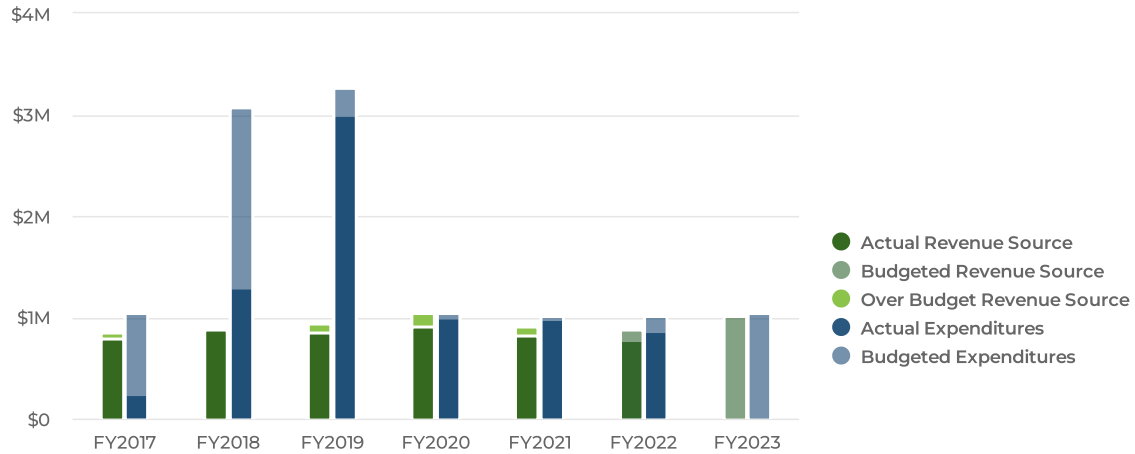




The Highway User Revenue Fund accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to cities by the State of Arizona.

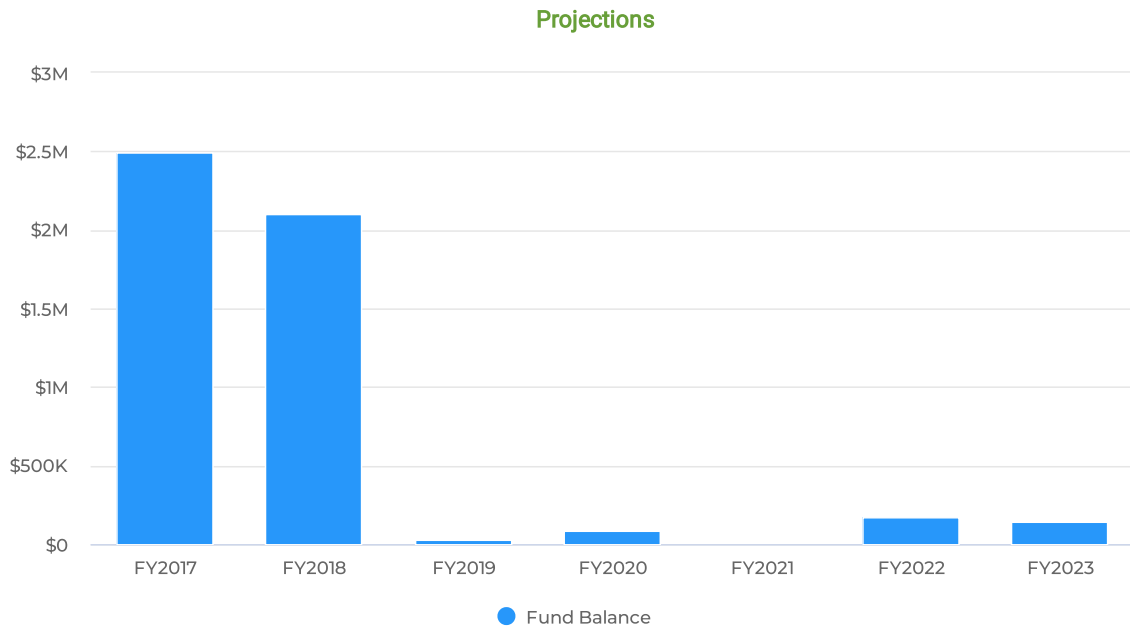
Summary

The City of Page is projecting \$1.02M of revenue in FY2023, which represents a 14.5% increase over the prior year. Budgeted expenditures are projected to increase by 3% or \$30.32K to \$1.05M in FY2023.



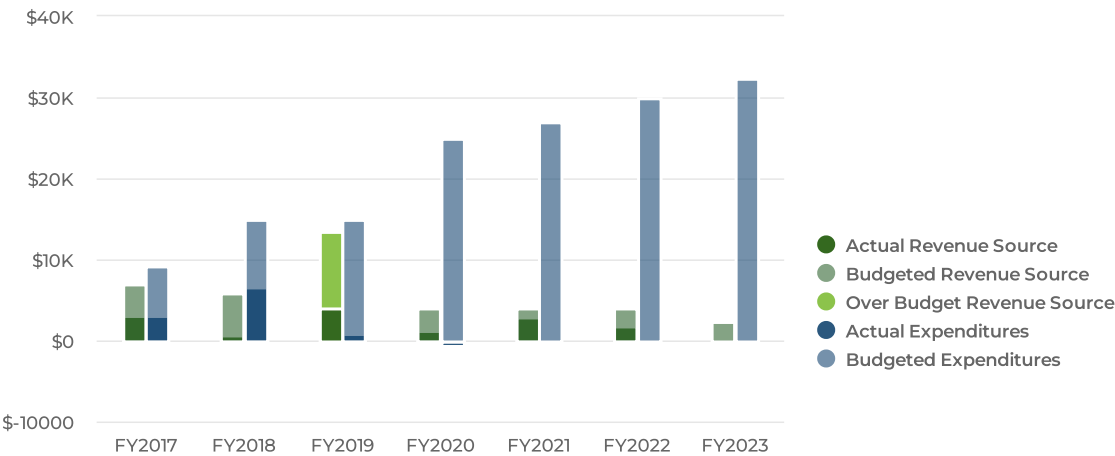
Fund Balance

In FY2016 to FY2018 the City was working to build the Highway User Revenue Fund balance. In FY2019, the City started working on badly needed repairs throughout the City. These repairs will most likely deplete this fund each year and the Capital Fund will supplement the difference of the costs the Highway User Revenue Fund cannot cover.



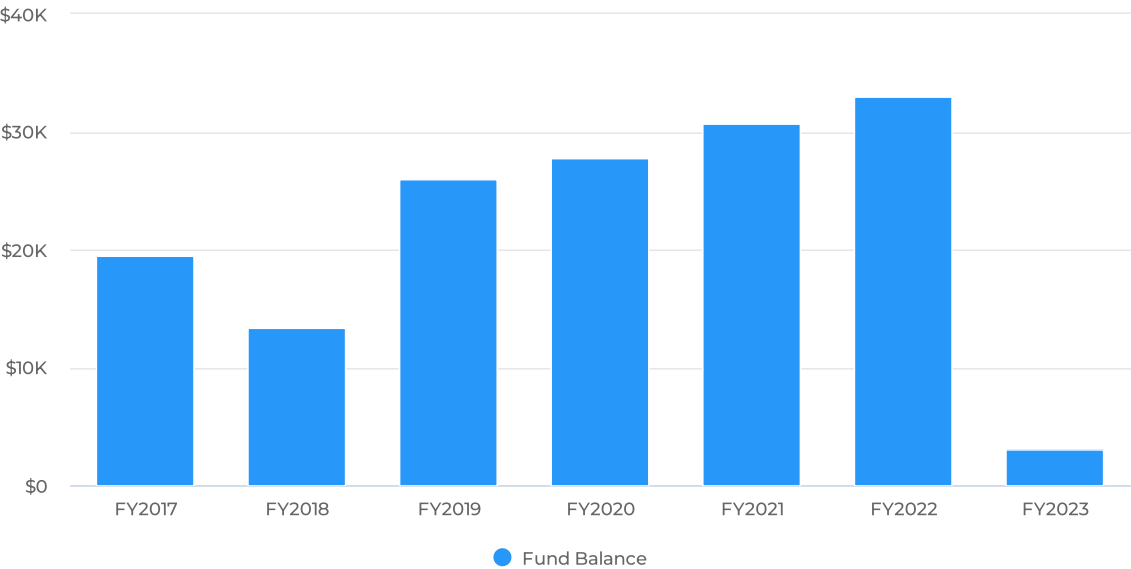
Summary

The City of Page is projecting \$4K of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 11.1% or \$3K to \$30K in FY2022. The City budgets the fund balance in case a large project is supported by the Substance Abuse Task Force.



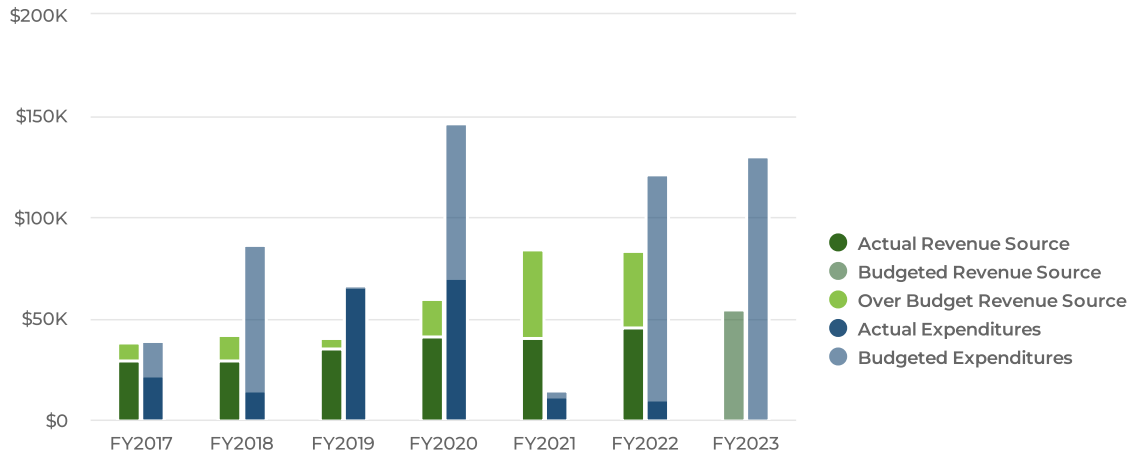
Fund Balance

Projections



Summary

The City of Page is projecting \$55K of revenue in FY2023, which represents a 19.6% increase over the prior year. Budgeted expenditures are projected to increase by 7.2% or \$8.76K to \$130.26K in FY2023.



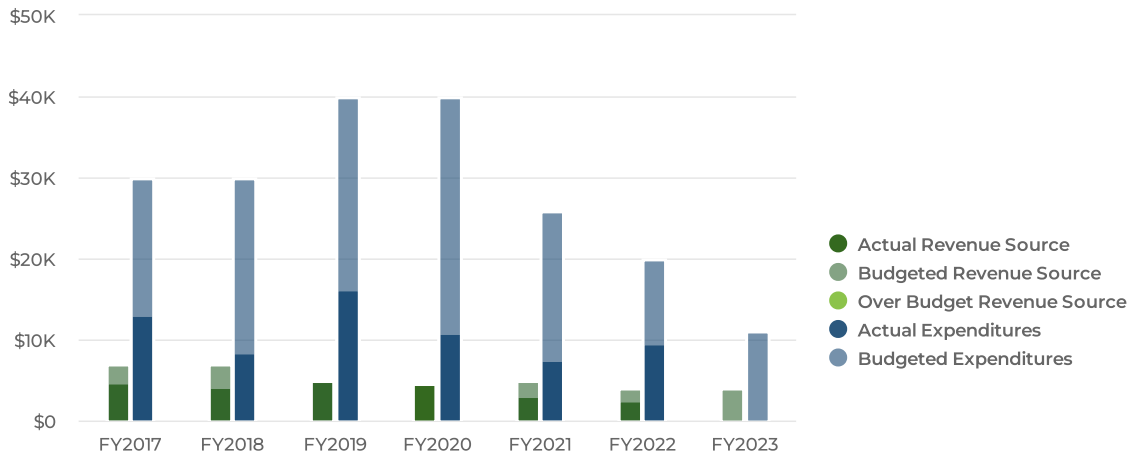
Fund Balance

Projections



Summary

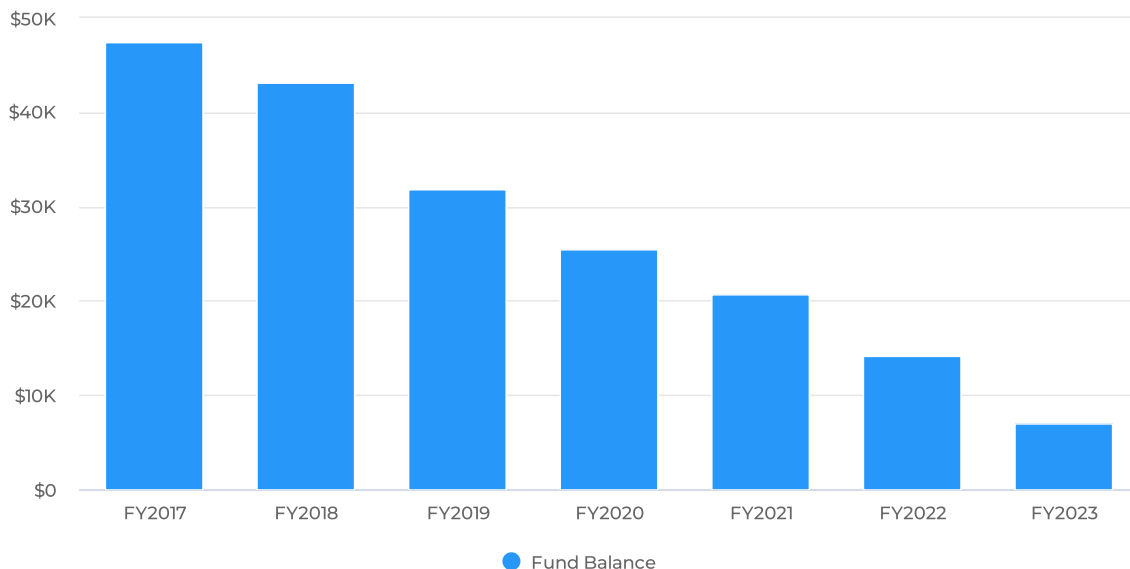
The City of Page is projecting \$4.05K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to decrease by 44% or \$8.8K to \$11.2K in FY2023.



Fund Balance

The funds revenues are a portion of amounts received from the court's time payment fee. The courts can use these funds for court enhancement projects.

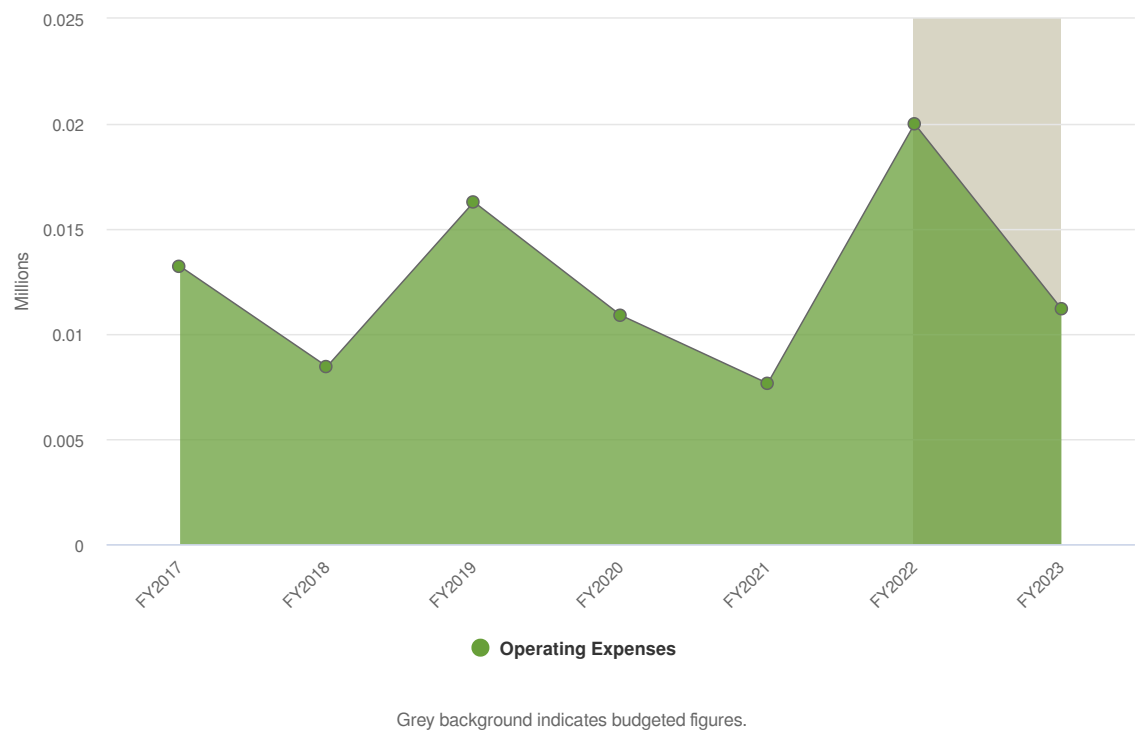
Projections



Expenditures by Expense Type

The FY2021 Budget was higher due to possible safety compliance needing to be addressed and this was the fund balance at the time. The FY2022 Budget is also the fund balance to address the same issues from the prior year, if required.

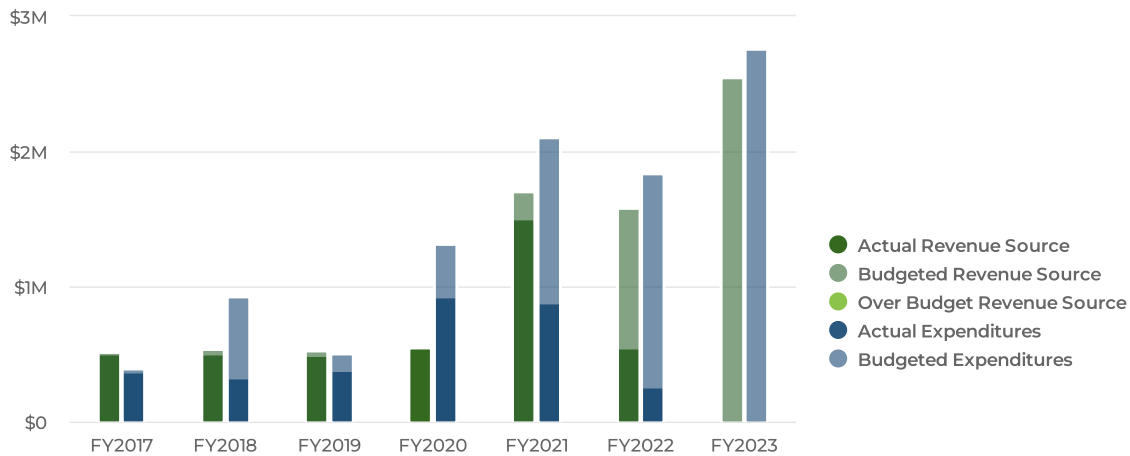
Budgeted and Historical Expenditures by Expense Type



Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Operating Expenses	\$16,281	\$10,888	\$20,000	\$11,200	-44%
Total Expense Objects:	\$16,281	\$10,888	\$20,000	\$11,200	-44%

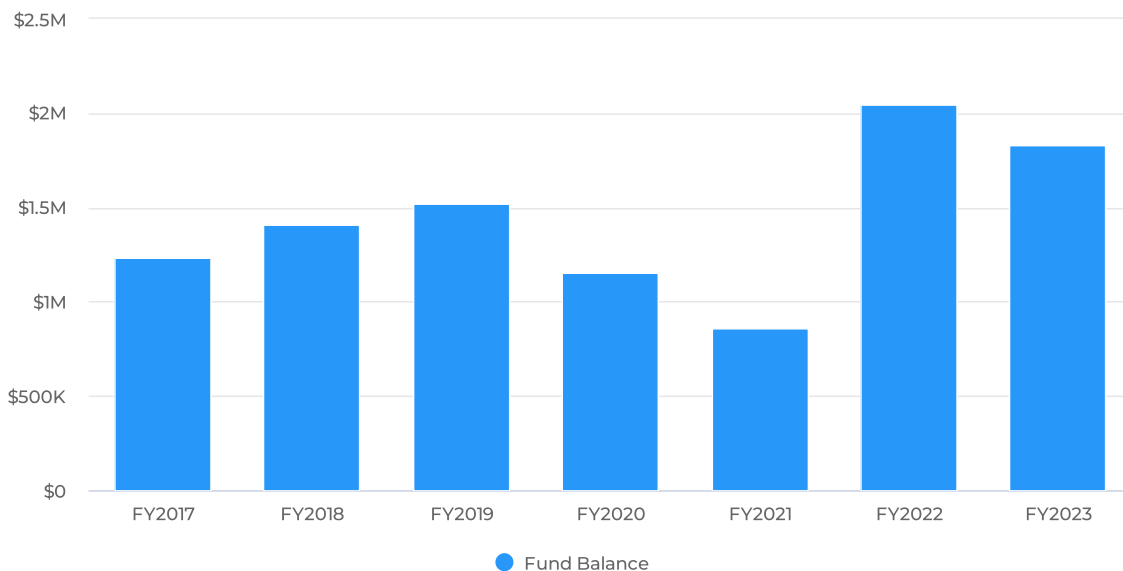
Summary

The City of Page is projecting \$1.59M of revenue in FY2022, which represents a 7% decrease over the prior year. Budgeted expenditures are projected to decrease by 12.4% or \$262.08K to \$1.84M in FY2022.



Fund Balance

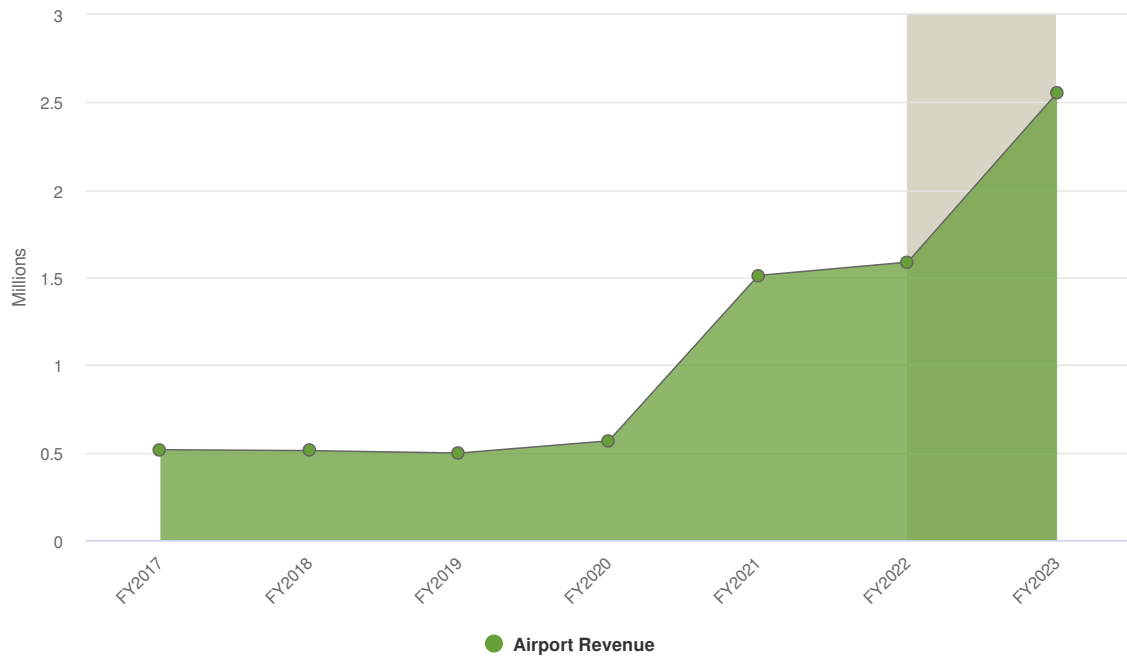
Projections



Revenue by Source

Increase in revenues due to the City receiving COVID-19 related airport grants in FY2021 and FY2022 compared to prior years.

Budgeted and Historical 2022 Revenue by Source



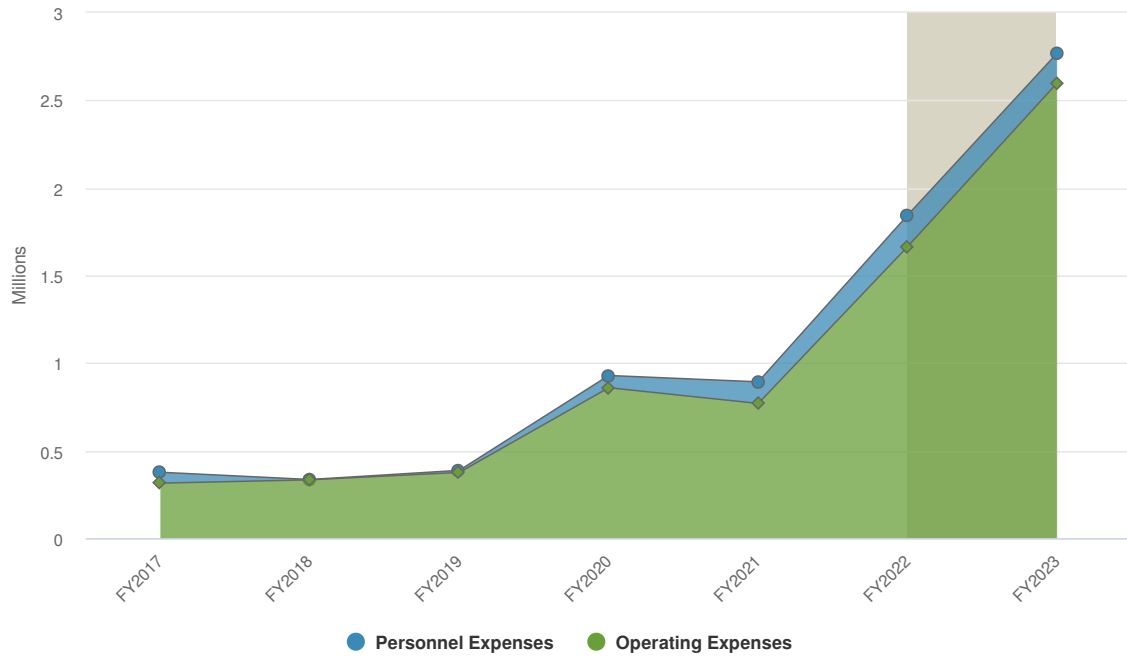
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Airport Revenue	\$496,689	\$566,284	\$1,586,800	\$2,553,434	60.9%
Total Revenue Source:	\$496,689	\$566,284	\$1,586,800	\$2,553,434	60.9%

Expenditures by Expense Type

Increase in expenses due to the City receiving COVID-19 related airport grants in FY2021 and FY2022 compared to prior years. In FY2020, a portion of the Public Works Director personnel costs were allocated to the airport and in FY2022 the Administrative Assistance was increased to full-time.

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

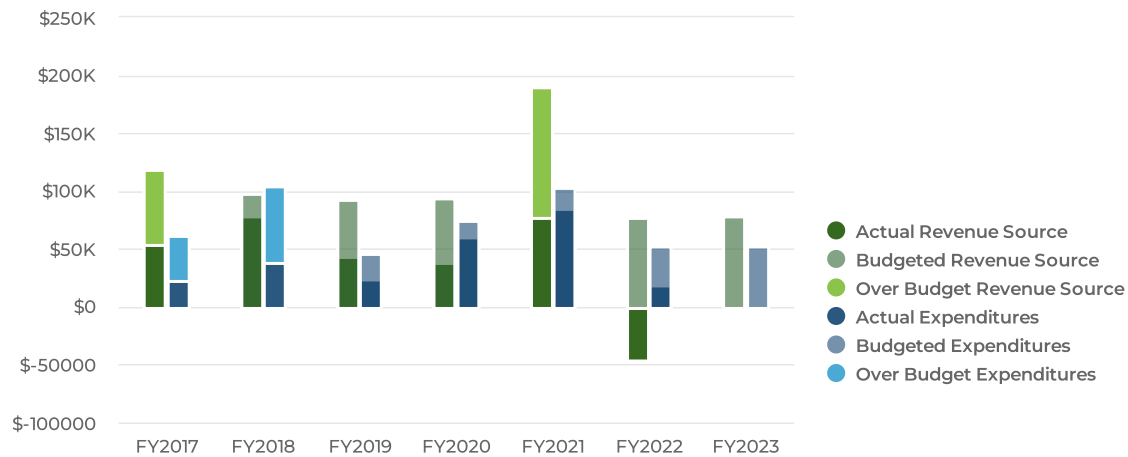
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$11,798	\$69,850	\$179,523	\$170,440	-5.1%
Operating Expenses	\$375,262	\$858,898	\$1,665,100	\$2,598,941	56.1%
Total Expense Objects:	\$387,060	\$928,748	\$1,844,623	\$2,769,381	50.1%

Voluntary Fire Pension - 72

The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and emergency medical service personnel.

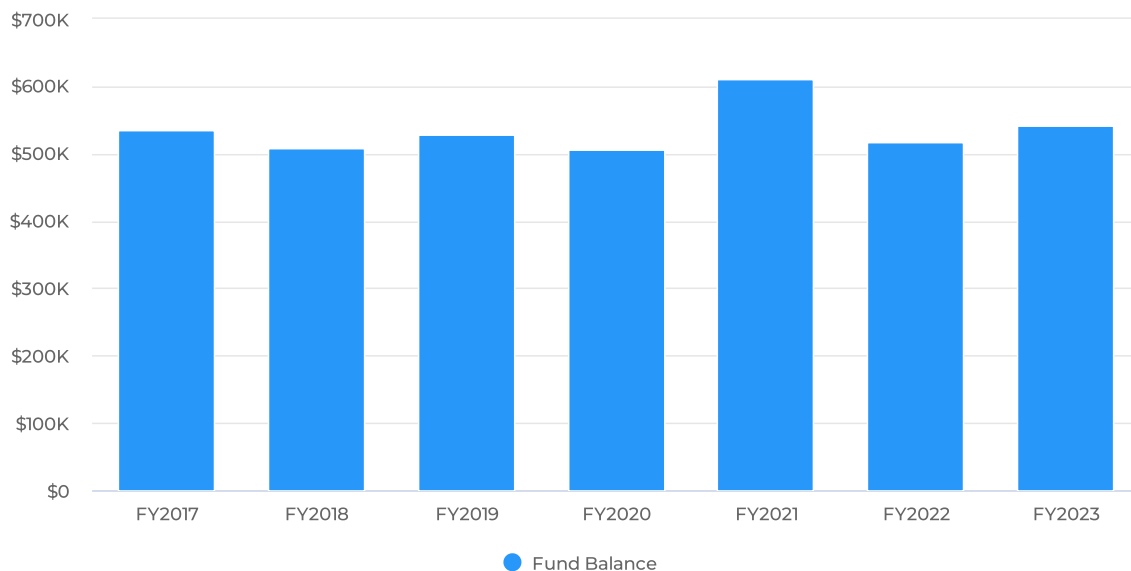
Summary

The City of Page has several volunteer firefighters. This fund is created as a fiduciary fund that tracks the pension contributions that the volunteers and the City make into the plan. The City of Page is projecting \$77.7K of revenue in FY2022, which represents a 0.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 48.5% or \$50K to \$53K in FY2022.



Fund Balance

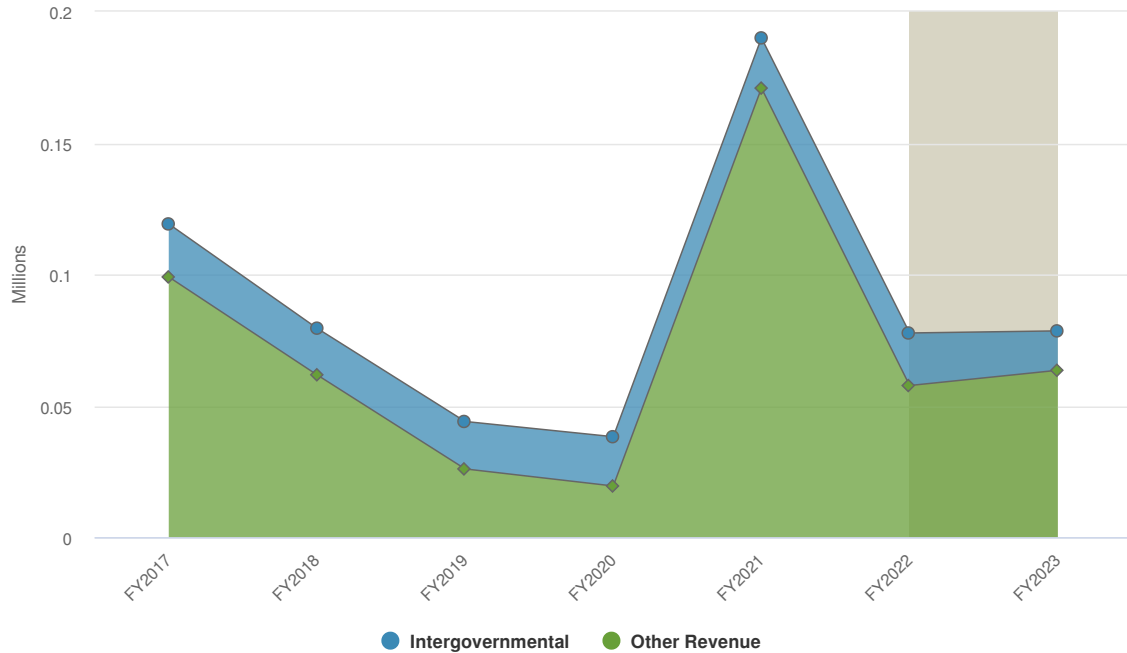
Projections



Revenue by Source

Revenues for the fund come from employee contributions at 7%, employer match at 7%, investment returns and interest, and credits from the Arizona Fire Insurance Premium Tax.

Budgeted and Historical 2022 Revenue by Source



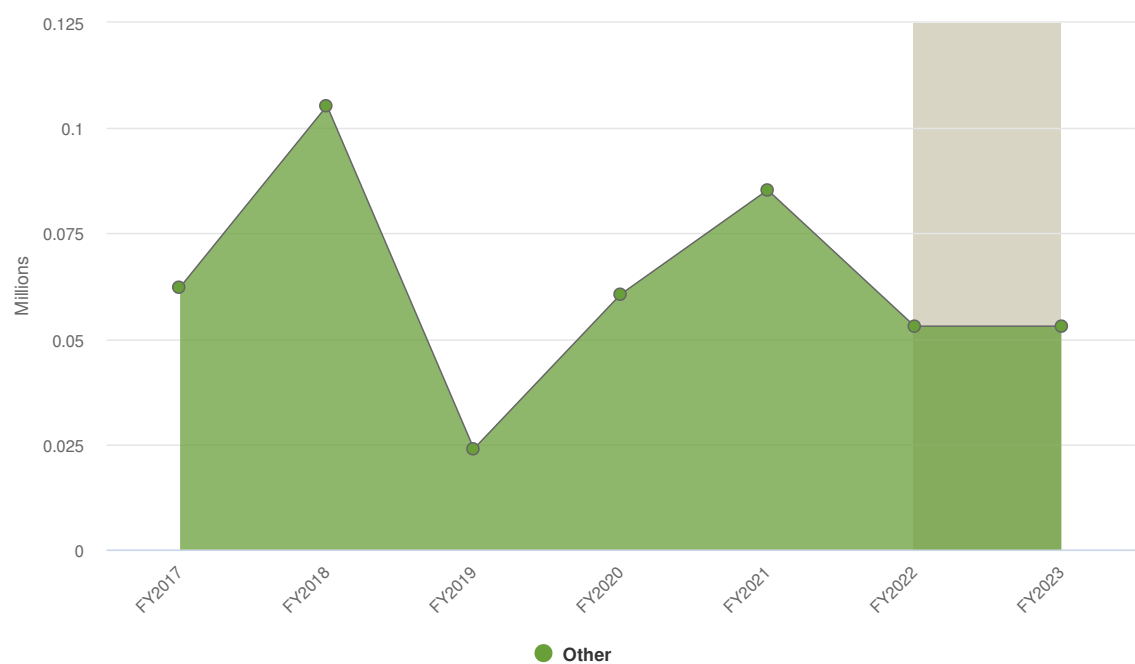
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Intergovernmental	\$18,064	\$18,761	\$20,000	\$15,000	-25%
Other Revenue	\$25,951	\$19,454	\$57,700	\$63,500	10.1%
Total Revenue Source:	\$44,015	\$38,215	\$77,700	\$78,500	1%

Expenditures by Function

Expenses for the Voluntary Fire Pension Fund are pension payments and bank fees.

Budgeted and Historical Expenditures by Function



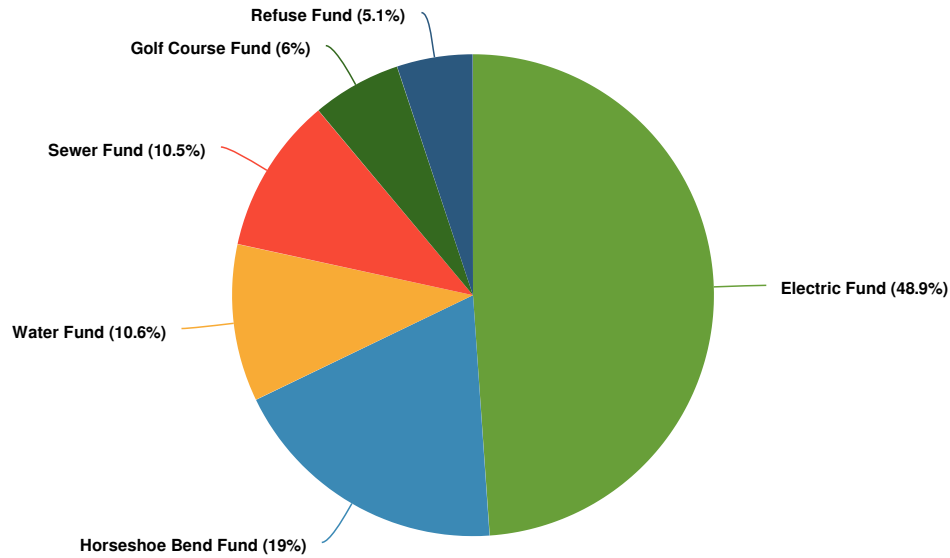
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
Other	\$23,901	\$60,574	\$53,000	\$53,000	0%
Total Expenditures:	\$23,901	\$60,574	\$53,000	\$53,000	0%

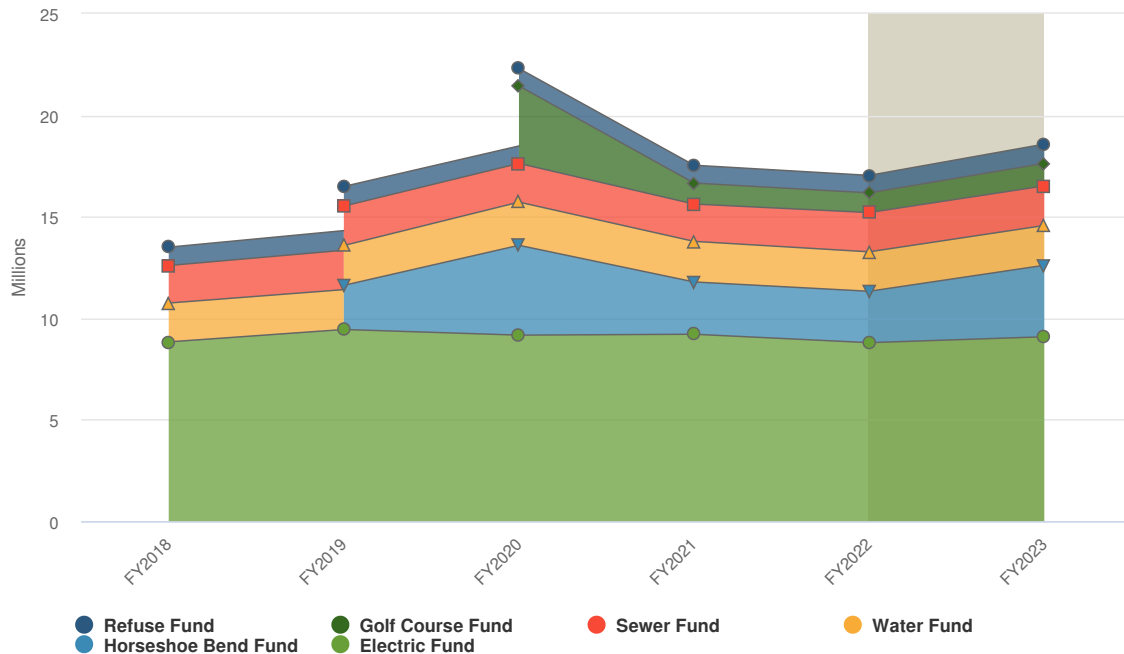
Enterprise Funds cover the city's "business-type" activities. All direct and indirect costs are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

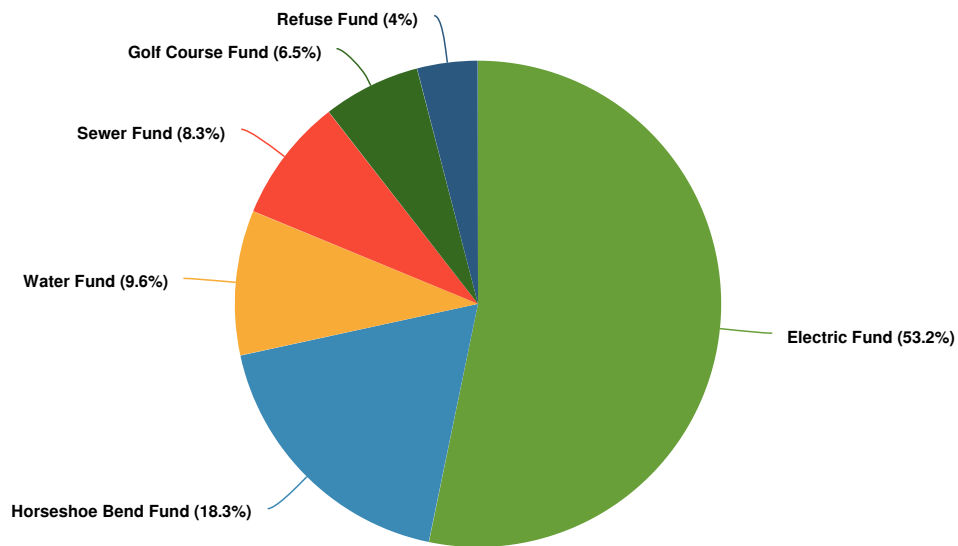


Grey background indicates budgeted figures.

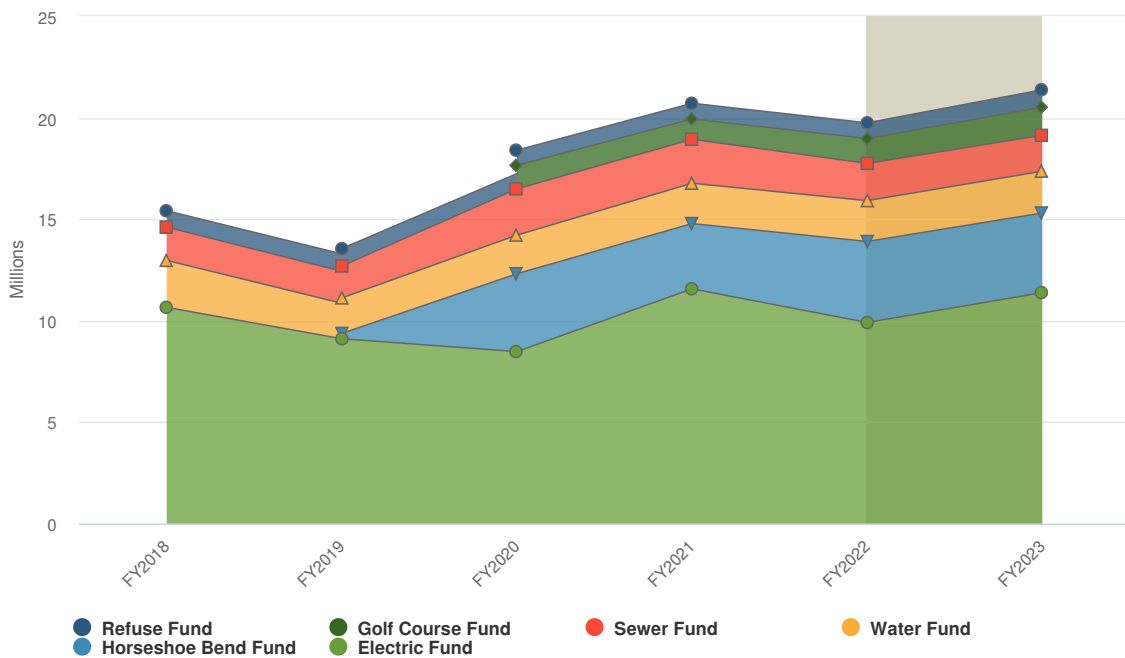
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Horseshoe Bend Fund	\$2,175,287	\$4,426,374	\$2,533,000	\$3,522,000	39%
Electric Fund	\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Water Fund	\$1,964,558	\$2,129,142	\$1,943,900	\$1,962,000	0.9%
Sewer Fund	\$1,940,976	\$1,907,186	\$1,935,590	\$1,950,000	0.7%
Refuse Fund	\$967,021	\$858,686	\$860,200	\$948,100	10.2%
Golf Course Fund	\$0	\$3,818,002	\$971,000	\$1,111,000	14.4%
Total:	\$16,490,696	\$22,304,193	\$17,036,976	\$18,578,100	9%

Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

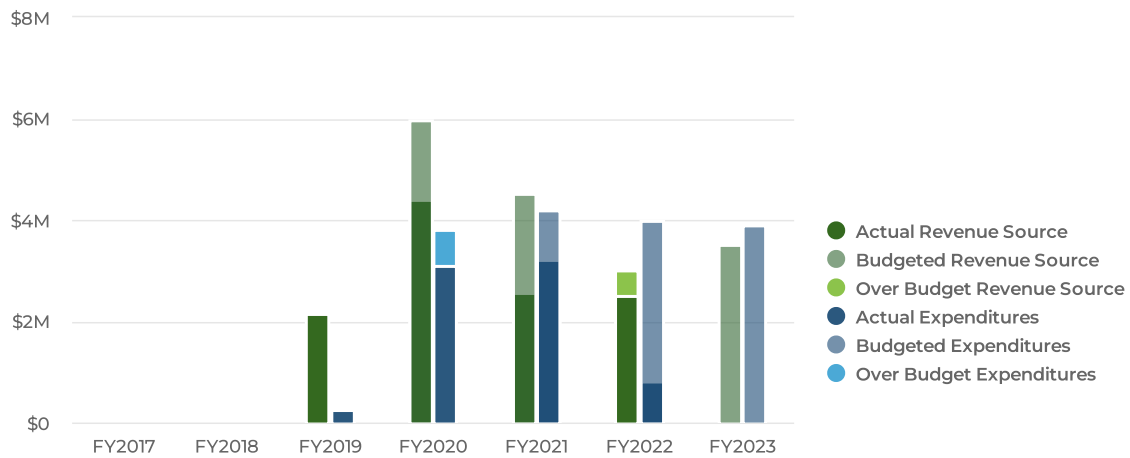


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Horseshoe Bend Fund	\$263,265	\$3,835,542	\$3,992,635	\$3,921,771	-1.8%
Electric Fund	\$9,105,891	\$8,474,101	\$9,907,500	\$11,382,220	14.9%
Water Fund	\$1,749,756	\$1,904,145	\$2,010,100	\$2,059,000	2.4%
Sewer Fund	\$1,572,262	\$2,278,689	\$1,837,775	\$1,765,775	-3.9%
Refuse Fund	\$858,305	\$749,628	\$772,395	\$860,395	11.4%
Golf Course Fund	\$0	\$1,158,266	\$1,225,122	\$1,387,077	13.2%
Total:	\$13,549,479	\$18,400,371	\$19,745,527	\$21,376,238	8.3%

Summary

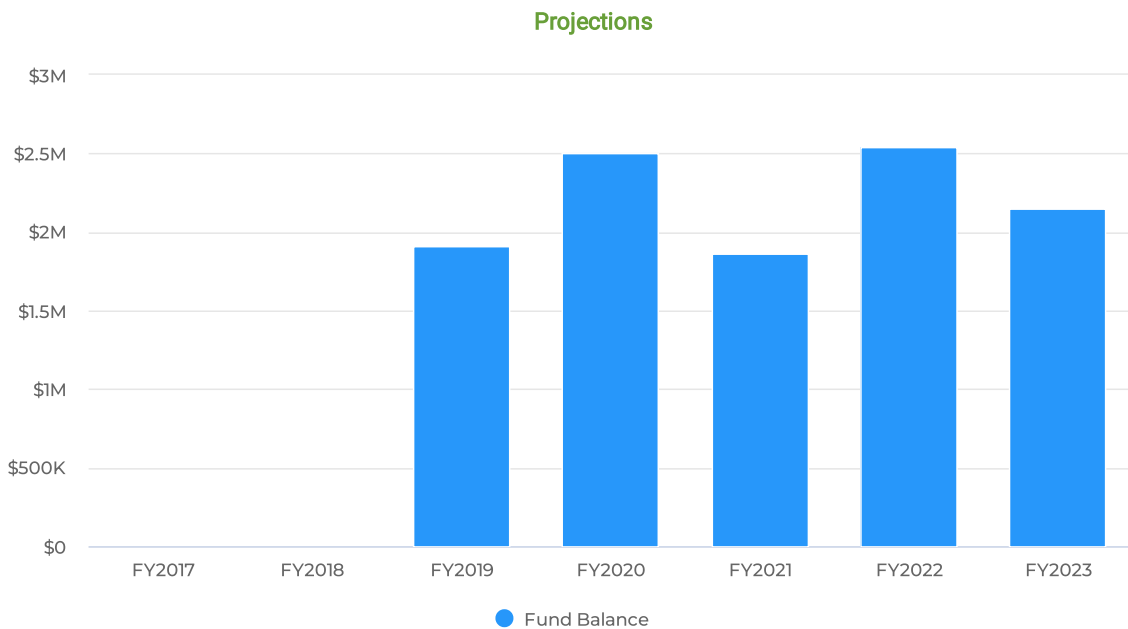
The City of Page is projecting \$2.53M of revenue in FY2022, which represents a 44.2% decrease over the prior year. This reduction is a direct result of a decline in tourism due to the COVID-19 pandemic. Budgeted expenditures are projected to decrease by 5.1% or \$212.55K to \$3.99M in FY2022.



Fund Balance

Horseshoe Bend is a natural wonder that has become a major tourist attraction with millions of visitors each year. In FY2019, the City worked with the National Park Service to create a parking lot and facilities large enough to accommodate the number of visitors. The parking lot opened in FY2019 and the City started collecting parking fees to repay the \$3.5M in capital expenses to the Capital Fund, \$1.2M in operating and personnel costs to the General Fund, and to finance current operations. Also, Phase 3 design and construction for a contact station is still yet to begin.

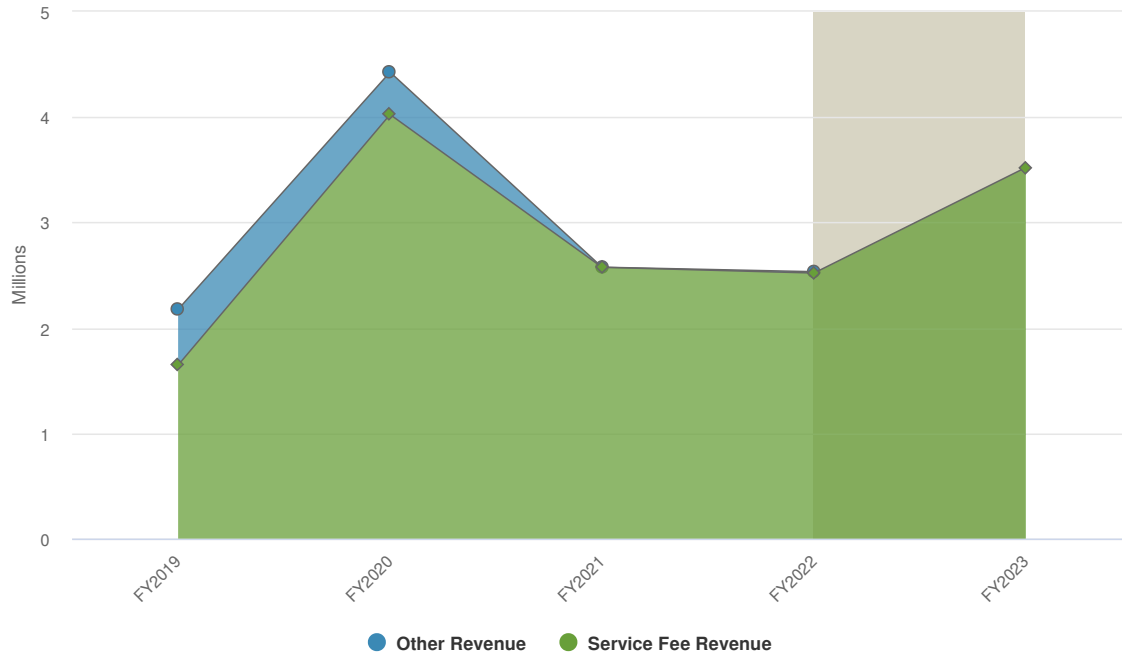
In FY2022, a sharp decline is projected in the Horseshoe Bend Fund balance due to the drop of tourism revenue as a result of COVID-19. The fund is budgeted to continue repaying loans to the Capital and General Fund.



Revenue by Source

Revenues include parking lot fees and retail sales. In previous years, the fund has also received interest revenue. However, due to the decline in revenue and diminished fund balance, the fund is no longer invested in high yielding accounts.

Budgeted and Historical 2022 Revenue by Source



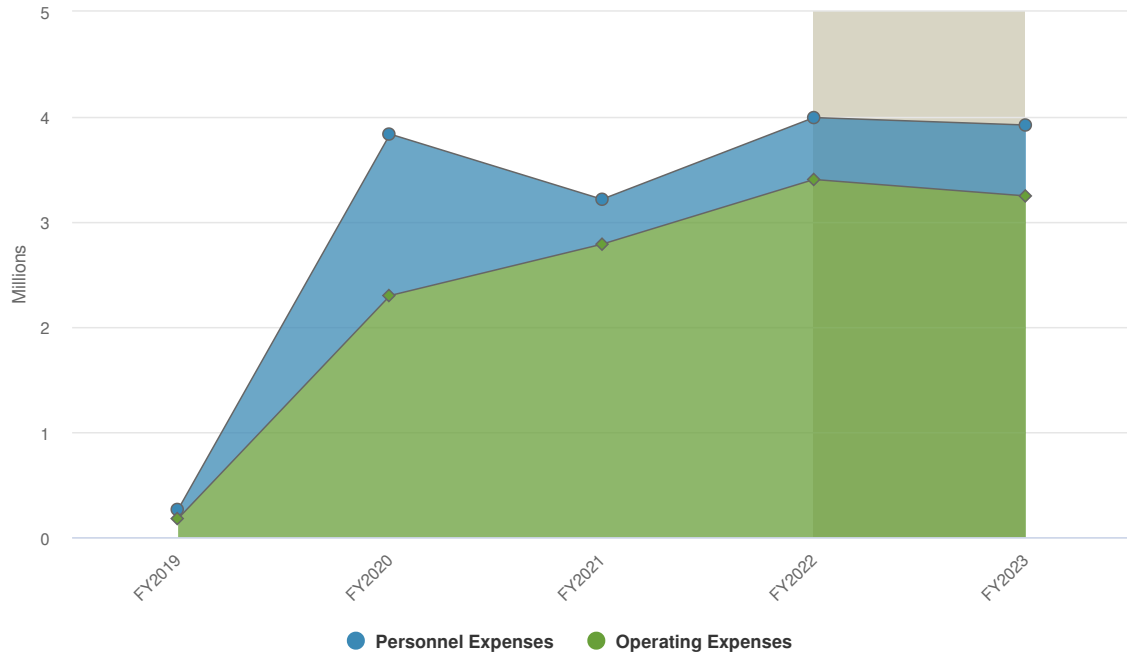
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Other Revenue	\$528,738	\$402,146	\$13,000	\$0	-100%
Service Fee Revenue	\$1,646,549	\$4,024,228	\$2,520,000	\$3,522,000	39.8%
Total Revenue Source:	\$2,175,287	\$4,426,374	\$2,533,000	\$3,522,000	39%

Expenditures by Expense Type

Personnel costs have decreased by 24% from the previous year. Horseshoe Bend has made adjustments to the change in business activity and will continue to monitor changes.

Budgeted and Historical Expenditures by Expense Type



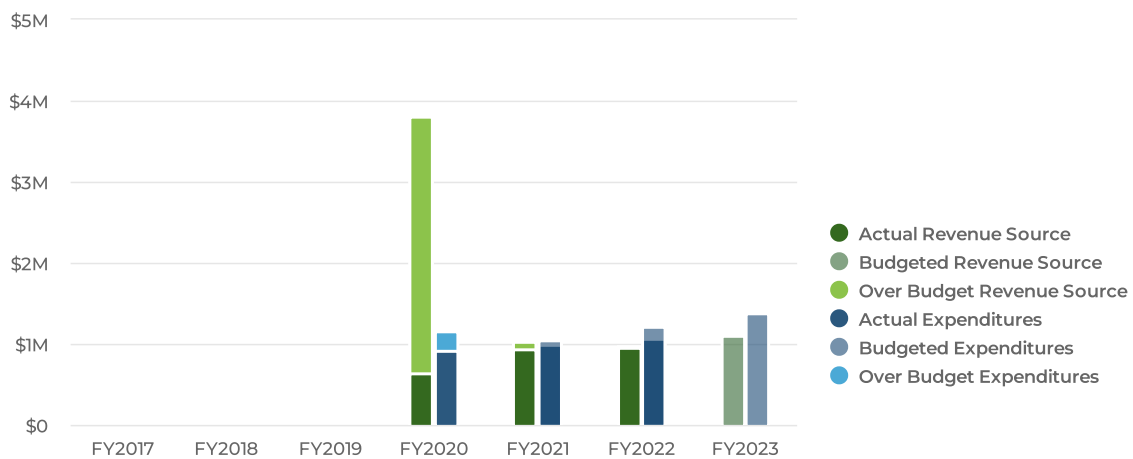
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$86,919	\$1,536,713	\$589,218	\$675,038	14.6%
Operating Expenses	\$176,347	\$2,298,829	\$3,403,417	\$3,246,733	-4.6%
Total Expense Objects:	\$263,265	\$3,835,542	\$3,992,635	\$3,921,771	-1.8%



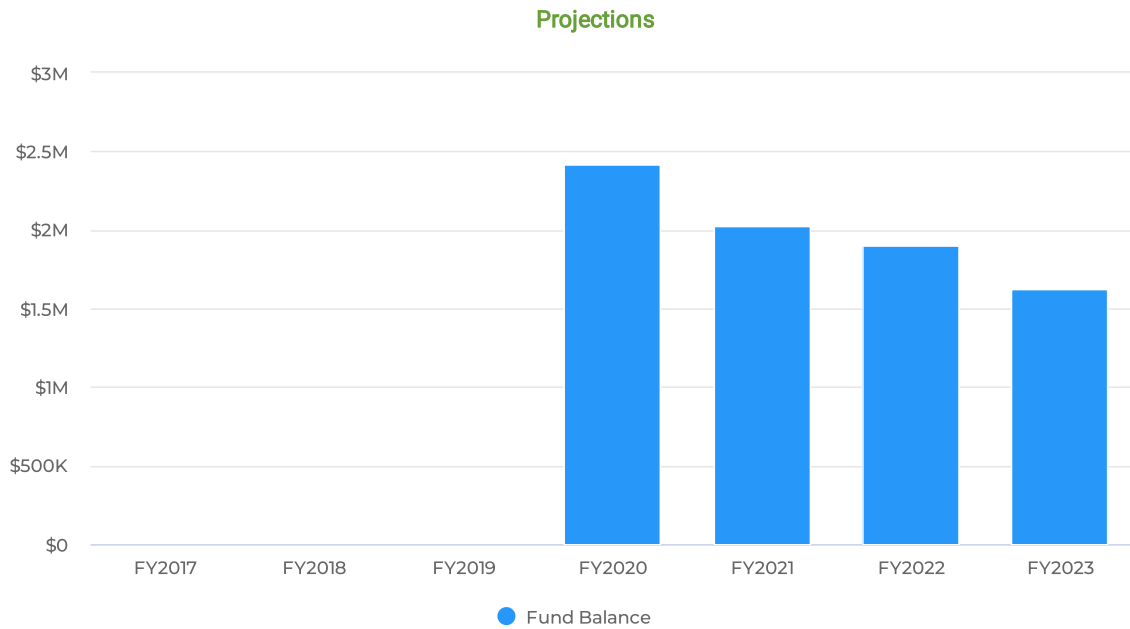
Summary

The City of Page is projecting \$971K of revenue in FY2022, which represents a 3.3% increase over the prior year. Budgeted expenditures are projected to increase by 15.2% or \$162.05K to \$1.23M in FY2022.



Fund Balance

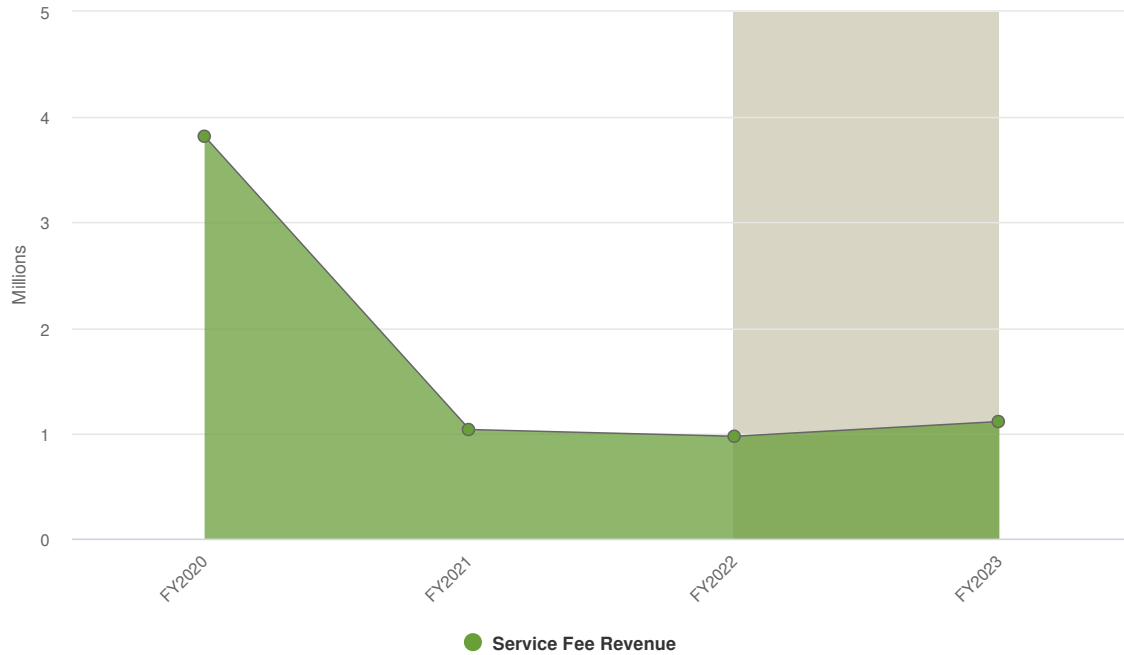
The City of Page resumed control and management of the Lake Powell National Golf Course when the service agreement with Aramark duly ended in fiscal year 2020 per the request of the Aramark Corporation. The golf course is owned by the City but management of the facility was previously contracted out.



Revenues by Source

The large amount of revenue reflected in FY2020 is the \$3.2M of contributed capital recognized when changing the golf course to an Enterprise Fund. This recognizes the capital assets at the current face value at the time of the transfer.

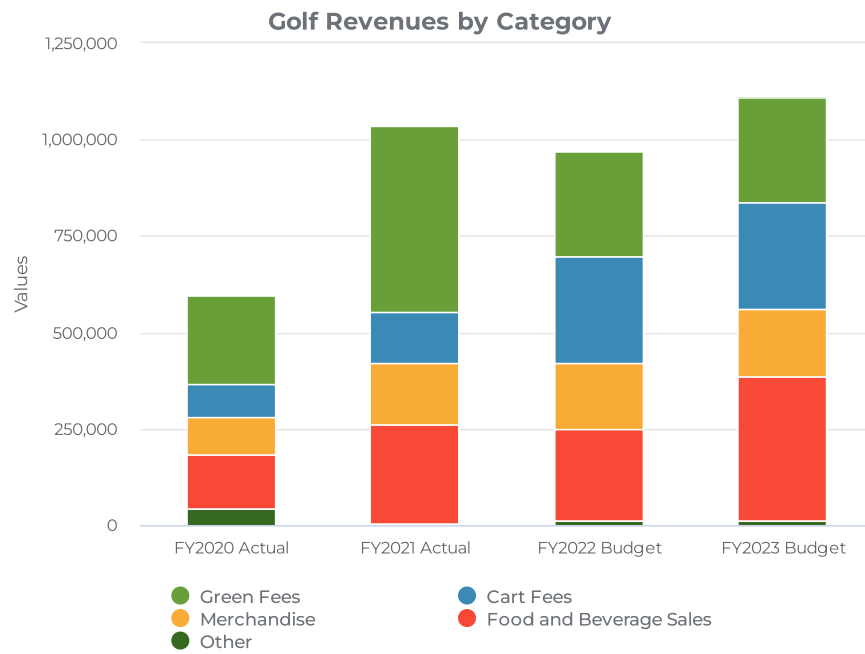
Budgeted and Historical 2023 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Service Fee Revenue	\$0	\$3,818,002	\$971,000	\$1,111,000	14.4%
Total Revenue Source:	\$0	\$3,818,002	\$971,000	\$1,111,000	14.4%

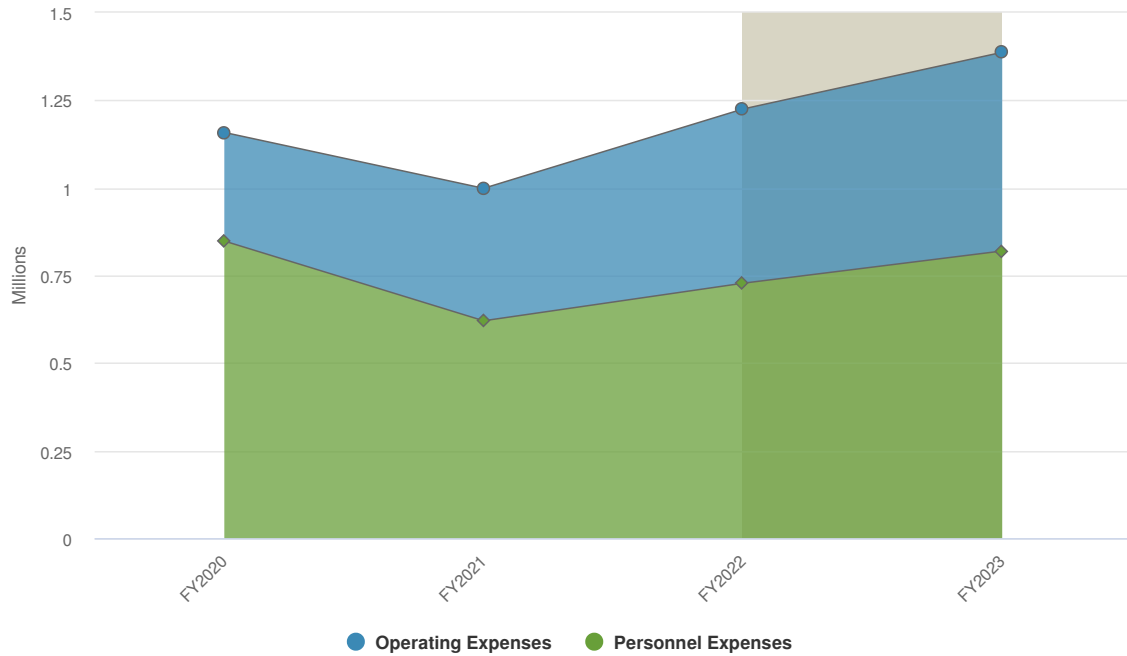
Lake Powell Golf Course's revenue has been performing better than anticipated despite the effects of COVID-19. Pre-audited numbers reflect revenue exceeding budgeted amounts by \$60K in FY2021. This trend is expected to continue through FY2022 but budgeted revenues conservatively.



Expenditures by Expense Type

FY2021 is the first full year the City has managed the operations of the Golf Course. Adjustments in personnel needed to be addressed to adequately staff operations and competitively compensate the clubhouse and maintenance personnel. Costs of leases for golf carts and mowers have also been moved from the Capital Fund to the Golf Fund in FY2022.

Budgeted and Historical Expenditures by Expense Type

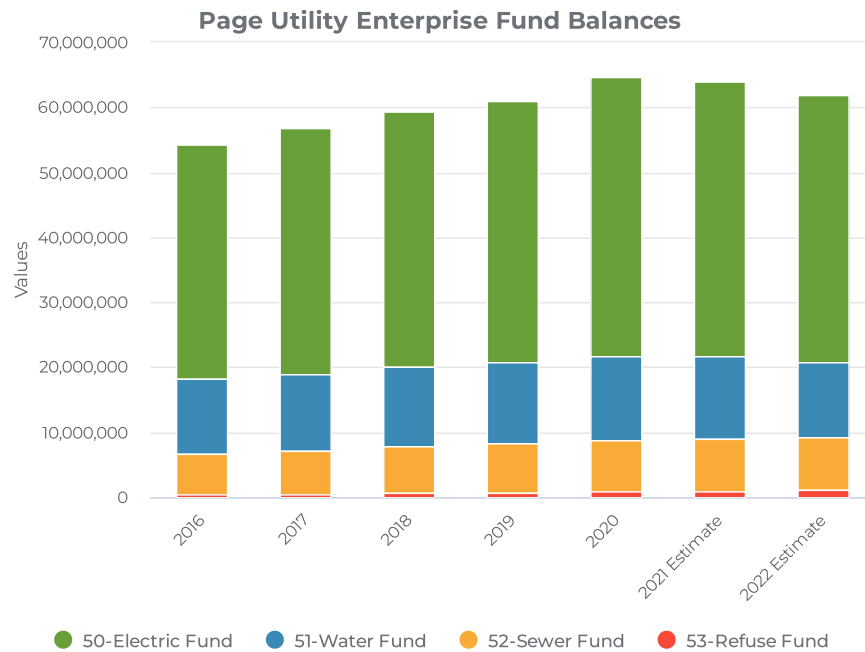
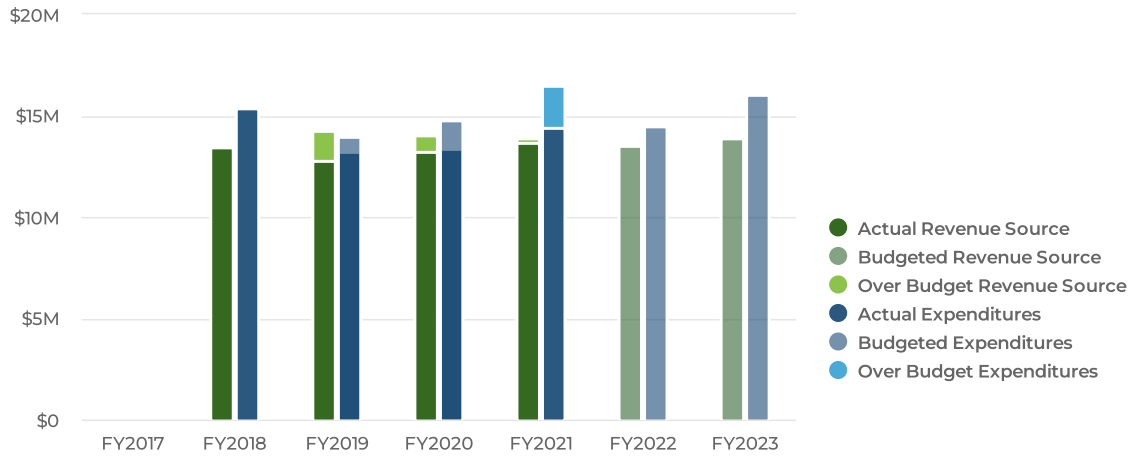


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$0	\$848,157	\$727,688	\$819,807	12.7%
Operating Expenses	\$0	\$310,109	\$497,434	\$567,270	14%
Total Expense Objects:	\$0	\$1,158,266	\$1,225,122	\$1,387,077	13.2%

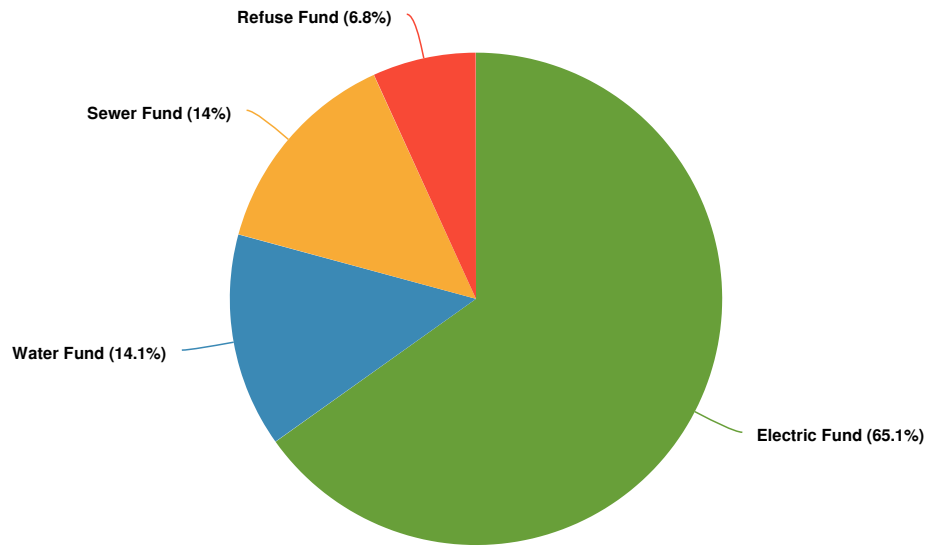
Summary

The City of Page is projecting \$13.95M of revenue in FY2023, which represents a 3% increase over the prior year. Budgeted expenditures are projected to increase by 10.6% or \$1.54M to \$16.07M in FY2023.

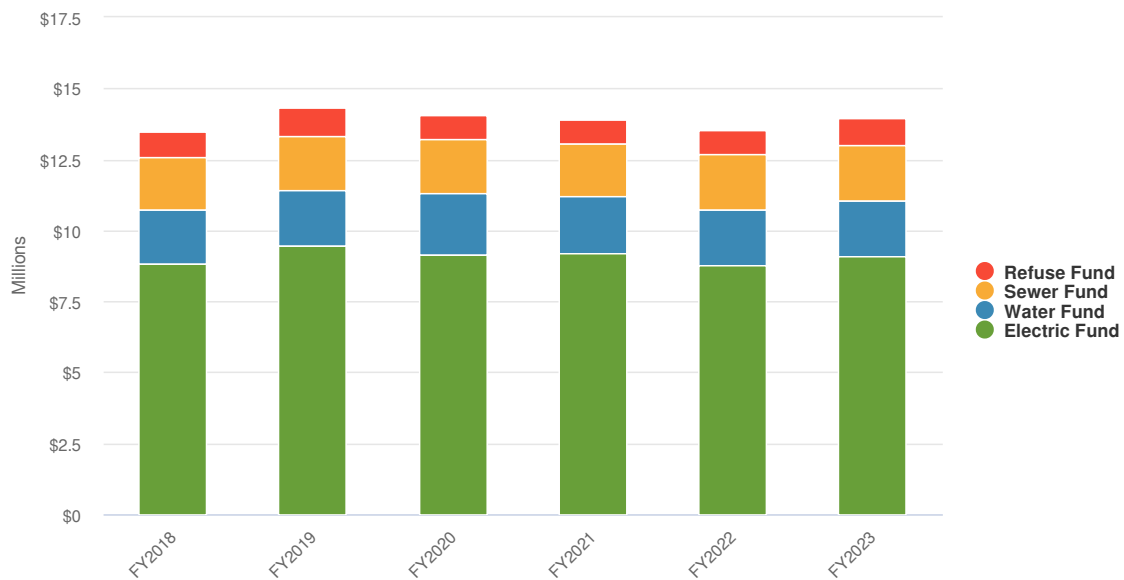


Revenue by Fund

2023 Revenue by Fund



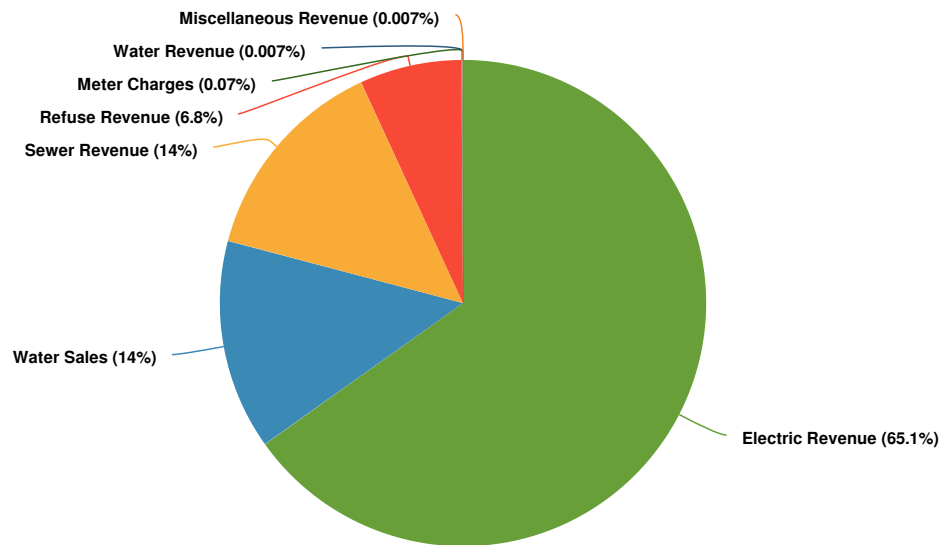
Budgeted and Historical 2023 Revenue by Fund



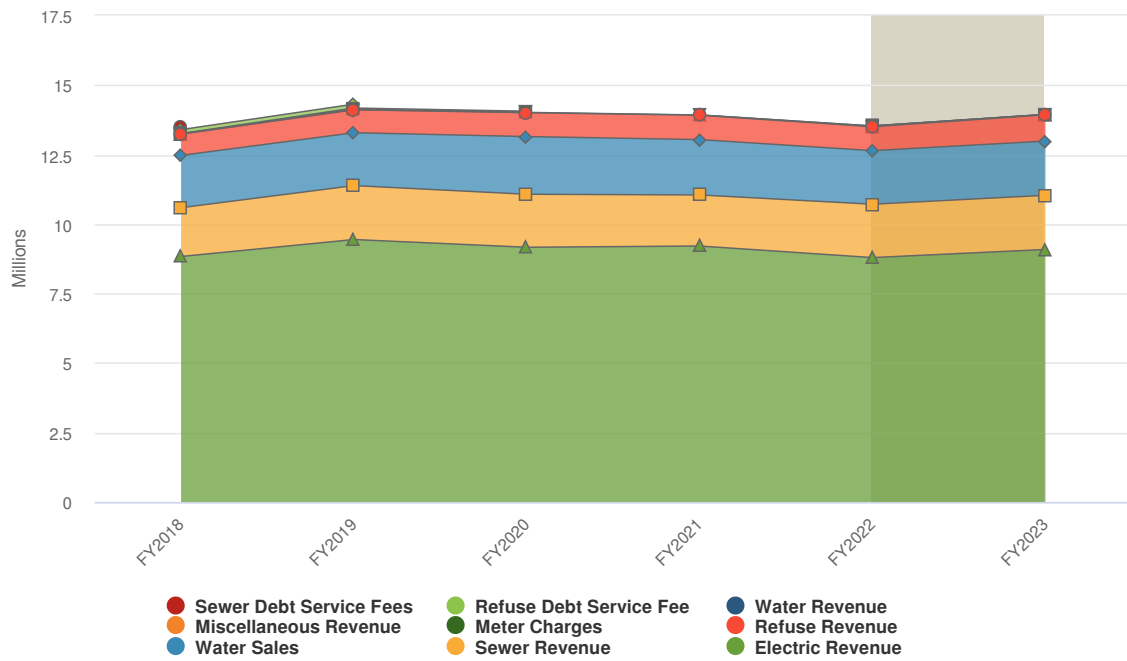
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Electric Fund	\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Water Fund	\$1,964,558	\$2,129,142	\$1,943,900	\$1,962,000	0.9%
Sewer Fund	\$1,940,976	\$1,907,186	\$1,935,590	\$1,950,000	0.7%
Refuse Fund	\$967,021	\$858,686	\$860,200	\$948,100	10.2%
Total:	\$14,315,409	\$14,059,817	\$13,532,976	\$13,945,100	3%

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

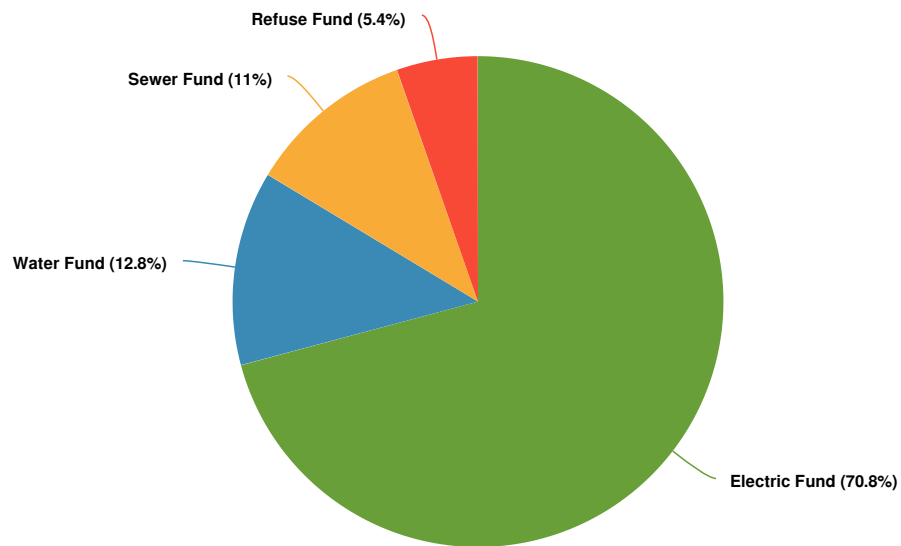


Grey background indicates budgeted figures.

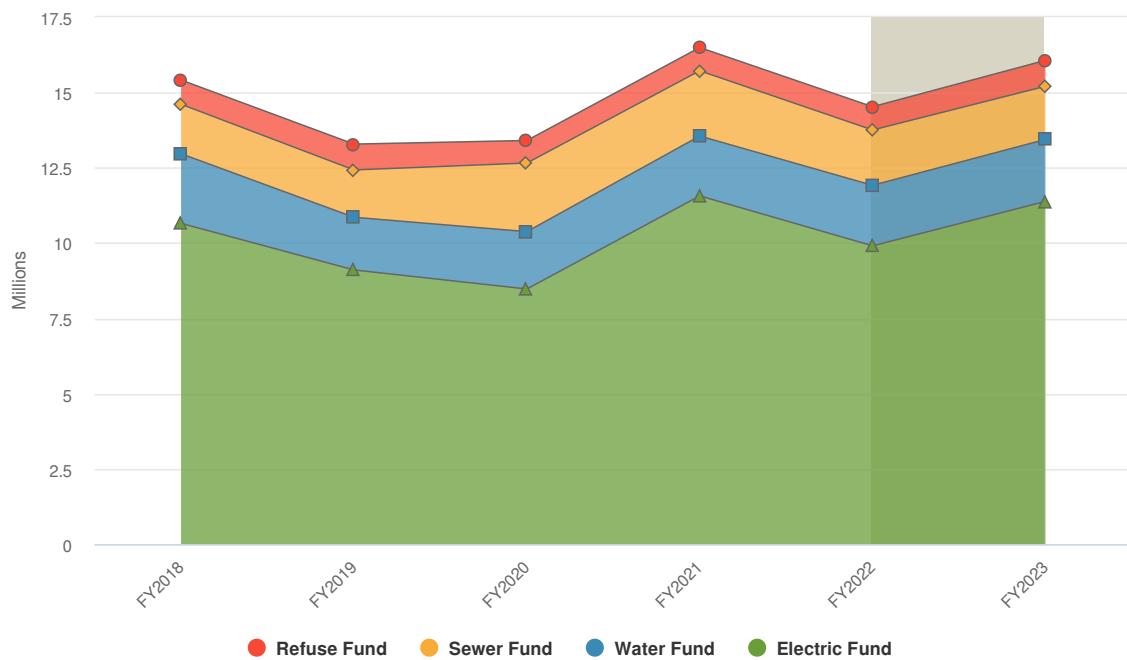
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source					
Electric Revenue	\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Water Revenue	\$58,168	\$41,763	\$5,000	\$1,000	-80%
Water Sales	\$1,902,879	\$2,075,348	\$1,927,900	\$1,950,000	1.1%
Meter Charges	\$3,511	\$12,031	\$25,000	\$10,000	-60%
Miscellaneous Revenue			\$1,000	\$1,000	0%
Sewer Revenue	\$1,940,976	\$1,907,186	\$1,920,590	\$1,950,000	1.5%
Refuse Revenue	\$825,874	\$858,686	\$860,200	\$948,100	10.2%
Refuse Debt Service Fee	\$141,147	\$0	\$0		N/A
Total Revenue Source:	\$14,315,409	\$14,059,817	\$13,532,976	\$13,945,100	3%

Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

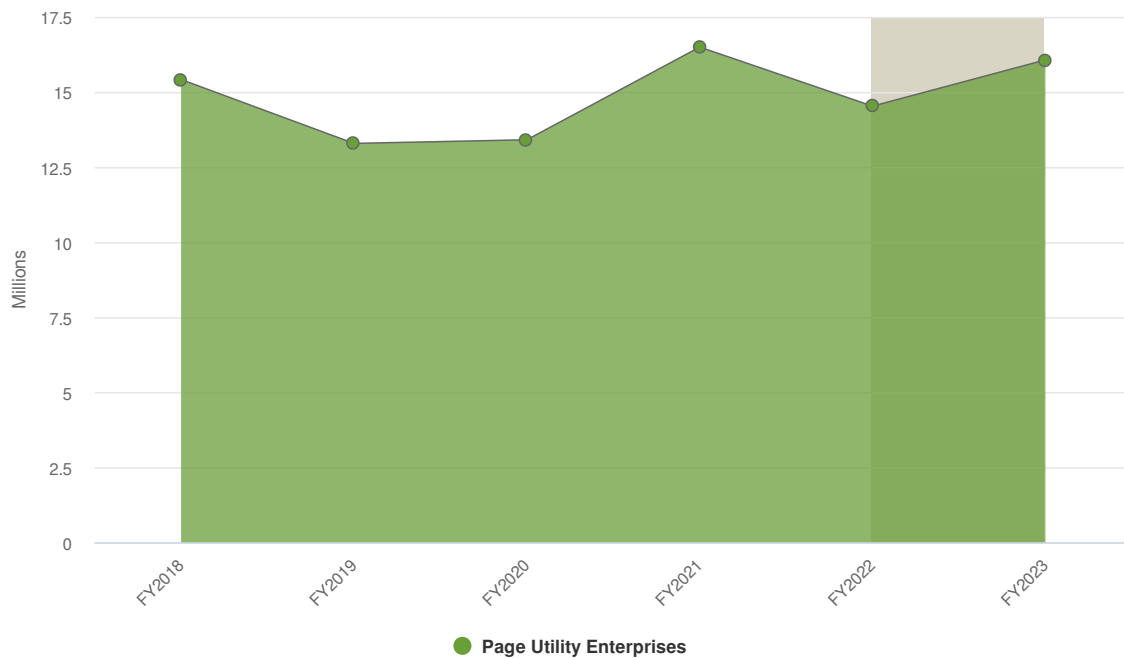


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Electric Fund	\$9,105,891	\$8,474,101	\$9,907,500	\$11,382,220	14.9%
Water Fund	\$1,749,756	\$1,904,145	\$2,010,100	\$2,059,000	2.4%
Sewer Fund	\$1,572,262	\$2,278,689	\$1,837,775	\$1,765,775	-3.9%
Refuse Fund	\$858,305	\$749,628	\$772,395	\$860,395	11.4%
Total:	\$13,286,214	\$13,406,563	\$14,527,770	\$16,067,390	10.6%

Expenditures by Function

Budgeted and Historical Expenditures by Function

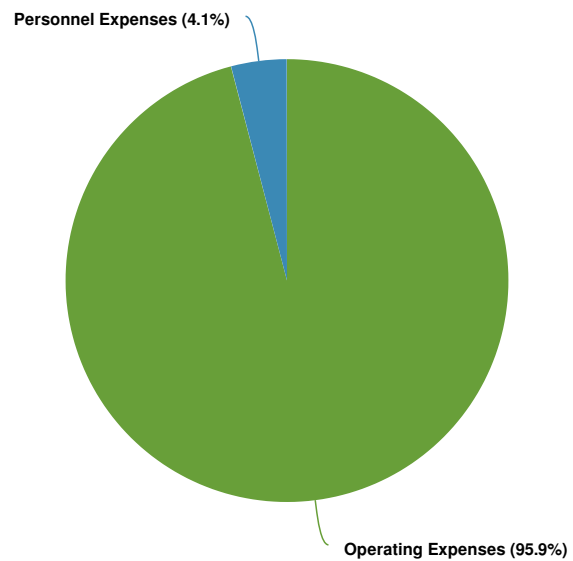


Grey background indicates budgeted figures.

