



# City of Page, Arizona **FY2022 Budget**



**Final version**

Last updated 11/30/21

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# INTRODUCTION

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# Distinguished Budget Presentation Award FY2021



GOVERNMENT FINANCE OFFICERS ASSOCIATION

## *Distinguished Budget Presentation Award*

PRESENTED TO

**City of Page  
Arizona**

For the Fiscal Year Beginning

**July 01, 2020**

*Christopher P. Morrill*

Executive Director



## Budget Message

Darren Coldwell, City Manager

Mayor Diak and Members of Page City Council:

The annual budget assures the efficient, effective, and economic use of the City's resources, as well as establishing that the highest priority objectives are accomplished. Through the budget, the City Council and staff set the direction of the City. The budget is expected to keep in mind both the positive and negative events happening within the City of Page. This document gives the City Council an ability to allocate resources and establish priorities.

The Fiscal Year 2022 Budget is respectfully submitted to Mayor Diak, the City Council, and residents of Page, Arizona. This budget represents the City Council's commitment to strong financial management practices and a strategic plan for continued growth and a sustained future. This budget document has been a collaboration between the City Manager, Department Managers, City staff, and members of the Page City Council to be used as a tool to identify funding priorities, reflect the needs and desires of the community, and to guide management throughout the year by clearly setting forth the goals and objectives of the Council for the coming year.

As a whole, the City of Page is in a strong financial position considering the economic challenges currently in Page. The authorization of the Coronavirus Aid, Relief, and Economic Security Act has helped stabilize funding for specific funds such as Emergency Services and Page Airport, albeit a temporary fix to a complicated problem. Several problems have played a role in the economic future of our City including:

- High unemployment due to decreased tourism numbers and other tourism related jobs.
- The continued nationwide and state-mandated restrictions.
- The decision to lockdown the Navajo Nation.
- The closing of the Navajo Generating Station.

Although these problems will take several years to overcome, there are signs of an improving economy, such as:

- Page's tourism numbers have begun to increase, especially on the weekends.
- Many community groups are working to improve the economic situation in the City.
- A noticeable increase of interest in corporate leaders in the City of Page.
- An uptick of developers expressing wants to begin new planned communities.

Overall, I feel hopeful about the City's finances and the overall economy. Even though we have experienced many negative financial impacts in our area, I do see a light at the end of the tunnel. The recovery process has already begun, which will enhance the goal of being a stable economy and consequently predictable steadfast revenues.

The City of Page's taxable revenue for the General Fund was on a path to increase by 10% to 20% in the year (2021) prior to COVID-19 and the nationwide lockdown. Last fiscal year (2021) the taxable value decreased by \$913,379 and the previous year (2020) we saw a decrease of \$2,065,276. Page has seen a sustained increase in sales tax contributions to the General Fund for the previous five years (2015-2019). The decreases in 2019 and 2020 are attributed solely to the unexpected Covid-19 pandemic.

The City of Page saw a substantial increase in health insurance costs this year. A nearly 10% increase was absorbed this year. In reviewing the past performance of our policy, Page has been very lucky to be able to keep this cost down. For over the last five years, an increase of just over 2% was passed on to the General Fund budget. With this ever-increasing expense, the City Council may need to consider a greater contribution from the employees. I will continue to review our policy and continue to entertain new options for employee health insurance coverage.

In FY2021, some very difficult decisions were made regarding the budget. The City Council and staff made the tough decision not to replace individuals leaving due to retirement and to furlough or lay off individuals whose departments had been specifically compromised by the decline in revenue. To reference the above, in fiscal year 2020 the City budgeted 159 FTEs. In fiscal year 2021, Page budgeted 152 FTEs, a decrease of 7 FTEs.

This fiscal year we re-evaluated our staffing. Working with department directors, positions were either added, removed, or revised based on the department's needs. A reorganization of departments to increase efficiency has been implemented. The departments that have seen changes are Fire, Police, Public Works, Horseshoe Bend, Recreation, Library, Finance, and Lake Powell National Golf Course. Positions and duties have been privately contracted, duties have been absorbed by other employees, and some positions have been fully eliminated. In fiscal year 2022, the City budgeted 148 FTEs, a decrease of 3 FTEs from the prior year. It is of the utmost importance that the City Council continues to review all salaries and staffing needs for future budgets.