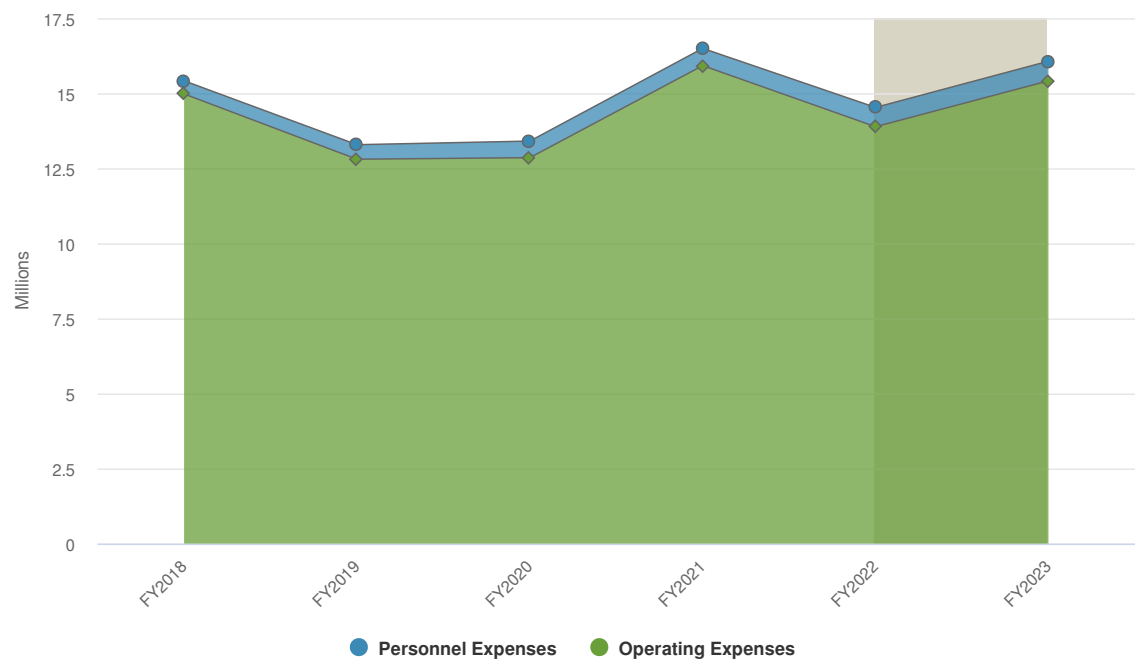
Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures					
Page Utility Enterprises	\$13,286,214	\$13,406,563	\$14,527,770	\$16,067,390	10.6%
Total Expenditures:	\$13,286,214	\$13,406,563	\$14,527,770	\$16,067,390	10.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$483,727	\$552,247	\$643,000	\$654,000	1.7%
Operating Expenses	\$12,802,487	\$12,854,316	\$13,884,770	\$15,413,390	11%
Total Expense Objects:	\$13,286,214	\$13,406,563	\$14,527,770	\$16,067,390	10.6%

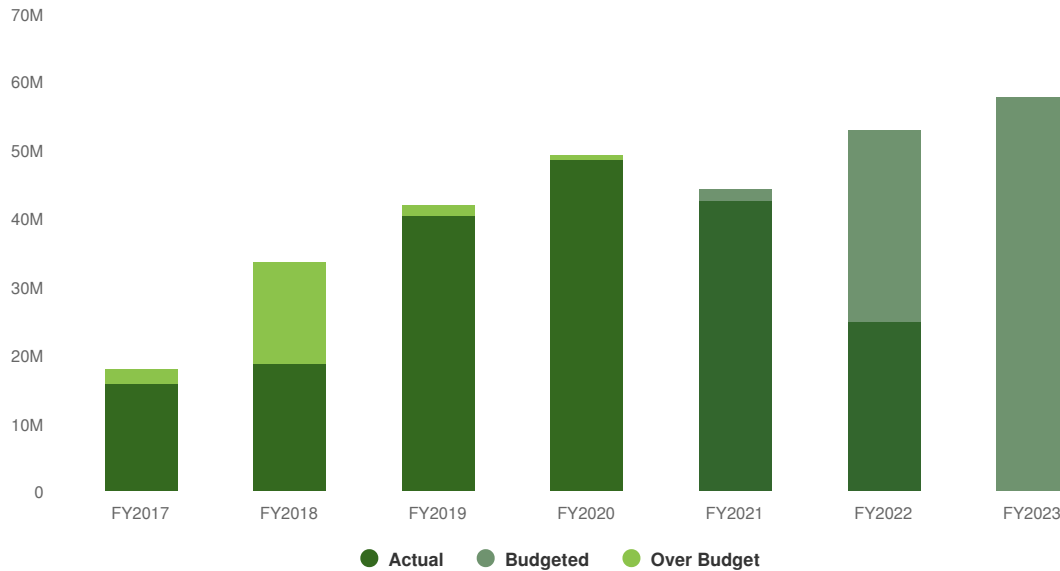
FUNDING SOURCES

Revenue - All Funds Summary

Numbers do not include transfers. Projections are based on trends from prior periods

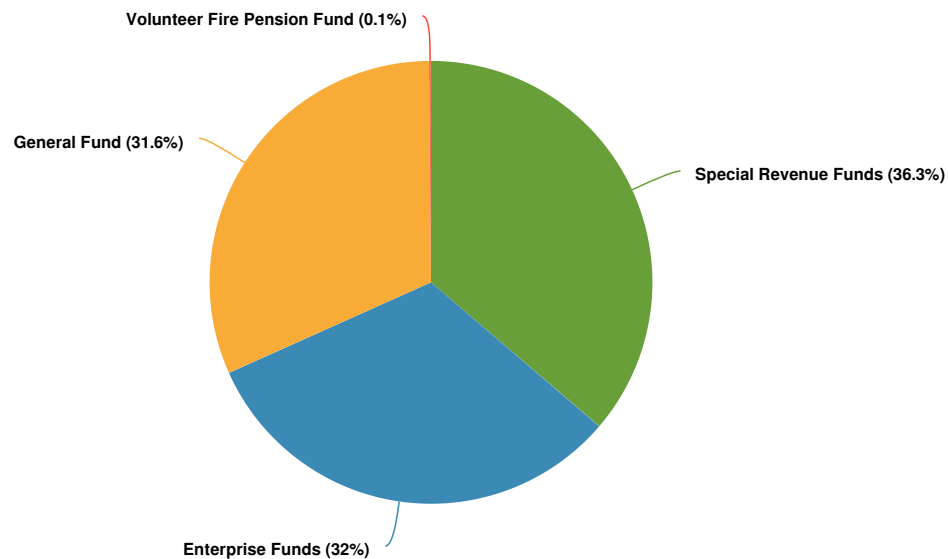
\$57,992,006 **\$5,033,936**
(9.51% vs. prior year)

Revenues - All Funds Proposed and Historical Budget vs. Actual

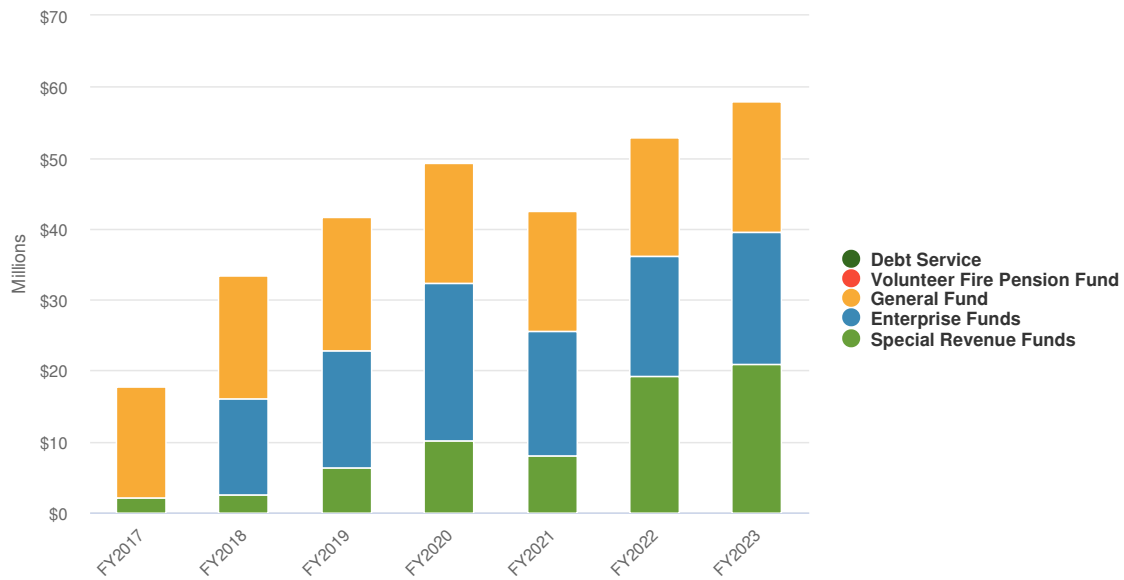


Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund



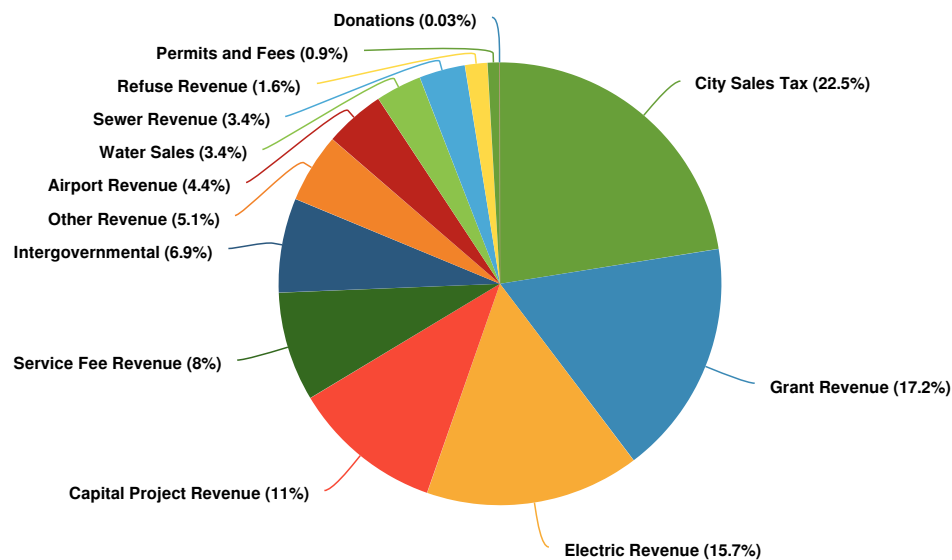
Revenue by Source

Major Revenue Sources:

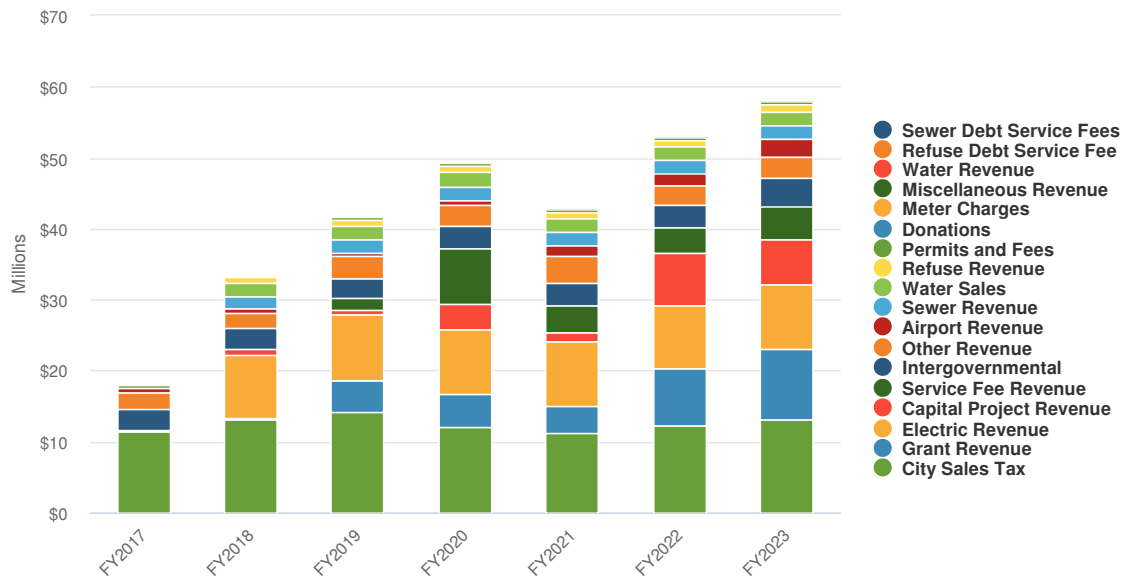
1. City Sales Tax 22.5%
2. Electric Revenue 15.7%
3. Grant Revenue 17.2%
4. Capital Project Revenue 11%

Together, these sources make up 66.4% of the revenue for the City of Page, excluding transfers

Projected 2023 Revenue by Source



Budgeted and Historical 2023 Revenue by Source



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source						
CITY SALES TAX	10-31-10000	\$14,166,152	\$12,100,877	\$12,250,000	\$13,000,000	6.1%
SMART & SAFE FUNDS	10-31-20000				\$40,000	N/A
FRANCHISE FEE - GAS COMPANY	10-32-10000	\$49,613	\$40,684	\$42,000	\$42,000	0%
FRANCHISE FEE - CABLE TV	10-32-20000	\$17,182	\$15,662	\$20,000	\$15,000	-25%
FRANCHISE FEE - ELECTRIC	10-32-25000	\$183,565	\$177,059	\$175,000	\$185,000	5.7%
PLAT FEES	10-32-30000	\$1,290	\$3,740	\$3,000	\$0	-100%
PLANNING & ZONING FEES	10-32-40000				\$36,500	N/A
DOG LICENSE	10-32-50000	\$435	\$360	\$450	\$500	11.1%
BUILDING FEES	10-32-60000	\$159,931	\$222,562	\$119,000	\$130,000	9.2%
SITE PLAN REVIEW FEES	10-32-93000	\$5,849	\$5,280	\$5,500	\$0	-100%
BUSINESS REGISTRATION FEES	10-32-93500	\$1,625	\$1,600	\$2,000	\$12,000	500%
LIQUOR LICENSE	10-32-93700	\$750	\$1,000	\$1,000	\$1,000	0%
CONDITIONAL USE PERMITS	10-32-94000	\$1,645	\$850	\$1,500	\$0	-100%
SPECIAL EVENT PERMITS/FEES	10-32-95000	\$500	\$430	\$1,600	\$3,000	87.5%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
FIRE DEPT PERMITS	10-32-96000	\$1,242	\$1,475	\$2,000	\$2,500	25%
COMMERCIAL WASTE LICENSE FEES	10-32-97000	\$66,031	\$67,443	\$67,000	\$67,000	0%
STATE SALES TAX	10-33-10000	\$759,827	\$781,163	\$884,020	\$1,064,924	20.5%
VEHICLE LICENSE TAX	10-33-20000	\$358,939	\$352,987	\$399,969	\$453,193	13.3%
STATE REVENUE SHARING	10-33-30000	\$914,667	\$978,393	\$982,354	\$1,435,985	46.2%
HIGHWAY USER REVENUE	15-33-70000	\$886,746	\$1,046,706	\$894,128	\$1,023,781	14.5%
FIRE PENSION REVENUE	72-33-50000	\$18,064	\$18,761	\$20,000	\$15,000	-25%
COURT FINES	10-39-20100	\$246,499	\$236,453	\$240,000	\$240,000	0%
MUNI COURT ALLOCATION FTG	10-39-20120	\$2,273	\$2,213	\$2,200	\$2,200	0%
LIBRARY SERVICES	10-39-20200	\$27,255	\$18,912	\$32,000	\$25,000	-21.9%
COCO COMMUNITY COLLEGE IGA	10-39-20300	\$8,000	\$8,000	\$8,000	\$8,000	0%
COUNTY LIBRARY DISTRICT	10-39-20400	\$336,846	\$336,846	\$336,846	\$336,846	0%
COUNTY MISCELLANEOUS REVENUE	10-39-20500	\$3,474	\$3,474	\$3,500	\$5,000	42.9%
CEMETERY LABOR	10-39-30500	\$185	\$0	\$0	\$0	0%
RECREATION PROGRAM FEES	10-39-40000	\$42,380	\$21,613	\$40,000	\$40,000	0%
RECREATION INCOME	10-39-40100	\$5,279	\$1,938	\$25,000	\$10,000	-60%
CONCESSION INCOME	10-39-40200	\$3,930	\$1,585	\$0	\$0	0%
SPORTS COMPLEX MTCE/GROOMING	10-39-40225			\$2,000	\$2,000	0%
COMMUNITY CENTER RENTALS	10-39-60100	\$680	\$0	\$500	\$1,000	100%
TOWN HOUSE RENT	10-39-60200	\$4,770	\$4,764	\$6,500	\$7,000	7.7%
RESCUE SERVICE	10-39-60300	\$783,131	\$689,516	\$800,000	\$800,000	0%
RESCUE SERVICE -- A/R	10-39-60325	\$500	\$12,300	\$5,000	\$6,000	20%
INTERFACILITY TRANSPORTS	10-39-60350	\$28,982	\$25,615	\$30,000	\$20,000	-33.3%
FIRE SERVICE CHARGES	10-39-60400	\$0	\$210	\$500	\$500	0%
INTEREST INCOME	10-39-90100	\$369,366	\$351,339	\$4,000	\$50,000	1,150%
DOG POUND	10-39-90300	\$0	\$18	\$0	\$0	0%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
COPIES/FAX FEE	10-39-90500	\$783	\$1,458	\$1,000	\$2,500	150%
PD INCOME	10-39-90600	\$21,328	\$15,296	\$17,000	\$12,500	-26.5%
PD-DISPATCH IGA	10-39-90625	\$15,000	\$15,000	\$15,000	\$15,000	0%
POLICE DEPT-IMPOUND FEES	10-39-90800	\$6,155	\$4,355	\$7,500	\$4,000	-46.7%
SALE OF CITY OWNED ASSETS	10-39-91100	\$1,669	\$1,295	\$5,000	\$4,000	-20%
PROPERTY LEASE	10-39-91700	\$57,347	\$49,646	\$53,000	\$53,000	0%
VERMILLION CLIFFS EVENT REV	10-39-91725	\$663	\$1,930	\$0	\$0	0%
CORRAL UTILITIES	10-39-91735	\$9,305	\$9,216	\$0	\$0	0%
PENALTY FEES	10-39-91750	\$4,791	\$2,415	\$0	\$0	0%
COMMUNITY CENTER MEAL INCOME	10-39-91800	\$3,152	\$3,771	\$4,000	\$4,000	0%
COMMUNITY CENTER MEAL DONATION	10-39-91850	\$10,577	\$8,569	\$12,000	\$12,000	0%
COMMUNITY CENTER PROGRAMS	10-39-91875	\$0	\$200			N/A
ATTORNEY FEES REIMBURSEMENT	10-39-99500	\$25,000	\$25,000	\$25,000	\$25,000	0%
MISCELLANEOUS RECEIPTS	10-39-99900	\$45,193	\$37,413	\$20,000	\$25,000	25%
DEBT PROCEEDS	10-39-99913	\$20,681	\$0			N/A
INTEREST INCOME	12-38-90100	\$0	\$173,091	\$40,000	\$100,000	150%
INTEREST INCOME	15-39-90100	\$54,991	\$9,589	\$250	\$250	0%
MISCELLANEOUS RECEIPTS	15-39-99900	\$0	\$274	\$300	\$500	66.7%
SUBSTANCE ABUSE REVENUE	16-39-10100	\$13,573	\$1,207	\$4,000	\$2,500	-37.5%
REFUSE-BOND DEBT	20-36-75000	\$116,656	\$78,038	\$0	\$0	0%
INTEREST INCOME	20-36-75101	\$84,700	\$46,835	\$0	\$0	0%
JCEF REVENUE	32-39-20100	\$4,927	\$4,539	\$4,000	\$4,000	0%
INTEREST INCOME	32-39-90100	\$20	\$15	\$50	\$50	0%
DEBT PROCEEDS	40-39-99913	\$0	\$342,033			N/A
INTEREST INCOME	45-39-90100	\$0	\$26,040	\$13,000	\$0	-100%
CONTRIBUTED CAPITAL	45-39-99990	\$528,738	\$376,106			N/A

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
LAND SALES	48-38-56000	\$51,788	\$0	\$1,000,000	\$1,000,000	0%
INTEREST INCOME	48-38-90100	\$0	\$0	\$10,000	\$10,000	0%
SALE OF CEMETERY LOTS	57-39-30000	\$9,535	\$14,726	\$12,000	\$15,000	25%
CEMETERY-PERPETUAL CARE	57-39-30250	\$9,535	\$14,758	\$12,000	\$15,000	25%
CEMETERY LABOR	57-39-30500	\$21,793	\$30,202	\$22,000	\$25,000	13.6%
INTEREST INCOME	72-39-90100	\$26,763	\$23,953	\$25,000	\$35,000	40%
UNREALIZED GAIN OR LOSS	72-39-99120	-\$8,692	-\$12,695	\$25,000	\$20,000	-20%
CITY CONTRIBUTIONS	72-39-99700	\$2,559	\$1,890	\$2,000	\$2,500	25%
EMPLOYEE CONTRIBUTIONS	72-39-99710	\$3,258	\$3,471	\$3,500	\$3,500	0%
MISC FF CONTRIBUTIONS	72-39-99715	\$2,063	\$2,835	\$2,200	\$2,500	13.6%
POLICE GRANT REVENUE	25-32-90000	\$0	\$0	\$6,000	\$10,000	66.7%
BULLET PROOF VEST GRANT REV	25-32-92000	\$1,944	\$1,540	\$2,000	\$3,000	50%
METRO GRANT REVENUE	25-32-94000	\$9,867	\$0	\$0	\$0	0%
HIGHWAY SAFETY GRANT REV	25-32-95000	\$13,724	\$0	\$0	\$0	0%
NACOG GRANT REV- MEALS	25-33-40850	\$38,902	\$66,863	\$95,200	\$33,000	-65.3%
HEAD START REVENUE	25-33-40860	\$27,536	\$10,325	\$10,000	\$0	-100%
COMMUNITY CTR MISC GRANT REV	25-33-49750	\$0	\$1,260		\$10,000	N/A
ALT ESSENTIAL AIR SERV REVENUE	25-34-80000	\$4,260,123	\$4,398,924	\$4,287,000	\$4,400,000	2.6%
MISCELLANEOUS GRANTS	25-34-99900	\$0	\$0	\$500,000	\$1,000,000	100%
MAGISTRATE MISC GRANT REVENUE	25-39-90100				\$550,000	N/A
ARPA FUNDS REVENUE	25-39-92000			\$900,000	\$1,257,268	39.7%
FIRE DEPT. GRANT REVENUE	25-39-99503	\$0	\$0	\$10,000	\$10,000	0%
Comm Dev. Grant Revenue	25-35-85000	\$0	\$0	\$2,000,000	\$2,300,000	15%
RECREATION GRANTS	25-36-99100	\$0	\$0	\$5,000	\$155,000	3,000%
LIBRARY MISC GRANT REVENUE	25-37-99100	\$5,141	\$525	\$100,000	\$100,000	0%
COLLABORATIVE/CULTURAL GRANT	25-37-99200	\$1,000	\$3,000	\$0	\$3,000	N/A

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
YOUNG ADULT/CH PROG REV	25-37-99250	\$5,000	\$5,000	\$10,000	\$9,000	-10%
LIBRARY OUTREACH TRAINING	25-37-99300	\$0	\$0	\$2,000	\$0	-100%
LIBRARY OUTREACH GRANT	25-37-99400	\$18,763	\$23,500	\$16,000	\$20,000	25%
MISC COUNTY FUNDS - REVENUE	25-37-99500	\$0	\$69,148	\$104,000	\$101,375	-2.5%
LTSA GRANT REVENUE	25-37-99600	\$9,000	\$12,000	\$40,000	\$11,500	-71.2%
MEMORIAL PLAZA DONATION REV	36-33-20100	\$0	\$0	\$1,000	\$1,000	0%
SHOP WITH A COP & FIREMAN	36-33-20130	\$0	\$3,053	\$5,000	\$7,000	40%
TRANSIENT REVENUE	36-33-20150	\$300	\$300	\$300	\$300	0%
COMMUNITY CTR DONATION REVENUE	36-33-20155	\$486	\$1,423	\$500	\$2,000	300%
FIRE DONATION REVENUE	36-33-20165	\$580	\$100	\$650	\$300	-53.8%
LIBRARY DONATION REVENUE	36-33-20175	\$3,352	\$1,172	\$3,000	\$3,000	0%
HSB DONATION REVENUE	36-33-20180	\$0	\$390	\$1,000	\$1,000	0%
FOR OUR CITY DONATION REVENUE	36-33-20185	\$0	\$0	\$500	\$0	-100%
AIRPORT IMPROVEMENTS-FEDERAL	40-36-25300	\$324,712	\$3,139,831	\$7,118,377	\$5,922,000	-16.8%
AIRPORT IMPROVEMENTS-STATE	40-36-25310	\$8,521	\$82,627	\$0	\$37,000	N/A
ADOT GRANT REVENUE	40-36-25350			\$50,000	\$440,000	780%
CDBG REVENUE	40-36-25400	\$77,551	\$228,893	\$0	\$0	0%
MISC CAPITAL PROJECTS	40-36-25700	\$87,300	\$0	\$338,400	\$0	-100%
PARKING FEE REVENUE	45-36-25400	\$1,646,549	\$4,023,133	\$2,500,000	\$3,500,000	40%
WATER SALES REVENUE	45-36-26000	\$0	\$727	\$10,000	\$10,000	0%
RETAIL SALES REVENUE	45-36-27000	\$0	\$0	\$10,000	\$12,000	20%
MISCELLANEOUS RECEIPTS	45-36-99900	\$0	\$368	\$0	\$0	0%
GOLF COURSE GREEN FEES	55-39-70100	\$0	\$228,148	\$275,000	\$275,000	0%
GOLF COURSE CART FEES	55-39-70125	\$0	\$88,823	\$275,000	\$275,000	0%
GOLF MERCHANDISE	55-39-70200	\$0	\$97,981	\$170,000	\$175,000	2.9%
GOLF FOOD & BEVERAGE SALES	55-39-70300	\$0	\$139,341	\$240,000	\$375,000	56.3%

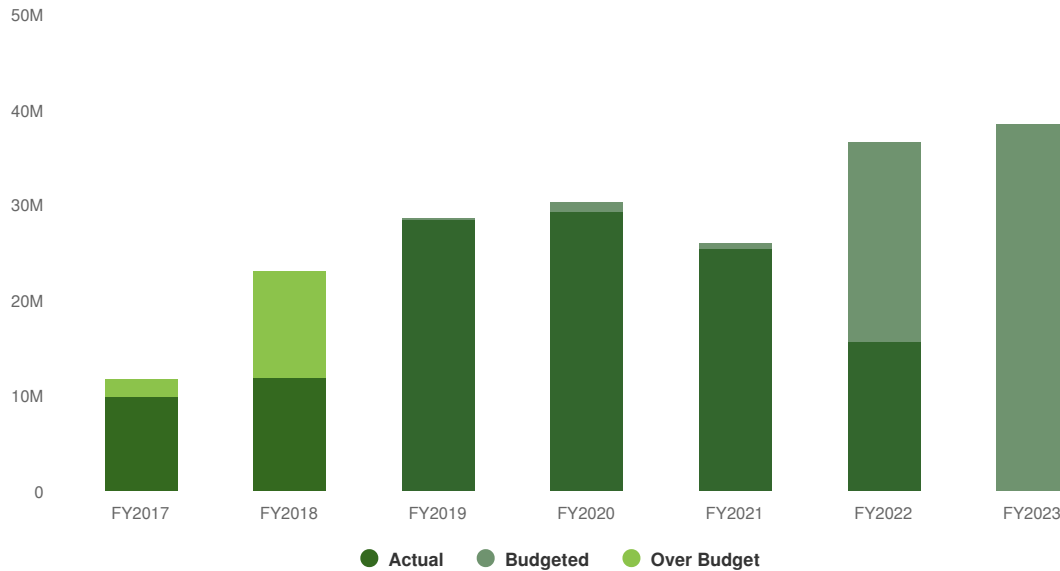
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
GOLF SPECIAL EVENTS	55-39-70400	\$0	\$41,926	\$10,000	\$10,000	0%
GOLF LESSONS	55-39-70500	\$0	-\$30	\$500	\$500	0%
CONTRIBUTED CAPITAL	55-39-80000	\$0	\$3,221,792			N/A
MISCELLANEOUS RECEIPTS	55-39-99900	\$0	\$20	\$500	\$500	0%
FBO GROSS 1%	46-38-91000	\$25	\$0	\$0	\$0	0%
FBO FUEL	46-38-91200	\$33,619	\$26,367	\$28,000	\$38,000	35.7%
LAND LEASE	46-38-91300	\$266,716	\$315,526	\$333,000	\$300,000	-9.9%
AUTO STORAGE	46-38-91400	\$4,335	\$5,310	\$5,100	\$7,500	47.1%
AIRCRAFT TIE DOWNS	46-38-91500	\$24,587	\$19,184	\$25,000	\$25,000	0%
HANGAR LAND LEASE	46-38-91600	\$65,219	\$65,481	\$65,500	\$100,000	52.7%
UTILITIES	46-38-91700	\$48,031	\$60,530	\$50,000	\$62,000	24%
CUSTODIAL SERVICES	46-38-91750	\$944	\$944	\$1,200	\$1,200	0%
MAINTENANCE HANGAR	46-38-91800	\$47,067	\$48,728	\$49,000	\$50,000	2%
CARES ACT REVENUE	46-38-99000	\$0	\$0	\$1,015,000	\$1,954,734	92.6%
MISCELLANEOUS RECEIPTS	46-38-99900	\$6,147	\$24,216	\$15,000	\$15,000	0%
Radio Upgrade	50-300-4190	\$198,319	\$146,869	\$10,000	\$5,000	-50%
Radio Upgrade	50-300-4420	\$5,734,878	\$5,502,641	\$5,508,317	\$5,607,000	1.8%
Radio Upgrade	50-300-4440	\$3,398,474	\$3,380,668	\$3,169,969	\$3,265,000	3%
Radio Upgrade	50-300-4491	\$16,139	\$10,482	\$7,000	\$10,000	42.9%
Radio Upgrade	50-300-4570	\$56,041	\$55,658	\$48,000	\$48,000	0%
Radio Upgrade	50-300-4580	\$39,003	\$68,485	\$50,000	\$150,000	200%
Water Meter Replacement	51-300-4190	\$58,168	\$41,763	\$5,000	\$1,000	-80%
Water Meter Replacement	51-342-4000	\$1,848,701	\$2,015,356	\$1,880,400	\$1,895,000	0.8%
Water Meter Replacement	51-342-4130	\$10,575	\$20,728	\$12,500	\$20,000	60%
Water Meter Replacement	51-342-4570	\$43,603	\$39,264	\$35,000	\$35,000	0%
Water Meter Replacement	51-349-4120	\$3,511	\$12,031	\$10,000	\$10,000	0%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Improvements -LPNGC	52-349-4100			\$15,000		-100%
Water Meter Replacement	51-399-4560			\$1,000	\$1,000	0%
Improvements -LPNGC	52-344-4000	\$1,756,580	\$1,719,995	\$1,737,590	\$1,749,000	0.7%
Improvements -LPNGC	52-344-4190	\$17,889	\$15,962	\$1,000	\$1,000	0%
Improvements -LPNGC	52-344-4200	\$166,507	\$171,229	\$182,000	\$200,000	9.9%
Debt Service Paid to City of Page	53-300-4190	\$2,339	\$2,584	\$200	\$100	-50%
Debt Service Paid to City of Page	53-300-4445	\$823,535	\$856,102	\$860,000	\$948,000	10.2%
Debt Service Paid to City of Page	53-310-7366	\$141,147	\$0	\$0		N/A
Total Revenue Source:		\$41,953,902	\$49,362,503	\$52,958,070	\$57,992,006	9.5%

Major Revenue Sources Summary

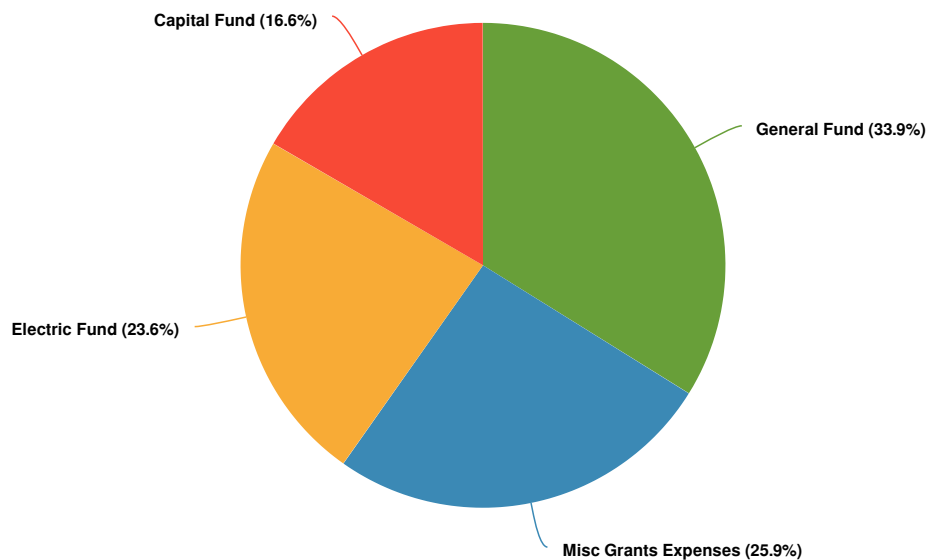
\$38,497,143 **\$1,859,880**
(5.08% vs. prior year)

Major Revenue Sources Proposed and Historical Budget vs. Actual

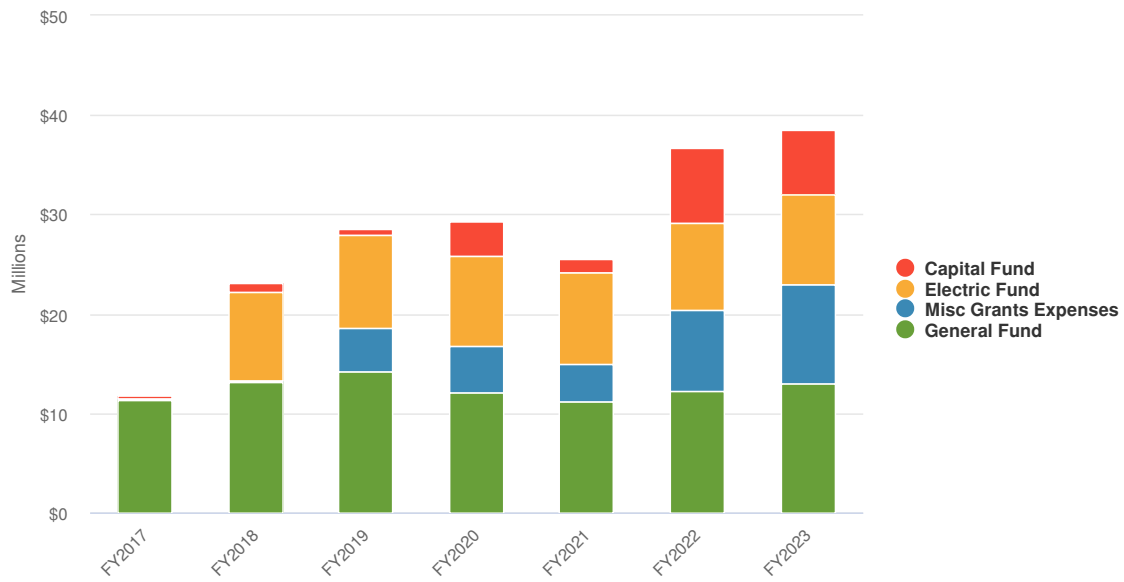


Revenue by Fund

2023 Revenue by Fund

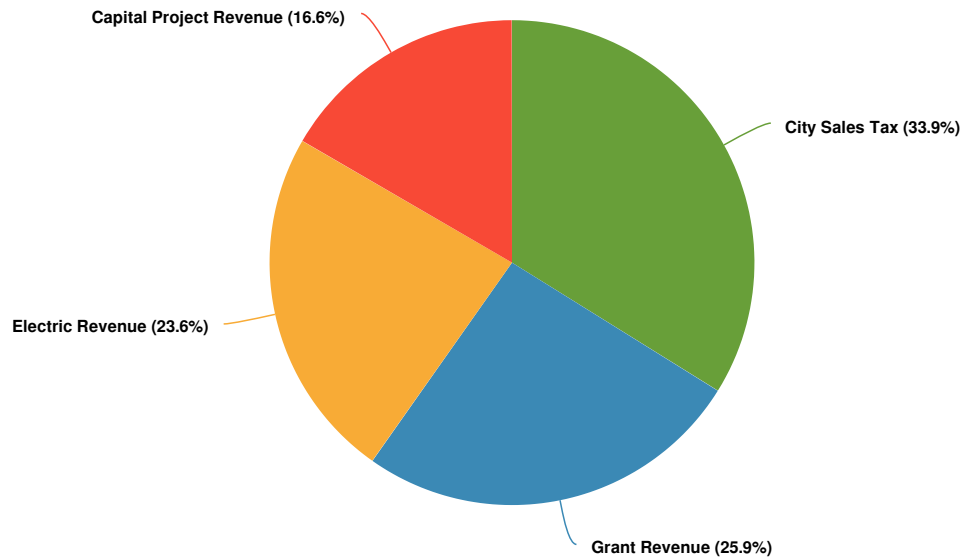


Budgeted and Historical 2023 Revenue by Fund

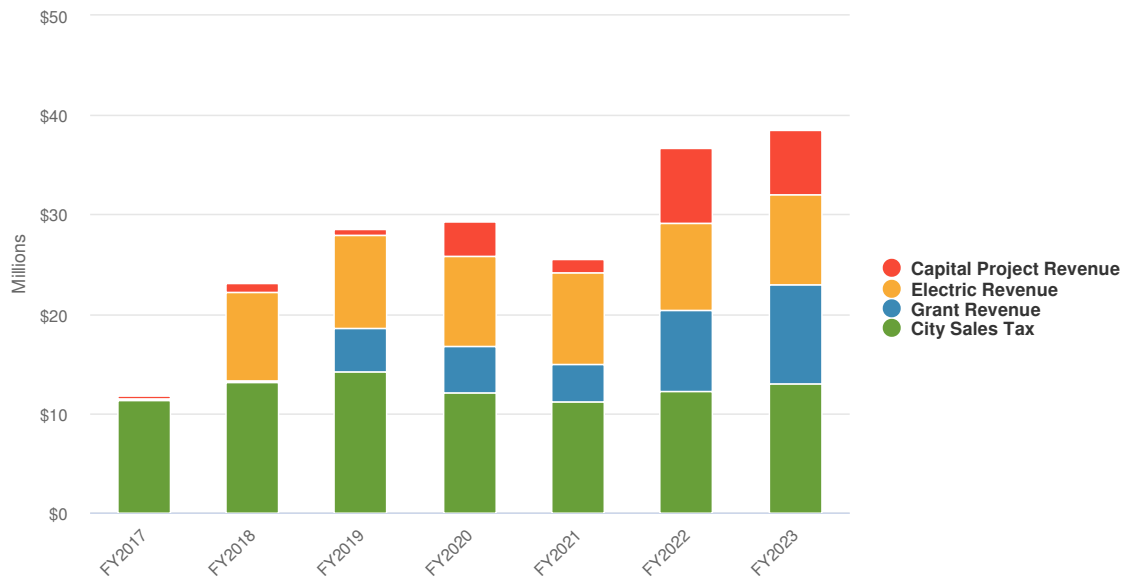


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source



City Sales Tax Summary

Description

Transaction Privilege Tax (TPT), commonly referred to as sales tax, is imposed by the State of Arizona, the counties, and local municipalities for conducting business in the state. Sales tax is collected and distributed by the Arizona Department of Revenue for counties and cities. The City of Page levies a 3.0% tax on sales collected within the city boundaries, with the exception of restaurants/bar activities, which is 4.0%. The City also levies an additional 4.263% tax on transient lodging activities.

Uses

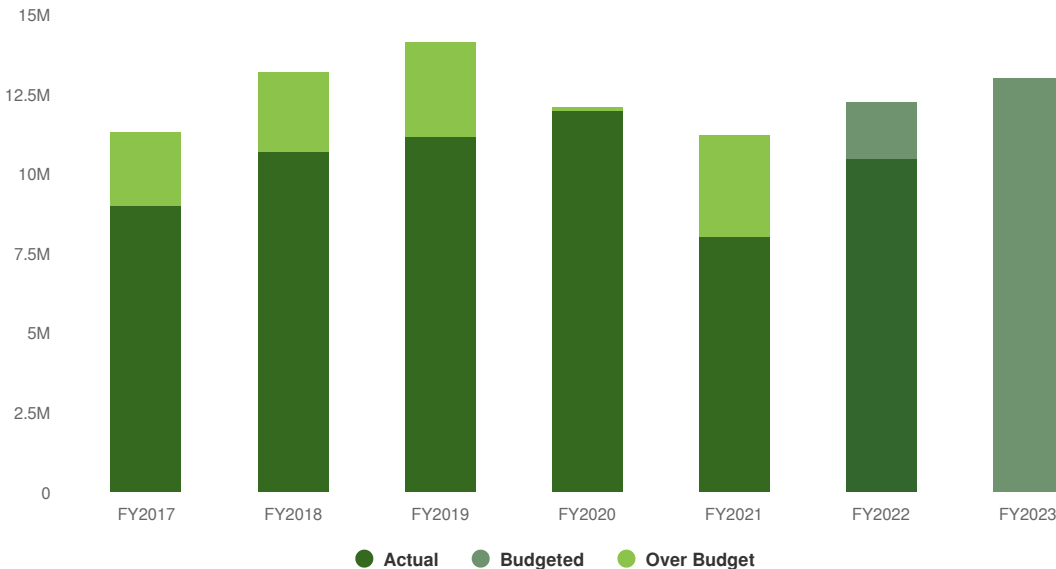
Two percent of the 3.0% city sales tax, three percent of the 4.0% restaurant/bar sales tax, and also the 4.263% are used for any general governmental purpose. Of the additional two percent local sales tax implemented in May 2003, 1% is dedicated to: (A) the Capital Projects Fund in the amount of Seventy percent; (B) the Emergency Reserve Fund in the amount of 15% until the fund balance is equal to the General Fund Expense Budget for the prior fiscal year. Once met, funds will be dedicated to the Capital Projects Fund; and (C) the Debt Service Fund in the amount of 15% to satisfy the City's PSPRS unfunded liability or other long-term liability. In the event of no outstanding PSPRS unfunded liability or other long-term liability, funds will be dedicated to the Capital Projects Fund.

Projections

The City has consistently budgeted city sales tax conservatively in that the main contributing industries are based on tourism, which can be unpredictable, and the shut of the Navajo Generating Station in November 2019. The City's sales tax revenue was on an upward swing with record tourism numbers. In FY2019, the City budgeted \$11.2 million and received \$14.2 million in actual city sales tax revenue. During the COVID-19 pandemic, the City's largest revenue source was heavily impacted and made projections difficult. In FY2020, the City budgeted \$12 million and received \$12.1 million actual revenue with a loss of 33.9% in the last four months of the fiscal year compared to prior year. The City budgeted conservatively in fiscal years 2021 and 2022 and kept spending limited to essential City functions. In FY2021, the City budgeted \$8 million and received \$11.2 million in actual revenue with a loss of 16.3% compared to FY2019. In FY2022, the City budgeted \$12.3 million and received \$13.6 million actual revenue, demonstrating continual recovery with an increase of 22% from prior year and 3.6% compared to FY2019.

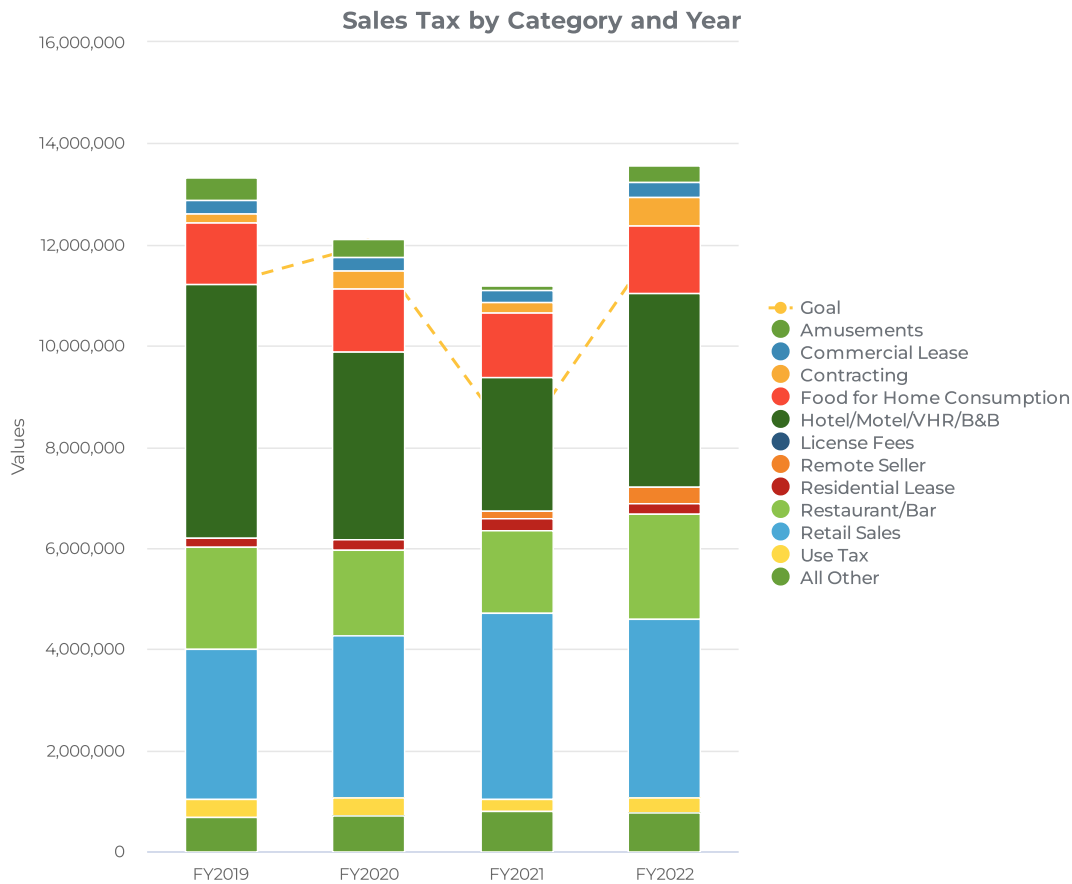
\$13,040,000 **\$790,000**
(6.45% vs. prior year)

City Sales Tax Proposed and Historical Budget vs. Actual



With consistent sales tax numbers over the past year, eliminating large debt items, and the balance of the Emergency Reserve Fund; the City was comfortable in budgeting closer to actual projections for FY2023.

Over the past year, the Hotels (Transient Lodging) tax revenues increased over \$1 million from FY2021 to FY2022; however, it is still \$1.2 million lower than FY2019 revenues. Amusements, which activities nearly entirely completely ceased during the pandemic, increased by \$248K from prior year. Contracting increased by \$382K; Restaurants/Bar increased by \$423K; and sales tax activity from Remote Sellers also increased by \$170K compared to prior year.



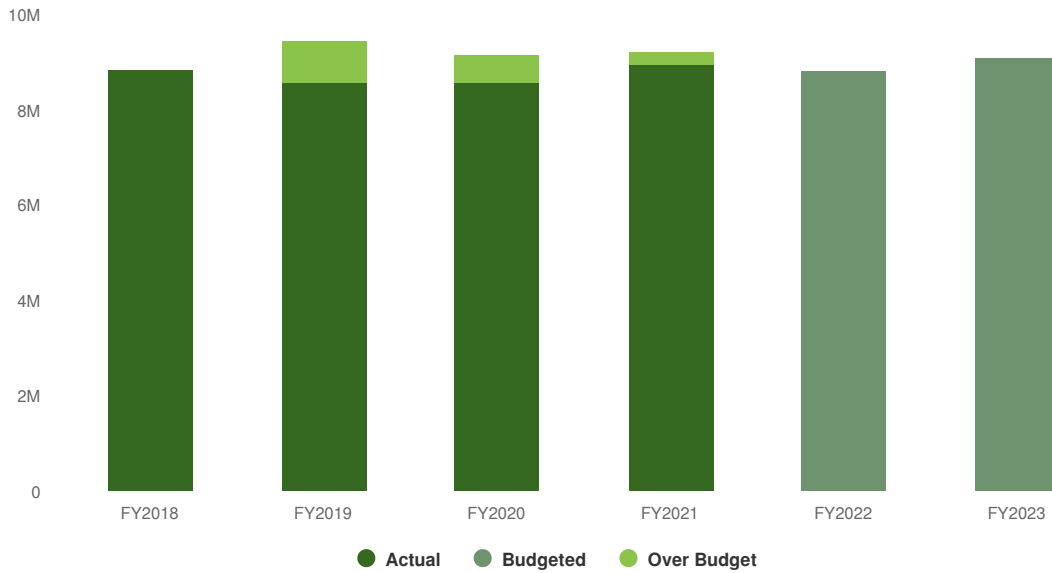
Category	FY2019	FY2020	FY2021	FY2022
HOTEL/MOTEL/VHR/B&B	5,017,572	3,728,196	2,635,947	3,831,862
RETAIL SALES	2,975,583	3,176,522	3,546,276	3,539,184
RESTAURANT/BAR/CATERING	2,026,385	1,684,133	1,643,985	2,067,063
FOOD FOR HOME CONSUMPTION (GROCERIES)	1,195,548	1,230,081	1,282,515	1,310,695
ALL OTHER PRIVILEGE TAX	688,094	710,950	808,330	758,105
CONTRACTING	201,746	364,462	191,133	573,215
REMOTE SELLERS	0	0	163,172	333,565
AMUSEMENTS	455,258	337,861	73,807	322,065
COMMERCIAL LEASE	249,749	271,214	255,067	304,376
USE TAX	206,726	247,775	172,155	226,001
RESIDENTIAL LEASE	176,248	204,131	219,060	222,073
USE TAX - SINGLE ITEM PORTION OVER \$3000	135,693	102,553	71,650	75,498
RETAIL SALES - SINGLE ITEM PORTION OVER \$3000	28,108	39,298	122,384	43,822
LICENSE FEES	1,947	1,808	1,398	1,387
USE TAX - VEHICLE	2,779	1,892	619	524
Grand Total	13,361,437	12,100,877	11,187,498	13,609,436

Enterprise Charges for Service Summary

The Electric Fund

\$9,085,000 **\$291,714**
(3.32% vs. prior year)

Electric Charges for Service Proposed and Historical Budget vs. Actual

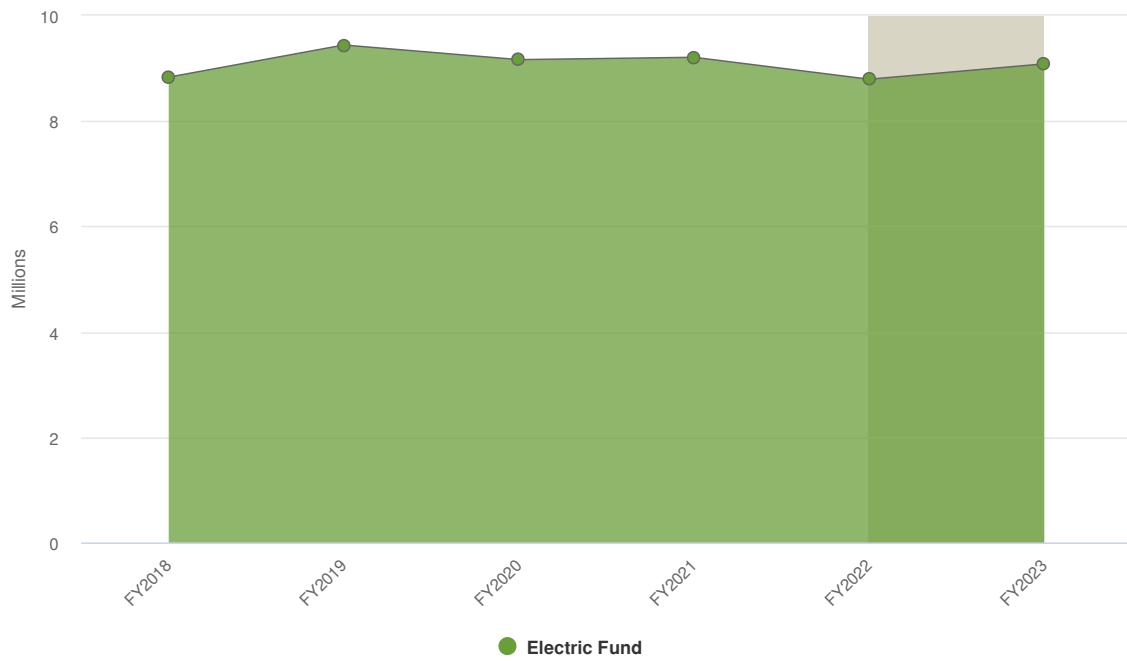


Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

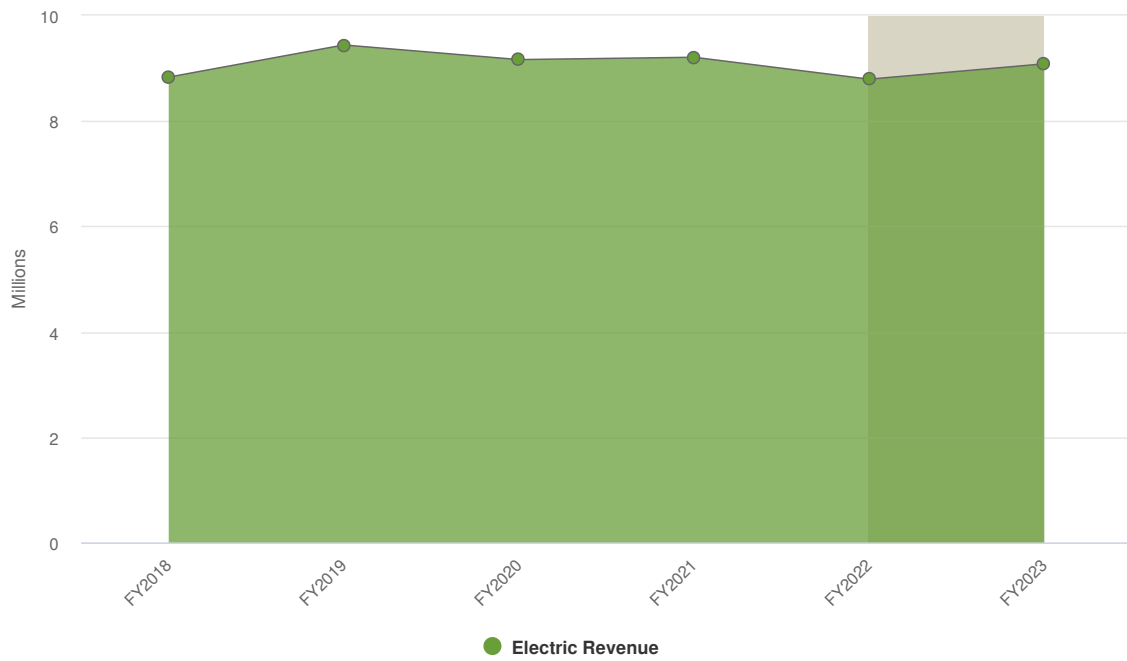


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Electric Fund						
Electric Revenue						
Radio Upgrade	50-300-4190	\$198,319	\$146,869	\$10,000	\$5,000	-50%
Radio Upgrade	50-300-4420	\$5,734,878	\$5,502,641	\$5,508,317	\$5,607,000	1.8%
Radio Upgrade	50-300-4440	\$3,398,474	\$3,380,668	\$3,169,969	\$3,265,000	3%
Radio Upgrade	50-300-4491	\$16,139	\$10,482	\$7,000	\$10,000	42.9%
Radio Upgrade	50-300-4570	\$56,041	\$55,658	\$48,000	\$48,000	0%
Radio Upgrade	50-300-4580	\$39,003	\$68,485	\$50,000	\$150,000	200%
Total Electric Revenue:		\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Total Electric Fund:		\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%

Revenues by Source

Budgeted and Historical 2023 Revenues by Source



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source						
Electric Revenue						
Radio Upgrade	50-300-4190	\$198,319	\$146,869	\$10,000	\$5,000	-50%
Radio Upgrade	50-300-4420	\$5,734,878	\$5,502,641	\$5,508,317	\$5,607,000	1.8%
Radio Upgrade	50-300-4440	\$3,398,474	\$3,380,668	\$3,169,969	\$3,265,000	3%
Radio Upgrade	50-300-4491	\$16,139	\$10,482	\$7,000	\$10,000	42.9%
Radio Upgrade	50-300-4570	\$56,041	\$55,658	\$48,000	\$48,000	0%
Radio Upgrade	50-300-4580	\$39,003	\$68,485	\$50,000	\$150,000	200%
Total Electric Revenue:		\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%
Total Revenue Source:		\$9,442,854	\$9,164,803	\$8,793,286	\$9,085,000	3.3%

Grant Revenues Summary

The City of Page receives federal and state grant funding from various agencies and sources, mainly for airport improvement and services through the Federal Air Administration and Community Development Building Grants for community projects. Restrictions on how grant funds may be used or what they may be spent on exist on all grants. Grants provide the City with vital funding for public infrastructure projects, library services, public safety equipment, and senior meals.

Budgeted grant revenues more than doubled from FY2021 to FY2023. This is due to the City receiving several large grants over the last two years.

- Coronavirus Aid, Relief, and Economic Security (CARES) Act Funds - To assist local governments with the public health emergency of COVID-19. The City received \$864K for public safety in FY2021.
- American Rescue Plan Act (ARPA) Funds - To assist with economic recovery from COVID-19. The City received half of \$2.5M in FY2022 and the other half in FY2023.
- Community Development Block Grants - \$290K was awarded for Community Center improvements and \$2M pass-through funding for a residential treatment faculty.
- Arizona State Parks and Trails - \$150K for the Red Mesa Trail.
- Office of Justice Programs - \$550K for establishing a Drug Court Program
- Miscellaneous - The City budgeted \$1M in Miscellaneous grants based on grant applications anticipated to be submitted.

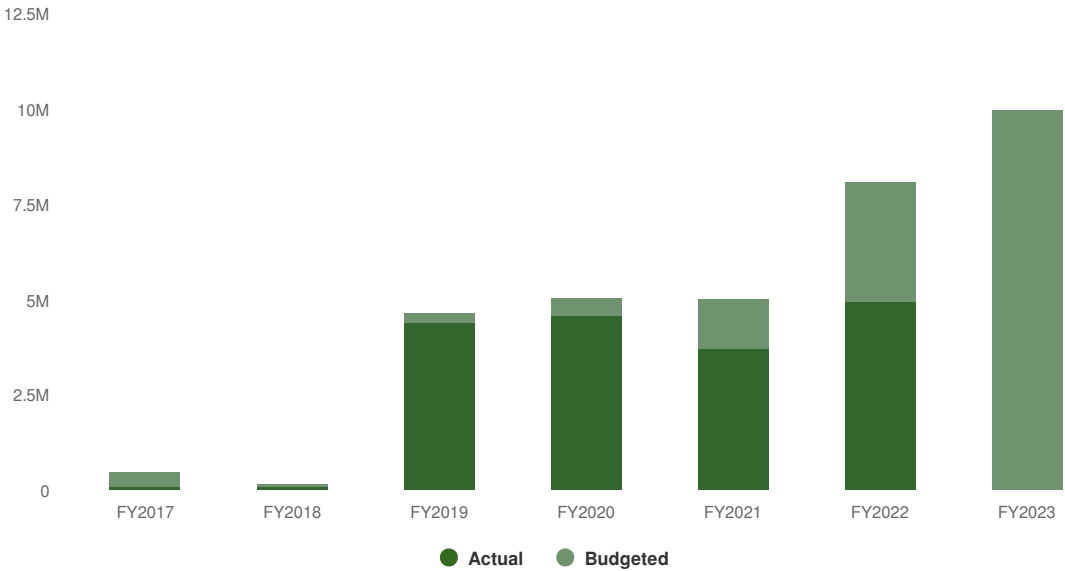
The City will continue to seek grant funding opportunities to benefit the community.

\$9,973,143

\$1,885,943

(23.32% vs. prior year)

Grant Revenues Proposed and Historical Budget vs. Actual



Revenues by Source

Miscellaneous Grant Revenue - \$7.2M or 72.4% of total grant revenues

- \$4.4M - Alternative Essential Air Service Program
- \$1.26M - ARPA Funds
- \$550K - Drug Court Grant
- \$10K - Fire Grants
- \$1M - Miscellaneous Grants (pending)

Community Development Grant Revenue - \$2.3M or 23.1% of total grant revenues

- \$290K - Community Development Block Grant - Community Center Improvements
- \$2M - Community Development Block Grant - Residential Treatment Facility (pass-through)

Library Grant Revenue - \$245K or 2.5% of total grant revenues

- \$134K - County Library Funds
- \$11.5K - Library Services & Technology Act (LSTA) Funding
- \$100K - Miscellaneous Grants (pending)

Recreation Grants - \$155K or 1.6% of total grant revenues

- \$150K - Arizona State Parks and Trails Grant - Red Mesa Rim Trail
- \$5K - Miscellaneous Grants (pending)

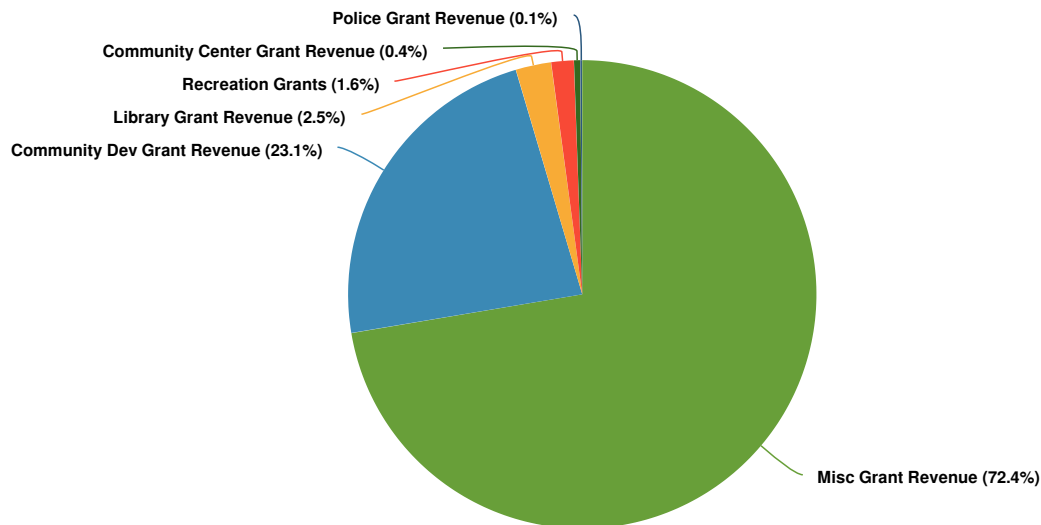
Community Center Grant Revenue - \$43K or 0.4% of total grant revenues

- \$33K - Senior Meals
- \$10K - Health and Disparities Grant

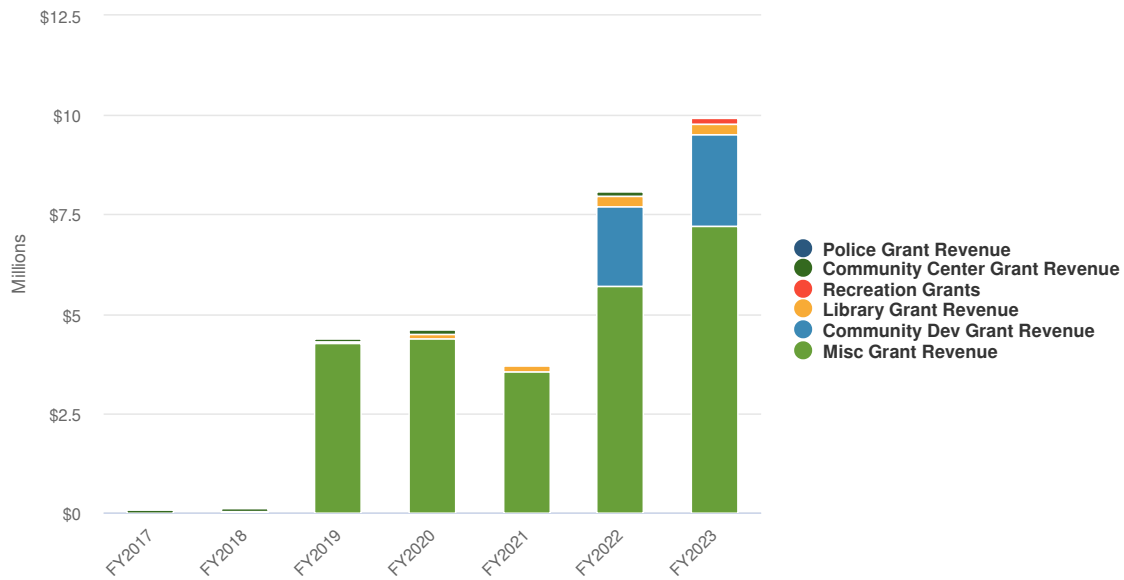
Police Grant Revenue - \$13K or 0.1% of total grant revenue

- \$3K - Bullet Proof Vest Grant
- \$10K - Miscellaneous Grants (pending)

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY22 vs FY23 (% Change)
Revenue Source						
Grant Revenue						
Police Grant Revenue						
POLICE GRANT REVENUE	25-32-90000	\$0	\$20,000	\$6,000	\$10,000	66.7%
BULLET PROOF VEST GRANT REV	25-32-92000	\$1,540	\$0	\$2,000	\$3,000	50%
Total Police Grant Revenue:		\$1,540	\$20,000	\$8,000	\$13,000	62.5%
Community Center Grant Revenue						
NACOG GRANT REV- MEALS	25-33-40850	\$66,863	\$29,748	\$95,200	\$33,000	-65.3%
HEAD START REVENUE	25-33-40860	\$10,325	\$0	\$10,000	\$0	-100%
COMMUNITY CTR MISC GRANT REV	25-33-49750	\$1,260	\$0		\$10,000	N/A
Total Community Center Grant Revenue:		\$78,448	\$29,748	\$105,200	\$43,000	-59.1%
Misc Grant Revenue						
ALT ESSENTIAL AIR SERV REVENUE	25-34-80000	\$4,398,924	\$3,531,121	\$4,287,000	\$4,400,000	2.6%
MISCELLANEOUS GRANTS	25-34-99900	\$0	\$9,765	\$500,000	\$1,000,000	100%
MAGISTRATE MISC GRANT REVENUE	25-39-90100				\$550,000	N/A
ARPA FUNDS REVENUE	25-39-92000		\$0	\$900,000	\$1,257,268	39.7%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY22 vs FY23 (% Change)
FIRE DEPT. GRANT REVENUE	25-39-99503	\$0	\$4,186	\$10,000	\$10,000	0%
Total Misc Grant Revenue:		\$4,398,924	\$3,545,072	\$5,697,000	\$7,217,268	26.7%
Community Dev Grant Revenue						
Comm Dev. Grant Revenue	25-35-85000	\$0	\$0	\$2,000,000	\$2,300,000	15%
Total Community Dev Grant Revenue:		\$0	\$0	\$2,000,000	\$2,300,000	15%
Recreation Grants						
RECREATION GRANTS	25-36-99100	\$0	\$0	\$5,000	\$155,000	3,000%
Total Recreation Grants:		\$0	\$0	\$5,000	\$155,000	3,000%
Library Grant Revenue						
LIBRARY MISC GRANT REVENUE	25-37-99100	\$525	\$21,878	\$100,000	\$100,000	0%
COLLABORATIVE/CULTURAL GRANT	25-37-99200	\$3,000	\$3,000	\$0	\$3,000	N/A
YOUNG ADULT/CH PROG REV	25-37-99250	\$5,000	\$9,000	\$10,000	\$9,000	-10%
LIBRARY OUTREACH TRAINING	25-37-99300	\$0	\$0	\$2,000	\$0	-100%
LIBRARY OUTREACH GRANT	25-37-99400	\$23,500	\$20,000	\$16,000	\$20,000	25%
MISC COUNTY FUNDS - REVENUE	25-37-99500	\$69,148	\$80,000	\$104,000	\$101,375	-2.5%
LTSA GRANT REVENUE	25-37-99600	\$12,000	\$21,400	\$40,000	\$11,500	-71.2%
Total Library Grant Revenue:		\$113,173	\$155,278	\$272,000	\$244,875	-10%
Total Grant Revenue:		\$4,592,086	\$3,750,098	\$8,087,200	\$9,973,143	23.3%
Total Revenue Source:		\$4,592,086	\$3,750,098	\$8,087,200	\$9,973,143	23.3%

Capital Revenue Summary

As of June 30, 2022, the City of Page's Capital Fund cash allocation was about \$6.2 million (pre-audited). The City has focused on building the Capital Fund balance and utilizing other fund sources to enable the City to complete large beneficial projects.

Building the fund balance strategies:

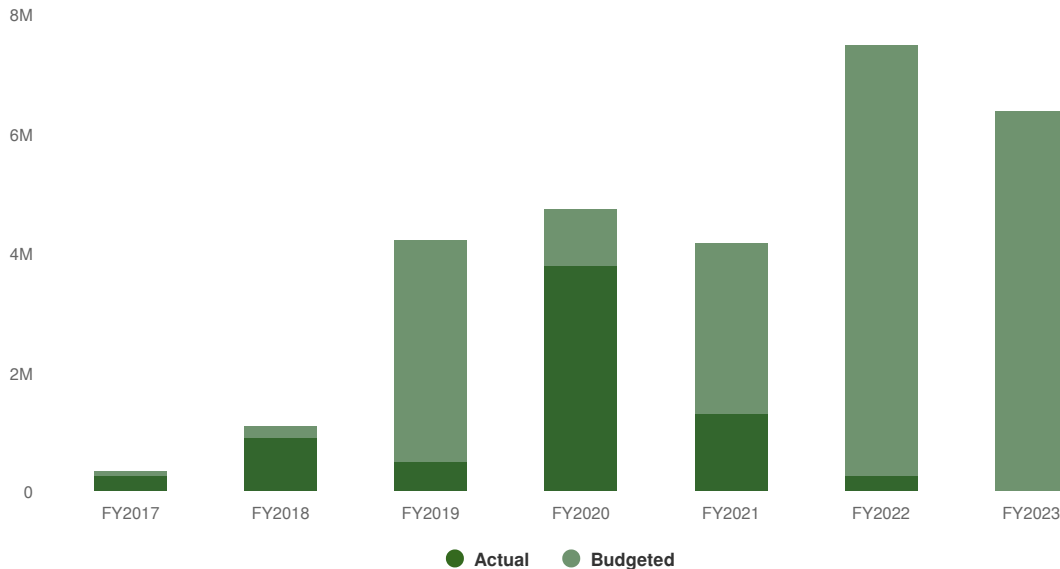
- Dedicating 70% of the 1% sales tax, estimated to be about \$3 million in FY2023.
- Dedicating funds from land sales, estimated to be about \$1 million in FY2023
- Repayment from Horseshoe Bend Fund for Phase 1 and 2 costs covered by the Capital Fund, scheduled loan payment of \$307,167 for FY2023.

Coverage from other fund sources:

- Federal Aviation Administration - Federal reimbursement grants for airport improvement projects, estimated at \$5.9 million in FY2023.
- Arizona Department of Transportation - State reimbursement grant for airport improvement projects, estimated at \$477,000 in FY2023.
- Airport Fund - Covers capital expenses that are not grant funded, estimated at \$1.2 million in FY2023.
- Highway User Fund - Will cover a portion of the capital equipment, estimated at \$26,000 in FY2023.
- Cemetery Fund - Covers capital expenses, estimated at \$55,000 in FY2023.
- Horseshoe Bund Fund - Covers capital expenses, estimated at \$125,000 in FY2023

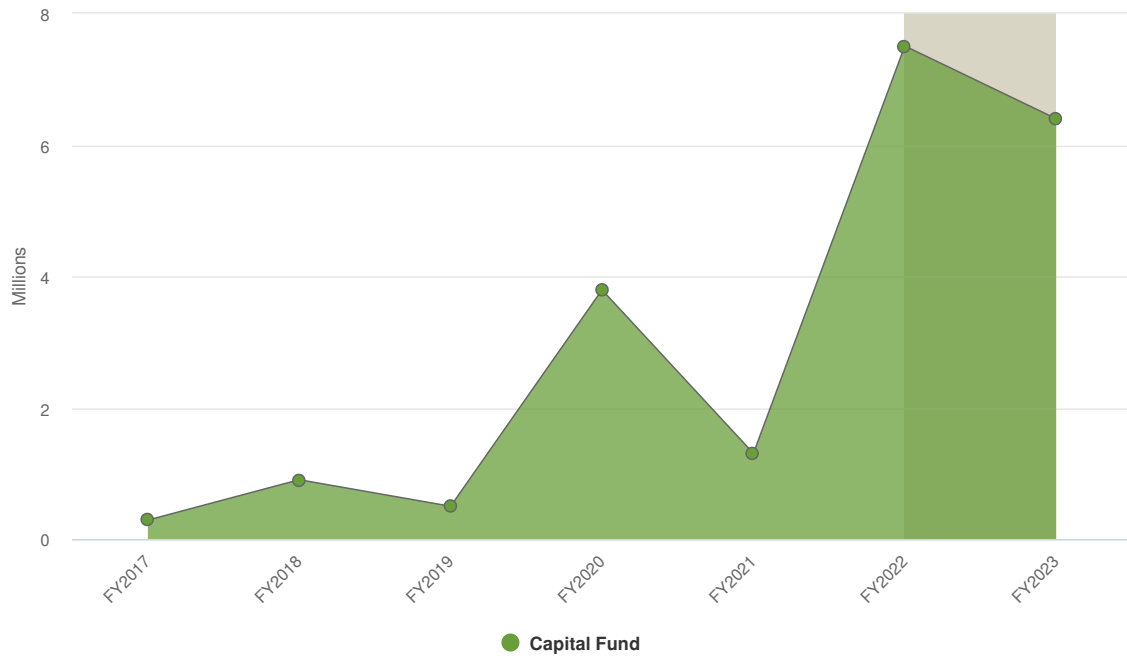
\$6,399,000 **-\$1,107,777**
(-14.76% vs. prior year)

Capital Revenue Proposed and Historical Budget vs. Actual



Revenue by Fund

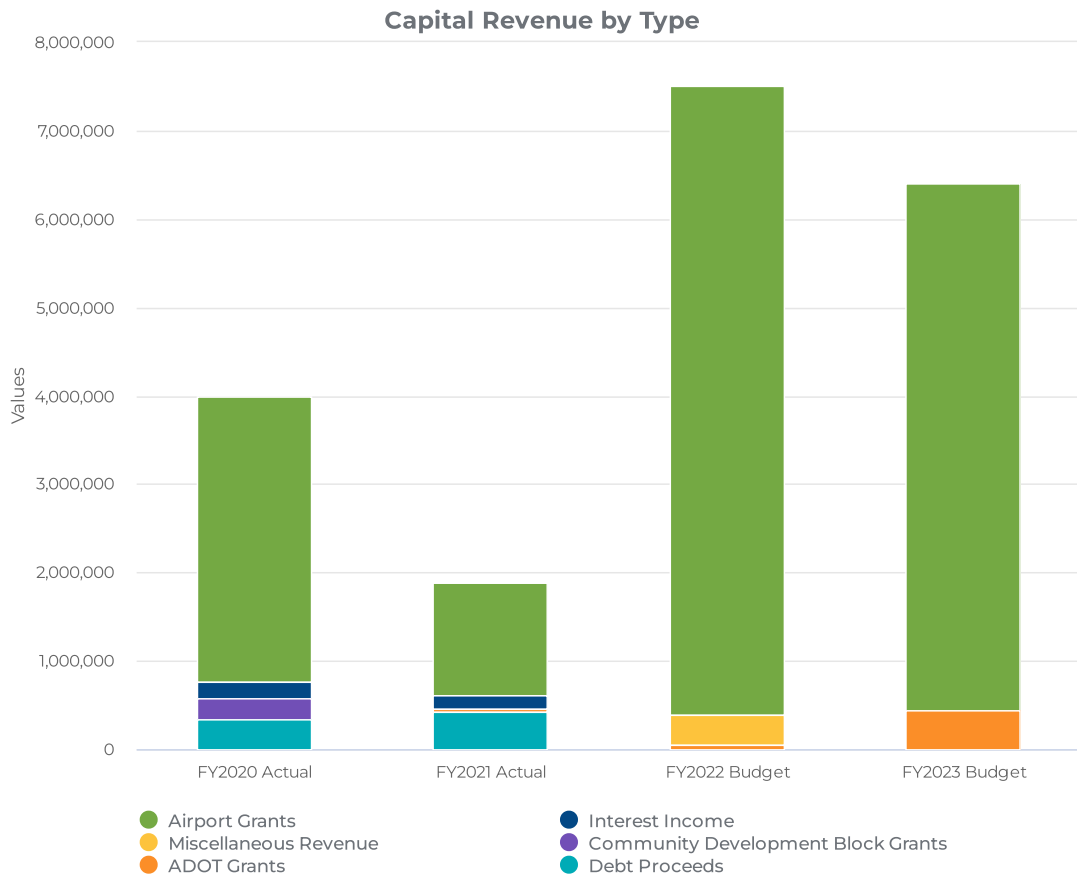
Budgeted and Historical 2023 Revenue by Fund



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Capital Fund						
Other Revenue						
DEBT PROCEEDS	40-39-99913	\$0	\$342,033			N/A
Total Other Revenue:		\$0	\$342,033	\$0	\$0	0%
Capital Project Revenue						
AIRPORT IMPROVEMENTS-FEDERAL	40-36-25300	\$324,712	\$3,139,831	\$7,118,377	\$5,922,000	-16.8%
AIRPORT IMPROVEMENTS-STATE	40-36-25310	\$8,521	\$82,627	\$0	\$37,000	N/A
ADOT GRANT REVENUE	40-36-25350			\$50,000	\$440,000	780%
CDBG REVENUE	40-36-25400	\$77,551	\$228,893	\$0	\$0	0%
MISC CAPITAL PROJECTS	40-36-25700	\$87,300	\$0	\$338,400	\$0	-100%
Total Capital Project Revenue:		\$498,085	\$3,451,351	\$7,506,777	\$6,399,000	-14.8%
Total Capital Fund:		\$498,085	\$3,793,384	\$7,506,777	\$6,399,000	-14.8%

Revenue by Type



DEPARTMENTS

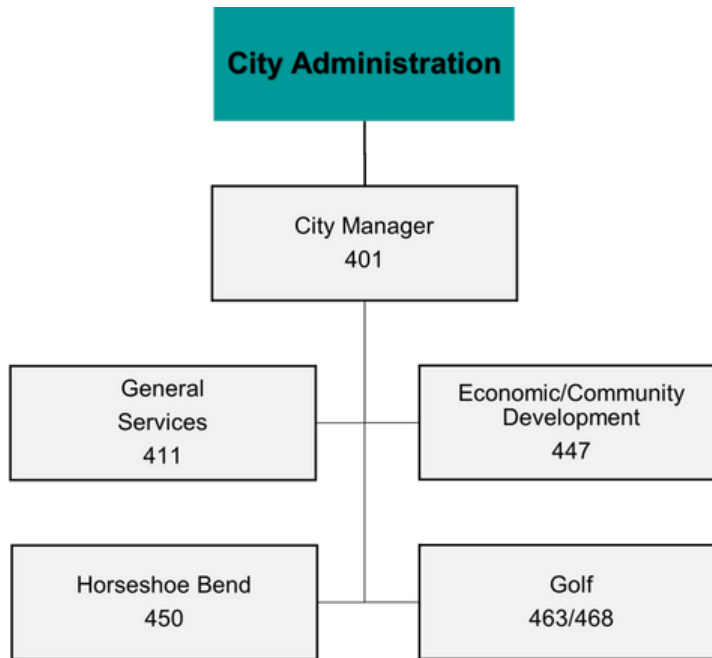
City Administration



Darren Coldwell
City Manager

Organizational Chart

In mid-FY2022, the division 447-Economic/Community Development was placed in City Administration under the City Manager. City Manager also oversees Golf and Horseshoe Bend, which are their own funds and discussed separately later in this document.



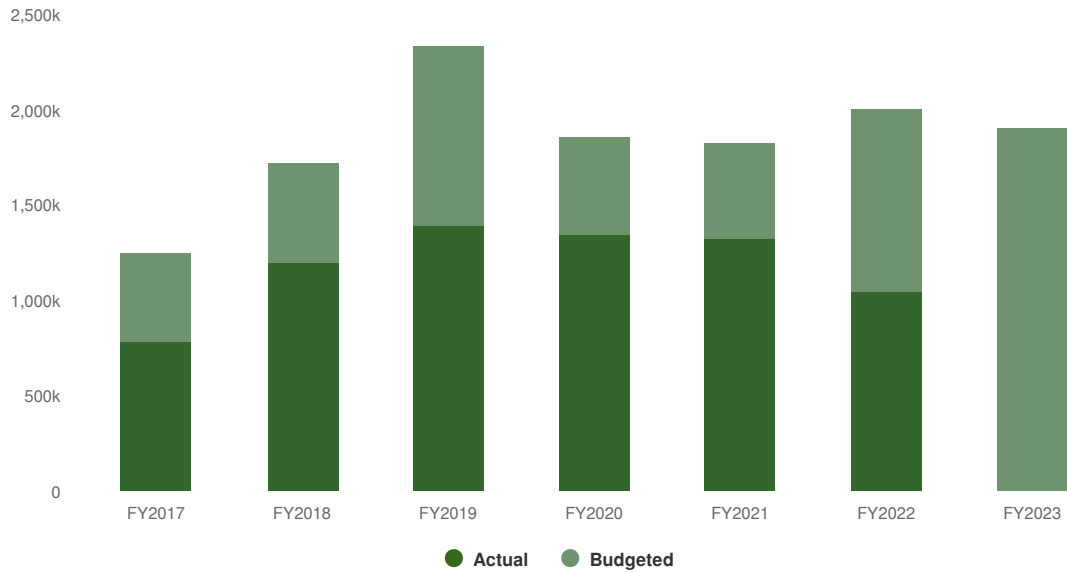
Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
City Administration				
401 City Manager	2.00	2.00	2.00	2.00
447-Community/Economic Development	3.00	3.00	2.00	2.00
City Administration Total	5.00	5.00	4.00	4.00

Expenditures Summary

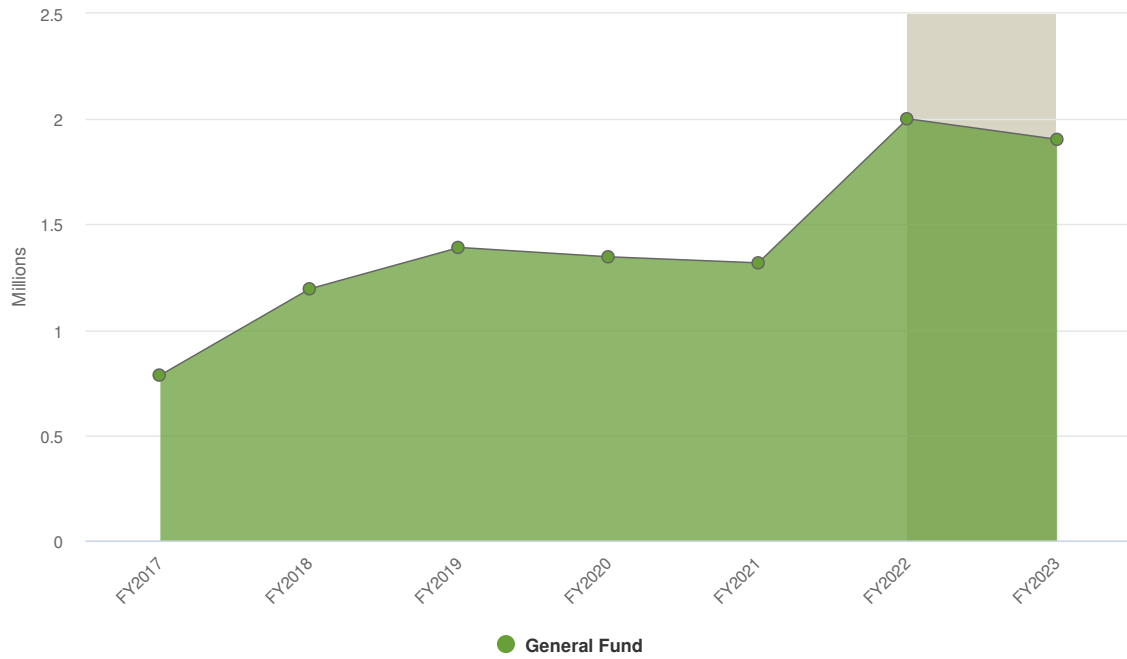
\$1,903,456 **-\$97,686**
(-4.88% vs. prior year)

City Administration Proposed and Historical Budget vs. Actual



Expenditures by Fund

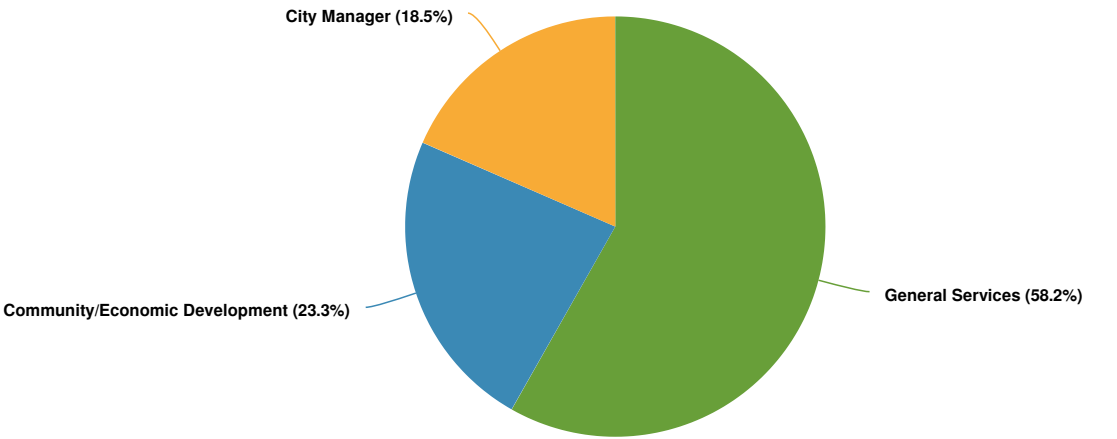
Budgeted and Historical 2023 Expenditures by Fund



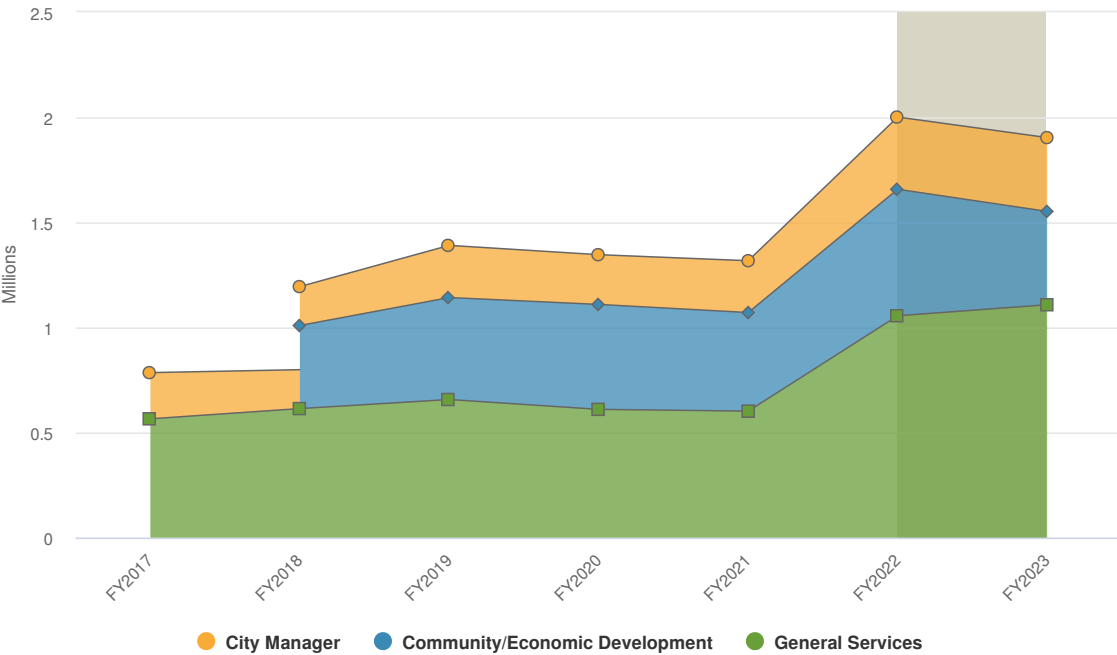
Grey background indicates budgeted figures.

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

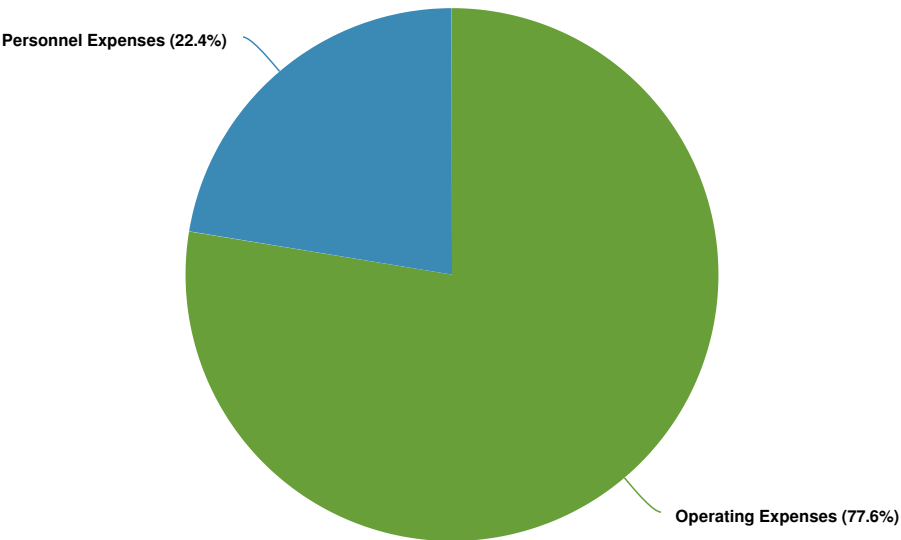


Grey background indicates budgeted figures.

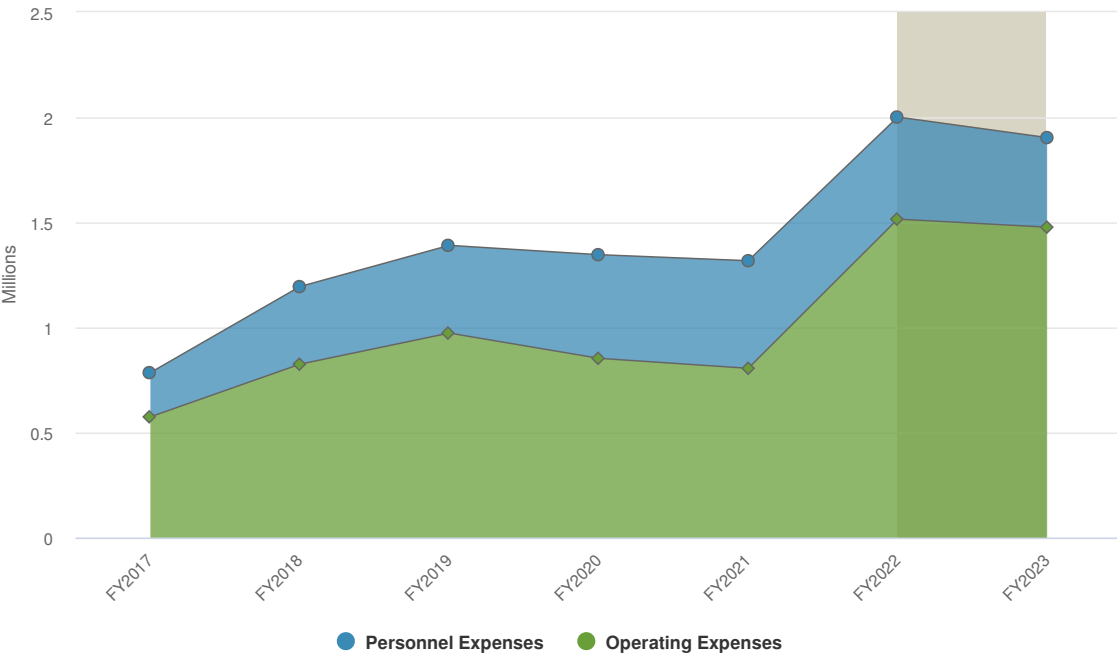
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures						
City Administration						
City Manager						
Personnel Expenses		\$213,785	\$232,932	\$239,528	\$253,073	5.7%
Operating Expenses		\$22,929	\$13,666	\$104,100	\$98,200	-5.7%
Total City Manager:		\$236,714	\$246,599	\$343,628	\$351,273	2.2%
General Services						
Operating Expenses		\$610,227	\$601,720	\$1,055,500	\$1,108,000	5%
Total General Services:		\$610,227	\$601,720	\$1,055,500	\$1,108,000	5%
Community/Economic Development						
Personnel Expenses		\$279,268	\$278,992	\$246,094	\$173,203	-29.6%
Operating Expenses		\$220,016	\$190,224	\$355,920	\$270,980	-23.9%
Total Community/Economic Development:		\$499,285	\$469,215	\$602,014	\$444,183	-26.2%
Total City Administration:		\$1,346,226	\$1,317,534	\$2,001,142	\$1,903,456	-4.9%
Total Expenditures:		\$1,346,226	\$1,317,534	\$2,001,142	\$1,903,456	-4.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

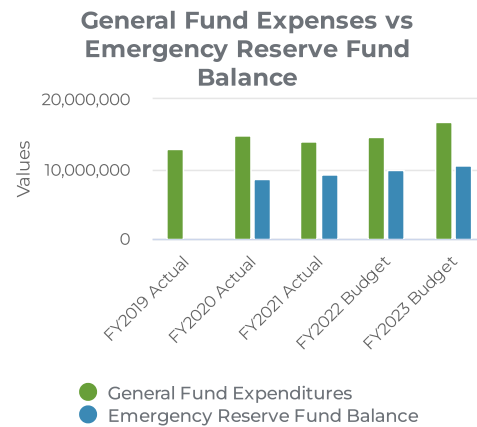


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
City Administration		\$493,054	\$511,924	\$485,622	\$426,276	-12.2%
Total Personnel Expenses:		\$493,054	\$511,924	\$485,622	\$426,276	-12.2%
Operating Expenses						
City Administration		\$853,172	\$805,610	\$1,515,520	\$1,477,180	-2.5%
Total Operating Expenses:		\$853,172	\$805,610	\$1,515,520	\$1,477,180	-2.5%
Total Expense Objects:		\$1,346,226	\$1,317,534	\$2,001,142	\$1,903,456	-4.9%

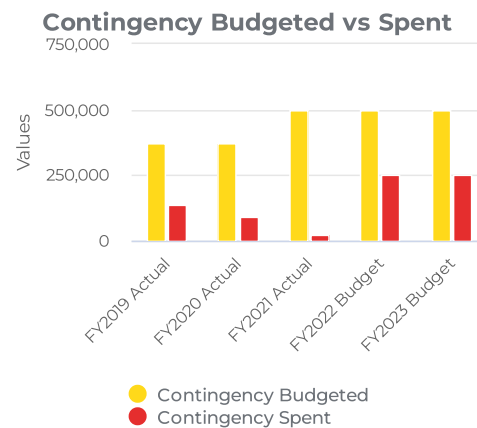
Performance Measure #1 - Fiscal Stability

The City established the Emergency Reserve Fund to ensure adequate funds are maintained to abate potential current and future risks, avoid revenue shortfalls and be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues, the City has decided to go above and beyond that. In FY2020, City leaders established the Emergency Reserve Fund with eight million dollars in a long-term high yield account. With the passage of Ordinance 668-20, 15% of the 1% tax increase will be designated to this fund until the balance has reached the equivalent balance of the prior year's General Fund expenses.



Performance Measure #2 - Fiscal Stability

Each year, the City Manager works closely with department leaders to create a balanced budget and carefully consider all possible expenses in the new year. Unplanned expenses are always a possibility and the City increased the contingency budget from \$375K to \$500K in FY2021 due to the uncertainties COVID-19 has presented. Contingency is used as a last resort after the line item has been depleted and the department has exhausted all other budgeted funds. The City has done well in keeping these costs at a minimum and will continue to be fiscally prudent.



City Manager

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
City Administration				
401 City Manager				
City Manager	1.00	1.00	1.00	1.00
Executive Administrative Assistant	1.00	1.00	1.00	1.00
Division Total	2.00	2.00	2.00	2.00

PURPOSE

To effectively coordinate and lead the various City departments in the administration of City affairs.

DEPARTMENT DESCRIPTION

Administration provides the overall administrative leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to citizens; and develops programs and policy alternatives for consideration by the City Council. Administration utilizes the City Code and City policies to provide effective management and leadership by communicating to employees.

DEPARTMENTAL ACTIVITIES

- Directs the administration of City Departments.
- Annual budget planning and financial oversight.
- Serves as the liaison to state and federal agencies for the City Council.
- Supports the information and policymaking needs of the City Council and implements City Council directives.

FY 2023 Priorities

- Promote coordination and teamwork among City employees to provide quality services that add value to our community in a fiscally sound manner.
- Provide timely and accurate information about City services.
- Ensure implementation of the City Council Strategic Priorities.
- Ensure positive public communications.
- Identify departmental operational performance standards.
- Explore partnerships/collaborations with community and regional partners.
- Take the Community Rec Center and Aquatic Center to the Council and City residents.
- Ensure continued support of the Substance Abuse Committee.
- Ensure completion of long-term treatment facility.
- Ensure completion of Public Works facility.

FY 2022 Major Objectives Accomplished

- Provided leadership and direction for the operation and management of all City Departments, including: the enforcement of all laws and ordinances; oversight of all municipal services and programs; appointment of personnel; and executive supervision for Department Managers.
- Brought the new 10 year General Plan to completion for City Council to review.
- Provided communication and direction regarding City Council Policy.
- Delivered services to the public in a cost-effective manner.
- Delivered to City Council a city balanced budget that included a substantial increase to employee wages.
- Successfully completed the State funding for the roundabout on Highway 89.
- Began successful negotiations for \$43 million water improvement project.
- Completed the Page Policy Manual.

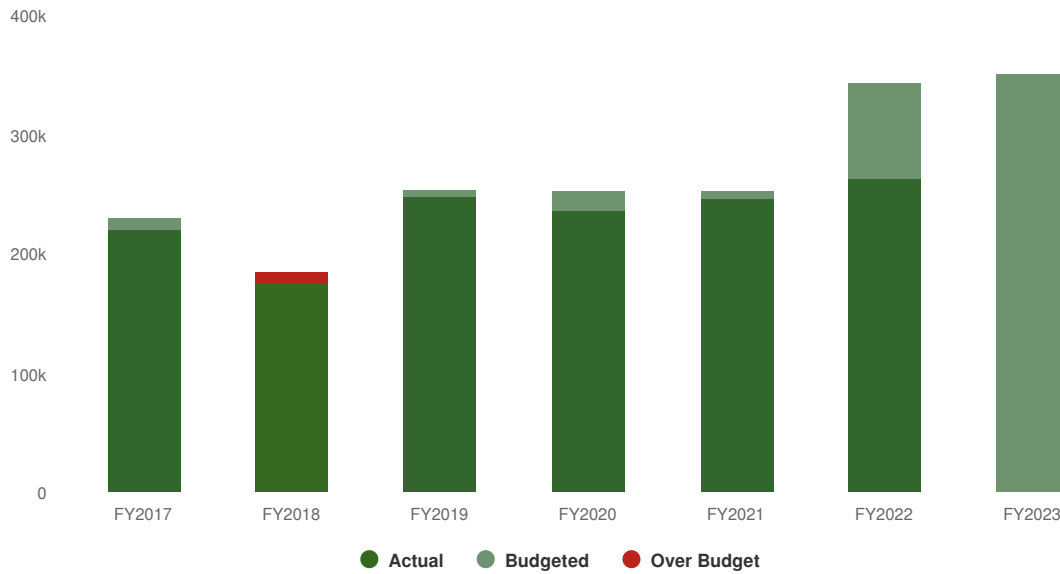
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- None

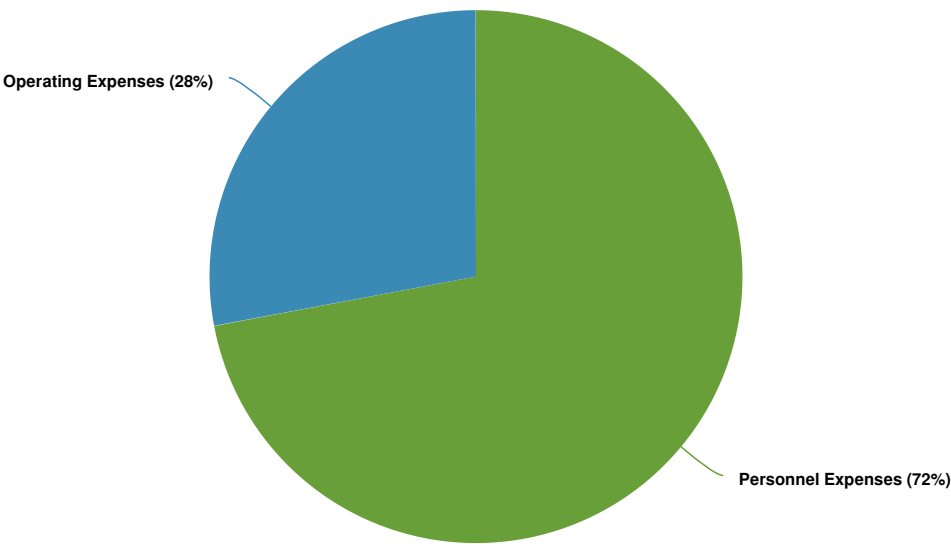
\$351,273 **\$7,645**
(2.22% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual

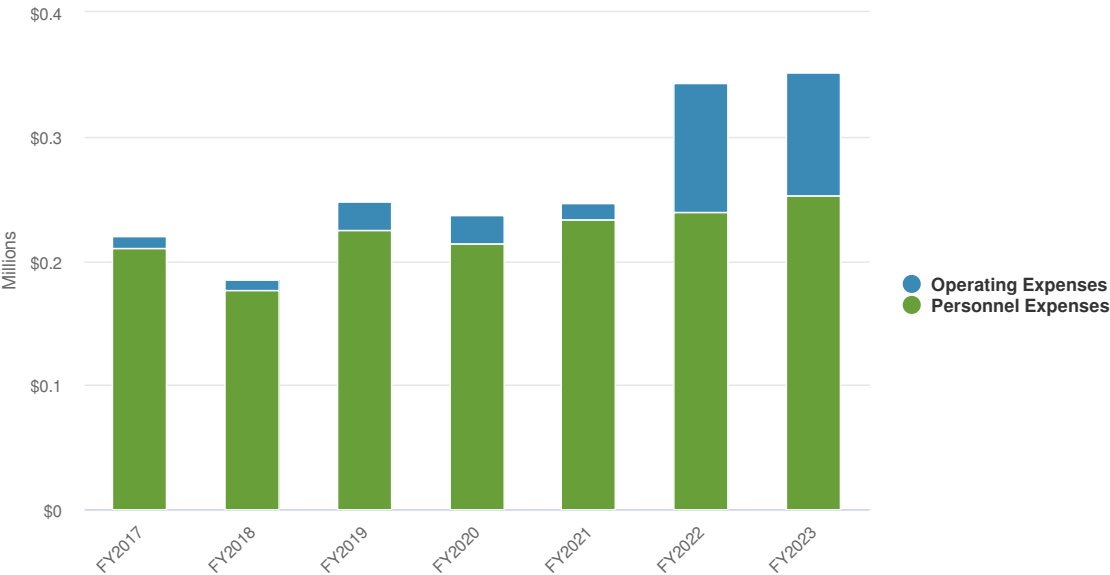


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 vs. FY2023 (% Change)
Expense Objects						
Personnel Expenses						
City Administration						
SALARIES	10-401-1101	\$163,558	\$180,566	\$185,179	\$194,843	5.2%
OVERTIME	10-401-1105	\$606	\$195	\$654	\$706	8%
INDUSTRIAL INSURANCE	10-401-1201	\$434	\$2,560	\$2,388	\$2,563	7.3%
MEDICAL INSURANCE	10-401-1202	\$18,240	\$14,331	\$14,216	\$16,375	15.2%
FICA	10-401-1203	\$11,771	\$13,100	\$14,029	\$14,788	5.4%
ASRS	10-401-1204	\$19,176	\$22,182	\$23,062	\$23,798	3.2%
Total City Administration:		\$213,785	\$232,932	\$239,528	\$253,073	5.7%
Total Personnel Expenses:		\$213,785	\$232,932	\$239,528	\$253,073	5.7%
Operating Expenses						
City Administration						
OPERATING SUPPLIES	10-401-2101	\$7,829	\$1,059	\$2,500	\$3,500	40%
CELL PHONES	10-401-2402	\$1,482	\$1,407	\$1,500	\$1,500	0%
CONTRACT SERVICES	10-401-2590		\$0	\$90,000	\$80,000	-11.1%
TRAVEL, MEALS AND SCHOOLS	10-401-2700	\$7,325	\$7,167	\$3,900	\$7,000	79.5%
SUBSCRIPTIONS/MEMBERSHIPS	10-401-2804	\$6,292	\$4,033	\$6,200	\$6,200	0%
Total City Administration:		\$22,929	\$13,666	\$104,100	\$98,200	-5.7%
Total Operating Expenses:		\$22,929	\$13,666	\$104,100	\$98,200	-5.7%
Total Expense Objects:		\$236,714	\$246,599	\$343,628	\$351,273	2.2%

General Services

Department Description

PURPOSE

To provide support services to all City departments.

DEPARTMENT DESCRIPTION

General Services has no associated personnel costs. The department is responsible for providing support services to all City departments and includes the functions of managing facilities, equipment, supplies, maintenance, and other support services.

DEPARTMENTAL ACTIVITIES

- Supplies and Equipment. Manage and track general purchases and leases.
- City Hall Vehicle Management. Manage City car travel use and cleaning.
- Contract Services. Manage contracts for pest control, and miscellaneous janitorial services.
- Contingency. Coverage for unexpected and unbudgeted expenses.
- Utilities. City-wide utility expense budget.

FY2023 Priorities

- Manage the purchases for General Services.
- Manage City fleet usage.

FY2022 Major Objectives Accomplished

- Facilitated consultants for staff development.