The City Council looked outside of the box and made creative thinking a must for the success of the entire City of Page this year. It is my opinion that with continued changes the City of Page will achieve its goal of being fiscally sound and revenue positive.

# City of Page, Arizona



Located in northeastern Arizona, Page is approximately 270 miles north of Phoenix and 270 miles east of Las Vegas in the center of "Canyon Country," Page is next to Lake Powell, Glen Canyon and just a short drive from the North or South Rim of the Grand Canyon.



## Brief History



The City of Page is one of the youngest communities in the United States. In 1956, the United State Congress authorized the Bureau of Reclamation to build a dam on the Colorado River. Living accommodations and support services were needed for construction workers, their families, and everyone connected with the massive project.

The town of Page began as a construction camp. The mesa of which the City of Page now stands was part of the Navajo Tribal grazing allotment belonging to the Manson Family. This land was called Manson Mesa. The federal government made a reciprocal agreement with the Navajo Nation to transfer 16.7 square miles of Manson Mesa land to the Bureau of Reclamation, in exchange for a larger tract in Utah. The town was named after the Honorable John C. Page, whom served as a commissioner of the Bureau of Reclamation from 1936 to 1943 and died in 1955.

Construction of the dam was completed in 1965. In 1970, the Navajo Generating Station broke ground for a coal-fired generating station that brought jobs to the area and boosted the local economy. In 1974, the Bureau removed itself from governing the town and Page became an independent town by popular vote of the residents. On March 1, 1975, the City of Page was incorporated by formal resolution.

## End of an Era - Navajo Generating Station

Navajo Generating Station (NGS), a subsidiary of Salt River Project, opened in 1974 and provided hundreds of jobs for locals which helped to boost Page's economy. Operations ceased November 18, 2019.

In 2017, Salt River Project announced the plant's planned closure because of the high costs of manufacturing energy with coal and the growth of economical renewable resources. The decommission process began in 2019 and is expected to last three years. The city, county, and local entities have been working together to smooth the transition and provide more employment opportunities within the area. NGS has worked diligently to relocate many of its workers within the company during this process.

Although many of the plant workers have taken jobs in other locations, mainly in the Phoenix vicinity, many of the families have opted to remain in Page and the surrounding area. The City will continue to monitor the effects of the NGS closure and explore options to diversify the economy.

Salt River Project worked with the Navajo Tribal Utility Authority toward the development of renewable energy projects within the Navajo Nation and partnered with NTUA on the Kayenta I and II 28-megawatt solar power plants (SRP: Newsroom).





## Page Today

Today, tourism and travel-related services and public utilities are the predominant employers in Page. While tourism services experience seasonal employment peaks from March through November, small businesses provide stability for Page.

The federal government is another important employer in the Page area. Glen Canyon National Recreation Area is administered by the National Park Service through headquarters in Page; and Glen Canyon Dam is managed by the U.S. Bureau of Reclamation. Both agencies are part of the U.S. Department of the Interior. Other public employers include other federal, state, and city offices, as well as public schools.

The City of Page has a broad range of community and recreational facilities to offer both residents and visitors. Our library offers educational programming for all ages, book clubs, author visits, Wi-Fi Hotspots and job-training seminars, while the Page Community Center offers home-delivered meals and congregate dining opportunities for our residents; provides public access to Wi-Fi and computers; hosts numerous community programs, such as, Zumba, crafts, demonstrations, etc. The Lake Powell National Golf Course, the only golf course north of Flagstaff, is a pristine red-rock course with unprecedented views of the Glen Canyon Dam and Lake Powell. The Golf Course offers various programs and classes for the community and visitors. The Page Sports Complex is a beautiful four-field complex which hosts a number of sports programs and tournaments throughout the year. The Page Rim Trail, a 10-mile loop which encircles the City, gives walkers, joggers, bikers and dog-walkers a 360-degree view of all sides of the City. Grandview Knoll overlook is a newly developed nature park that offers spectacular views. The Lakeview Nature Park is a 106-acre nature area on the northside of Page, allowing more opportunities for hiking enthusiasts. There are also 6 neighborhood and community parks boasting features, such as our skate park, pickleball courts, basketball courts, and ADA playground and bathroom-accessible parks. Multiple new parks are in-the-works, with community and recreational activities being a high priority within the City of Page.