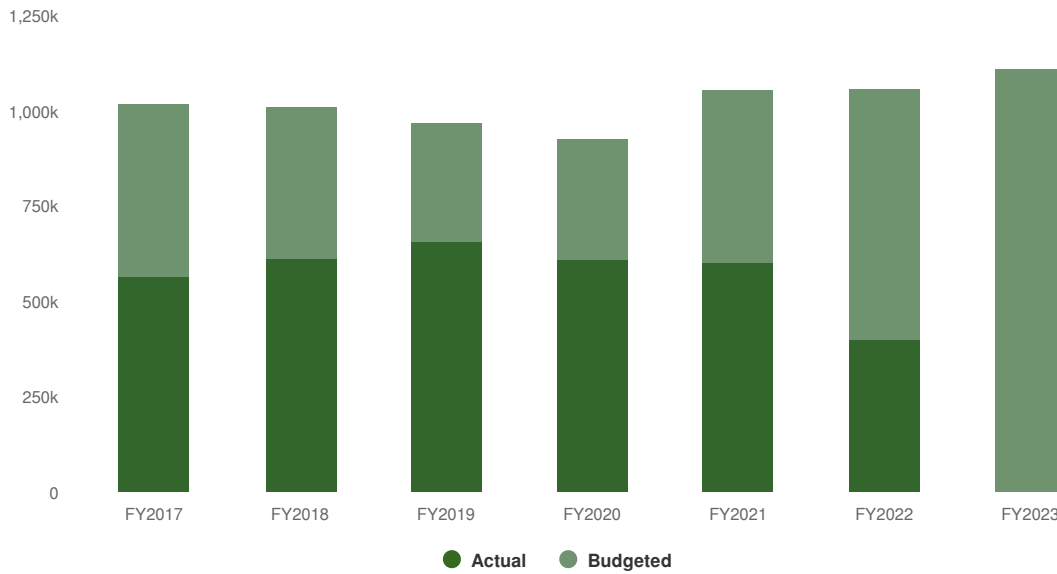
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- None

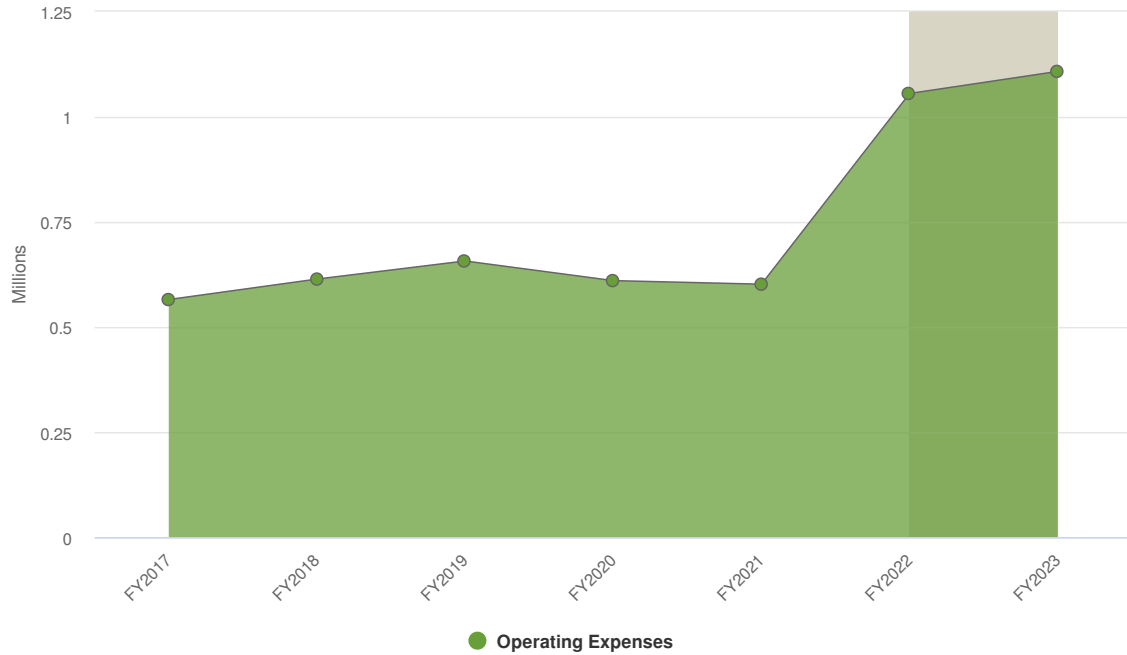
\$1,108,000 **\$52,500**
(4.97% vs. prior year)

General Services Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Operating Expenses						
City Administration						
OPERATING SUPPLIES	10-411-2101	\$7,073	\$6,942	\$13,500	\$13,500	0%
OFFICE EQUIPMENT LEASES	10-411-2119	\$10,639	\$9,244	\$7,300	\$7,300	0%
POSTAGE	10-411-2403	\$9,043	\$5,998	\$16,700	\$16,700	0%
UTILITIES	10-411-2404	\$473,796	\$471,383	\$500,000	\$550,000	10%
COPY PAPER	10-411-2425	\$3,175	\$3,293	\$3,500	\$3,500	0%
CONTRACT SERVICES	10-411-2590	\$14,313	\$39,541	\$14,500	\$17,000	17.2%
CONTINGENCY	10-411-9600	\$92,189	\$65,319	\$500,000	\$500,000	0%
Total City Administration:		\$610,227	\$601,720	\$1,055,500	\$1,108,000	5%
Total Operating Expenses:		\$610,227	\$601,720	\$1,055,500	\$1,108,000	5%
Total Expense Objects:		\$610,227	\$601,720	\$1,055,500	\$1,108,000	5%

Community/Economic Development

Gregg Martinez
Economic Development Coordinator

This department is responsible for marketing, coordinating with the Chamber of Commerce, assisting in event planning, and with the overall health of the local economy. We provide in-person assistance to small businesses, advice to City Management regarding tourism, and maintain a majority of the social media accounts. We connect with both state and federal representation in an effort to increase awareness of our local and regional issues. Economic Development Advisory Board is managed through this department.

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
City Administration				
447-Community/Economic Development				
Administrative Assistant	1.00	1.00	0.00	0.00
Community Development Coordinator	0.00	0.00	0.00	0.00
Community Development Director	1.00	1.00	0.00	0.00
Economic Development Coordinator	1.00	1.00	1.00	1.00
Planning Director	0.00	0.00	1.00	0.00
Social Media Specialist	0.00	0.00	0.00	1.00
Division Total	3.00	3.00	2.00	2.00

PURPOSE

To facilitate high-quality and sustainable growth and development by attracting & expanding economic opportunities, developing robust neighborhoods, and enhancing the community's overall quality of life.

DEPARTMENT DESCRIPTION

The Economic Development Department provides high-quality and customer-oriented development services, marketing, workforce training, and sustainable economic development. Economic Development Department assists at helping the vulnerable and distressed business communities and citizens achieve a higher quality of life.

DEPARTMENTAL ACTIVITIES

- Implements the City Council Strategic Priorities for Community and Economic Development.
- Works with Economic Development Advisory Board on strategic priorities for the business community.
- Develops and implements Economic Development and Tourism strategies to grow and maintain a strong local economy.
- Participates in capital improvement planning; seeks and administers grants.
- Manages tourism marketing.
- Social Media Marketing and Public Information

FY 2022-23 Priorities

- Collaborate with economic development partners to develop and support common objectives; promote local job creation and retention; and explore options for affordable housing.
- Continue to adapt operations and work with partners to provide resources for our community to minimize the impact of COVID.
- Continue to engage with local business owners and the Chamber of Commerce to better understand the successes and struggles within their specific industry.
- Mindfully market Page as a world class destination and encourage businesses to maintain a high level of quality in their goods and services.
- Continue Downtown revitalization through the Streetscape Master Plan.
- Grant writing:
 - Arizona Office of Tourism Grant
 - \$73,400 for marketing rebranding efforts

FY 2021-22 Major Objectives Accomplished

- Local Economic Development
 - Business Attraction
 - Grand Canyon Brewery (completed)
 - Worldview (planning stage)
 - Panda Express (recruiting stage)
 - KFC (planning stage)
 - ROVA RV Resort (pre-opening stage)
 - Colt Spring Housing Development (planning stage)
 - Electric Vehicle Charging Stations (planning stage)
 - Business Expansion
 - Family Fun Center (building stage)
 - Tourist trolley commuter (planning stage)
 - Circle K (completed)
 - ATV/UTV tours (in process)
 - Catholic Charities Housing Project (planning stage)
 - Workforce Development
 - Hosted various training through Coconino Community College on Soft Skill development and Emotional Intelligence.
 - Efforts to increase customer service throughout the hospitality industry in Page.
 - Partner with Arizona at Work and assisted in connecting them with local businesses in need of workforce help.
- Regional Economic Development
 - Teamed with NAU, Economic Policy Institution to create COVID-19 Task Force Economic Survey used for grants and identifying economic needs because of COVID.
 - Part of leadership with Coconino County Social Services Safety Net – COVID 19 Task Force
 - Catholic Charities expanded services as a result in Page
 - Participated with Colorado Plateau Economic Development Alliance.
 - Maintain a strong relationship with Navajo Nation specifically chapters in Page's Region.
- State Economic Development
 - Participated as a panelist for the Federal Reserve Bank – San Francisco
 - Discussed financial needs for rural small businesses moving forward.
 - AAED
 - Member at large
 - Arizona Lodging and Tourism Association

- Board Member
- Hotelier of the Year - Page
- COVID Response Economic Development
 - Teamed up with the Chamber of Commerce and Small Business Development Center to host virtual meetings:
 - Back to Business Monday's
 - Updates on funding available for distressed businesses.
 - Networking opportunity for businesses to form potential business partnerships.
 - Tourism Thursdays.
 - Safe and Clean practices, marketing strategies, and networking
 - First in Arizona as a Safe and Clean City for hotels through the Arizona Lodging and Tourism Association.
- Federal Economic Development
 - Maintain strong relationships with our federal representation to achieve our economic strategic priorities.
 - Senator Kelly and Sinema's teams
 - Congressman O'Halleran

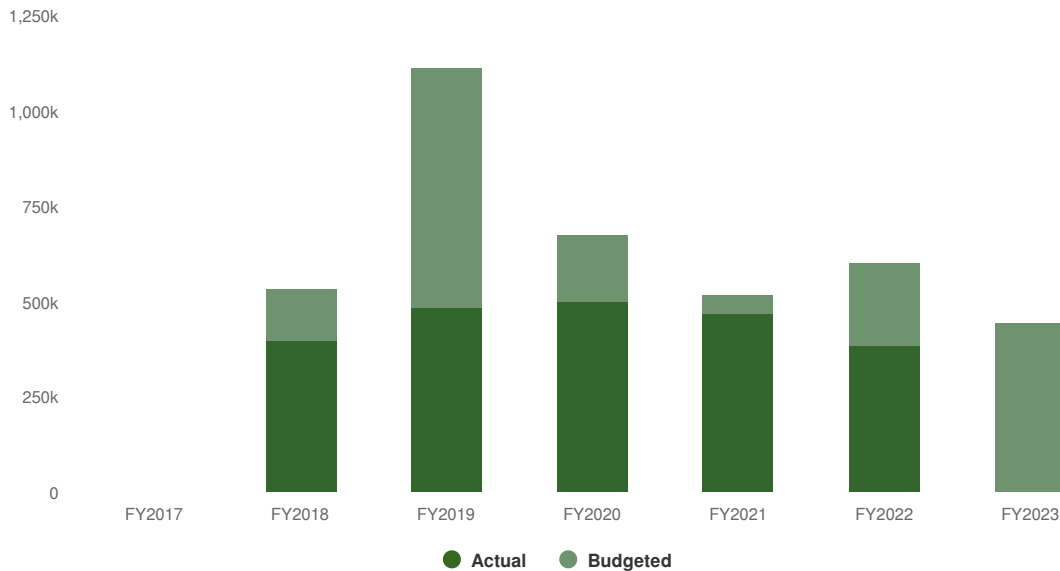
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel expenses - Budget decrease of 29.6% or approximately \$73,000. Moved Director position to Planning and Zoning.
- Events - Budget decrease of 100% or approximately \$30,000. Transferred expenses to 412-Special Events.
- Marketing and Promotion- Budget increase of 110% or approximately \$110,000. To cover added expenses for special event marketing and promotional materials.
- Contract Services- Budget decrease of 89.7% or approximately \$175,000. Transferred on-call planning services to Planning and Zoning.
- Subscriptions/memberships- Budget increase of 400% or approximately \$8,000. Cover membership fees to Arizona Lodging and Tourism Association and Arizona Association for Economic Development.

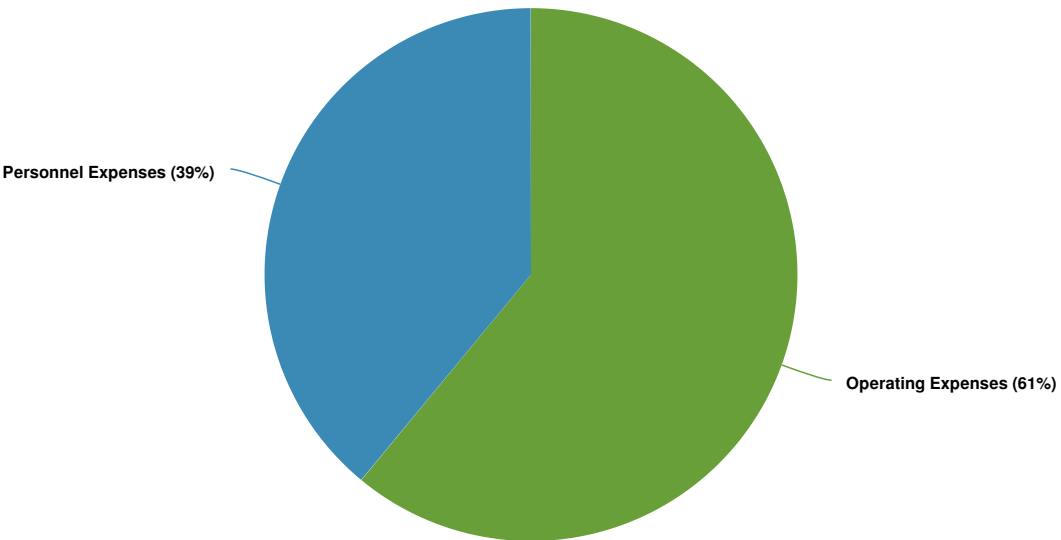
\$444,183 **-\$157,831**
(-26.22% vs. prior year)

Economic Development Proposed and Historical Budget vs. Actual

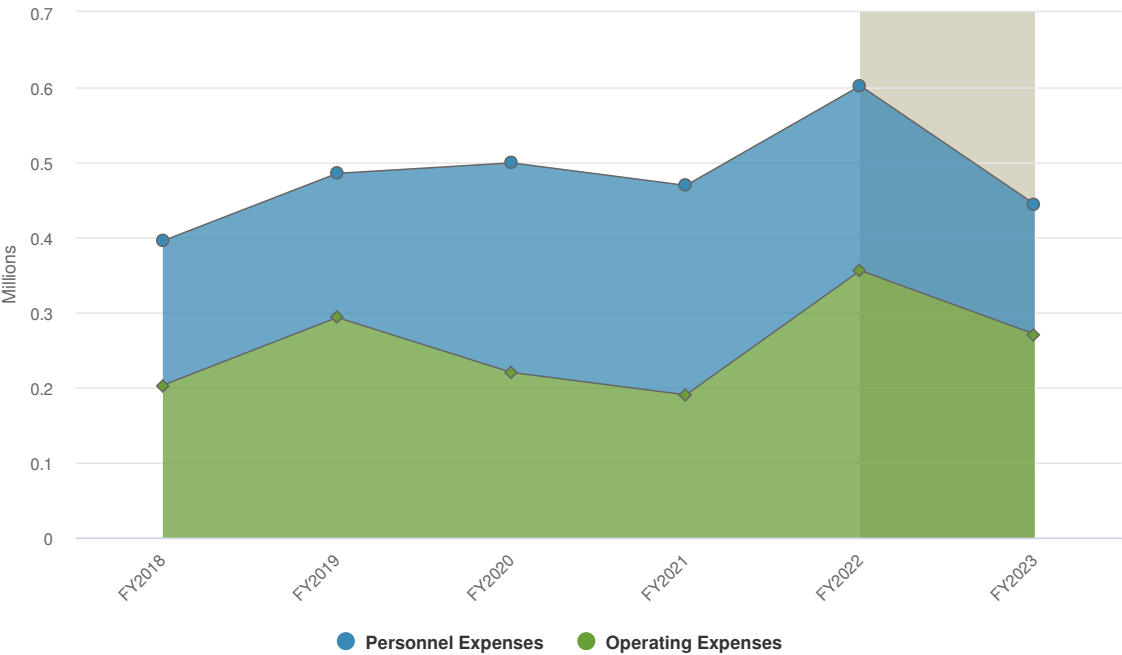


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



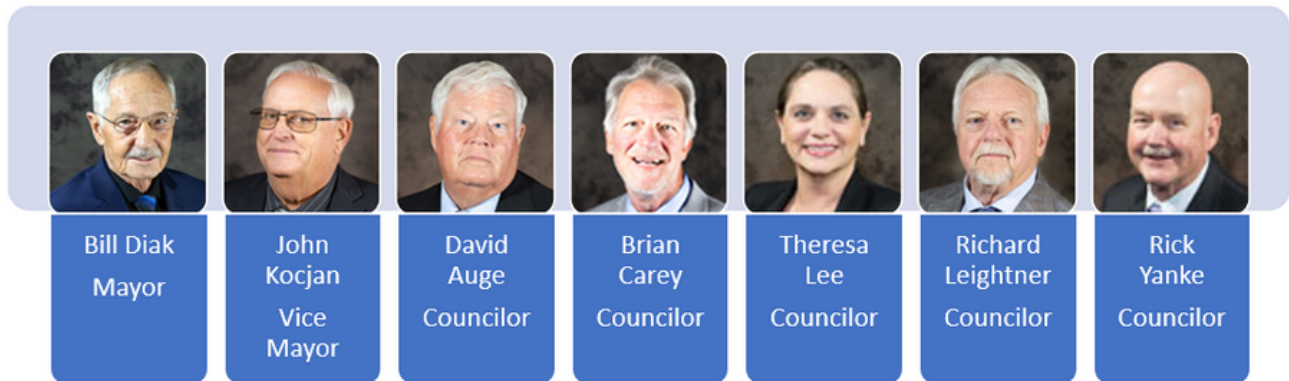
Budgeted and Historical Expenditures by Expense Type



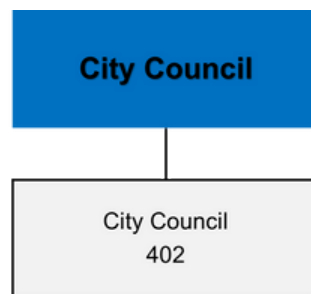
Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
City Administration						
SALARIES	10-447-1101	\$190,751	\$186,886	\$166,548	\$117,295	-29.6%
OVERTIME	10-447-1105	\$228	\$72	\$828	\$1,375	66.1%
INDUSTRIAL INSURANCE	10-447-1201	\$2,684	\$2,060	\$1,834	\$290	-84.2%
MEDICAL INSURANCE	10-447-1202	\$48,741	\$53,658	\$43,976	\$31,069	-29.4%
FICA	10-447-1203	\$13,731	\$13,463	\$12,137	\$8,732	-28.1%
ASRS	10-447-1204	\$23,134	\$22,852	\$20,771	\$14,442	-30.5%
Total City Administration:		\$279,268	\$278,992	\$246,094	\$173,203	-29.6%
Total Personnel Expenses:		\$279,268	\$278,992	\$246,094	\$173,203	-29.6%
Operating Expenses						
City Administration						
OPERATING SUPPLIES	10-447-2101	\$5,676	\$4,187	\$3,000	\$3,000	0%
OFFICE EQUIPMENT	10-447-2116				\$1,500	N/A
CELL PHONES	10-447-2402	\$1,336	\$1,652	\$1,920	\$1,480	-22.9%
EVENTS	10-447-2510	\$29,942	\$28,100	\$30,000	\$0	-100%
MARKETING & PROMOTION	10-447-2540	\$81,754	\$88,263	\$100,000	\$210,000	110%
MEETINGS	10-447-2550	\$972	\$457	\$500	\$500	0%
CONTRACT SERVICES	10-447-2590	\$71,506	\$44,192	\$195,000	\$20,000	-89.7%
TRAVEL, MEALS AND SCHOOLS	10-447-2700	\$5,191	\$1,122	\$3,000	\$3,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-447-2804	\$1,130	\$1,747	\$2,000	\$10,000	400%
FAMILIARIZATION TOURS	10-447-3290	\$55	\$503	\$500	\$1,500	200%
CHAMBER OF COMMERCE	10-447-9866	\$20,000	\$20,000	\$20,000	\$20,000	0%
CITY DEVELOPMENT	10-447-9875	\$2,454	\$0	\$0	\$0	0%
Total City Administration:		\$220,016	\$190,224	\$355,920	\$270,980	-23.9%
Total Operating Expenses:		\$220,016	\$190,224	\$355,920	\$270,980	-23.9%
Total Expense Objects:		\$499,285	\$469,215	\$602,014	\$444,183	-26.2%

City Council



Organizational Chart



PURPOSE

To represent and serve the residents of the City of Page, formulate legislation, and establish City policy.

DEPARTMENT DESCRIPTION

The Council Members are elected officers of the City. There is one elected Mayor, one Vice-Mayor, and five Council Members. They are responsible for forming public policies to meet the needs of the community and accomplishing the City's mission. All powers of the City Council shall be exercised by ordinance, resolution, order, or motion.

DEPARTMENTAL ACTIVITIES

- Appoint City Officials. The City Council is responsible for appointing the City Clerk, City Magistrate, City Manager, City Attorney, and Board and Commission members.
- The City Council meets the second and fourth Wednesday of each month at 6:30 p.m. They also attend work sessions and special meetings, as scheduled.
- The City Council assumes the duties of office as directed by law.
- The City Council encourages citizen participation in the decision-making process through Advisory Boards, telephone calls, letters, or e-mails.

FY 2023 Priorities

- Oversee the implementation of the City Council 2022-27 Strategic Priorities.

FY 2022 Major Objectives Accomplished

- Provided strong political leadership in public policy making.
- Identified strategic priorities, goals, and objectives to address key issues affecting the City.

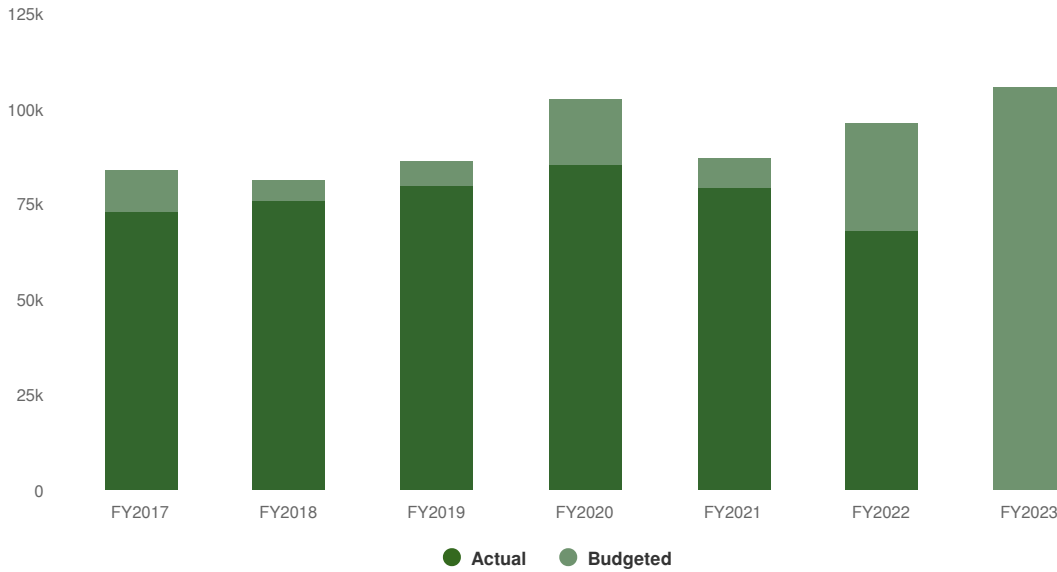
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Travel, Meals and Schools - Expected to increase by 33.7% or approximately \$5,000 due to change in Travel Policy.

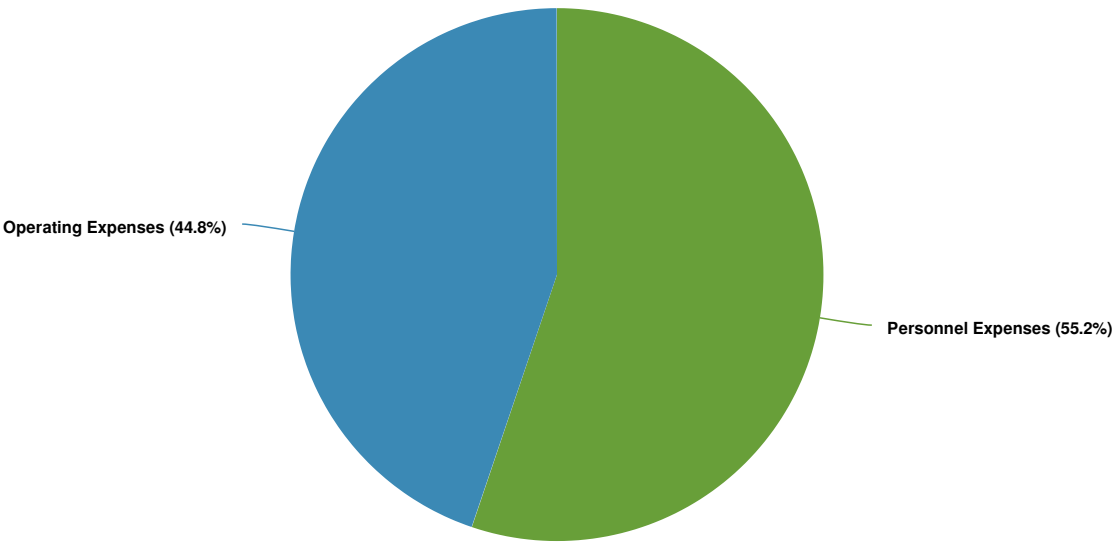
\$105,573 **\$9,153**
(9.49% vs. prior year)

City Council Proposed and Historical Budget vs. Actual

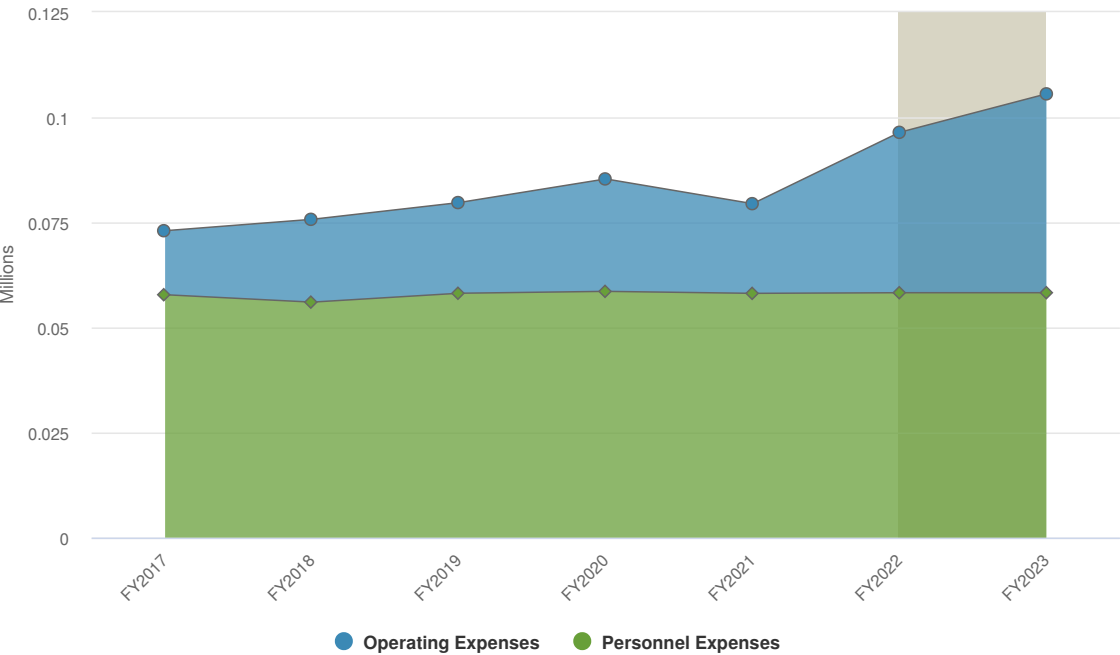


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



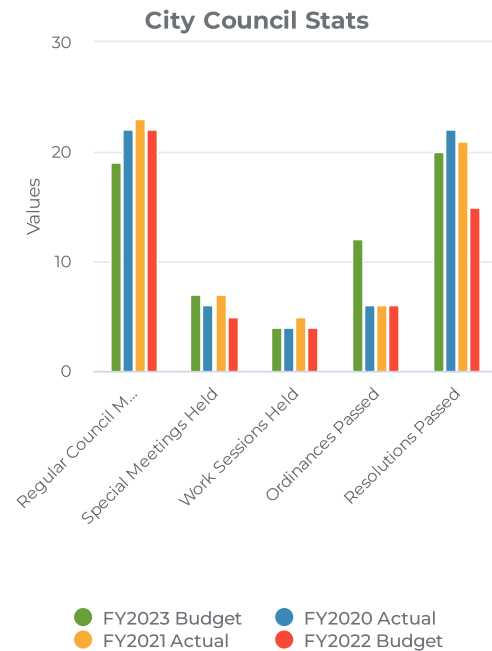
Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
City Council						
SALARIES	10-402-1101	\$54,303	\$54,210	\$53,999	\$53,999	0%
INDUSTRIAL INSURANCE	10-402-1201	\$126	\$206	\$130	\$133	2.3%
FICA	10-402-1203	\$4,155	\$3,694	\$4,131	\$4,131	0%
Total City Council:		\$58,583	\$58,110	\$58,260	\$58,263	0%
Total Personnel Expenses:		\$58,583	\$58,110	\$58,260	\$58,263	0%
Operating Expenses						
City Council						
OPERATING SUPPLIES	10-402-2101	\$721	\$2,232	\$2,000	\$2,500	25%
CELL PHONES	10-402-2402	\$650	\$716	\$660	\$660	0%
CONTRACT SERVICES	10-402-2590	\$3,000	\$0	\$0	\$0	0%
CITY PROMOTIONAL ITEMS	10-402-2680	\$3,331	\$3,240	\$4,000	\$5,000	25%
TRAVEL, MEALS AND SCHOOLS	10-402-2700	\$5,884	\$5,318	\$15,000	\$20,050	33.7%
IN TOWN MEETINGS	10-402-2701	\$4,657	\$2,639	\$8,000	\$10,600	32.5%
SUBSCRIPTIONS/MEMBERSHIPS	10-402-2804	\$8,507	\$7,192	\$8,500	\$8,500	0%
Total City Council:		\$26,751	\$21,338	\$38,160	\$47,310	24%
Total Operating Expenses:		\$26,751	\$21,338	\$38,160	\$47,310	24%
Total Expense Objects:		\$85,334	\$79,449	\$96,420	\$105,573	9.5%

Performance Measure: #1 - High Performing Organization

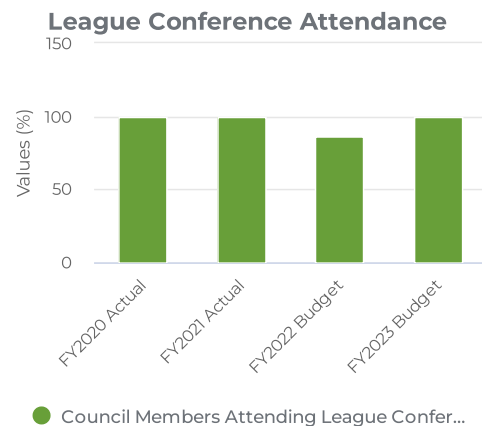
City Council serves and represents the City of Page by meeting regularly, providing direction, and passing legislation.

The council continued to meet regularly throughout the pandemic utilizing electronic communications.



Performance Measure #2 - High Performing Organization

Attending the Annual League of Cities and Town Conference is vital to the City. Not only do local officials receive training, attend informational management sessions, and learn about important legislative updates, they are also able to partake in common governance discussions, advocate for our local needs, and build alliances.

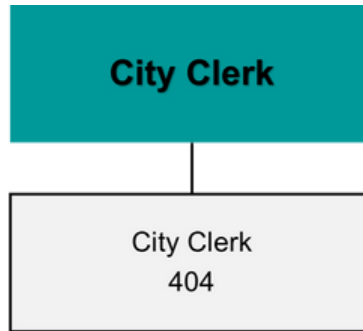


City Clerk



Kim Larson
City Clerk

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
City of Page				
City Clerk				
404 City Clerk				
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00
City Clerk Total	2.00	2.00	2.00	2.00

PURPOSE

To maintain integrity and promote public trust in the governing process.

DEPARTMENT DESCRIPTION

The City Clerk's office main function is to process, maintain, and preserve the official records of the City of Page in accordance with the State Statutes in a timely manner and ensure that all records are easily accessible to the public.

DEPARTMENTAL ACTIVITIES

- Customer Relations. Provide the best customer service by maintaining and preserving comprehensive City records accessible to the public. Fulfill Public Information Requests of City documents.
- City Council Support. Provide administrative and support services to the City Council:
 - Prepare agendas, packets, minutes, proclamations.
 - Process ordinances and resolutions.
 - Process applications for voluntary service on City Boards and Commissions.
 - Post, publish and maintain records all official actions of the City Council.
- Records Management. Organize, disseminate, archive, maintain, store, and secure all official City records and documents in a systematic and easily accessible manner.
- Elections. Function as Filing Officer for Candidate packets and Campaign Finance documents. Maintain voter records and conduct early voting with accuracy and consistency in accordance with federal and state requirements.
- Business Registrations. Process, record, and issue Business Registrations.
- Maintain City Code of Ordinances.
- Bid Process. Publish and post bid proposal submissions and hold bid openings.
- Liquor Licenses. Receive, process, and submit liquor license applications.

FY 2023 Priorities

- Preserve Official Records
- Maintain City Code of Ordinances
- Maintain record management.
- Record destruction backlog and vault work
- Continued education

FY 2022 Major Objectives Accomplished

- Master Fee Schedule (annually).
- Continued education: City Clerk and Deputy City Clerk attended the Arizona League of Cities and Towns Annual Conference and the Deputy City Clerk attended AMCA's Election Training and Academy.
- Record destruction backlog and vault work
- 2022 Primary Council Election
- Budget for City Clerk's Department

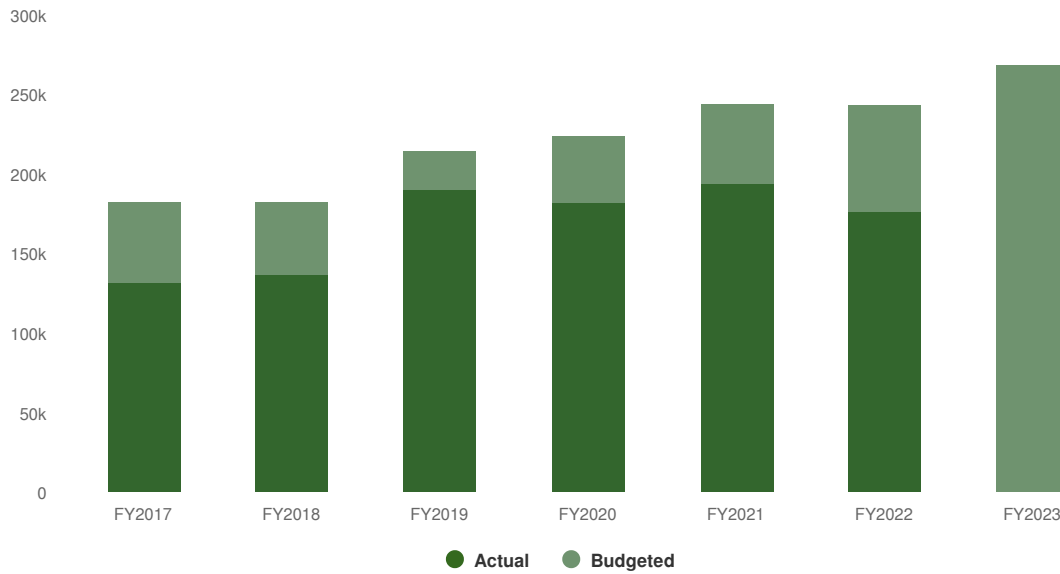
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Contract Services - Budget increase of 23.7% or approximately \$11,000 for election costs.

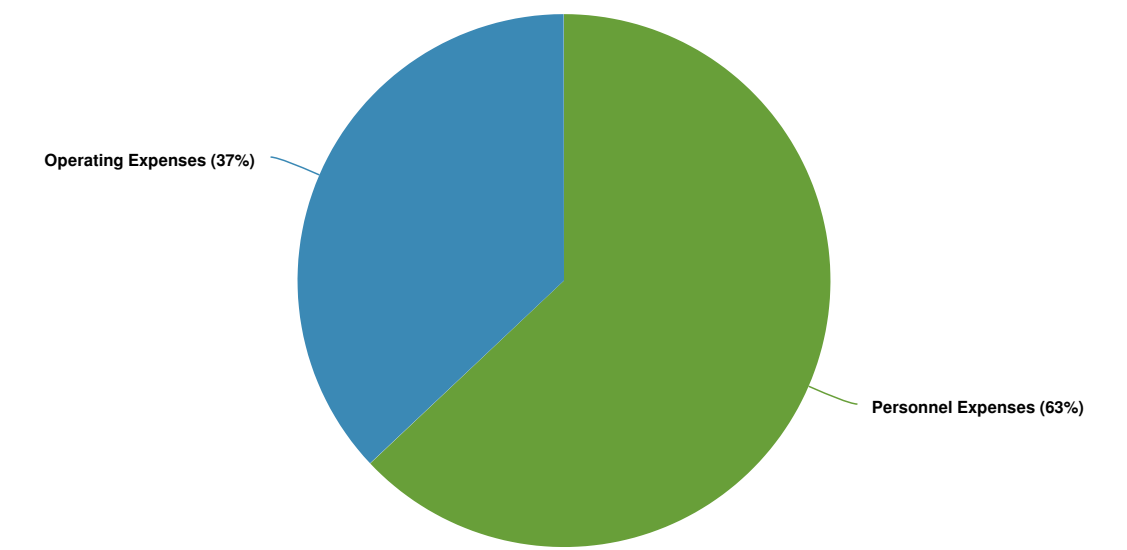
\$268,811 **\$25,361**
(10.42% vs. prior year)

City Clerk Proposed and Historical Budget vs. Actual

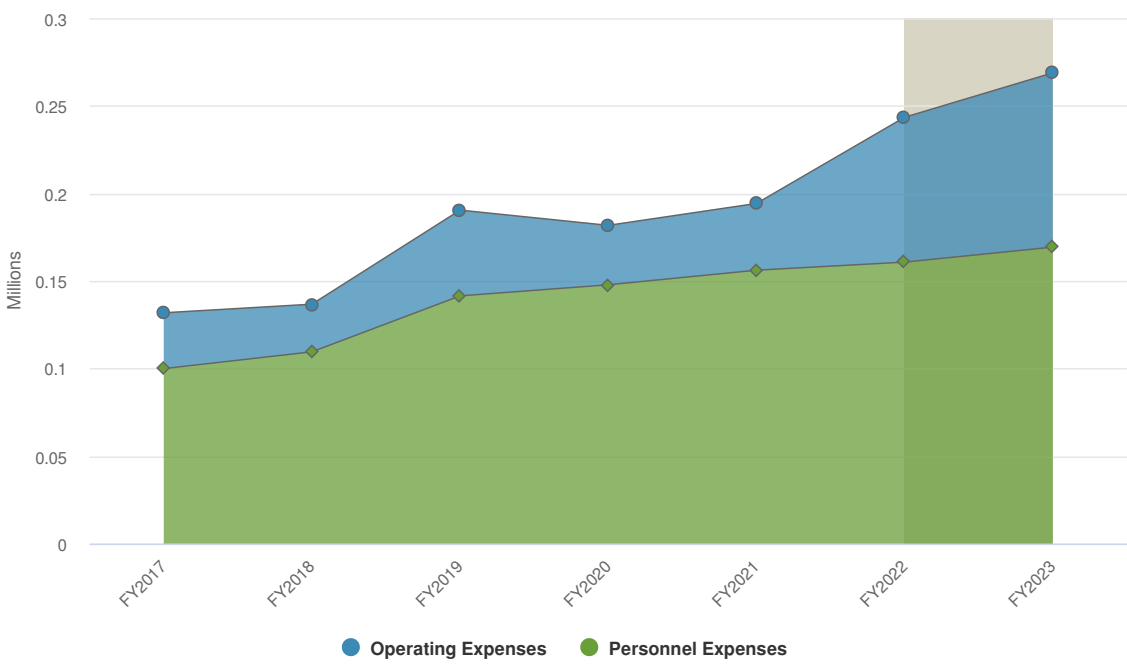


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

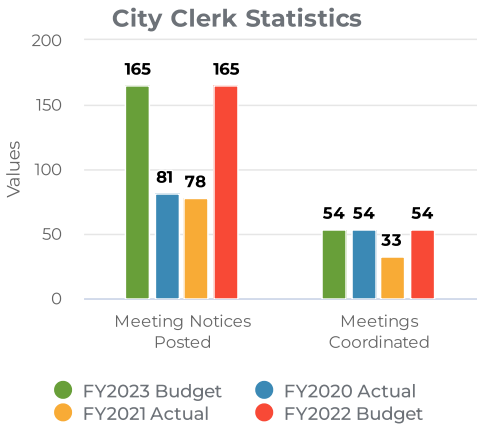


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
City Clerk						
SALARIES	10-404-1101	\$121,424	\$127,419	\$131,399	\$138,713	5.6%
OVERTIME	10-404-1105	\$343	\$704	\$599	\$647	8%
INDUSTRIAL INSURANCE	10-404-1201	\$302	\$470	\$315	\$343	8.9%
MEDICAL INSURANCE	10-404-1202	\$1,521	\$1,954	\$1,964	\$1,983	1%
FICA	10-404-1203	\$9,341	\$9,815	\$10,082	\$10,645	5.6%
ASRS	10-404-1204	\$14,844	\$15,752	\$16,381	\$16,960	3.5%
Total City Clerk:		\$147,775	\$156,113	\$160,740	\$169,291	5.3%
Total Personnel Expenses:		\$147,775	\$156,113	\$160,740	\$169,291	5.3%
Operating Expenses						
City Clerk						
OPERATING SUPPLIES	10-404-2101	\$497	\$730	\$1,400	\$1,500	7.1%
OFFICE EQUIPMENT	10-404-2116	\$0	\$0	\$500	\$1,000	100%
CELL PHONES	10-404-2402	\$778	\$711	\$1,210	\$1,210	0%
CONTRACT SERVICES	10-404-2590	\$15,254	\$17,466	\$46,695	\$57,770	23.7%
TRAVEL, MEALS AND SCHOOLS	10-404-2700	\$2,321	\$2,371	\$7,160	\$11,010	53.8%
SUBSCRIPTIONS/MEMBERSHIPS	10-404-2804	\$280	\$465	\$745	\$1,030	38.3%
PUBLICATIONS AND ADVERTISING	10-404-2805	\$14,535	\$11,170	\$20,000	\$20,000	0%
BUSINESS REGISTRATION	10-404-2850	\$273	\$0	\$1,000	\$1,000	0%
COUNCIL CHAMBER UPGRADES	10-404-2880	\$0	\$5,193	\$4,000	\$5,000	25%
Total City Clerk:		\$33,937	\$38,105	\$82,710	\$99,520	20.3%
Total Operating Expenses:		\$33,937	\$38,105	\$82,710	\$99,520	20.3%
Total Expense Objects:		\$181,712	\$194,218	\$243,450	\$268,811	10.4%

Performance Measure #1 - High Performing Organization

One of the functions of the City Clerk is to provide administrative and support services to the City Council to ensure accuracy and efficiency.

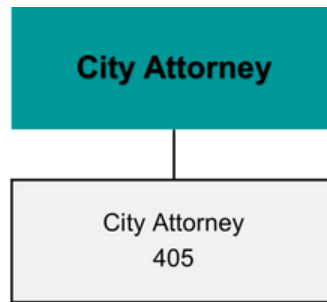


City Attorney



Josh Smith
City Attorney

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
City of Page				
City Attorney				
405 City Attorney				
Administrative Assistant	0.63	0.50	1.00	1.00
Assistant City Attorney	0.00	0.50	1.00	1.00
City Attorney	1.00	1.00	1.00	1.00
Community Development Specialist	0.00	0.50	0.00	0.00
City Attorney Total	1.63	2.50	3.00	3.00

PURPOSE

To provide the City Council, City Departments, Boards, and Commissions with quality legal services.

DEPARTMENT DESCRIPTION

The City Attorney is the chief legal advisor to the City Council, City Manager, Page Utilities Enterprises Manager, City Departments, and the City's Advisory Boards and Commissions. The City Attorney, in consultation with the City Council, prosecutes and defends all suits, actions, or causes where the City is named, and reports to the City Council, when required, the condition of any suit or action to which the City is named. In addition to these civil duties, the City Attorney represents the City and the State of Arizona in the prosecution of criminal misdemeanor cases occurring within the City limits. In connection with these criminal matters, the City Attorney is responsible to ensure that the statutory rights of the victims of such crimes are protected.

DEPARTMENTAL ACTIVITIES

- Legal Advice. Provide legal advice to City Council members and staff members to ensure that the City conducts its activities legally.
- Legal Representation. Represent the City and Page Utilities Enterprises, defending the City against litigation and claims.
- Enforcement. Enforce and prosecute violations of the municipal code.
- Legal Services. Responsible for drafting, reviewing, and/or approving as to form all proposed ordinances, resolutions, and contracts, which may be considered for adoption by the City Council to ensure that they adequately protect the legal interests of the City.

FY 2023 Priorities

- Provide quality legal advice and counsel in a cost-effective manner to reduce the liability exposure of the City and to provide legal advice for contemplated policy and administrative decisions.
- Represent the City, either directly or through coordination of services provided by outside counsel, in matters coming before various courts and administrative tribunals.
- Address the substance abuse problems in Page in a comprehensive and effective way, including the formation of a Drug Court program and the Substance Abuse Task Force.

FY 2022 Major Objectives Accomplished

- Provided effective and timely legal advice and counsel in a cost-effective manner in order to reduce the liability exposure of the City and provided legal advice for policy and administrative decisions.
- Represented the City, either directly or through coordination of services provided by outside counsel, in all legal matters.
- Address the substance abuse problems in Page in a comprehensive and effective way, including submission of a grant application to start a Drug Court program.
- Provided quality legal support for Council and all City departments to carry out their goals and projects.

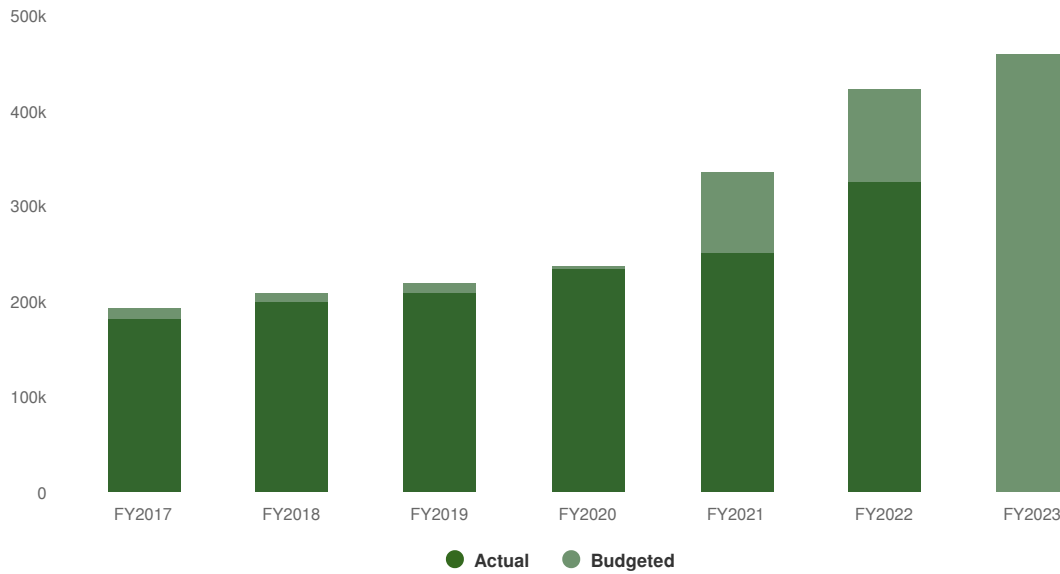
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Contract Services - Budget increase of 100% or approximately \$25,000 per recommendation from City Council.

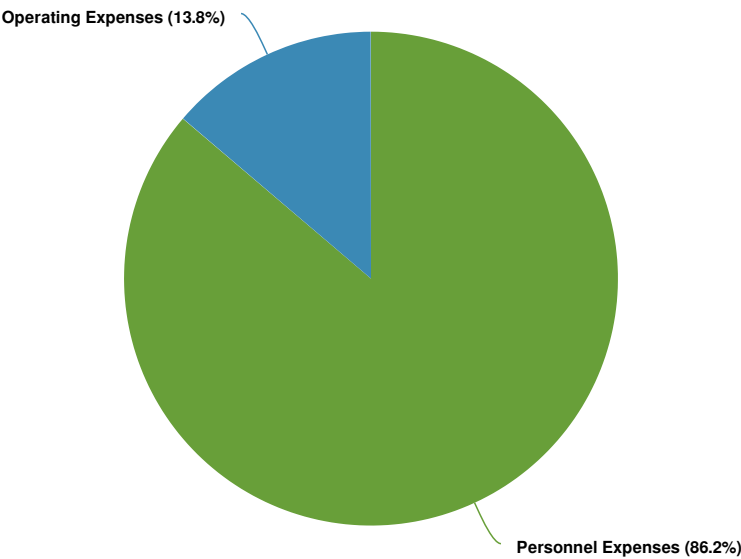
\$458,942 **\$35,873**
(8.48% vs. prior year)

City Attorney Proposed and Historical Budget vs. Actual

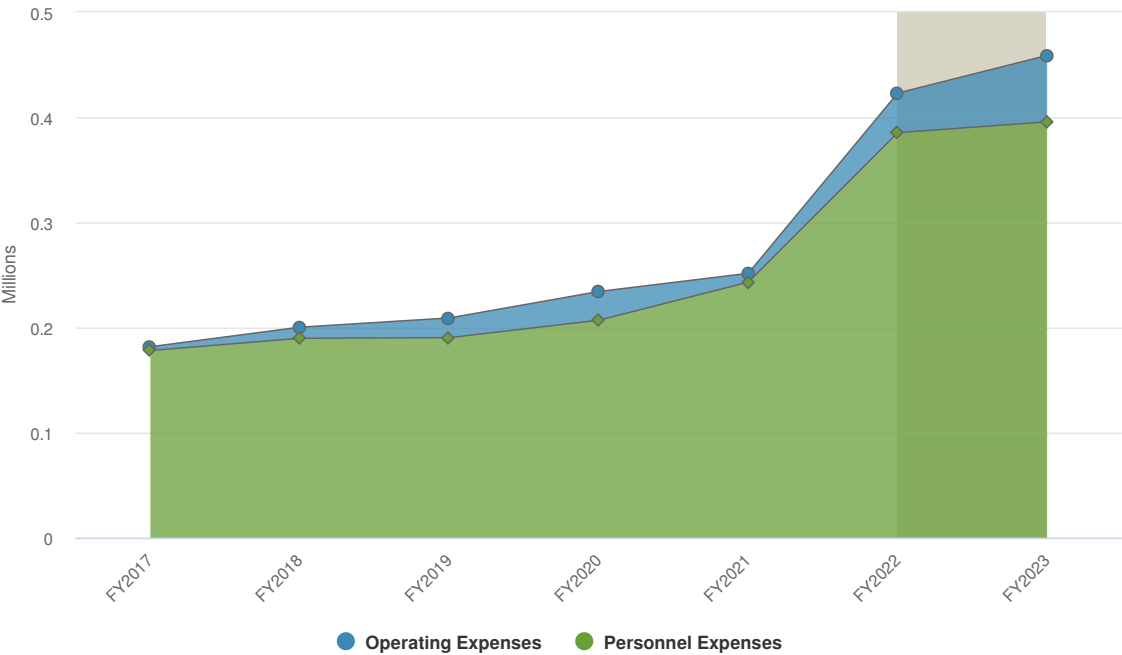


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



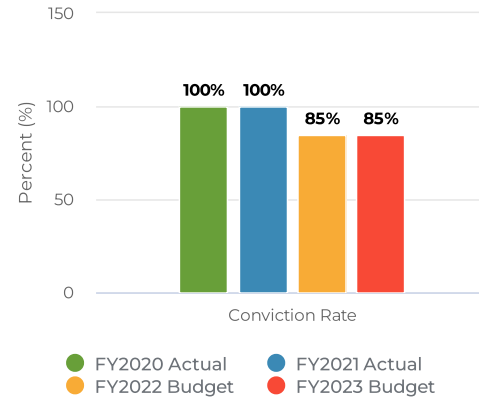
Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
City Attorney						
SALARIES	10-405-1101	\$158,160	\$186,323	\$279,587	\$285,874	2.2%
OVERTIME	10-405-1105	\$415	\$581	\$592	\$639	7.9%
INDUSTRIAL INSURANCE	10-405-1201	\$365	\$646	\$625	\$659	5.4%
MEDICAL INSURANCE	10-405-1202	\$16,784	\$18,560	\$49,035	\$52,345	6.8%
FICA	10-405-1203	\$11,857	\$13,995	\$20,780	\$21,326	2.6%
ASRS	10-405-1204	\$19,290	\$23,019	\$34,770	\$34,869	0.3%
Total City Attorney:		\$206,871	\$243,124	\$385,389	\$395,712	2.7%
Total Personnel Expenses:		\$206,871	\$243,124	\$385,389	\$395,712	2.7%
Operating Expenses						
City Attorney						
OPERATING SUPPLIES	10-405-2101	\$420	\$2,560	\$2,750	\$3,000	9.1%
OFFICE EQUIPMENT	10-405-2116	\$0	\$170	\$2,000	\$2,000	0%
CELL PHONES	10-405-2402	\$668	\$766	\$1,980	\$1,980	0%
CONTRACT SERVICES	10-405-2590	\$25,722	\$4,131	\$25,000	\$50,000	100%
TRAVEL, MEALS AND SCHOOLS	10-405-2700	\$54	\$273	\$4,000	\$4,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-405-2804	\$505	\$505	\$1,200	\$1,500	25%
PUBLICATIONS AND ADVERTISING	10-405-2805	\$0	\$0	\$750	\$750	0%
Total City Attorney:		\$27,369	\$8,404	\$37,680	\$63,230	67.8%
Total Operating Expenses:		\$27,369	\$8,404	\$37,680	\$63,230	67.8%
Total Expense Objects:		\$234,240	\$251,528	\$423,069	\$458,942	8.5%

Performance Measure #1 - Quality of Life

The City Attorney provides quality legal advice and counsel in a cost-effective manner to reduce the liability exposure of the City.

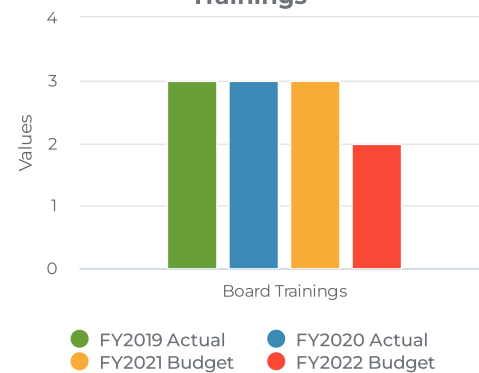
Criminal Trials Conviction Rate



Performance Measure #2 - High Performing Organization

The City Attorney provided the highest quality, competent legal advice and services to the City Council and all City Departments.

Board Open Meeting Law Trainings



Community and Recreation Services



Lynn Cormier
Community & Recreation Services Director

Organizational Chart



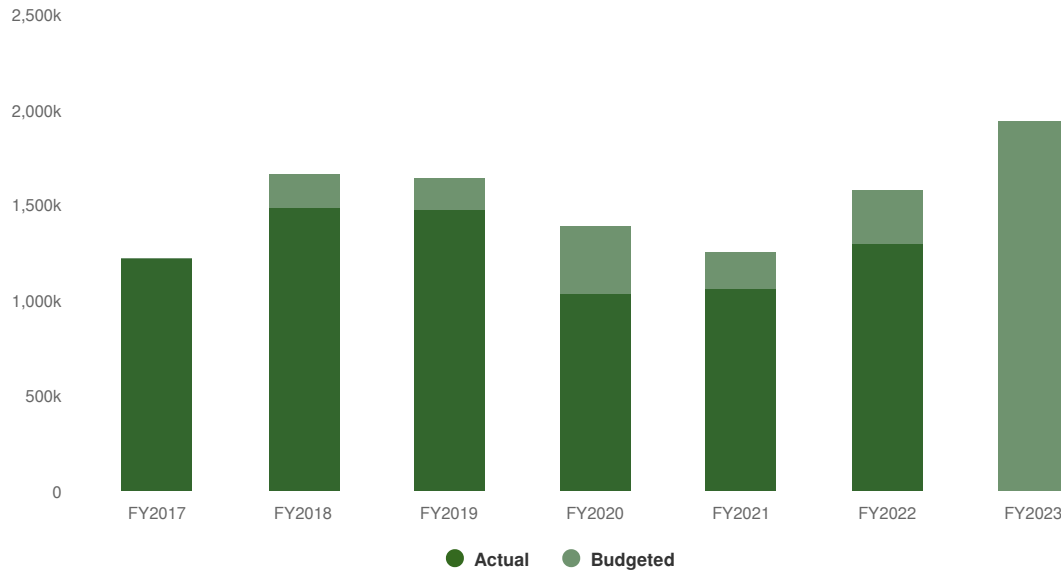
Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Community and Recreation Services				
408 Community Serv Admin	0.25	0.25	1.25	1.00
410 Community Center	5.07	4.47	4.31	4.75
412 Special Events	0.00	0.00	0.00	1.00
444 Library	6.41	6.22	7.74	9.35
462 Parks Mtce	5.46	6.00	6.00	7.00
465 Recreation	3.65	1.74	2.74	3.00
Community and Recreation Services Total	20.84	18.68	22.04	26.10

Expenditures Summary

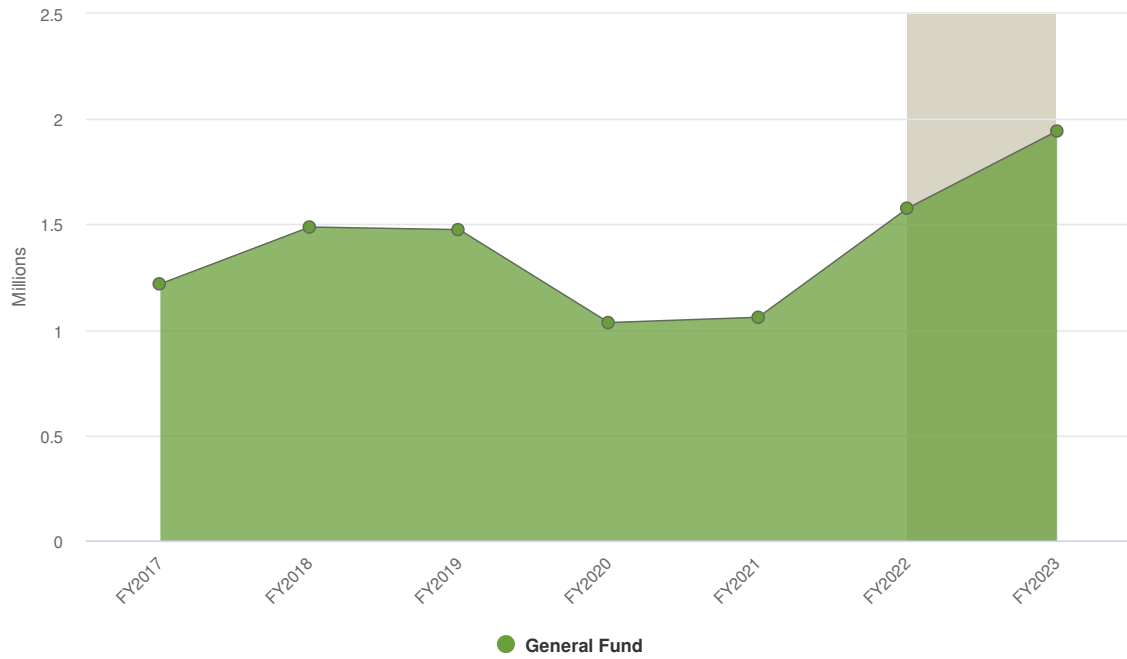
\$1,943,316 **\$366,272**
(23.23% vs. prior year)

Community and Recreation Services Proposed and Historical Budget vs. Actual



Expenditures by Fund

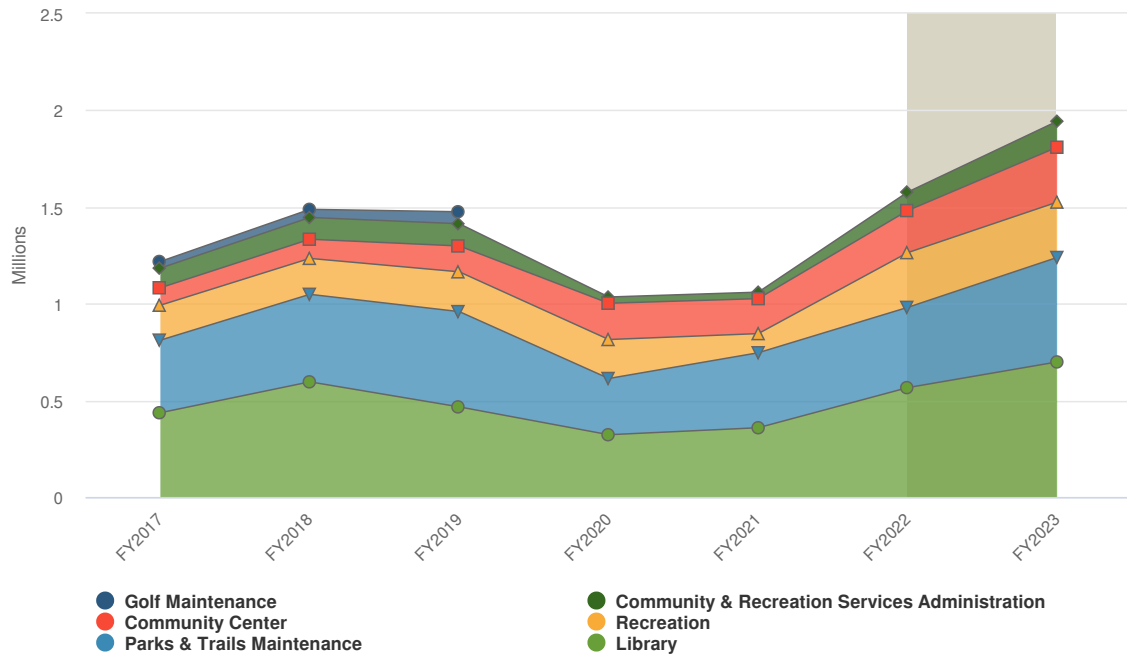
Budgeted and Historical 2023 Expenditures by Fund



Grey background indicates budgeted figures.

Expenditures by Function

Budgeted and Historical Expenditures by Function

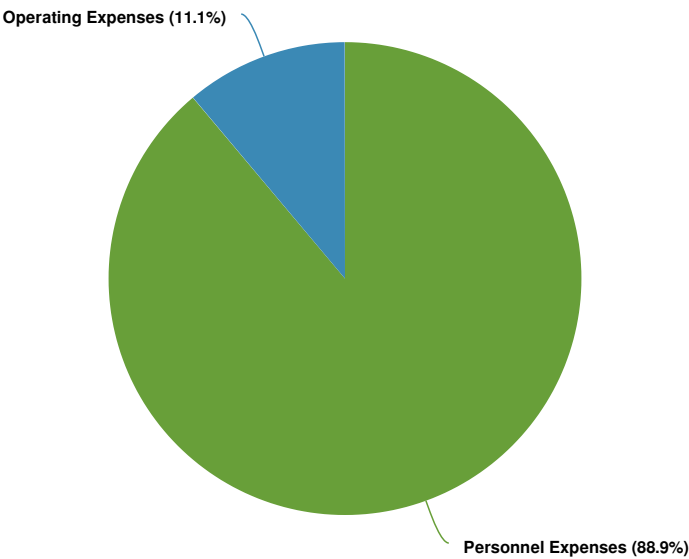


Grey background indicates budgeted figures.

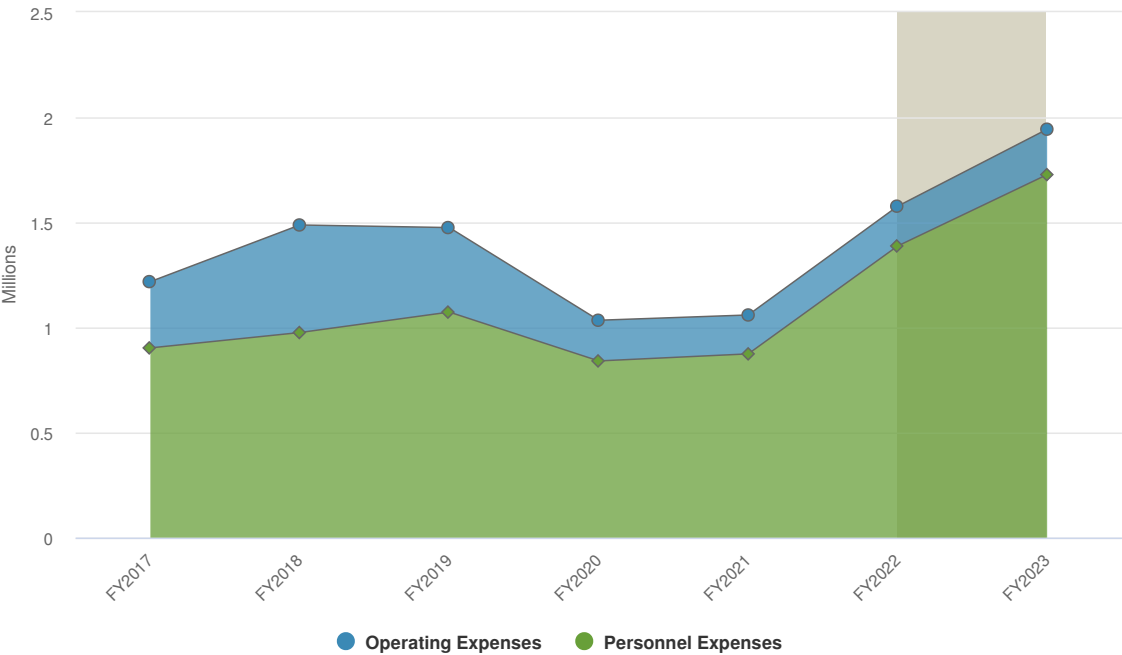
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures						
Community and Recreation Services						
Community & Recreation Services Administration		\$32,265	\$33,594	\$95,750	\$134,380	40.3%
Community Center		\$187,679	\$180,889	\$217,644	\$283,935	30.5%
Library		\$321,899	\$358,049	\$565,438	\$698,400	23.5%
Parks & Trails Maintenance		\$290,851	\$387,755	\$415,103	\$540,316	30.2%
Recreation		\$201,533	\$99,025	\$283,109	\$286,285	1.1%
Total Community and Recreation Services:		\$1,034,227	\$1,059,313	\$1,577,044	\$1,943,316	23.2%
Total Expenditures:		\$1,034,227	\$1,059,313	\$1,577,044	\$1,943,316	23.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

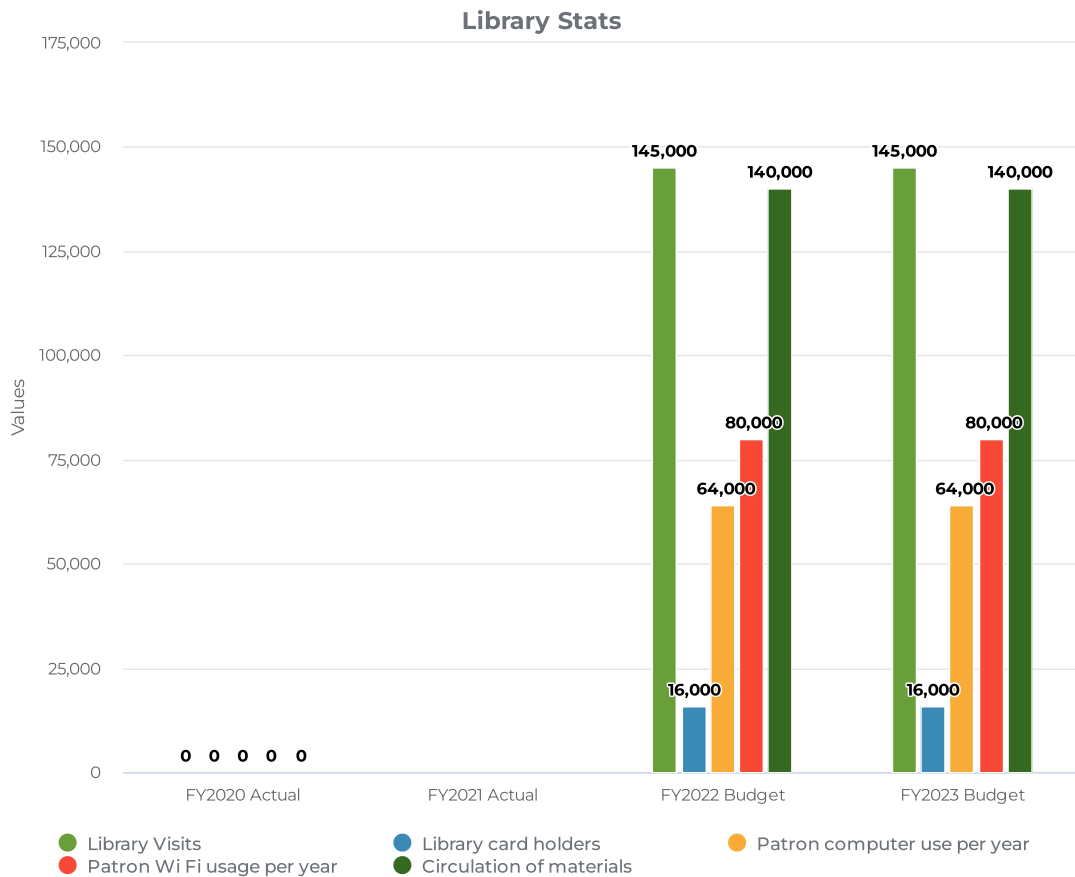


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services		\$840,599	\$874,198	\$1,387,732	\$1,727,276	24.5%
Total Personnel Expenses:		\$840,599	\$874,198	\$1,387,732	\$1,727,276	24.5%
Operating Expenses						
Community and Recreation Services		\$193,628	\$185,114	\$189,312	\$216,040	14.1%
Total Operating Expenses:		\$193,628	\$185,114	\$189,312	\$216,040	14.1%
Total Expense Objects:		\$1,034,227	\$1,059,313	\$1,577,044	\$1,943,316	23.2%

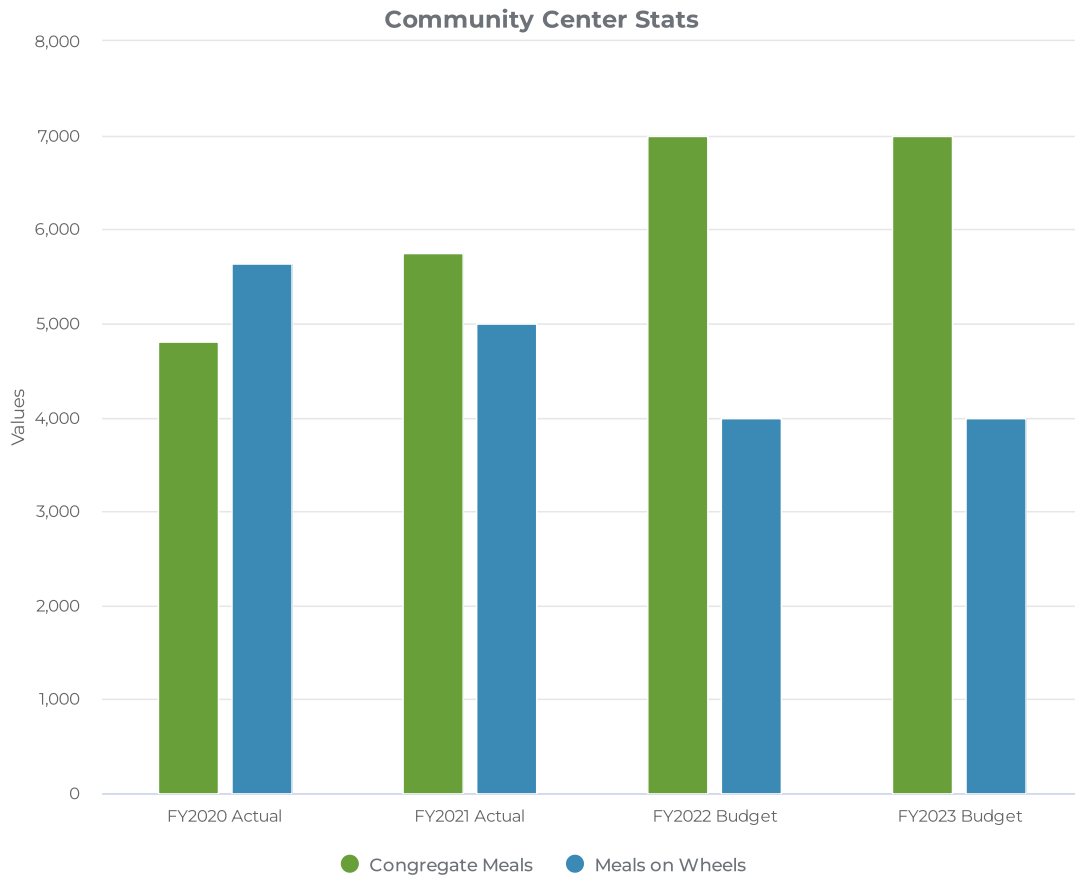
Performance Measure: Library - Quality of Life

Access and outreach: we provide and promote access to all library services and materials to all library users through both in-house and outreach efforts.



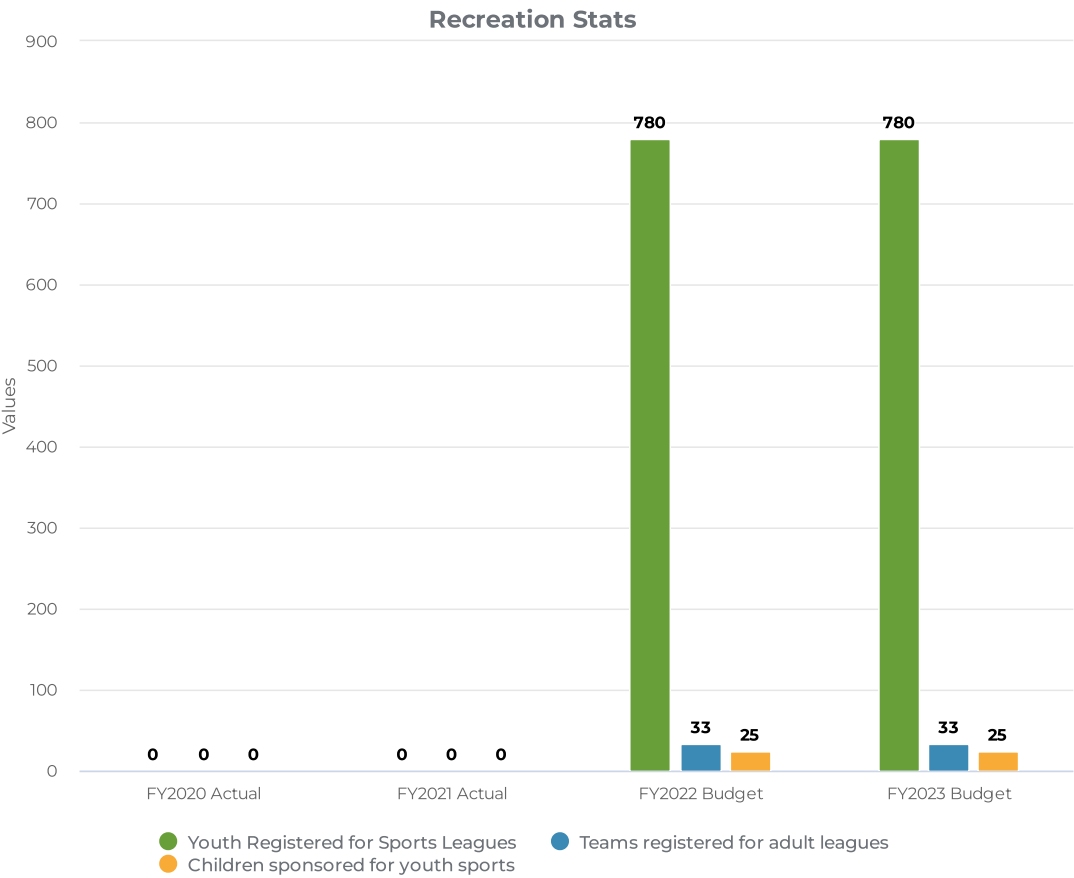
Performance Measure: Community Center - Quality of Life

To provide congregate dining and home-delivered meals in the most productive, yet engaging manner, for all of those seniors in need.



Performance Measure: Recreation - Quality of Life

Increase participation in all sporting events and activities for youth and adults.



Community and Recreation Services Administration

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Community and Recreation Services				
408 Community Serv Admin				
Administrative Assistant	0.00	0.00	1.00	0.00
Community Service Director	0.25	0.25	0.25	1.00
Division Total	0.25	0.25	1.25	1.00

PURPOSE

To develop and coordinate effective and innovative programs and services to enrich the lives of the City's residents and visitors.

DEPARTMENT DESCRIPTION

The Community and Recreation Services department is responsible for coordinating services, programs, and events that promote citizen and business involvement to create a strong sense of community while striving to increase the social, cultural, and physical well-being of its residents and visitors.

DEPARTMENTAL ACTIVITIES

Improve the availability and effectiveness of recreational, athletic, arts, events, and educational services that benefit the entire community.

Support existing community programs and expand as financially feasible.

Explore new innovative ideas and procedures to better meet the community's changing needs and trends. Recognize the value and significance of building partnerships to maximize resources while delivering the highest quality of community commitment.

Generate an atmosphere of openness to promote dialogue and communication between the department and the citizens we serve; to develop a quality strategic plan growth in programs, services, and facilities.

To facilitate, engage, and create more special events for our community, businesses, and visitors.

GOALS & OBJECTIVES

Provide staff and budget to support existing community & recreational programs and events and then expand as financially feasible.

Continually improve the availability and effectiveness of recreational, athletic, arts, events and educational services that benefit the entire community.

Generate an atmosphere of openness to promote dialogue and communication between the department and the citizens and businesses we serve.

Explore new innovative ideas and procedures to better meet the community's changing needs and trends.

Recognize the value and significance of building partnerships to maximize resources while facilitating the highest quality of community interaction and involvement.

Create new, invigorating special events to engage the residents and visitors, alike.

Maintain a great staff in all departments while maintaining a low turnover rate.

FY 2022-23 Priorities

- Continue growing our Recreation Department programs, staffing, and participation while working to increase the number of tournaments at the Sports Complex.
- Enhance and grow the Special Events forum within the City for our residents and expansion of tourism.
- To create dialogue and understanding with the local businesses in regard to the city's special events and their participation, thereof.
- To develop quality strategic plan growth in programs, services, and facilities.
- Continue to build partnerships and conversation between clubs, organizations, and agencies, to leverage resources and aid in the growth of our City.
- Continue to apply for grant monies to aid in the expansion of the Community & Recreation Services offered to our community.
- Continue activities that promote the arts and provide cultural enrichment for the community.
- To enhance our education, recreational, and community programs.
- To continue building a relationship with PUSD for the use of each other's facilities and the special events that we work together to build.
- Continue building a relationship with the Coconino County Parks & Recreation, as they work with us to increase the GIS mapping of our city and county trail system.
- To successfully award the RFP bid to a trail builder and create the new 5-mile Red Mesa trail.
- Purchase and install new playground equipment in the JCP Memorial Park for the age 2-5 and age 5-12 youth of our city.
- Improve the layout and functionality of the 9-hole Disc Golf Course.
- Make improvements to the skatepark where the water issues are causing erosion of issues with the bowl area.
- To provide all residents and visitors to our City with safe & beautiful facilities for their use.
- Increase awareness of Community & Recreational Services and its programs within the community via the Copper Newsletter and the city website.
- Ensure that the public receives timely and responsive service from all departments and that the City's regulatory processes are fairly, efficiently, and courteously administered with a high degree of care for customers.
- Utilize the City's Public Library, Sports Complex, Parks & Trails, Golf Course and Community Center to promote healthy lifestyles.
- Ensure that all staff has the correct tools to continue expanding their work knowledge and work efficiency.
- Work with the Planning & Zoning Director for this year's CBDG grant money allocation to the Community Center improvements.
- Allow management, within budgetary allowances, to attend workshops, seminars, and conferences on a state and national basis in order to grow their departments proficiently and to the best of their ability.
- Work with all Boards to continually improve the availability and effectiveness of recreational, athletic, educational and leisure services that benefit the entire community.

FY 2021-22 Major Objectives Accomplished

- Delivered Meals-On-Wheels to patrons at the Community Center, without interruption, during the entire COVID pandemic.
- Reopened the Community Center dining room for the Congregate Dining Program.
- Attended all meetings and trainings to ensure we received funding for programs, including NACOG congregate meals, Meals on Wheels, Arizona Parks & Recreation Association, and National Library Conferences.
- Expanded the Library Staff to aid in the number of increasing programs for adult & youth.

- Continued mentoring the CRS department managers through our monthly management meetings to improve the overall communication and managerial skills within all departments.
- Published the monthly Copper Newsletter and emailed to over 700 recipients each month.
- Added additional City Events such as Page Fine Art Festival and PAAA fundraisers.
- Increased the Parks & Trails Maintenance Staff by 1 Full Time position to aid with all of the growing park facilities and the special events.
- Successfully added the Elm Street Adult Fitness Park with adult workout equipment.
- Secured an Arizona State Parks & Trails Grant for \$150,000 to create a 5-mile Red Mesa Rim Trail in Page.
- Added a Santa House for our Christmas in the Park event while increasing the holiday décor around the City.
- Worked out storage issues for the majority of the CRS departments as expansion occurs.
- Conducted monthly radio podcasts with KXAZ to promote local activities and programs.
- Hired a Recreation Manager, post-COVID, to reinvigorate the Recreation Programs and commence the youth leagues in our City.

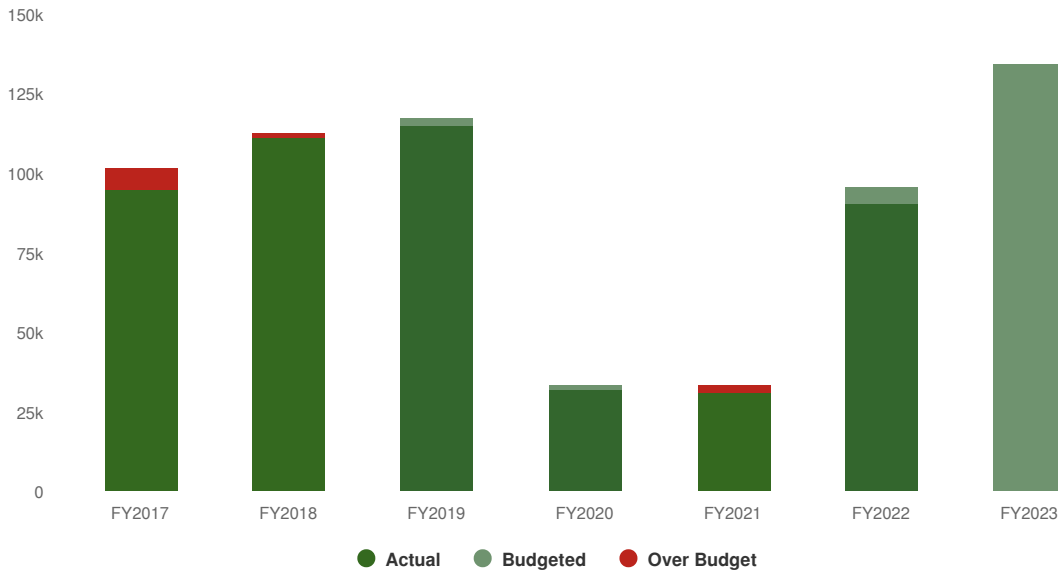
Expenditures Summary

Major changes in costs budgeted for FY2023 (over 10% change and \$5,000).

- Personnel Expenses - Budget increase of 32.1% or approximately \$30,000. A portion of the director's salary is no longer funded by Horseshoe Bend Fund.
- Travel, Meals and Schools - Budget increase of 3,100% or approximately \$8,000. Director and Event Specialist will travel to view events in other cities and also for management training classes.

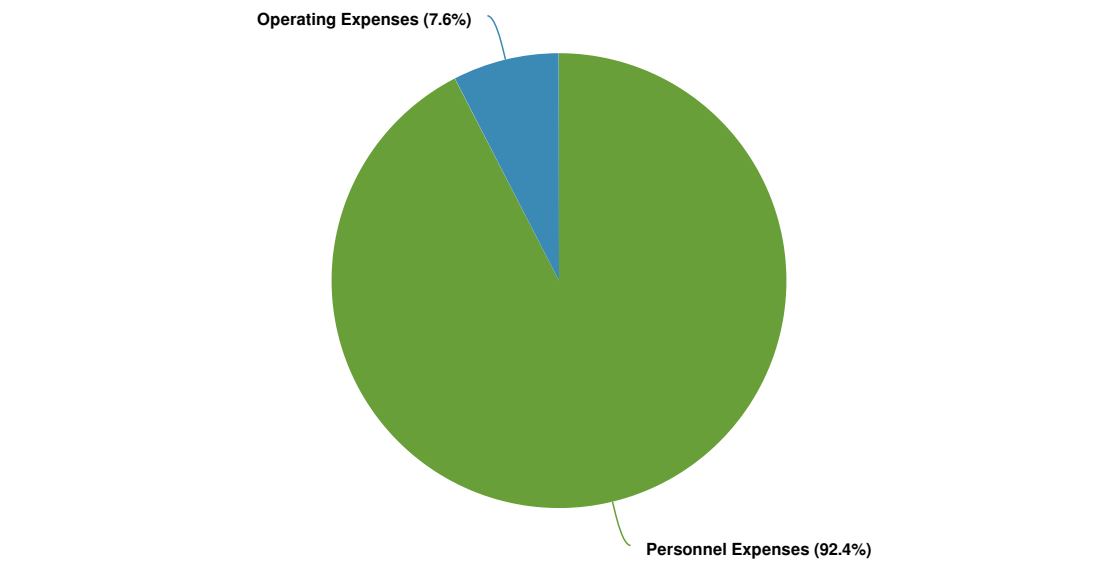
\$134,380 **\$38,630**
(40.34% vs. prior year)

Community and Recreation Services Administration Proposed and Historical Budget vs. Actual

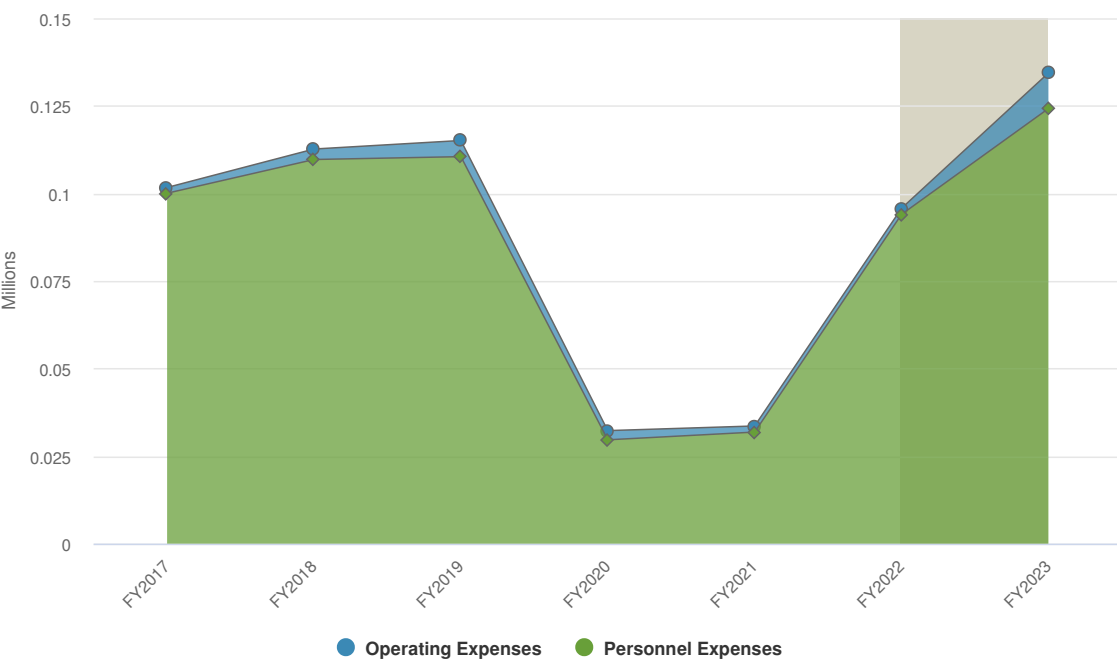


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services						
SALARIES	10-408-1101	\$21,080	\$21,391	\$62,532	\$94,163	50.6%
OVERTIME	10-408-1105		\$0	\$462	\$0	-100%
INDUSTRIAL INSURANCE	10-408-1201	\$1,058	\$2,716	\$406	\$3,007	640.6%
MEDICAL INSURANCE	10-408-1202	\$3,405	\$3,556	\$18,259	\$8,428	-53.8%
FICA	10-408-1203	\$1,542	\$1,567	\$4,536	\$7,162	57.9%
ASRS	10-408-1204	\$2,554	\$2,620	\$7,817	\$11,460	46.6%
Total Community and Recreation Services:		\$29,639	\$31,850	\$94,012	\$124,220	32.1%
Total Personnel Expenses:		\$29,639	\$31,850	\$94,012	\$124,220	32.1%
Operating Expenses						
Community and Recreation Services						
OPERATING SUPPLIES	10-408-2101	\$782	\$198	\$50	\$1,000	1,900%
CELL PHONES	10-408-2402	\$650	\$830	\$780	\$660	-15.4%
PUBLICATIONS AND ADVERTISING	10-408-2601	\$564	\$0	\$0	\$0	0%
TRAVEL, MEALS AND SCHOOLS	10-408-2700	\$130	\$86	\$250	\$8,000	3,100%
SUBSCRIPTIONS/MEMBERSHIPS	10-408-2804	\$500	\$500	\$500	\$0	-100%
PUBLICATIONS AND ADVERTISING	10-408-9601	\$0	\$130	\$158	\$500	216.5%
Total Community and Recreation Services:		\$2,626	\$1,744	\$1,738	\$10,160	484.6%
Total Operating Expenses:		\$2,626	\$1,744	\$1,738	\$10,160	484.6%
Total Expense Objects:		\$32,265	\$33,594	\$95,750	\$134,380	40.3%

Community Center

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Community and Recreation Services				
410 Community Center				
Community Center Aide	1.71	0.74	0.56	0.00
Community Center Manager	1.00	1.00	1.00	1.00
Cooks Assistant	0.75	1.24	1.26	0.77
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00
Program Coordinator	0.00	0.00	0.00	1.00
Substitute Cook Assistant	0.12	0.00	0.00	0.00
Transportation Aide	0.49	0.49	0.49	0.98
Division Total	5.07	4.47	4.31	4.75

PURPOSE

To enhance the quality of life by nutrition, education, fellowship, and fun leisure activities while ensuring that the adult population in our community combats loneliness and isolation.

DEPARTMENT DESCRIPTION

The Page Community Center was established to provide a place where community members of all ages can meet in a friendly, supportive, and non-judgmental environment that is safe, supervised and substance free. Community members can enhance the quality of their life by nutrition, education, fellowship, and leisure activities.

DEPARTMENTAL ACTIVITIES

- Kitchen staff prepares daily Congregate Meals.
- Daily Meals on Wheels delivery to our seniors.
- Lending library, books and DVD's are available for check out.
- Educational opportunities and guest speakers.
- Exercise, billiard room, and workshops (crafts, nutrition, etc.).
- Specialty rooms for community use.

GOALS & OBJECTIVES

- To help build a sense of community and belonging while engaging residents of all ages.
- To provide opportunities for social activities, social development, physical fitness, and overall health while combatting loneliness and isolation that is so prevalent among the senior community.
- To organize and sponsor community-wide events.
- To provide information about community issues, people, and events; refer citizens needing assistance to appropriate individuals and agencies.
- To provide congregate dining and home-delivered meals in the most productive, yet engaging manner, for all of those seniors in need.

FY 2022-23 Priorities

- Provide opportunities for social activities, education, and social development, especially among the elderly population in our community who are prone to isolation and loneliness.
- Develop and implement a public relations/marketing plan (via newsletter, Channel 4 City TV, and handouts) designed to increase awareness of Community Services and the programs we offer within the community.
- Hire additional staff to assist with Community Center Programming and their involvement with Special Events for the City.
- Continue to seek grants for facility upgrades and programming.
- Work with the Planning & Zoning Director to ensure that CBDG monies are used towards the upgrade of the bathrooms and expansion of the patio area.
- Create more opportunities to involve people in community activities.
- Pass all NACOG auditing for the AAA meals programs, including the addition of the program monitoring.
- Complete a community needs assessment to identify new programs and activities that the adult population is requesting at the Center.
- Expand existing programs to larger facilities to accommodate larger groups, if needed.
- Facilitate Senior Field Trips and other programs which aid in socialization of the adult community.
- Increase the hours of operation at the facility while making everyone feel welcome to participate.
- Increase the knowledge of our Community Center activities through social media, website information and the Copper Newsletter.

FY 2021-22 Major Objectives Accomplished

- Successfully passed our NACOG meal monitoring.
- Received Grant funding/donations for Meals on Wheel through NACOG.
- Provided space and activities for seniors to be active and healthy.
- Offered Tai Chi, Yoga, Bingo, and Zumba.
- Worked with the Planning & Zoning Director to address the patio expansion, bathroom renovations, and plumbing upgrades for the CBDG grant.
- Increased the knowledge of our Community Center activities through social media and the Copper Newsletter.

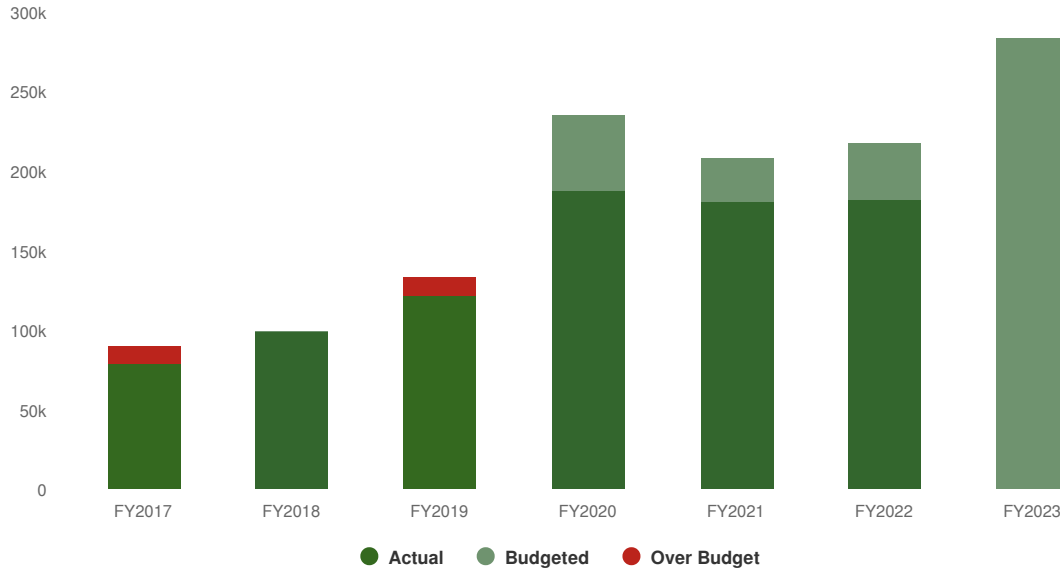
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Budget increase of 30.4% or approximately \$62,000. Changed part-time Community Center Aide position to full-time Program Coordinator to assistant with increased programs and events.

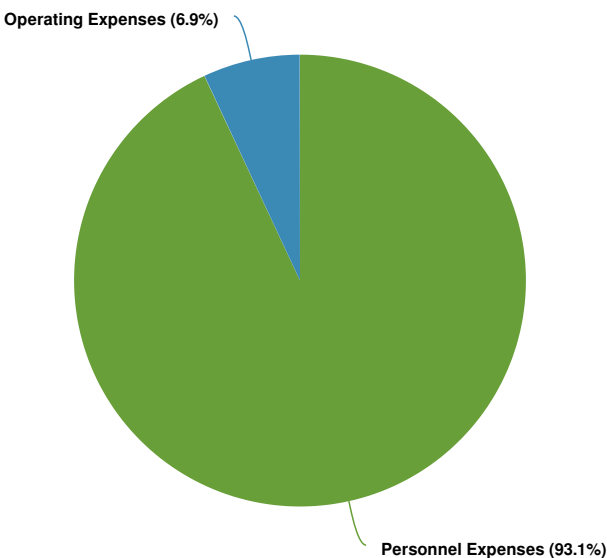
\$283,935 **\$66,291**
(30.46% vs. prior year)

Community Center Proposed and Historical Budget vs. Actual

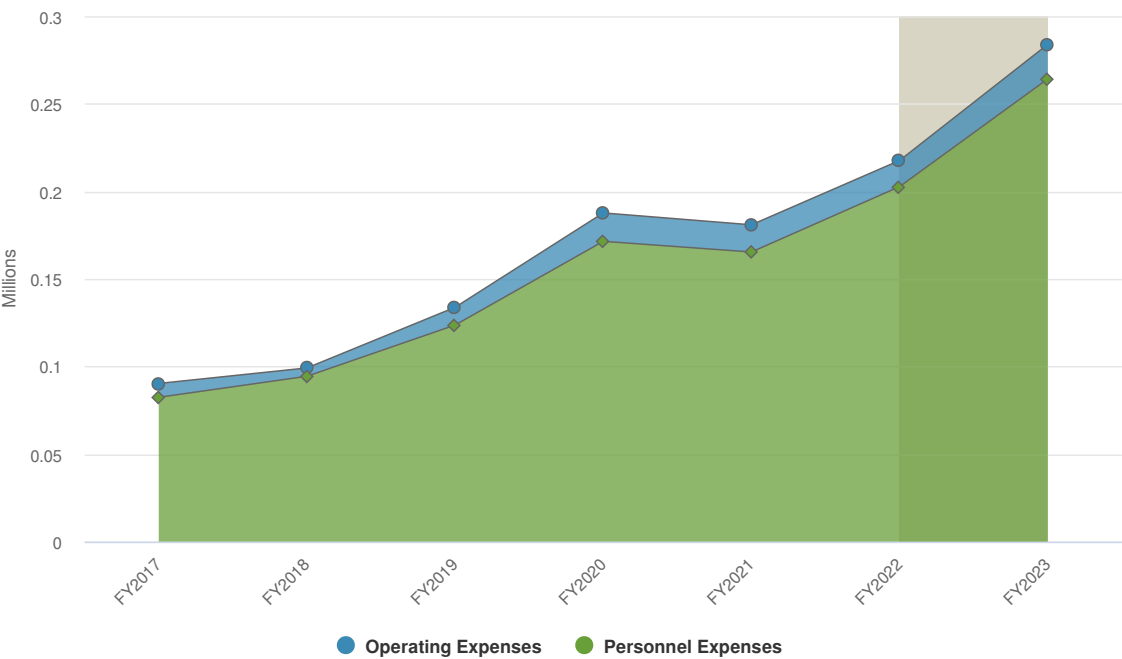


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services						
SALARIES	10-410-1101	\$132,119	\$125,790	\$154,701	\$186,165	20.3%
OVERTIME	10-410-1105	\$45	\$193	\$1,835	\$2,030	10.6%
INDUSTRIAL INSURANCE	10-410-1201	\$2,302	\$2,039	\$2,383	\$2,933	23.1%
MEDICAL INSURANCE	10-410-1202	\$13,236	\$15,349	\$16,132	\$40,227	149.4%
FICA	10-410-1203	\$9,939	\$9,560	\$11,875	\$13,999	17.9%
ASRS	10-410-1204	\$13,824	\$12,424	\$15,784	\$18,881	19.6%
Total Community and Recreation Services:		\$171,464	\$165,355	\$202,710	\$264,235	30.4%
Total Personnel Expenses:		\$171,464	\$165,355	\$202,710	\$264,235	30.4%
Operating Expenses						
Community and Recreation Services						
OPERATING SUPPLIES	10-410-2101	\$5,733	\$5,492	\$2,200	\$2,500	13.6%
UNIFORM ALLOWANCE	10-410-2102	\$172	\$0	\$500	\$600	20%
EQUIPMENT REPAIR/MAINTENANCE	10-410-2115	\$3,892	\$1,691	\$4,900	\$4,500	-8.2%
OFFICE EQUIPMENT LEASES	10-410-2119	\$3,331	\$3,076	\$3,100	\$3,350	8.1%
CELL PHONES	10-410-2402	\$1,189	\$1,176	\$1,200	\$1,200	0%
SPECIAL EVENT PROMOTIONS	10-410-2530	\$0	\$4,003	\$0	\$0	0%
CONTRACT SERVICES	10-410-2590	\$600	\$0	\$700	\$700	0%
LICENSE & PERMIT	10-410-2592	\$237	\$30	\$1,334	\$1,350	1.2%
ACTIVITIES EXPENSE	10-410-2595	\$719	\$66	\$1,000	\$2,000	100%
TRAVEL, MEALS AND SCHOOLS	10-410-2700	\$341	\$0	\$0	\$3,500	N/A
Total Community and Recreation Services:		\$16,215	\$15,535	\$14,934	\$19,700	31.9%
Total Operating Expenses:		\$16,215	\$15,535	\$14,934	\$19,700	31.9%
Total Expense Objects:		\$187,679	\$180,889	\$217,644	\$283,935	30.5%

Library

Divison Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Community and Recreation Services				
444 Library				
Children's Coordinator	1.00	1.00	1.00	1.00
Circulation Assistant	0.00	0.00	1.00	1.00
Circulation Lead	0.00	0.00	0.00	0.00
Circulation Specialist	0.00	0.00	1.00	1.00
Circulation Supervisor	0.00	0.00	0.00	1.00
Custodian	0.00	0.00	0.00	0.00
Library Aide	2.41	2.22	0.74	1.35
Library Assistant	0.00	0.00	1.00	1.00
Library Manager	1.00	1.00	1.00	1.00
Library Outreach Coordinator	0.00	0.00	0.00	0.00
Library Specialist	1.00	1.00	1.00	1.00
Reference Assistant	0.00	0.00	0.00	0.00
Reference Librarian	1.00	1.00	1.00	1.00
Division Total	6.41	6.22	7.74	9.35

PURPOSE

To provide its patrons with access to quality collections of educational, inspirational, and recreational materials and programs for all ages.

DEPARTMENT DESCRIPTION

The Library is dedicated to the assembly, preservation, and organization of resources from all types of media in a learning and recreational center serving all residents and visitors. It offers each patron an opportunity to seek knowledge, pleasure, personal betterment, and quiet reflection in surroundings dedicated to the pursuit of enlightenment.

DEPARTMENTAL ACTIVITIES

- Programming for all ages, including promotional reading contests, maker projects, teen and youth gaming activities, and adult events and clubs.
- Outreach to the community and local businesses and organizations, participating in many civic and commercial events and programs.
- Provide service to the community, educational, personal betterment, and quiet reflection in surroundings dedicated to the pursuit of enlightenment.
- Partnerships with local businesses and organizations, including commercial and educational enterprises, to increase community awareness and to pursue financial opportunities.
- Provide up to date Wi-Fi and hotspot services to those in the community lacking internet resources.

GOALS & OBJECTIVES

- To strengthen and improve public library services in the City of Page, Coconino County, Navajo Nation, Hopi Reservation, Southern Ute Reservation, and other surrounding communities.
- Access and outreach: we provide and promote access to all library services and materials to all library users through both in-house and outreach efforts.
- Acquire computer software to enable the library to mine circulation and collection data to determine turnover rates, weeding and to produce reports.
- Continually improve our online services and website to assist patrons by streamlining material transactions, off-site library card registration, and inventory.
- Cross-train staff to be knowledgeable in all aspects of the library.
- Create a Maker Space as part of the proposed renovations of children's and facilities departments.
- To provide on-going professional development training.

FY 2022-23 Priorities

- Provide our patrons with access to quality educational, inspirational, and recreational materials.
- Continue to seek out financial support through County funding and grant opportunities.
- Partner with community agencies to give voice to underserved or underrepresented individuals or groups.
- Align with the economic needs of the community to provide services, training, and programming to augment the current endeavors towards workforce development within the City and County.
- Provide services such as notaries, copies, faxing & scanning to businesses and individuals.
- Coordinate summer learning opportunities with educators and commercial programs.
- Review all current library procedures and policies in order to amend, discard, or create new ones that reflect current library practices, and to update training manuals.
- Participate in state and national conferences to ensure that knowledge, opportunities, and new trends are being instilled into our City library.
- Be an ever-present face in the community by supporting the local high school, city events & parades, and other functions that bind the residents of our city.
- Continue with our after-hour seminars, speakers, adult events, and teen programming.
- Work with staff to ensure that cross-training is occurring to better staff & support the facility.
- Expand our current hours to better meet the needs of PUSD and the community.
- Complete the weeding process of old books, remove unneeded/old shelving, and reconfigure the library layout to maximize the space and functionality.
- Increase the knowledge of our library activities through social media, website information and the Copper Newsletter.

FY 2021-22 Major Objectives Accomplished

- Successfully completed a much-needed recarpeting of the entire library.
- Made great headway in weeding and removing old, outdated books as mandated through the Flagstaff/Coconino Library guidelines.
- Expanded the "Library of Things" (non-book checkouts) to include more sports equipment, bicycles, puzzles, and cooking pans.
- Partnered with local businesses to maintain solid relationships for events, seminars, and prizes.
- Received a \$211,000 grant for the Summer Reading Program through the Arizona Library Association.
- Worked increasingly with PUSD for student programs and to meet teacher needs.
- Received numerous other grant awards for extending the Mobile Hotspots, an indoor business POD, and youth programming.
- Provided mobile hotspots 24/7 access to the internet with unlimited data on a fast, secure network. The purpose of the circulation of mobile hotspots is to lessen the gap of the digital divide by providing our patrons with greater access to the internet away from the library.
- Provided quality entertainment and promoted literacy programs using library material and electronic resources.
- Added two (2) more full-time positions to increase our library staffing.

- Greatly expanded the programming for patrons of all ages, from toddler through adult.
- Marketed library service adding Instagram to our social media campaign to promote library services.

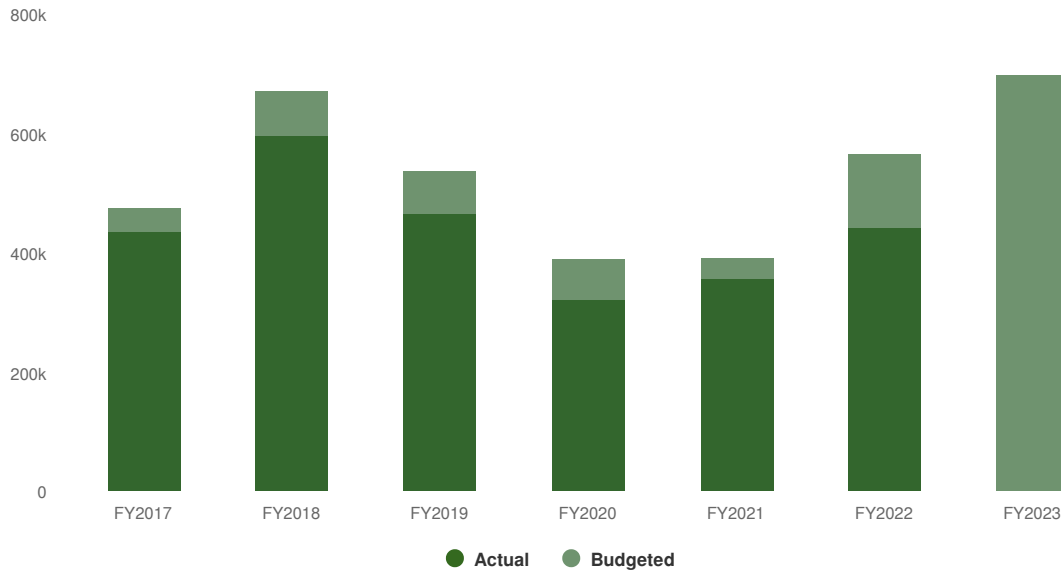
Expenditures Summary

Major changes in costs budgeted for FY2023 (over 10% change and \$5,000).

- Personnel Expenses - Budget increase of 59.8% or approximately \$124,000. Additional staff and changing a position from part-time to full-time with benefits.

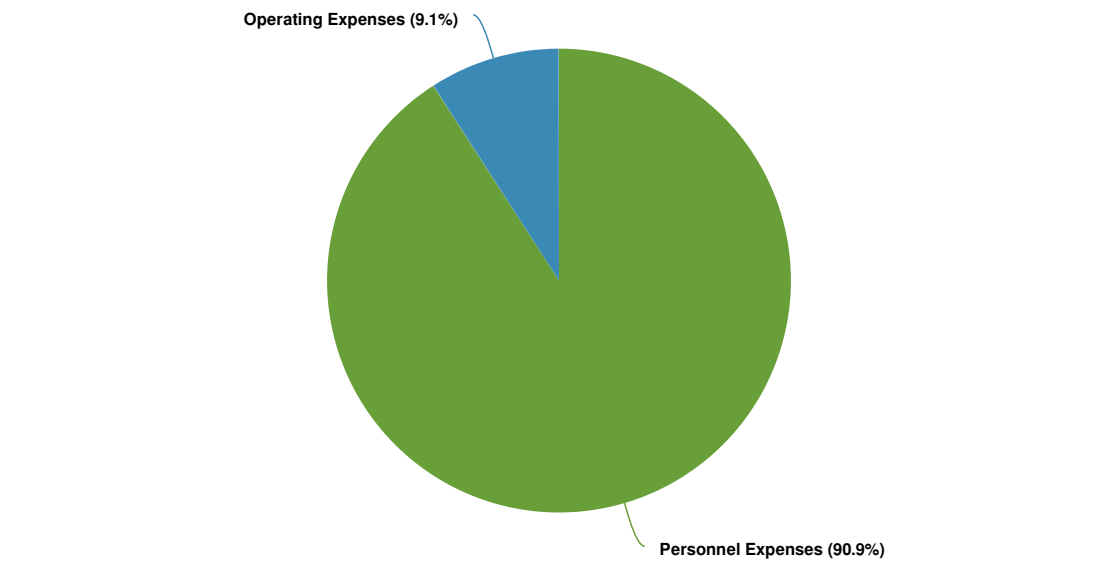
\$698,400 **\$132,962**
(23.51% vs. prior year)

Library Proposed and Historical Budget vs. Actual

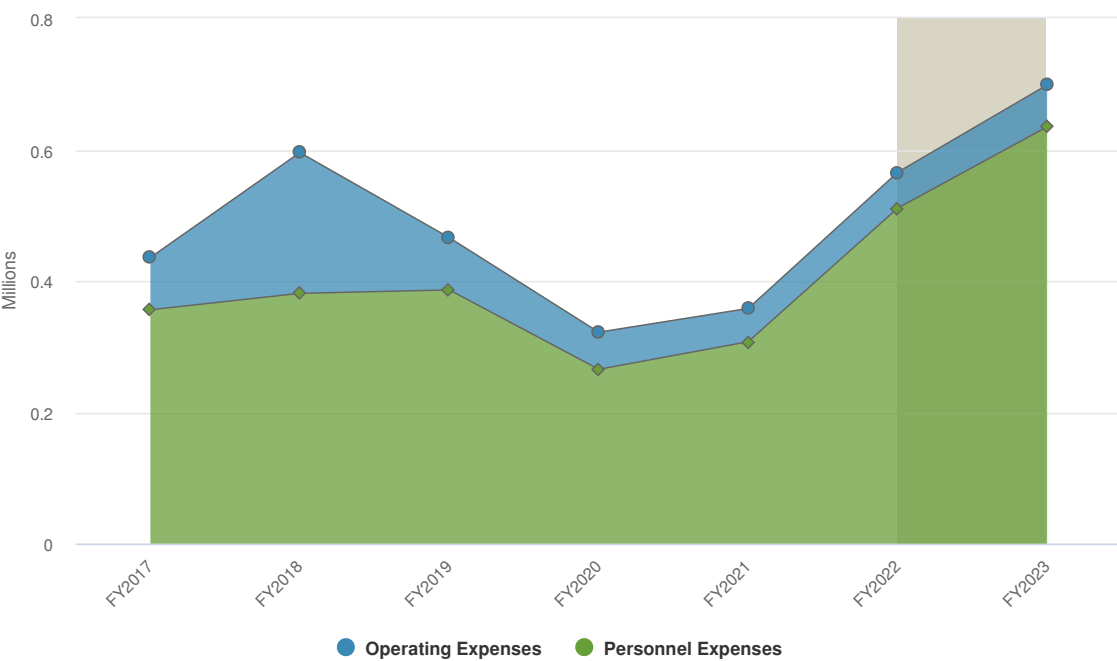


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Actual vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services						
SALARIES	10-444-1101	\$195,007	\$209,855	\$328,407	\$404,612	50.9%
OVERTIME	10-444-1105	\$300	\$134	\$3,250	\$4,517	13%
INDUSTRIAL INSURANCE	10-444-1201	\$593	\$739	\$788	\$1,000	65.6%
MEDICAL INSURANCE	10-444-1202	\$32,271	\$55,848	\$113,449	\$146,604	106.8%
FICA	10-444-1203	\$14,432	\$15,302	\$23,789	\$29,512	47.9%
ASRS	10-444-1204	\$22,804	\$25,528	\$41,159	\$48,485	44.6%
Total Community and Recreation Services:		\$265,407	\$307,406	\$510,842	\$634,730	59.8%
Total Personnel Expenses:		\$265,407	\$307,406	\$510,842	\$634,730	59.8%
Operating Expenses						
Community and Recreation Services						
OPERATING SUPPLIES	10-444-2101	\$19,299	\$13,004	\$13,976	\$14,000	7%
LIBRARY MATERIAL-AUDIOS	10-444-2106	\$1,708	\$1,021	\$2,000	\$2,000	4.1%
LIBRARY MATERIAL-VIDEOS	10-444-2108	\$5,216	\$4,377	\$5,000	\$6,000	26.3%
LIBRARY MATERIAL-BOOKS	10-444-2109	\$13,803	\$17,137	\$22,000	\$25,000	50%
JANITORIAL SUPPLIES	10-444-2110	\$463	\$233	\$0	\$1,600	600.5%
EQUIPMENT REPAIR/MAINTENANCE	10-444-2115	\$222	\$1,729	\$0	\$0	0%
OFFICE EQUIPMENT LEASES	10-444-2119	\$5,614	\$5,264	\$6,000	\$6,000	38.5%
LICENSING FEES	10-444-2265	\$1,141	\$683	\$600	\$800	291.9%
CELL PHONES	10-444-2402	\$650	\$796	\$720	\$720	39.1%
CONTRACT SERVICES	10-444-2590	\$3,902	\$2,248	\$1,500	\$1,650	0.9%
TRAVEL, MEALS AND SCHOOLS	10-444-2700	\$1,478	\$25	\$500	\$3,600	7,246.9%
SUBSCRIPTIONS/MEMBERSHIPS	10-444-2804	\$2,997	\$4,125	\$2,300	\$2,300	137.8%
Total Community and Recreation Services:		\$56,492	\$50,643	\$54,596	\$63,670	43.5%
Total Operating Expenses:		\$56,492	\$50,643	\$54,596	\$63,670	43.5%
Total Expense Objects:		\$321,899	\$358,049	\$565,438	\$698,400	58.2%

Parks and Trails Maintenance

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Community and Recreation Services				
462 Parks and Trails Maintenance				
Maintenance Worker	2.00	4.00	4.00	5.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00
Seasonal Maintenance Worker	1.46	0.00	0.00	0.00
Division Total	5.46	6.00	6.00	7.00

PURPOSE

To provide beautifully maintained parks and trails for the residents and visitors of Page.

DEPARTMENT DESCRIPTION

The Parks and Trails Department is responsible for the repair, maintenance and development of City parks, street-side and desert landscaping, facility grounds as well as airport landscaping (outside of air operations areas), trails, and the Sports Complex's grounds, equipment, all irrigation systems, weed control, snow and ice control on facility walkways.

DEPARTMENTAL ACTIVITIES

- Maintenance of 20 acres of lawns, 3.7 miles of street-side landscaping, 2.7 acres of desert landscaping.
- Upkeep of sidewalks adjoining City owned facilities and property, including Elm Street shopping center.
- Maintenance and weed control on the City's trail system.
- Maintain recreation grounds to play standards (softball, soccer, football).
- Decorate the parks and city areas for holidays.
- Aid in the special events that occur in the City Parks.

GOALS & OBJECTIVES

- Thorough ongoing inspection and maintenance to ensure the condition and safety of parks and grounds maintenance equipment.
- Work with departments to maintain and operate the City Community and Recreation Services (CRS) facilities, in accordance with the needs of the CRS departments and community.
- Maintain irrigation systems in all city parks.
- Provide maintenance workers with the vehicles, tools, equipment and training necessary to perform their duties to the best of their ability.
- Ensure the ongoing certification and continual education opportunities are present for all maintenance staff and management.

FY 2022-23 Priorities

- Aid in the removal and supervise the installation of the new play equipment for the JCP Memorial Park.
- Upgrades, weed abatement, maintenance, and flood control issues on the City's trail system.
- Assist the Parks and Recreation Advisory Board in the planning of the upgrades for the 9-hole Disc Golf Course and Skatepark Renovations.
- Provide opportunities for maintenance staff to attend the *Playground Maintenance Course* (PMC) for playground safety.
- Aid in the expansion of the City's Special Events with projects, decorations, and stage setup and maintenance.
- Purchase additional utility and maintenance vehicles for the department, ie: bucket truck and dump/loader.
- Increase our personnel to ensure that the needs of the department are met.

FY 2021-22 Major Objectives Accomplished

- Increased the personnel by one (1) full-time position, as approved in the new budget passed by City Council.
- Assisted Horseshoe Bend with shade structures and equipment needs.
- Improved areas of the Rim Trail by widening erosive and washout areas.
- Expanded their hours to 7-days a week to meet the needs for the community parks.
- Assisted with the special events throughout the year.
- Maintains and sets-up the mobile stage, as needed for events or private rentals.

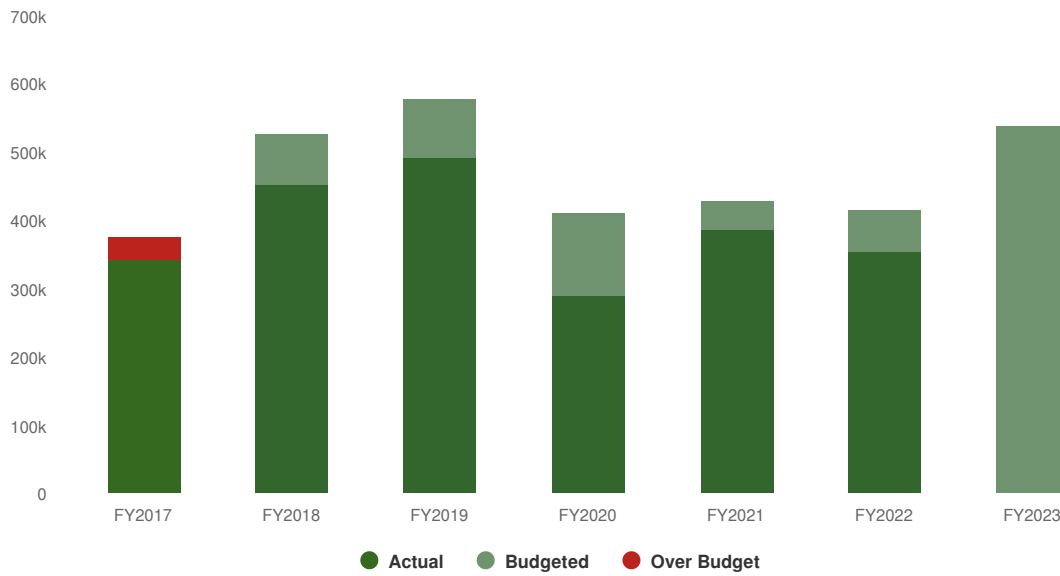
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Budget increase of 28.2% or approximately \$106,000. Additional Maintenance Worker position to assist with increased City sponsored events and workload.
- Equipment Repair/Maintenance - Budget increase of 67.5% or approximately \$6,000. Tracks for Dingo.
- Park and Playground Maintenance - Budget increase of 50% or approximately \$6,000. Cover cost to remove old grills.

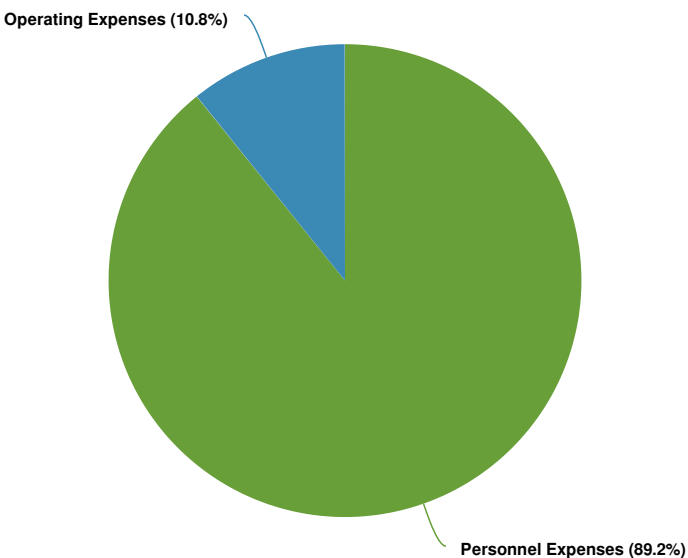
\$540,316 **\$125,213**
(30.16% vs. prior year)

Parks and Trails Maintenance Proposed and Historical Budget vs. Actual

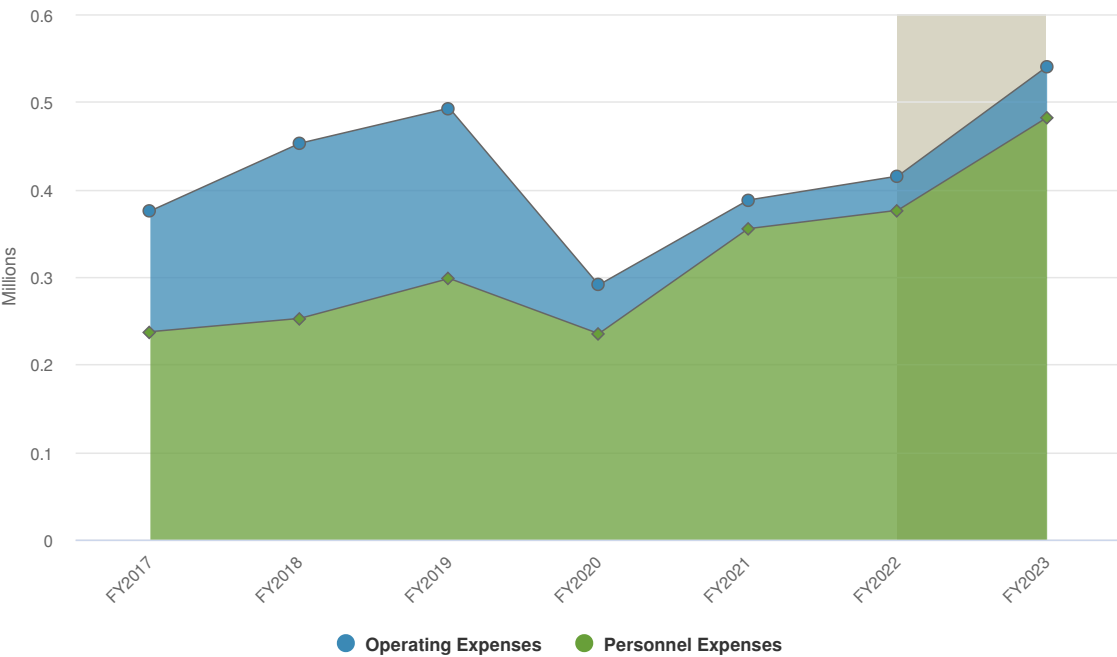


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services						
SALARIES	10-462-1101	\$153,749	\$242,297	\$258,011	\$315,070	22.1%
OVERTIME	10-462-1105	\$1,041	\$2,094	\$4,753	\$6,427	35.2%
INDUSTRIAL INSURANCE	10-462-1201	\$9,443	\$7,404	\$7,999	\$10,060	25.8%
MEDICAL INSURANCE	10-462-1202	\$41,189	\$55,230	\$53,212	\$87,791	65%
FICA	10-462-1203	\$11,221	\$18,096	\$19,503	\$23,632	21.2%
ASRS	10-462-1204	\$18,549	\$29,961	\$32,609	\$39,126	20%
Total Community and Recreation Services:		\$235,192	\$355,081	\$376,087	\$482,106	28.2%
Total Personnel Expenses:		\$235,192	\$355,081	\$376,087	\$482,106	28.2%
Operating Expenses						
Community and Recreation Services						
OPERATING SUPPLIES	10-462-2101	\$12,848	\$9,678	\$7,000	\$10,000	42.9%
UNIFORM ALLOWANCE	10-462-2102	\$1,162	\$2,081	\$1,800	\$1,800	0%
SAFETY SUPPLIES	10-462-2103	\$2,053	\$541	\$0	\$1,500	N/A
CLOTHING ALLOWANCE	10-462-2104	\$824	\$600	\$600	\$500	-16.7%
EQUIPMENT REPAIR/MAINTENANCE	10-462-2115	\$8,894	\$3,062	\$8,956	\$15,000	67.5%
CELL PHONES	10-462-2402	\$668	\$664	\$660	\$660	0%
CONTRACT SERVICES	10-462-2590	\$1,798	\$1,339	\$2,500	\$3,000	20%
SANITATION FACILITIES/SERVICES	10-462-2600	\$5,448	\$4,944	\$5,000	\$5,000	0%
PARK & PLAYGROUND MAINTENANCE	10-462-2650	\$20,779	\$9,306	\$12,000	\$18,000	50%
TRAVEL, MEALS AND SCHOOLS	10-462-2700	\$1,185	\$367	\$500	\$2,750	450%
SUBSCRIPTIONS/MEMBERSHIPS	10-462-2804	\$0	\$90	\$0	\$0	0%
Total Community and Recreation Services:		\$55,659	\$32,674	\$39,016	\$58,210	49.2%
Total Operating Expenses:		\$55,659	\$32,674	\$39,016	\$58,210	49.2%
Total Expense Objects:		\$290,851	\$387,755	\$415,103	\$540,316	30.2%

Recreation

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Community and Recreation Services				
465 Recreation				
Camp Counselor	0.10	0.00	0.00	0.00
Camp Lead	0.07	0.00	0.00	0.00
Maintenance Worker	0.00	0.00	0.00	0.00
Recreation Assistant	2.48	0.74	1.74	2.00
Recreation Division Manager	1.00	1.00	1.00	1.00
Division Total	3.65	1.74	2.74	3.00

PURPOSE

To create recreational opportunities for growth and enhancement while striving to increase the social, cultural, and physical well-being of our residents.

DEPARTMENT DESCRIPTION

The Recreation Department offers a variety of year-round activities, sports, and special events for both the youth and adults in the community of Page. We provide economic benefits by improving the quality of life in the community and helping to attract businesses and residents to Page. The department also provides benefits to individuals by promoting physical fitness and self-improvement opportunities for exercise and being outdoors result in greater physical fitness, and emotional well-being.

DEPARTMENTAL ACTIVITIES

- Youth sports include soccer, flag football, basketball, softball/baseball and camps and clinics.
- Adult sports include slow pitch softball.
- Community events include the Easter Egg Hunt, Rec Fest, carnivals, 5k and other races/walks.

GOALS & OBJECTIVES

- Set priorities and plan for operation and capital improvements.
- Support partnerships between Page Unified School District, Little League, other departments, and the community.
- Increase participation in all sporting events and activities for youth and adults.
- Work with companies who promote fitness events to aid in the running and promotion.
- Continually analyze existing programs in order to improve participation and management of activities.
- Implement new recreation programs and summer clinics.
- Continually promote Safety First within leagues, guidelines, and regulations thereof.
- Continually inspect fields, facilities, and equipment to ensure that safety is the number one priority.

FY 2022-23 Priorities

- Continue to provide high quality services and recreation programs for the community.
- Increase community relations, community involvement, volunteerism, and a higher participation from parents in the parent-coach leagues.
- Offer sports clinics and coaching/referee training for all sporting activities.
- Recruit volunteers to create a greater impact and build relationship between community and the Recreation Department.
- Maintain public safety in regard to programs, equipment, and facilities.
- Continually update the Recreation policies and procedures.
- Increase the number of Tournaments held at the Sports Complex with outside Youth and Adult event agencies.
- Provide on-going professional development training for all staff, as well as opportunities to attend National and State Conferences for Parks 'n Rec.
- Participate in citywide events such as the Page High School College & Career Readiness Night, the Lake View Fun Nights, and events with the Public Library and Coconino Community College.
- Participate in the planning and assistance of the City Events.
- Ensure all staff members are First Aid/CPR/AED trained.
- Ensure all staff members are Food Manager trained.

FY 2021-22 Major Objectives Accomplished

- Worked with Page Little League in administering the IGA for the youth softball and baseball programs and their games which are held at the Sports Complex.
- Collaborated with Page High School Soccer to provide a youth league coaches clinic and facilitate team practices during Super Soccer Saturday.
- Collaborated with Page Elks Club to host a soccer kickoff challenge.
- Participated in community events, such as school open house, Desert View Health Fair, Page/Lake Powell Job Fair, Page Attacks Trash, and National Night Out.
- Worked to ensure that the Sports Complex exceeded its safety standards.
- Cooperated with PUSD during basketball season to ensure that teams would have their practice and game schedule in the school district's gymnasium
- Utilized the voucher program to reward coaches with free future registrations and assistant coaches with half-price vouchers.
- Aided with the city's Special Events, both in the planning and execution.
- Certified all Recreation Department staff in CPR/AED/First aid and Bloodborne Pathogens Training.
- Participated in customer service and field maintenance professional development.
- Added an Adult Winter Softball League and Youth Summer Clinics to the fiscal year agenda.

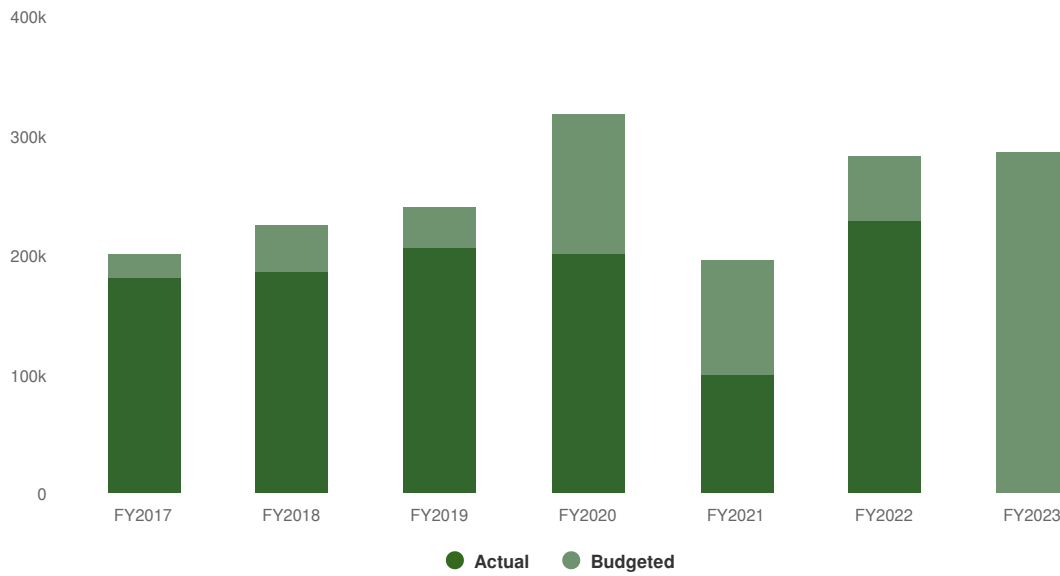
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Budget increase of 28.2% or approximately \$106,000. Additional Maintenance Worker position to assist with increased City sponsored events and workload.
- Equipment Repair/Maintenance - Budget increase of 67.5% or approximately \$6,000. Tracks for Dingo.
- Park and Playground Maintenance - Budget increase of 50% or approximately \$6,000. Cover cost to remove old grills.

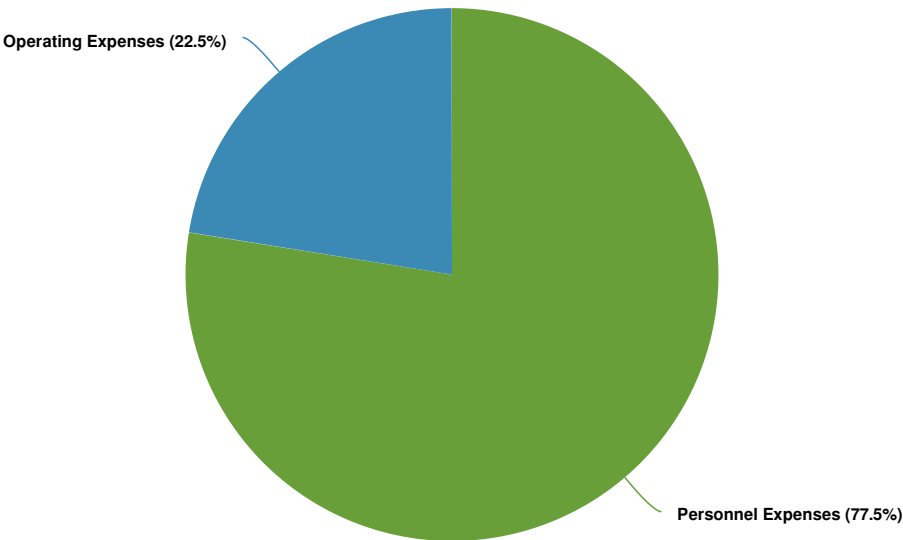
\$286,285 **\$3,176**
(1.12% vs. prior year)

Recreation Proposed and Historical Budget vs. Actual

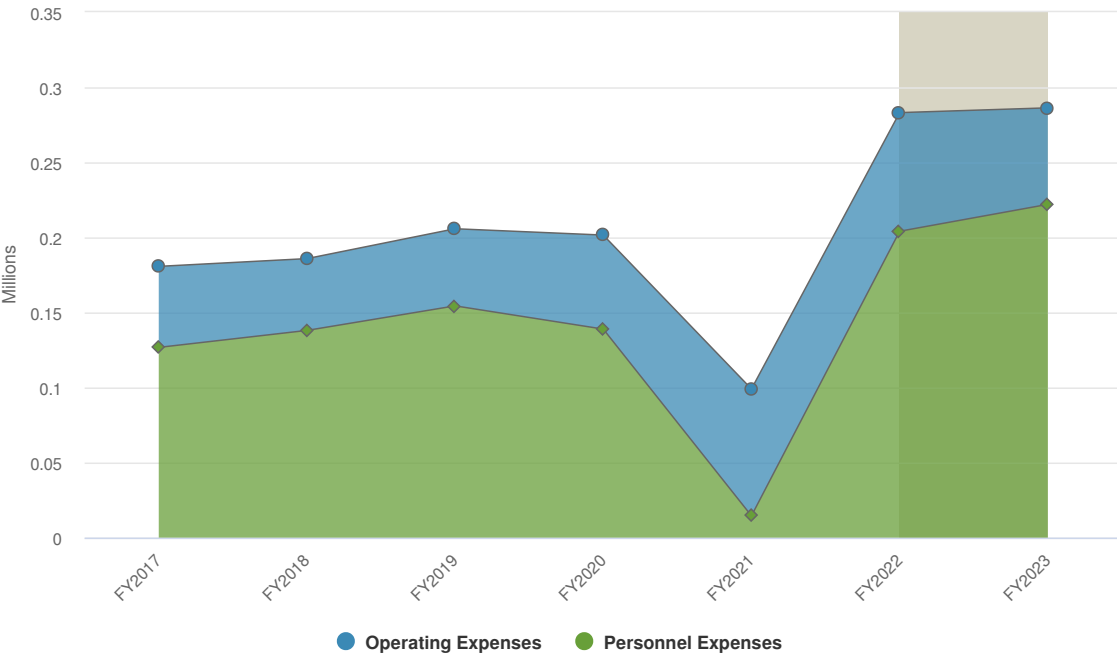


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services						
SALARIES	10-465-1101	\$96,818	\$10,748	\$134,207	\$147,056	9.6%
OVERTIME	10-465-1105	\$247	\$0	\$884	\$858	-2.9%
INDUSTRIAL INSURANCE	10-465-1201	\$2,184	\$292	\$1,839	\$2,075	12.8%
MEDICAL INSURANCE	10-465-1202	\$21,583	\$1,318	\$43,429	\$45,857	5.6%
FICA	10-465-1203	\$7,082	\$811	\$9,668	\$10,770	11.4%
ASRS	10-465-1204	\$10,983	\$1,337	\$14,054	\$15,369	9.4%
Total Community and Recreation Services:		\$138,897	\$14,506	\$204,081	\$221,985	8.8%
Total Personnel Expenses:		\$138,897	\$14,506	\$204,081	\$221,985	8.8%
Operating Expenses						
Community and Recreation Services						
OPERATING SUPPLIES	10-465-2101	\$2,064	\$6,645	\$2,000	\$2,000	0%
UNIFORM ALLOWANCE	10-465-2102	\$0	\$0	\$300	\$600	100%
JANITORIAL SUPPLIES	10-465-2105	\$161	\$0	\$200	\$200	0%
EQUIPMENT REPAIR/MAINTENANCE	10-465-2115	\$7,356	\$15,380	\$10,000	\$10,000	0%
PROGRAM EXPENSES	10-465-2130	\$9,834	\$14,637	\$15,000	\$20,000	33.3%
CELL PHONES	10-465-2402	\$1,706	\$1,099	\$1,600	\$1,600	0%
SPECIAL EVENT PROMOTIONS	10-465-2530	\$31,669	\$34,946	\$27,828	\$3,000	-89.2%
RECREATION EXPENSES	10-465-2550	\$853	\$7,636	\$10,000	\$10,000	0%
SUMMER CAMP EXPENSES	10-465-2555	\$0	\$0	\$0	\$2,000	N/A
TENNIS COURT EXPENSES	10-465-2560	\$65	\$0	\$2,000	\$2,000	0%
CONCESSION SUPPLIES/EQUIPMENT	10-465-2565	\$947	\$298	\$1,000	\$1,000	0%
CONTRACT SERVICES	10-465-2590	\$5,475	\$807	\$7,000	\$7,000	0%
TRAVEL, MEALS AND SCHOOLS	10-465-2700	\$1,831	\$2,097	\$1,200	\$4,000	233.3%
SUBSCRIPTIONS/MEMBERSHIPS	10-465-2804	\$675	\$974	\$900	\$900	0%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Community and Recreation Services:		\$62,637	\$84,519	\$79,028	\$64,300	-18.6%
Total Operating Expenses:		\$62,637	\$84,519	\$79,028	\$64,300	-18.6%
Total Expense Objects:		\$201,533	\$99,025	\$283,109	\$286,285	1.1%

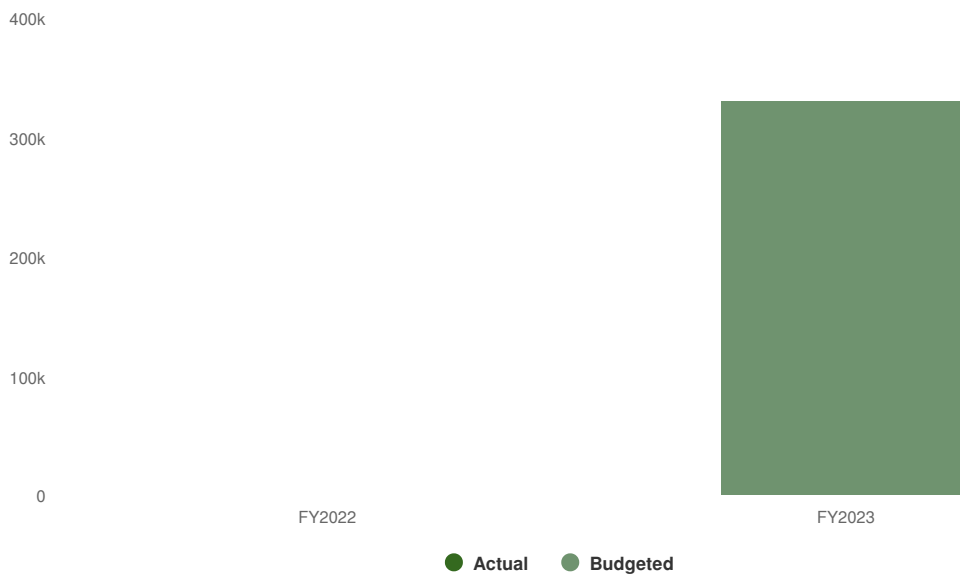
Special Events

Expenditures Summary

New department in FY2023.

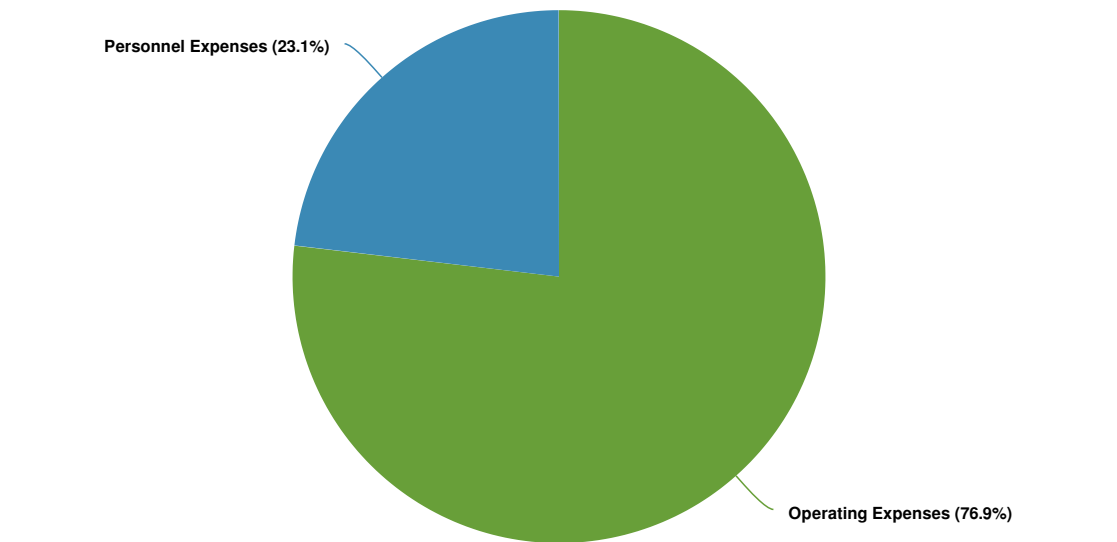
\$330,629 **\$330,629**
(% vs. prior year)

Special Events Proposed and Historical Budget vs. Actual

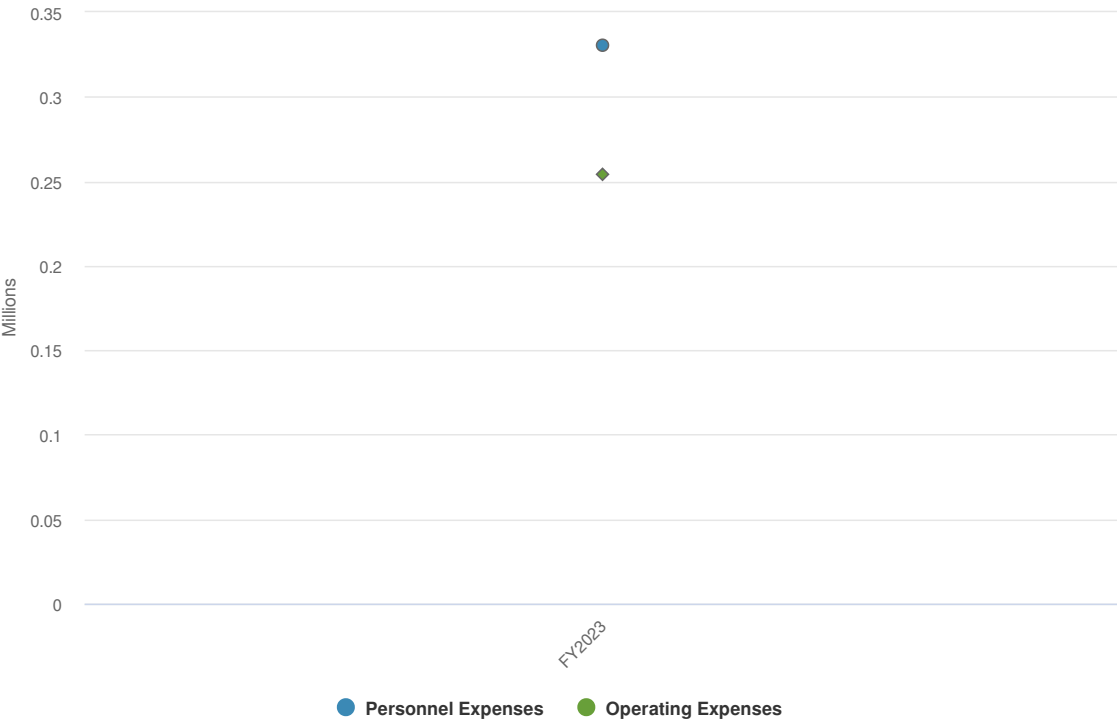


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2023 Budgeted
Expense Objects		
Personnel Expenses		
SALARIES	10-412-1101	\$48,298
OVERTIME	10-412-1105	\$1,200
INDUSTRIAL INSURANCE	10-412-1201	\$682
MEDICAL INSURANCE	10-412-1202	\$16,697
FICA	10-412-1203	\$3,568
ASRS	10-412-1204	\$6,024
Total Personnel Expenses:		\$76,469
Operating Expenses		
CELL PHONES	10-412-2402	\$660
SPECIAL EVENTS-BALLOON REGATTA	10-412-2500	\$30,000
SPECIAL EVENTS-CAR SHOW	10-412-2505	\$2,000
SPECIAL EVENTS-CHRISTMAS/PARK	10-412-2510	\$20,000
SPECIAL EVENTS-EASTER EGG HUNT	10-412-2515	\$3,500
SPECIAL EVENTS-FOURTH OF JULY	10-412-2520	\$35,000
SPECIAL EVENTS-HOOPFEST BSKTBL	10-412-2525	\$75,000
SPECIAL EVENTS-KICK OFF/SUMMER	10-412-2530	\$12,000
SPECIAL EVENTS-MICROBREWERY CH	10-412-2535	\$20,000
SPECIAL EVENTS-MOVIES IN PARK	10-412-2540	\$5,000
SPECIAL EVENTS-PAGE ATTACKS TR	10-412-2545	\$7,000
SPECIAL EVENTS-PAGE FINE ARTS	10-412-2550	\$40,000
SPECIAL EVENTS-TRUNK OR TREAT	10-412-2555	\$4,000
Total Operating Expenses:		\$254,160
Total Expense Objects:		\$330,629

Human Resource/Risk Management



Rachell French
Human Resource/Risk Manager

PURPOSE

To optimize the City's largest asset by recruiting, developing, and retaining a workforce that achieves the mission and goals of the organization. To protect the City's assets against accidental loss in a fiscally responsible manner.

DEPARTMENT DESCRIPTION

Human Resources is committed to providing exceptional customer service to all City employees and applicants in all aspects of hiring, retirement, compensation, training, and employee relations. The department provides guidance to all City employees on current policies, proposes new policies as necessary, and ensures compliance with all federal and state employment laws. Risk Management protects the City from financial loss outside of the control of the governing body through risk analysis, safety trainings and education, and other loss control measures.

DEPARTMENTAL ACTIVITIES

- Collaborate with all City departments in the identification of present and future staffing needs.
- Comply with applicable laws and best practices regarding the management, retention, and disposal of its human resources records.
- Establish new classification and salaries while also reviewing existing classifications to determine appropriate placement within City departments.
- Assist with establishing and maintaining effective work relationships that contribute to the overall satisfaction, productivity, motivation, and morale of our workforce.
- Partner with the Strategic Planning Teams, elected officials, and department directors to develop effective training programs for our organization that align with the City's strategic goals and objectives.
- Provide and review quality health insurance, retirement, and voluntary benefits to City employees in a fiscally responsible manner at the lowest possible cost to the City and our employees.
- Review and renew public, property, workers' compensation, general liability, and health insurance policies.
- Promote employee safety on the job and utilize safety standards designed to minimize accident related losses.

FY 2023 Priorities

- Fully train HR Assistant to operate ClearCompany and create a new onboarding experience.
- Employee training that encourages safety, confidence, and positive impact with the departments.
- Continue to find solutions for retention, including some sort of compensation study.
- Attend PRIMA training for Risk Management.

FY 2022 Major Objectives Accomplished

- Continued review and revision of the Personnel Policies and Procedures.
- Continued monitoring to improve employee morale city wide through proper training.
- Held 2nd annual Employee Appreciation Party.
- Recruited and hired a HR Assistant.

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Human Resources/Risk Management				
441 Human Resources				
Administrative Assistant	0.00	0.00	0.00	1.00
HR Director	0.00	0.00	0.00	1.00
HR/RISK Manager	1.00	1.00	1.00	0.00
Division Total	1.00	1.00	1.00	2.00

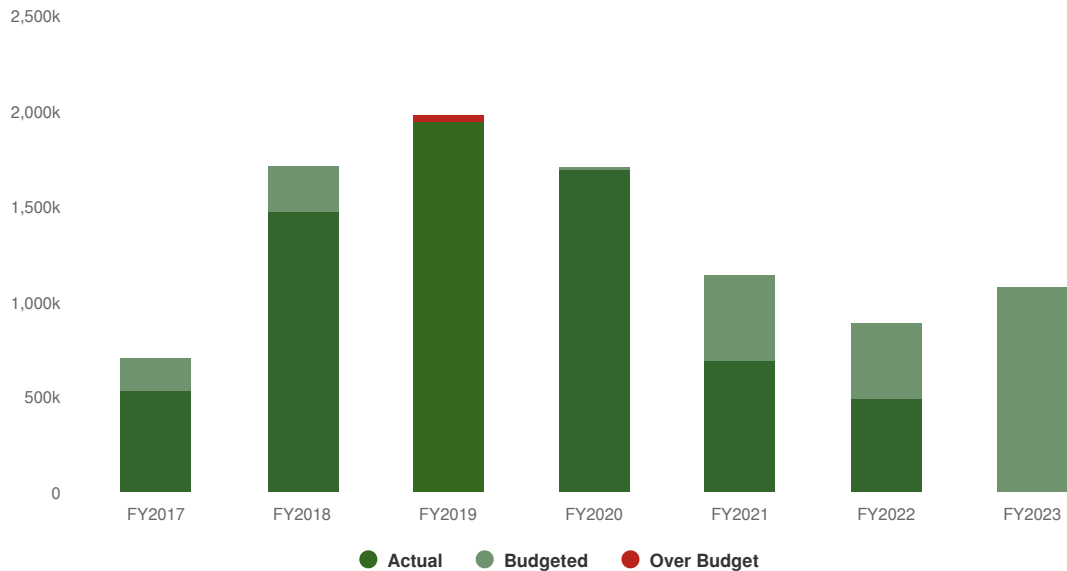
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Budget increase of 78.6% or approximately \$87,000. Added Administrative Assistant to assist with workload.
- Employee Programs - Budget increase of 43.1% or approximately \$15,000. Cover employee recognition and benefit use rewards.
- Employee Safety - Budget increase of 314.3% or approximately \$22,000. Moved Fire Fighter Cancer Insurance cost from Finance due to policy change at state.
- Risk Management - Budget decrease of 33.3% or approximately \$10,000. Based on costs in prior years.
- Unemployment Insurance - Budget decrease of 33.3% or approximately \$5,000. Based on costs in years prior to COVID-19 pandemic.
- Retirement/Leave Benefit Disbursement - Budget increase of 15.8% or approximately \$48,000. Cover costs of possible retirements.
- Liability and Property Insurance - Budget increase of 10% or approximately \$29,000. Cover anticipated policy increases.

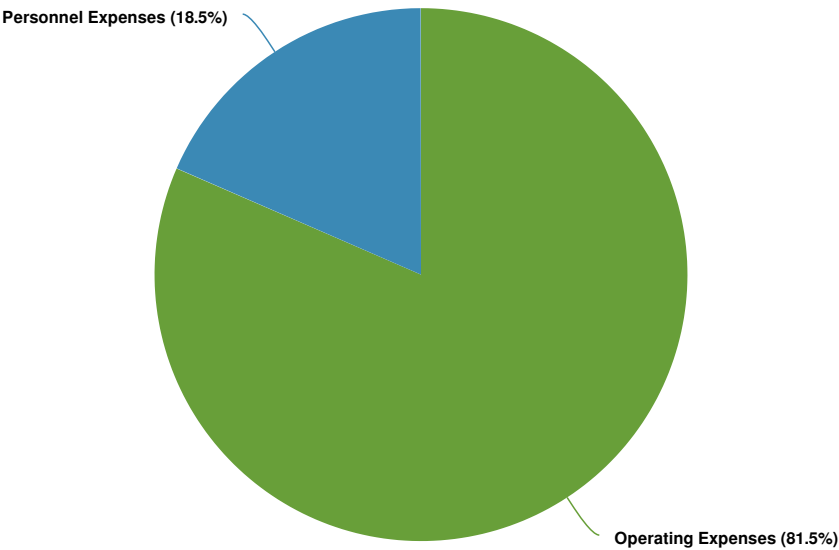
\$1,075,367 **\$190,308**
(21.50% vs. prior year)

Human Resource/Risk Management Proposed and Historical Budget vs. Actual

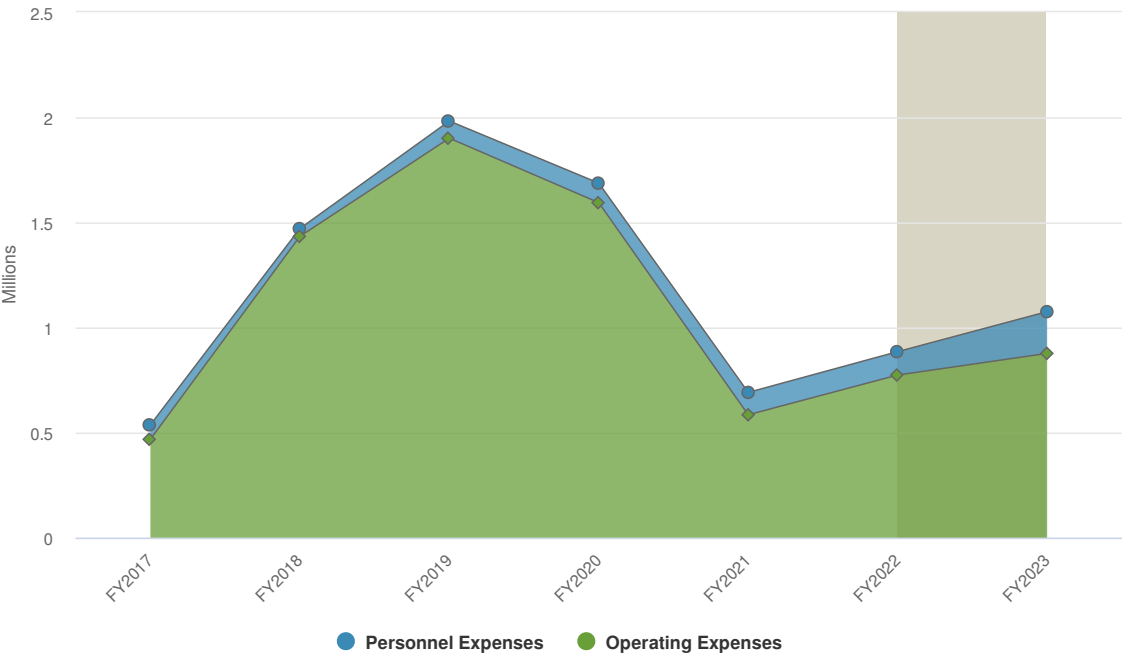


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Human Resource/Risk Management						
SALARIES	10-441-1101	\$62,120	\$72,140	\$77,496	\$129,619	67.3%
OVERTIME	10-441-1105	\$0	\$0	\$0	\$492	N/A
INDUSTRIAL INSURANCE	10-441-1201	\$149	\$252	\$186	\$320	72%
MEDICAL INSURANCE	10-441-1202	\$16,687	\$18,018	\$18,298	\$42,996	135%
FICA	10-441-1203	\$6,598	\$7,179	\$5,664	\$9,414	66.2%
ASRS	10-441-1204	\$7,531	\$8,820	\$9,617	\$15,835	64.7%
Total Human Resource/Risk Management:		\$93,084	\$106,408	\$111,261	\$198,676	78.6%
Total Personnel Expenses:		\$93,084	\$106,408	\$111,261	\$198,676	78.6%
Operating Expenses						
Human Resource/Risk Management						
OPERATING SUPPLIES	10-441-2101	\$1,228	\$1,805	\$1,300	\$1,300	0%
CELL PHONES	10-441-2402	\$655	\$620	\$615	\$615	0%
CONTRACT SERVICES	10-441-2590	\$13,256	\$675	\$6,500	\$6,500	0%
TRAVEL, MEALS AND SCHOOLS	10-441-2700	\$4,502	\$1,416	\$5,000	\$5,000	0%
RECRUITMENT & RETENTION	10-441-2703	\$24,693	\$12,223	\$5,000	\$5,000	0%
EMPLOYEE TRAINING	10-441-2704	\$1,316	\$19,471	\$40,000	\$40,000	0%
BACKGROUND/PRE-EMPLOYMENT	10-441-2750	\$8,046	\$1,924	\$6,000	\$6,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-441-2804	\$219	\$414	\$700	\$800	14.3%
EMPLOYEE PROGRAMS	10-441-2809	\$11,808	\$12,339	\$34,950	\$50,000	43.1%
EMPLOYEE SAFETY	10-441-2815	\$8,817	\$11,779	\$7,000	\$29,000	314.3%
RISK MANAGEMENT	10-441-2816	\$17,361	\$20,008	\$30,000	\$20,000	-33.3%
UNEMPLOYMENT INSURANCE-CITY	10-441-2820	\$46,713	\$35,609	\$15,000	\$10,000	-33.3%
PERSONNEL COMPENSATION	10-441-2830	\$0	\$0	\$25,500	\$29,500	15.7%
RETIREMENT/LEAVE BENEFIT DISB	10-441-2835	\$1,252,765	\$245,449	\$302,300	\$350,000	15.8%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
PUBLICATIONS AND ADVERTISING	10-441- 9601	\$183	\$2,107	\$3,500	\$3,500	0%
LIABILITY & PROPERTY INSURANCE	10-441- 9850	\$202,281	\$218,739	\$290,433	\$319,476	10%
Total Human Resource/Risk Management:		\$1,593,842	\$584,576	\$773,798	\$876,691	13.3%
Total Operating Expenses:		\$1,593,842	\$584,576	\$773,798	\$876,691	13.3%
Total Expense Objects:		\$1,686,926	\$690,984	\$885,059	\$1,075,367	21.5%

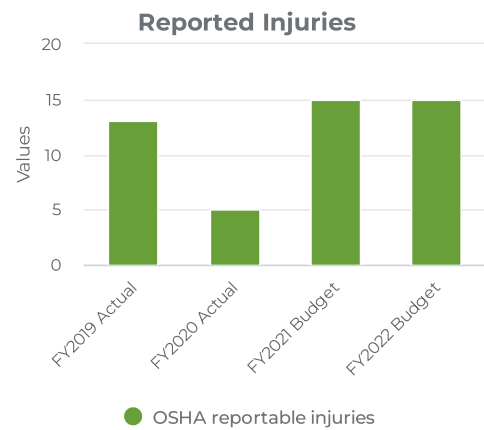
Performance Measure: #1 - High Performing Organization

Provide cost effective, benefit programs that enable the City to attract and retain employees.



Performance Measure: #2 - High Performing Organization

Establish, administer, and effectively communicate sound policies, rules and practices that treat employees with dignity while maintaining City compliance with employment and labor laws, and City policies.

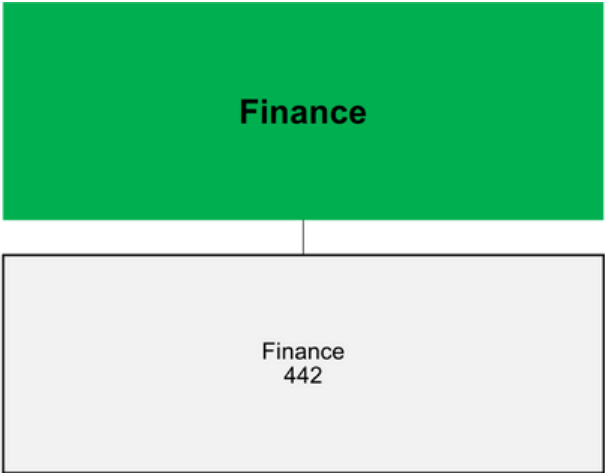


Finance



Linda Watson
Finance Director

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Finance				
442 Finance				
Account Clerk	1.00	1.00	1.00	2.00
Account Clerk Senior	1.00	1.00	1.00	1.08
Finance Analyst	1.00	1.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00
Division Total	4.00	4.00	4.00	5.08

PURPOSE

Our goal is to provide excellent financial management through transparency, having the utmost integrity, and accountability, in order to gain the trust of the public we serve.

DEPARTMENT DESCRIPTION

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities. Ultimately, the City's reputation and success will depend on the public's awareness and acceptability of the management and delivery of these services.

DEPARTMENTAL ACTIVITIES

- Accounts Payable. Process timely and accurate payments to vendors for goods and services rendered to the City of Page.
- Accounts Receivable. Generate invoices for services rendered by the City of Page to customers including other governmental agencies and follow up as needed to ensure prompt payment.
- Ambulance Billing. Work with third-party biller to ensure timely claims and payment processing for ambulance services provided by the Page Fire Department.
- Budgeting. Plan, oversee, and report all anticipated revenues and expenditures of the City, and compile financial and demographic information into an annual budget book.
- Cash receipting and record maintenance. Ensure financial records are in accordance with accounting principles generally accepted in the United States of America known as GAAP.
- Customer Service. Committed to providing exceptional customer service.
- Debt Management. Provide for the preservation and enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies, and ensure compliance with public debt laws.
- Financial Reporting and Audit Compliance. Maintain financial records that are complete and accurate, and fully cooperates and assists with the completion of annual audits. The result of these efforts can be found in our Comprehensive Annual Financial Reports.
- Grants Management and Reporting. Assist City departments in all phases of the grant process including research, application, editing, reporting, monitoring, auditing, and grant closeout.
- Investment and cash analysis. Ensure maximum cash availability and reasonable investment yield on the government's cash, and the cash collection function.
- Payroll. Work closely with Human Resources and all City departments to ensure timely and accurate payments to City employees, accrual of paid leave hours, and reporting and payment of payroll tax and benefit obligations.
- Purchasing. Ensure that all purchases are done in the best interest of the City of Page in compliance with city, state, and federal guidelines.

FY 2023 Priorities

- Maintain standards of accounting and financial reporting excellence.
- Continue to make financial decisions based on a sustainable long-term outlook.
- Review and update City policies and procedures, including personnel, purchasing, travel policies.
- Begin to implement an on-line payment portal for City services throughout the City and using Xpress Bill Pay.
- Implement Transparency Program through ClearGov and have it available on the City of Page website for public view.
- Paperless Accounts Payable system scheduled to launch by January 2023, so that all accounts payable will be processed electronically by City Staff.

FY 2022 Major Objectives Accomplished

- Received Certificate of Achievement for Excellence in Financial Reporting (CAFR) Program award from Government Finance Officers Association for Fiscal Year 2021.
- Earned a "clean audit opinion" for our FY 2021 audit.
- Received the Distinguished Budget Presentation Award for Fiscal Year Beginning 2021.
- Provided City Council with a monthly itemized financial report in timely manner.
- Provided the City Council with Quarterly Financial Reports, as requested.
- Paid off the Series 2011 Bond in full in July 2021.
- Completed the conversion to the Caselle Connect On-Line Timekeeping Program City Wide.
- Started to Implement Xpress Bill Pay for on-line payments...this goal will carry over to FY 2022.
- Switched our Corporate Card system to a paperless processing system with Divvy.

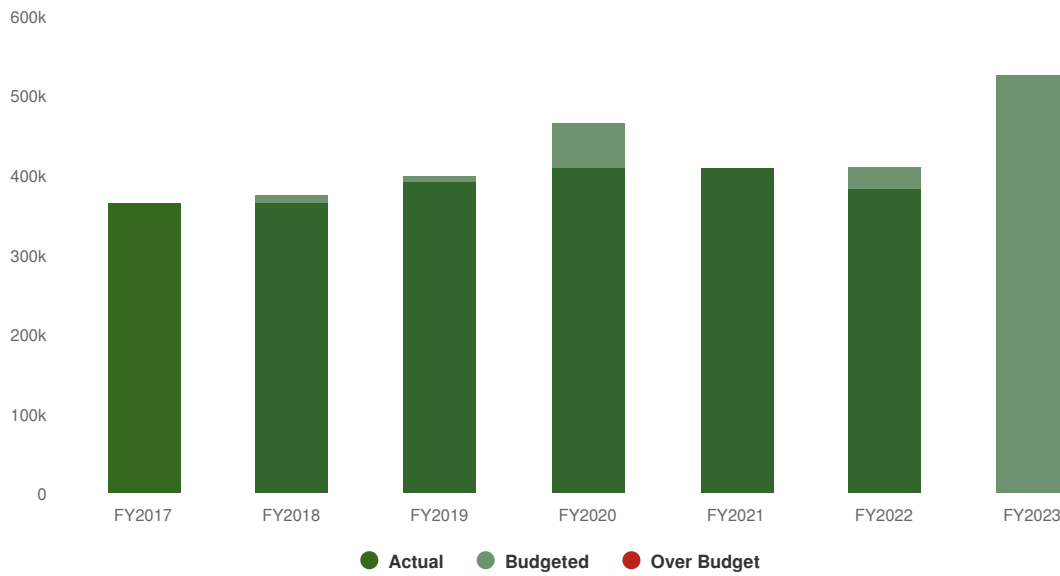
Expenditures Summary

Major changes in costs budgeted for FY2023 (over 10% change and \$5,000).

- Personnel Expenses - Budget increase of 31.7% or approximately \$113,000. Added an additional full-time Account Clerk and possible increase in benefit costs for replacement Account Clerk Senior. Also, budgeted time for Account Clerk Senior to train replacement.
- Office Equipment - Budget increase of 2,440% or approximately \$6,000. To cover office furniture for new position and replace furniture.
- Contract Services - Budget decrease of 24% or approximately \$9,000. Having Enterprise Funds covering their portion of audit costs.

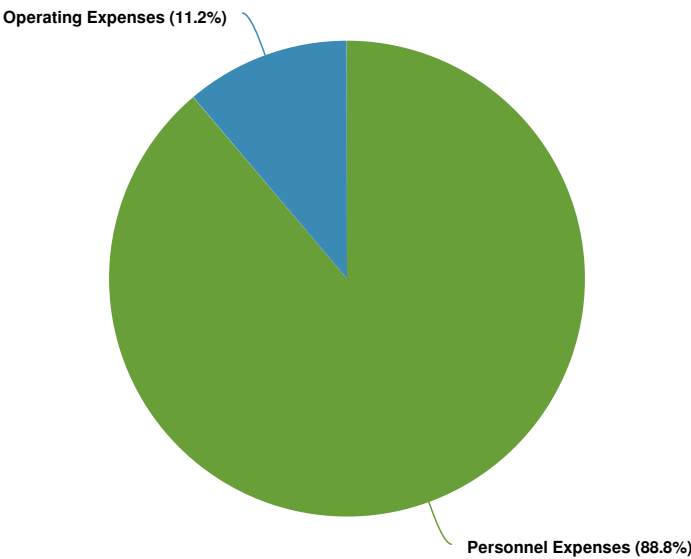
\$526,672 **\$114,938**
(27.92% vs. prior year)

Finance Proposed and Historical Budget vs. Actual

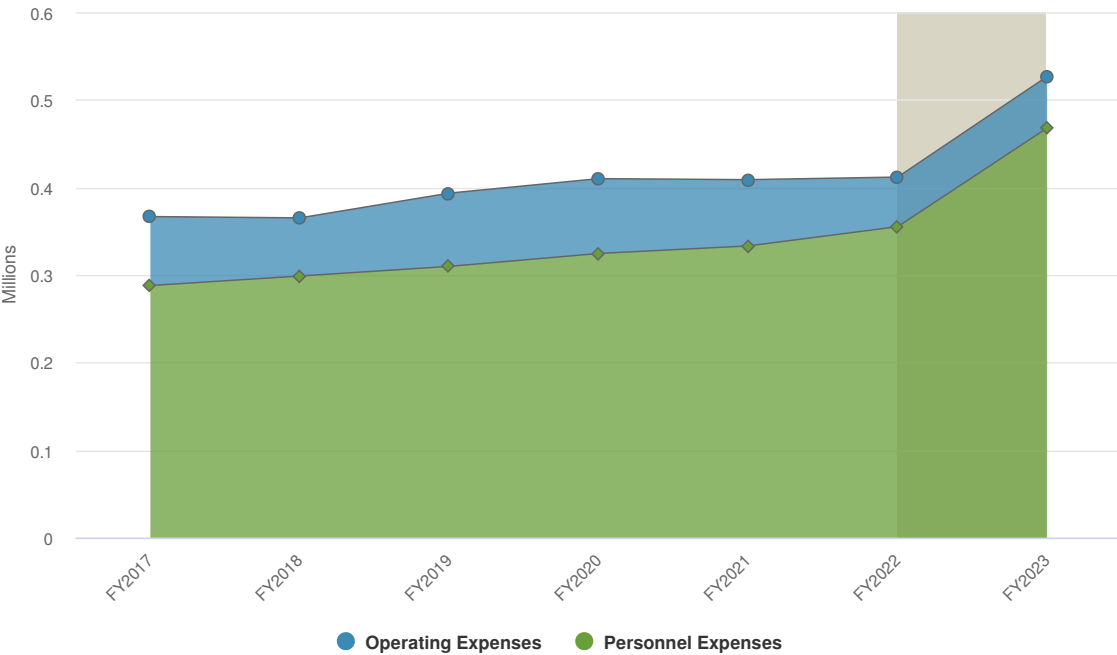


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

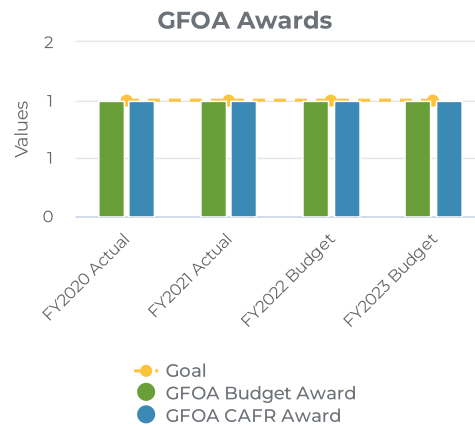


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Finance						
SALARIES	10-442-1101	\$234,098	\$234,752	\$250,550	\$310,489	23.9%
OVERTIME	10-442-1105	\$1,303	\$1,089	\$1,680	\$2,371	41.1%
INDUSTRIAL INSURANCE	10-442-1201	\$634	\$887	\$601	\$768	27.8%
MEDICAL INSURANCE	10-442-1202	\$43,119	\$50,190	\$52,345	\$93,395	78.4%
FICA	10-442-1203	\$16,816	\$16,959	\$18,611	\$22,704	22%
ASRS	10-442-1204	\$28,519	\$29,223	\$31,302	\$38,075	21.6%
Total Finance:		\$324,489	\$333,100	\$355,089	\$467,802	31.7%
Total Personnel Expenses:		\$324,489	\$333,100	\$355,089	\$467,802	31.7%
Operating Expenses						
Finance						
OPERATING SUPPLIES	10-442-2101	\$6,171	\$3,249	\$3,600	\$4,600	27.8%
EQUIPMENT REPAIR/MAINTENANCE	10-442-2115	\$0	\$0	\$500	\$500	0%
OFFICE EQUIPMENT	10-442-2116	\$3,000	\$273	\$250	\$6,350	2,440%
BANK FEES	10-442-2215	\$10,159	\$10,257	\$8,000	\$11,000	37.5%
CELL PHONES	10-442-2402	\$876	\$1,006	\$660	\$660	0%
CONTRACT SERVICES	10-442-2590	\$60,722	\$58,653	\$38,555	\$29,300	-24%
TRAVEL, MEALS AND SCHOOLS	10-442-2700	\$1,494	\$142	\$3,000	\$4,000	33.3%
OVER AND SHORT	10-442-2803	\$125	\$0	\$50	\$50	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-442-2804	\$484	\$295	\$230	\$610	165.2%
PRINTING & BINDING	10-442-2806	\$2,103	\$1,794	\$1,800	\$1,800	0%
BAD DEBT EXPENSE	10-442-9612	\$306	\$0	\$0	\$0	0%
Total Finance:		\$85,441	\$75,668	\$56,645	\$58,870	3.9%
Total Operating Expenses:		\$85,441	\$75,668	\$56,645	\$58,870	3.9%
Total Expense Objects:		\$409,930	\$408,768	\$411,734	\$526,672	27.9%

Performance Measure: #1 - Fiscal Responsibility

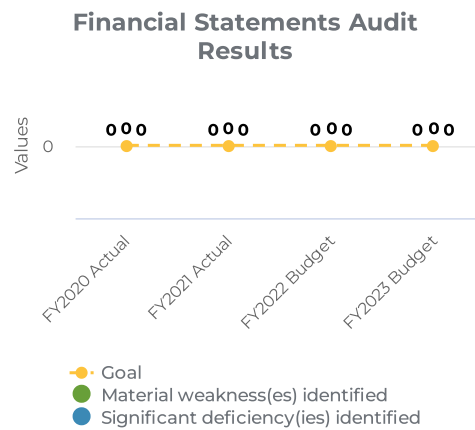
The Government Finance Officers Association established the Distinguished Budget Presentation Awards Program (Budget Awards Program) and the Certificate of Achievement for Excellence in Financial Reporting Program (COA) to encourage and assist state and local governments to prepare documents of the very highest quality and then to recognize individual governments that succeed in achieving that goal.



Performance Measure: #2 - Fiscal Responsibility

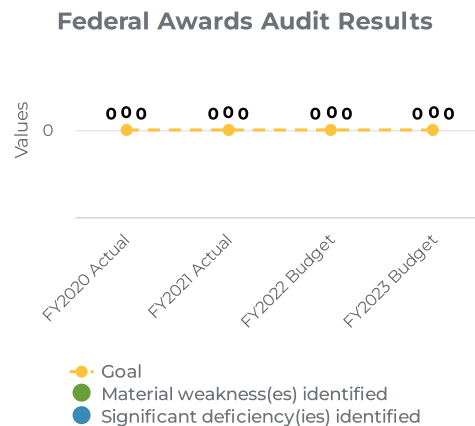
A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



Performance Measure: #3 - Fiscal Responsibility

A federal single audit is required when you spend more than \$750,000 of federal funds in one year.



Horseshoe Bend

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
City Administration				
450-Horseshoe Bend				
Cashier	5.00	5.00	5.00	5.00
Cashier-Finance	1.00	0.00	0.00	0.00
Director	0.75	0.75	0.75	0.00
Fee Facility Manager	1.00	1.00	1.00	1.00
Lead Cashier	2.00	2.00	2.00	2.00
Maintenance Worker	3.00	0.00	0.00	0.00
Parking Lot Attendant	0.00	4.00	0.00	0.00
PT Cashier	2.00	0.98	0.98	3.73
Seasonal Parking Attendant	0.50	1.00	0.00	0.00
Security Guard	5.00	0.00	0.00	0.00
Streets Maintenance Worker	1.00	0.00	0.00	0.00
Division Total	21.25	14.73	9.73	11.73

PURPOSE

To ensure that all visitors to the Horseshoe Bend facility in Page experience this world renowned in a safe, memorable way with the highest level of customer satisfaction attainable.

DEPARTMENT DESCRIPTION

The Horseshoe Bend parking facility gives visitors a safe place to park while enjoying their time visiting this landmark.

DEPARTMENTAL ACTIVITIES

- The Department staffs the fee booths for the visitors to Horseshoe Bend.
- Maintenance crews keep the facility clean, safe and landscape cared for.
- Security Staff ensures the safety of all visitors in the parking lot and on the City-side of the trail.

FY 2023 Priorities

- Maintain a superb level of customer satisfaction.
- Continue to ensure that the safety of guests and employees are the top priority.
- Ensure that the facility is adequately staffed.
- Work to optimize sales for the City. Multi-tasking of staff to cover security, booths and cleanliness of the facility.
- Foster a relationship with the National Park System so that both entities may maximize their joint efforts for the enjoyment of all visitors.
- Work on install of windows in booths – smaller window openings in each booth. Cash handling safety, control of temps in booths, and better working environment for staff.
- Complete a portable lunchroom for staff to use instead of sitting in vehicles for breaks and lunch.
- Completed a storage Conex box that keep critters out and supplies safe & useable.
- Completed the new shade structure for visitors to sit and rest or wait under when hot outside.
- Completed the flagpole with solar light. Visitors appreciate the USA flag flying for City property.
- NPS working on old trail restoration project planting native plants and cactus we continue to help when we can.
- Keep trash and debris off HWY 89 North from HSB entry to Junction of HWY 98 and South of HSB entry to the white safety cones.
- Keep the parking lot free of trash and weeds which is an ongoing project.
- Work towards the completion of the final Horseshoe Bend Phase 3.

FY 2022 Major Objectives Accomplished

- Parking sales revenue over \$1 million than budgeted.
- Held Star Gazing events free to public.
- Set up office building for manager.
- Set up connex box to store and protect equipment.
- Worked to maintain a clean environment with minimal trash and garbage issues.
- Established the facility as a premier place to work within the city.

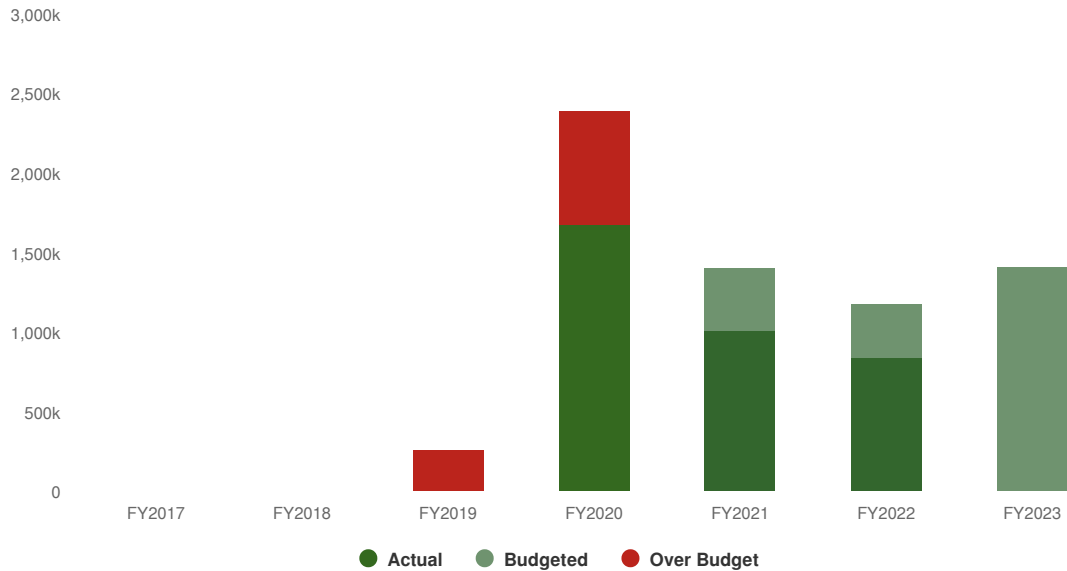
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel expenses - Budget increase of 14.6% or approximately \$86,000. Added four additional seasonal cashier to assist with peak season.
- Contract Services - Budget increase of 30.7% or approximately \$87,000. New grid solar power annual service contract, auditing services, and kiosk service.
- Depreciation Expense - Budget increase of 35% or approximately \$35,000. Anticipated amounts based on budgeted purchases.

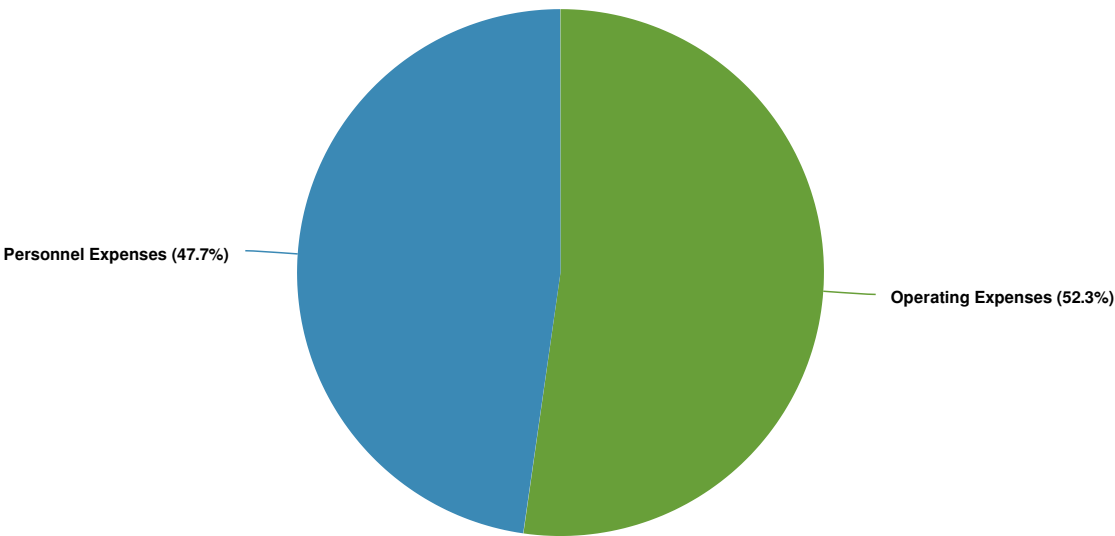
\$1,413,878 **\$232,104**
(19.64% vs. prior year)

Horseshoe Bend Proposed and Historical Budget vs. Actual

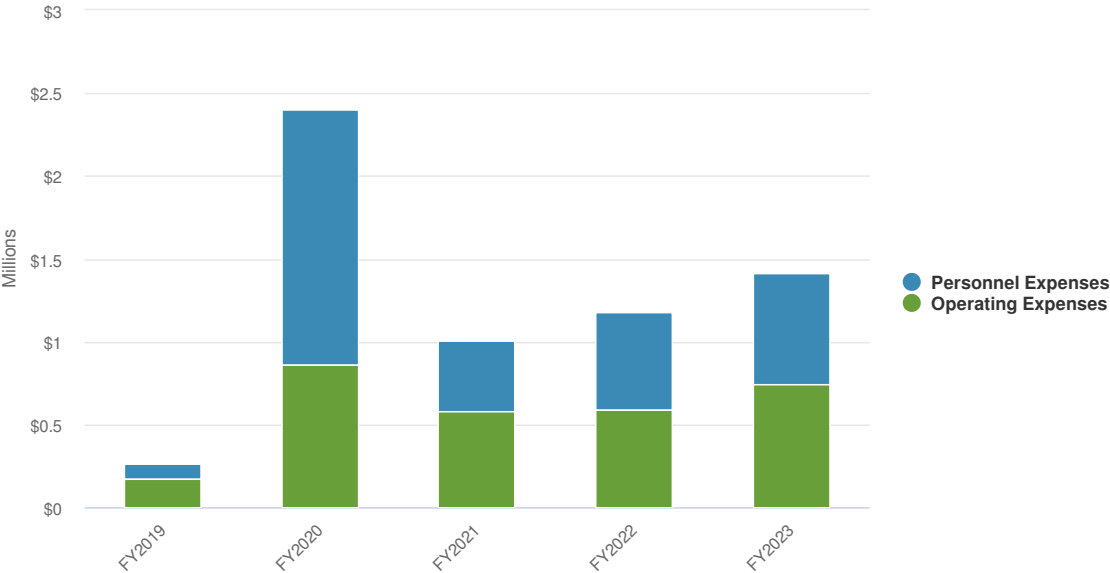


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Horseshoe Bend						
SALARIES	45-450-1101	\$612,393	\$293,274	\$402,107	\$451,053	12.2%
OVERTIME	45-450-1105	\$15,853	\$8,689	\$11,101	\$19,335	74.2%
INDUSTRIAL INSURANCE	45-450-1201	\$16,239	\$4,070	\$5,508	\$6,365	15.6%
MEDICAL INSURANCE	45-450-1202	\$105,071	\$65,135	\$93,445	\$109,578	17.3%
FICA	45-450-1203	\$46,159	\$22,296	\$30,145	\$34,765	15.3%
ASRS	45-450-1204	\$740,999	\$34,089	\$46,912	\$53,942	15%
Total Horseshoe Bend:		\$1,536,713	\$427,553	\$589,218	\$675,038	14.6%
Total Personnel Expenses:		\$1,536,713	\$427,553	\$589,218	\$675,038	14.6%
Operating Expenses						
Horseshoe Bend						
OPERATING SUPPLIES	45-450-2101	\$13,323	\$9,750	\$11,496	\$15,000	30.5%
UNIFORM ALLOWANCE	45-450-2102	\$8,868	\$2,656	\$4,400	\$5,500	25%
JANITORIAL SUPPLIES	45-450-2110	\$3,492	\$2,389	\$6,000	\$6,000	0%
EQUIPMENT REPAIR/MAINTENANCE	45-450-2115	\$749	\$1,288	\$5,000	\$6,500	30%
WATER EXPENSES	45-450-2122	\$181	\$872	\$2,500	\$3,500	40%
RETAIL EXPENSES	45-450-2123	\$0	\$3,600	\$5,000	\$6,000	20%
BANK FEES	45-450-2215	\$54,973	\$32,622	\$80,000	\$80,000	0%
CELL PHONES	45-450-2402	\$668	\$782	\$660	\$660	0%
UTILITIES	45-450-2404	\$912	\$9,413	\$18,000	\$20,000	11.1%
CONTRACT SERVICES	45-450-2590	\$359,735	\$271,276	\$283,000	\$370,000	30.7%
FUEL	45-450-2601				\$10,000	N/A
TRAVEL, MEALS AND SCHOOLS	45-450-2700	\$997	\$0	\$500	\$600	20%
OVER AND SHORT	45-450-2803	\$55	\$71	\$0	\$80	N/A
FACILITIES MAINTENANCE	45-450-2850	\$37,665	\$18,506	\$50,000	\$50,000	0%
DEPRECIATION EXPENSE	45-450-2858	\$0	\$0	\$100,000	\$0	-100%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
DEPRECIATION EXPENSE	45-450-9500	\$114,653	\$0		\$135,000	N/A
PUBLICATIONS AND ADVERTISING	45-450-9601	\$8,613	\$13,772	\$26,000	\$30,000	15.4%
INTEREST EXPENSE	45-450-9850	\$258,566	\$212,167	\$0	\$0	0%
Total Horseshoe Bend:		\$863,450	\$579,164	\$592,556	\$738,840	24.7%
Total Operating Expenses:		\$863,450	\$579,164	\$592,556	\$738,840	24.7%
Total Expense Objects:		\$2,400,163	\$1,006,718	\$1,181,774	\$1,413,878	19.6%

Golf

Division Full-Time Equivalents

Golf				
463-Golf Course Clubhouse				
Food Service Worker	1.40	2.00	2.00	3.00
Golf Manager	1.00	1.00	1.00	1.00
Grill Cook	0.00	1.00	0.00	0.00
Pro Shop Associate	1.00	1.00	1.00	0.74
Pro Shop Lead	0.00	0.00	1.00	1.00
PT Cart Service	0.00	0.00	0.87	0.87
PT Food Service Worker	0.00	0.00	0.74	0.00
Seasonal Beverage Cart Service	0.00	0.00	0.00	0.43
Seasonal Cart Service	1.54	1.72	0.86	0.86
Seasonal Pro Shop Associate	1.35	2.34	1.17	1.17
Superintendent	1.00	0.00	0.00	0.00
Division Total	7.29	9.06	8.64	9.07
468-Golf Maintenance				
Assistant Superintendent	1.00	1.00	0.00	0.00
Director of Operations	0.00	1.00	0.00	0.00
Equipment Manager	0.00	0.00	0.00	0.00
Equipment Operator	1.74	2.00	2.00	2.00
Golf Maintenance Supervisor	1.00	1.00	1.00	1.00
Heavy Equipment Technician	0.00	0.00	1.00	1.00
Irrigation Tech I	1.00	1.00	1.00	1.00
Pesticide Tech I	1.00	1.00	1.00	1.00
Seasonal Equipment Operator	1.24	0.43	0.43	0.43
Division Total	6.98	7.43	6.43	6.43
Golf Total	14.27	16.49	15.07	15.50

PURPOSE

To ensure the Lake Powell National Golf Course is prepared, preserved, and maintained as a major asset of the City and to afford the opportunity to provide enjoyment to its members and guests.

DEPARTMENT DESCRIPTION

The City of Page resumed control and management of the Lake Powell National Golf Course; the service agreement with Aramark duly ended fiscal year 2019-20 per the request of the Aramark Corporation.

DEPARTMENTAL ACTIVITIES

- The golf course exists for the benefit of those individuals desiring to play, learn or compete in the sport of golf.
- The Mulligan's Tavern and Patio provides lunch and bar facilities for those seeking food and beverage.

FY 2023 Priorities

- Increase the size of our youth program to ensure growth of the game.
- Explore retail opportunities to increase margins.
- Increase non-resident play through focused advertising with the assistance of other departments.
- Improve on course signage.
- Educate players and staff to improve pace of play and course conditions.
- Improve turf conditions in troubled areas.
- Maintain and service all equipment to ensure longevity.
- Continue to grow and improve tournament and league play.
- Work on promoting our venue for special events.
- Adapt to new patio expansion with furniture and staffing to meet anticipated demand.

FY 2022 Major Objective Accomplishments

- Increased revenue over the previous year.
- Increased participation in our LPN Golf Club to 130 members.
- Purchased new greens mower and sand pro unit.
- Continued close working relationship with PUE to ensure proper irrigation.
- Purchased new kitchen equipment.
- Record tournament participation, including charity events, and raised tens of thousands of dollars.

Expenditures Summary

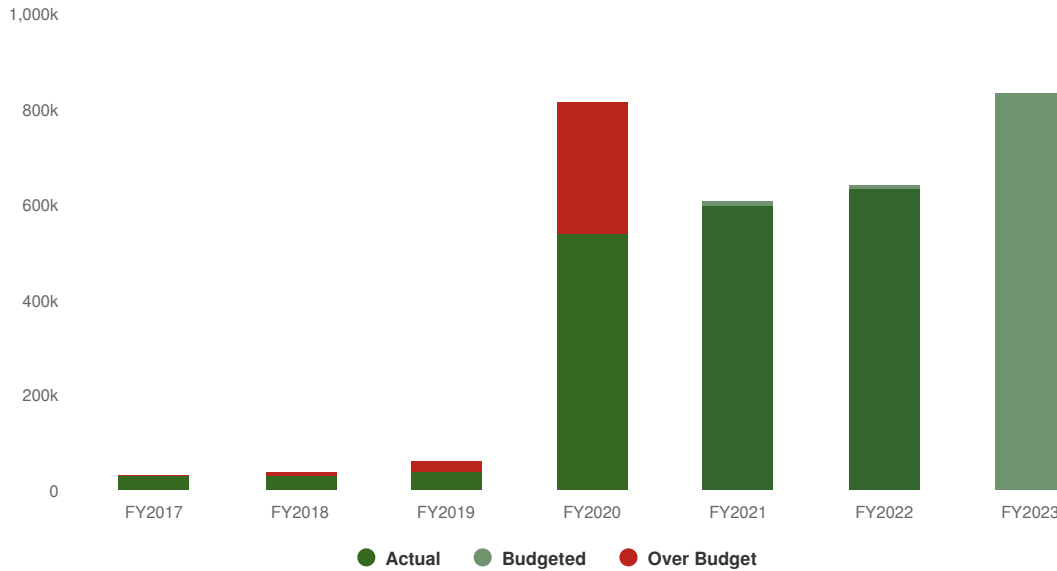
Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

Golf Clubhouse

- Medical employee costs - Budget increase of 62.9% or approximately \$27,000. Increased a position to full-time and an increase in insurance rates.
- Golf Merchandise - Budget increase of 21.2% or approximately \$18,000. Increased demand and costs of merchandise.
- Golf Food and Beverage - Budget increase of 50% or approximately \$50,000. More customers and rising cost of food.
- Bank Fees - Budget increase of 150% or approximately \$15,000. Based off amounts from prior years for credit card processing.
- Utilities - Budget increase of 30% or approximately \$6,000. Based on amounts from prior years.
- Publication and Advertising - Budget increase of 1900% or approximately \$19,000. For regional advertising campaign.
- Capital Purchases - Budget increase of approximately \$15,000. Replace HVAC Unit.

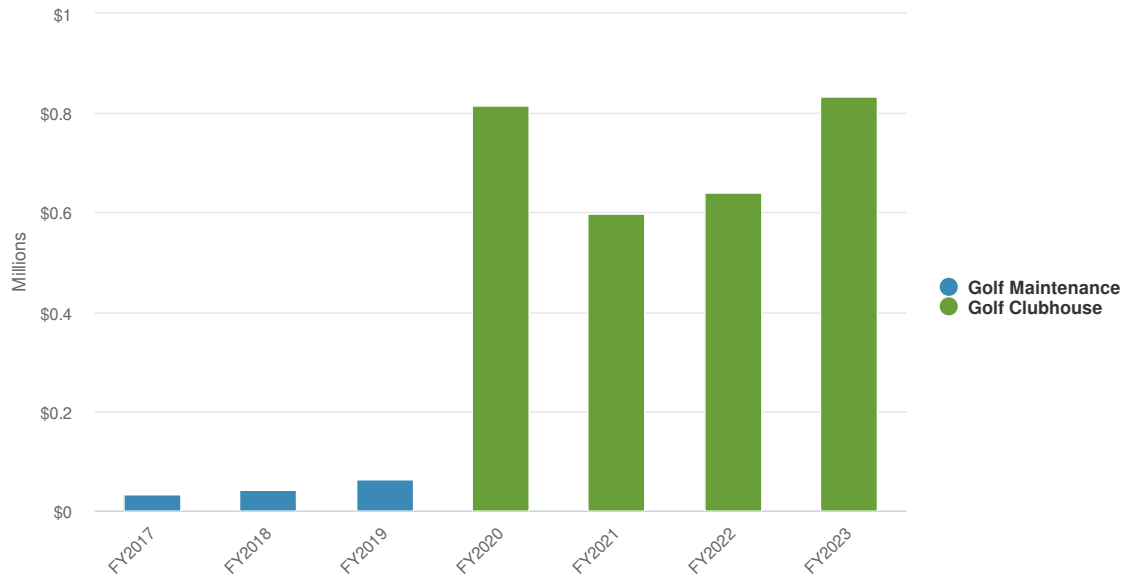
\$834,077 **\$192,788**
(30.06% vs. prior year)

Golf Proposed and Historical Budget vs. Actual



Expenditures by Function

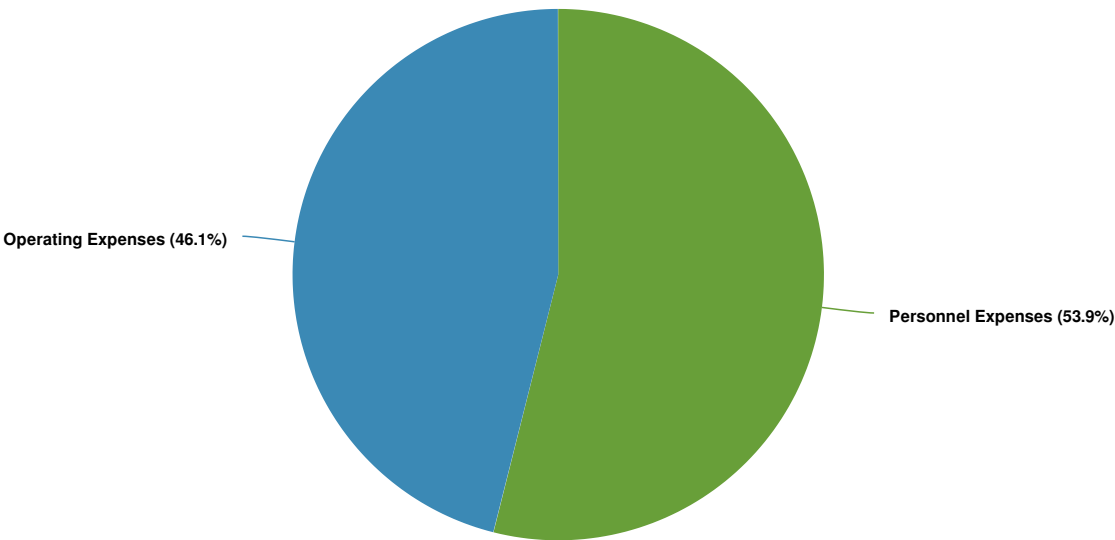
Budgeted and Historical Expenditures by Function



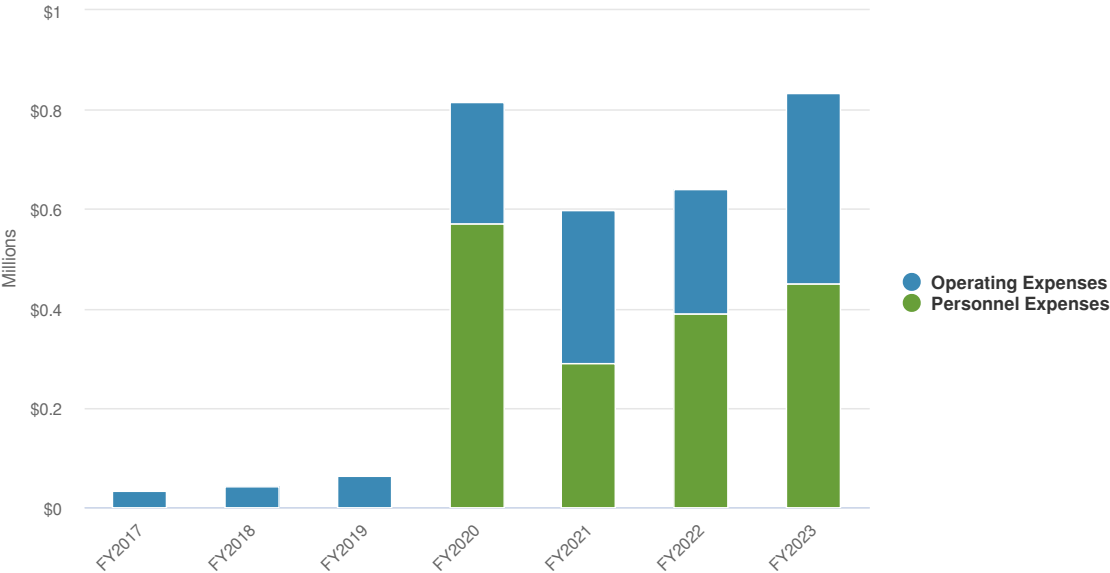
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (%)
Expenditures						
Golf						
Golf Clubhouse						
Personnel Expenses		\$569,627	\$291,115	\$389,979	\$449,917	-100%
Operating Expenses		\$245,913	\$307,363	\$251,310	\$384,160	-100%
Total Golf Clubhouse:		\$815,540	\$598,478	\$641,289	\$834,077	-100%
Total Golf:		\$815,540	\$598,478	\$641,289	\$834,077	-100%
Total Expenditures:		\$815,540	\$598,478	\$641,289	\$834,077	-100%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Golf						
SALARIES	55-463-1101	\$146,658	\$203,149	\$280,869	\$308,117	9.7%
OVERTIME	55-463-1105	\$2,447	\$4,572	\$3,764	\$4,222	12.2%
INDUSTRIAL INSURANCE	55-463-1201	\$2,021	\$4,083	\$5,618	\$6,347	13%
MEDICAL INSURANCE	55-463-1202	\$31,112	\$40,720	\$42,998	\$70,053	62.9%
FICA	55-463-1203	\$11,451	\$18,073	\$21,407	\$23,166	8.2%
ASRS	55-463-1204	\$375,938	\$20,519	\$35,323	\$38,012	7.6%
Total Golf:		\$569,627	\$291,115	\$389,979	\$449,917	15.4%
Total Personnel Expenses:		\$569,627	\$291,115	\$389,979	\$449,917	15.4%
Operating Expenses						
Golf						
OFFICE SUPPLIES	55-463-2100	\$0	\$300	\$0	\$0	0%
OPERATING SUPPLIES	55-463-2101	\$4,395	\$7,794	\$4,000	\$8,000	100%
AGRICULTURAL	55-463-2103	\$0	\$33	\$0	\$0	0%
EQUIPMENT REPAIR/MAINTENANCE	55-463-2115	\$2,199	\$934	\$1,000	\$2,000	100%
CLUBHOUSE EQUIPMENT	55-463-2120	\$18,508	\$1,531	\$500	\$500	0%
GOLF MERCHANDISE	55-463-2121	\$91,205	\$98,177	\$82,500	\$100,000	21.2%
GOLF FOOD & BEVERAGE	55-463-2122	\$78,765	\$120,913	\$100,000	\$150,000	50%
BUILDING REPAIR AND MAINT	55-463-2125	\$0	\$8,200	\$2,000	\$1,000	-50%
DRIVING RANGE EXPENSES	55-463-2127	\$764	\$2,179	\$1,500	\$3,000	100%
SPECIAL EVENT EXPENSES	55-463-2130	\$3,377	\$1,344	\$1,000	\$4,000	300%
BANK FEES	55-463-2215	\$9,454	\$24,145	\$10,000	\$25,000	150%
CELL PHONES	55-463-2402	\$428	\$664	\$660	\$660	0%
POSTAGE	55-463-2403	\$280	\$142	\$250	\$250	0%
UTILITIES	55-463-2404	\$26,357	\$25,248	\$20,000	\$26,000	30%
CONTRACT SERVICES	55-463-2590	\$5,160	\$11,054	\$12,500	\$12,000	-4%

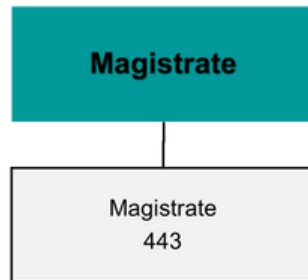
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
TRAVEL, MEALS AND SCHOOLS	55-463-2700	\$0	\$0	\$0	\$2,500	N/A
SUBSCRIPTIONS/MEMBERSHIPS	55-463-2804	\$696	\$1,758	\$1,000	\$2,500	150%
OVER/SHORT	55-463-2810	-\$1,301	\$345	\$0	\$0	0%
OVER/SHORT PRO SHOP	55-463-2820	\$547	\$0	\$0	\$0	0%
PUBLICATIONS AND ADVERTISING	55-463-9601	\$5,079	\$1,407	\$1,000	\$20,000	1,900%
INTEREST EXPENSE	55-463-9896	\$0	\$1,193	\$13,400	\$11,750	-12.3%
CAPITAL PURCHASES	55-463-9901	\$0	\$0	\$0	\$15,000	N/A
Total Golf:		\$245,913	\$307,363	\$251,310	\$384,160	52.9%
Total Operating Expenses:		\$245,913	\$307,363	\$251,310	\$384,160	52.9%
Total Expense Objects:		\$815,540	\$598,478	\$641,289	\$834,077	30.1%

Magistrate



Andrew Hettinger
City Magistrate

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Magistrate				
443 Magistrate Court				
Assistant Magistrate	0.82	0.82	0.82	0.40
Bailiff	0.00	0.00	0.25	0.00
City Magistrate	0.63	0.63	1.00	1.00
Court Clerk	1.00	1.00	1.00	1.00
Court Clerk Senior	1.00	1.00	1.00	1.00
Court Data Clerk	1.00	1.00	1.00	1.00
Court Supervisor	1.00	1.00	1.00	1.00
Probation Officer	0.00	0.00	1.00	0.00
Division Total	5.44	5.44	7.07	5.40

PURPOSE

To provide professional, fair, efficient, and respectful service in the administration of justice.