Page is the center of recreational opportunities, including Lake Powell. The lake has 1960 miles of shoreline, which is longer than the entire West Coast of the continental United States. There are 96 major canyons to explore, as well as Rainbow Bridge National Monument, which can be explored by watercraft. Horseshoe Bend Overlook and Antelope Canyon are major tourist attractions, both attracting an estimated 3 to 7 million visitors in 2017.

Located in the center of "Canyon Country," Page is just a short drive from the North or South Rim of the Grand Canyon, Bryce and Zion National Parks, Monument Valley and Canyon De Chelly. Annual events include golf tournaments at Lake Powell National Golf Course, a Balloon Regatta, bass fishing tournaments, mountain bike racing, rodeos, Native American dance performances and pow wows, and art shows.

The National Park Service estimates that the Glen Canyon National Recreation Area had 4.5 million visitors in 2017, up 41 percent over 2016. Tourism and the distance to other trade centers have created a demand for a variety of consumer goods and services. Therefore, 70 percent of the employers and more than 50 percent of the total workforce are in the retail trade and service sectors.

Page is the ideal location for exploring many of the American Southwest's renowned national parks and monuments and discovering the unique culture of the Navajo Nation.

Page has one weekly newspaper, the Lake Powell Chronicle, and a local radio station. Television channels from Phoenix, cable by satellite, and cellular telephone service are available.

Page Unified School District (PUSD) serves 1,800 square miles in and around Page. Four pre-schools, a private elementary school, a public elementary, intermediate, middle and three high schools serve the citizens of Page. The school enrollment is more than 3,000 students. In May 2017, Coconino Community College, Northern Arizona University, Dine College, and Navajo Technical University signed an agreement to start developing a "Higher Education Consortium Project" to be based in Page. The consortium is expected to offer a range of degrees and certificate programs their institutions might like to offer. Those include degree programs or certificates in teaching and early childhood education, hotel and restaurant management, culinary arts, nursing and healthcare, and marine mechanics.

Medical facilities include an accredited hospital, medical and dental offices, and various adjunct medical services. Medical specialists come from other cities on rotation to serve the citizens of Page. Classic Air Medical helicopter service is also available.

The Page Municipal Airport is situated on 536 acres located in Northern Arizona bordering Lake Powell. Two runways serve the airport - 15-33: 5,950 feet in length; and crosswind runway - 07-25: 2,200 feet in length. The Airport is a commercial service airport with charter and tour services also available.

Page has one industrial park (102 acres) with all utilities and highway access.

There are around 40 lodging facilities with roughly 3,000 units and seven meeting facilities, with the largest of these facilities seating approximately 400 people. There are also several RV parks and campgrounds with complete hookups.