DEPARTMENT DESCRIPTION

The Page Magistrate Court is the judicial branch of the City of Page. The Court has authority over violations of the City Code and Ordinances; civil traffic, criminal traffic, and criminal misdemeanor offenses; and protective orders. The Magistrate Court Judge additionally has the authority to issue arrest and search warrants.

As part of the Arizona state court system, the Page Magistrate Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Page Magistrate Court has legal obligations and reporting responsibilities to the State and the City of Page.

In addition to the Presiding and Assistant Magistrates, the Page Magistrate Court has a Court Supervisor and Court Clerks who conduct the administrative, clerical, scheduling, record-keeping, and reporting functions of the Court.

DEPARTMENTAL ACTIVITIES

Judges conduct initial appearance hearings, arraignments, sentencings, and multiple hearings, including orders to show cause, contempt, restitution, and status. Judges issue arrest and search warrants, orders of protection, injunctions against harassment and preside over bench and jury trials.

FY 2023 Objectives

- Continue to utilize Fines/Fees and Restitution Enforcement (FARE) Program to enforce and increase fine and restitution payment collections.
- Continue to issue arrest warrants and enforce delinquent payments and other sentencing requirements, such as substance abuse treatment.
- Complete mandatory continuing education for the presiding judge and clerks.
- Comply with all new and continuing obligations imposed by Federal, State, and local laws and rules.
- Continue implementation and growth of Drug Court
- Continue to exceed State averages in time to disposition for all case types
- Complete security grant projects

FY 2022 Major Objectives Accomplished

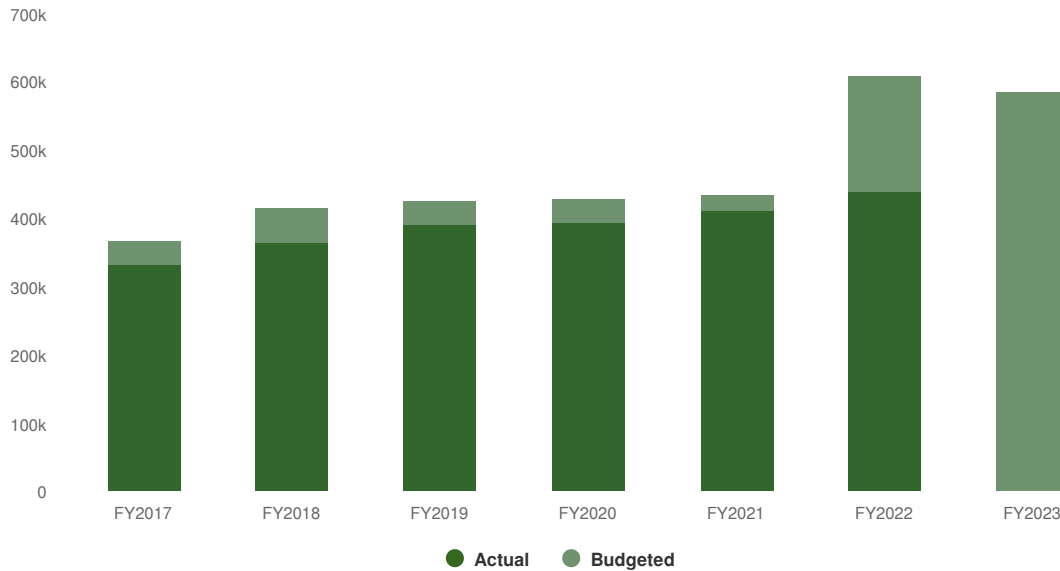
- Continued to utilize Fines/Fees and Restitution Enforcement (FARE) Program to enforce and increase fine and restitution payment collections.
- Continued to issue arrest warrants and enforce delinquent payments and other sentencing requirements, such as substance abuse treatment.
- Completed mandatory continuing education for the presiding judge and clerks.
- Complied with all new and continuing obligations imposed by Federal, State, and local laws and rules.
- Obtained a \$47,300 grant from the State to construct a single entrance and enhance Court security.
- Entered into IGA with the County to provide full-time Court Security Officers
- Obtained funding for and started Drug Court
- Hand-written postcards sent by Judge to Defendants who have shown perseverance in successfully completing the sentencing requirements in their cases
- 4,026 successful text messages sent and 289 voice messages left to remind individuals of payment obligations and court dates in FY 2022
- Presided over the following case filings: 234 civil traffic cases, 591 non-traffic criminal misdemeanors, 89 criminal traffic misdemeanors (including 52 DUIs), and 59 protective order cases.
- Far exceeded State averages for time to disposition for all case types

Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

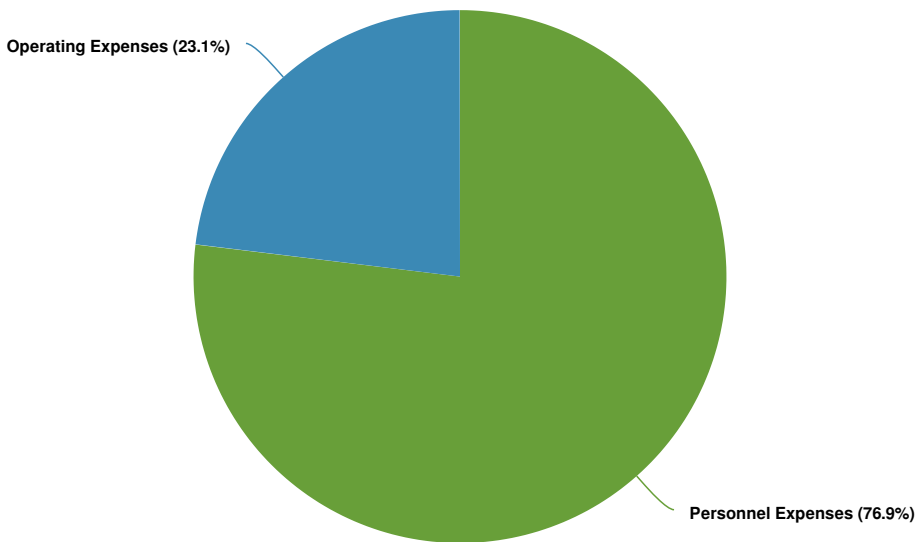
\$586,592 **-\$22,425**
(-3.68% vs. prior year)

Magistrate Proposed and Historical Budget vs. Actual

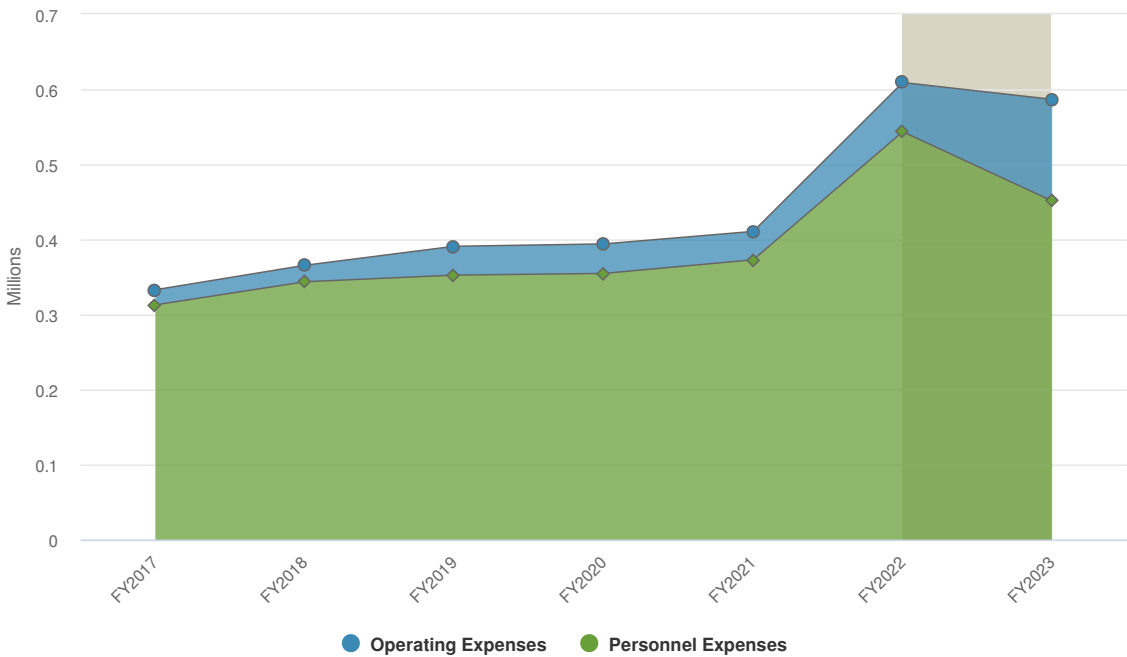


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

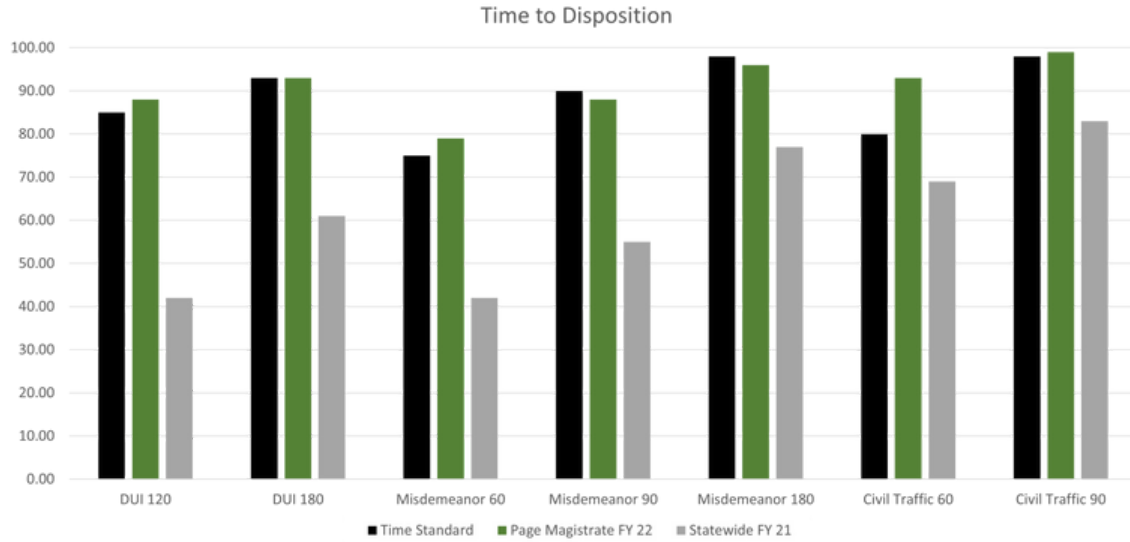


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Magistrate						
SALARIES	10-443-1101	\$265,333	\$274,109	\$386,756	\$323,013	-16.5%
OVERTIME	10-443-1105	\$2,478	\$635	\$2,480	\$2,480	0%
INDUSTRIAL INSURANCE	10-443-1201	\$694	\$1,639	\$5,095	\$2,422	-52.5%
MEDICAL INSURANCE	10-443-1202	\$38,297	\$45,432	\$79,372	\$62,437	-21.3%
FICA	10-443-1203	\$19,962	\$20,445	\$28,788	\$24,300	-15.6%
ASRS	10-443-1204	\$27,868	\$30,554	\$40,936	\$36,580	-10.6%
Total Magistrate:		\$354,632	\$372,813	\$543,427	\$451,232	-17%
Total Personnel Expenses:		\$354,632	\$372,813	\$543,427	\$451,232	-17%
Operating Expenses						
Magistrate						
OPERATING SUPPLIES	10-443-2101	\$7,320	\$4,809	\$1,000	\$5,000	400%
OFFICE EQUIPMENT	10-443-2116	\$0	\$2,937	\$0	\$0	0%
OFFICE EQUIPMENT LEASES	10-443-2119	\$2,356	\$2,266	\$2,200	\$2,200	0%
CELL PHONES	10-443-2402	\$659	\$676	\$660	\$660	0%
CONTRACT SERVICES	10-443-2590	\$26,746	\$25,356	\$58,000	\$122,000	110.3%
TRAVEL, MEALS AND SCHOOLS	10-443-2700	\$1,672	\$635	\$3,000	\$5,000	66.7%
SUBSCRIPTIONS/MEMBERSHIPS	10-443-2804	\$574	\$1,109	\$730	\$500	-31.5%
Total Magistrate:		\$39,327	\$37,788	\$65,590	\$135,360	106.4%
Total Operating Expenses:		\$39,327	\$37,788	\$65,590	\$135,360	106.4%
Total Expense Objects:		\$393,959	\$410,601	\$609,017	\$586,592	-3.7%

Performance Measure: #1 - High Performing Organization

As part of the Arizona State Court System, the Page Magistrate Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Page Magistrate Court has legal obligations and reporting responsibilities to the State, as well as to the City of Page.

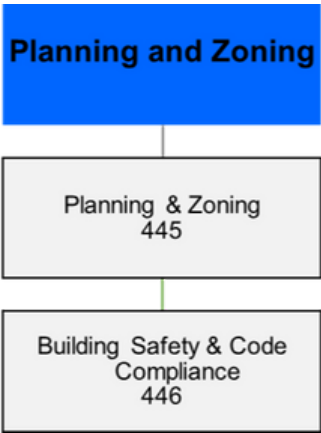


Planning and Zoning



Zachary Montgomery
Planner Director

Organizational Chart



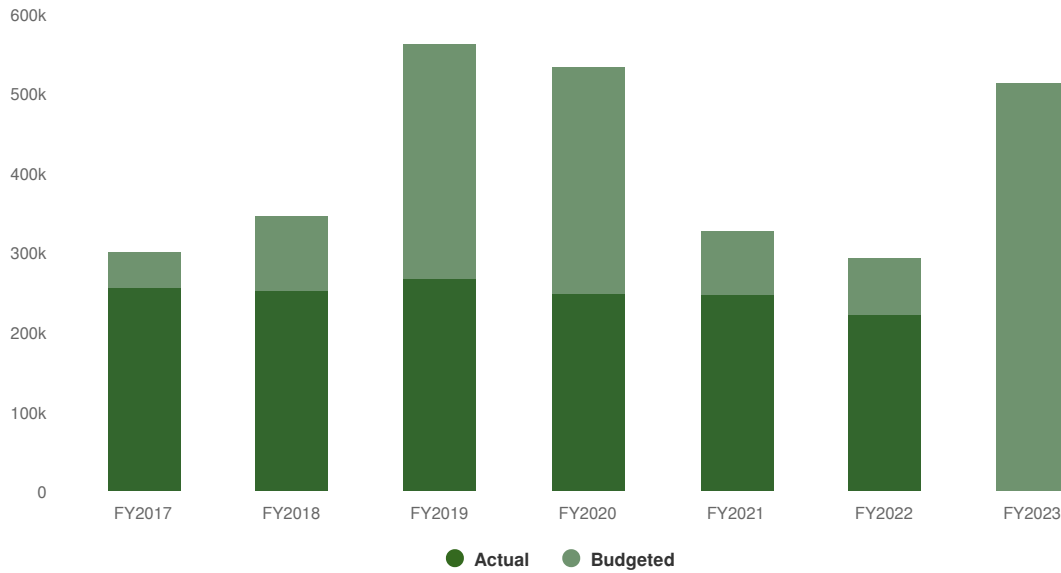
Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Planning and Zoning				
445 Planning/Zoning	1.00	1.00	1.00	2.00
446 Building Safety	2.00	1.00	1.00	1.00
Planning and Zoning Total	3.00	2.00	2.00	3.00

Expenditures Summary

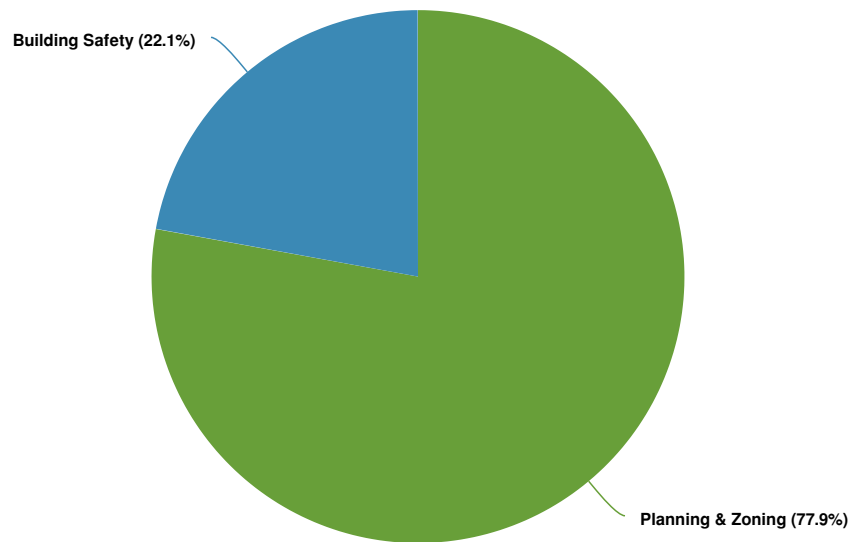
\$512,433 **\$218,448**
(74.31% vs. prior year)

Planning and Zoning Proposed and Historical Budget vs. Actual

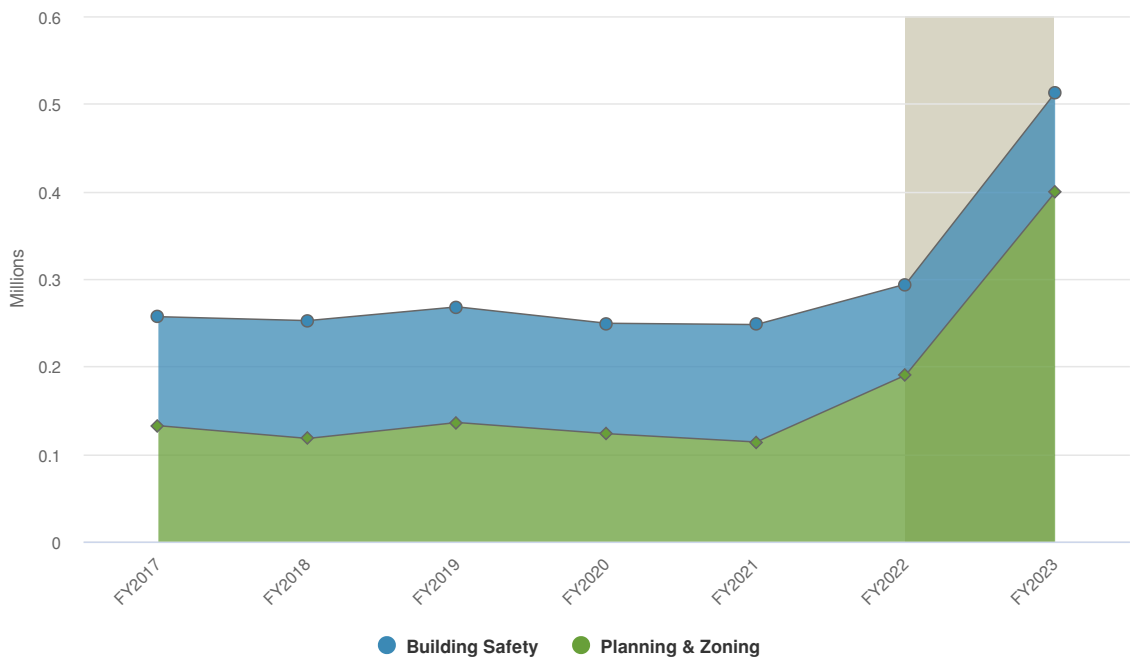


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

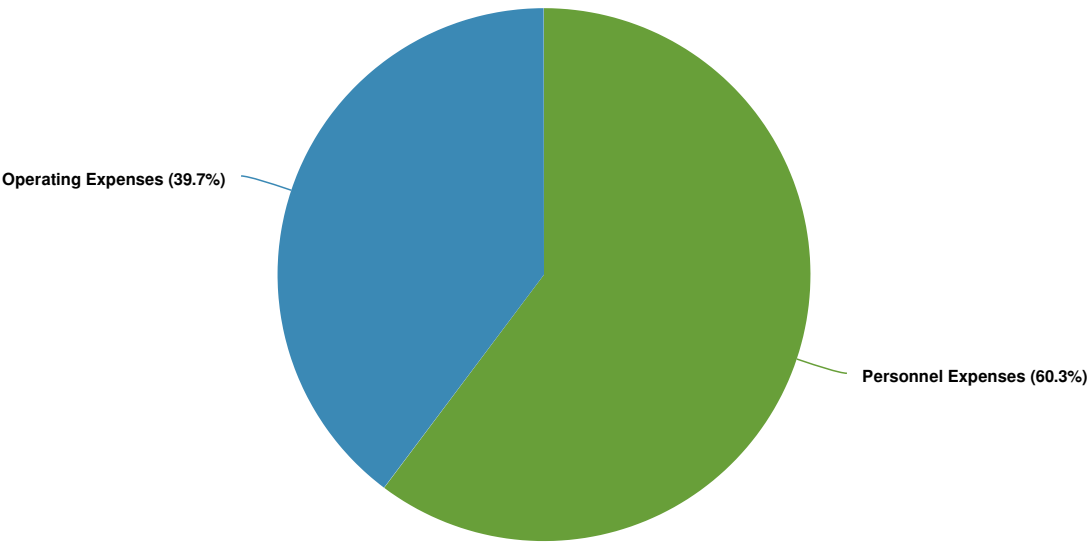


Grey background indicates budgeted figures.

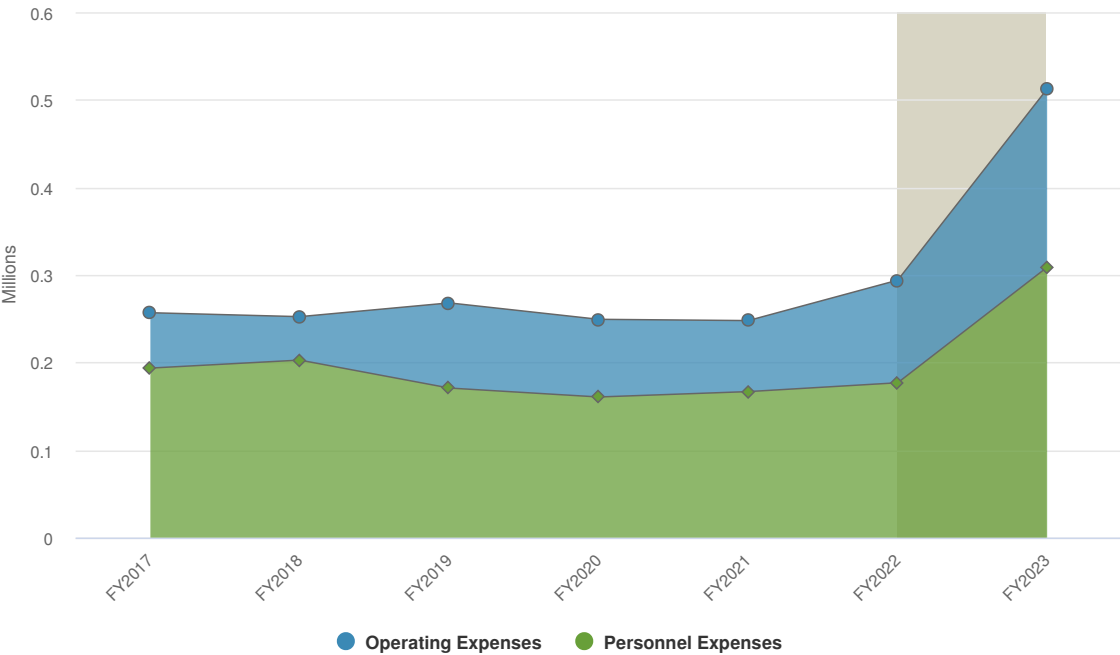
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2022 Actual	FY2023 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures								
Community Development								
Planning & Zoning								
Personnel Expenses		\$45,621	\$68,679	\$78,627	\$32,625	\$202,371	\$202,371	157.4%
Operating Expenses		\$77,607	\$45,007	\$111,440	\$88,960	\$196,674	\$196,674	76.5%
Total Planning & Zoning:		\$123,228	\$113,686	\$190,067	\$121,586	\$399,045	\$399,045	109.9%
Building Safety								
Personnel Expenses		\$114,950	\$98,036	\$98,178	\$97,490	\$106,408	\$106,408	8.4%
Operating Expenses		\$11,099	\$36,098	\$5,740	\$2,827	\$6,980	\$6,980	21.6%
Total Building Safety:		\$126,049	\$134,135	\$103,918	\$100,317	\$113,388	\$113,388	9.1%
Total Community Development:		\$249,277	\$247,821	\$293,985	\$221,903	\$512,433	\$512,433	74.3%
Total Expenditures:		\$249,277	\$247,821	\$293,985	\$221,903	\$512,433	\$512,433	74.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

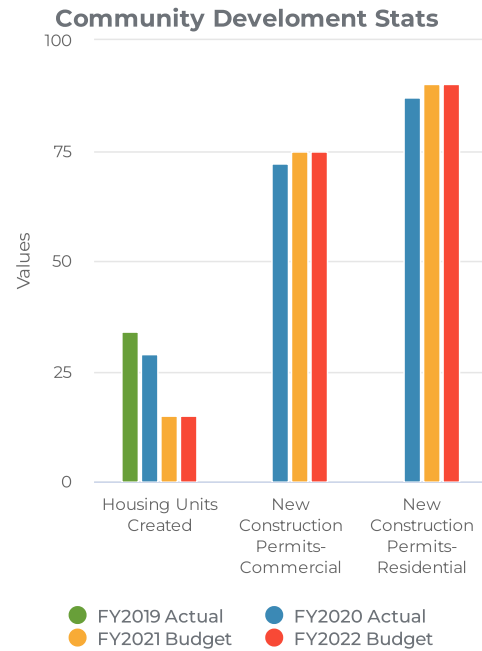


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community Development		\$160,571	\$166,715	\$176,805	\$308,779	74.6%
Total Personnel Expenses:		\$160,571	\$166,715	\$176,805	\$308,779	74.6%
Operating Expenses						
Community Development		\$88,706	\$81,106	\$117,180	\$203,654	73.8%
Total Operating Expenses:		\$88,706	\$81,106	\$117,180	\$203,654	73.8%
Total Expense Objects:		\$249,277	\$247,821	\$293,985	\$512,433	74.3%

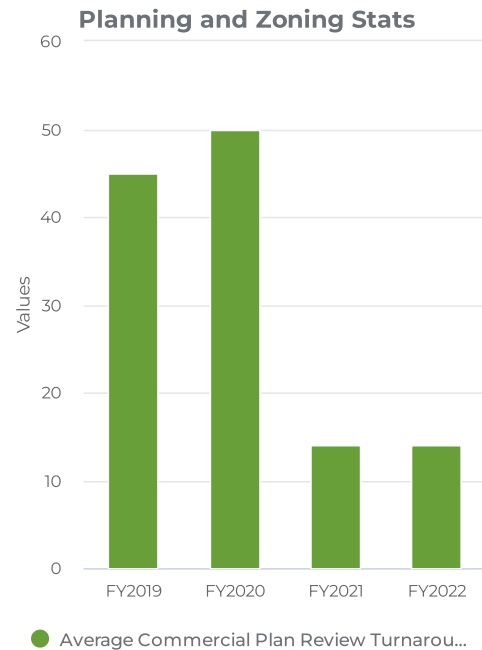
Performance Measure: #1 - Community Development

Works with Planning and Zoning on development projects within the community.



Performance Measure: #2 - High Performing Organization

Provide services for residents and property owners by assuring that all construction projects within the City are designed and built to building code standards.



Planning and Zoning

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Planning and Zoning				
445 Planning/Zoning				
Administrative Assistant	0.00	0.00	0.00	1.00
Community Development Coordinator	0.00	0.00	0.00	0.00
Planner/GIS	1.00	1.00	1.00	1.00
Division Total	1.00	1.00	1.00	2.00

PURPOSE:

To be more customer-friendly in helping our local residents and builders by finding more ways to say “YES” to meeting their building, improvement and development requests, while facilitating more high-end, sustainable growth, to allow us to better attract viable economic opportunities, develop robust and endearing neighborhoods, and enhance the community’s overall quality of life, so we become the place where national and international tourists want to come, and where our local residents and business owners want to live, work and play for generations to come.

DEPARTMENT DESCRIPTION:

The Planning & Zoning Department provides creative, high-end, and customer-friendly planning and development services, along with long-range strategic and comprehensive planning and zoning, to continually enhance and improve the City’s aesthetics, usability and value, while also helping it become more of a regional destination and home for future residential and commercial growth, resulting in an increase in the quality and quantity of the overall goods, services and activities available.

DEPARTMENTAL ACTIVITIES:

- Implement City Council Policies and Strategic Priorities for all City-wide Residential, Commercial and Industrial Planning, Zoning, Building Permitting and inspections.
- Work with Economic Development on site-selection, business recruitment and business retention development, and general enhancement projects throughout the community.
- Foster Economic Development and Tourism growth through logical development codes and efficient planning practices to save time and money.
- Participates in capital improvement planning while also seeking out grant opportunities to help pay for those needed improvements.
- Manages all City Planning, Zoning, Building, Permitting and Inspection functions.
- Staff Planning and Zoning Commission and City Council meetings and other public meetings and hearings as-needed, and issue staff reports and public notifications.
- Review zoning, site plan, subdivision, conditional use permit and sign permits, and verify for compliance with adopted City Development Codes and Regulations.
- Coordinate with Coconino County GIS, Page Police/Fire Dispatch, all local utilities, the U.S. Postal Service, ADOT, and any other outside agencies pertaining to City addressing.
- Advise the public on land use and zoning regulations and/or changes and updates to same.
- Prepare and present variance requests to the Board of Adjustment.
- Coordinate, schedule and facilitate all Site Plan Review Committee meetings for all commercial, subdivision, zone change, and conditional use permit developments as required.
- Maintain, administer, and amend the City of Page Zoning Ordinance, Subdivision Regulations, and General Plan as required by Arizona Revised Statutes or as desired for improvement.

FY 2023 Priorities:

- Gain City Council approval and adoption of the new 2040 General Plan Update and Future Land Use Map (FLUM) by early 2023.
- Gain City Council approval and adoption of the new Zoning Codes rewrite and update, along with the newly updated and revised Official Zoning Map immediately following approval of the 2040 General Plan.
- Begin assigning Goals and Policies established in the 2040 General Plan to all appropriate City Departments and the Page Utility Enterprises to start fulfilling the required outcomes established in the 2040 General Plan on an annual basis.
- Provide first annual General Plan Status Report to the City Council by the end of the calendar year, and every year thereafter, to ensure the Goals and Policies established within the 2040 General Plan get accomplished as planned.
- Write and Submit EDA, USDA, FHWA and any other Federal or State Granting Agency Grants for Economic Development, New Facilities and/or Capital Projects, as required.
- Continue Management of the ongoing CDBG Grant and associated construction and renovation work for the City Senior/Community Center facility until completed.
- Work with Economic Development to create and implement a Commercial Recruitment Program to bring in more needed commercial uses to benefit the residents and annual visitors.
- Work with Economic Development to create and implement a Residential Developer Recruitment Program to bring in more needed housing development from single-family housing to multi-family apartments to try and exceed our critical housing needs citywide.
- Perform other tasks and responsibilities outlined in the 2040 General Plan that are assigned to the Planning & Zoning Department to complete.
- Work with all other City Departments and the Page Utility Enterprises to manage all tasks assigned through the 2040 General Plan Goals and Policies assigned to these different Departments and PUE.

FY 2022 Major Objectives Accomplished:

- Eliminated the use of outside consultants previously contracted who performed the daily planning & zoning functions which are now being done completely in-house by the Director.
- Streamlined the Commercial and Subdivision Development Site Plan Review Committee Process to be a two week process instead of three months, to be considerably more efficient and customer-friendly.
- Streamlined the minor subdivision approval process to be done administratively by Director, while-u-wait, instead of the current 4-week process where this was done by Committee with the approval of the New Subdivision Codes.
- Streamlined other internal Processes and Procedures to be considerably more efficient and customer-friendly.
- Advertised RFP for outside consultant to assist with 2040 General Plan Update and contracted with the Matrix Design Group for these services.

- Reviewed all previous plans, projects and programs and eliminated those deemed irrelevant and/or unnecessary.
- Updated the Future Land Use Map (FLUM) as part of the General Plan Update.
- Initiated and completed a City-Wide Zone Change Campaign to apply functional Zoning Districts with Development Standards to properties with any PD Zoning Classifications and eliminated all PD Zoning Classifications city-wide.
- Performed a Comprehensive Zoning and Subdivision Code audit for all code updates.
- Director did a complete in-house rewrite and update to the City Subdivision Codes that were approved and adopted in June of 2022 by City Council.
- Director did a complete in-house rewrite and update to the City Zoning Codes that are scheduled to be approved and adopted by City Council in early 2023.
- Eliminated the cumbersome and expensive Minor Subdivision Review Committee through the approval of the Subdivision Code Update, where this service is now done administratively.
- Authored and Submitted a CDBG Grant for \$329,000.00 for upgrades and improvements for the Senior/Community Center Facility, where construction will take place in 2023.
- Worked with the I.T. Department to get a fillable form created and implemented so we could have and offer a more user-friendly digital application and payment system.

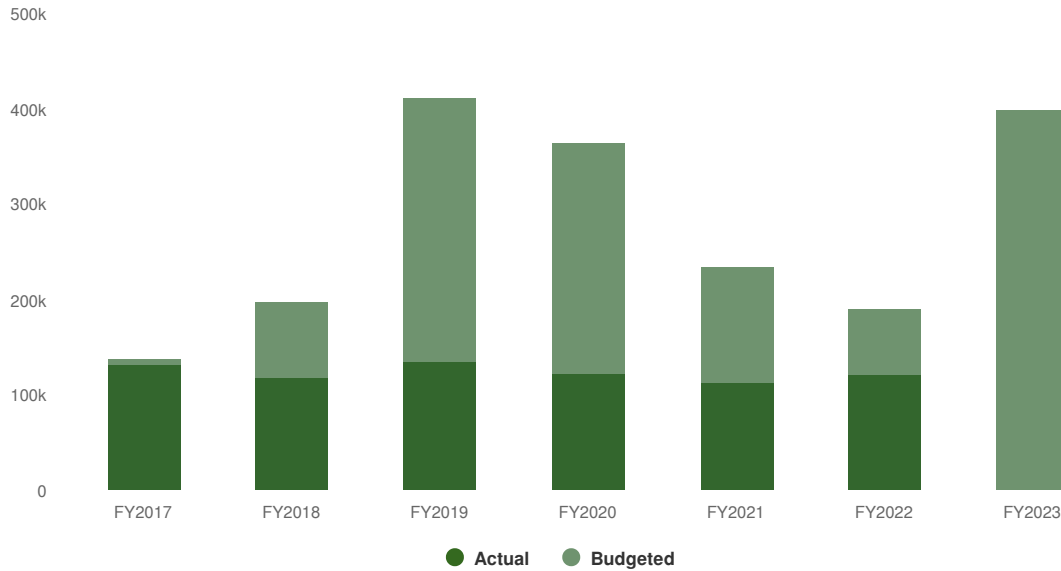
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget increase of 157.4% or approximately \$124,000. Moved Director position from 447-Economic/Community Development.
- Contract Services - Budget increase of 74.3% or approximately \$81,000. Increased for General Plan and zoning updates.

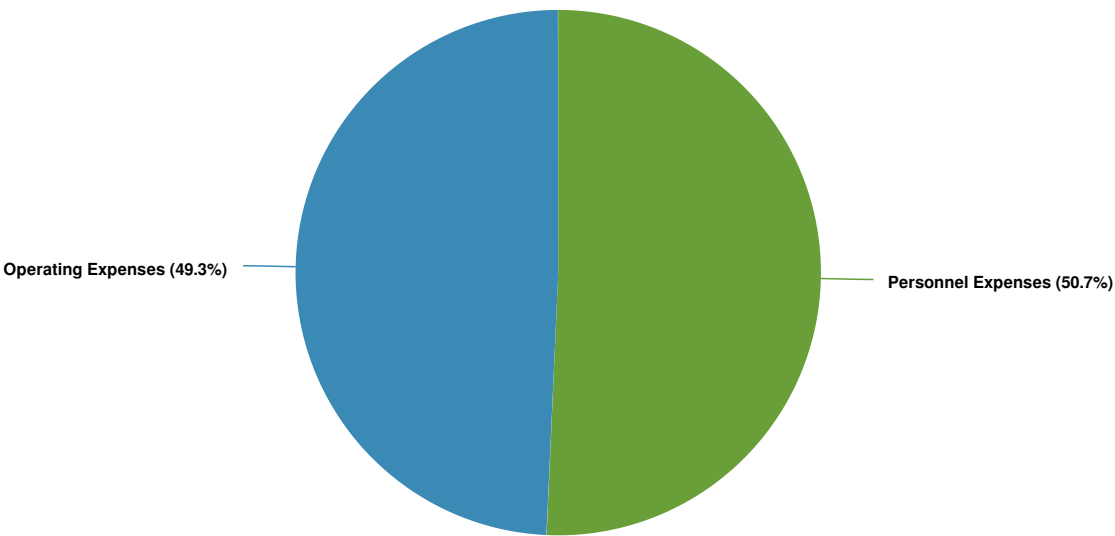
\$399,045 **\$208,978**
(109.95% vs. prior year)

Planning and Zoning Proposed and Historical Budget vs. Actual

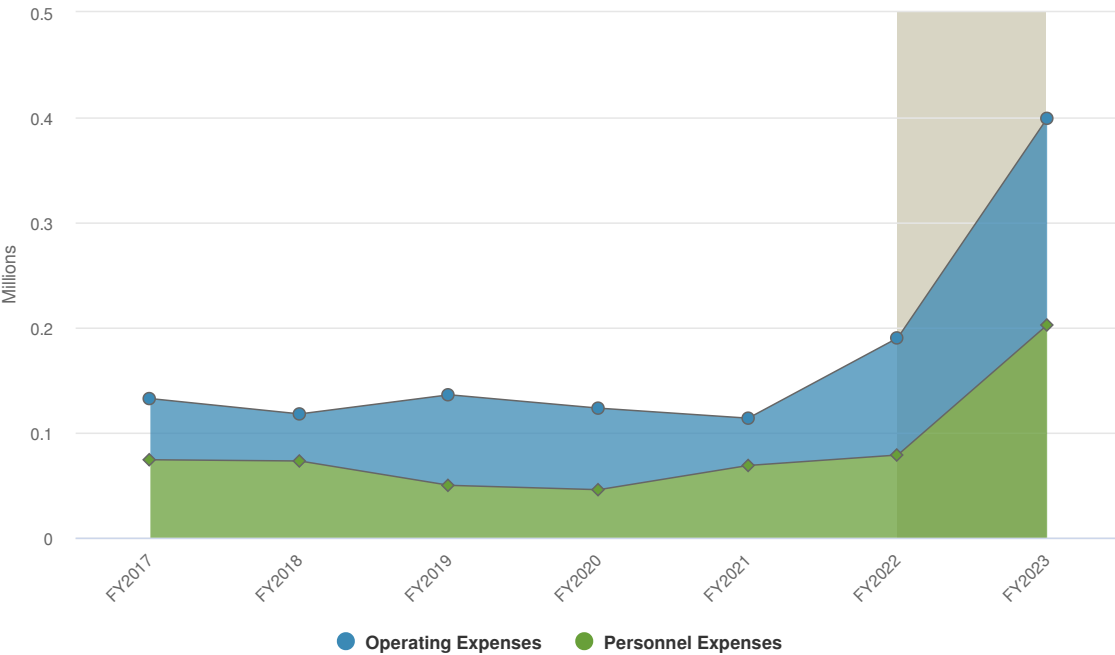


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community Development						
SALARIES	10-445-1101	\$36,510	\$51,419	\$57,046	\$140,058	145.5%
OVERTIME	10-445-1105	\$159	\$14	\$649	\$481	-25.9%
INDUSTRIAL INSURANCE	10-445-1201	\$1,557	\$957	\$998	\$2,525	153%
MEDICAL INSURANCE	10-445-1202	\$5,365	\$7,881	\$8,416	\$31,808	277.9%
FICA	10-445-1203	\$1,861	\$3,884	\$4,358	\$10,395	138.5%
ASRS	10-445-1204	\$169	\$4,523	\$7,160	\$17,104	138.9%
Total Community Development:		\$45,621	\$68,679	\$78,627	\$202,371	157.4%
Total Personnel Expenses:		\$45,621	\$68,679	\$78,627	\$202,371	157.4%
Operating Expenses						
Community Development						
OPERATING SUPPLIES	10-445-2101	\$145	\$0	\$0	\$1,350	N/A
EQUIPMENT REPAIR/MAINTENANCE	10-445-2115	\$0	\$184	\$0	\$0	0%
CELL PHONES	10-445-2402	\$810	\$664	\$720	\$660	-8.3%
BOOKS/MANUALS	10-445-2450				\$300	N/A
CONTRACT SERVICES	10-445-2590	\$74,262	\$43,274	\$109,000	\$190,000	74.3%
TRAVEL, MEALS AND SCHOOLS	10-445-2700	\$2,150	\$534	\$1,000	\$3,500	250%
SUBSCRIPTIONS/MEMBERSHIPS	10-445-2804	\$240	\$351	\$720	\$864	20%
Total Community Development:		\$77,607	\$45,007	\$111,440	\$196,674	76.5%
Total Operating Expenses:		\$77,607	\$45,007	\$111,440	\$196,674	76.5%
Total Expense Objects:		\$123,228	\$113,686	\$190,067	\$399,045	109.9%

Building Safety

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Planning and Zoning				
446 Building Safety				
Building Inspector	1.00	1.00	0.00	0.00
Building Official	0.00	0.00	1.00	1.00
Community Enhancement Technician	1.00	0.00	0.00	0.00
Division Total	2.00	1.00	1.00	1.00

PURPOSE:

The primary purpose of the Building Safety Division of the Planning & Zoning Department is to guide and assist the public in building safe structures within the city limits, while helping to protect neighborhoods from deteriorating conditions that deleteriously impact property values and the community.

DIVISION DESCRIPTION:

The Building Safety Division is responsible for assisting our local residents and builders in their efforts to:

- Demolish and remove old dilapidated/condemned structures deemed uninhabitable and/or unsafe;
- Enhance and maintain existing structures to increase their lifespan and usability; and finally,
- Design and build new quality residential, commercial and industrial structures to last and be safe.

All of these functions of the Building Safety Division help maintain and increase overall building safety and property values into perpetuity.

DIVISION ACTIVITIES:

- Plan review for residential, commercial and industrial construction projects.
- Issue and maintain records of all permits required to be maintained by State Law.
- Prepare and submit all State, County and City required reports on building inspections.
- Schedule and conduct inspections for demolitions, new construction and special events.
- Collect permit fees.

DIVISION GOALS & OBJECTIVES:

- Provide services for residents and property owners by assuring that all construction projects within the City are designed and built to current and adopted building code standards.
- Continue to leverage technology in innovative ways to better improve the efficiency and effectiveness of day-to-day operations and special projects

FY 2022-23 Priorities:

- Continue to strive for 100% compliance with building codes for all projects through accurate recording and thorough site plan and construction plan reviews and inspections.

FY 2021-22 Major Objectives Accomplished:

- Implementation of updated Building and Fire Codes to current internationally recognized standards.

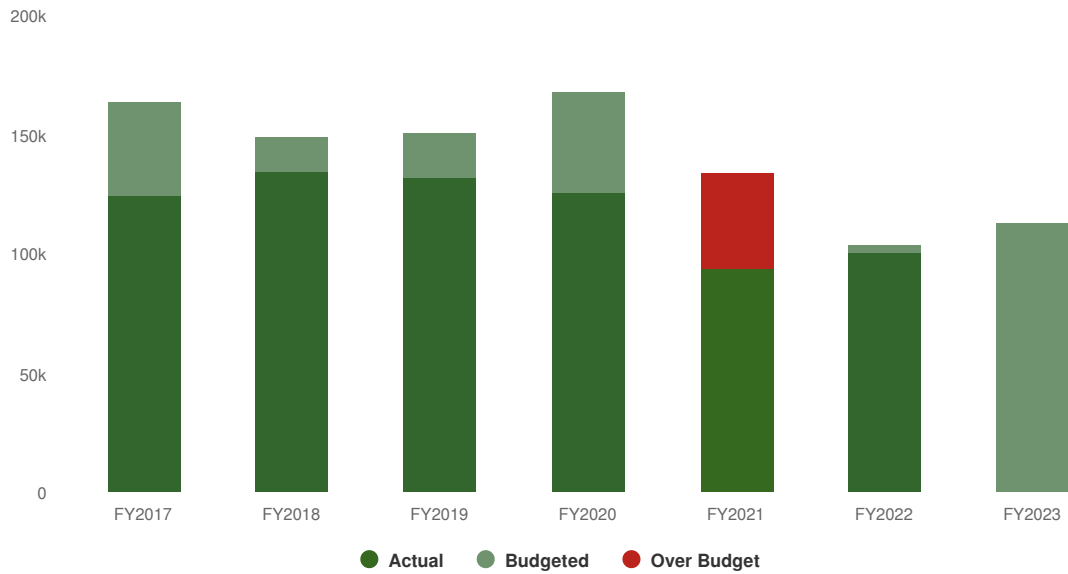
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- None

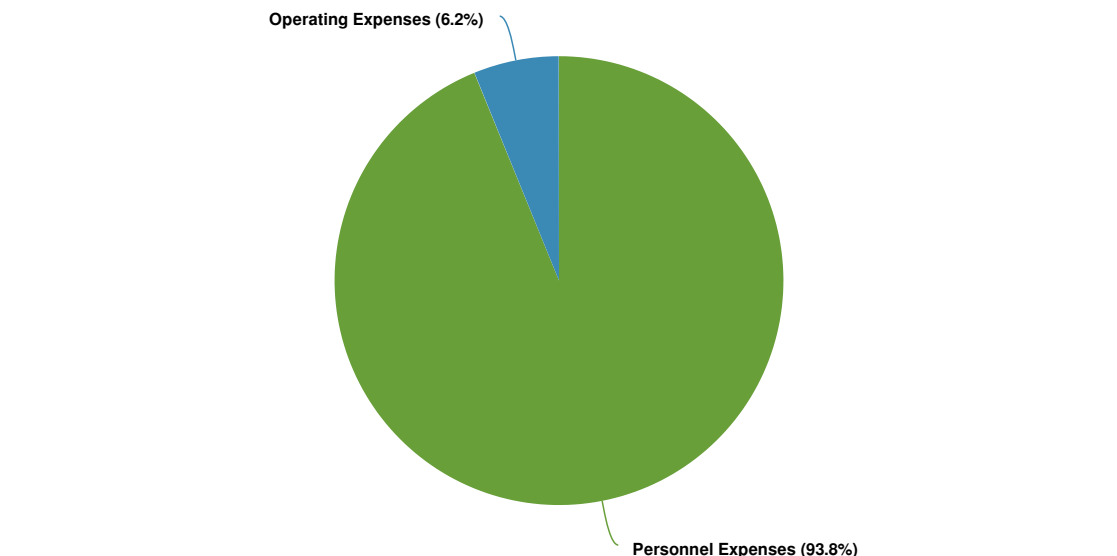
\$113,388 **\$9,470**
(9.11% vs. prior year)

Building Safety Proposed and Historical Budget vs. Actual

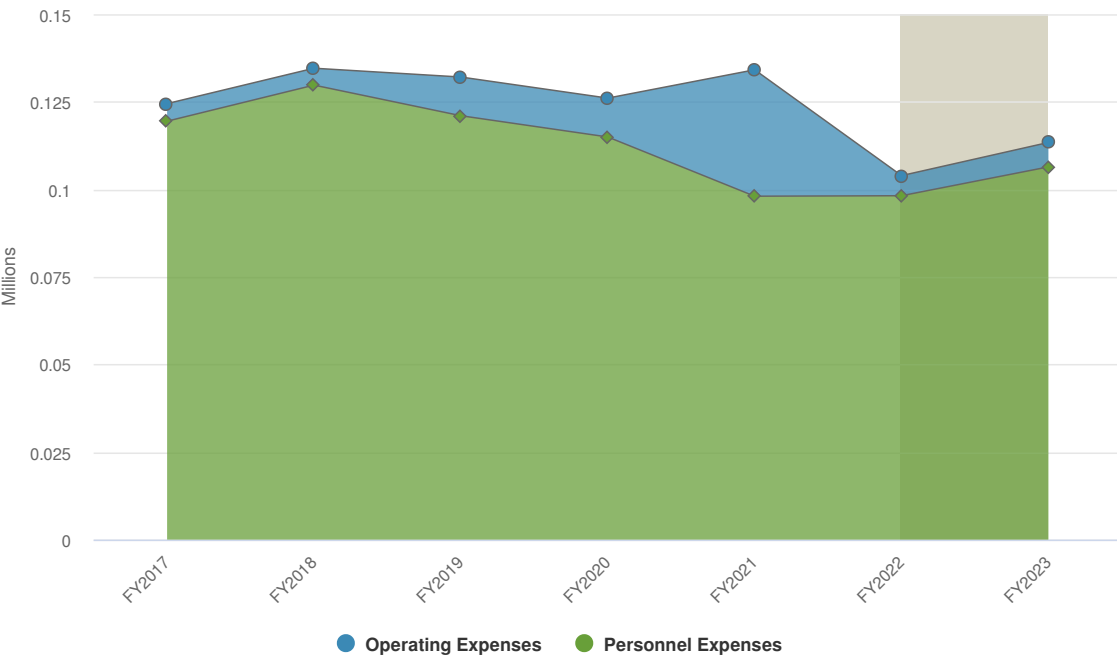


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

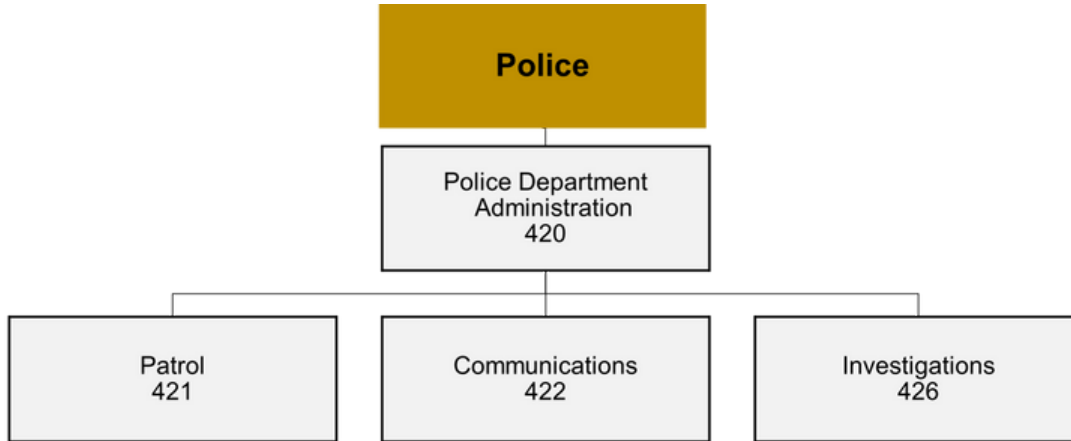
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Community Development						
SALARIES	10-446-1101	\$75,151	\$59,636	\$65,097	\$70,309	8%
OVERTIME	10-446-1105	\$1,991	\$318	\$750	\$810	8%
INDUSTRIAL INSURANCE	10-446-1201	\$3,349	\$1,127	\$1,138	\$1,267	11.3%
MEDICAL INSURANCE	10-446-1202	\$19,839	\$25,533	\$18,248	\$20,162	10.5%
FICA	10-446-1203	\$5,449	\$4,053	\$4,773	\$5,205	9.1%
ASRS	10-446-1204	\$9,171	\$7,370	\$8,172	\$8,655	5.9%
Total Community Development:		\$114,950	\$98,036	\$98,178	\$106,408	8.4%
Total Personnel Expenses:		\$114,950	\$98,036	\$98,178	\$106,408	8.4%
Operating Expenses						
Community Development						
OPERATING SUPPLIES	10-446-2101	\$456	\$3,740	\$0	\$720	N/A
BOOKS	10-446-2260	\$767	\$74	\$200	\$240	20%
CELL PHONES	10-446-2402	\$1,584	\$1,672	\$1,440	\$1,100	-23.6%
CONTRACT SERVICES	10-446-2590	\$3,197	\$29,261	\$1,500	\$1,800	20%
TRAVEL, MEALS AND SCHOOLS	10-446-2700	\$4,790	\$1,110	\$2,000	\$2,400	20%
SUBSCRIPTIONS/MEMBERSHIPS	10-446-2804	\$305	\$240	\$600	\$720	20%
Total Community Development:		\$11,099	\$36,098	\$5,740	\$6,980	21.6%
Total Operating Expenses:		\$11,099	\$36,098	\$5,740	\$6,980	21.6%
Total Expense Objects:		\$126,049	\$134,135	\$103,918	\$113,388	9.1%

Police Department



Timothy Lange
Police Chief

Organizational Chart



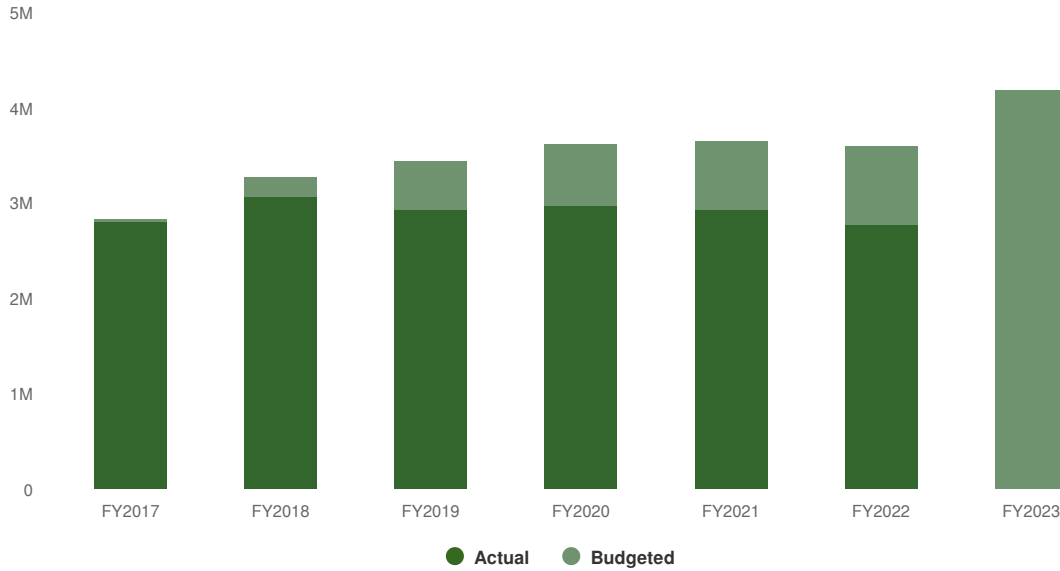
Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Police				
420 Police Dept Admin	4.00	4.50	4.50	7.50
421 Patrol	21.25	21.75	20.00	22.00
422 Communications	9.33	8.96	8.96	8.85
426 Investigations	4.00	4.00	4.00	3.00
Police Total	38.58	39.21	37.46	41.35

Expenditures Summary

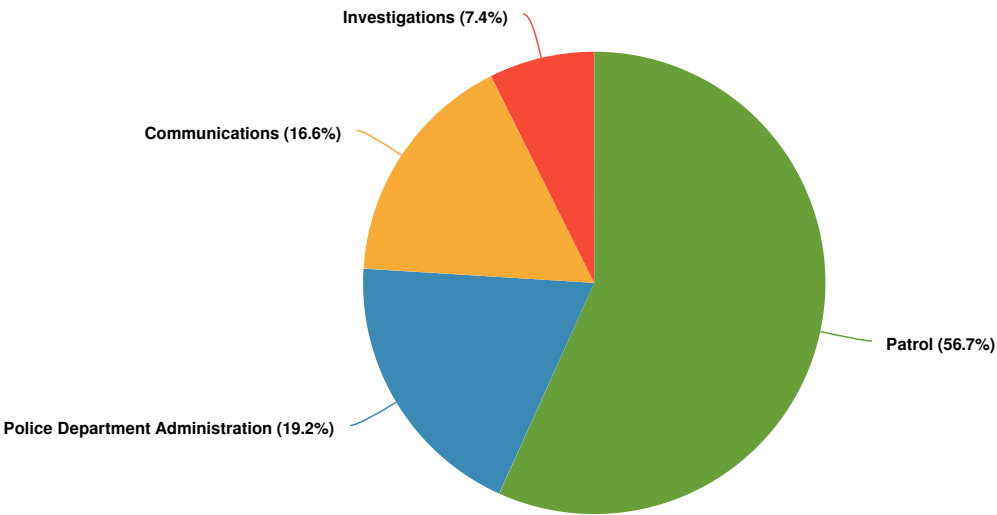
\$4,183,660 **\$586,958**
(16.32% vs. prior year)

Police Department Proposed and Historical Budget vs. Actual

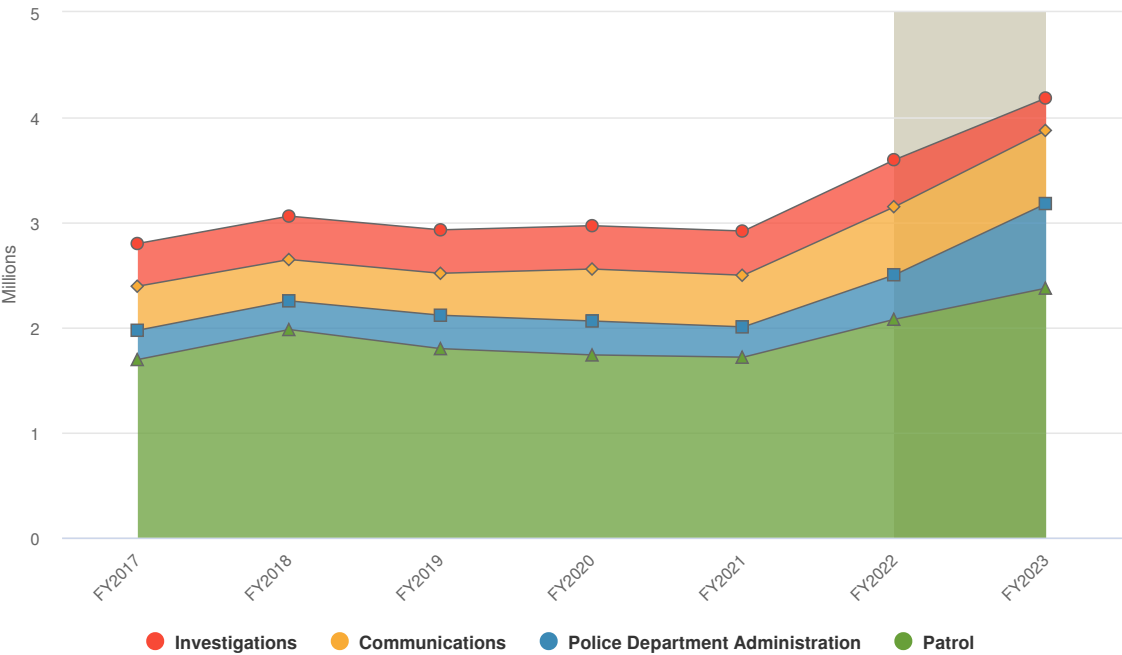


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

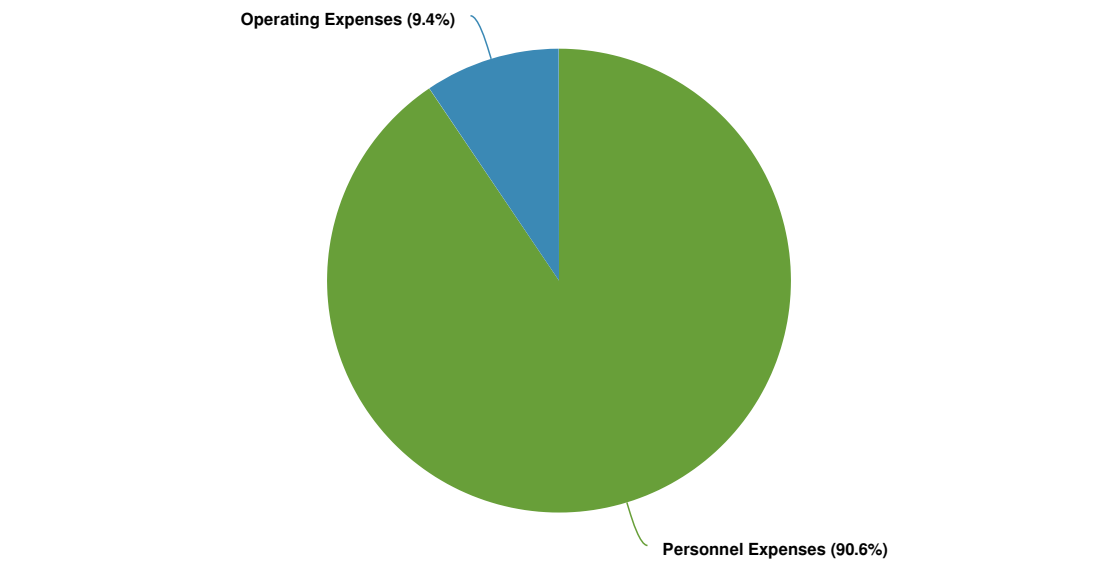


Grey background indicates budgeted figures.

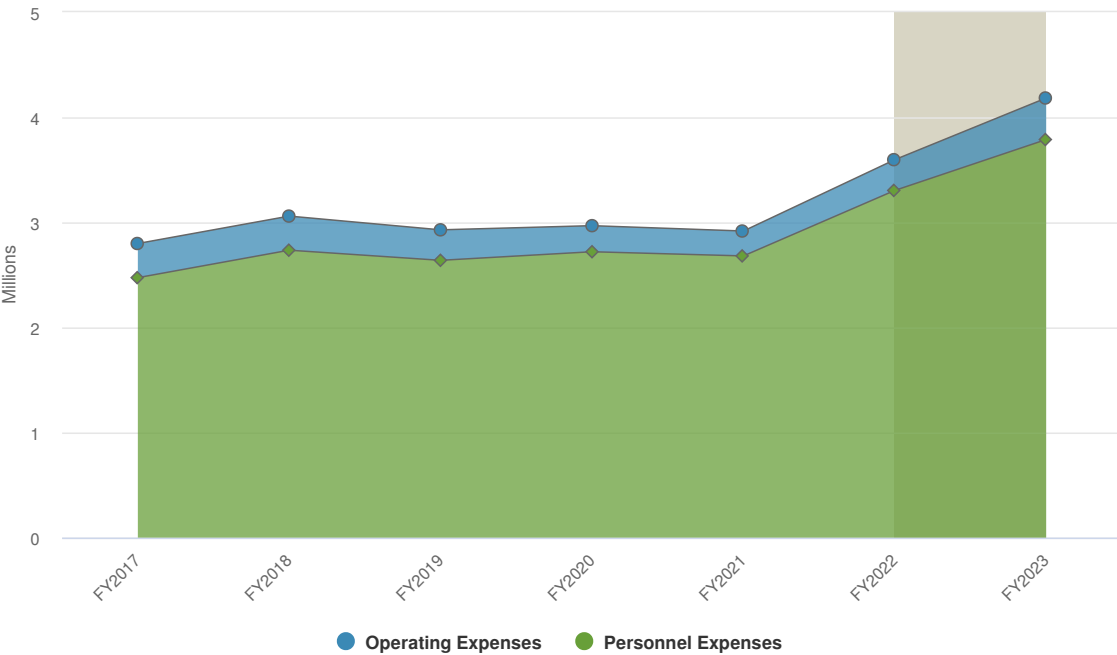
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures						
Police						
Police Department Administration						
Personnel Expenses		\$279,727	\$260,064	\$378,978	\$736,617	94.4%
Operating Expenses		\$43,123	\$28,345	\$44,630	\$68,460	53.4%
Total Police Department Administration:		\$322,850	\$288,410	\$423,608	\$805,077	90.1%
Patrol						
Personnel Expenses		\$1,580,283	\$1,551,042	\$1,898,364	\$2,121,114	11.7%
Operating Expenses		\$158,156	\$165,830	\$179,530	\$252,958	40.9%
Total Patrol:		\$1,738,439	\$1,716,872	\$2,077,894	\$2,374,072	14.3%
Investigations						
Personnel Expenses		\$384,185	\$391,394	\$404,574	\$263,135	-35%
Operating Expenses		\$28,475	\$29,437	\$42,974	\$45,343	5.5%
Total Investigations:		\$412,660	\$420,831	\$447,548	\$308,478	-31.1%
Communications						
Personnel Expenses		\$476,177	\$478,104	\$622,075	\$667,506	7.3%
Operating Expenses		\$18,440	\$13,336	\$25,577	\$28,527	11.5%
Total Communications:		\$494,617	\$491,440	\$647,652	\$696,033	7.5%
Total Police:		\$2,968,565	\$2,917,553	\$3,596,702	\$4,183,660	16.3%
Total Expenditures:		\$2,968,565	\$2,917,553	\$3,596,702	\$4,183,660	16.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

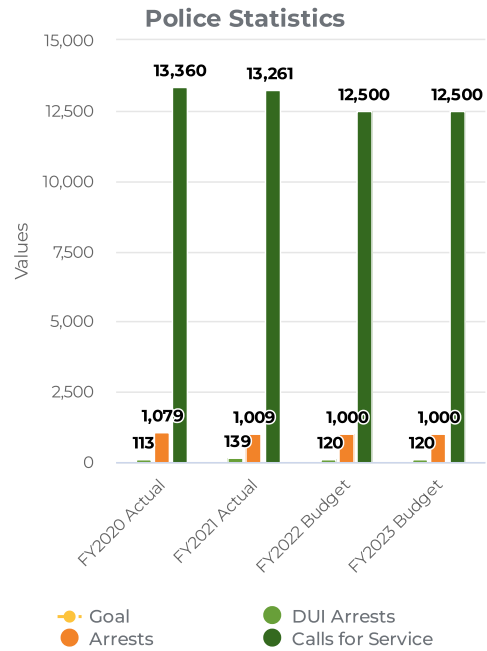


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Police		\$2,720,372	\$2,680,605	\$3,303,991	\$3,788,372	14.7%
Total Personnel Expenses:		\$2,720,372	\$2,680,605	\$3,303,991	\$3,788,372	14.7%
Operating Expenses						
Police		\$248,193	\$236,949	\$292,711	\$395,288	35%
Total Operating Expenses:		\$248,193	\$236,949	\$292,711	\$395,288	35%
Total Expense Objects:		\$2,968,565	\$2,917,553	\$3,596,702	\$4,183,660	16.3%

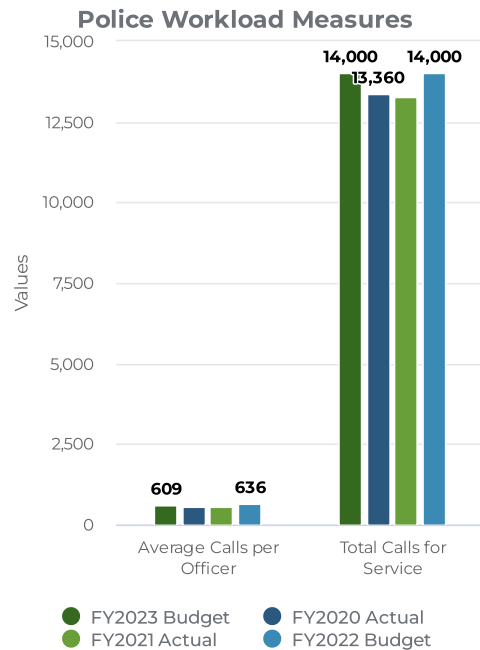
Performance Measure: #1 - Quality of Life

The Police Department provides the day-to-day police service and serves as our agency first response to criminal activity in an effort to reduce crime, fear, and disorder in the community.



Performance Measure: #2 - Quality of Life

Serve the area with efficiency, professionalism, and compassion to all responders, citizens, and visitors.



Police Administration

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Police				
420 Police Dept Admin				
Admin Sergeant	0.00	0.00	0.00	1.00
Administrative Assistant	1.00	0.00	0.00	0.00
Captain	0.00	0.00	0.00	1.00
Chief Of Police	1.00	1.00	1.00	1.00
Executive Administrative Assistant to the Chief	0.00	1.00	1.00	1.00
Records Clerk	2.00	2.50	2.50	2.50
Software Support Tech	0.00	0.00	0.00	1.00
Division Total	4.00	4.50	4.50	7.50

PURPOSE

To provide leadership and administrative services in support of our operational missions.

DEPARTMENT DESCRIPTION

Police Administration provides the overall administrative leadership and supervision necessary to sustain an innovative, forward-thinking police workforce dedicated to excellence and professionalism. We are committed to reducing crime, fear, and disorder in the community using modern tactics, relevant training, and maintaining a robust community policing philosophy.

DEPARTMENTAL ACTIVITIES

- Oversee daily operations.
- Analyze processes in order to improve efficiency
- Create regional public safety partnerships.
- Participate in Regional, State, Federal County, and Navajo Nation Law Enforcement meetings.
- Implement pro-active crime control strategies focusing on the prolific offender.
- Maintain fiscal responsibility.
- Protect the lives and property of our community.

FY 2022-2023 Priorities

- Continue to participate in community events such as National Night Out, Ask the Chief, and other community-oriented programs, as allowed by the COVID crisis.
- Seek additional funding sources for equipment (e.g. grants).
- Continue to utilize AZ TraCS software in patrol vehicles to improve efficiency while investigating traffic accidents and during traffic/pedestrian stops
- Continue employee recognition/awards programs.
- Continue organization-wide meetings
- Utilize National Incident Based Reporting System (NIBRS) for our Uniformed Crime Reporting.
- Work to improve our communication system hardware and software.
- Maintain our ALEAP accreditation standards.
- Maintain Memorandum of Understanding with US Marshals Office
- Maintain Memorandum of Understanding with the Federal Bureau of Investigation task force.

FY 2021-22 Major Objectives Accomplished

- Continued to remain fiscally responsible
- Increased department staffing levels
- Maintained accreditation
- Continued to address the downtown intoxication problem through smart police initiatives.
- Created an annual report for the police department.
- Updated the police strategic plan.
- Received grant funding for bullet proof vests through the Department of Justice.
- Obtained and certified two drug detection dogs

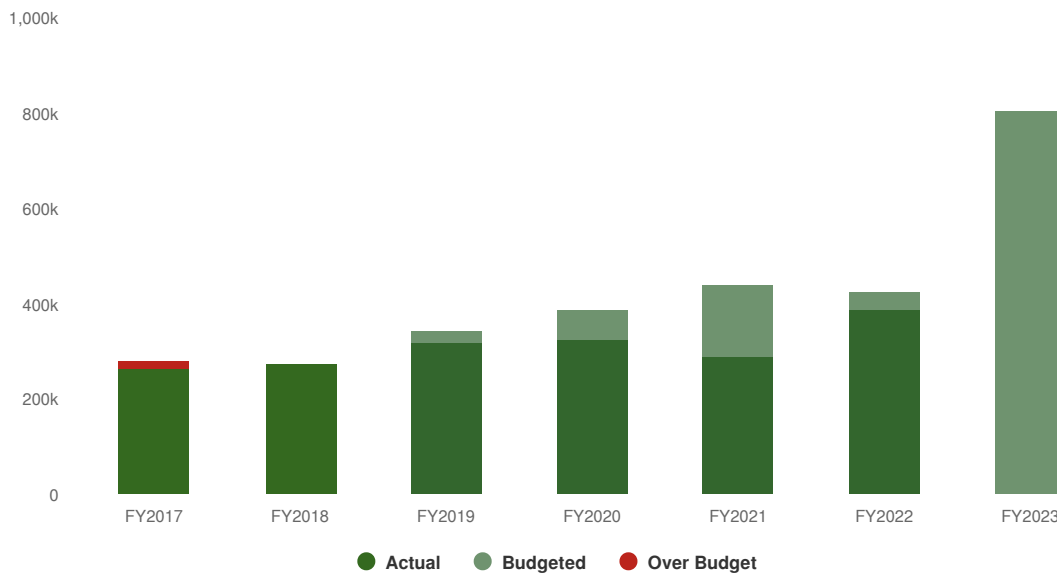
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget increase of 94.4% or approximately \$358,000. Moved positions from Patrol and Investigations into Police Administration. Added Software Support Tech for Spillman software management.
- Uniform Allowance - Budget increase of 351.3% or approximately \$5,000. To cover additional staff uniform costs.
- Travel, Meals and Schools - Budget increase of 72.9% or approximately \$8,000. To cover additional staff training costs and changes to Travel Policy.
- Subscriptions/Memberships - Budget increase of 84.1% or approximately \$11,000. New Desk Officer Reporting System and membership fee increases.

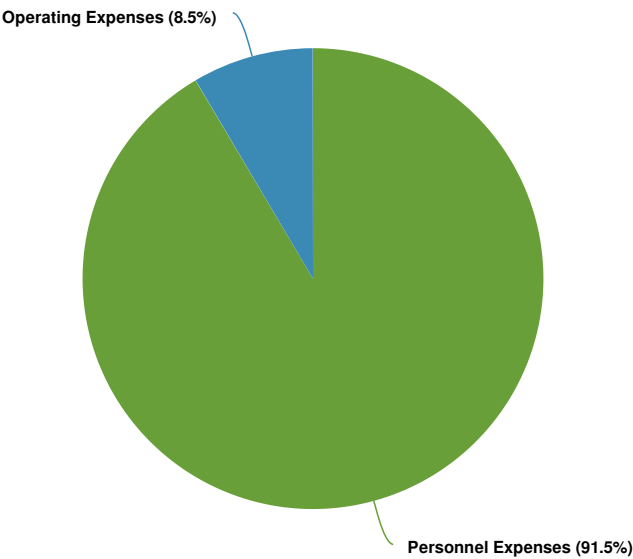
\$805,077 **\$381,469**
(90.05% vs. prior year)

Police Administration Proposed and Historical Budget vs. Actual

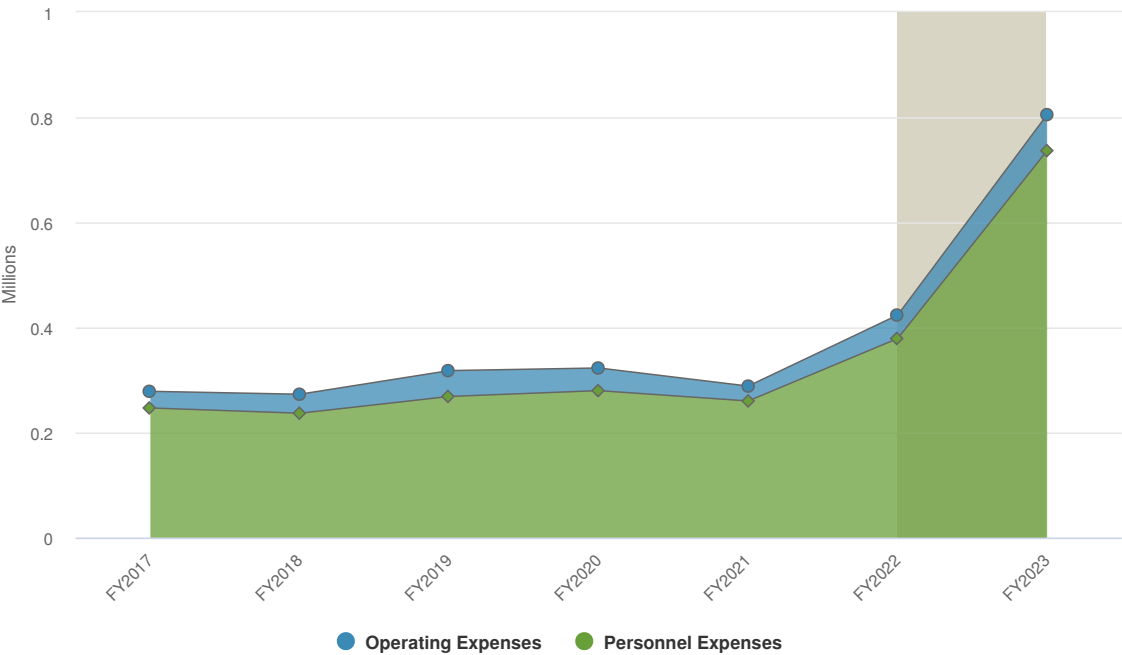


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Police						
SALARIES	10-420-1101	\$187,857	\$167,987	\$247,887	\$500,061	101.7%
OVERTIME	10-420-1105	\$7,129	\$1,417	\$2,750	\$8,584	212.1%
INDUSTRIAL INSURANCE	10-420-1201	\$4,290	\$11,195	\$11,775	\$24,465	107.8%
MEDICAL INSURANCE	10-420-1202	\$30,081	\$42,757	\$68,325	\$109,460	60.2%
FICA	10-420-1203	\$13,923	\$11,983	\$18,170	\$37,710	107.5%
ASRS	10-420-1204	\$10,992	\$9,810	\$17,746	\$26,067	46.9%
PSPRS	10-420-1206	\$25,455	\$14,915	\$12,325	\$30,270	145.6%
Total Police:		\$279,727	\$260,064	\$378,978	\$736,617	94.4%
Total Personnel Expenses:		\$279,727	\$260,064	\$378,978	\$736,617	94.4%
Operating Expenses						
Police						
OPERATING SUPPLIES	10-420-2101	\$17,442	\$3,509	\$7,500	\$7,500	0%
UNIFORM ALLOWANCE	10-420-2102	\$1,476	\$2,100	\$1,560	\$7,040	351.3%
CELL PHONES	10-420-2402	\$1,238	\$1,096	\$1,320	\$1,980	50%
CONTRACT SERVICES	10-420-2590	\$0	\$5,120	\$7,135	\$5,210	-27%
TRAVEL, MEALS AND SCHOOLS	10-420-2700	\$7,906	\$2,711	\$12,000	\$20,750	72.9%
SPECIAL EVENTS	10-420-2780	\$1,457	\$1,765	\$2,200	\$2,200	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-420-2804	\$13,604	\$12,045	\$12,915	\$23,780	84.1%
Total Police:		\$43,123	\$28,345	\$44,630	\$68,460	53.4%
Total Operating Expenses:		\$43,123	\$28,345	\$44,630	\$68,460	53.4%
Total Expense Objects:		\$322,850	\$288,410	\$423,608	\$805,077	90.1%

Patrol

Division Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Police				
421 Patrol				
Animal Control Officer	1.00	1.50	1.00	1.00
Community Resource Officer	0.00	0.00	1.00	2.00
Community Resource Officer-Drug court	0.00	0.00	0.00	1.00
Patrol Lieutenant	1.00	1.00	1.00	0.00
Patrol Officer	15.25	15.25	15.00	14.00
Patrol Sergeant	3.00	3.00	2.00	4.00
School Resource Officer	1.00	1.00	0.00	0.00
Division Total	21.25	21.75	20.00	22.00

PURPOSE

To provide leadership and administrative services in support of our operational missions.

DEPARTMENT DESCRIPTION

Police Administration provides the overall administrative leadership and supervision necessary to sustain an innovative, forward-thinking police workforce dedicated to excellence and professionalism. We are committed to reducing crime, fear, and disorder in the community using modern tactics, relevant training, and maintaining a robust community policing philosophy.

DEPARTMENTAL ACTIVITIES

- Oversee daily operations.
- Analyze processes in order to improve efficiency
- Create regional public safety partnerships.
- Participate in Regional, State, Federal County, and Navajo Nation Law Enforcement meetings.
- Implement pro-active crime control strategies focusing on the prolific offender.
- Maintain fiscal responsibility.
- Protect the lives and property of our community.

FY 2022-23

- Continue upgrades on the police patrol fleet
- Improve mobile data terminal use efficiency (In-car report writing capability)
- Fill open police officer positions with capable candidates
- Decrease drug activity
- Decrease part one crimes.
- Maintain and strengthen partnerships with other agencies
- Maintain partnership with Page Unified School District.
- Strengthen relationships within the community

FY 2020-21 Major Objectives Accomplished

- Upgraded the police patrol fleet.
- Maintained and strengthened partnerships with other agencies.
- Added a Community Service Officer position.
- Completed Active Shooter training.
- Added two drug detection canine teams.

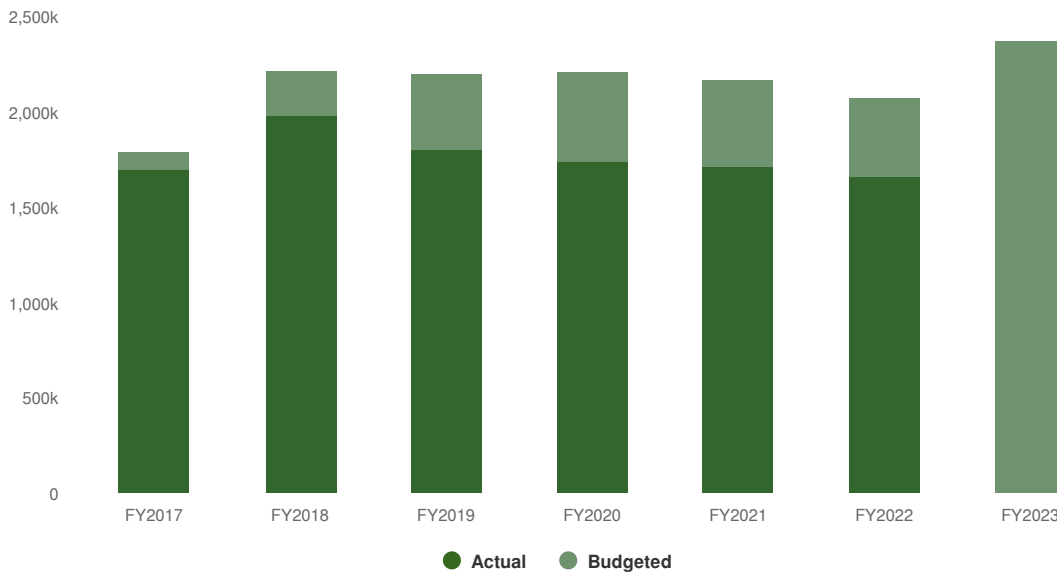
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget increase of 11.7% or approximately \$223,000. Moved a position to Police Administration, added two additional full-time Community Resource Officers and two additional Sergeant positions. Moved a position from Magistrate to Patrol for Community Resource Officer for Drug Court program. Added an additional Community Resource Officer. Added two Patrol Sergeants to return to prior staff levels. Removed Patrol Lieutenant position to offset staff increases. Moved one Patrol Officer position to Investigations as a Detective.
- Operating Supplies - Budget increase of 118.5% or approximately \$26,000. Cover cost to replace and upgrade tasers.
- Contract Services - Budget increase of 45.6% or approximately \$14,000. Cover community cleanup assistance.
- Travel, Meals and Schools - Budget increase of 29.2% or approximately \$13,000. To cover additional staff training costs and changes to Travel Policy.
- K-9 Expense - Budget increase of approximately \$15,000. Reinstating K-9 program and purchasing one dog.

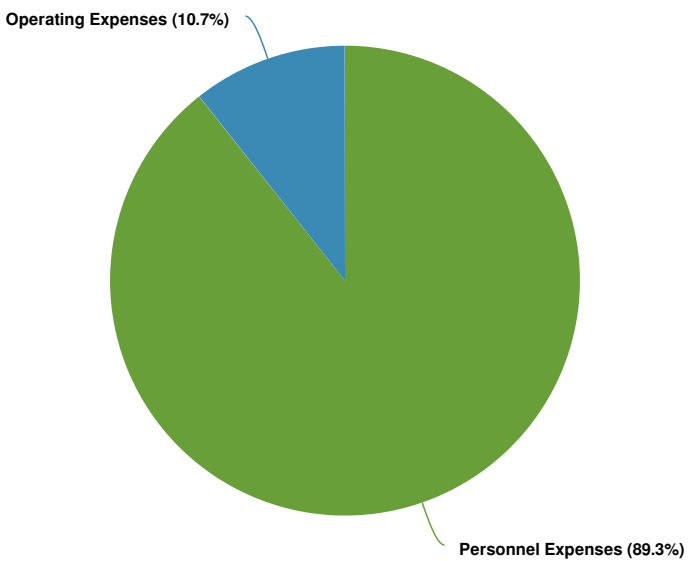
\$2,374,072 **\$296,178**
(14.25% vs. prior year)

Patrol Proposed and Historical Budget vs. Actual

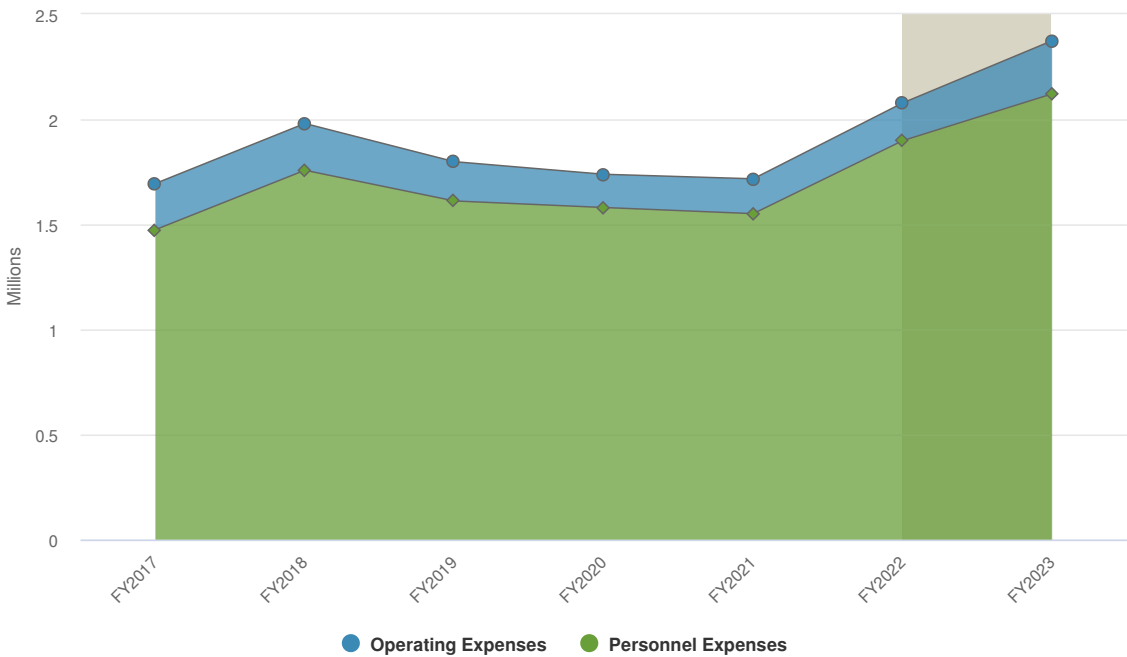


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Police						
SALARIES	10-421-1101	\$960,690	\$968,558	\$1,208,156	\$1,330,227	10.1%
OVERTIME	10-421-1105	\$79,662	\$88,453	\$97,500	\$110,500	13.3%
INDUSTRIAL INSURANCE	10-421-1201	\$45,060	\$43,015	\$57,388	\$65,081	13.4%
MEDICAL INSURANCE	10-421-1202	\$171,953	\$195,788	\$289,004	\$358,208	23.9%
FICA	10-421-1203	\$77,193	\$77,583	\$96,020	\$105,961	10.4%
ASRS	10-421-1204	\$5,153	\$6,447	\$10,314	\$19,513	89.2%
PSPRS	10-421-1206	\$240,572	\$171,199	\$139,982	\$131,624	-6%
Total Police:		\$1,580,283	\$1,551,042	\$1,898,364	\$2,121,114	11.7%
Total Personnel Expenses:		\$1,580,283	\$1,551,042	\$1,898,364	\$2,121,114	11.7%
Operating Expenses						
Police						
OPERATING SUPPLIES	10-421-2101	\$19,157	\$42,813	\$22,338	\$48,800	118.5%
UNIFORM ALLOWANCE	10-421-2102	\$26,607	\$40,664	\$29,170	\$34,140	17%
EQUIPMENT REPAIR/MAINTENANCE	10-421-2115	\$41,093	\$20,154	\$5,500	\$4,500	-18.2%
OFFICE EQUIPMENT LEASES	10-421-2119	\$5,166	\$4,996	\$6,640	\$6,240	-6%
CELL PHONES	10-421-2402	\$16,820	\$17,373	\$20,592	\$21,912	6.4%
ANIMAL SHELTER EXPENSES	10-421-2425	\$0	\$3,952	\$5,000	\$5,700	14%
CONTRACT SERVICES	10-421-2590	\$23,240	\$18,994	\$31,056	\$45,220	45.6%
TRAVEL, MEALS AND SCHOOLS	10-421-2700	\$18,111	\$16,238	\$45,916	\$59,316	29.2%
PROGRAM EXPENSES	10-421-2705	\$5,136	\$270	\$8,450	\$8,450	0%
K-9 EXPENSE	10-421-2750	\$34	\$0	\$0	\$15,000	N/A
SUBSCRIPTIONS/MEMBERSHIPS	10-421-2804	\$0	\$258	\$278	\$0	-100%
PRINTING & BINDING	10-421-2806	\$2,677	\$0	\$2,590	\$0	-100%
FIREARMS RANGE EXPENSES	10-421-2825	\$113	\$119	\$2,000	\$2,000	0%
DRUG COURT EXPENSES	10-421-2850				\$1,680	N/A

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Police:		\$158,156	\$165,830	\$179,530	\$252,958	40.9%
Total Operating Expenses:		\$158,156	\$165,830	\$179,530	\$252,958	40.9%
Total Expense Objects:		\$1,738,439	\$1,716,872	\$2,077,894	\$2,374,072	14.3%

Investigations

Organizational Chart

Department	FY2020	FY2021	FY2022	FY2023
Police				
426 Investigations				
Captain	0.00	0.00	1.00	0.00
Detective	1.00	1.00	1.00	2.00
Evidence Technician	1.00	1.00	1.00	1.00
Investigator	0.00	0.00	0.00	0.00
Sergeant	1.00	1.00	1.00	0.00
Support Lieutenant	1.00	1.00	0.00	0.00
Division Total	4.00	4.00	4.00	3.00

PURPOSE

To serve as the investigative component of the Police Department.

DEPARTMENT DESCRIPTION

The Criminal Investigations Division is tasked with conducting complete, thorough, and comprehensive investigations into all complex crimes, such as sex crimes, homicides, crimes against children and major property crimes, within the City of Page. These investigations include crime scene investigation, evidence collection, victim/witness/suspect interviews, case preparation and presentation to grand juries, attorneys, and courts.

DEPARTMENTAL ACTIVITIES

- Gather facts and evidence of criminal activity. Conduct interviews and obtain statements from victims, witnesses, and suspects of alleged crimes.
- Collect, package and preserve physical evidence.
- Preparation and execution of search warrants.
- Testify in the court of appropriate jurisdiction regarding investigative activities.
- Maintain the department evidence room using current best practice protocols.

FY 2022-23 Priorities

- Continue to provide needed investigative and evidence related training to members of this division.
- Add a Detective position.
- Update surveillance equipment.

FY 2021-22 Major Objectives Accomplished

- Attended several training and conferences for Investigations and Evidence DNA collection and submission.
- Provided Evidence Technician with a response vehicle for call outs.
- Completed evidence room inspection and audit.

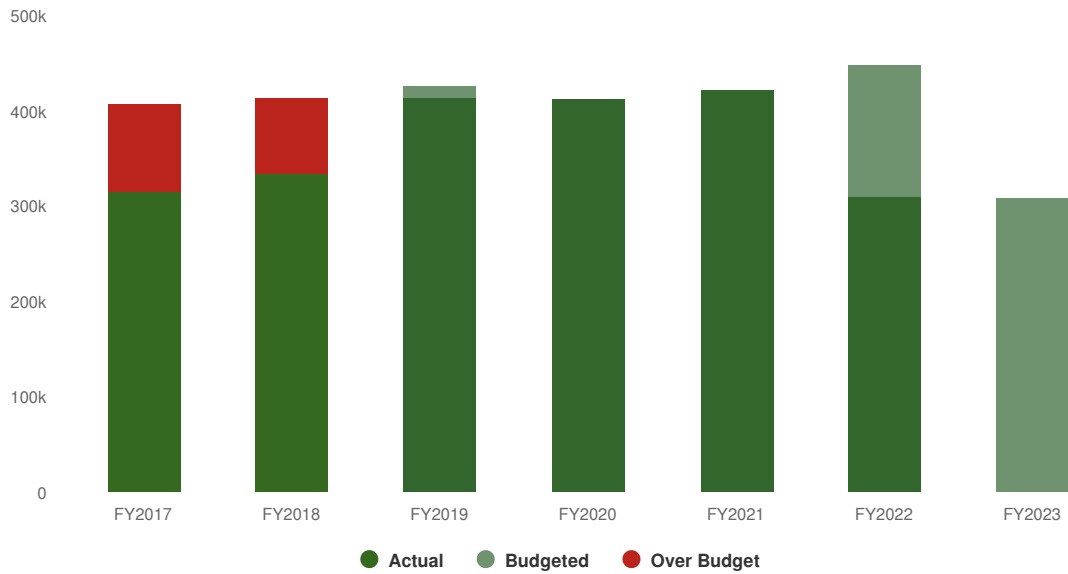
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget decrease of 35% or approximately 141,000. Moved a position to Police Administration.