Left - Grandview Knoll  
Right - Lake Powell Nation Golf Course



Left - John C. Page Memorial Park  
Right - Page Sports Complex

# Population Overview



TOTAL POPULATION

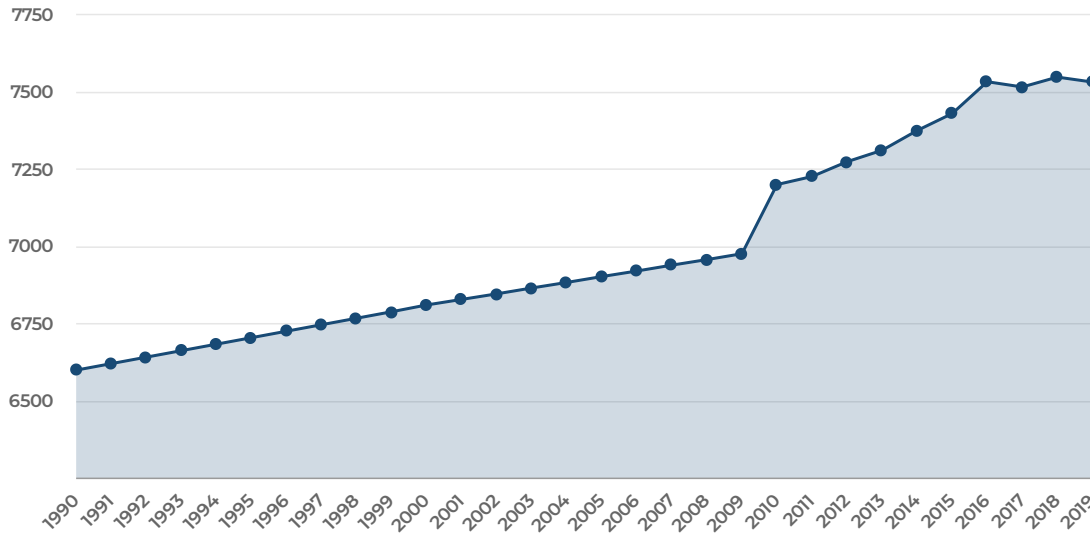
**7,531**

▼ **.2%**  
vs. 2018

GROWTH RANK

**76** out of **91**

Municipalities in Arizona



\* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.



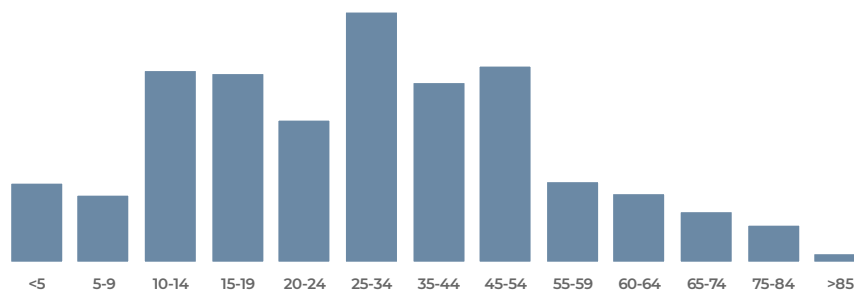
DAYTIME POPULATION

**8,550**

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

\* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

## POPULATION BY AGE GROUP



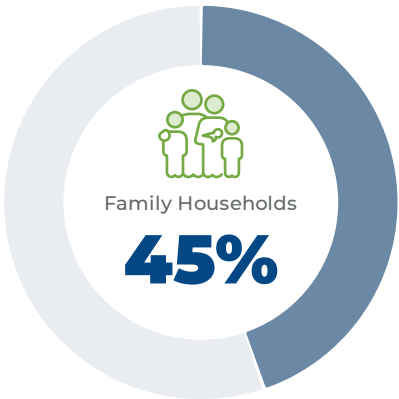
\* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

# Household Analysis

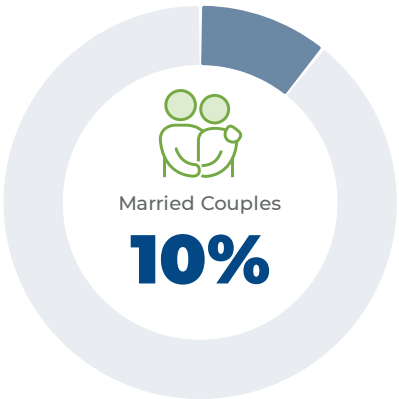
TOTAL HOUSEHOLDS

# 2,365

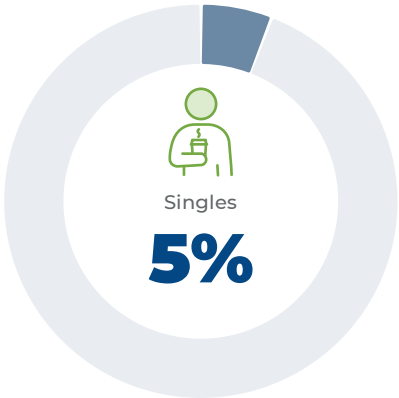
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **6%**  
lower than state average



▲ **41%**  
higher than state average



▲ **8%**  
higher than state average

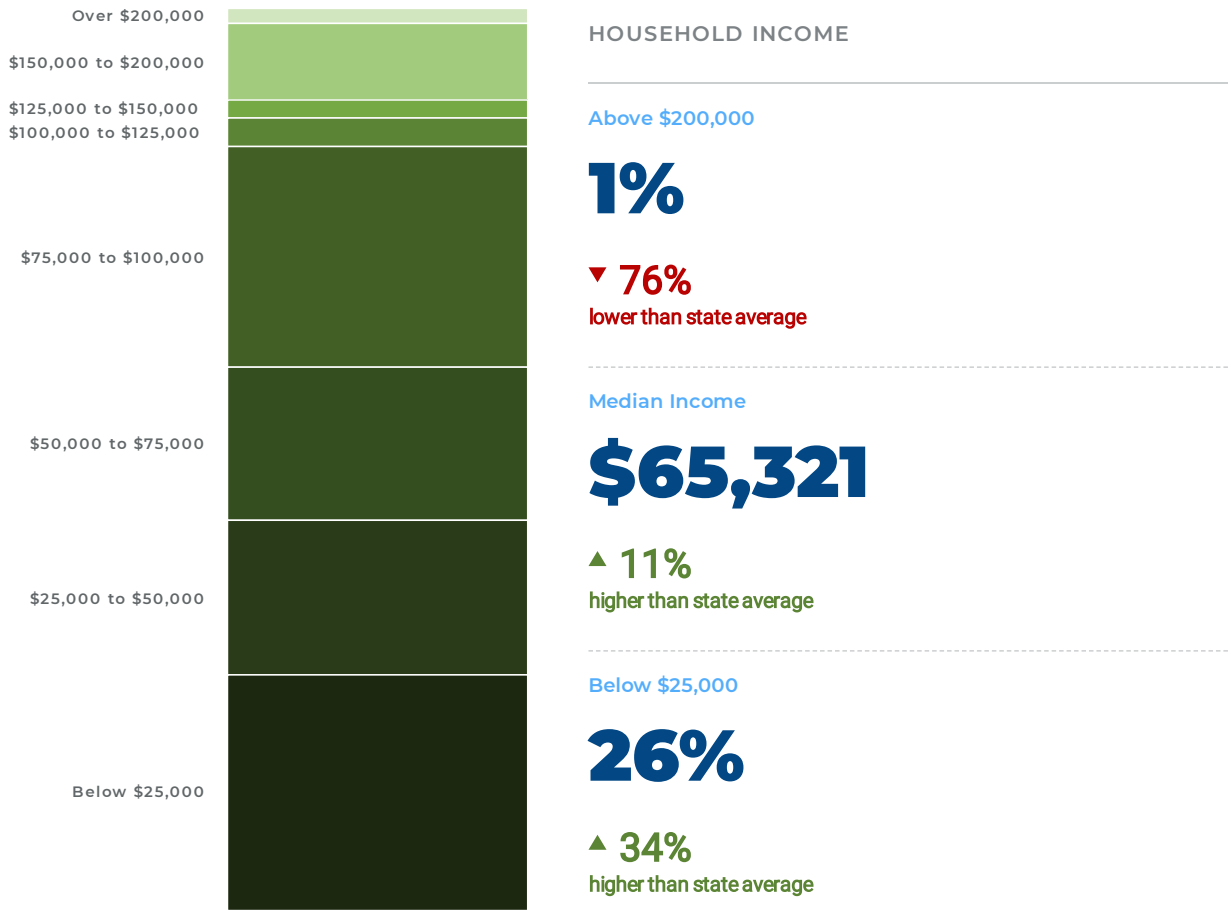


▼ **21%**  
lower than state average

\* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

# Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



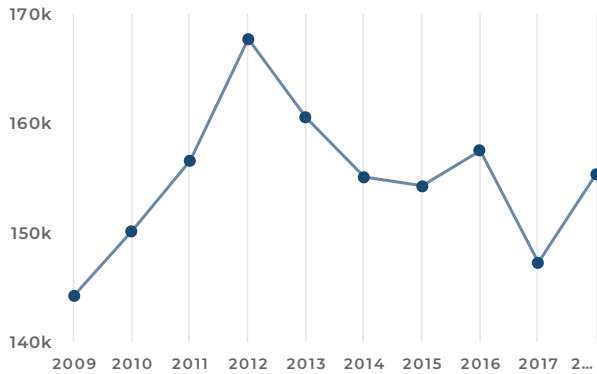
\* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

# Housing Overview



2018 MEDIAN HOME VALUE

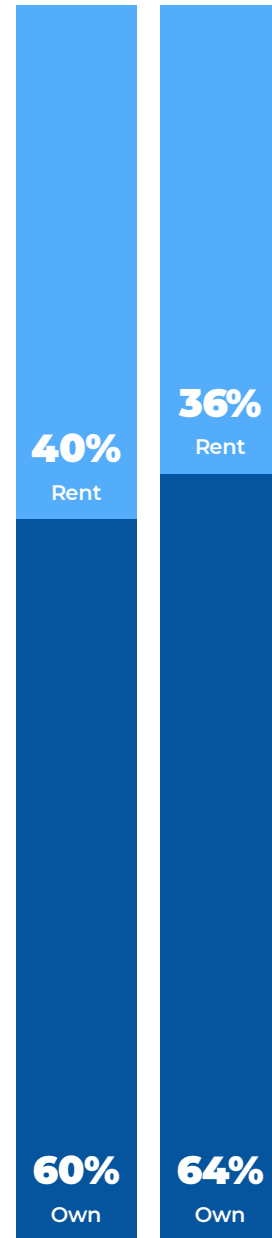
**\$155,400**



\* Data Source: 2018 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

## HOME OWNERS VS RENTERS

Page State Avg.



\* Data Source: 2019 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

## HOME VALUE DISTRIBUTION



\* Data Source: 2019 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

# Employment



## Major Employers

### Private Sector

Aramark Corp  
Walmart  
Infinity of Page Home Health Services LLC  
Banner Health  
Gary Yamaoto Custom Baits  
Page Steel Inc  
Canyonlands Community Health Care Inc  
Lake Powell Partners LLC  
Safeway Stores  
Encompass Health Services Incorporated

### Public Sector

Page Unified School District  
National Park Service  
City of Page  
Coconino Community College  
Bureau of Reclamation  
State of Arizona  
Coconino County

Arizona Employer Viewer, Statewide Employer Database updated with local businesses by the City of Page's Community/Economic Development Department (2020).