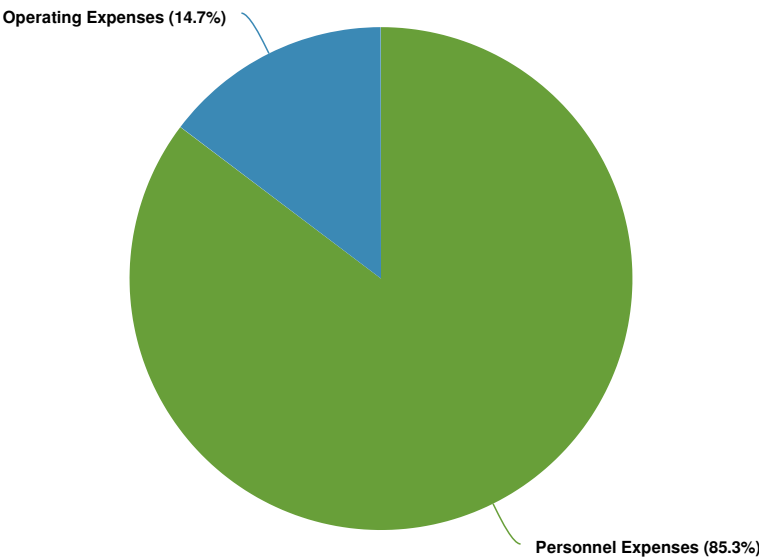
\$308,478 **-\$139,070**
(-31.07% vs. prior year)

Investigations Proposed and Historical Budget vs. Actual

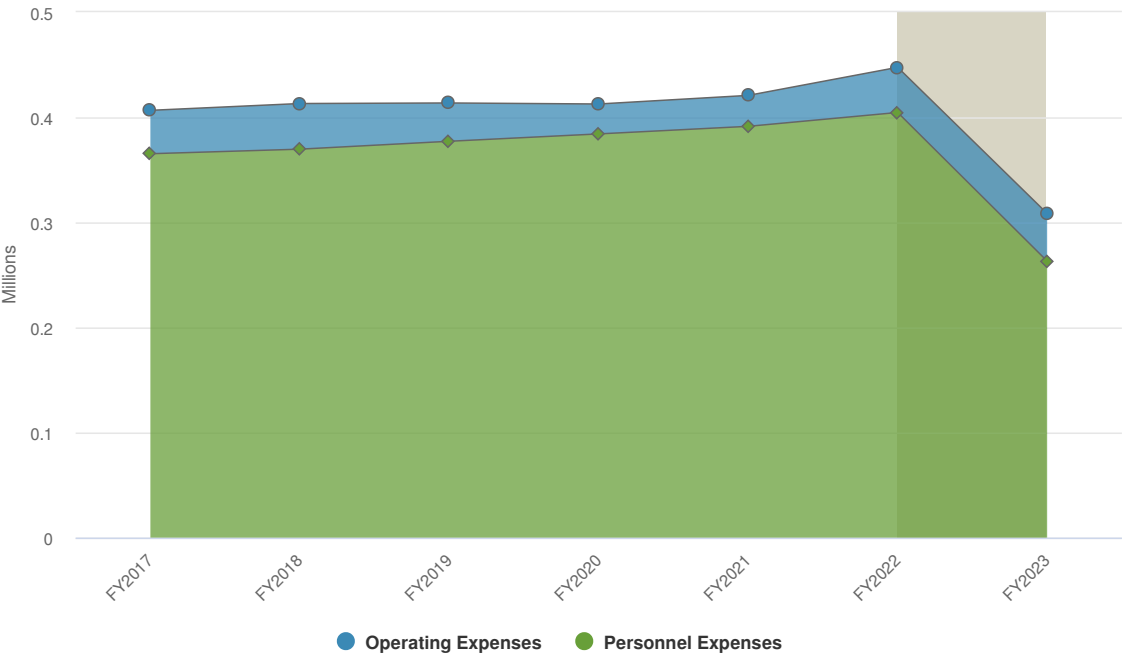


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Police						
SALARIES	10-426-1101	\$241,143	\$254,764	\$266,534	\$174,920	-34.4%
OVERTIME	10-426-1105	\$8,480	\$4,932	\$13,000	\$13,000	0%
INDUSTRIAL INSURANCE	10-426-1201	\$8,689	\$11,560	\$12,660	\$8,558	-32.4%
MEDICAL INSURANCE	10-426-1202	\$48,182	\$56,184	\$59,451	\$32,460	-45.4%
FICA	10-426-1203	\$18,236	\$18,900	\$20,521	\$14,019	-31.7%
ASRS	10-426-1204	\$4,433	\$4,648	\$5,180	\$5,541	7%
PSPRS	10-426-1206	\$55,022	\$40,407	\$27,228	\$14,637	-46.2%
Total Police:		\$384,185	\$391,394	\$404,574	\$263,135	-35%
Total Personnel Expenses:		\$384,185	\$391,394	\$404,574	\$263,135	-35%
Operating Expenses						
Police						
OPERATING SUPPLIES	10-426-2101	\$3,007	\$3,499	\$3,500	\$3,500	0%
UNIFORM ALLOWANCE	10-426-2102	\$2,933	\$1,537	\$2,920	\$3,260	11.6%
EQUIPMENT REPAIR/MAINTENANCE	10-426-2115	\$2,352	\$3,355	\$500	\$3,000	500%
OFFICE EQUIPMENT LEASES	10-426-2119	\$2,929	\$2,873	\$3,495	\$3,295	-5.7%
INVESTIGATIONS	10-426-2190	\$323	\$4,504	\$5,000	\$5,000	0%
CELL PHONES	10-426-2402	\$2,004	\$1,992	\$2,640	\$1,980	-25%
CONTRACT SERVICES	10-426-2590	\$5,938	\$6,650	\$8,555	\$8,825	3.2%
TRAVEL, MEALS AND SCHOOLS	10-426-2700	\$5,191	\$4,464	\$9,500	\$10,000	5.3%
SILENT WITNESS	10-426-2710	\$3,034	\$0	\$3,000	\$3,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-426-2804	\$653	\$258	\$551	\$170	-69.1%
PRINTING & BINDING	10-426-2806	\$111	\$306	\$3,313	\$3,313	0%
Total Police:		\$28,475	\$29,437	\$42,974	\$45,343	5.5%
Total Operating Expenses:		\$28,475	\$29,437	\$42,974	\$45,343	5.5%
Total Expense Objects:		\$412,660	\$420,831	\$447,548	\$308,478	-31.1%

Communications

Organizational Chart

Department	FY2020	FY2021	FY2022	FY2023
Police				
422 Communications				
Communication Specialist	8.33	7.96	7.96	6.85
Communication Specialist Lead	0.00	0.00	1.00	1.00
Communication Specialist Supervisor	1.00	1.00	0.00	1.00
Division Total	9.33	8.96	8.96	8.85

PURPOSE

To serve as the direct link between citizens and emergency response services.

DEPARTMENT DESCRIPTION

The Page Communications Center operates 24 hours a day, 7 days a week. It is a 9-1-1, Phase II (capable of receiving the latitude and longitude of a cell phone caller), Public Safety Answering Point (PSAP). Serving the City of Page and primarily dispatch for the Page Police Department, the Page Fire Department, and the Greentown Fire Department. Serve as the 9-1-1 answering point for the communities surrounding Page in Northern Arizona and Southern Utah, the Glen Canyon National Recreation Area, Lake Powell, and the adjacent Navajo Nation.

DEPARTMENTAL ACTIVITIES

- Answer 9-1-1 and other non-emergency calls for service and provide communications support for police and fire field operations.
- Monitor multiple radio frequencies and dispatch calls to Police and Fire/EMS.
- Access local, state, and federal databases assign case numbers, and track officer/firefighter activities in the field.

FY 2022-2023 Priorities

- Become fully staffed
- Send new dispatcher(s) to attend and graduate from the Western Arizona Law Enforcement Training Academy (WALETA) or an online academy.
- Continue to assist as phlebotomists
- Continue to assist with Title 36 transports
- Continue to assist with female juvenile transports
- Continue to do notaries
- Become APCO members and get more online training / classes
- Rapid SOS to go into effect August 2023/ Will need training for this new feature
- Celebrate and acknowledge Dispatch Week in April

FY 2020-21 Major Objectives Accomplished

- Implemented Text to 911 and Rapid Deploy systems.
- Installed a new radio console.
- Partnership with Niles Communications, including upgrade and digital system working for Law Enforcement and Fire/EMS
- ACJIS interface with Spillman for officers
- Hired and trained 3 New Dispatchers who are currently still employed

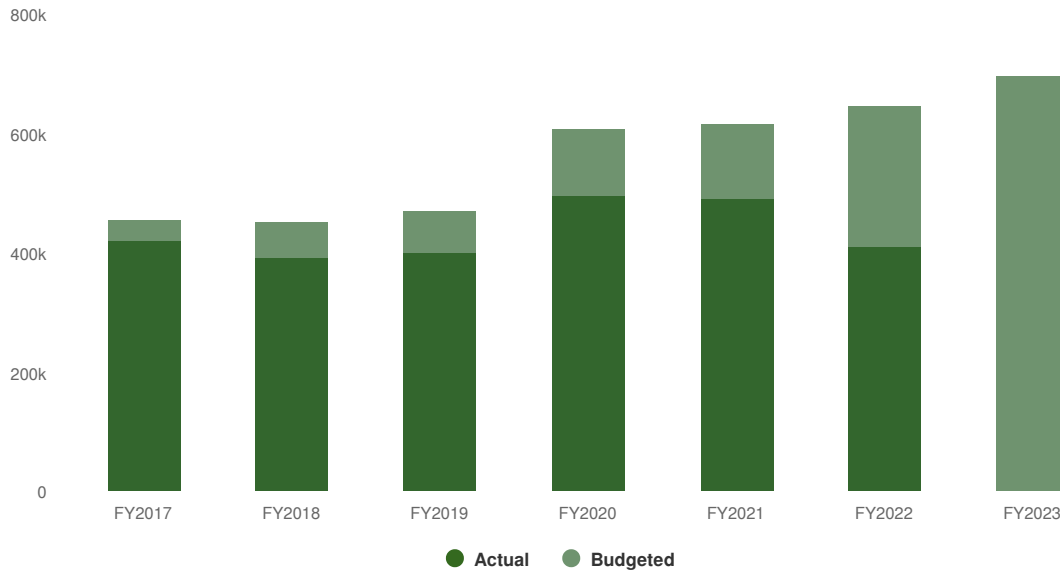
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Medical Insurance - Budget increase of 44.4% or approximately \$44,000. Two part-time positions were used to create a full-time position with benefits.

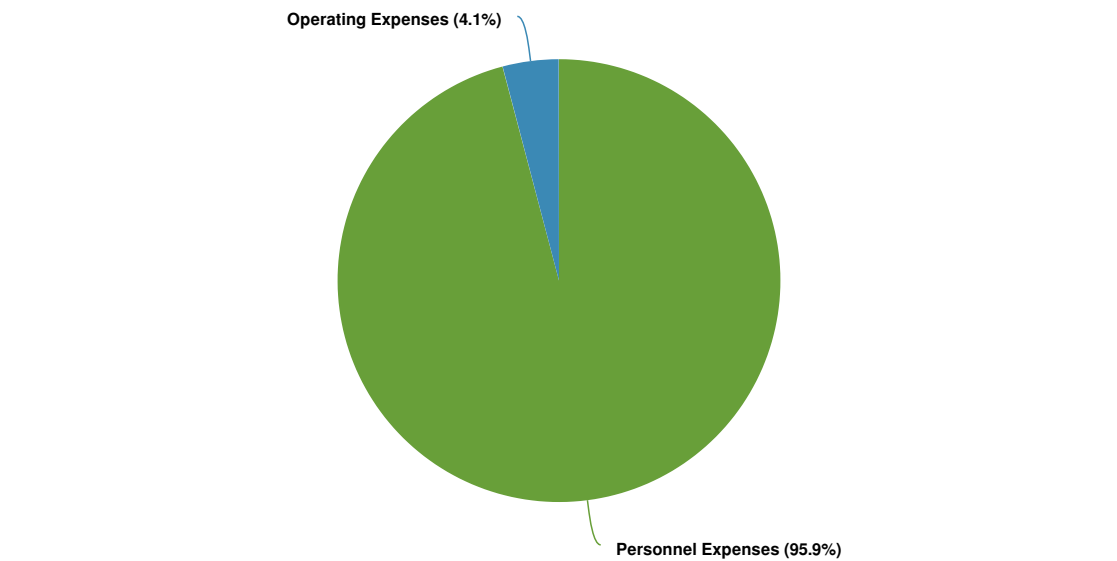
\$696,033 **\$48,381**
(7.47% vs. prior year)

Communications Proposed and Historical Budget vs. Actual

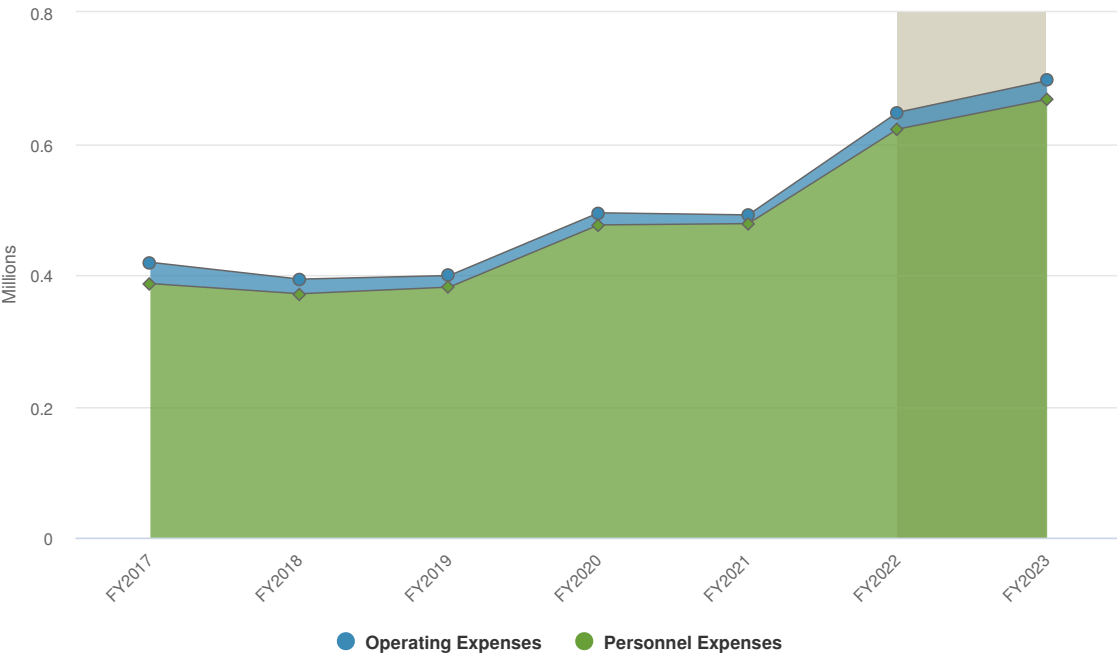


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

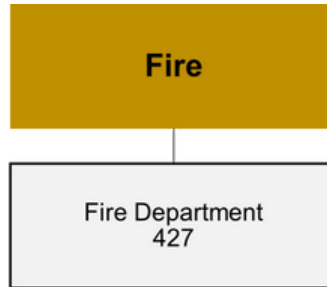
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Police						
SALARIES	10-422-1101	\$308,136	\$301,587	\$402,511	\$404,867	0.6%
OVERTIME	10-422-1105	\$27,302	\$28,179	\$22,000	\$20,000	-9.1%
INDUSTRIAL INSURANCE	10-422-1201	\$872	\$12,426	\$19,119	\$19,808	3.6%
MEDICAL INSURANCE	10-422-1202	\$74,869	\$71,475	\$98,200	\$141,812	44.4%
FICA	10-422-1203	\$24,284	\$24,057	\$31,211	\$30,797	-1.3%
ASRS	10-422-1204	\$40,714	\$40,380	\$49,034	\$50,222	2.4%
Total Police:		\$476,177	\$478,104	\$622,075	\$667,506	7.3%
Total Personnel Expenses:		\$476,177	\$478,104	\$622,075	\$667,506	7.3%
Operating Expenses						
Police						
OPERATING SUPPLIES	10-422-2101	\$1,064	\$2,818	\$3,200	\$3,200	0%
UNIFORM ALLOWANCE	10-422-2102	\$552	\$0	\$1,180	\$1,220	3.4%
EQUIPMENT REPAIR/MAINTENANCE	10-422-2115	\$950	\$1,093	\$3,500	\$3,500	0%
OFFICE EQUIPMENT LEASES	10-422-2119	\$1,687	\$1,909	\$2,360	\$2,160	-8.5%
CELL PHONES	10-422-2402	\$1,415	\$1,273	\$1,196	\$1,196	0%
CONTRACT SERVICES	10-422-2590	\$3,485	\$4,569	\$3,529	\$4,129	17%
TRAVEL, MEALS AND SCHOOLS	10-422-2700	\$8,694	\$551	\$9,500	\$12,500	31.6%
SUBSCRIPTIONS/MEMBERSHIPS	10-422-2804	\$593	\$1,123	\$1,112	\$622	-44.1%
Total Police:		\$18,440	\$13,336	\$25,577	\$28,527	11.5%
Total Operating Expenses:		\$18,440	\$13,336	\$25,577	\$28,527	11.5%
Total Expense Objects:		\$494,617	\$491,440	\$647,652	\$696,033	7.5%

Fire



Jeff Reed
Fire Chief

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Fire				
427 Fire Dept.				
Administrative Assistant	1.00	1.00	1.00	1.00
Assistant Fire Chief	0.00	0.00	0.00	1.00
Captain	3.00	3.00	3.00	3.00
Engineer	3.00	3.00	3.00	3.00
Fire Chief	1.00	1.00	1.00	1.00
Firefighter	12.00	12.00	12.00	12.00
Reserve	1.00	1.00	1.00	1.00
Division Total	21.00	21.00	21.00	22.00

PURPOSE

To provide for the safety and welfare of the public through preservation of life, property, and the environment.

DEPARTMENT DESCRIPTION

The Page Fire Department (PFD) is an all-hazards, combination Fire/EMS department providing services 24 hours a day, 7 days a week. Three shifts of six employees are on duty working a 48 / 96-hour schedule. These crews are cross-trained to provide fire, emergency medical services, vehicle extrication, hazmat, search and rescue, canyon rescues, waterway fire/rescue, and assistance of varying degrees to the citizens of Page and our surrounding communities. Firefighters are also trained in Aircraft Rescue Firefighting as mandated by the FAA for the Page Airport. Additionally, prevention activities include fire inspections and preplans for local businesses and new commercial construction, fire hydrant testing, and hazmat inspections.

DEPARTMENTAL ACTIVITIES

- Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.
- Provide the firefighting and emergency medical training necessary to ensure that all firefighters have the essential knowledge and skills needed to provide professional and high-quality services to the citizens we serve in as safe a manner as possible.
- Provide long-range interfacility transport services by ambulance.
- Provides standby and maintenance service at the City of Page Airport.
- Review plans and conducts commercial business and new construction fire inspections.
- Community activities include station tours, community open houses, and fire prevention presentations; staff participates in the Easter Egg Hunt, Library Cook Out, and Shop with a Cop or Firefighter events; and the department provides standby services at local football games and rodeos.

FY 2023 Priorities

- Hire and train a new Assistant Fire Chief.
- Implement a new Fire/EMS system called Rover for GPS, real-time tracking, hazard locations, and preplanning information that is integrated with ERS.
- Continually improve internal communications through bi-annual department meetings and regular administrative staff meetings.
- Continually improve our training capabilities for reserve program recruitment and retention.
- Increase employee training and knowledge by utilizing all resources both within our agency and outside our agency.
- Increase utilization of ERS (Emergency Reporting System) for better data management, equipment/maintenance tracking, and statistics.
- Seek grant funds to assist with upgrading department radios and equipment for coming budget cycles.

FY 2022 Major Objectives Accomplished

- Responded to 2,842 Calls for Service in 2021.
- Had 1,363 emergency calls for service – a 10.3% decrease from 2020. Average response time to those calls was 5:10 minutes.
- Fought 30 fires – building fires, mobile homes, vehicles, recreational vehicles, boats, trash, and vegetation.
- Using Medic 20, our long-range transport ambulance, Page Fire Department provided 29 medically necessary inter-facility long range transports.
- Improved interagency partnerships through collaborative training for joint emergency situations.
- Increased public relations and community involvement through media announcements, our website, and community events.
- Provided Emergency Planning and Disaster Recovery informational material packets for the public at community events.
- Transitioned to a fully electronic fire inspection program through ERS.
- Flow tested and inspected 578 fire hydrants.
- Successfully completed Federal Aviation Administration inspections with monthly required training and will complete our annual live fire burn in San Bernardino, CA.
- Three employees attended the 40-hour basic Aircraft Rescue Firefighting class in San Bernardino, CA.
- Increased personal development and leadership training among all members with emphasis on senior staff.
- Completed monthly department reports and summarized in an annual department report.
- Partnering with Coconino Community College, we held an EMT class at the college for the second year in a row.

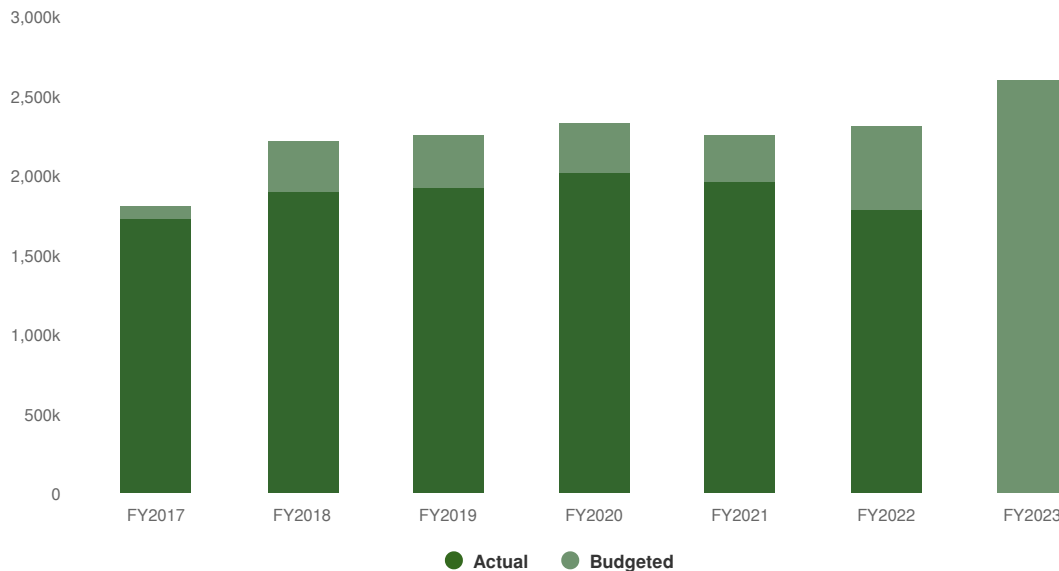
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget increase of 7.5% or approximately \$153,000. Added Assistant Fire Chief Position.
- Operating Supplies - Budget increase of 42.9% or approximately \$6,000. Return to pre-COVID-19 amounts.
- Equipment Repair/Maintenance - Budget increase of 87.5% or approximately \$35,000. Cover apparatus maintenance and repairs.
- Office Equipment Leases - Budget increase of 233.3% or approximately \$7,000. To either buyout lease or replace Xerox machine.
- Turnout Replacement - Budget increase of 140% or approximately \$7,000. Behind on equipment replacement due to restricted spending during COVID-19 pandemic.
- Safety Supplies and Equipment - Budget increase of approximately \$5,000. Replace supplies necessary to meet industry standards.
- Medical Supplies - Budget increase of 87.5% or approximately \$35,000. Replace expired stock and cover increased cost of supplies.
- Travel, Meals and Schools - Budget increase of 100% or approximately \$20,000. Cover training necessary training for Aircraft Rescue and Firefighting mandated by the Federal Aviation Administration and other mandatory training.

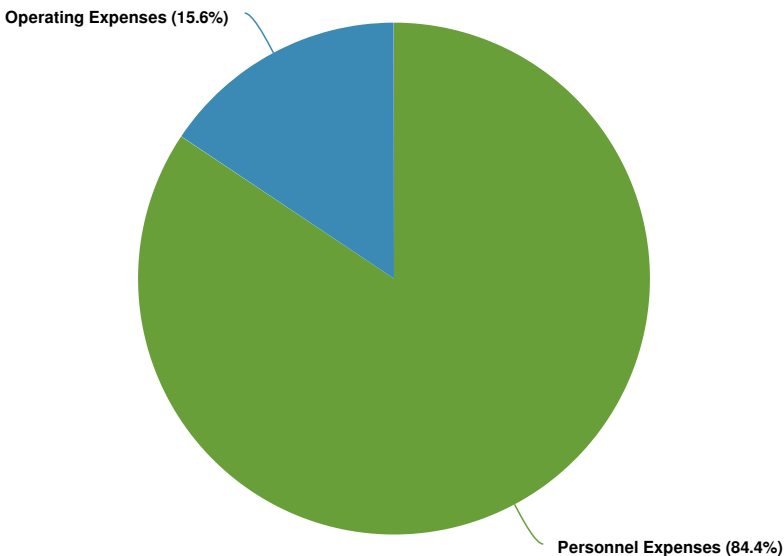
\$2,602,277 **\$290,555**
(12.57% vs. prior year)

Fire Proposed and Historical Budget vs. Actual

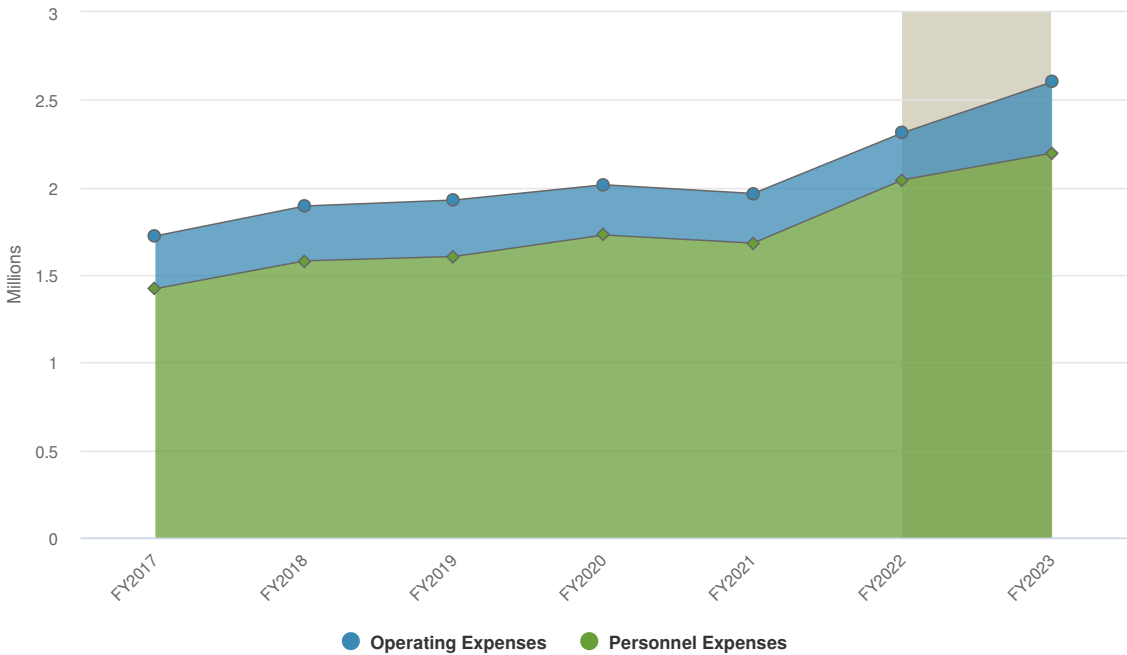


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



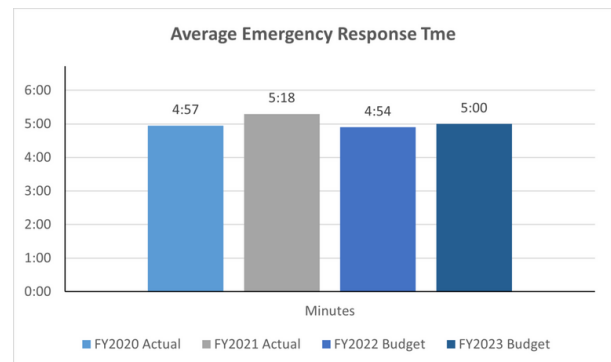
Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Fire Department						
SALARIES	10-427-1101	\$985,339	\$994,046	\$1,190,907	\$1,346,205	13%
SALARIES-VOLUNTEERS/RESERVES	10-427-1102	\$24,313	\$39,970	\$50,000	\$50,000	0%
TRANSPORT SALARIES	10-427-1103	\$15,434	\$17,711	\$35,000	\$35,000	0%
OVERTIME	10-427-1105	\$149,007	\$125,997	\$126,462	\$126,506	0%
INDUSTRIAL INSURANCE	10-427-1201	\$88,704	\$49,770	\$58,806	\$67,990	15.6%
MEDICAL INSURANCE	10-427-1202	\$191,948	\$214,876	\$276,338	\$281,858	2%
FICA	10-427-1203	\$85,929	\$87,214	\$103,641	\$116,214	12.1%
ASRS	10-427-1204	\$4,544	\$4,524	\$5,008	\$5,384	7.5%
PSPRS	10-427-1206	\$182,566	\$147,595	\$196,735	\$166,795	-15.2%
Total Fire Department:		\$1,727,783	\$1,681,703	\$2,042,897	\$2,195,952	7.5%
Total Personnel Expenses:		\$1,727,783	\$1,681,703	\$2,042,897	\$2,195,952	7.5%
Operating Expenses						
Fire Department						
OPERATING SUPPLIES	10-427-2101	\$16,291	\$15,138	\$14,000	\$20,000	42.9%
UNIFORM ALLOWANCE	10-427-2102	\$14,737	\$13,506	\$15,000	\$15,000	0%
RESCUE SUPPLIES	10-427-2104	\$1,322	\$4,569	\$2,500	\$5,000	100%
RESCUE EQUIPMENT	10-427-2106	\$2,231	\$0	\$0	\$4,000	N/A
EQUIPMENT REPAIR/MAINTENANCE	10-427-2115	\$31,646	\$29,551	\$40,000	\$75,000	87.5%
OFFICE EQUIPMENT LEASES	10-427-2119	\$2,040	\$2,037	\$3,000	\$10,000	233.3%
TURNOUT REPLACEMENT	10-427-2226	\$3,783	\$39,288	\$5,000	\$12,000	140%
CELL PHONES	10-427-2402	\$9,363	\$8,750	\$10,000	\$10,000	0%
SAFETY SUPPLIES & EQUIP	10-427-2450	\$611	\$334	\$0	\$5,000	N/A
FIRE TRAINING GROUNDS	10-427-2480	\$270	\$0	\$0	\$3,000	N/A
CONTRACT SERVICES	10-427-2590	\$91,435	\$103,496	\$108,225	\$108,225	0%
MEDICAL SUPPLIES	10-427-2595	\$44,184	\$38,174	\$40,000	\$75,000	87.5%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERFACILITY TRANSPORT EXP	10-427-2600	\$2,120	\$1,922	\$2,000	\$3,000	50%
RADIO TOWER RENT	10-427-2650	\$11,215	\$6,715	\$5,600	\$6,100	8.9%
TRAVEL, MEALS AND SCHOOLS	10-427-2700	\$50,050	\$11,694	\$20,000	\$40,000	100%
SUBSCRIPTIONS/MEMBERSHIPS	10-427-2804	\$3,263	\$2,634	\$1,000	\$4,000	300%
SCBA EQUIPMENT & CYLINDERS	10-427-2875	\$1,852	\$1,984	\$0	\$4,000	N/A
FIRE HOSE REPLACEMENT	10-427-2900	\$0	\$3,315	\$2,500	\$4,000	60%
FIRE PREVENTION EDUCATION	10-427-2950	\$576	\$152	\$0	\$3,000	N/A
Total Fire Department:		\$286,989	\$283,259	\$268,825	\$406,325	51.1%
Total Operating Expenses:		\$286,989	\$283,259	\$268,825	\$406,325	51.1%
Total Expense Objects:		\$2,014,772	\$1,964,962	\$2,311,722	\$2,602,277	12.6%

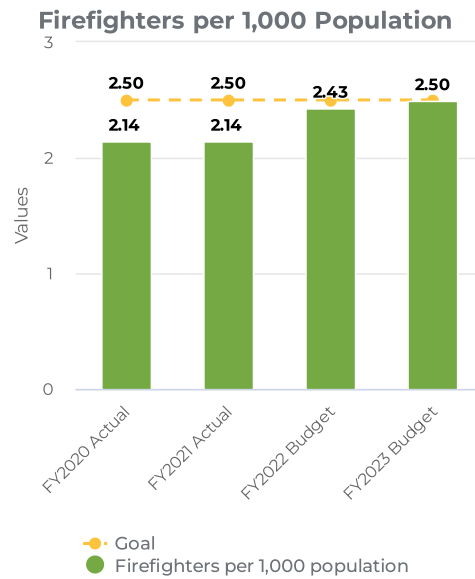
Performance Measure: #1 - Quality of Life

Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.



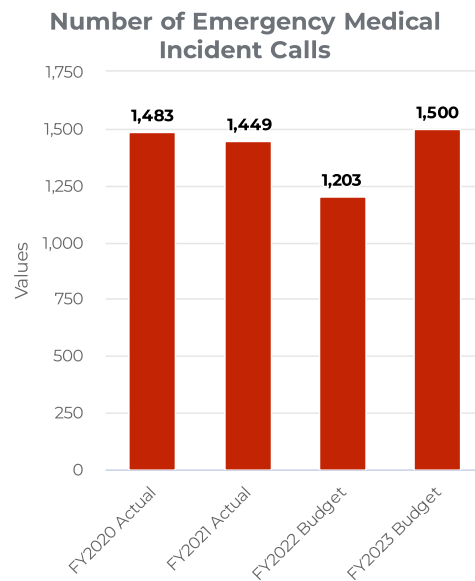
Performance Measure: #2 - Quality of Life

Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.



Performance Measure: #3 - Quality of Life

Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.

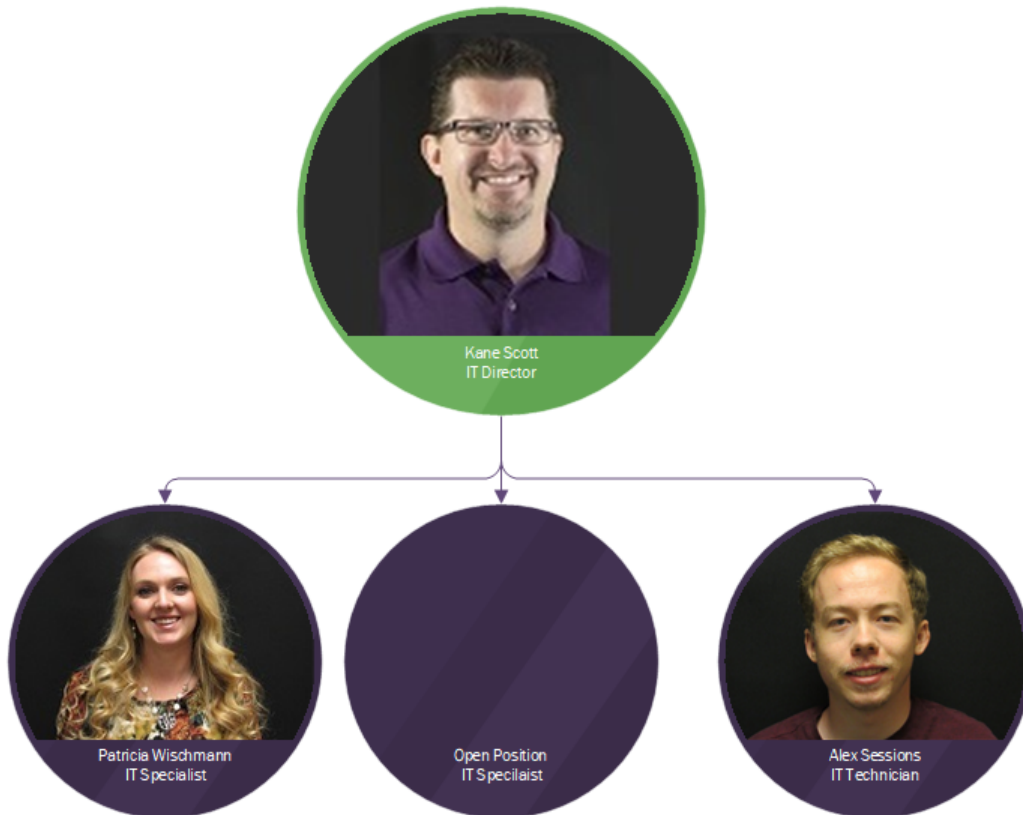


Information Technology



Kane Scott
Information Technology Director

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Information Technology				
455 Information Tech				
It Director	1.00	1.00	1.00	1.00
It Specialist	1.00	1.00	1.00	1.00
It Support	0.00	0.00	0.00	1.00
It Technician	1.00	1.00	1.00	1.00
Division Total	3.00	3.00	3.00	4.00

PURPOSE

To empower the City to be successful by providing and managing reliable state-of-the-art technologies.

DEPARTMENT DESCRIPTION

The Information Technology Department collaborates with the departments to provide support for and manage the City's communication systems, internal and external web services, computer-based hardware and software systems, and programming services to increase the efficiency and effectiveness of the City and provide cost-effective solutions.

DEPARTMENTAL ACTIVITIES

- **Application Development & Support Services.** Promote and lead the effective integration of technology into the City's mission through planning, programming, training, consulting, and other support activities.
- **Infrastructure Development & Support Services.** Facilitate system implementation, development, enhancements, and support. Develop, enhance, and manage the City's enterprise networks to provide high-speed, transparent, and highly functional connectivity among all information resources.
- **Administration.** Facilitate the collection, storage, security, and integrity of electronic data while ensuring appropriate access. Develop and maintain highly effective, reliable, secure, and innovative information systems to support administrative and research functions.

DEPARTMENTAL ACTIVITIES

- Provide the basis for future information technology capital expenditures through planned end of life scheduling of software and hardware.
- Revamp City of Page website.
- Provide in-house training resources for IT staff.
- Add Statelink to police department vehicles to increase efficiencies.
- Public Wi-Fi for parks and community center
- Simulated backup and disaster recovery exercises.
- Provide consulting to Department Directors regarding the potential for relevant Business Technologies.

FY 2023 Priorities

- Update access control system for all buildings
- Fire Department ERS in vehicles
- Security Camera and NVR Upgrades
- All City websites updated
- Centralized event calendar
- Begin City wide PC Upgrades

FY 2022 Major Objectives Accomplished

- Commnet / NTUA Choice wireless fiber to Page
- Statelink is active in police vehicles
- New digital forms system developed
- Public Safety radio system reconfigured and updated
- Public WiFi
- New fiber Internet connection to library
- Library WiFi upgrade
- Enhanced WiFi at John C. Page Memorial park

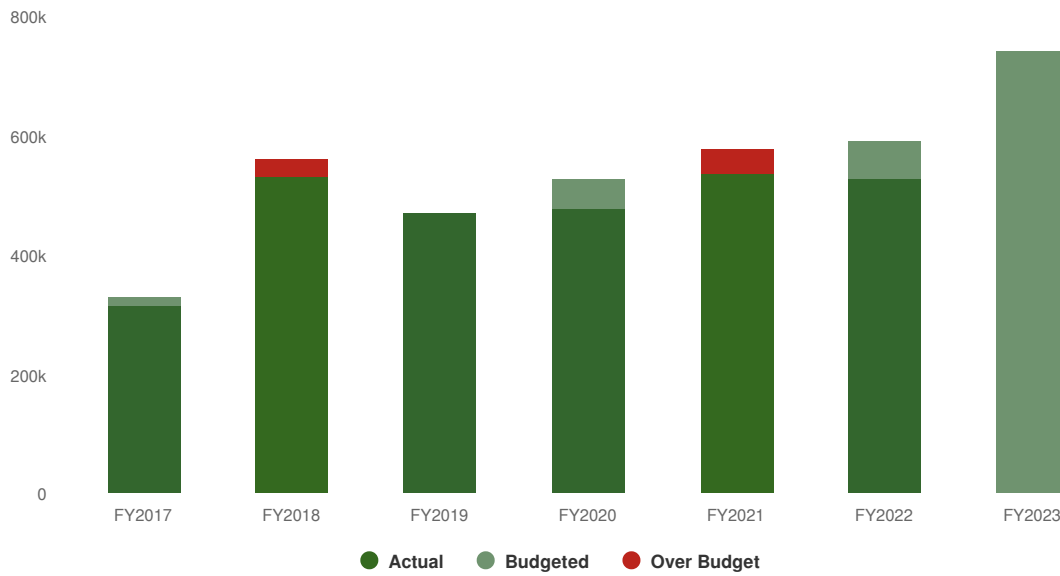
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget increase of 31.1% or approximately \$53,000. Added IT Support Position to eliminate overtime and provide staff coverage.
- Software Licensing - Budget increase of 29.5% or approximately \$61,000. Cover costs of increases in costs of products and new integrated software for all departments.

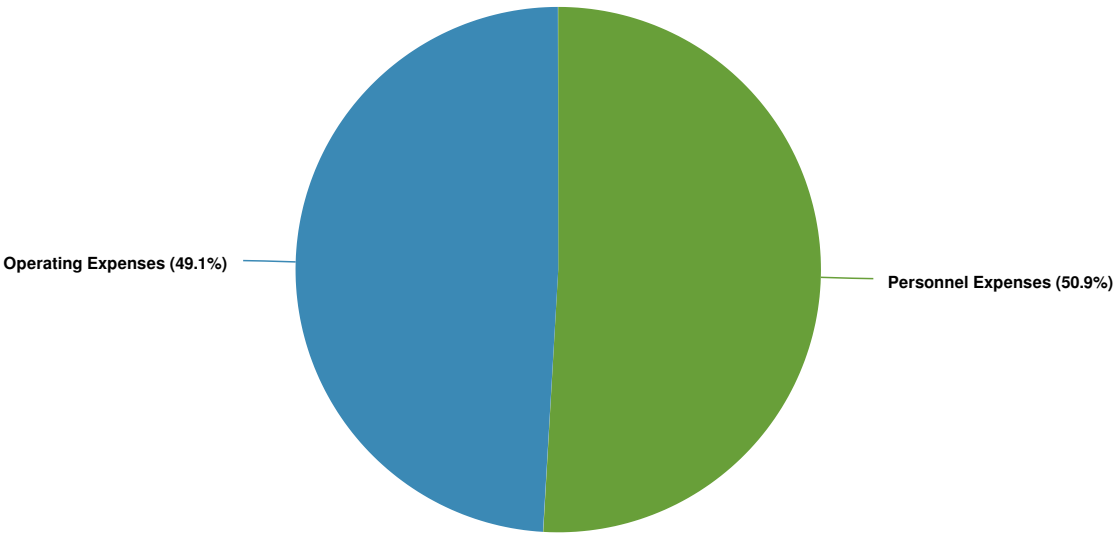
\$741,544 **\$151,302**
(25.63% vs. prior year)

Information Technology Proposed and Historical Budget vs. Actual

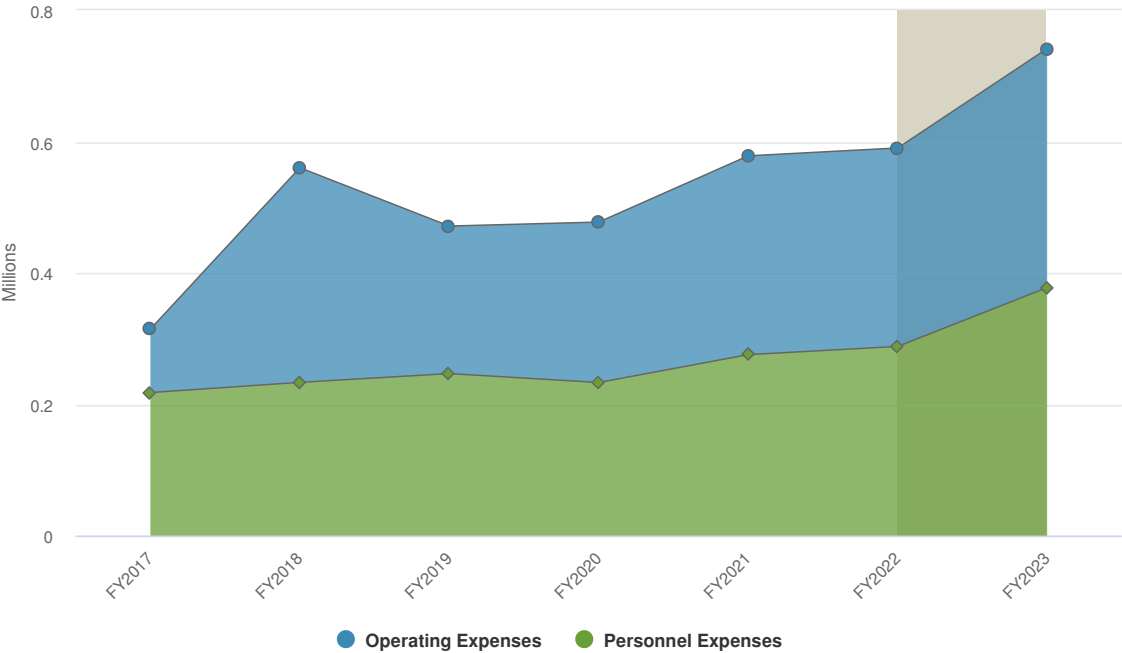


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

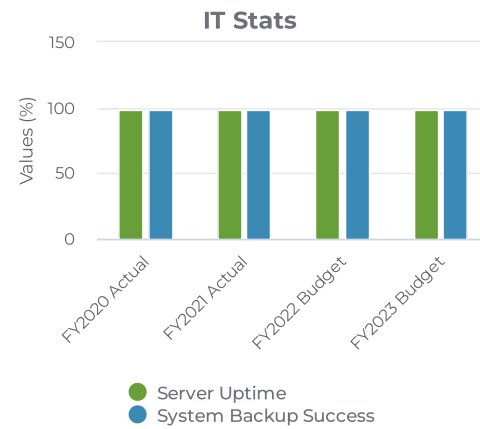


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Information Technology						
SALARIES	10-455-1101	\$167,043	\$194,279	\$204,058	\$257,221	26.1%
OVERTIME	10-455-1105	\$3,051	\$5,221	\$5,000	\$5,000	0%
INDUSTRIAL INSURANCE	10-455-1201	\$460	\$693	\$490	\$636	29.8%
MEDICAL INSURANCE	10-455-1202	\$29,103	\$36,468	\$37,057	\$63,646	71.8%
FICA	10-455-1203	\$12,947	\$14,632	\$15,463	\$19,284	24.7%
ASRS	10-455-1204	\$20,519	\$24,274	\$25,944	\$31,912	23%
Total Information Technology:		\$233,123	\$275,566	\$288,012	\$377,699	31.1%
Total Personnel Expenses:		\$233,123	\$275,566	\$288,012	\$377,699	31.1%
Operating Expenses						
Information Technology						
OPERATING SUPPLIES	10-455-2101	\$2,130	\$1,615	\$1,200	\$1,200	0%
EQUIPMENT REPAIR AND UPGRADES	10-455-2115	\$43,513	\$54,081	\$35,500	\$34,500	-2.8%
SOFTWARE LICENSING	10-455-2265	\$161,025	\$215,639	\$208,730	\$270,345	29.5%
CELL PHONES	10-455-2402	\$1,817	\$3,336	\$2,820	\$2,820	0%
UTILITIES	10-455-2404	\$16,323	\$12,561	\$24,480	\$24,480	0%
CONTRACT SERVICES	10-455-2590	\$18,900	\$14,978	\$26,500	\$27,500	3.8%
TRAVEL, MEALS AND SCHOOLS	10-455-2700	\$572	\$489	\$3,000	\$3,000	0%
Total Information Technology:		\$244,279	\$302,700	\$302,230	\$363,845	20.4%
Total Operating Expenses:		\$244,279	\$302,700	\$302,230	\$363,845	20.4%
Total Expense Objects:		\$477,402	\$578,266	\$590,242	\$741,544	25.6%

Performance Measure: #1 - High Performing Organization

Facilitate system implementation, development, enhancements, and support. Develop, enhance, and manage the City's enterprise networks to provide high-speed, transparent, and highly functional connectivity among all information resources.

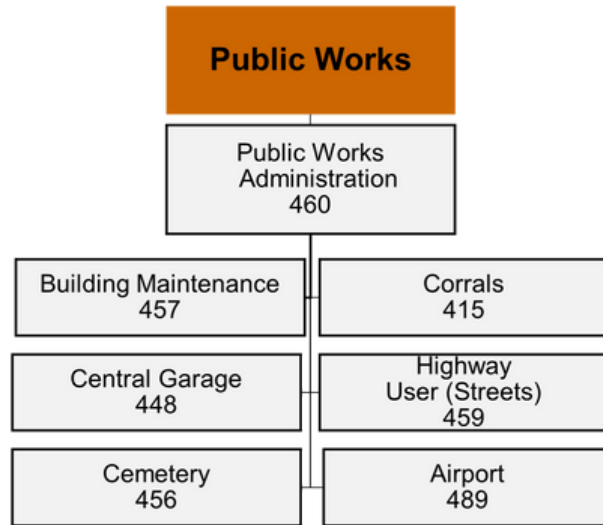


Public Works



Kyle Christiansen
Public Works Director

Organizational Chart



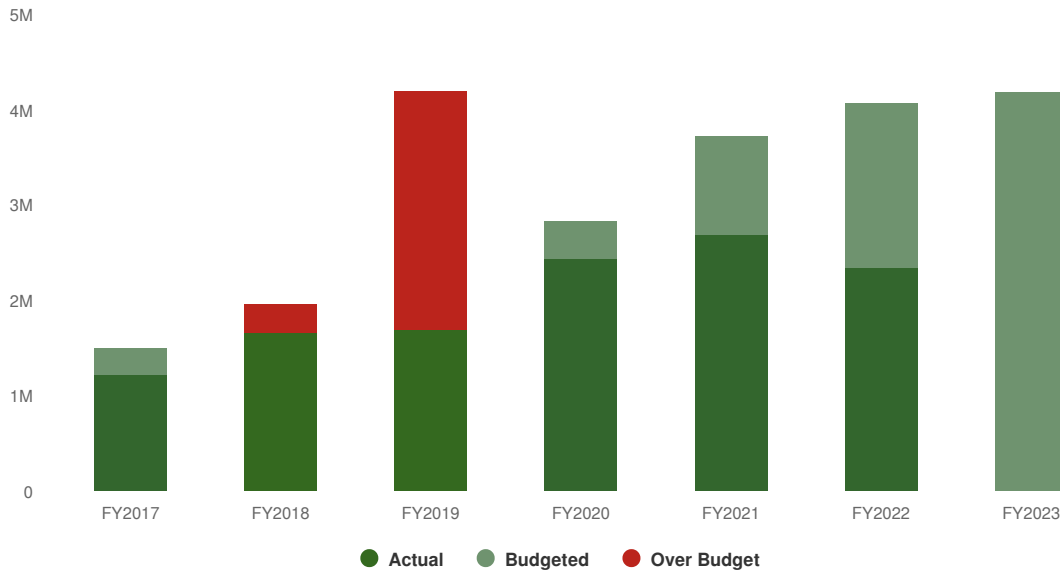
Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Public Works				
415-Corrals	1.00	1.00	0.00	0.00
448 Central Garage	2.00	2.00	2.00	2.00
456 Cemetery	0.00	0.00	0.00	1.00
457 Building Mtce	4.00	4.00	5.00	4.00
460 Public Works Admin	9.24	8.00	7.65	6.65
489 Airport	1.49	1.49	2.35	2.35
Public Works Total	17.73	16.49	17.00	16.00

Expenditures Summary

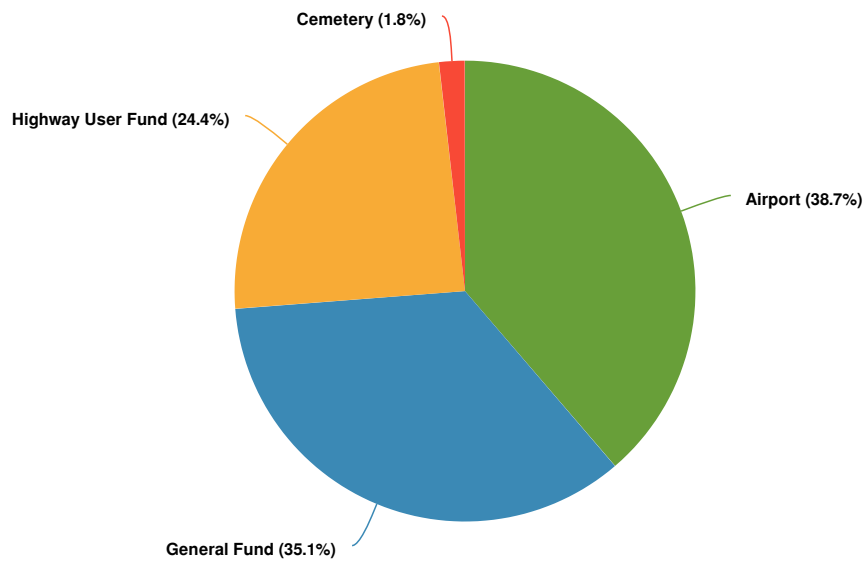
\$4,182,675 **\$115,001**
(2.83% vs. prior year)

Public Works Proposed and Historical Budget vs. Actual

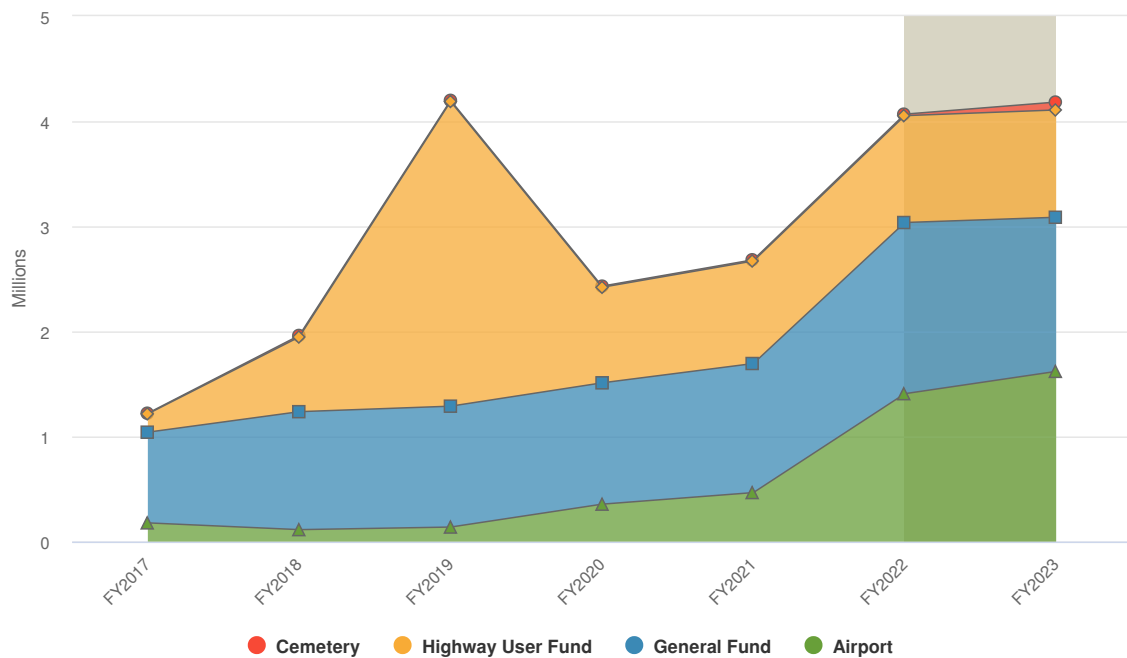


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

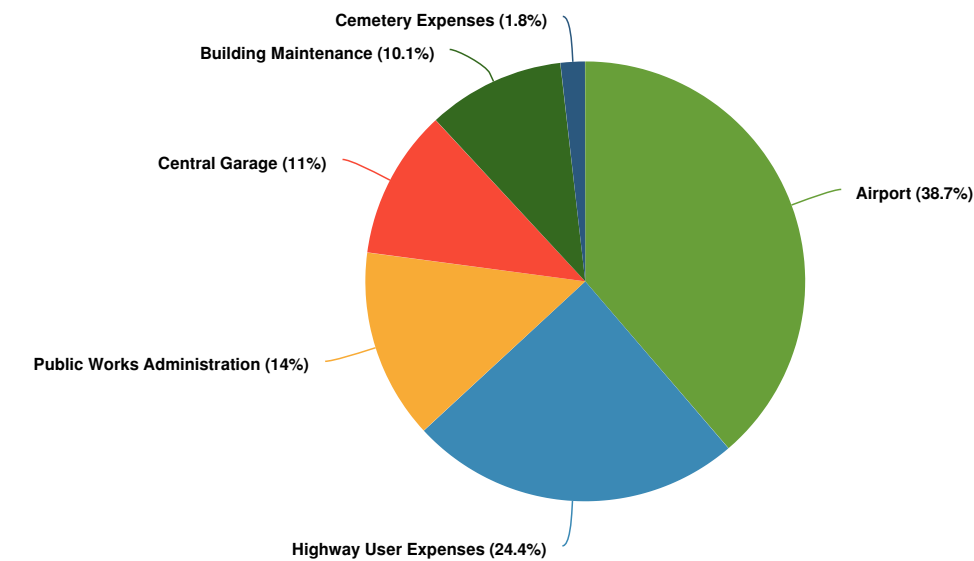


Grey background indicates budgeted figures.

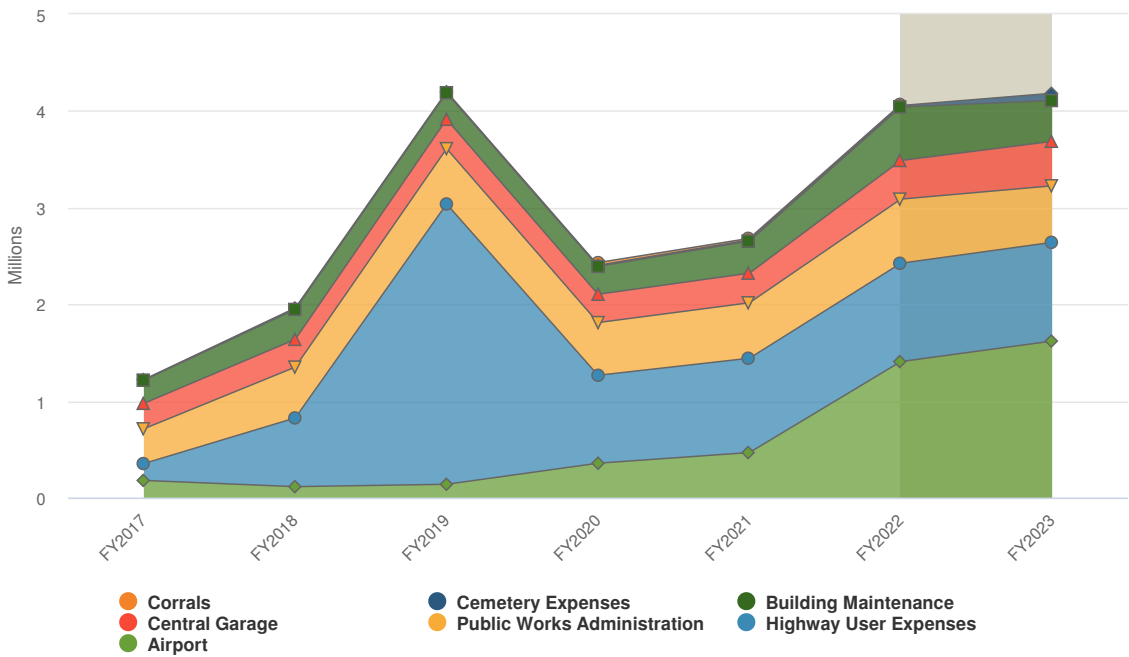
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
General Fund		\$1,154,598	\$1,228,363	\$1,629,105	\$1,466,767	-10%
Highway User Fund		\$909,459	\$975,672	\$1,016,946	\$1,021,266	0.4%
Cemetery		\$11,115	\$11,840	\$14,500	\$75,261	419%
Airport		\$355,697	\$465,986	\$1,407,123	\$1,619,381	15.1%
Total:		\$2,430,869	\$2,681,861	\$4,067,674	\$4,182,675	2.8%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

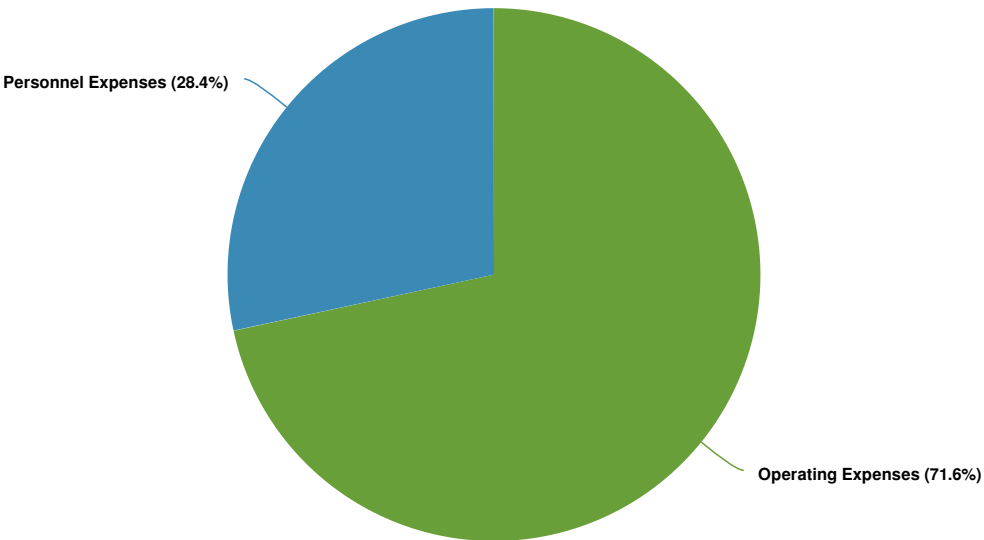


Grey background indicates budgeted figures.

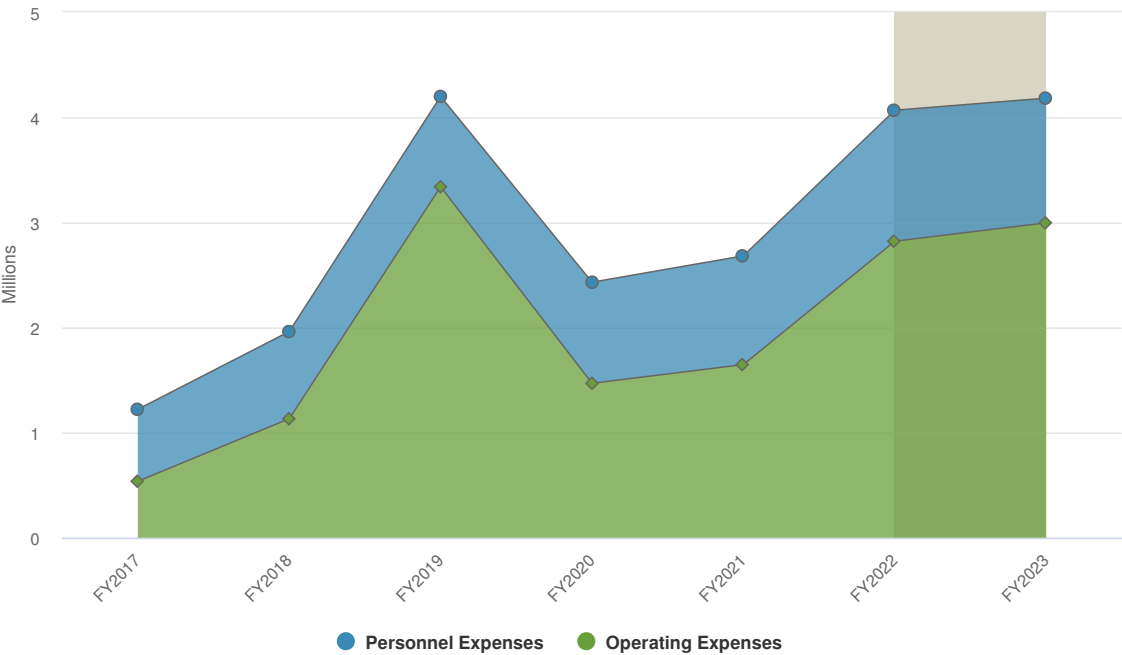
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures						
Public Works						
Highway User Expenses		\$909,459	\$975,672	\$1,016,946	\$1,021,266	0.4%
Airport		\$355,697	\$465,986	\$1,407,123	\$1,619,381	15.1%
Cemetery Expenses		\$11,115	\$11,840	\$14,500	\$75,261	419%
Corrals		\$27,916	\$16,209	\$12,000	\$0	-100%
Central Garage		\$292,840	\$306,417	\$399,707	\$459,909	15.1%
Building Maintenance		\$288,485	\$332,069	\$553,846	\$422,167	-23.8%
Public Works Administration		\$545,357	\$573,668	\$663,552	\$584,691	-11.9%
Total Public Works:		\$2,430,869	\$2,681,861	\$4,067,674	\$4,182,675	2.8%
Total Expenditures:		\$2,430,869	\$2,681,861	\$4,067,674	\$4,182,675	2.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

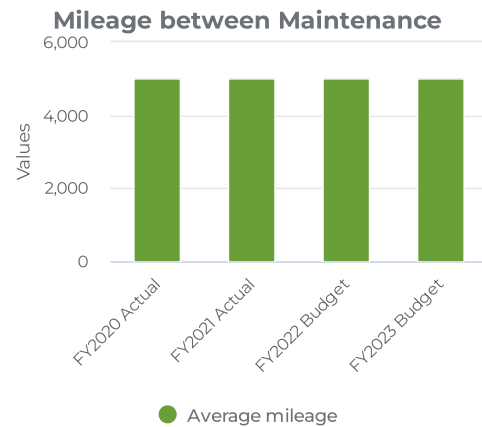


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works		\$961,994	\$1,034,760	\$1,246,374	\$1,186,684	-4.8%
Total Personnel Expenses:		\$961,994	\$1,034,760	\$1,246,374	\$1,186,684	-4.8%
Operating Expenses						
Public Works		\$1,468,875	\$1,647,101	\$2,821,300	\$2,995,991	6.2%
Total Operating Expenses:		\$1,468,875	\$1,647,101	\$2,821,300	\$2,995,991	6.2%
Total Expense Objects:		\$2,430,869	\$2,681,861	\$4,067,674	\$4,182,675	2.8%

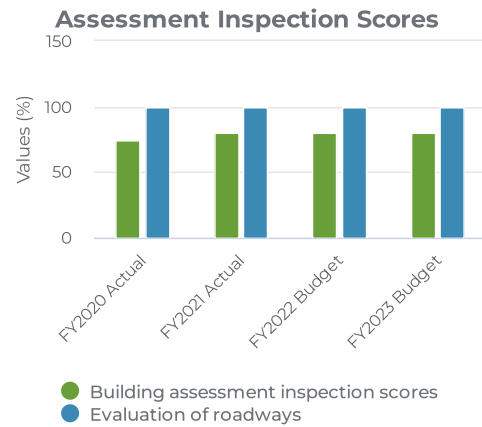
Performance Measure: #1 - Improving Infrastructure

To assess department priorities and operations to impact efficiency and cost effectiveness.



Performance Measure: #2 - Improving Infrastructure

Maintain the operation and safety of all City building facilities for the public and City staff.



Public Works Administration

Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Public Works				
460 Public Works Admin				
Director Of Public Works	1.00	1.00	0.65	0.65
Lead Maintenance Worker	0.00	0.00	0.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Public Works Manager	1.00	1.00	1.00	0.00
Seasonal Maintenance Worker	2.24	0.00	0.00	0.00
Streets Maintenance Worker	3.00	4.00	4.00	3.00
Streets Supervisor	1.00	1.00	1.00	1.00
Division Total	9.24	8.00	7.65	6.65

PURPOSE

To provide oversight of street maintenance, building maintenance, storm sewer, cemetery maintenance, airport maintenance, central garage operations and the operation of all City-owned facilities.

DEPARTMENT DESCRIPTION

Public Works Administration is to account for administrative costs in public works administration and street personnel. The Public Works Department provides a variety of services to the City departments and the community. The division is divided into five work units: Administration, Streets, Building Maintenance, Central Garage and corrals.

DEPARTMENTAL ACTIVITIES

- Preparation of construction plans, specifications, and contracts.
- Presenting information on projects to the City Council, community, and other agencies.
- Oversight of the bidding process and contract administration.
- Develop and maintain City mapping system.
- Develop and maintain City's infrastructure maintenance records.

FY 2022-23 Priorities

- Develop Pavement Maintenance Policy and Program
- Create a multi-year Capital Improvement Plan for maintaining and extending the life of the City's infrastructure.
- Develop and execute CIP project in accordance with budget goals
- Improve Staff safety through increased training opportunities.

FY 2021-22 Major Objectives Accomplished

- Adapted to working within COVID-19 safety requirements for staff and Public
- Supported needs of other city wider departments Continued Development of storm water management design for southside drainage.
- Increased staff FTE's for improved service levels

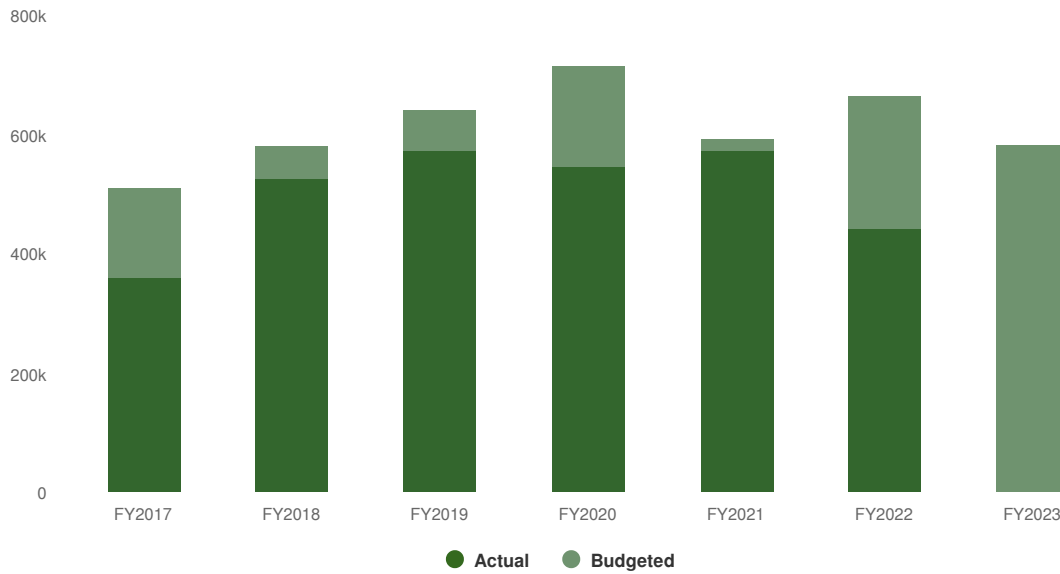
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget decrease of 12.9% or approximately \$81,000. Removed Public Workers Manager position.

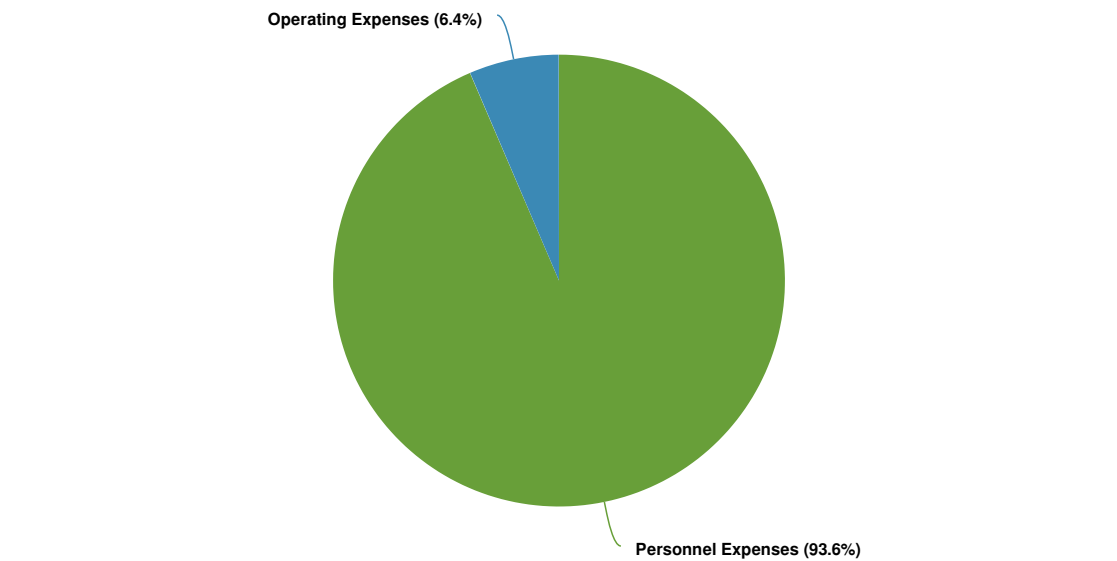
\$584,691 **-\$78,861**
(-11.88% vs. prior year)

Public Works Administration Proposed and Historical Budget vs. Actual

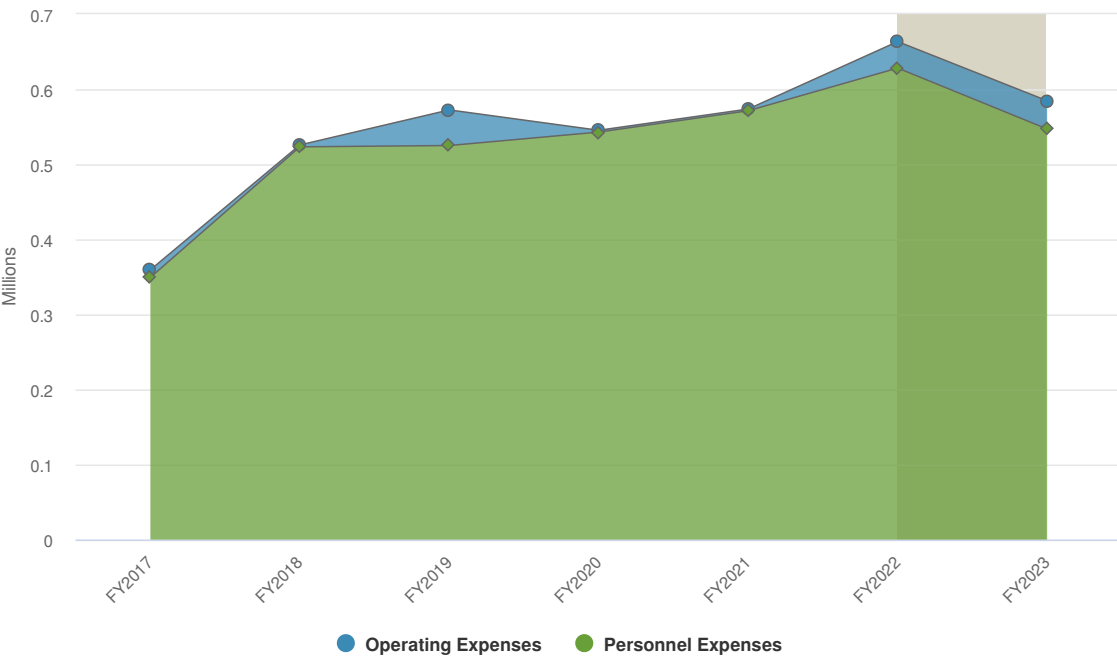


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works						
SALARIES	10-460-1101	\$370,548	\$383,328	\$414,821	\$364,824	-12.1%
OVERTIME	10-460-1105	\$1,594	\$768	\$3,882	\$4,222	8.8%
INDUSTRIAL INSURANCE	10-460-1201	\$34,245	\$28,567	\$29,774	\$25,938	-12.9%
MEDICAL INSURANCE	10-460-1202	\$64,145	\$83,586	\$96,964	\$79,634	-17.9%
FICA	10-460-1203	\$27,356	\$28,196	\$30,850	\$27,540	-10.7%
ASRS	10-460-1204	\$45,057	\$46,960	\$51,961	\$44,913	-13.6%
Total Public Works:		\$542,947	\$571,405	\$628,252	\$547,071	-12.9%
Total Personnel Expenses:		\$542,947	\$571,405	\$628,252	\$547,071	-12.9%
Operating Expenses						
Public Works						
OPERATING SUPPLIES	10-460-2101	\$1,003	\$916	\$3,000	\$3,000	0%
UNIFORM ALLOWANCE	10-460-2102		\$0	\$600	\$600	0%
CLOTHING ALLOWANCE	10-460-2104	\$0	\$200	\$200	\$200	0%
OFFICE EQUIPMENT LEASES	10-460-2119	\$1,407	\$1,147	\$1,500	\$1,500	0%
CELL PHONES	10-460-2402				\$1,320	N/A
CONTRACT SERVICES	10-460-2590	\$0	\$0	\$30,000	\$30,000	0%
TRAVEL MEALS & SCHOOLS	10-460-2700	\$0	\$0	\$0	\$1,000	N/A
Total Public Works:		\$2,410	\$2,263	\$35,300	\$37,620	6.6%
Total Operating Expenses:		\$2,410	\$2,263	\$35,300	\$37,620	6.6%
Total Expense Objects:		\$545,357	\$573,668	\$663,552	\$584,691	-11.9%

Building Maintenance

Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Public Works				
457 Building Maintenance				
Custodian	1.00	1.00	1.00	0.00
Electrician	0.00	0.00	0.00	0.00
Lead Maintenance Worker	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	3.00	3.00
Division Total	4.00	4.00	5.00	4.00

PURPOSE

To provide a safe, clean, and productive environment for City employees and the public who utilize these facilities.

DEPARTMENT DESCRIPTION

The Building Maintenance Department is responsible for the repair and maintenance of all City facilities, including electrical, carpentry, painting, plumbing, HVAC, security control and janitorial services. The Building Maintenance Department also covers the cost of all janitorial supplies throughout the City.

DEPARTMENTAL ACTIVITIES

- Responsible for the repair and maintenance of all city facilities.
- Provide janitorial services for all city facilities.
- Aid the City's Information Technology (IT) Department with electrical, wiring and cable.
- Provide a high level security access system through lock and key control.

FY 2022-23 Priorities

- Cooling units for the Airport Hangars
- Continue improved response time for all facility needs.
- Maintained facilities while reducing operation cost
- Replace old service van with new service truck.
- Utilize grants for continued Courthouse security upgrades.

FY 2021-22 Major Objectives Accomplished

- Established training expectations for all employees
- Remodeled the Courthouse Clerks area with security upgrades
- Remodeled Public Safety Lobby to improve ballistic security
- Hire and trained new FTE's
- Established standard operation procedures for all employees.
- Improved response time for all facility needs.
- Moved Central garage into leased facility

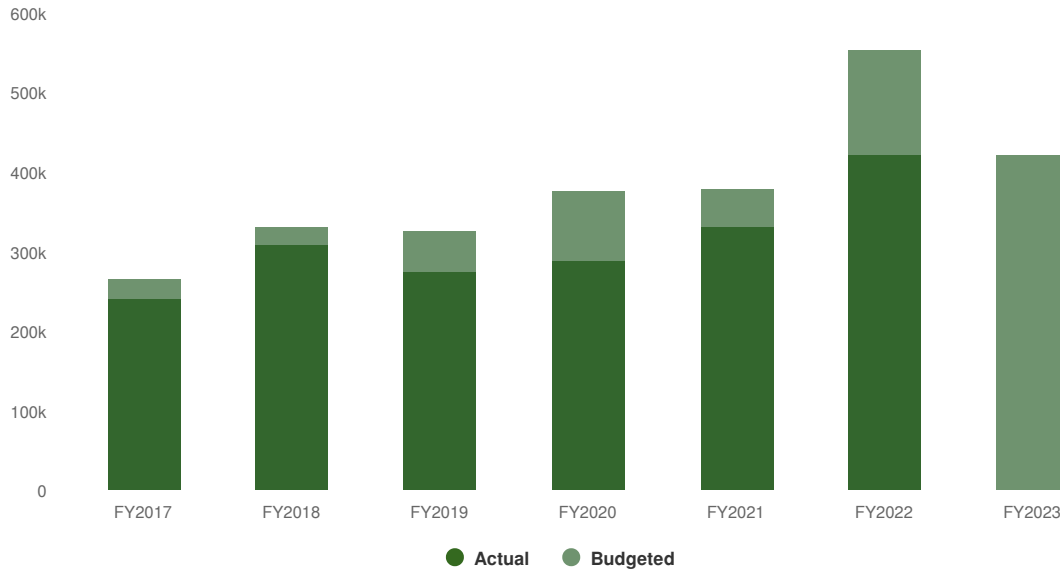
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget decrease of 12.7% or approximately \$37,000. Moved one Maintenance Worker position to 456-Cemetery.
- Facilities Maintenance - Budget decrease of 50% or approximately \$100,000. Carpet replacement for the Library was budgeted in the prior year.

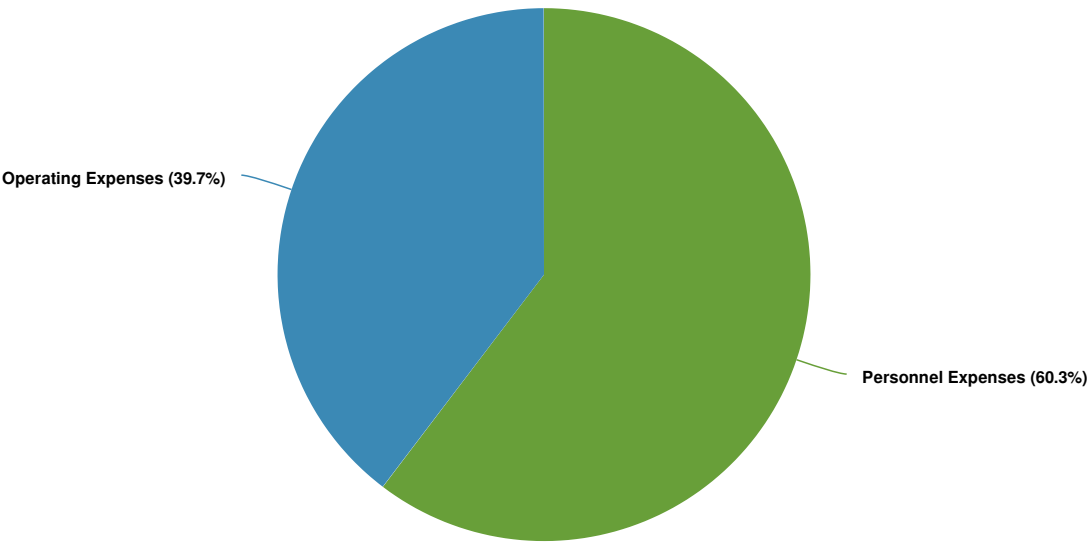
\$422,167 **-\$131,679**
(-23.78% vs. prior year)

Building Maintenance Proposed and Historical Budget vs. Actual

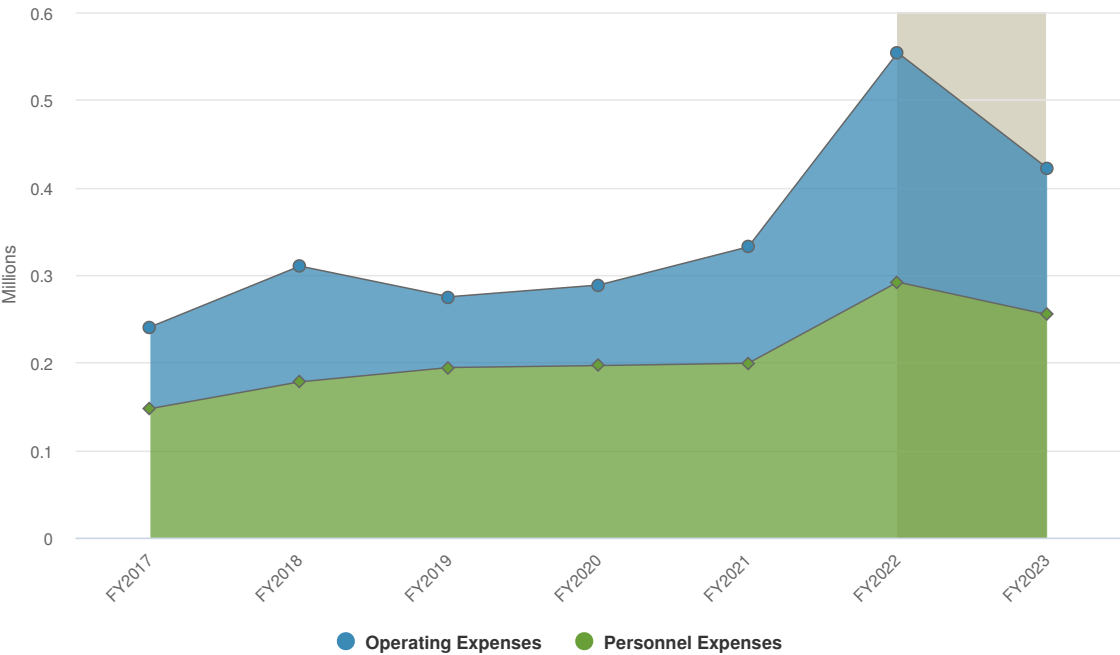


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works						
SALARIES	10-457-1101	\$129,450	\$132,511	\$186,785	\$171,185	-8.4%
OVERTIME	10-457-1105	\$1,138	\$2,136	\$2,155	\$1,963	-8.9%
INDUSTRIAL INSURANCE	10-457-1201	\$7,748	\$4,944	\$6,762	\$6,383	-5.6%
MEDICAL INSURANCE	10-457-1202	\$32,724	\$33,018	\$58,919	\$41,226	-30%
FICA	10-457-1203	\$9,611	\$10,078	\$13,777	\$12,928	-6.2%
ASRS	10-457-1204	\$15,818	\$16,463	\$23,448	\$21,072	-10.1%
Total Public Works:		\$196,489	\$199,150	\$291,846	\$254,757	-12.7%
Total Personnel Expenses:		\$196,489	\$199,150	\$291,846	\$254,757	-12.7%
Operating Expenses						
Public Works						
OPERATING SUPPLIES	10-457-2101	\$1,894	\$2,082	\$2,000	\$2,000	0%
UNIFORM ALLOWANCE	10-457-2102	\$1,465	\$1,110	\$1,500	\$1,500	0%
SAFETY SUPPLIES	10-457-2103	\$1,998	\$323	\$500	\$500	0%
CLOTHING ALLOWANCE	10-457-2104	\$400	\$400	\$500	\$500	0%
JANITORIAL SUPPLIES	10-457-2105	\$19,992	\$15,941	\$22,000	\$22,000	0%
BUILDING MATERIALS	10-457-2110	\$70	\$245	\$2,000	\$3,000	50%
EQUIPMENT REPAIR/MAINTENANCE	10-457-2115	\$3,864	\$6,377	\$11,000	\$12,500	13.6%
OFFICE EQUIPMENT LEASES	10-457-2120	\$32	\$89	\$0	\$0	0%
CELL PHONES	10-457-2402				\$660	N/A
CONTRACT SERVICES	10-457-2590	\$11,892	\$18,594	\$22,500	\$24,750	10%
FACILITIES MAINTENANCE	10-457-2850	\$50,390	\$87,758	\$200,000	\$100,000	-50%
Total Public Works:		\$91,996	\$132,919	\$262,000	\$167,410	-36.1%
Total Operating Expenses:		\$91,996	\$132,919	\$262,000	\$167,410	-36.1%
Total Expense Objects:		\$288,485	\$332,069	\$553,846	\$422,167	-23.8%

Central Garage

Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Public Works				
448 Central Garage				
Auto Technician	1.00	1.00	1.00	1.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00
Division Total	2.00	2.00	2.00	2.00

PURPOSE

To ensure the safety of all vehicles and equipment pieces used by City departments.

DEPARTMENT DESCRIPTION

The Central Garage is responsible for the repair and maintenance of all light and heavy vehicles and equipment in the City fleet. Department personnel consist of a heavy equipment mechanic and an ASE certified senior auto tech. Duties are assigned and funded per department and vehicle and equipment type. The Central Garage is responsible for the General Services Fleet, Airport vehicles and equipment, and Street Department vehicles and equipment that are funded by Fund 15 (Highway User Revenue Fund - HURF). Mechanics also service and maintain the emergency generators for the Public Safety building, Magistrate Court building and City Hall; and the generators required for IT and communications and airport lighting and communication.

DEPARTMENTAL ACTIVITIES

- Provide preventive maintenance and repair to 64 vehicles, 18 heavy trucks, 14 tractors and mowers, 3 emergency generators, 10 heavy equipment pieces and 84 pieces of small machinery.
- Provide machinist and welding services for the City.
- Provide contract fuel services for the City fleet.
- Assist City departments with new vehicle and equipment purchases through State contract/co-op purchasing agreements

FY 2022-23 Priorities

- Upgrade diagnostic equipment
- Purchase new mechanic service vehicle
- Start construction of new Facility
- Utilized iWorQ program for fleet maintenance management.

FY 2021-22 Major Objectives Accomplished

- Acquire and train in the use of new diagnostic tools for diesel engines used by Fire Department and Public Works.
- Provided preventive maintenance and repair to 72 vehicles, 18 heavy trucks, 14 tractors and mowers, 3 emergency generators, 10 heavy equipment pieces and 84 pieces of small machinery.
- Moved into leased facility

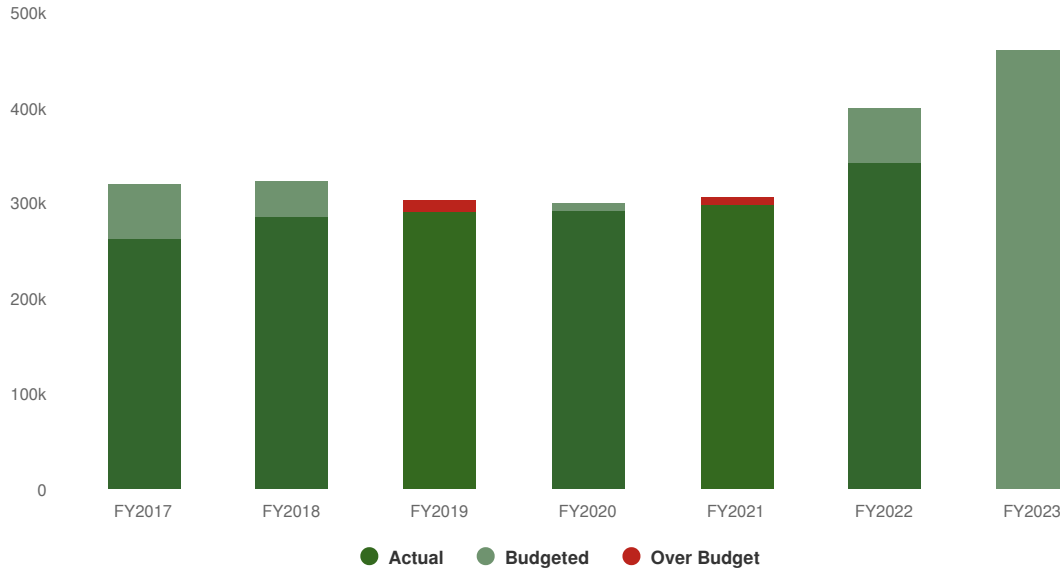
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Fuel- Budget increase of 66.7% or approximately \$60,000. Increased travel and increasing fuel costs.
- Tires- Budget decrease of 44.4% or approximately \$8,000. Based on anticipated needs and costs.

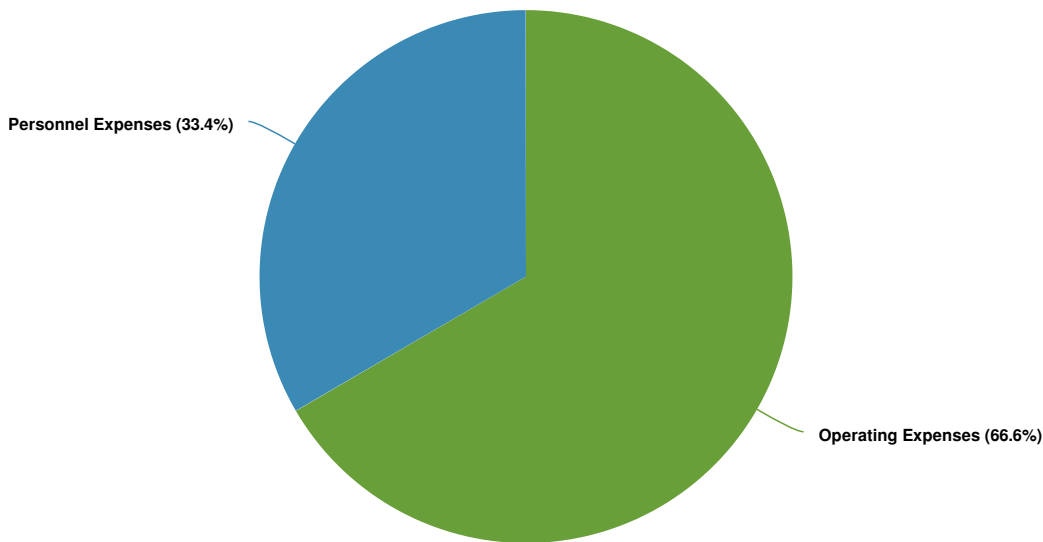
\$459,909 **\$60,202**
(15.06% vs. prior year)

Central Garage Proposed and Historical Budget vs. Actual

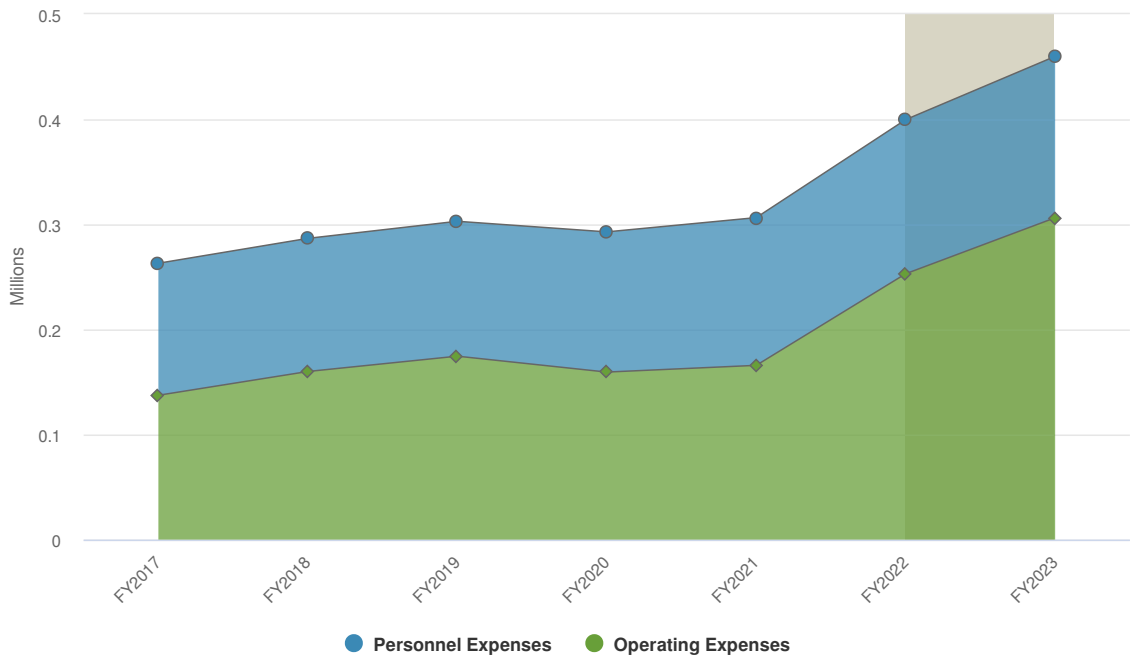


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works						
SALARIES	10-448-1101	\$93,055	\$98,468	\$100,809	\$110,600	9.7%
OVERTIME	10-448-1105	\$620	\$10	\$1,156	\$1,269	9.8%
INDUSTRIAL INSURANCE	10-448-1201	\$3,289	\$2,764	\$2,814	\$3,178	12.9%
MEDICAL INSURANCE	10-448-1202	\$18,335	\$20,605	\$21,737	\$16,473	-24.2%
FICA	10-448-1203	\$6,779	\$7,160	\$7,537	\$8,475	12.4%
ASRS	10-448-1204	\$11,347	\$11,588	\$12,654	\$13,614	7.6%
Total Public Works:		\$133,425	\$140,595	\$146,707	\$153,609	4.7%
Total Personnel Expenses:		\$133,425	\$140,595	\$146,707	\$153,609	4.7%
Operating Expenses						
Public Works						
OPERATING SUPPLIES	10-448-2101	\$107	\$344	\$400	\$500	25%
UNIFORM ALLOWANCE	10-448-2102	\$507	\$553	\$600	\$600	0%
CLOTHING ALLOWANCE	10-448-2104	\$200	\$200	\$200	\$200	0%
EQUIPMENT REPAIR/MAINTENANCE	10-448-2115	\$0	\$0	\$800	\$1,000	25%
CONTRACT SERVICES	10-448-2590	\$3,312	\$34,414	\$87,000	\$87,000	0%
FUEL	10-448-2601	\$83,726	\$81,201	\$90,000	\$150,000	66.7%
VEHICLE REPAIR/MAINTENANCE	10-448-2603	\$36,171	\$20,513	\$30,000	\$30,000	0%
OIL	10-448-2607	\$6,742	\$2,676	\$6,000	\$7,000	16.7%
HEAVY EQUIPMENT REPAIR	10-448-2608	\$14,702	\$21,109	\$20,000	\$20,000	0%
TIRES	10-448-2610	\$13,950	\$4,795	\$18,000	\$10,000	-44.4%
TRAVEL, MEALS AND SCHOOLS	10-448-2700	\$0	\$16	\$0	\$0	0%
Total Public Works:		\$159,415	\$165,822	\$253,000	\$306,300	21.1%
Total Operating Expenses:		\$159,415	\$165,822	\$253,000	\$306,300	21.1%
Total Expense Objects:		\$292,840	\$306,417	\$399,707	\$459,909	15.1%

Highway User Revenue Fund

PURPOSE

To provide the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with Page Utility.

DEPARTMENT DESCRIPTION

The Street Department is responsible for the maintenance and repair of City streets, parking lots, sidewalks and storm drainage. The department is funded by Highway User Revenue Fund which is distributed between street maintenance operations and capital improvement. Areas include asphalt and concrete maintenance, traffic markings, signs and signals, snow and ice control, street sweeping, maintaining storm drains, weed abatement, as well as providing limited landfill operations. The Street Department provides all heavy equipment and heavy truck operations for the City and assists other departments with their needs as well as providing for the maintenance needs of the City's landfill post closure requirements.

DEPARTMENTAL ACTIVITIES

- Maintain approximately 51 miles of streets, adjoining sidewalks, and parking lots.
- Maintain storm drains and drainage channels.
- Provide interdepartmental heavy equipment/trucking activities including landfill operations.
- Maintain markings, signage, and traffic signals in accordance with the Federal Highway Administration's Manual of Uniform Traffic Control Devices.
- Support various other City Departments with various equipment and material needs.

FY 2022-23 Priorities

- Complete design and construction of the Stormwater crossing on Newburn Rd.
- Maintain street in 90% satisfaction rating.
- Train employees in modern use of new equipment.
- Adapt and complete sidewalk repairs in house.

FY 2021-22 Major Objectives Accomplished

- Pavement overhaul of Lake Powell Mobil Home Village streets
- Complete construction of the Stormwater crossing on Haul Rd.
- Assisted in moving the central garage into a new lease facility.

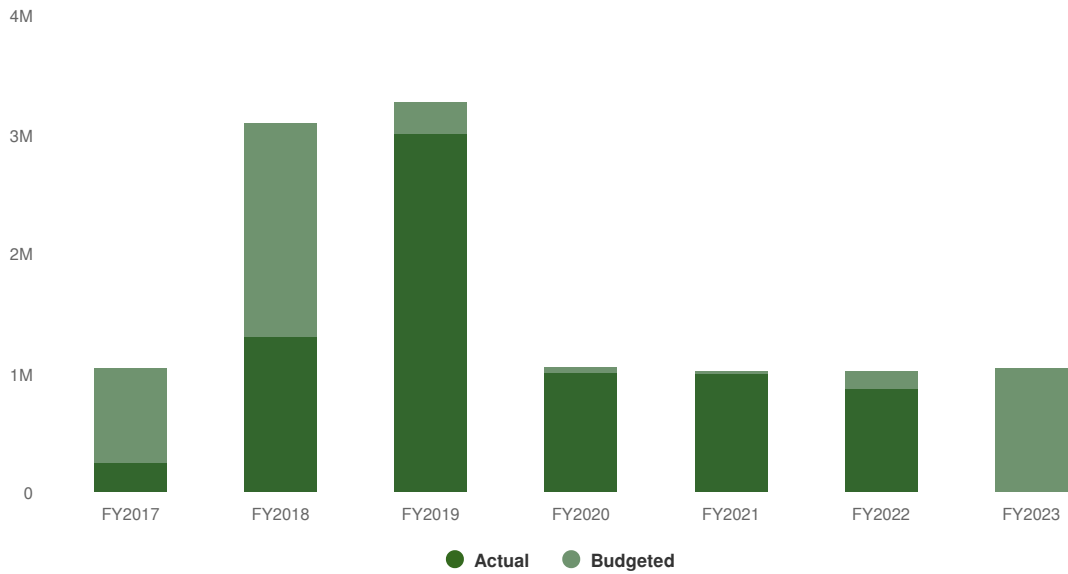
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Transfers to Capital Projects - Budget increase of approximately \$26,000. Cover costs for Skid Loader and Snow Plow.

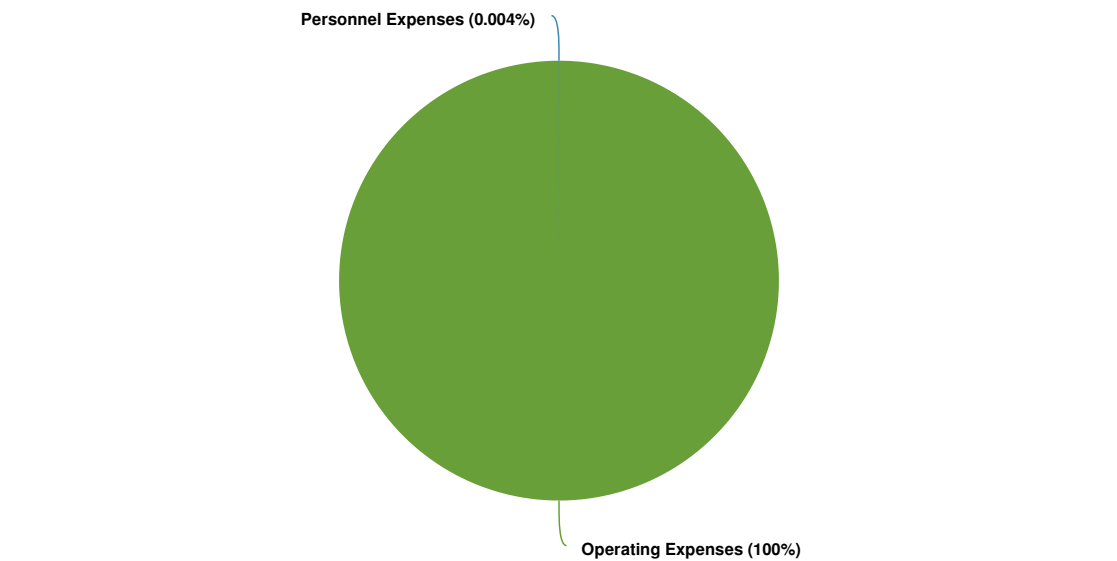
\$1,047,266 **\$30,320**
(2.98% vs. prior year)

Highway User Revenue Fund Proposed and Historical Budget vs. Actual

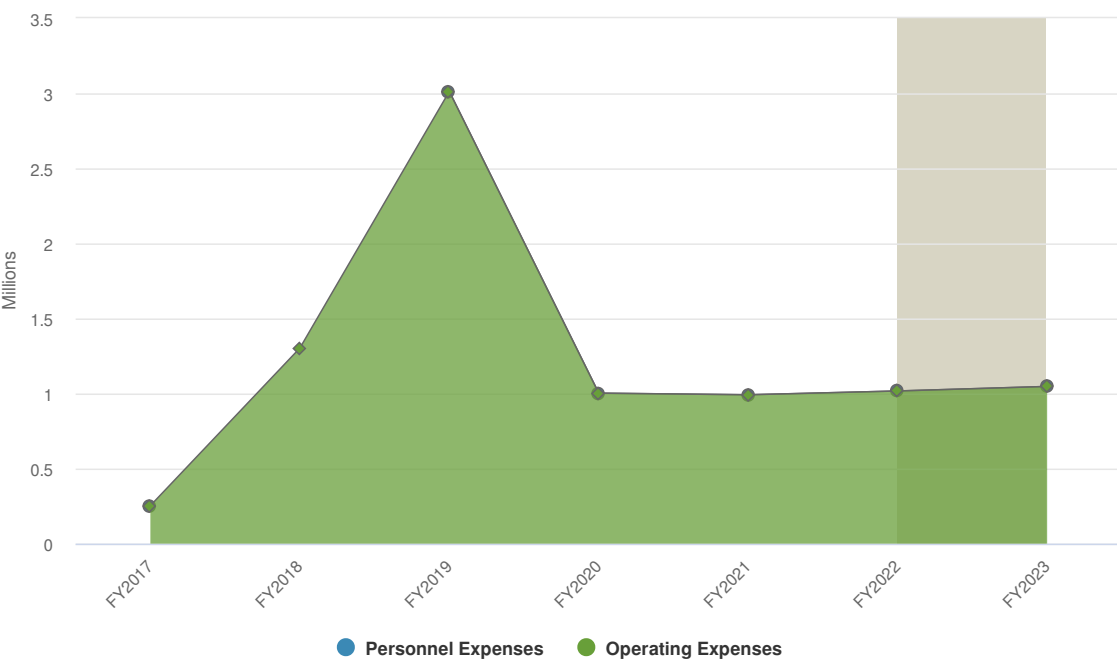


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works						
FICA	15-459-1203	\$38	\$46	\$46	\$46	0%
Total Public Works:		\$38	\$46	\$46	\$46	0%
Total Personnel Expenses:		\$38	\$46	\$46	\$46	0%
Operating Expenses						
Public Works						
TRANSFERS TO CAPITAL PROJECTS	15-459-9720	\$93,122	\$16,000	\$0	\$26,000	N/A
OPERATING SUPPLIES	15-459-2101	\$9,862	\$9,415	\$10,000	\$10,000	0%
UNIFORM ALLOWANCE	15-459-2102	\$2,034	\$1,667	\$1,800	\$1,800	0%
SAFETY SUPPLIES	15-459-2103	\$2,354	\$1,303	\$3,500	\$3,500	0%
CLOTHING ALLOWANCE	15-459-2104	\$500	\$500	\$600	\$600	0%
STREET REPAIR	15-459-2114	\$721,071	\$798,646	\$800,000	\$800,000	0%
SIDEWALK, CURB AND GUTTER	15-459-2117	\$21,682	\$12,426	\$35,000	\$35,000	0%
STREET LIGHTING	15-459-2118	\$124,164	\$123,992	\$125,000	\$125,000	0%
CELL PHONES	15-459-2402	\$0	\$0		\$1,320	N/A
CONTRACT SERVICES	15-459-2590	\$0	\$0	\$7,000	\$10,000	42.9%
FUEL	15-459-2601	\$16,678	\$16,854	\$18,000	\$18,000	0%
VEHICLE REPAIR/MAINTENANCE	15-459-2603	\$10,584	\$9,772	\$15,000	\$15,000	0%
TRAVEL, MEALS AND SCHOOLS	15-459-2700	\$490	\$1,050	\$1,000	\$1,000	0%
Total Public Works:		\$1,002,543	\$991,626	\$1,016,900	\$1,047,220	3%
Total Operating Expenses:		\$1,002,543	\$991,626	\$1,016,900	\$1,047,220	3%
Total Expense Objects:		\$1,002,581	\$991,672	\$1,016,946	\$1,047,266	3%

Airport

Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Public Works				
489 Airport				
Administrative Assistant	0.49	0.49	1.00	1.00
Airport Director	0.00	0.00	0.00	0.00
Director Of Public Works	0.00	0.00	0.35	0.35
Maintenance Worker	1.00	1.00	1.00	1.00
Division Total	1.49	1.49	2.35	2.35

PURPOSE

To ensure the airport meets all Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) Aeronautics rules and regulations.

DEPARTMENT DESCRIPTION

Page Municipal Airport is a commercial service airport owned by the City of Page. The facility is situated on a 536-acre parcel bordering Lake Powell. Full airline services FBO's, charter service and air tours are offered. Aircraft Rescue Fire Fighting (ARFF) with index A capability is available with prior permission of Airport Management.

DEPARTMENTAL ACTIVITIES

- Ensure that the facility is safe and free of hazards.
- Ensure preventive maintenance is performed on a timely basis and that communication facilities are operable.
- Ensure that all rental contracts are properly administered.
- Oversee capital improvements and administer grants.

GOALS & OBJECTIVES

- Provide scheduled maintenance of terminal, hangars, and airport to maximize the life of the public's investment.

FY 2022-23 Priorities

- Maintain Commercial Alternative Essential Air Service through 2025.
- Complete Taxiway Safety area improvements (C-II).
- Design and construct new TSA waiting room in terminal.
- Remodel terminal for better flow and occupancy.

FY 2021-22 Major Objectives Accomplished

- Extended Alternative Essential Air Service flight service through FY25.
- Developed new hangar spaces and assisted in construction.
- Developed plan to achieve City Council Strategies.

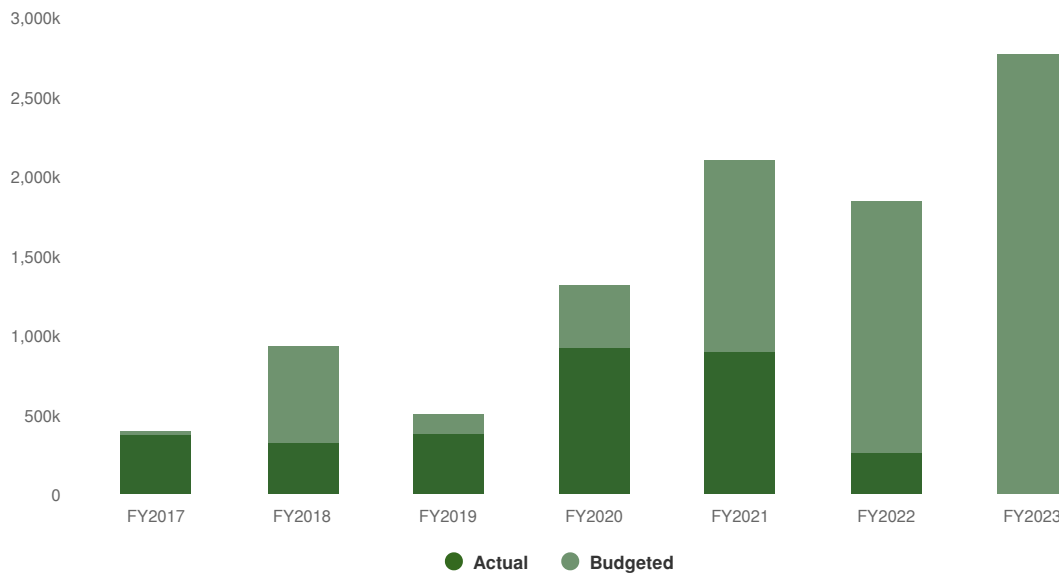
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Medical Insurance - Budget decrease of 44.8% or approximately \$19,000. Based on choice of employees' coverage type.
- Building Repair and Maintenance - Budget increase of 9.1% or approximately \$5,000. Cover costs to replace swamp cooler.
- Contract Services - Budget increase of 18.3% or approximately \$8,000. Cover three year Stormwater Pollution Prevention Plan review and annual audit costs.
- Transfer to Capital Fund - Budget increase of 162.9% or approximately \$713,000. Cover terminal remodel if ineligible to use grant funds.
- Transfer to General Fund - Budget increase of approximately \$205,000. Cover salary allotment of General Fund employees.

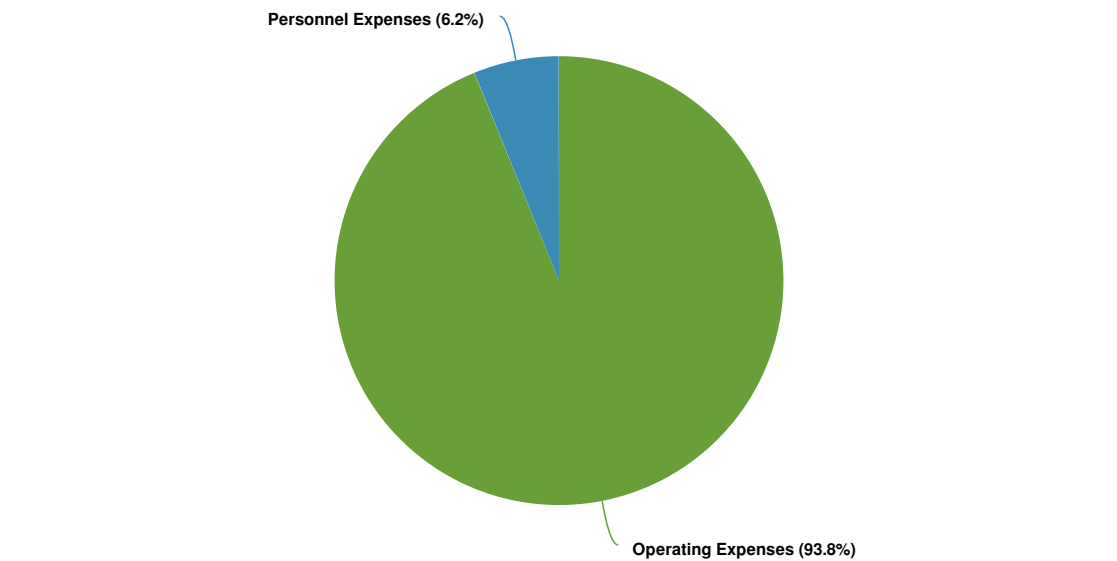
\$2,769,381 **\$924,758**
(50.13% vs. prior year)

Airport Proposed and Historical Budget vs. Actual

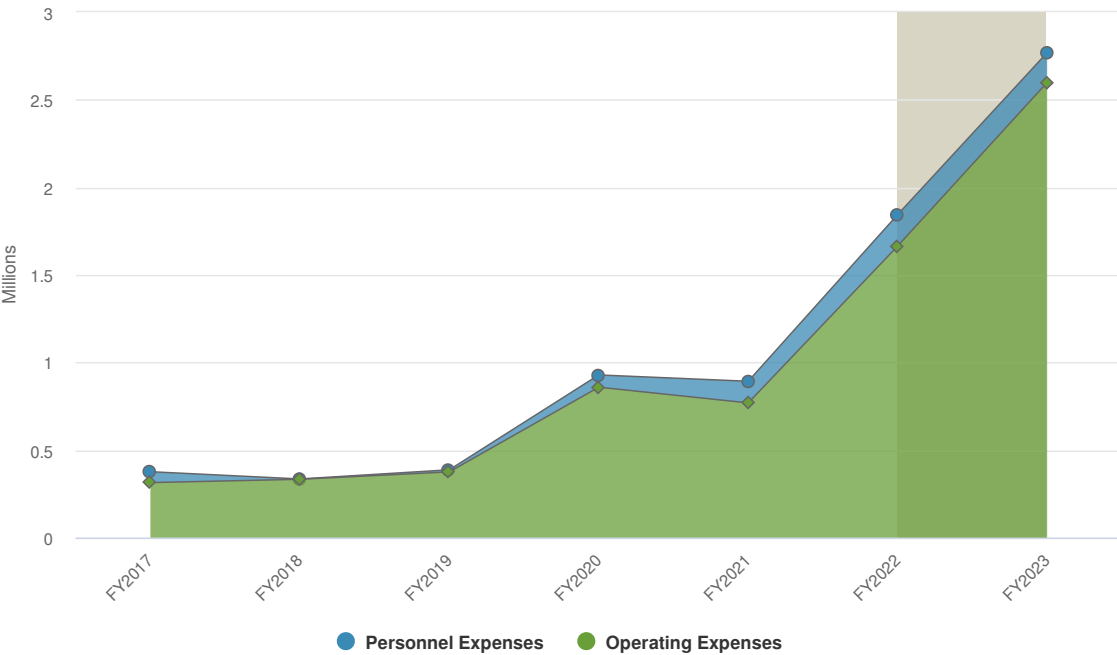


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works						
SALARIES	46-489-1101	\$51,726	\$90,094	\$113,293	\$120,919	6.7%
OVERTIME	46-489-1105	\$191	\$0	\$431	\$462	7.2%
INDUSTRIAL INSURANCE	46-489-1201	\$2,196	\$4,126	\$2,144	\$2,349	9.6%
MEDICAL INSURANCE	46-489-1202	\$7,673	\$13,874	\$41,398	\$22,852	-44.8%
FICA	46-489-1203	\$3,844	\$6,677	\$8,144	\$9,086	11.6%
ASRS	46-489-1204	\$4,219	\$8,794	\$14,113	\$14,772	4.7%
Total Public Works:		\$69,850	\$123,564	\$179,523	\$170,440	-5.1%
Total Personnel Expenses:		\$69,850	\$123,564	\$179,523	\$170,440	-5.1%
Operating Expenses						
Public Works						
TRANSFER TO DEBT SERVICE	46-489-9718	\$202,692	\$201,759	\$0	\$0	0%
TRANSFER TO CAPITAL FUND	46-489-9719	\$370,359	\$224,862	\$437,500	\$1,150,000	162.9%
OPERATING SUPPLIES	46-489-2101	\$1,385	\$1,434	\$500	\$500	0%
UNIFORM ALLOWANCE	46-489-2102	\$0	\$0	\$600	\$600	0%
CLOTHING ALLOWANCE	46-489-2104	\$0	\$0	\$200	\$200	0%
EQUIPMENT REPAIR/MAINTENANCE	46-489-2115	\$324	\$1,811	\$500	\$500	0%
OFFICE EQUIPMENT LEASES	46-489-2119	\$1,682	\$1,704	\$1,600	\$1,600	0%
BUILDINGS REPAIR & MAINTENANCE	46-489-2125	\$164,697	\$5,049	\$55,000	\$60,000	9.1%
CELL PHONES	46-489-2402	\$0	\$0	\$0	\$1,100	N/A
UTILITIES	46-489-2404	\$71,109	\$63,965	\$75,000	\$75,000	0%
CONTRACT SERVICES	46-489-2590	\$32,823	\$25,798	\$41,000	\$48,500	18.3%
FUEL	46-489-2601	\$4,045	\$3,918	\$3,000	\$4,000	33.3%
VEHICLE REPAIR/MAINTENANCE	46-489-2603	\$2,677	\$1,024	\$2,000	\$2,000	0%
TRAVEL, MEALS AND SCHOOLS	46-489-2700	\$115	\$9,723	\$19,500	\$20,000	2.6%
SUBSCRIPTIONS/MEMBERSHIPS	46-489-2804	\$0	\$85	\$200	\$1,250	525%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
AIRFIELD MAINTENANCE	46-489-2820	\$1,125	\$18,343	\$7,500	\$7,500	0%
TRANSFER TO GENERAL FUND	46-489-9715				\$205,191	N/A
LIABILITY & PROPERTY INSURANCE	46-489-9850	\$5,865	\$5,865	\$6,000	\$6,000	0%
CARES ACT EXPENSES	46-489-9900	\$0	\$203,703	\$1,015,000	\$1,015,000	0%
Total Public Works:		\$858,898	\$769,044	\$1,665,100	\$2,598,941	56.1%
Total Operating Expenses:		\$858,898	\$769,044	\$1,665,100	\$2,598,941	56.1%
Total Expense Objects:		\$928,748	\$892,608	\$1,844,623	\$2,769,381	50.1%

Perpetual Care/Cemetery

Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Public Works				
456 Cemetery				
Maintenance Worker	0.00	0.00	0.00	1.00
Division Total	0.00	0.00	0.00	1.00

PURPOSE

To provide quality, cost-efficient support services for the public, bereaved families, and death care service providers.

DEPARTMENT DESCRIPTION

The Perpetual Care Cemetery Fund provides materials for services and maintenance of cemetery grounds as well as improvements to those grounds and equipment. Park Maintenance personnel perform maintenance and interment services.

DEPARTMENTAL ACTIVITIES

- Provide cemetery interment services.
- Establish schedules, and methods for the operation and maintenance of the cemetery.
- Implement and monitor policies and procedures.

GOALS & OBJECTIVES

- Provide well maintained grounds.
- Provide quality and compassionate support services.

FY 2022-23 Priorities

- Complete parking lot expansion.
- Pave roads around existing plot gardens.
- Expand into the western cemetery land
- Hire new PTE's to assist in seasonal maintenance

FY 2021-22 Major Objectives Accomplished

- Replaced service truck
- Replaced lowering device and associated interment equipment.

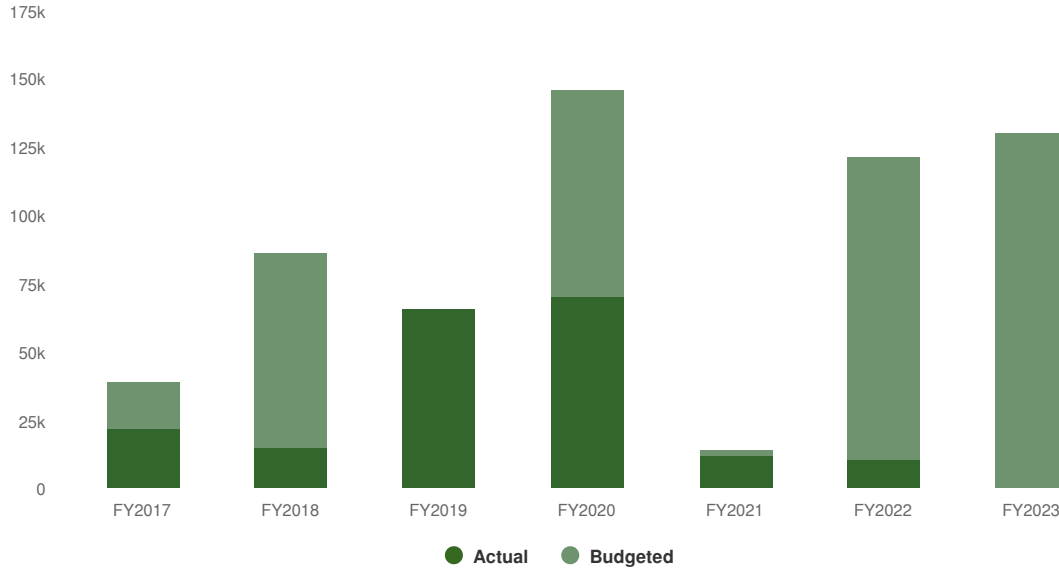
Expenditures Summary

Major changes in costs budgeted for FY2023 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Budget increase of approximately \$61,000. Moved one position from Building Maintenance to Cemetery.
- Transfer to Capital Fund - Budget decrease of 48.6% or approximately \$55,000. Cover costs of increases in costs of products and new integrated software for all departments.

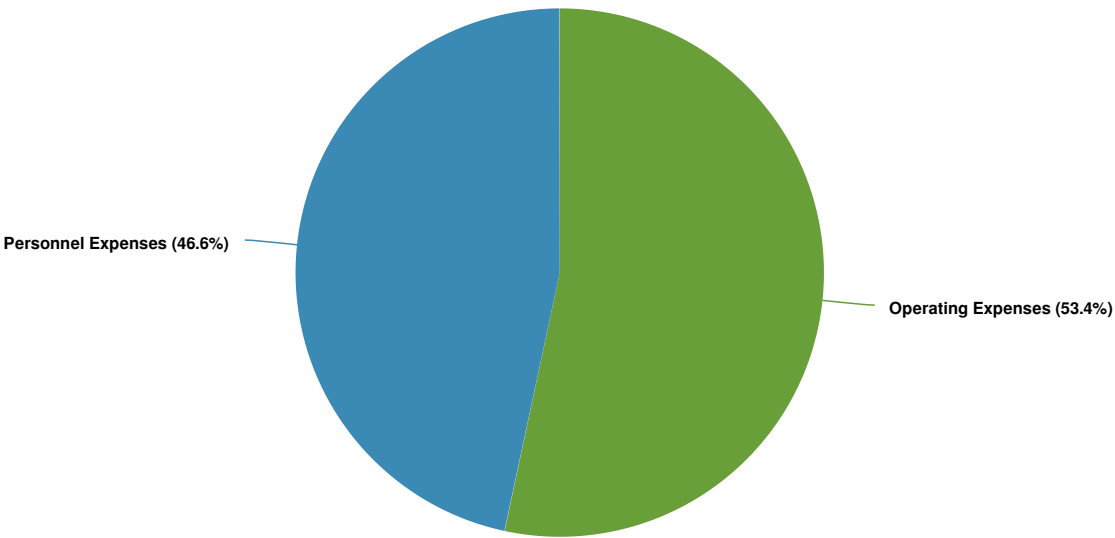
\$130,261 **\$8,761**
(7.21% vs. prior year)

Perpetual Care/Cemetery Proposed and Historical Budget vs. Actual

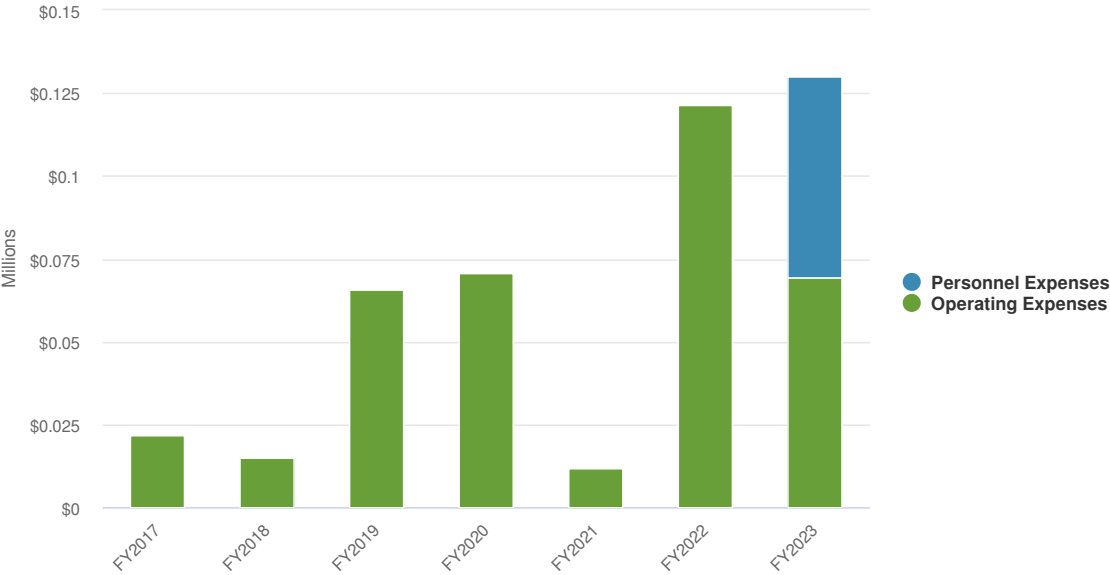


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



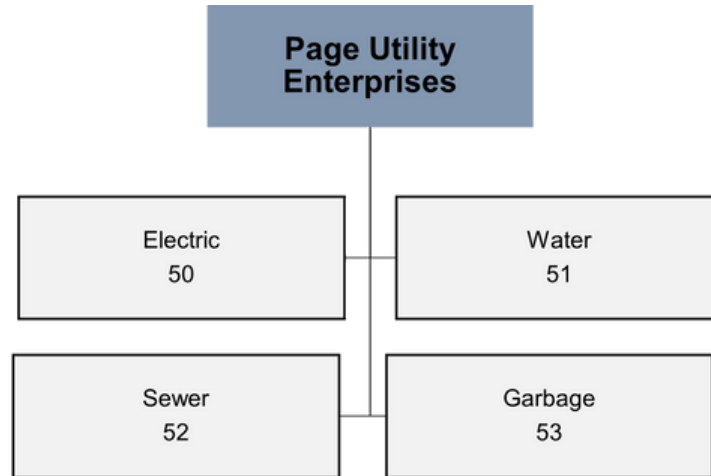
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Expenses						
Public Works						
SALARIES	57-456-1101				\$42,145	N/A
OVERTIME	57-456-1105				\$468	N/A
INDUSTRIAL INSURANCE	57-456-1201				\$1,571	N/A
MEDICAL INSURANCE	57-456-1202				\$8,173	N/A
FICA	57-456-1203				\$3,218	N/A
ASRS	57-456-1204				\$5,186	N/A
Total Public Works:					\$60,761	N/A
Total Personnel Expenses:					\$60,761	N/A
Operating Expenses						
Public Works						
TRANSFER TO CAPITAL FUND	57-456-9650	\$59,399	\$0	\$107,000	\$55,000	-48.6%
MISC EXPENSE	57-456-9690	\$5,065	\$7,107	\$7,500	\$7,500	0%
UTILITIES	57-456-9925	\$6,050	\$4,733	\$7,000	\$7,000	0%
Total Public Works:		\$70,514	\$11,840	\$121,500	\$69,500	-42.8%
Total Operating Expenses:		\$70,514	\$11,840	\$121,500	\$69,500	-42.8%
Total Expense Objects:		\$70,514	\$11,840	\$121,500	\$130,261	7.2%

Page Utility Enterprises

Organizational Chart



Department Full-Time Equivalents

Department	FY2020	FY2021	FY2022	FY2023
Page Utility Enterprises				
50-Electric	19.00	19.00	19.00	19.00
51-Water	18.00	18.00	18.00	18.00
Page Utility Enterprises Total	37.00	37.00	37.00	37.00

Page Utility Enterprises

PURPOSE

Provide all our customers with utility services that are reliable, safe, and economical.

DEPARTMENT DESCRIPTION

Page Utility Enterprises is comprised of four enterprise funds: Electric, Water, Sewer and Garbage. The Electric Fund is a not-for-profit public power entity, owned by the City of Page. It serves both residential and commercial customers within the corporate boundaries of the City of Page and serves the locations outside of corporate boundaries as far as Greenehaven, Marble Canyon, Wahweap, Lees Ferry, Cliff Dwellers & Vermillion Cliffs. The Water, Sewer and Garbage services are provided to our customers that reside within the corporate boundaries of the City of Page only.

DEPARTMENTAL ACTIVITIES

- Provide metered electric and water services throughout the community.
- Provide weekly garbage service through a third-party company.
- Provide wastewater treatment of our sewer water within the community of Page, Arizona.

GOALS & OBJECTIVES

- The Electric Fund strives to provide its customers with an electric service that is reliable, safe and economical.
- The Water Fund endeavors to satisfy customer demand for quality water that meets or exceeds the drinking water standards in sufficient quantities for domestic, commercial, and fire protection use.
- The Sewer Fund's mission is to collect and treat sewage safely with no cross contamination into the potable water supply.
- The Garbage Fund provides billing and administrative services for residential customers only. Garbage collection is contracted out to Republic Services which provides residential trash collection within the corporate boundaries of the City of Page. Commercial customers contract directly with Republic Services for their trash removal.

FY 2022-2023 Priorities

- New regulators to be installed at three sites.
- Continue to expand the capacity at the Water Treatment Plant.
- Carry out major refurbishment on two of the utility's six diesel generators.
- Connect the de-watering squeeze press at the Waste Water Treatment Plant to a conveyor belt system.

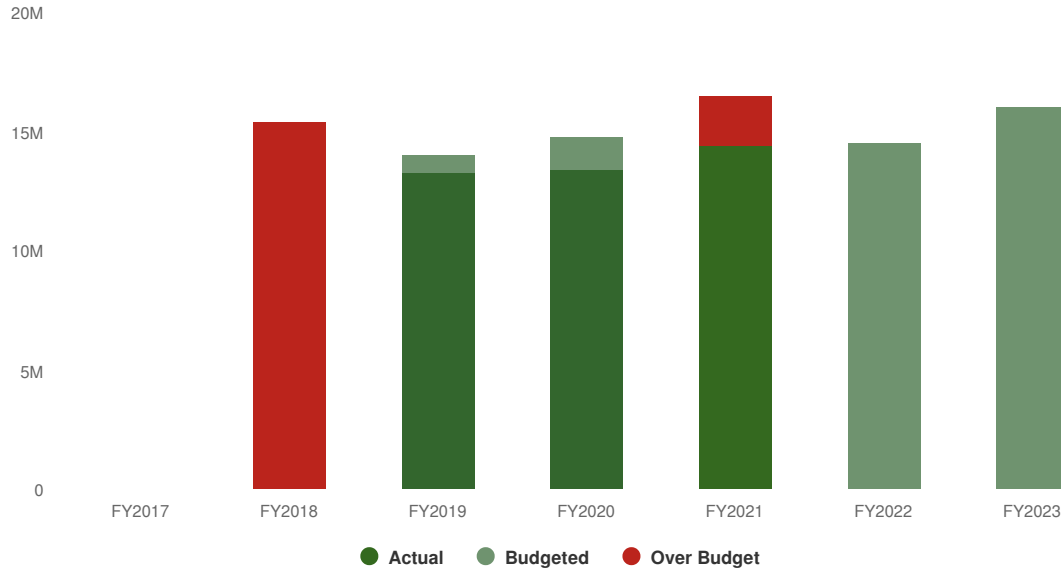
FY 2021-22 Major Objectives Accomplished

- A de-watering squeeze press was installed at the Waste Water Treatment Plant
- \$500,000 of direct buried electrical cable was again replaced.
- Mixers were installed in two of the water storage tanks.
- The upgrade of all street lights within the corporate boundary to LED lights was completed.

Expenditures Summary

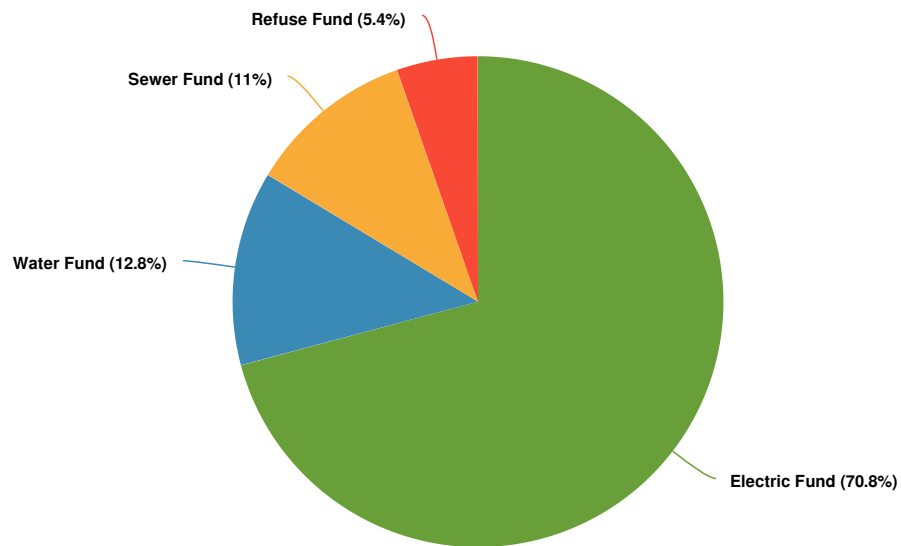
\$16,067,390 **\$1,539,620**
(10.60% vs. prior year)

Page Utility Enterprises Proposed and Historical Budget vs. Actual

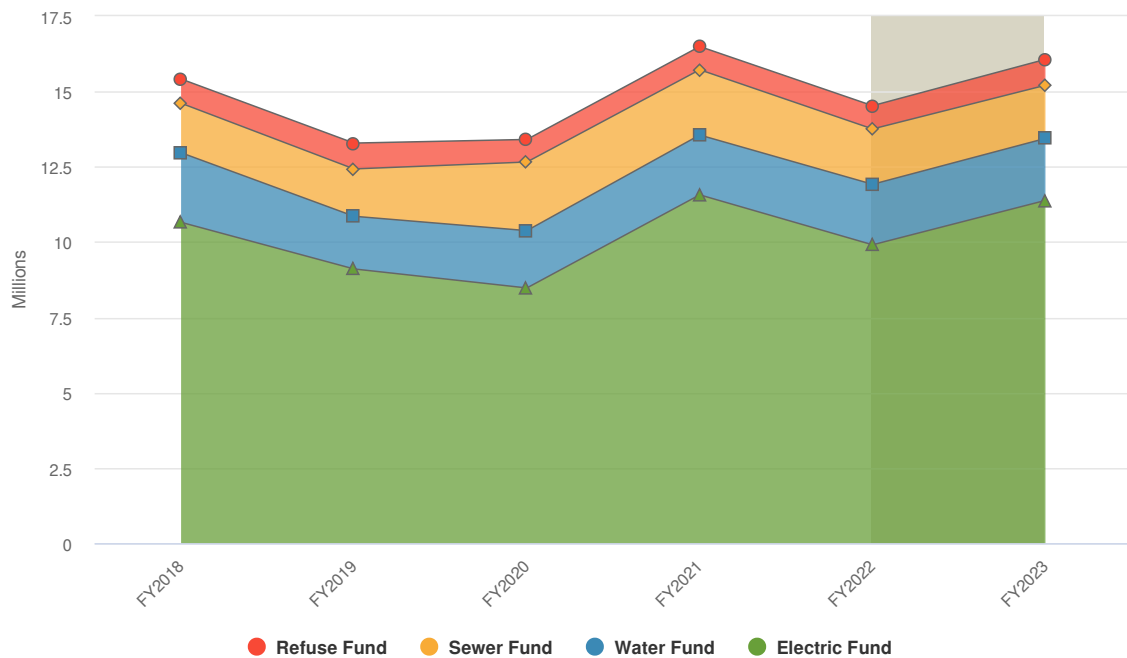


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

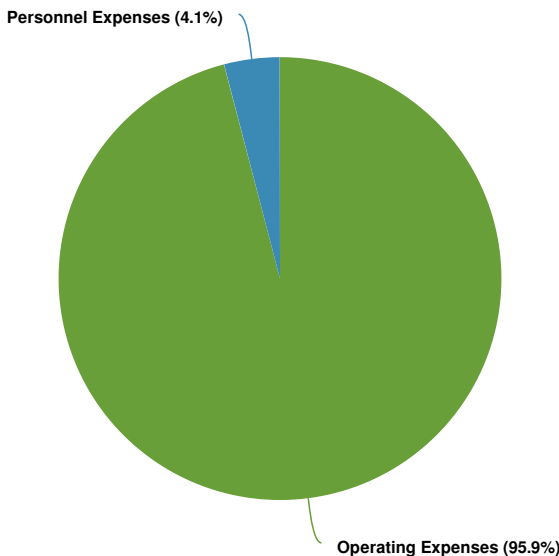


Grey background indicates budgeted figures.

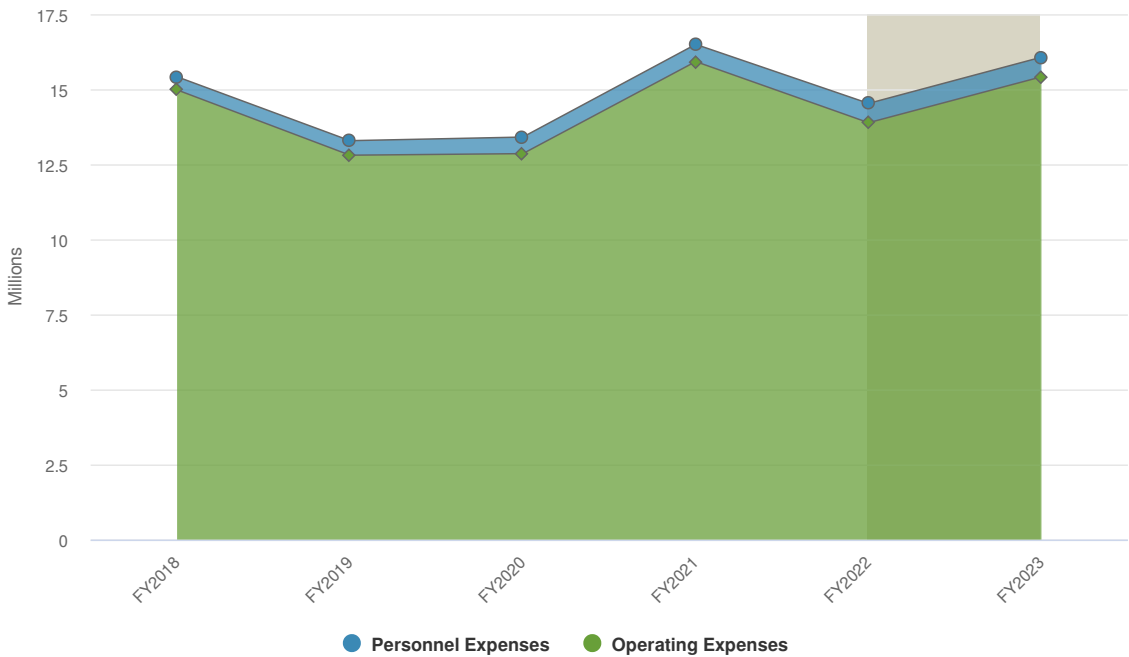
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Electric Fund						
Operating Expenses		\$8,474,101	\$11,566,974	\$9,907,500	\$11,382,220	-100%
Total Electric Fund:		\$8,474,101	\$11,566,974	\$9,907,500	\$11,382,220	-100%
Water Fund						
Operating Expenses		\$1,904,145	\$1,987,202	\$2,010,100	\$2,059,000	-100%
Total Water Fund:		\$1,904,145	\$1,987,202	\$2,010,100	\$2,059,000	-100%
Sewer Fund						
Personnel Expenses		\$552,247	\$573,409	\$643,000	\$654,000	-100%
Operating Expenses		\$1,726,442	\$1,594,747	\$1,194,775	\$1,111,775	-100%
Total Sewer Fund:		\$2,278,689	\$2,168,156	\$1,837,775	\$1,765,775	-100%
Refuse Fund						
Operating Expenses		\$749,628	\$772,177	\$772,395	\$860,395	-100%
Total Refuse Fund:		\$749,628	\$772,177	\$772,395	\$860,395	-100%
Total:		\$13,406,563	\$16,494,509	\$14,527,770	\$16,067,390	-100%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

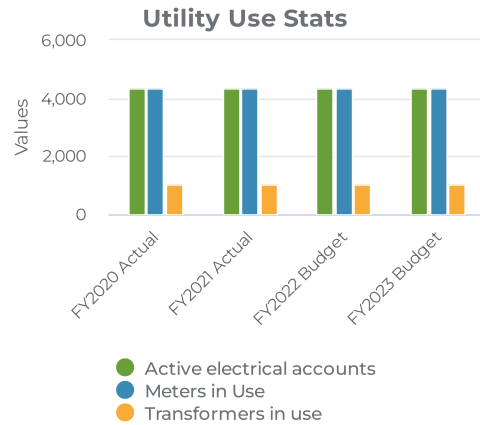


Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Page Utility Enterprises		\$552,247	\$573,409	\$643,000	\$654,000	-100%
Total Personnel Expenses:		\$552,247	\$573,409	\$643,000	\$654,000	-100%
Operating Expenses						
Page Utility Enterprises		\$12,854,316	\$15,921,100	\$13,884,770	\$15,413,390	-100%
Total Operating Expenses:		\$12,854,316	\$15,921,100	\$13,884,770	\$15,413,390	-100%
Total Expense Objects:		\$13,406,563	\$16,494,509	\$14,527,770	\$16,067,390	-100%

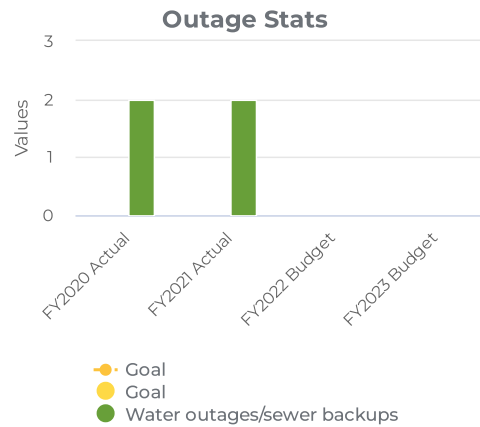
Performance Measure: #1 - Quality of Life

To provide customers with utility service that is reliable, safe and economical.



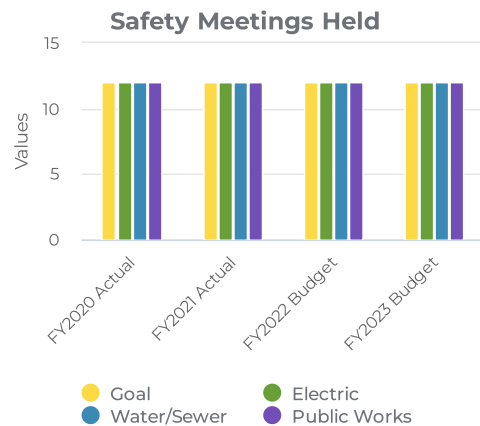
Performance Measure: #2 - Improving Infrastructure

To provide customers with utility service that is reliable, safe and economical.



Performance Measure: #3 - High Performing Organization

To provide customers with utility service that is reliable, safe and economical.



Electric

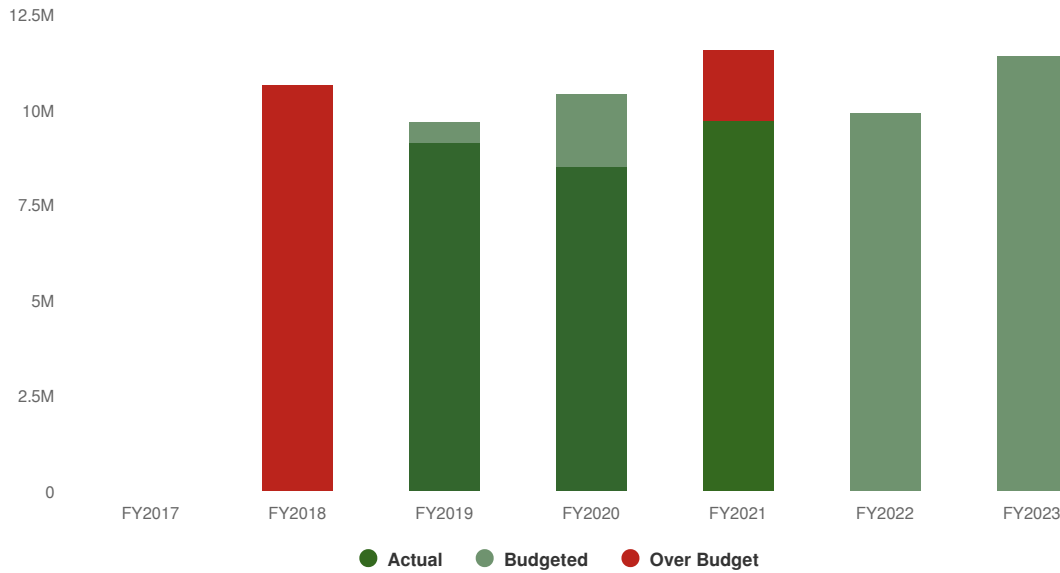
Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
50-Electric				
Construction Foreman	1.00	1.00	1.00	1.00
CSR	1.00	1.00	1.00	1.00
CSR Accounting	1.00	1.00	1.00	1.00
CSR Collections	1.00	1.00	1.00	1.00
Engineer	1.00	1.00	1.00	1.00
Equipment Maintenance	1.00	1.00	1.00	1.00
Field Manager	1.00	1.00	1.00	1.00
Field Technicians	2.00	2.00	2.00	2.00
Finance Director	1.00	1.00	1.00	1.00
General Manager	1.00	1.00	1.00	1.00
Linemen	5.00	5.00	5.00	5.00
Office Manager	1.00	1.00	1.00	1.00
Records/Procurement	1.00	1.00	1.00	1.00
Utility IT Tech	1.00	1.00	1.00	1.00
Division Total	19.00	19.00	19.00	19.00

Expenditures Summary

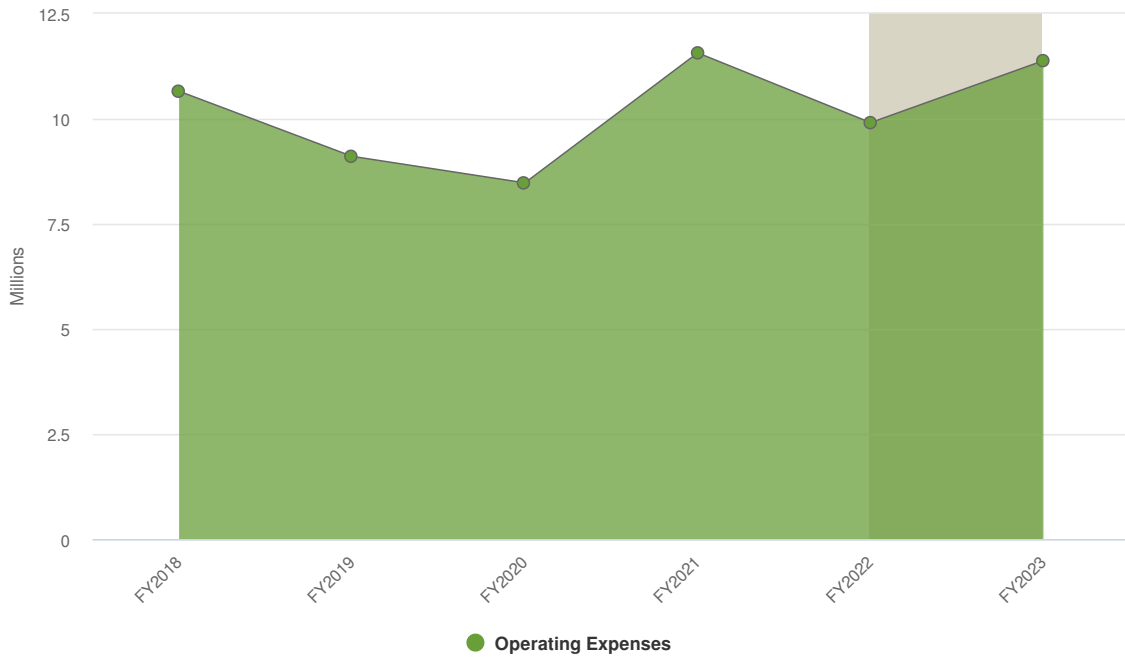
\$11,382,220 **\$1,474,720**
(14.88% vs. prior year)

Electric Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects						
Operating Expenses						
Page Utility Enterprises						
Generator Refurbishment	50-000-3130	\$0	\$59,115	\$150,000	\$220,000	46.7%
SCADA Software	50-000-3450	\$481,507	\$10,018	\$0	\$0	0%
Structures and Improvements	50-000-3610	\$5,650	\$155,388	\$105,000	\$85,000	-19%
Powell/Slavens Substation	50-000-3621	\$42,068	\$62,646	\$0	\$0	0%
Slaven Substations	50-000-3623	\$55,938		\$35,000		-100%
Distribution Items/New Services	50-000-3640	\$37,408		\$80,000	\$40,000	-50%
Line Extensions >250' Rule	50-000-3660	\$0		\$20,000		-100%
Line Transformers	50-000-3680	\$25,447		\$100,000	\$100,000	0%
Capitalized Time from Expense Budget	50-000-3690		\$431,420	\$450,000	\$460,000	2.2%
Distribution Items/New Services/Line Ext	50-000-3710		\$73,202		\$60,000	N/A
Street Lights	50-000-3730	\$38,051	\$53,110	\$25,000	\$5,000	-80%
Pole Abandonment/Replacement	50-000-3900	\$277,420	\$817,494	\$700,000	\$250,000	-64.3%
Work Order Asset Management Mapping	50-000-3910	\$81,959	\$61,283	\$95,000	\$55,000	-42.1%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Lineman Tools	50-000-3940		\$15,629	\$0	\$0	0%
Power Operated Equipment	50-000-3960	\$62,361	\$100,250	\$220,000	\$170,000	-22.7%
Radio Upgrade	50-000-3970	\$6,562		\$0		N/A
Powell Generation-Diesel Expense	50-500-5470	\$31,519	\$94,487	\$60,000	\$60,000	0%
Powell Generation Expense inc Urea & Oil	50-500-5471	\$65,115	\$51,718	\$40,000	\$40,000	0%
CRSP Capacity Cost	50-500-5550	\$424,835	\$407,321	\$450,000	\$450,000	0%
Federal Transmission Costs	50-500-5551	\$180,901	\$167,966	\$180,000	\$180,000	0%
Purchased Power Contingency	50-500-5560	\$3,435,611	\$5,793,075	\$4,913,000	\$6,900,000	40.4%
O&M Expenses	50-500-5810	\$111,562	\$145,934	\$115,000	\$115,000	0%
O&M Supplies	50-500-5811	\$19,593	\$84,974	\$85,000	\$102,000	20%
Truck & Vehicle Repair	50-500-5813	\$52,058	\$64,421	\$60,000	\$60,000	0%
Vehicles/Equipment Rental	50-500-5814	\$0		\$5,000		-100%
Fuel Expense (Vehicles/Equipment)	50-500-5815	\$18,538	\$20,225	\$30,000	\$30,000	0%
Office Salaries	50-500-8200	\$527,479	\$412,250	\$530,000	\$546,000	3%
Pension Expense	50-500-8250	\$137,236	\$139,449	\$124,000	\$128,000	3.2%
Office Supplies	50-500-9200	\$22,167	\$19,491	\$30,000	\$25,000	-16.7%
Utilities - Water/Telephone/Garabge/Gas	50-500-9210	\$22,880	\$26,685	\$28,000	\$28,000	0%
Travel Expenses	50-500-9214	\$1,512	\$2,013	\$18,000	\$15,000	-16.7%
Publications & Subscriptions	50-500-9215	\$17,718	\$29,208	\$19,000	\$20,000	5.3%
Postage	50-500-9216	\$20,987	\$16,077	\$25,000	\$25,000	0%
Association and Seminar Dues/Fees	50-500-9217	\$30,187	\$22,390	\$25,000	\$25,000	0%
Employee Training	50-500-9218	\$0		\$20,000		-100%
Employee Training	50-500-92185812		\$9,214		\$20,000	N/A
Workmen's Compensation	50-500-9261	\$49,610	\$46,708	\$50,000	\$55,000	10%
Health Insurance	50-500-9262	\$189,542	\$207,291	\$189,000	\$202,000	6.9%
FICA Expense	50-500-9264	\$81,372	\$78,143	\$86,000	\$88,000	2.3%
Miscellaneous Employee Benefits	50-500-9265	\$23	\$0	\$4,000	\$4,000	0%
State Unemployment Insurance	50-500-9267	\$121	\$227	\$1,000	\$1,000	0%
Auditing	50-500-9300	\$11,550	\$11,050	\$15,000	\$18,000	20%
Consulting	50-500-9310	\$0	\$12,450	\$30,000	\$30,000	0%
Engineering	50-500-9320	\$3,810	\$11,010	\$50,000	\$30,000	-40%
Legal	50-500-9330	\$2,495	\$2,895	\$30,000	\$20,000	-33.3%
City of Page Legal Services	50-500-9335	\$12,500	\$15,000	\$17,500	\$17,500	0%
Maintenance Agreement/Contracts	50-500-9340	\$25,554	\$14,449	\$45,000	\$45,000	0%
Miscellaneous Non-Contract Services	50-500-9350	\$5,288	\$3,152	\$25,000	\$10,000	-60%
Insurance - (incl EPLI paid to City)	50-500-9400	\$85,421	\$68,901	\$20,000	\$22,000	10%
Depreciation Costs	50-500-9500	\$1,236,496	\$1,215,983		\$0	N/A
Advertising Expense	50-500-9540	\$53	\$107	\$4,000	\$4,000	0%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Account Maintenance Fees	50-500-9560	\$2,155	\$2,320	\$5,000	\$3,000	-40%
Credit Card Fees	50-500-9570	\$31,958	\$33,107	\$30,000	\$32,000	6.7%
Miscellaneous General Expenses	50-500-9580	\$3,895	\$1,500	\$2,000	\$2,000	0%
Sales Tax Expense	50-500-9590	-\$4,041	-\$4,740	\$5,000	\$5,000	0%
Bad Debt Expense/LGIP Loss(Gain)	50-500-9600	-\$148	-\$953	\$2,000	\$2,000	0%
Loss/Gain on Disposal of Fixed Asset	50-500-9630	\$0	-\$2,505	\$0	\$0	0%
Line Crew Wages	50-501-8200	\$362,338	\$388,260	\$424,000	\$436,720	3%
Construction/Maintenance Crew Wages	50-505-8200	\$139,840	\$116,166	\$136,000	\$141,000	3.7%
Total Page Utility Enterprises:		\$8,474,101	\$11,566,974	\$9,907,500	\$11,382,220	14.9%
Total Operating Expenses:		\$8,474,101	\$11,566,974	\$9,907,500	\$11,382,220	14.9%
Total Expense Objects:		\$8,474,101	\$11,566,974	\$9,907,500	\$11,382,220	14.9%

Water

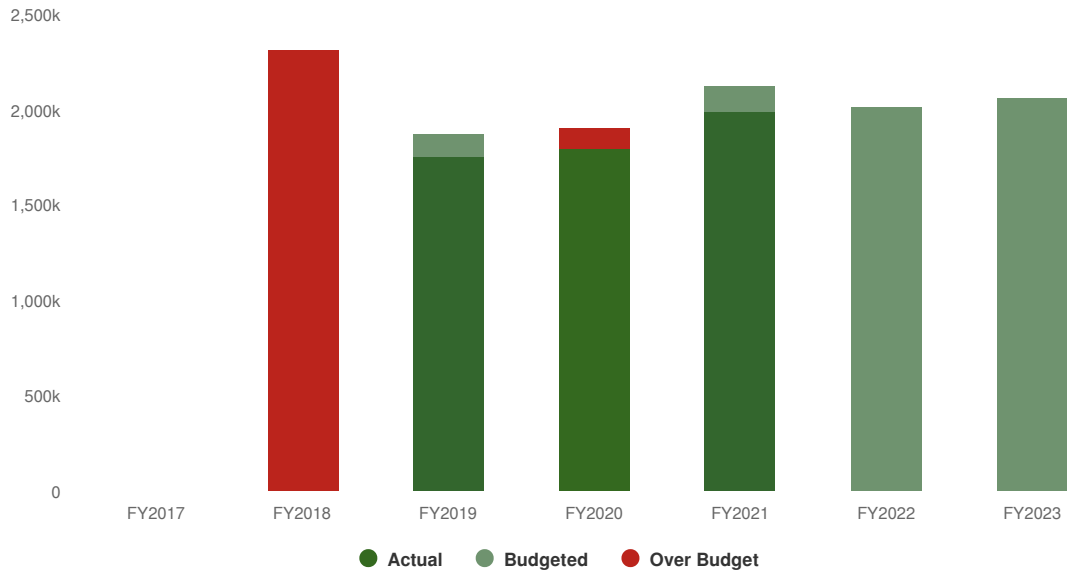
Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
51-Water				
Distribution Supervisor	1.00	1.00	1.00	1.00
Engineer	1.00	1.00	1.00	1.00
Meter Reader	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Operators	5.00	5.00	5.00	5.00
Technicians	8.00	8.00	8.00	8.00
Treatment Plant Supervisor	1.00	1.00	1.00	1.00
Utility Worker	1.00	1.00	1.00	1.00
Division Total	19.00	19.00	19.00	19.00

Expenditures Summary

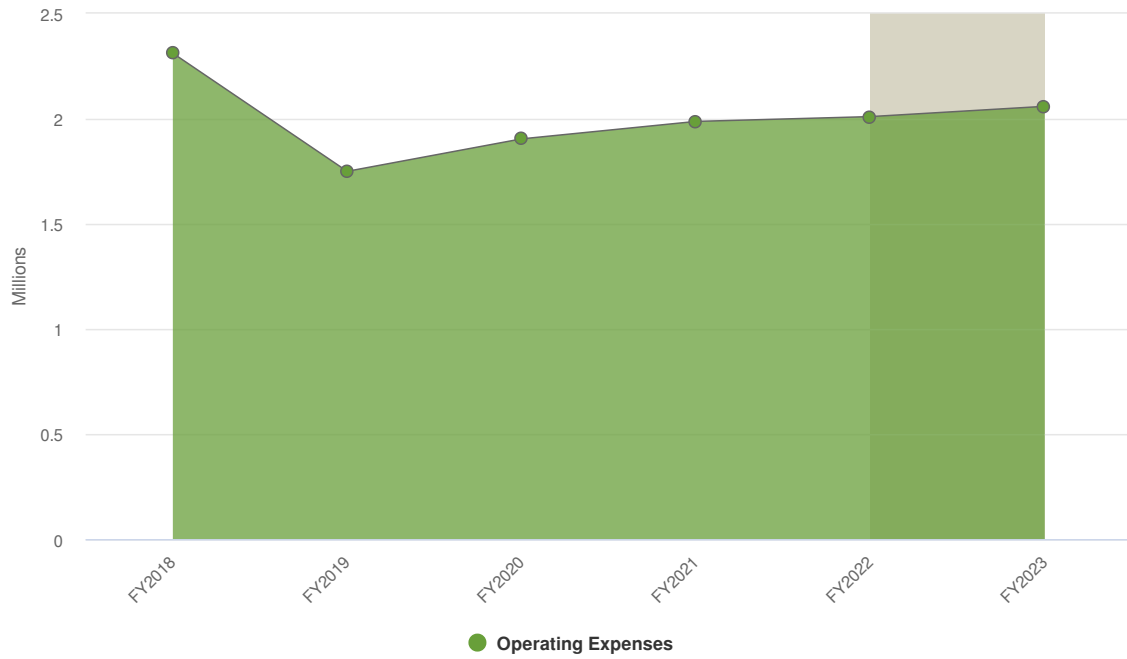
\$2,059,000 **\$48,900**
(2.43% vs. prior year)

Water Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Operating Expenses						
Page Utility Enterprises						
Building/Capital Improvements	51-000-3610	\$138,858	\$149,795	\$600,000	\$660,000	-100%
Standpipe Replacements	51-000-3620	\$19,212	\$21,292	\$55,000	\$15,000	-100%
Water Meter Replacement	51-000-3720	\$68,598	\$65,616	\$55,000	\$30,000	-100%
Operating Supplies	51-452-2101	\$6,383	\$5,904	\$5,000	\$5,000	-100%
Uniforms	51-452-2102		\$0	\$2,400	\$0	-100%
Safety Supplies	51-452-2103	\$4,626	\$456	\$4,200	\$4,200	-100%
Clothing Allowance	51-452-2104	\$433	\$628	\$0	\$2,400	N/A
Equipment Repair/Maintenance	51-452-2115	\$8,814	\$12,107	\$25,000	\$25,000	-100%
Polymer	51-452-2123	\$11,677	\$16,160	\$20,000	\$20,000	-100%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Chlorine	51-452-2124	\$5,542	\$13,831	\$20,000	\$25,000	-100%
Water Sample Testing	51-452-2811	\$5,876	\$7,390	\$6,000	\$6,000	-100%
ADEQ Water Permits	51-452-2850	\$10,799	\$1,100	\$10,000	\$10,000	-100%
Raw Water	51-452-2860	\$262,598	\$261,566	\$290,000	\$290,000	-100%
WTP Vehicle Maintenance	51-452-5813	\$1,082	\$3,261	\$2,000	\$2,000	-100%
Water Treatment Plant Salaries	51-452-8200	\$53,628	\$115,647	\$104,000	\$121,000	-100%
Printing & Binding	51-452-9200		\$657	\$1,000	\$1,000	-100%
Utilities	51-452-9210	\$100,054	\$89,677	\$100,000	\$90,000	-100%
Travel, Meals, and Training	51-452-9214	\$0	\$1,438	\$3,000	\$3,000	-100%
Publications, Subscriptions, and Memberships	51-452-9215		\$225	\$600	\$0	-100%
Operating Supplies	51-453-2101	\$22,388	\$30,998	\$35,000	\$35,000	-100%
Uniforms	51-453-2102	\$640	\$242	\$2,400	\$2,400	-100%
Safety Supplies	51-453-2103	\$556	\$1,108	\$2,000	\$2,000	-100%
Pipe and Fittings	51-453-2113	\$17,044	\$3,296	\$15,000	\$15,000	-100%
Equipment Repair/Maintenance	51-453-2115	\$22,752	\$4,229	\$10,000	\$10,000	-100%
WD Vehicle Maintenance	51-453-5813	\$11,669	\$5,784	\$7,000	\$7,000	-100%
Fuel	51-453-5814	\$6,276	\$7,661	\$9,000	\$9,000	-100%
Water Distribution Salaries	51-453-8200	\$165,987	\$200,318	\$217,000	\$200,000	-100%
Printing & Binding	51-453-9200	\$950	\$3,098	\$3,000	\$3,000	-100%
Travel, Meals, and Training	51-453-9214	\$900	\$813	\$2,500	\$3,000	-100%
Publications, Subscriptions, and Memberships	51-453-9215	\$10,480	\$13,333	\$10,500	\$2,500	-100%
Contract Services	51-453-9340	\$5,492	\$6,817	\$10,000	\$10,000	-100%
Admin/Engineering Salaries	51-500-8200	\$68,853	\$92,986	\$77,000	\$77,000	-100%
FICA Expense	51-500-8220	\$23,866	\$27,286	\$31,000	\$31,000	-100%
Workmen's Compensation	51-500-8230	\$5,726	\$5,387	\$15,000	\$15,000	-100%
Health Insurance	51-500-8240	\$64,640	\$68,643	\$86,000	\$96,000	-100%

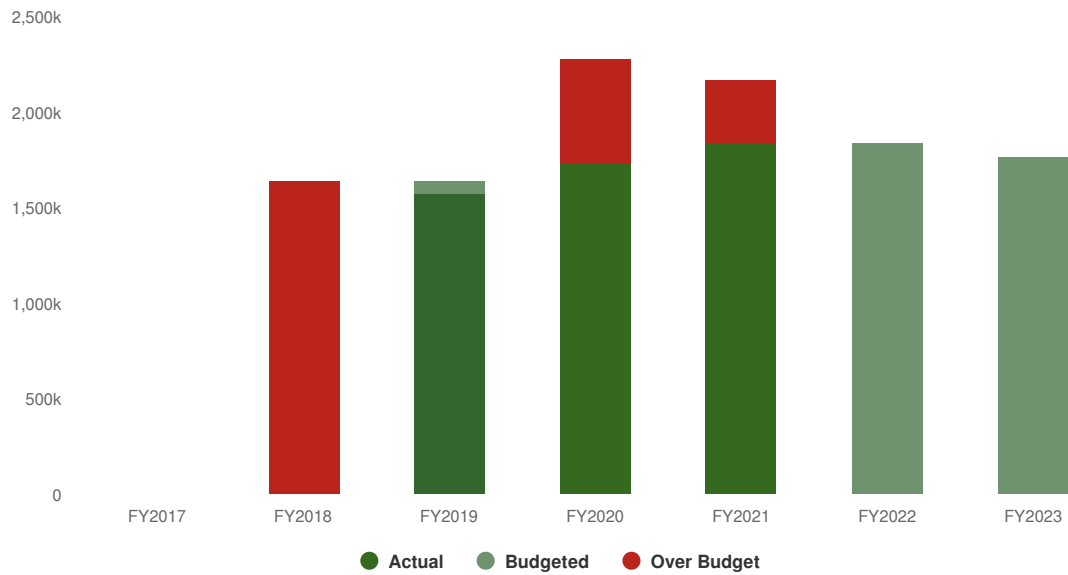
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
ASRS	51-500-8250	\$56,027	\$42,812	\$48,000	\$48,000	-100%
State Unemployment Insurance	51-500-8260	\$0	\$87	\$1,500	\$1,500	-100%
Cell Phones	51-500-9211	\$1,192	\$1,153	\$1,000	\$1,000	-100%
Postage	51-500-9216	\$5,051	\$4,870	\$8,000	\$8,000	-100%
Outside Services - Audit	51-500-9300	\$2,200	\$2,450	\$2,500	\$2,500	-100%
Outside Services - Consultancy	51-500-9310	\$14,890	\$5,680	\$40,000	\$95,000	-100%
Outside Services - Legal	51-500-9330	\$8,750	\$5,000	\$25,000	\$25,000	-100%
Insurance	51-500-9400	\$37,534	\$26,584	\$30,000	\$33,000	-100%
Depreciation Costs	51-500-9500	\$636,856	\$647,172			N/A
Account Maintenance Fees	51-500-9560	\$888	\$860	\$2,000	\$1,000	-100%
Credit Card Fees	51-500-9570	\$15,733	\$13,167	\$15,000	\$15,000	-100%
Sales Tax Expense	51-500-9590	-\$1,315	-\$1,349	\$500	\$500	-100%
Provision for Bad Debts	51-500-9600	-\$60	-\$33	\$1,000	\$1,000	-100%
Total Page Utility Enterprises:		\$1,904,145	\$1,987,202	\$2,010,100	\$2,059,000	-100%
Total Operating Expenses:		\$1,904,145	\$1,987,202	\$2,010,100	\$2,059,000	-100%
Total Expense Objects:		\$1,904,145	\$1,987,202	\$2,010,100	\$2,059,000	-100%

Sewer

Expenditures Summary

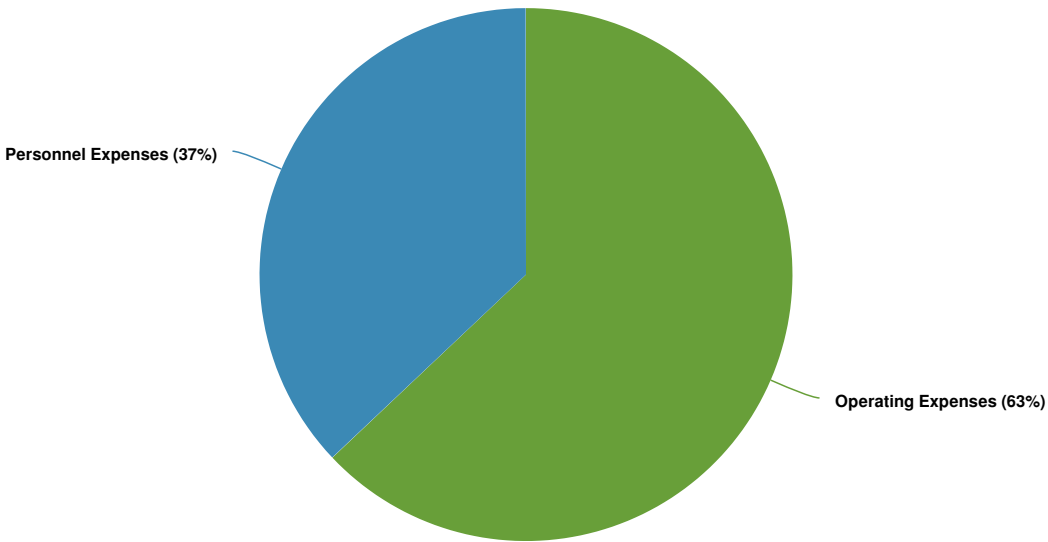
\$1,765,775 **-\$72,000**
(-3.92% vs. prior year)

Sewer Proposed and Historical Budget vs. Actual

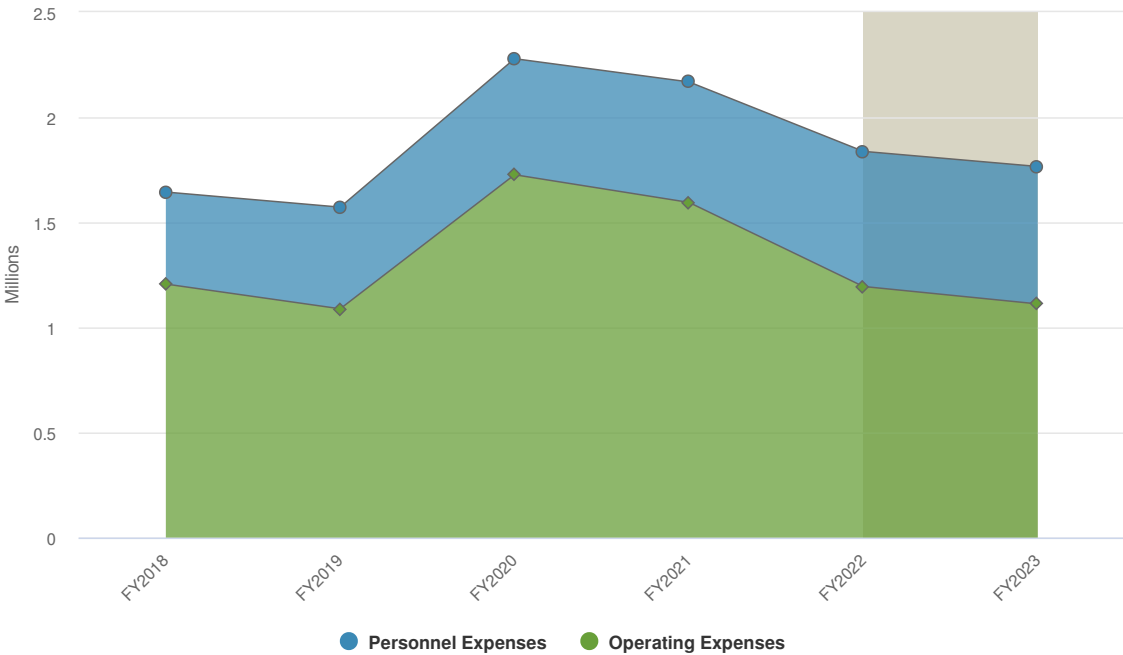


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Page Utility Enterprises						
Sewer Collection Salaries	52-454-8200	\$127,795	\$163,172	\$161,000	\$162,000	-100%
Wasterwater Treatment Salaries	52-464-8200	\$245,648	\$230,241	\$233,000	\$232,000	-100%
Admin Support Salaries	52-500-8200	\$51,042	\$46,966	\$58,000	\$58,000	-100%
FICA Expense	52-500-8220	\$25,912	\$25,816	\$35,000	\$35,000	-100%
Workmen's Compensation	52-500-8230	\$7,043	\$6,628	\$9,000	\$9,000	-100%
Health Insurance	52-500-8240	\$64,450	\$72,510	\$92,000	\$103,000	-100%
ASRS	52-500-8250	\$30,357	\$28,076	\$55,000	\$55,000	-100%
Total Page Utility Enterprises:		\$552,247	\$573,409	\$643,000	\$654,000	-100%
Total Personnel Expenses:		\$552,247	\$573,409	\$643,000	\$654,000	-100%
Operating Expenses						
Page Utility Enterprises						
Sewer Buildings	52-000-3610		\$0	\$50,000	\$50,000	N/A
Improvements - Equipment	52-000-3620	\$575,636	\$450,028	\$538,000	\$460,000	-100%
Improvements - Distribution System	52-000-3720	\$23,772	\$128,019	\$20,000	\$0	N/A
Improvements -LPNGC	52-000-3750	\$11,868	\$26,729	\$0		N/A
Operating Supplies	52-454-2101	\$4,756	\$4,094	\$5,000	\$5,000	-100%
Uniforms	52-454-2102	\$1,634	\$352	\$1,800	\$1,800	-100%
Safety Supplies	52-454-2103	\$1,011	\$576	\$1,200	\$1,200	-100%
Pipe and Fittings	52-454-2113	\$196	\$378	\$2,500	\$2,500	-100%
Equipment Repair/Maintenance	52-454-2115	\$46,357	\$3,703	\$10,000	\$10,000	-100%
Vehicle Repair/Maintenance	52-454-5813	\$3,279	\$4,949	\$5,000	\$5,000	-100%
Fuel	52-454-5814	\$9,404	\$5,336	\$10,000	\$10,000	-100%
Office Supplies	52-454-9200	\$1,776	\$1,831	\$1,500	\$1,500	-100%
Utilities	52-454-9210	\$395	\$487	\$1,000	\$1,000	-100%
Travel, Meals, and Training - Sewer	52-454-9214	\$408	\$827	\$1,000	\$2,000	-100%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Publications, Subscriptions, and Memberships	52-454-9215		\$0	\$500	\$500	-100%
Contract Services	52-454-9340	\$8,072	\$2,411	\$12,000	\$12,000	-100%
Outside Services - Audit	52-454-9360	\$55,096	\$44,607	\$66,500	\$68,500	-100%
Operating Supplies	52-464-2101	\$14,335	\$48,293	\$20,000	\$25,000	-100%
Uniforms	52-464-2102	\$1,091	\$84	\$3,600	\$3,600	-100%
Safety Supplies	52-464-2103	\$4,220	\$948	\$3,900	\$3,900	-100%
Valves and Controls-LP National	52-464-2113	\$19,530	\$10,221	\$20,000	\$20,000	-100%
Pipe and Fittings-LP National	52-464-2114	\$32,907	\$30,293	\$30,000	\$30,000	-100%
Equipment Repair/Maintenance including Canyon 9	52-464-2115	\$85,123	\$17,602	\$40,000	\$40,000	-100%
Sludge Expense	52-464-2810	\$2,693	\$366	\$5,000	\$5,000	-100%
Wastewater Sample Testing	52-464-2811	\$4,488	\$4,130	\$6,000	\$6,000	-100%
Algae Control	52-464-2820	\$3,945	\$2,668	\$7,000	\$7,000	-100%
Polymer	52-464-2825	\$18,086	\$16,001	\$20,000	\$25,000	-100%
Chlorine	52-464-2830	\$5,542	\$25,563	\$35,000	\$35,000	-100%
ADEQ Permits	52-464-2850	\$12,775	\$11,655	\$15,000	\$15,000	-100%
WWTP Vehicle Repair	52-464-5813	\$4,043	\$3,993	\$7,000	\$7,000	-100%
State Unemployment Insurance	52-464-8260		\$76	\$0	\$1,275	N/A
Office Supplies	52-464-9200	\$1,413	\$1,714	\$1,500	\$1,500	-100%
Utilities	52-464-9210	\$203,671	\$184,561	\$205,000	\$205,000	-100%
Travel, Meals, and Training - WWT	52-464-9214	\$461	\$789	\$2,000	\$2,000	-100%
Publications, Subscriptions, and Memberships	52-464-9215	\$1,710	\$3,420	\$500	\$500	-100%
State Unemployment Insurance	52-500-8260	\$0		\$1,275		-100%
Postage	52-500-9216	\$2,609	\$2,400	\$3,000	\$3,000	-100%
Insurance	52-500-9400	\$31,287	\$26,027	\$30,000	\$33,000	-100%
Depreciation Costs	52-500-9500	\$520,789	\$515,636			N/A
Account Maintenance Fees	52-500-9560	\$709	\$860	\$2,000	\$1,000	-100%

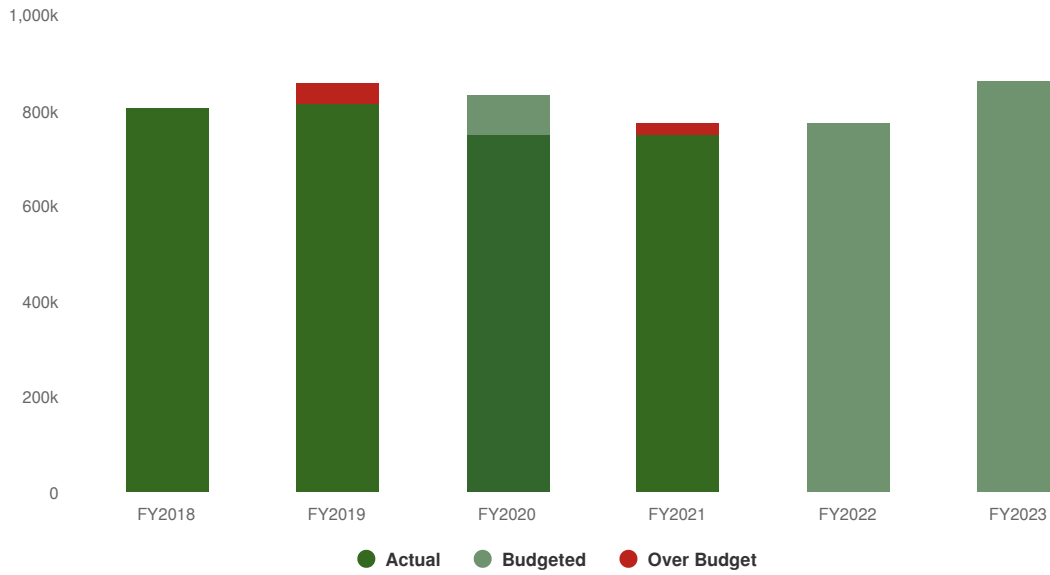
Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Credit Card Fees	52-500- 9570	\$11,355	\$13,167	\$10,000	\$10,000	-100%
Bad Debt Provision	52-500- 9600		-\$47	\$1,000	\$1,000	-100%
Total Page Utility Enterprises:		\$1,726,442	\$1,594,747	\$1,194,775	\$1,111,775	-100%
Total Operating Expenses:		\$1,726,442	\$1,594,747	\$1,194,775	\$1,111,775	-100%
Total Expense Objects:		\$2,278,689	\$2,168,156	\$1,837,775	\$1,765,775	-100%

Refuse

Expenditures Summary

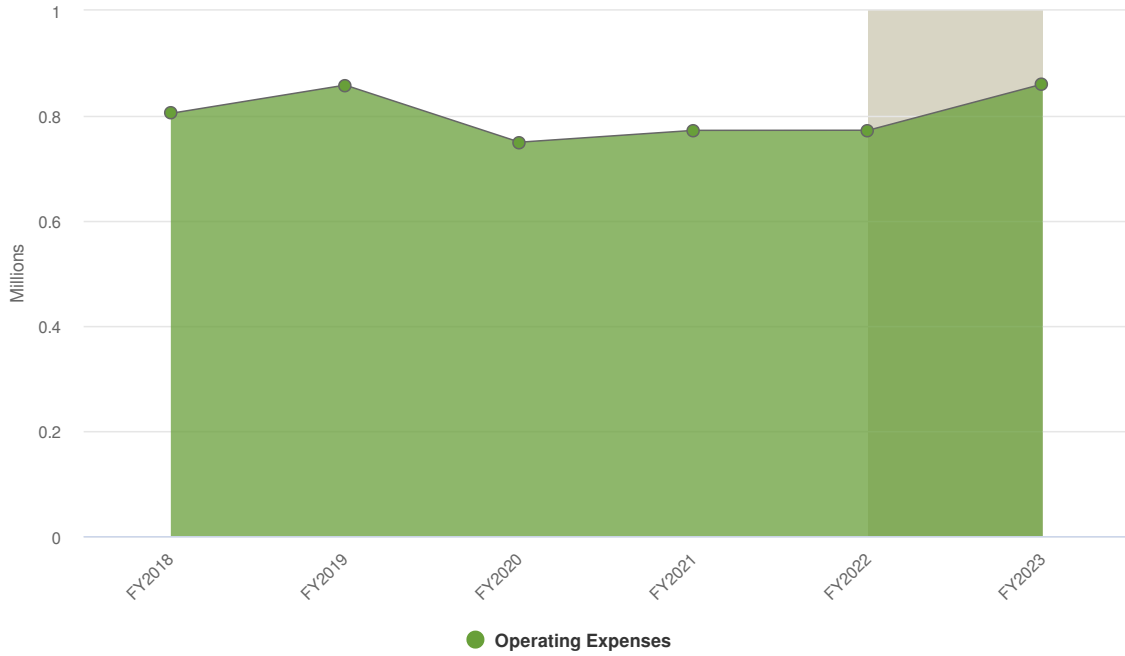
\$860,395 **\$88,000**
(11.39% vs. prior year)

Refuse Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Operating Expenses						
Page Utility Enterprises						
ADEQ Permits	53-500-2850	\$1,075	\$600	\$1,595	\$1,595	-100%
Office Supplies	53-500-9200	\$647	\$1,371	\$600	\$600	-100%
Refuse Bond Debt Service Fee	53-500-9216	\$1,200	\$1,200	\$1,200	\$1,200	-100%
Refuse Bond Debt Service Fee	53-500-9300	\$1,075	\$2,110	\$2,000	\$2,000	-100%
Refuse Bond Debt Service Fee	53-500-9340	\$740,370	\$759,927	\$760,000	\$848,000	-100%
Refuse Bond Debt Service Fee	53-500-9560	\$308	\$430	\$1,000	\$1,000	-100%
Refuse Bond Debt Service Fee	53-500-9570	\$4,971	\$6,583	\$5,000	\$5,000	-100%
Refuse Bond Debt Service Fee	53-500-9600	-\$18	-\$44	\$1,000	\$1,000	-100%
Total Page Utility Enterprises:		\$749,628	\$772,177	\$772,395	\$860,395	-100%
Total Operating Expenses:		\$749,628	\$772,177	\$772,395	\$860,395	-100%

Name	Account ID	FY2020 Actual	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY21 vs. FY22 (% Change)
Total Expense Objects:		\$749,628	\$772,177	\$772,395	\$860,395	-100%

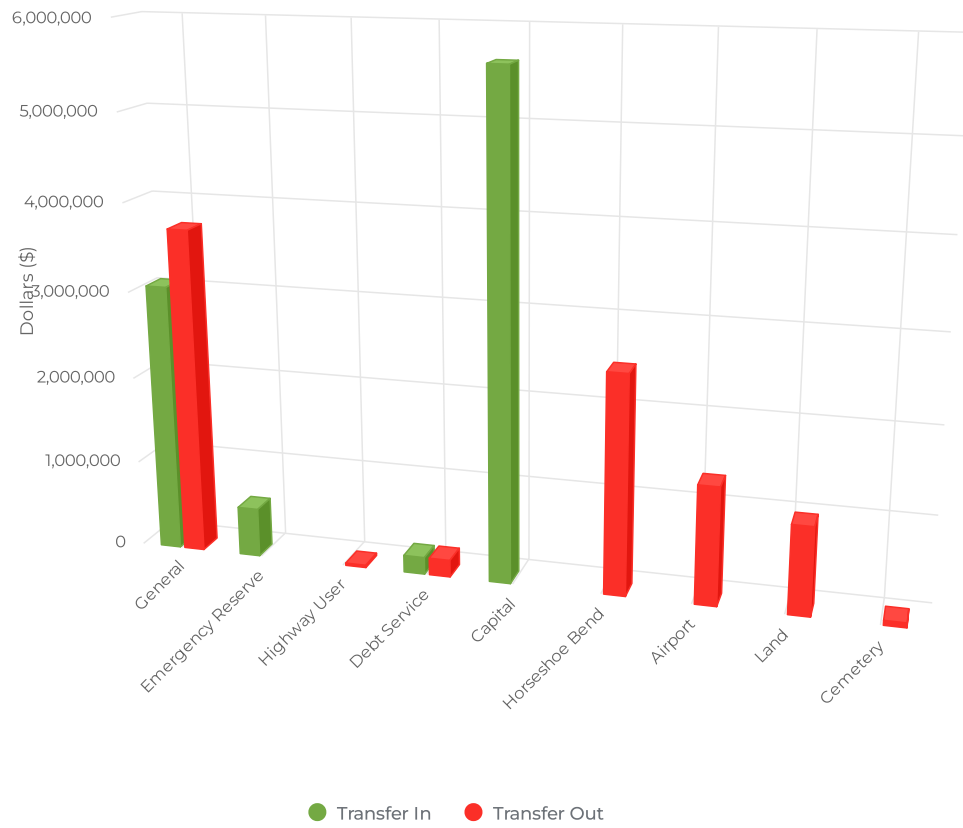
INTERFUND TRANSFERS

Interfund Transfer Summary

The City budgets interfund transfers based on ordinances, resolutions and to cover anticipated expenses from appropriate funds. The focus in recent years has been to build the Capital Fund for large community projects and infrastructure.

		Transfer In	Transfer Out	Net Change
10-General Fund		3,082,917	(3,733,000)	(650,083)
10-38-75100	Transfer From Other Funds	1,007,191		1,007,191
10-38-75950	Transfer From Horseshoe Bend	2,075,726		2,075,726
10-407-9815	Transfer To Debt Service		(200,000)	(200,000)
10-407-9838	Transfer To Emergency Reserve		(560,000)	(560,000)
10-407-9840	Transfer To Capital Fund		(2,973,000)	(2,973,000)
12-Emergency Reserve Fund		560,000		560,000
12-38-41100	Transfer From General Fund	560,000		560,000
15-Highway User Fund			(26,000)	(26,000)
15-459-9720	Transfer To Capital Projects		(26,000)	(26,000)
20-Debt Service Fund		200,000	(200,000)	0
20-38-75120	Transfer From General Fund	200,000		200,000
20-488-9712	Transfer To General Fund		(200,000)	(200,000)
25-Miscellaneous Grants			(602,000)	(602,000)
25-433-9712	Transfer To General Fund		(602,000)	(602,000)
40-Capital Project Fund		5,646,167		5,646,167
40-36-25315	Transfer From Airport	1,150,000		1,150,000
40-38-75205	Transfer From Land	1,010,000		1,010,000
40-38-75210	Transfer From General Fund	2,973,000		2,973,000
40-38-75215	Transfer From HURF	26,000		26,000
40-38-75220	Transfer From Cemetery	55,000		55,000
40-38-75225	Transfer From Horseshoe Bend	432,167		432,167
45-Horseshoe Bend Fund			(2,507,893)	(2,507,893)
45-450-9715	Transfer To General Fund		(2,075,726)	(2,075,726)
45-450-9840	Transfer To Capital Fund		(432,167)	(432,167)
46-Airport			(1,355,191)	(1,355,191)
46-489-9715	Transfer To General Fund		(205,191)	(205,191)
46-489-9719	Transfer To Capital Fund		(1,150,000)	(1,150,000)
48-Land			(1,010,000)	(1,010,000)
48-488-9715	Transfer To Capital Fund		(1,010,000)	(1,010,000)
57-Cemetery			(55,000)	(55,000)
57-456-9650	Transfer To Capital Fund		(55,000)	(55,000)
Net Change		9,489,084	(9,489,084)	0

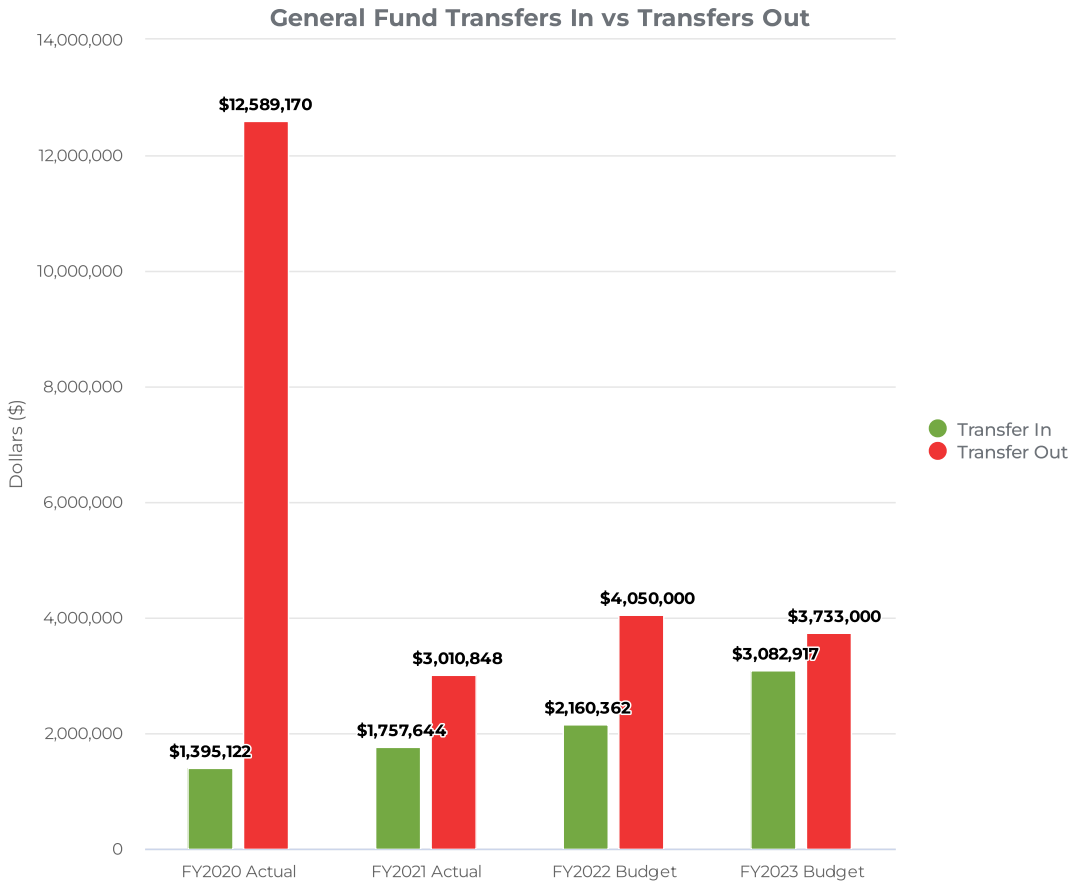
FY2023 Interfund Transfers In vs Out



General Fund Transfers

General Fund - Net Transfers -\$650K

- Transfers In
 - Other Funds \$1M
 - \$200K from Debt Service for coverage for PSPRS unfunded liability, if any.
 - \$75K from Misc Grants Fund to cover Drug Court personnel expenses.
 - \$205K from Airport Fund for salary allotment.
 - \$527K transfer from Misc Grant Fund to cover General Fund Personnel increases with ARPA Funds
 - Horseshoe Bend Fund \$2.1M
 - \$127K Loan Repayment
 - \$1.9M Personnel expense allotment reimbursement based on department percentages.
 - City Manager 35%, City Attorney 35%, Police 20%, Fire 20%, Human Resources 30%, Finance 20%, Economic Development 10%, Information Technology 25%, Building Maintenance 10%, Public Works Administration 20%, Parks and Trails Maintenance 35%
- Transfer Out
 - Debt Service Fund \$200K
 - \$200K for long-term debt coverage, if any.
 - Emergency Reserve Fund \$560K
 - Per Ordinance 668-20. 15% of the 1% Sales Tax increase allotted to the Emergency Reserve Fund.
 - Capital Fund \$3M
 - Per Ordinance 668-20. 75% of the 1% Sales Tax increase allotted to the Capital Fund.



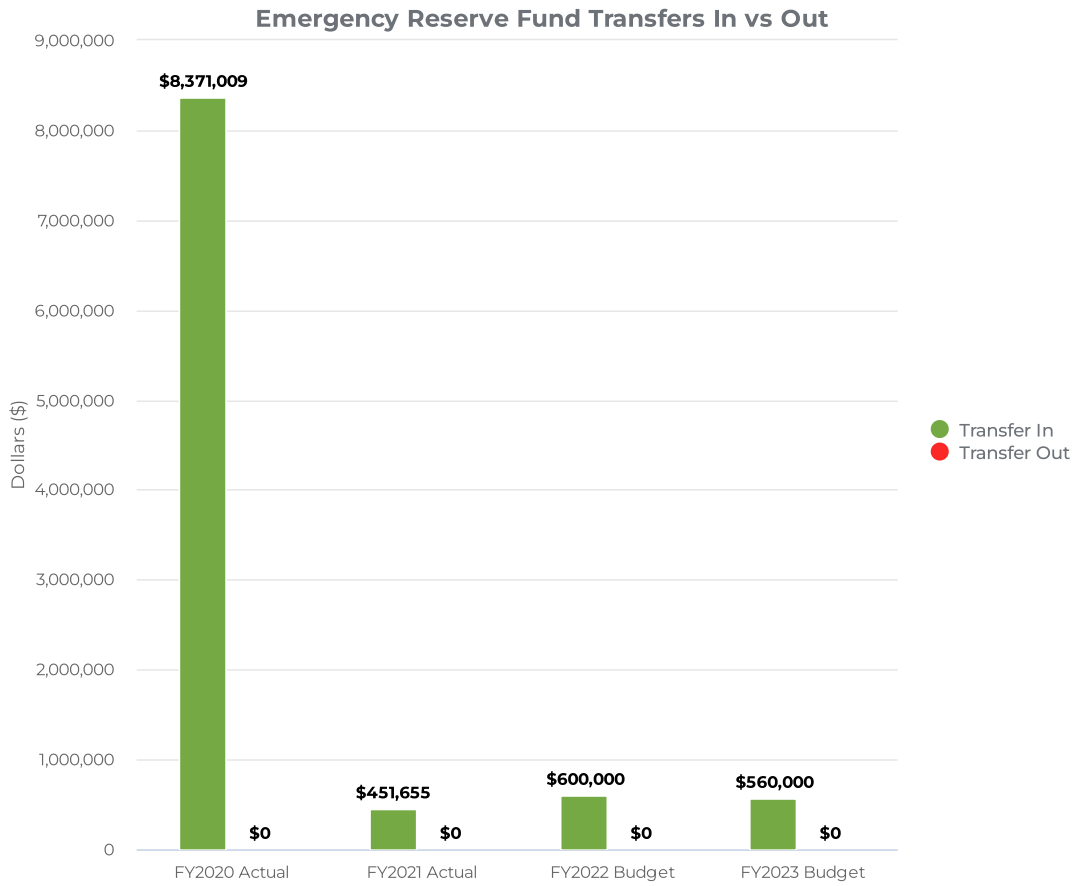
Emergency Reserve Fund Transfers

Emergency Reserve Fund

Transfers In

General Fund \$560K

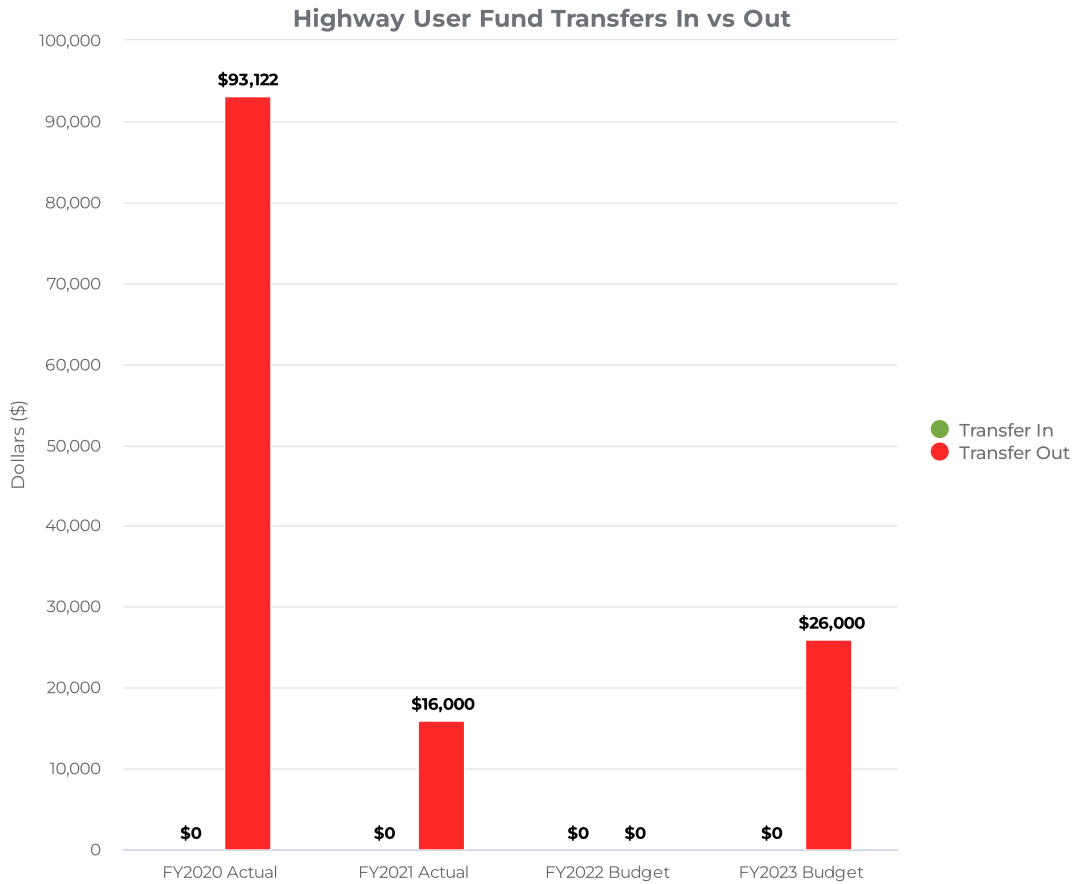
- Per Ordinance 668-20. 15% of the 1% Sales Tax increase allotted to the Emergency Reserve Fund.



Highway User Fund Transfers

Highway User Fund

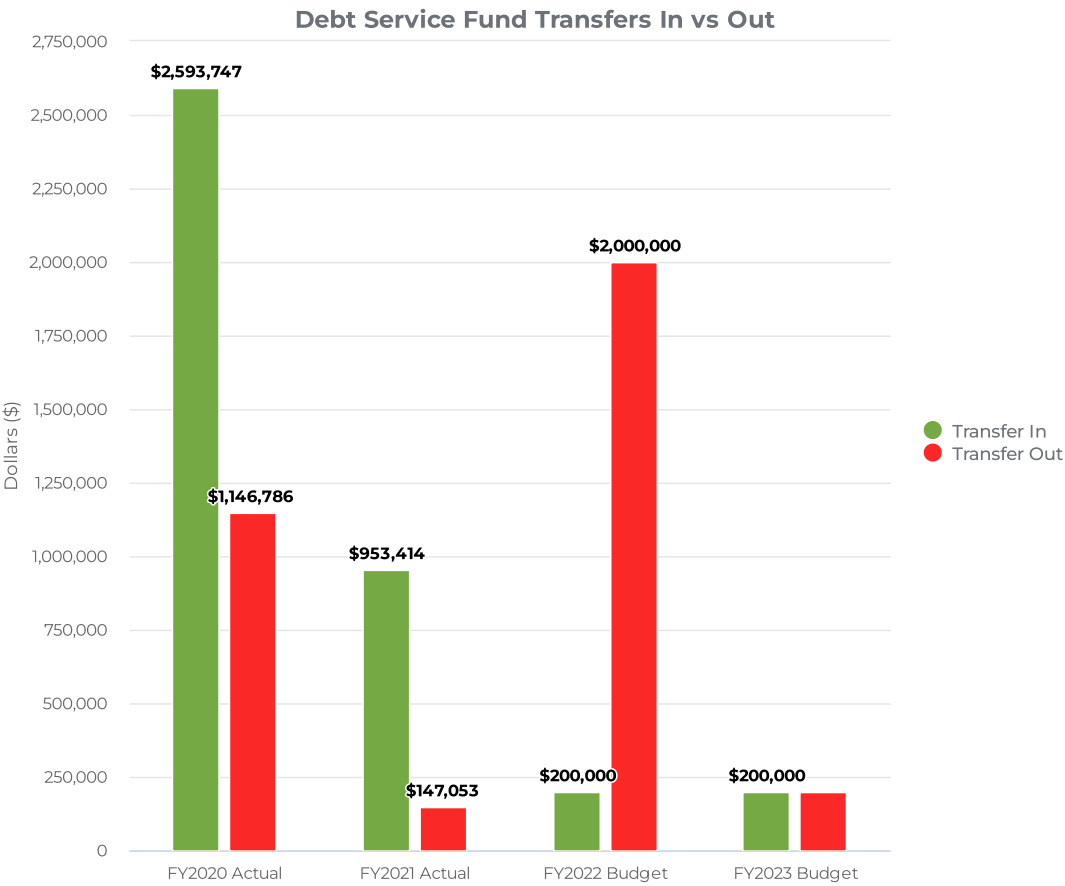
- Capital Fund \$26K
 - Transfer to cover capital purchases made from Capital Fund.
 - \$10K Skid loader attachments
 - \$16K Snow plow



Debt Service Fund Transfers

Debt Service Fund

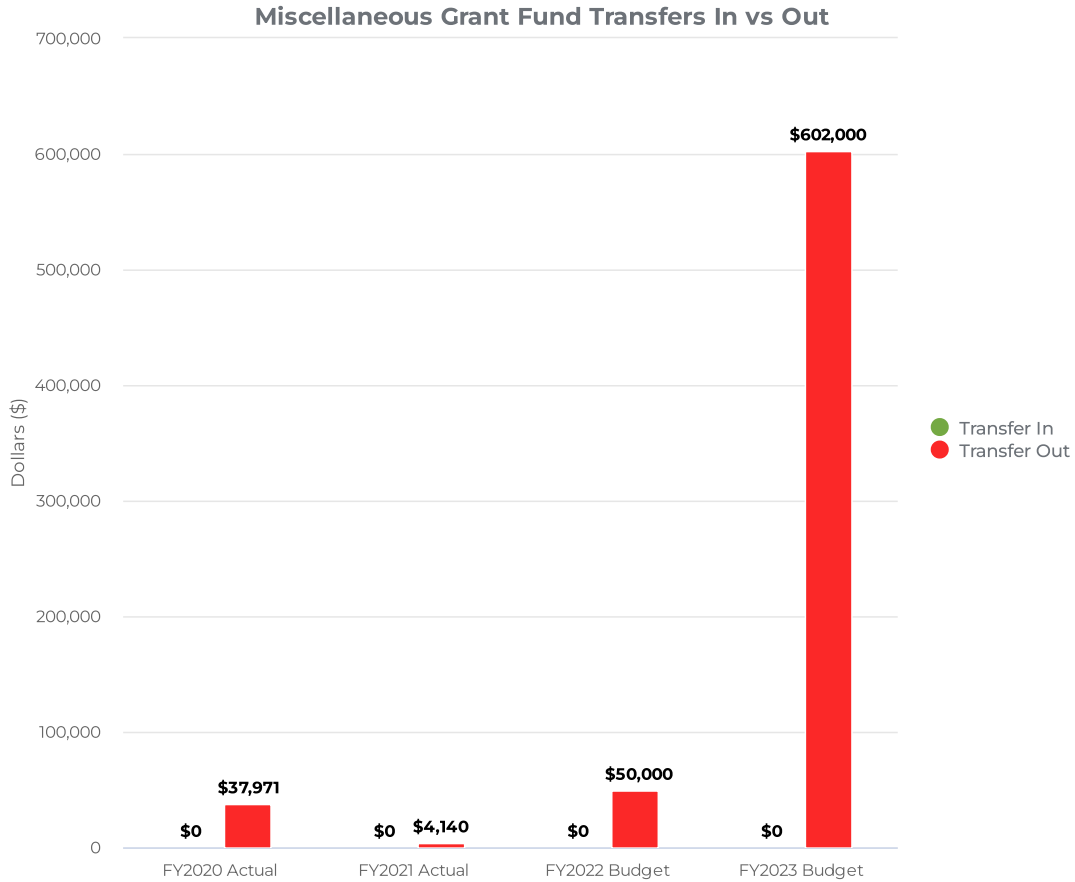
- Transfer In
 - General Fund \$200K
 - \$200K for long-term debt coverage, if any is incurred.
- Transfer Out
 - General Fund \$200K
 - Budgeted \$200K for possible PSPRS unfunded liability.



Miscellaneous Grant Fund Transfers

Miscellaneous Grant Fund

- Transfers Out
 - General Fund \$602K
 - \$75K To cover Drug Court grant personnel expenses.
 - \$527K to cover General Fund personnel increases from ARPA Funds.

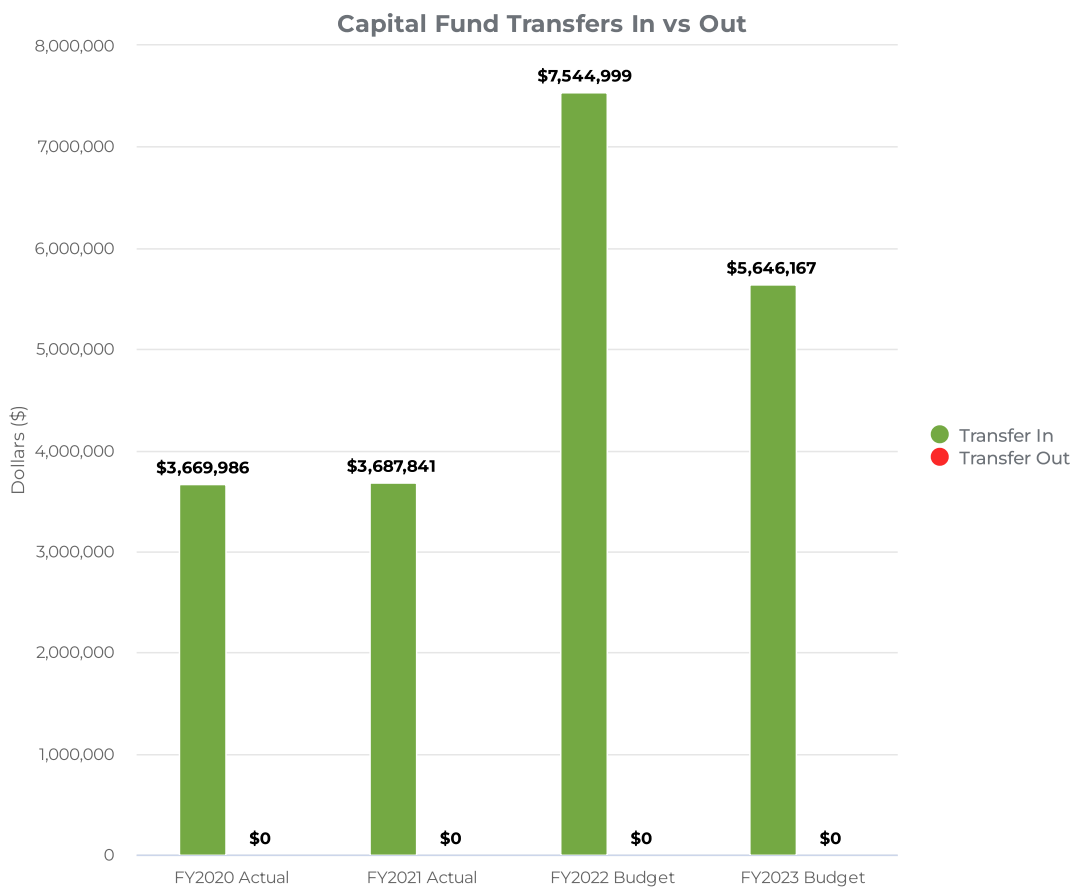


Capital Fund Transfers

Capital Fund Transfers

Transfers In

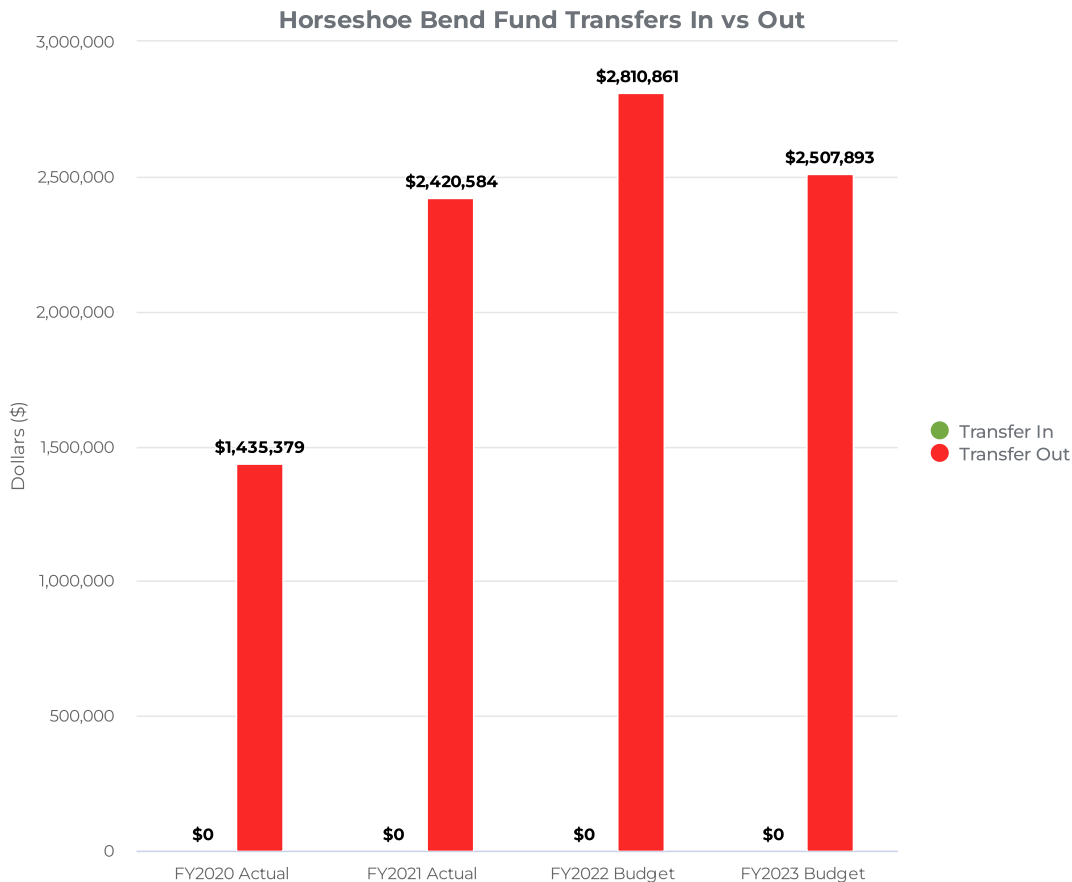
- Airport Fund \$1.2M
 - Transfer to cover capital costs to remodel terminal if unable to utilize federal funding.
- Land Fund \$1M
 - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.
- General Fund \$3M
 - Per Ordinance 668-20. 75% of the 1% Sales Tax increase allotted to the Capital Fund.
- Highway User Fund
 - Transfer to cover capital purchases made from Capital Fund.
 - \$10K Skid loader attachments
 - \$16K Snow plow
- Cemetery Fund \$55K
 - Transfer to cover capital costs for cemetery development.
- Horseshoe Bend Fund \$432K
 - Transfer to cover capital purchases made from Capital Fund \$125K.
 - \$45K Truck with liftgate.
 - \$20K Transaction window replacement.
 - \$60K Replace gate system.
 - Loan repayment - Refinanced loan to reduce payment.
 - \$307K Loan to construct Phase 1 and 2 of Horseshoe Bend.



Horseshoe Bend Transfers

Horseshoe Bend Fund Transfers

- Transfers out
 - Airport Fund \$1.2M
 - Transfer to cover capital costs to remodel terminal if unable to utilize federal funding.
 - Land Fund \$1M
 - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.
 - General Fund \$2M
 - \$1.9M Personnel expense allotment reimbursement based on department percentages.
 - City Manager 35%, City Attorney 35%, Police 20%, Fire 20%, Human Resources 30%, Finance 20%, Economic Development 10%, Information Technology 25%, Building Maintenance 10%, Public Works Administration 20%, Parks and Trails Maintenance 35%
 - \$127K Loan repayment for recapture of personnel and operating costs from the General Fund for Horseshoe Bend.
 - Highway User Fund \$26K
 - Transfer to cover capital purchases made from Capital Fund.
 - \$10K Skid loader attachments
 - \$16K Snow plow
 - Cemetery Fund \$55K
 - Transfer to cover capital costs for cemetery development.
 - Capital Fund \$432K
 - Transfer to cover capital purchases made from Capital Fund \$125K.
 - \$45K Truck with liftgate.
 - \$20K Transaction window replacement.
 - \$60K Replace gate system.
 - Loan repayment - Refinanced loan to reduce payment.
 - \$307K Loan recapture costs to construct Phase 1 and 2 of Horseshoe Bend.

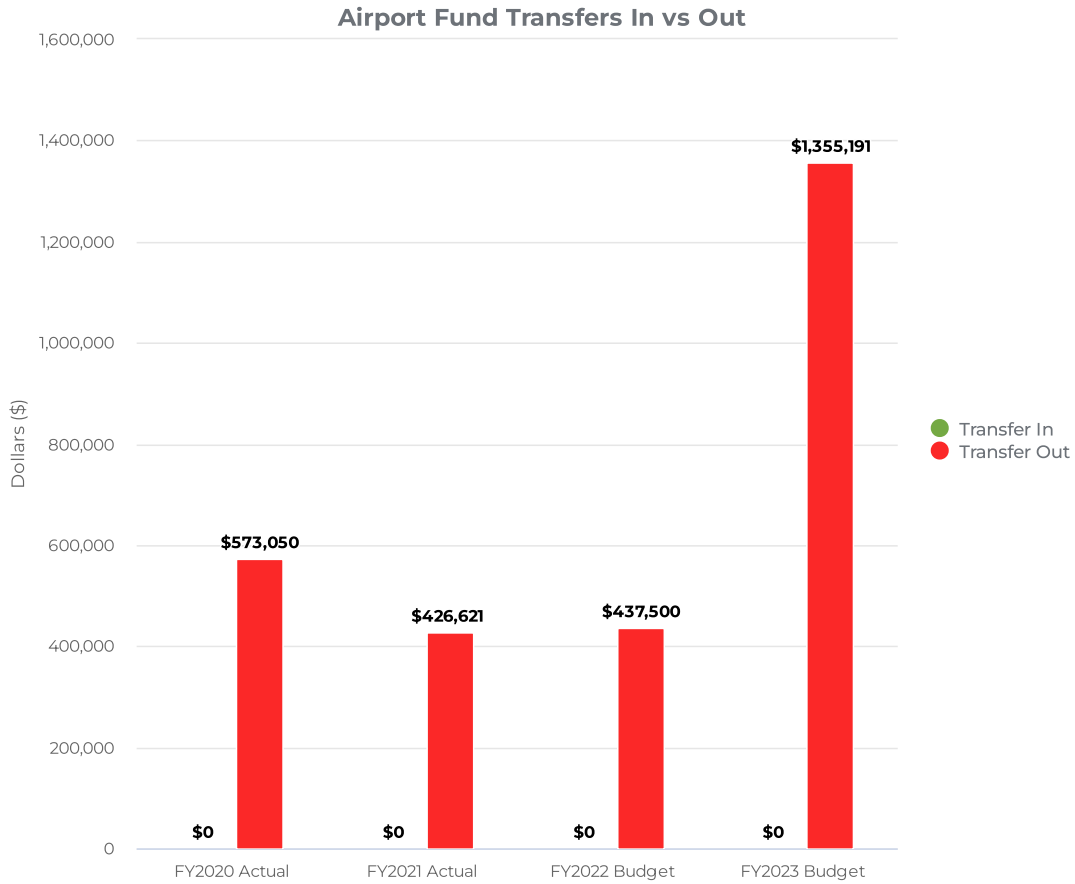


Airport Transfers

Airport Fund Transfers

Transfers Out

- Capital Fund \$1.2M
 - Transfer to cover capital costs to remodel the terminal if unable to utilize federal funding.
- General Fund \$205K
 - \$205K Personnel expense allotment reimbursement based on department percentages.
 - City Manager 15%, City Attorney 15%, Finance 15%, and Information Technology 25%.



Land Fund Transfers

Land Fund Transfers

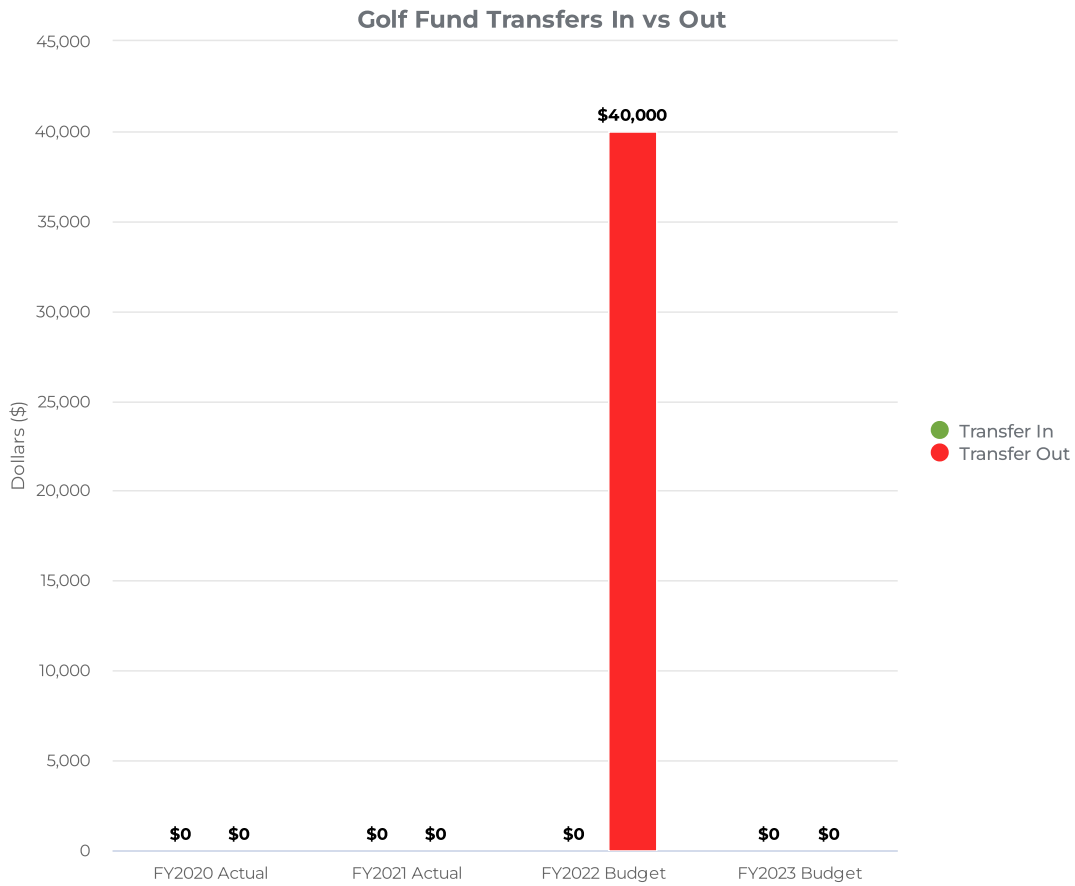
- Transfer Out
 - Land Fund \$1M
 - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.



Golf Fund Transfers

Golf Fund Transfers

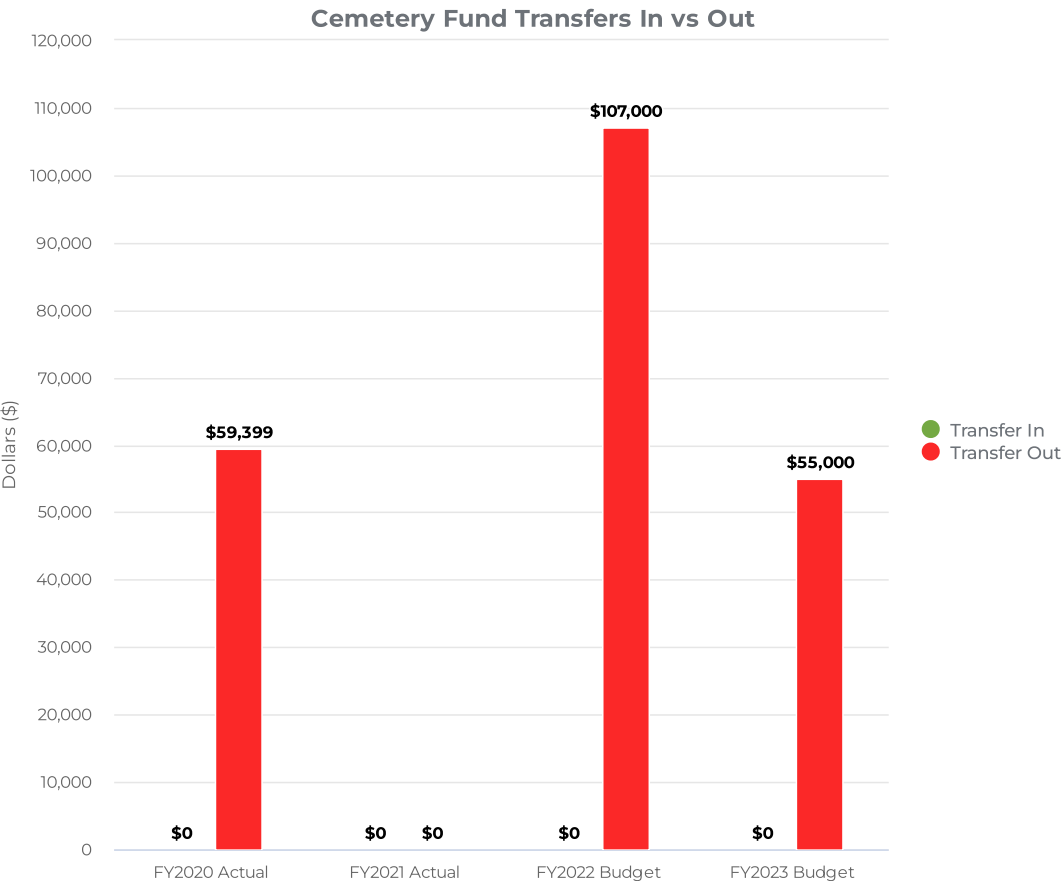
- None scheduled for FY2023



Cemetery Fund Transfers

Cemetery Fund Transfers

- Transfers Out
 - Capital Fund \$55K
 - Transfer to cover capital costs for cemetery development.



CAPITAL IMPROVEMENTS

Capital Overview

The City of Page has created a Capital Improvements Plan (CIP) and a schedule for capital equipment purchase to plan for replacements and improvements in the next five years. The CIP and schedule are tools to ensure that the City's infrastructure and equipment needs are addressed. These expenses are budgeted each year and reviewed annually to make any changes and adjustments necessary based on new developments throughout the current year. All purchases over \$10,000 must be approved by City Council.

In the planning process, it is necessary to forecast the funds available and the funds needed each year in the plan. The forecast is formulated using facts and educated assumptions based on prior year trends and data, debt capacity and economic trends. The City does not have all the funds available to finance all desired projects. With suggestions and input from City staff and the citizens of the community, the City Council must prioritize the numerous projects and allocate them to future years as funds are available.

Definition of Capital Equipment

The City of Page defines capital equipment as a single item or system of \$5,000 or more that:

- a. Has a useful life of at least two years?
and
- b. Is not a routine/recurring expense incurred in the normal course of business?
and
- c. Belongs in a major class:
 - 1. Vehicles
 - 2. Machinery
 - 3. Equipment

Definition of Capital Improvement

The City of Page defines a capital improvement as an investment of \$5,000 or more that:

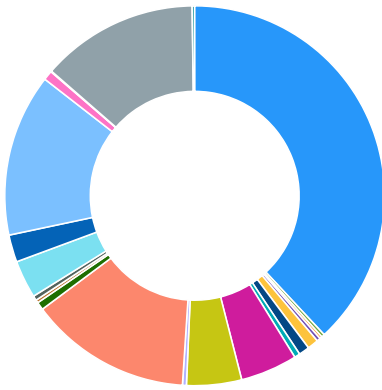
- a. Extend the original life of the asset or
- b. Return to like-new condition or
- c. Significant alteration or structural change or
- d. Provides additional value, not just retain current value

Capital Improvements: One-year Plan

Total Capital Requested
\$18,684,886

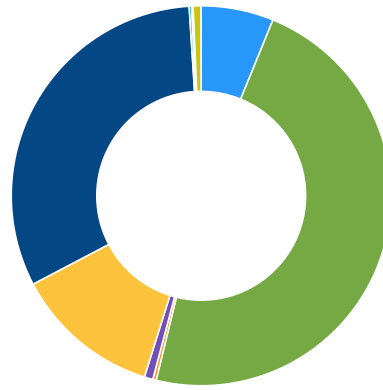
51 Capital Improvement Projects

Total Funding Requested by Department



Airport (38%)	\$7,112,700.00
Building Maintenance (0%)	\$50,000.00
Building Safety (0%)	\$40,000.00
Cemetery Expenses (0%)	\$55,000.00
Central Garage (1%)	\$175,000.00
City Manager (1%)	\$170,000.00
Community Center (0%)	\$90,000.00
Fire Department (5%)	\$908,000.00
Golf Clubhouse (5%)	\$872,100.00
Golf Maintenance (0%)	\$62,600.00
Highway User Expenses (14%)	\$2,575,586.00
Horseshoe Bend (1%)	\$125,000.00
Information Technology (0%)	\$48,400.00
Library (0%)	\$75,000.00
Parks & Trails Maintenance (3%)	\$600,000.00
Patrol (2%)	\$432,500.00
Planning & Zoning (14%)	\$2,590,000.00
Police (1%)	\$150,000.00
Police Department Administration (0%)	\$13,000.00
Public Works Administration (13%)	\$2,500,000.00
Recreation (0%)	\$40,000.00
TOTAL	\$18,684,886.00

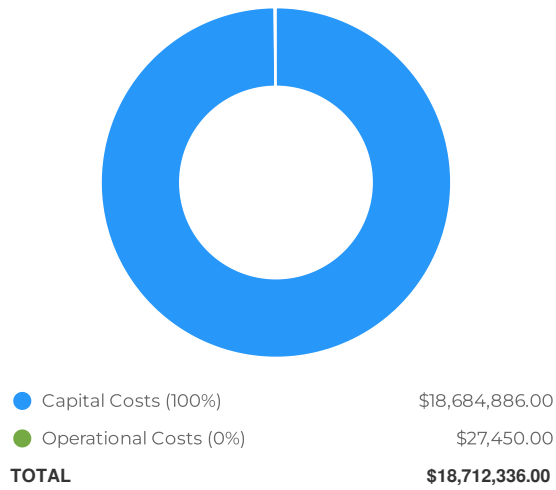
Total Funding Requested by Source



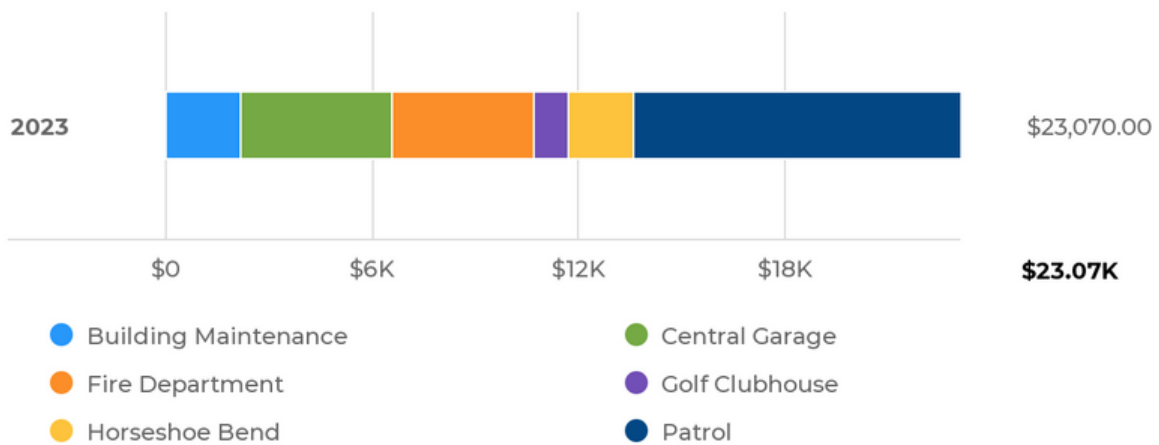
Airport Fund (6%)	\$1,153,700.00
Capital Fund (48%)	\$8,902,486.00
Cemetery Fund (0%)	\$55,000.00
Golf Fund (1%)	\$134,700.00
Grant Funded (12%)	\$2,329,000.00
Grant Funded - FAA (32%)	\$5,922,000.00
Grant Funded - State (0%)	\$37,000.00
Highway User Fund (0%)	\$26,000.00
Horseshoe Bend Fund (1%)	\$125,000.00
TOTAL	\$18,684,886.00

The City continues to look into and take into consideration the operating costs that come with capital purchases.

Capital Costs Breakdown



Operational Costs By Department (per year)



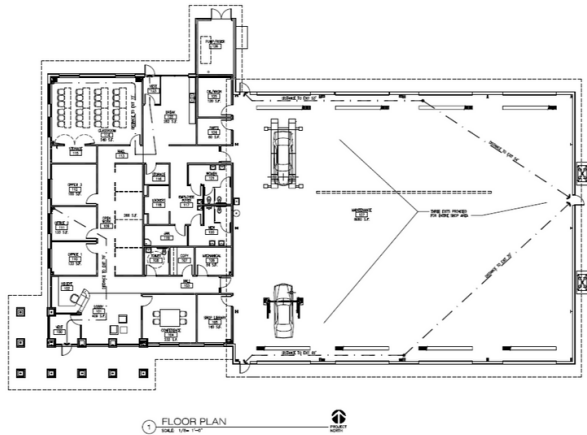
Fire Department



Fire Department Requests

Itemized Requests for 2023	
Bunkrooms Remodel	\$20,000
Bunkrooms Remodel	
Fire Apparatus - Pumper	\$800,000
To be purchased with ARPA SLFRF Funds	
Public Safety Sign - Fire Half	\$13,000
Sharing half of the cost with the Police Department	
Rescue/Extrication Equipment	\$30,000
Rescue/Extrication Equipment	
Zoll Cardiac Montior/Defibrillator	\$45,000
Annual maintenance fees \$1,000	
Total: \$908,000	

Public Works Department



Public Works Administration Requests

Itemized Requests for 2023

Public Works Building	\$2,500,000
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Public Works Building

	Total: \$2,500,000
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Building Maintenance Requests

Itemized Requests for 2023

Finance Office Remodel	\$10,000
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Reconfigure the Finance office to accommodate an additional employee.

Service Truck	\$40,000
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Service truck - janitor

	Total: \$50,000
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Central Garage Requests

Itemized Requests for 2023

Servicer Truck and Bed	\$150,000
Servicer Truck and Bed	
Vehicle Lift	\$25,000
Vehicle Lift	
Total: \$175,000	

Airport Requests

Itemized Requests for 2023

Runway Safety Area Improvement	\$4,179,000
Designing grading improvements at the ends of Runway 15-33 in order to maximize the safety area within existing airport property limits. Includes the displacement of the Runway 33 threshold and drainage improvements.	
Segmented Circle Relocation	\$40,700
Relocation of the circle to provide maximum visibility to pilots in the air and on the ground.	
South Ramp Improvements	\$1,743,000
Improvements along Taxiway A at the South Ramp to modify the terrain inside the safety area to allow aircraft to safely taxi to and from Runway 33. The project also includes the reconstruction of the South Ramp.	
Terminal Expansion / Elevator	\$1,150,000
Expand existing terminal and elevator improvements	
Total: \$7,112,700	

Highway User Expenses Requests

Itemized Requests for 2023

Skid Loader Attachments	\$10,000
Skid Loader Attachments	
Snow Plow	\$16,000
Snow Plow	
Stormwater Improvements	\$600,000
Storm Water Improvements	
Streets Capital Projects	\$1,509,586
Streets capital projects	
Vista Ave Project	\$440,000
Vista Ave rehabilitation	
Total: \$2,575,586	

Cemetery Expenses Requests

Itemized Requests for 2023

Cemetery Development	\$55,000
Land improvements to cemetery	
Total: \$55,000	

Community and Recreation Services Department



Community Center Requests

Itemized Requests for 2023

Delivery Van	\$50,000
---------------------	-----------------

Delivery van

Kitchen Improvements	\$40,000
-----------------------------	-----------------

Kitchen - Needs associated with the CDBG Grant that may not be covered, including Flooring (Cracking & slippery - not designed for Senior Citizens)

Total: \$90,000

Library Requests

Itemized Requests for 2023

Mobile Shelving	\$75,000
------------------------	-----------------

Mobile Shelving in Children's Area - Ability to move for programming

Total: \$75,000

Parks & Trails Maintenance Requests

Itemized Requests for 2023

AZ State Parks and Trails Grant	\$30,000
AZ State Parks & Trails Grant - Driveway/Road Construction to top of Red Mesa Rim Trail.	
FY2023 Park Improvements	\$500,000
Parks & Recreation Advisory Board Requests	
Mini-Towable Bucket Lift - Used	\$40,000
Mini-Towable Bucket Lift - Used	
Mini-Trackhoe/Excavator-Used	\$30,000
Mini-Trackhoe/Excavator-Used	
Total: \$600,000	

Recreation Requests

Itemized Requests for 2023

HVAC Unit-Sports Complex	\$30,000
New HVAC Unit for Sports Complex and Fencing Around Electric Boxes	
PA System	\$10,000
P.A. System for the Sports Complex	
Total: \$40,000	

Horseshoe Bend



Horseshoe Bend Requests

Itemized Requests for 2023	
New Gate System	\$60,000
Replace gate system	
Transaction Windows	\$20,000
Replace windows	
Truck-Horseshoe Bend	\$45,000
Replace Buiding inspectors truck	
Total: \$125,000	

Planning and Zoning Department



Planning & Zoning Requests

Itemized Requests for 2023

Streetscape / City Center Improvements

\$2,590,000

Improve the downtown area

Total: \$2,590,000

Building & Code Compliance Requests

Itemized Requests for 2023

Building Inspector Truck

\$40,000

Replace Building inspector's truck

Total: \$40,000

Golf



Golf Clubhouse Requests

Itemized Requests for 2023

Beverage Cart Lease	\$6,800
Lease	
Golf Cart Lease	\$50,300
62 Golf Carts	
Golf Course Bathrooms	\$150,000
Renovate on course restrooms	
HVAC Unit-Golf	\$15,000
Replace old HVAC unit	
Patio improvements	\$650,000
Patio expansion, furniture and other improvements.	
Total: \$872,100	

Golf Maintenance Requests

Itemized Requests for 2023

Fairway Mower Lease	\$12,900
Fairway	
Gator	\$20,000
Gator	
Greens Pro	\$15,000
Greens Pro	
Rough Mower Lease	\$14,700
Rough	
Total: \$62,600	

Police Department



Police Department Administration Requests

Itemized Requests for 2023

Public Safety Sign - Police Half	\$13,000
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Sharing half of cost with Fire Department

Total: \$13,000

Police Requests

Itemized Requests for 2023

Patrol Vehicles - Fund	\$150,000
------------------------	-----------

Funds will be placed aside each year to build a fund to replace police vehicles.

Total: \$150,000

Patrol Requests

Itemized Requests for 2023

Patrol Vehicles Lease #1	\$167,000
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Lease of six vehicles for Police Department. Pay off lease in August 2022

Police Vehicles Lease #2	\$265,500
--------------------------	-----------

Lease of seven vehicles for the Police Department. Paid off lease in Aug 2022

Total: \$432,500

General Government

City Manager Requests

Itemized Requests for 2023

Welcome Signs	\$170,000
----------------------	------------------

Replace Welcome to Page, AZ signs

Total: \$170,000

Information Technology Requests

Itemized Requests for 2023

Fiber Build Outs	\$25,000
-------------------------	-----------------

Fiber Build Outs

Server Upgrades	\$5,400
------------------------	----------------

Server Upgrades

Spillman GeoValidation	\$18,000
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Spillman GeoValidation

Total: \$48,400

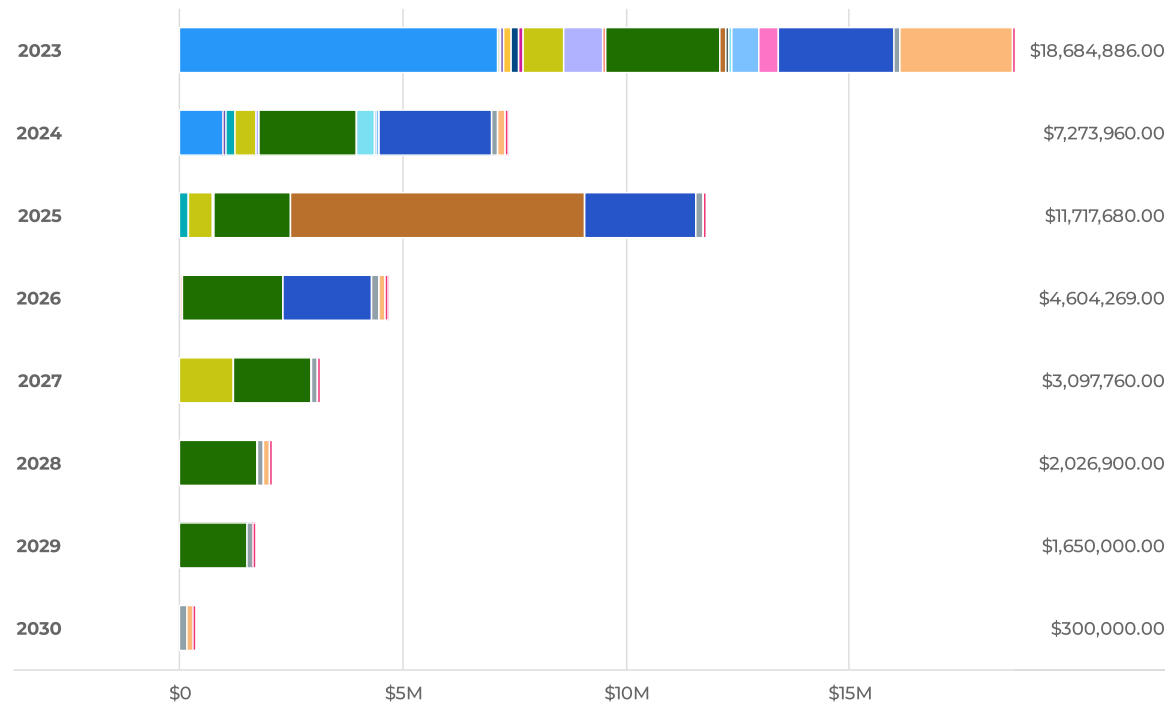
Capital Improvements: Multi-year Plan

Total Capital Requested

\$49,355,455

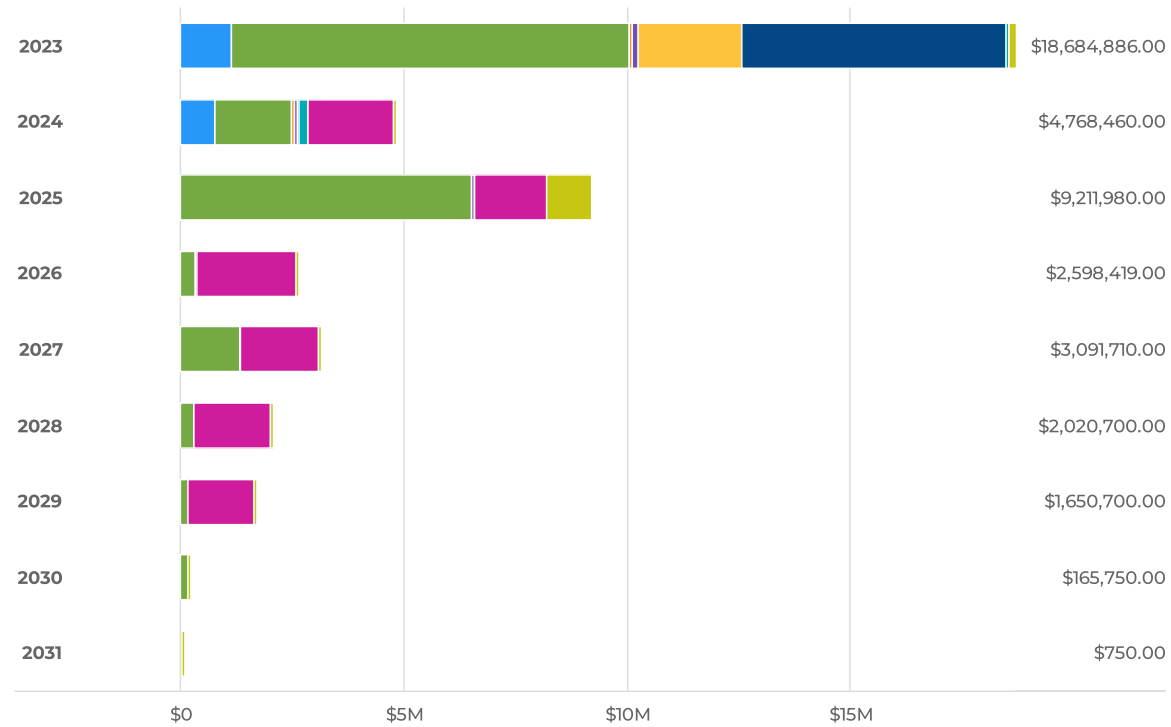
70 Capital Improvement Projects

Total Funding Requested by Department

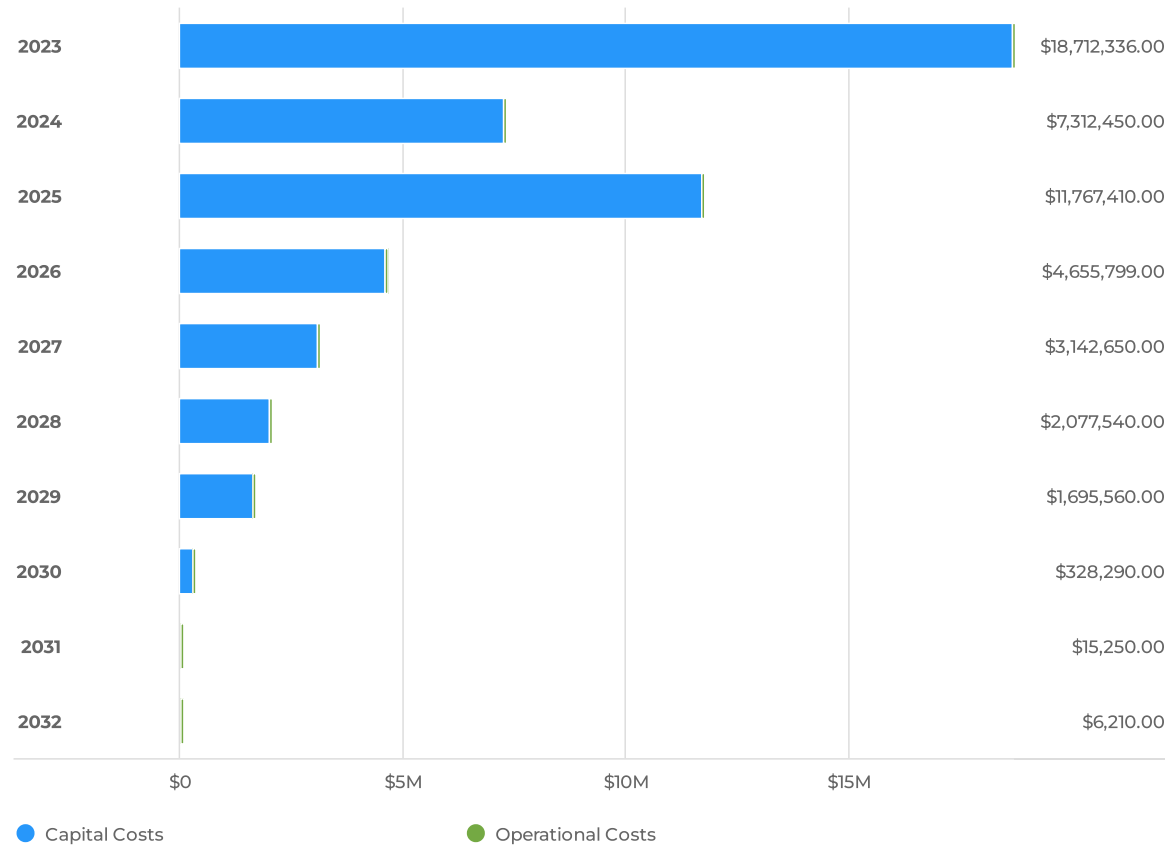


- Airport
- Building Safety
- Central Garage
- Communications
- Fire Department
- Golf Maintenance
- Horseshoe Bend
- Library
- Parks & Trails Maintenance
- Planning & Zoning
- Police Department Administration
- Recreation
- Building Maintenance
- Cemetery Expenses
- City Manager
- Community Center
- Golf Clubhouse
- Highway User Expenses
- Information Technology
- Magistrate
- Patrol
- Police
- Public Works Administration

Total Funding Requested by Source



Capital Costs Breakdown



Cost Savings & Revenues

There's no data for building chart

Fire Department

Fire Department Requests

Itemized Requests for 2023-2033

105' Platform Truck	\$1,200,000
Three year savings for ladder truck replacement to meet the current needs of the City. Year 1 - \$360K Year 2 - \$420K Year 3 - \$420K Total - \$1.2M Reviewing recommendation of moving complete cost to FY2027 (3-8-2022)	
Bunkrooms Remodel	\$20,000
Bunkrooms Remodel	
Command Vehicle	\$100,000
Replace Command Vehicle	
Fire Apparatus - Pumper	\$800,000
To be purchased with ARPA SLFRF Funds	
Fire Parking Lot Expansion	\$45,000
Parking Lot Expansion	
P 25 Fire System	\$432,500
Mobile Radios, Portable Radios, & Radio Repeater Equipment \$6,100 Radio Tower Rent	
Power Gurney	\$45,000
Power Gurney	
Public Safety Sign - Fire Half	\$13,000
Sharing half of the cost with the Police Department	
Re-Chassis Ambulance	\$175,000
Re-Chassis Ambulance	
Rescue/Extrication Equipment	\$120,000
Rescue/Extrication Equipment	
Training Ground Upgrades	\$150,000
Training Ground Upgrades	
Zoll Cardiac Montior/Defibrillator	\$45,000
Annual maintenance fees \$1,000	
Total: \$3,145,500	

Public Works Department

Public Works Administration Requests

Itemized Requests for 2023-2033

City owned parking lots	\$600,000
City owned parking lots	
Public Works Building	\$2,500,000
Public Works Building	
Total: \$3,100,000	

Building Maintenance Requests

Itemized Requests for 2023-2033

Finance Office Remodel	\$10,000
Reconfigure the Finance office to accommodate an additional employee.	
Service Truck	\$40,000
Service truck - janitor	
Total: \$50,000	

Central Garage Requests

Itemized Requests for 2023-2033

Servicer Truck and Bed	\$150,000
Servicer Truck and Bed	
Vehicle Lift	\$25,000
Vehicle Lift	
Total: \$175,000	

Airport Requests

Itemized Requests for 2023-2033

Land Side Development	\$750,000
Land side improvements	
Runway Safety Area Improvement	\$4,179,000
Designing grading improvements at the ends of Runway 15-33 in order to maximize the safety area within existing airport property limits. Includes the displacement of the Runway 33 threshold and drainage improvements.	
Segmented Circle Relocation	\$271,300
Relocation of the circle to provide maximum visibility to pilots in the air and on the ground.	
South Ramp Improvements	\$1,743,000
Improvements along Taxiway A at the South Ramp to modify the terrain inside the safety area to allow aircraft to safely taxi to and from Runway 33. The project also includes the reconstruction of the South Ramp.	
Terminal Expansion / Elevator	\$1,150,000
Expand existing terminal and elevator improvements	
Total: \$8,093,300	

Highway User Expenses Requests

Itemized Requests for 2023-2033

Skid Loader Attachments	\$30,000
Skid Loader Attachments	
Snow Plow	\$16,000
Snow Plow	
Stormwater Improvements	\$600,000
Storm Water Improvements	
Streets Capital Projects	\$12,240,355
Streets capital projects	
Sweeper	\$250,000
Sweeper	
Vehicle-Streets	\$50,000
Vehicle for Streets department	
Vista Ave Project	\$440,000
Vista Ave rehabilitation	
Total: \$13,626,355	

Cemetery Expenses Requests

Itemized Requests for 2023-2033

Cemetery Development	\$55,000
Land improvements to cemetery	
Sprayer Trailer	\$7,500
Sprayer Trailer	
Westside Development	\$50,000
Westside development	
Total: \$112,500	

Community and Recreation Services Department

Community Center Requests

Itemized Requests for 2023-2033

Delivery Van	\$50,000
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Delivery van

Kitchen Improvements	\$40,000
-----------------------------	-----------------

Kitchen - Needs associated with the CDBG Grant that may not be covered, including Flooring (Cracking & slippery - not designed for Senior Citizens)

Total: \$90,000

Library Requests

Itemized Requests for 2023-2033

Mobile Shelving	\$75,000
------------------------	-----------------

Mobile Shelving in Children's Area - Ability to move for programming

Storage Add-on	\$400,000
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Additional Storage Add-on

Total: \$475,000

Parks & Trails Maintenance Requests

Itemized Requests for 2023-2033

AZ State Parks and Trails Grant	\$30,000
AZ State Parks & Trails Grant - Driveway/Road Construction to top of Red Mesa Rim Trail.	
Clam-shell bucket attachment	\$25,000
Clam-shell bucket attachment for the Dingo	
F150 Truck-Park Maintenance	\$40,000
2 are very old, 1 only for a fuel truck. 90's Ford is constantly in the shop.	
FY2023 Park Improvements	\$500,000
Parks & Recreation Advisory Board Requests	
Mini-Towable Bucket Lift - Used	\$40,000
Mini-Towable Bucket Lift - Used	
Mini-Trackhoe/Excavator-Used	\$30,000
Mini-Trackhoe/Excavator-Used	
Total: \$665,000	

Recreation Requests

Itemized Requests for 2023-2033

HVAC Unit-Sports Complex	\$30,000
New HVAC Unit for Sports Complex and Fencing Around Electric Boxes	
PA System	\$10,000
P.A. System for the Sports Complex	
Total: \$40,000	

Planning and Zoning Department

Planning & Zoning Requests

Itemized Requests for 2023-2033

Streetscape / City Center Improvements

\$9,590,000

Improve the downtown area

Total: \$9,590,000

Building & Code Compliance Requests

Itemized Requests for 2023-2033

Building Inspector Truck

\$40,000

Replace Buiding inspector's truck

Total: \$40,000

Horseshoe Bend

Horseshoe Bend Requests

Itemized Requests for 2023-2033	
Horseshoe Bend Phase 3	\$6,600,000
Water Engineering Study in FY2022 Construction in FY2023 \$5.1M Water line in FY 2023 \$1.5M	
New Gate System	\$60,000
Replace gate system	
Transaction Windows	\$20,000
Replace windows	
Truck-Horseshoe Bend	\$45,000
Replace Buiding inspectors truck	
Total: \$6,725,000	

Golf

Golf Clubhouse Requests

Itemized Requests for 2023-2033	
Beverage Cart Lease	\$19,850
Lease	
Golf Cart Lease	\$171,900
62 Golf Carts	
Golf Course Bathrooms	\$150,000
Renovate on course restrooms	
HVAC Unit-Golf	\$15,000
Replace old HVAC unit	
Patio improvements	\$650,000
Patio expansion, furniture and other improvements.	
Total: \$1,006,750	

Golf Maintenance Requests

Itemized Requests for 2023-2033	
Fairway Mower Lease	\$29,050
Fairway	
Gator	\$20,000
Gator	
Greens Pro	\$15,000
Greens Pro	
Rough Mower Lease	\$33,100
Rough	
Total: \$97,150	

Police Department

Police Department Administration Requests

Itemized Requests for 2023-2033

Public Safety Sign - Police Half	\$13,000
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Sharing half of cost with Fire Department

Total: \$13,000

Police Requests

Itemized Requests for 2023-2033

Patrol Vehicles - Fund	\$1,200,000
------------------------	-------------

Funds will be placed aside each year to build a fund to replace police vehicles.

Total: \$1,200,000

Patrol Requests

Itemized Requests for 2023-2033

Patrol Vehicles Lease #1	\$167,000
--------------------------	-----------

Lease of six vehicles for Police Department. Pay off lease in August 2022

Police Vehicles Lease #2	\$265,500
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Lease of seven vehicles for the Police Department. Paid off lease in Aug 2022

Total: \$432,500

Communications Requests

Itemized Requests for 2023-2033

P 25 Police System	\$400,000
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Update equipment

Total: \$400,000

General Government

City Manager Requests

Itemized Requests for 2023-2033

Welcome Signs	\$170,000
----------------------	------------------

Replace Welcome to Page, AZ signs

Total: \$170,000

Information Technology Requests

Itemized Requests for 2023-2033

Fiber Build Outs	\$25,000
-------------------------	-----------------

Fiber Build Outs

Server Upgrades	\$5,400
------------------------	----------------

Server Upgrades

Spillman GeoValidation	\$18,000
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Spillman GeoValidation

Total: \$48,400

Magistrate Requests

Itemized Requests for 2023-2033

Court Expansion	\$60,000
------------------------	-----------------

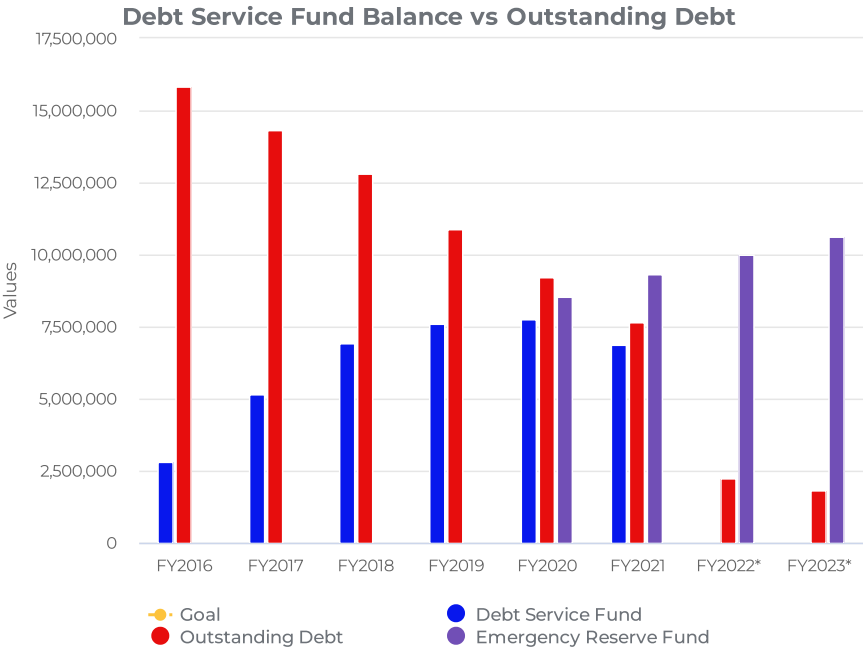
Magistrate Court/Conference and Jury Room/The co-located Magistrate Court and Justice Court do not have a jury room or designated conference room space for negotiations between parties. An expansion into the north entrance breezeway is a...
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Total: \$60,000

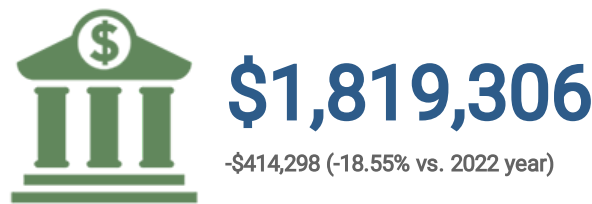
DEBT

Debt Overview

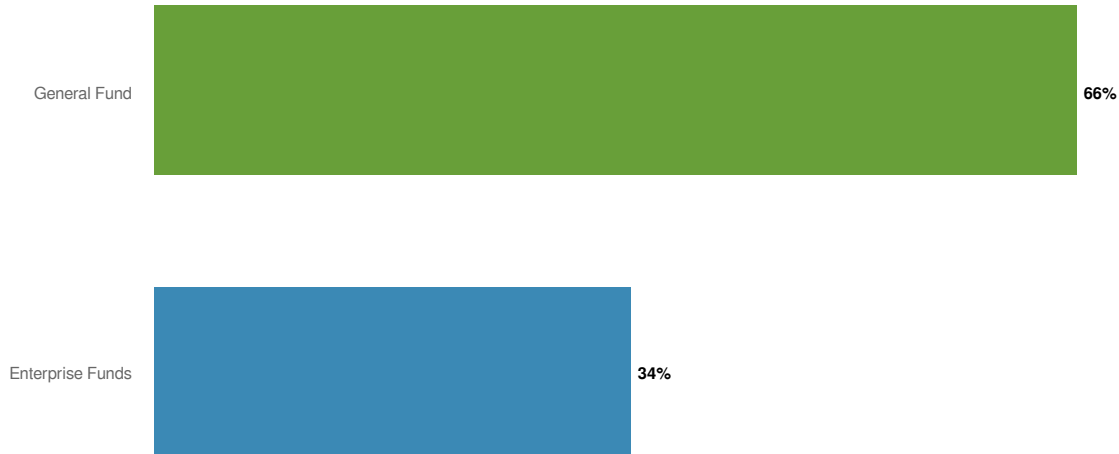
The Debt Service Fund was a separate fund within the City’s chart of accounts designed to manage the accelerated repayment of outstanding debt and enhance the City’s capacity to function fluently. This strategy results in a stabilization policy which budgets predictable revenue streams for paying annual debt service payments in order to remain within the City’s legal debt limits. Starting in FY2015, the City of Page placed building the Debt Service Fund as a primary focus. In FY2021, the City paid off the unfunded Public Safety Personnel Retirement System liability that once had a balance of \$4M. In July 2022, the City paid off the outstanding Series 2011 Bond balance of \$5.1M with the Debt Service Fund. In FY2023, the only outstanding liability for the General Fund is the Accrued Compensated Absences of approximately \$1 million. The remaining debt accrued is by Enterprise Funds that generate their own revenue to cover these costs. As a precaution, the City established the Emergency Reserve Fund in FY2020 to cover such costs in times of financial hardship.



Government-wide Debt Overview



Debt by Fund



	FY2019	FY2020	FY2021	FY2022	% Change
All Funds	Actual	Actual	Actual	Budget	FY2022 vs FY2023
General Fund	\$3,163,872	\$2,052,795	\$1,115,207	\$1,100,000	-1.4%
Special Revenue Funds	\$387,794	\$553,791	\$646,489	\$441,403	-31.7%
Debt Service	\$6,895,000	\$6,040,000	\$5,150,000	\$0	-100%
Enterprise Funds	\$446,422	\$560,251	\$767,372	\$692,201	-9.8%
Total All Funds:	\$10,893,088	\$9,206,837	\$7,679,068	\$2,233,604	-70.9%

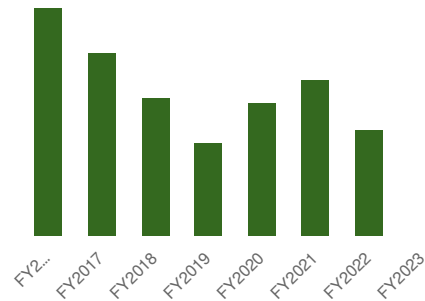
Special Revenue Funds

Airport

In FY2021, the City paid off the Airport Bond debt.

Capital Fund

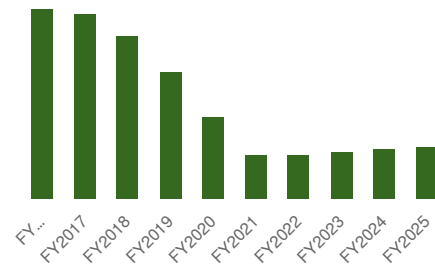
The lease payments for the Police Vehicles procured in FY2020 and FY2021 are budgeted to be paid from the Capital Fund and budgeted to be paid off in FY2023.



	FY2019	FY2020	FY2021	FY2022	% Change
Special Revenue Funds	—	—	—	—	FY2022 vs FY2023
Capital Fund	\$0	\$356,299	\$646,489	\$441,403	-31.7%
Airport	\$387,794	\$197,492	\$0	\$0	0%
Total Special Revenue Funds:	\$387,794	\$553,791	\$646,489	\$441,403	-31.7%

General Fund

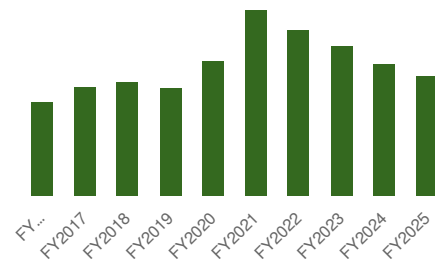
Accrued Compensated Absences and the unfunded Public Safety Personnel Retirement systems liability for the City are paid out of the General Fund and is an anticipated liability each year.



	FY2019	FY2020	FY2021	FY2022	% Change
General Fund	—	—	—	—	FY2022 vs FY2023
General Fund	\$3,163,872	\$2,052,795	\$1,115,207	\$1,100,000	-1.4%
Total General Fund:	\$3,163,872	\$2,052,795	\$1,115,207	\$1,100,000	-1.4%

Enterprise Funds

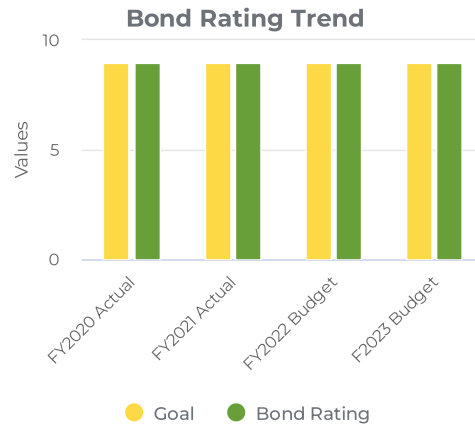
Currently, the Golf Course has four leases for mowers, golf carts and a beverage cart and are considered a liability for the enterprise's fund.



	FY2020	FY2021	FY2022	FY2023	% Change
Enterprise Funds	—	—	—	—	
Horseshoe Bend Fund	\$6,019	\$10,273	\$11,000	\$12,000	9.1%
Electric Fund	\$296,656	\$326,776	\$328,000	\$330,000	0.6%
Water Fund	\$71,722	\$42,280	\$43,000	\$43,500	1.2%
Sewer Fund	\$58,050	\$55,808	\$57,000	\$57,500	0.9%
Golf Course Fund	\$127,804	\$332,235	\$253,201	\$176,306	-30.4%
Total Enterprise Funds:	\$560,251	\$767,372	\$692,201	\$619,306	-10.5%

Bond Rating

Investment grade	Moody's	Standard & Poor's	Fitch
10	Aaa	AAA	AAA
9	Aa1	AA+	AA+
8	Aa2	AA	AA
7	Aa3	AA-	AA-
6	A1	A+	A+
5	A2	A	A
4	A3	A-	A-
3	Baa1	BBB+	BBB+
2	Baa2	BBB	BBB
1	Baa3	BBB-	BBB-



Debt Limitation

City of Page, Arizona Legal Debt Margin Information Last Ten Fiscal Years

Statistical Section Debt Capacity (Accrual basis of accounting)

	Fiscal Year Ended June 30									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Assessed Value of Real Property (2)* reinstated	\$ 62,585,129	\$ 64,679,910	\$ 67,174,588	\$ 69,491,903	\$ 71,737,815	\$ 76,071,757	\$ 81,314,653	\$ 86,048,461	\$ 92,189,515	\$ 96,254,978
20% Limitation										
Legal Debt Limitation	\$ 13,582,402	\$ 12,517,026	\$ 12,935,982	\$ 13,434,918	\$ 13,898,381	\$ 15,214,351	\$ 16,262,931	\$ 17,209,692	\$ 18,437,903	\$ 19,250,996
General Obligation Bonds Outstanding (1)	-	-	-	-	-	-	-	-	-	-
Debt Margin Available	\$ 13,582,402	\$ 12,517,026	\$ 12,935,982	\$ 13,434,918	\$ 13,898,381	\$ 15,214,351	\$ 16,262,931	\$ 17,209,692	\$ 18,437,903	\$ 19,250,996
Total Net Debt applicable to the 20 %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
6 % Limitation										
Legal Debt Limitation	4,074,721	3,755,108	3,880,795	4,030,475	4,169,514	4,564,305	4,878,879	5,162,908	5,531,371	5,775,299
General Obligation Bonds Outstanding (1)	1,486,334	1,309,609	1,127,691	943,520	759,190	574,193	387,794	197,492	-	-
Debt Margin Available	\$ 2,588,387	\$ 2,445,499	\$ 2,753,104	\$ 3,086,955	\$ 3,410,324	\$ 3,410,324	\$ 4,491,085	\$ 4,965,416	\$ 5,531,371	\$ 5,775,299
Total Net Debt applicable to the 20 % * reinstated	2.37%	2.02%	1.68%	1.36%	1.06%	0.75%	0.48%	0.23%	0.00%	0.00%

Debt Applicable to 20% Limit



Debt Applicable to 6% Limit



Source: Notes to the Financial Statements Long-Term Liabilities

Debt Snapshot

In FY2023, the City will reduce long-term outstanding debt by over \$400K from prior by making scheduled payments and paying off the two police vehicle leases. These balances do not include the net pension liability that was \$6.3 million at the end of FY2021 (yet to be calculated for FY2022). Paying off other debt was also explored but determined not to offer any monetary benefit or cost savings.

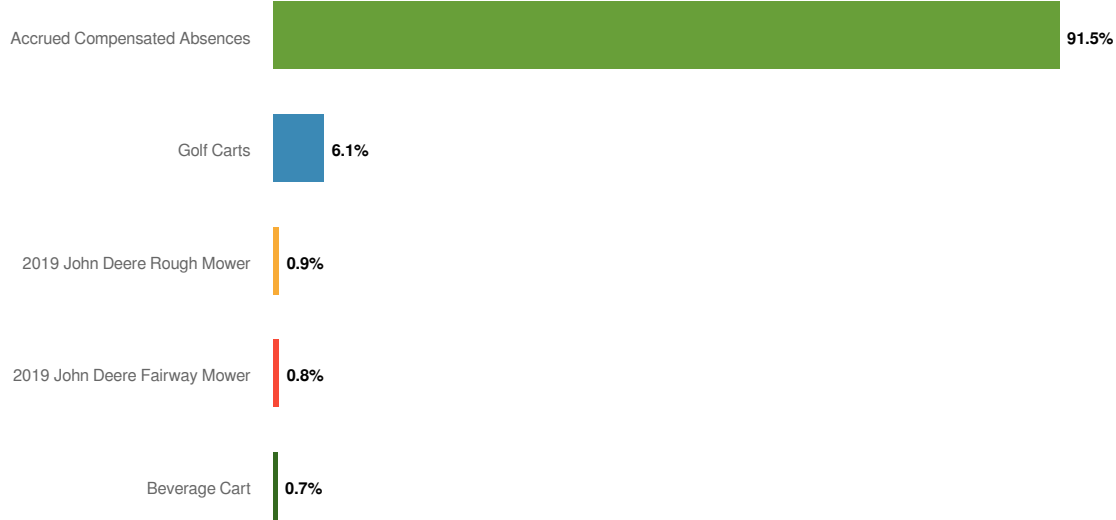


\$1,819,306

-\$414,298 (-18.55% vs. 2022 year)

Our largest contributor to long-term debt is accrued compensated absences budgeted at \$1.7 million. The unfunded Public Safety Retirement Pension System liability was paid off in FY2021. The two police vehicle leases are budgeted to be paid off in FY2023. The outstanding mower leases, golf carts, and beverage carts will be paid as scheduled.

Debt by Type

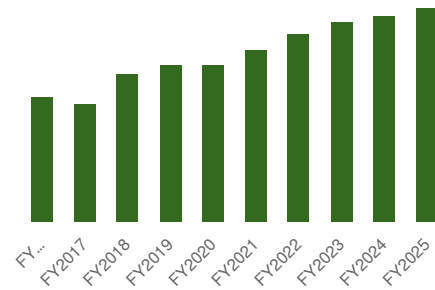


	FY2020	FY2021	FY2022	FY2023	% Change
Debt	Actual	Actual	Budget	Budget	
Accrued Compensated Absences	\$1,304,740	\$1,422,428	\$1,560,000	\$1,665,000	6.7%
Public Safety Personnel Retirement - Unfunded Liability	\$1,187,166	\$147,053	\$0	\$0	0%
Airport 2004 Series Bond	\$197,492	\$0	\$0	\$0	0%
Police Vehicles Lease #1	\$356,299	\$263,352	\$170,404	\$0	-100%
Police Vehicles Lease #2	\$0	\$383,137	\$270,999	\$0	-100%
2019 John Deere Fairway Mower	\$48,946	\$37,949	\$26,493	\$14,557	-45.1%
2019 John Deere Rough Mower	\$55,734	\$44,276	\$30,167	\$16,576	-45.1%
2016 John Deere Terrain Mower	\$16,460	\$2,964	\$0	\$0	0%
2011 Series Bond	\$6,040,000	\$5,150,000	\$0	\$0	0%
Golf Carts	\$0	\$201,399	\$155,799	\$110,199	-29.3%
Beverage Cart	\$0	\$26,510	\$19,742	\$12,974	-34.3%
Total Debt:	\$9,206,837	\$7,679,068	\$2,233,604	\$1,819,306	-18.5%

Accrued Compensated Absences

Accrued Compensated Absences

Per Governmental Accounting Standards Board, the City accounts for accrued compensated absences liabilities. This liability calculates the amount for which employees will be paid for absences utilizing leave times, such as vacation, sick leave and compensatory time.

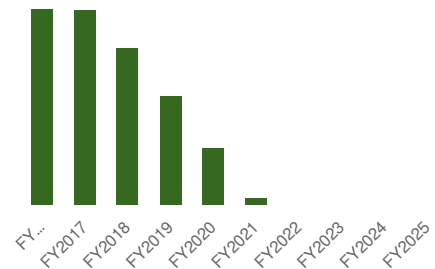


	FY2020	FY2021	FY2022	FY2023	% Change
Accrued Compensated Absences	—	—	—	—	
Accrued Compensated Absences	\$1,304,740	\$1,422,428	\$1,560,000	\$1,665,000	6.7%
Total Accrued Compensated Absences:	\$1,304,740	\$1,422,428	\$1,560,000	\$1,665,000	6.7%

Public Safety Personnel Retirement - Unfunded Liability

Unfunded Actuarial Accrued Liability (UAAL)

The excess of the actuarial accrued liability over the valuation assets; sometimes referred to as "unfunded past service liability". UAL increases each time an actuarial loss occurs and when new benefits are added without being fully funded initially and decreases when actuarial gains occur.



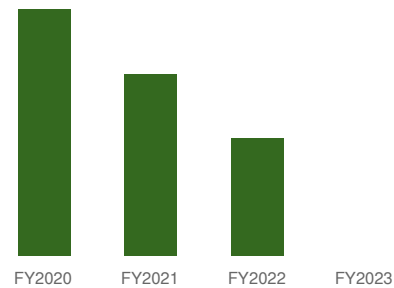
Payment Toward Unfunded Public Safety Personnel Retirement System (PSPRS) Liability

The FY2023 budget includes a payment to Arizona Public Safety Personnel Retirement System for unfunded liability, if any is accrued. The City paid off the unfunded liability as of June 30, 2020 and has the intention of paying the balance of the unfunded liability each year. The estimated Annual Required Contribution for FY2023 is \$343K, and the City has budgeted to pay an additional \$200,000 toward possible unfunded liability.

	FY2022	FY2023	% Change
Public Safety Personnel Retirement - Unfunded Liability	—	—	
Public Safety Personnel Retirement - Unfunded Liability	\$0	\$0	0%
Total Public Safety Personnel Retirement - Unfunded Liability:	\$0	\$0	0%

Police Vehicles Lease #1

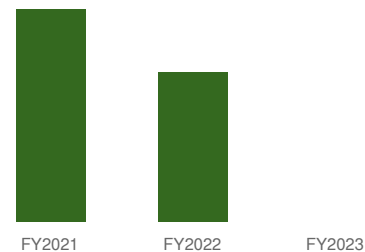
In FY2020, the City leased six Police Vehicles through Kansas State Bank for 48 months beginning May 2020 to replace outdated vehicles. The FY2023 Budget includes the early payoff of this lease early an estimated interest savings of \$3,000.



	FY2022	FY2023	% Change
Police Vehicles Lease #1	—	—	
Police Vehicles Lease #1	\$170,404	\$0	-100%
Total Police Vehicles Lease #1:	\$170,404	\$0	-100%

Police Vehicles Lease #2

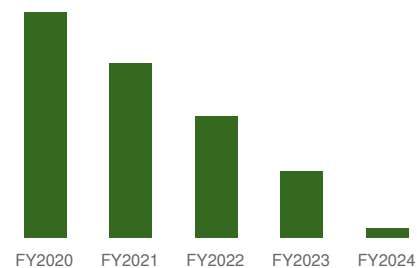
In FY2021, an additional seven Police Vehicles were leased through Kansas State Bank for 48 months beginning May 2020. The FY2023 Budget includes the early pay off of this lease early an estimated interest savings of \$6,000.



	FY2022	FY2023	% Change
Police Vehicles Lease #2	—	—	
Police Vehicles Lease #2	\$270,999	\$0	-100%
Total Police Vehicles Lease #2:	\$270,999	\$0	-100%

2019 John Deere Fairway Mower

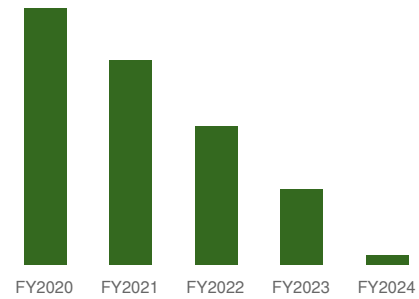
2019 John Deere Fairway Mower has a lease with Wells Fargo for 60 months starting October 2019. The early payoff for this lease was also explored but would not offer any financial benefits. The City will continue to pay as scheduled.



	FY2022	FY2023	% Change
2019 John Deere Fairway Mower	—	—	
2019 John Deere Fairway Mower	\$26,493	\$14,557	-45.1%
Total 2019 John Deere Fairway Mower:	\$26,493	\$14,557	-45.1%

2019 John Deere Rough Mower

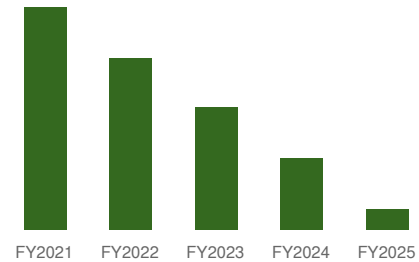
2019 John Deere Rough Mower has a lease with Wells Fargo for 60 months starting October 2019. The early payoff for this lease was also explored but would not offer any financial benefits. The City will continue to pay as scheduled.



	FY2022	FY2023	% Change
2019 John Deere Rough Mower	—	—	
2019 John Deere Rough Mower	\$30,167	\$16,576	-45.1%
Total 2019 John Deere Rough Mower:	\$30,167	\$16,576	-45.1%

Golf Carts

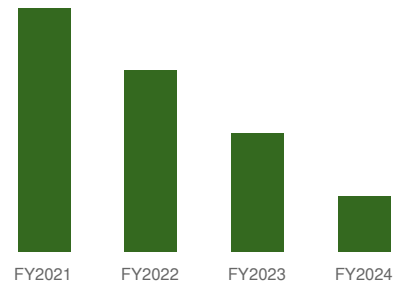
In FY2021, the City leased 62 Golf Carts through DLL Financial Solutions for 65 months beginning July 2020. The early payoff for this lease was also explored but would not offer any financial benefits. The City will continue to pay as scheduled.



	FY2022	FY2023	% Change
Golf Carts	—	—	
Golf Carts	\$155,799	\$110,199	-29.3%
Total Golf Carts:	\$155,799	\$110,199	-29.3%

Beverage Cart

In FY2021, the City leased a Beverage Cart through DLL Financial Solutions for 60 months beginning July 2020. The early payoff for this lease was also explored but would not offer any financial benefits. The City will continue to pay as scheduled.



	FY2022	FY2023	% Change
Beverage Cart	—	—	
Beverage Cart	\$19,742	\$12,974	-34.3%
Total Beverage Cart:	\$19,742	\$12,974	-34.3%

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrual Basis of Accounting: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ADA: Acronym that stands for Americans with Disabilities Act. A measure passed by the federal government that became effective January 1994, that requires, among other things, the City to make all programs and facilities accessible to any handicapped person who asks for it.

Adopted Budget: A plan of financial operations approved by the City Council and established by resolution which reflects approved tax rates, estimates of revenues, expenditures, transfers, departmental objectives, and performance/workload indicators for a fiscal year.

ADOT: Acronym that stands for Arizona Department of Transportation.

Agency Funds: These funds account for assets held by an entity in a trustee capacity or as an agent for individuals, private organizations, other governmental organizations, or other funds. This is a type of fiduciary fund.

AHCCCS: An acronym for "Arizona Health Care Cost Containment System." Arizona counties make a contribution to the State-managed AHCCCS system based on a formula proscribed by State law. The AHCCCS program provides indigent health care.

ALTCS: An acronym for "Arizona Long-Term Care System" which provides indigent long-term care. Counties make a contribution to ALTCS based on a formula established by State law.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Annual Financial Audit: The independent review of the financial position and reporting procedures of a local government entity.

Annualize: To calculate the full-year cost of any budget changes made mid-fiscal year for the purpose of adding that cost to a prepared annual budget.

Appropriation Ordinance: The official document adopted by the City Council establishing the legal authority to obligate and expend resources.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

ASRS: Acronym for Arizona State Retirement System, a state agency that administers a pension plan, long-term disability plan, retiree health insurance plans and other benefits to qualified government workers.

Assessed Valuation: A value that is established for real and personal property for use as a basis for levying property taxes. NOTE: The City of Page does not assess property tax at this time.

Assessment Ratio: The ratio at which the tax rate is applied to the tax base.

Asset: Resources owned or held by a government which have monetary value.

Attrition: A method of reducing personnel by not filling positions made vacant through resignation, reassignment, transfer, retirement, termination, or means other than layoff.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Balanced Budget: A budget where total expenditures do not exceed total revenues and other sources.

Basis of Accounting: A term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such

improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Bond Refinancing: The payoff and re-issuance of bonds in order to obtain an improved interest rate and/or bond conditions.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Budget Amendment: A procedure to revise a budget appropriation either by City Council approval through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by City Manager authorization to adjust appropriations within a departmental budget. These are discouraged.

Budget Basis: The form of accounting utilized throughout the budget process. The City's budget for general government is on the modified accrual basis. Revenues are recorded when they are both measurable and available. Liabilities are recognized when incurred (except for long-term debt which is carried in the general long-term debt account group). The City's accounting records for the Enterprise Funds are maintained on a full accrual basis; revenues are recognized when earned and expenses are recognized when incurred.

Budget Calendar: The schedule of key dates or milestones that the City follows during the preparation, adoption, and administration of the budget.

Budget Carryforward: The departments are responsible for requesting and verifying carry-forward. Carryforwards are most frequently used during construction of large capital projects such as buildings, streets, and sewers.

Budget Document: This document is used to present a comprehensive financial program to the citizens of the City of Page, the City Council, and other interested parties.

Budget Message: The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budget Policies: General and specific guidelines that govern financial plan preparation and administration.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body.

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditure: An expenditure used from a department's operating budget for the acquisition of a capital asset. A capital asset is an item that costs \$5,000 or more and has an assigned useful life of at least one year. Capital assets should be budgeted and itemized in the capital outlay object codes.

Capital Improvements Plan (CIP): A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones.

Capital Improvements Plan Budget: A Capital Improvement Plan (CIP) Budget is a budget separate from the operating budget. Items in the CIP are usually construction or renovation projects designed to improve the value of the government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling.

Capital Project: A major construction, acquisition, or renovation activity which adds value to a government's physical assets or significantly increases its useful life; also called a capital improvement.

Capital Projects Budget: A spending plan for improvements to or acquisition of city-owned land, facilities, and/or infrastructure. The capital budget (1) balances revenues and expenditures, (2) specifies the sources of revenues, (3) lists each project of acquisition, and (4) must ordinarily be approved by the legislative body.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition, construction, or renovation of major capital facilities (other than those financed by proprietary funds, special assessment funds, and trust funds).

Capitalized Interest: A portion of the proceeds of an issue that is set aside to pay interest in the securities for a specified period of time. Interest is commonly capitalized for the construction period of a revenue producing project and sometimes for a period thereafter, so that debt service expense does not begin until the project is expected to be operational and producing revenues. Sometimes referred to as "funded interest."

Carry Forward: Cash available at the end of the fiscal year.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CDBG: Acronym that stands for Community Development Block Grant. A source of grant funding for a variety of projects.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Chart of Accounts: A chart that assigns a unique number to each type of transaction (e.g., salaries or for recording revenues and expenditures that fits the organizational structure and adheres to statutory and financial reporting requirements).

CIP: Acronym that stands for (1) Capital Improvements Program and (2) Construction in Progress.

City Sales Tax: A general excise tax levied on all applicable categories of sales expressed as a percentage of the State Sales Tax.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Commodities: Expendable items that are consumable or have a short life span, such as office supplies, gasoline, and small equipment.

Compensated Absences: Compensated absences are absences for which employees will be paid, such as vacation, sick leave, or other leave.

Construction in Progress: Entry records tracking the cost of construction work, which is not yet completed (typically, applied to capital budget items). A CIP item is not depreciated until the asset is placed in service.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies (e.g., rents, maintenance agreements, and professional consulting services).

Contributed Capital: Contributed capital is created when a general capital asset is transferred to a proprietary fund or when a grant is received that is externally restricted to capital acquisition or construction.

Control Account or Control Group: The identity given to expenditure types, such as personnel costs, services and supplies, and capital outlay expenditures.

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Limitation: The limit set on the issuance of general obligation bonds per State constitution. For general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city services as water, lights, sewers, development of open spaces, preserves, parks, playgrounds and recreational facilities. The City currently has no general obligation bonds.

Debt Service Fund Requirements: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service: The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Deferred Compensation Agency Fund: The City administered fund that is used to account for the monies held for employees who elect to make cash contributions, through payroll deduction, to a tax-deferred plan known as the 457 Plan.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: This is the amount of expense charged against earnings by an organization to write off the cost of a capital asset over its useful life, giving consideration to wear and tear, obsolescence and salvage value. If the expense is assumed to be incurred in equal amounts in each business period over the life of the asset, the depreciation method used is straight line (SL).

Designated Fund Balance: A portion of unreserved fund balance designated for a specific future use.

Direct Debt: The sum of the total bonded debt and any unfunded debt (i.e. short-term notes) of the City for which the City has pledged its "full faith and credit." This does not include the debt of overlapping jurisdictions.

Employee Related Expenditures (ERE): The ERE included in the Adopted Budget are the City's share of an employee's fringe benefits and taxes. ERE provided by the City of Page include FICA (Social Security), Medicare, employee and dependent health insurance, dental, vision, unemployment, life insurance, retirement, and workers compensation.

Encumbrance: A reservation of funds for an anticipated expenditure prior to actual payment of that specific item. Funds usually are reserved or encumbered with a purchase order prior to the actual cash payment being disbursed.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery—direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure Limitation: A state imposed limit placed on expenditures of the City.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Expense: Charges incurred for operations, maintenance, interest, or other charges.

Fees: Charges for direct receipt of a public service on the party receiving the service.

FEMA: Acronym that stands for Federal Emergency Management Agency. A federal agency that provides funding for grants related to hazard mitigation.

FICA: Acronym for Federal Insurance Contributions Act, federal law that requires three separate taxes from wages paid to employees. Comprised of Social Security tax, Medicare tax, and Medicare surtax (surtax for employees earning over \$250,000 annually).

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Financial Accounting Standards Board (FASB): This private, non-profit organization is responsible for determining standards of accounting principles. These principles are commonly referred to as the Generally Accepted Accounting Principles (GAAP).

Financial Plan: A parent document for the budget that establishes management policies, goals, and objectives for all programs within the City.

Fiscal Policy: A government agency's adopted policy for managing revenues, spending, and debt related to the government services and programs it provides and its capital investment; fiscal policy establishes agreed-upon principles and guidelines for the planning and programming of government budgets and their funding.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Page has specified July 1 through June 30 as its fiscal year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Accrual Accounting: A basis of accounting in which revenue is recognized when earned and expenses are recognized when incurred.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Full-Time Equivalent (FTE): A value equivalent to the number of employees paid full time (forty hours per week or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to a 0.5 FTE.

Function: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance/Equity: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances, carried forward into the next fiscal year, or reverted back to a granting agency if such is contractually stipulated.

Fund Transfers: Transferring monies between funds is a tool for maintaining a structurally-balanced budget.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

FY: Abbreviation for fiscal year, the time period designated by the City signifying the beginning and ending period for recording financial transactions.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fixed Asset Account Group: A self-balancing group of accounts established to account for fixed assets of the City. This does not include fixed assets of the Enterprise Funds. These are included in the Enterprise Fund.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Governmental Revenue: The revenues of a government other than those derived from and retained in an enterprise fund.

General Long-term Debt Account Group: An account group that accounts for the balances due on long-term indebtedness that has been financed. The group also accounts for the dollar value of the accrued vacation and other compensated absences of city employees.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Generally Accepted Accounting Principles (GAAP): These are the uniform minimum standards for financial accounting and reporting, reflecting the rules and procedures that define accepted accounting principles.

GIS: Acronym for geographic information system, a system designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.

Goal: A goal is the purpose towards which an endeavor is directed. A goal supports a department's mission statement and a citywide priority. Goals should include expected performance levels (i.e., citizen satisfaction levels, turnaround times, efficiencies, etc.) and are results-oriented, specific, state outcomes in measurable terms, and attainable within a specifically-stated timeframe.

GOHS: Acronym that stands for Governor's Office of Highway Safety. A state agency that provides funding for grants related to traffic enforcement programs.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Governmental Accounting Standards Board (GASB): An independent not-for-profit organization that is responsible for issuing accounting standards for state and local governments.

Governmental Fund: A generic classification used by GASB to refer to all funds other than proprietary and fiduciary funds. The general fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as governmental funds. Governmental funds are said to be expendable; that is, resources are received and expended, with no expectation that they will be returned through user or departmental charges. Revenues and expenditures (not expenses) of governmental funds are recognized on the modified accrual basis of accounting.

Grant Reversion: When a government entity in receipt of a grant reverts any unexpended funds from the grant award to the granting agency.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Gross Pledge or Gross Revenue Pledge: A pledge that all revenues received will be used for debt service prior to deductions for any costs or expenses.

Highway User Revenue Fund (HURF): The Special Revenue Fund that accounts transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to Cities by the state.

HURF: Acronym that stands for Highway User Revenue Fund.

Improvement District: An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Incremental Budgeting: A budgeting process in which precedent determines how funds will be allocated among departments and programs. Under incremental budgeting, increases in allocations usually occur in small increases over past levels.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Industrial Insurance: Insurance for work-related injuries and illnesses, and pays for approved medical, hospital, and related services essential to an injured worker's treatment and recovery. It also provides partial wage replacement for injured workers who are temporarily unable to work.

Infrastructure: The physical assets of a government (e.g., streets or bridges).

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Intergovernmental Revenue: Revenues from other governments, such as the state and federal government, in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

iWorQ: Web-based applications for work management, permit management, code enforcement, and license management for cities and counties.

JCEF: Acronym that stands for Judicial Criminal Enhancement Fund.

Judicial Criminal Enhancement Fund: The State of Arizona Department of Public Safety administers this fund. This fund provides grant money to local law enforcement authorities to be used to enhance projects designed to prevent or control crimes.

Land Development: Capital improvements to preserve land or to enhance its public use. This includes fencing, outdoor lighting, drainage/storm runoff, and planting vegetation, as well as forest thinning.

Lease Purchase Agreement: A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Lease Purchase: This method of financing allows the City to construct or acquire property and pay for it over a period of time by installment payments rather than an outright purchase. The time payments include an interest charge, which is typically lower than standard rates because the recipient does not have to pay income tax on the interest.

Levy Limit: In 1980, the Arizona Constitution was amended to limit the amounts which could be levied on property by the City and other local governments.

Levy: To impose taxes for the support of governmentally-provided services.

Liability: Resources owned by a government which have monetary value.

Limited Appointment: A position whose appointment is made for a specific project within a specific time frame. Limited appointments must be for no more than 24 months in duration.

Line-Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Major Fund: A fund consisting of 10% or more of the associated total revenues, expenditures/expenses, assets, or liabilities of all governmental or all enterprise funds, and 5% or more of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.

Marginal Cost: The additional cost of providing service to one more resident or consumer. Once capacity is reached, additional service capacity must be funded, and marginal cost increases substantially.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Mission Statement: A clear, concise statement of purpose for the entire City or department. The mission's focal point is broad, yet distinctly describes the City or department goals.

Modified Accrual Basis of Accounting: A type of accounting in which revenue is recognized when it is measurable and available to finance the expenditures of the current period and expenditures are generally recorded when the related fund liability is incurred (with some exceptions).

MPC Bonds: A method of funding major municipal projects. Citizens do not have to vote on this means of financing, nor are the bonds subject to debt limitation as specified by State constitution.

MPC: Acronym that stands for Municipal Property Corporation.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Municipal Property Corporation: A non-profit corporation with the main purpose of providing a financing alternative to fund the cost of acquiring, constructing, reconstructing and improving various municipal properties and buildings suitable for use by and for leasing to the City.

NACOG: Acronym that stands for Northern Arizona Council of Governments. A council of governments representing western Arizona, headed by an executive board that assist member agencies with the administration of government, community development, planning of municipal facilities and road improvements. This council also determines the distribution of Community Development Block Grant (CDBG) allocations.

Net Direct Debt (or Net Bonded Debt): Direct debt minus self-supporting debt.

Net Pledge or Net Revenue Pledge: A pledge that net revenues will be used for payment of debt service.

Non-major Fund: A fund consisting of less than 10% of the associated total revenues, expenditures/ expenses, assets, or liabilities of all governmental or all enterprise funds, and less than 5% of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.

Non-operating Expense: An expense that is not directly related to the provision of services, i.e. debt service.

Non-operating Revenue: Revenue that is generated from other sources, i.e. interest, and is not directly related to service activities.

Non-recurring Expense: Extraordinary or one-time expense that is not expected to continue over time, at least on a regular basis.

Non-recurring Revenue: Extraordinary or one-time revenue that is not expected to continue over time, at least on a regular basis.

Note: A short-term loan, typically with a maturity date of a year or less.

Object Code: Identifies the expenditure type (e.g., cash, accounts payable, salaries and wages, etc.)

Objective: A statement of specific direction, purpose, or intent based on the goals established for a specific department.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Obligations: Amounts which a government may be legally required to meet out of its resources, including both actual liabilities and encumbrances not yet paid.

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Operating Expenses: The cost for personnel, materials, and equipment required for a department to function.

Operating Revenue: Funds received as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund, i.e. user charges.

Operating Transfer: City resources are transferred between various funds. Transfers are made in order to subsidize projects in other funds. Transfers to other funds always equal transfers from other funds.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Page Utility Enterprises: Not-for-profit public power entity, owned by the City of Page.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure: As defined by GFOA, a specific quantitative measure or qualitative assessment of results obtained through a program or activity. It summarizes the relationship between inputs and outputs in achieving outcomes with respect to effectiveness, cost (efficiency) and quality.

Performance Measurement: As defined by GFOA, a process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes.

Personal Property: For property tax purposes in Arizona, personal property is designated as all types of property except land, buildings, or other real property improvements. Taxable personal property includes movable items used for agricultural, commercial, industrial, or rental-residential purposes. Personal property is not attached permanently to real property and may be removed by its owner without damage to the real property. Mobile homes are also personal property unless the owners file an affidavit affixing the mobile home to their real property.

Personnel Savings: A savings in general, when budgeted positions are held vacant or employees are paid at a lower rate than was budgeted.

Personnel Services: A category of expenditures within the budget that includes salaries, benefits, temporaries, and overtime, etc.

Pledged Revenues: These are monies obligated for the payment of debt service and the making of other deposits required by the bond contract.

Position: A single specific instance of a job class, whether occupied or vacant, involving duties entailing the services of one person. A position may be full- or part-time as reflected in the FTE value.

Principal: The face amount of a bond, exclusive of accrued interest.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Program: A combination of activities to accomplish an end.

Proposed Budget: A plan of financial operations submitted by the City manager to the City Council. This plan reflects estimated revenues, expenditures, transfers, and departmental goals, objectives, and performance/workload indicators.

Proprietary Funds: Sometimes referred to as "income determination," "non-expendable," or "commercial-type" funds. They are used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). Revenues and expenses (not expenditures) are accounted for on the full accrual basis.

PSPRS: Acronym for Public Safety Personnel Retirement System.

Public Hearing: An open meeting regarding proposed operating or capital budget allocations which provides citizens with an opportunity to voice their views on the merits of the proposals.

Public Safety Personnel Retirement System: A state agency that administers governmental retirement plan for public safety personnel.

PUE: Acronym that stands for Page Utility Enterprises. Not-for-profit public power entity, owned by the City of Page.

Purchased Services: The cost of services that are provided by a vendor.

Racketeering Influenced Criminal Organizations: A Special Revenue Fund that accounts for the RICO revenues and expenses of the Police Department. Expenditures from this fund are restricted to the furtherance of law enforcement efforts.

Real Property: Real estate, including land and improvements (buildings, fencing, paving) classified for purposes of assessment.

Recurring Expenditures: Expenses expected to be funded every year in order to maintain current/status quo service levels.

Recurring Revenues: Revenues that can reasonably be expected to continue year to year, with some degree of predictability.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Reserve: An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: The total amount available for appropriation including estimated revenues, fund transfers, and beginning fund balances.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revenue Neutral Position: A position is considered to be revenue neutral when its expenditure impact, i.e., its total cost, is directly offset by the generation of incremental (or "new") revenue.

Revenue: Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

RICO: Acronym that stands for Racketeering Influenced Criminal Organizations.

Risk Management: An organized attempt to protect a government's assets against loss in the most economical method.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

SCBA: Acronym for self-contained breathing apparatus.

Self-Contained Breathing Apparatus: Device worn by rescue workers, firefighters, and other to provide breathable air in an immediately dangerous to life or health atmosphere.

Self-Supporting Debt: Debt for which the City has pledged a repayment source separate from its general tax revenues (i.e. Wastewater bond repaid from wastewater user charges/improvement district (assessment) bonds utility income/special assessment bonds).

Service Area: These are made up of departments with similar goals and priorities with a common purpose and common issues to address.

Service Level: Services or products which comprise actual or expected output of a given program. Focus is on results, not measures or workload.

Services: A service is the productive outcome that the customer receives from a department.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Assessment: A tax or levy customarily imposed against only those specific parcels of real estate that will benefit from a proposed public improvement like a street or sewer. NOTE: The City of Page does not assess property tax at this time.

Special Improvement District Bonds: Special improvement district bonds can be issued by a city to finance improvements in specific areas of the municipality. The property owners benefiting from the improvements are assessed to pay for the cost of retiring the bonds. This type of finance mechanism is generally used for such projects as street improvements and the extension of sewer lines.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific-purpose expenditures.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years providing the basis for evaluating the department as a whole.

Strategic Plan: A strategic plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the City of Page, and the public about how the department is organized to deliver results to its customers. It outlines the results that the department is accountable for achieving. The plan provides the opportunity for all department staff to observe how they contribute at all levels in the organization.

Structurally Balanced Budget: Supports financial sustainability for multiple years into the future by identifying key items: recurring and non-recurring revenues, recurring and non-recurring expenditures, and reserves.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefits of the people. This term does not encompass special assessments.

Tentative Budget: A preliminary adoption of the budget that sets the expenditure "ceiling" that legally cannot be exceeded during a given fiscal year.

Trend: A documented recurrence of measurable events or circumstances over time that is increasing, decreasing, or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unencumbered Fund Balance: Amount of an appropriation neither expended nor encumbered; generally available for future purposes.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Variable Cost: A cost that increases or decreases relative to increases/decreases in the amount of service provided.

Vehicle License Tax: Also known as Auto-Lieu, a tax paid to the State by drivers when registering vehicles as part of the total registration cost, a portion of which is returned to the counties by the State.