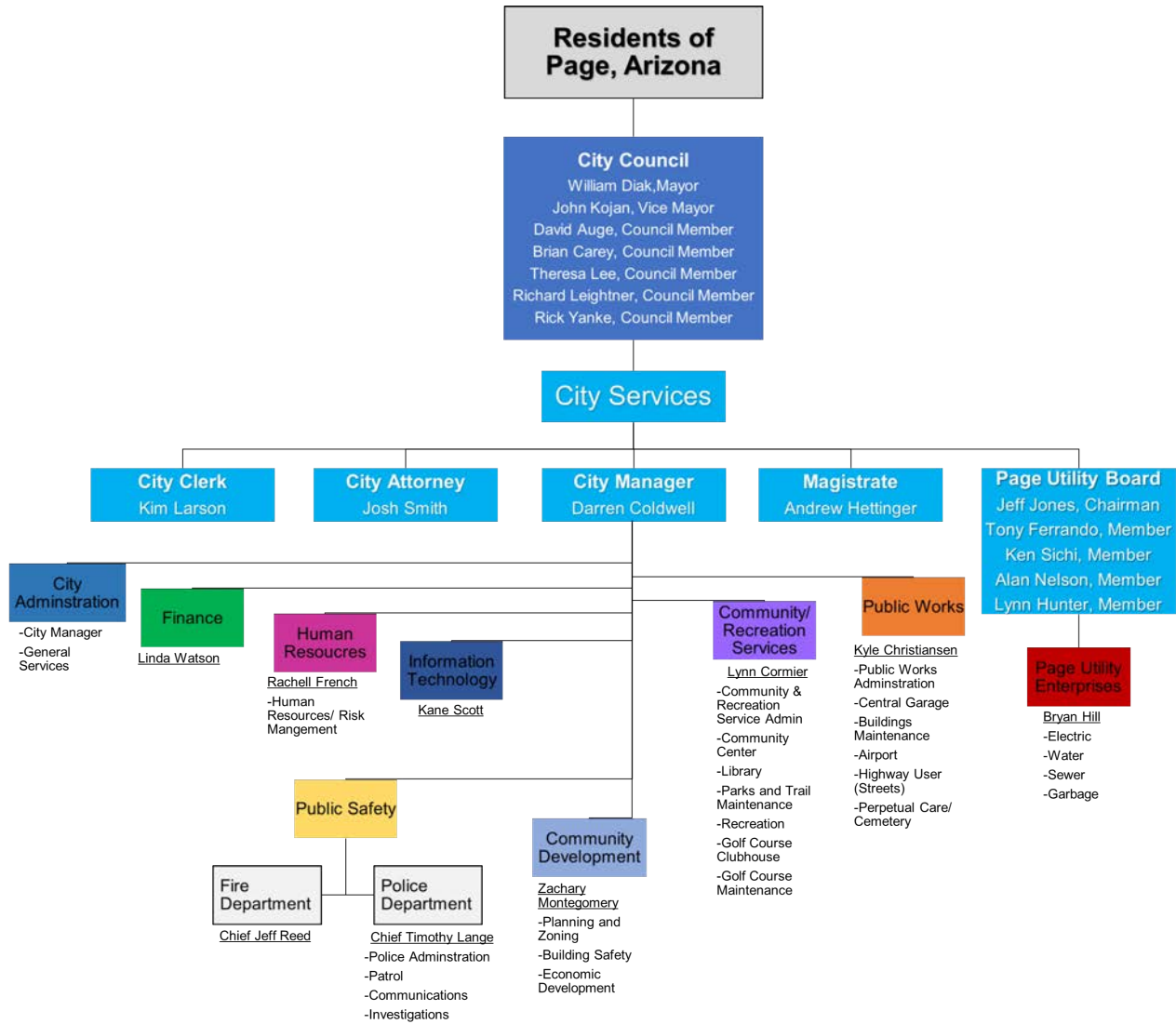
## Class of Workers

Number employed in private sector - 2,366  
Number employed in public sector - 874  
Number of self-employed (unincorporated business) and unpaid family workers - 11  
Number of Self-Employed (incorporated business) workers - 119

2015-2019 American Community Survey 5-Year Estimates

# Organization Chart

This organizational chart reflects the budget presented and approved by City Council for the FY2022 Fiscal Budget year.





# Council/Manager Form of Government

The City of Page operates under the Council-Manager form of government. Under this system, the City Council hires a professional City Manager who is responsible for translating council policy into action, as well as the daily administration and management of all City departments. The strength of the council/manager form of government lies in the political leadership of the City Council combined with the managerial expertise of a City Manager.



**City Manager**

**Darren  
Coldwell**



**Mayor**

**William Diak**  
Term ends:  
November 2022



**Vice Mayor**

**John Kocjan**  
Term ends:  
November 2024



**Council Member**

**Theresa Lee**  
Term ends:  
November 2022



**Council Member**

**David Auge**  
Term ends:  
November 2022



**Council Member**

**Brian Carey**  
Term ends:  
November 2024



**Council Member**

**Richard  
Leightner**  
Term ends:  
November 2024

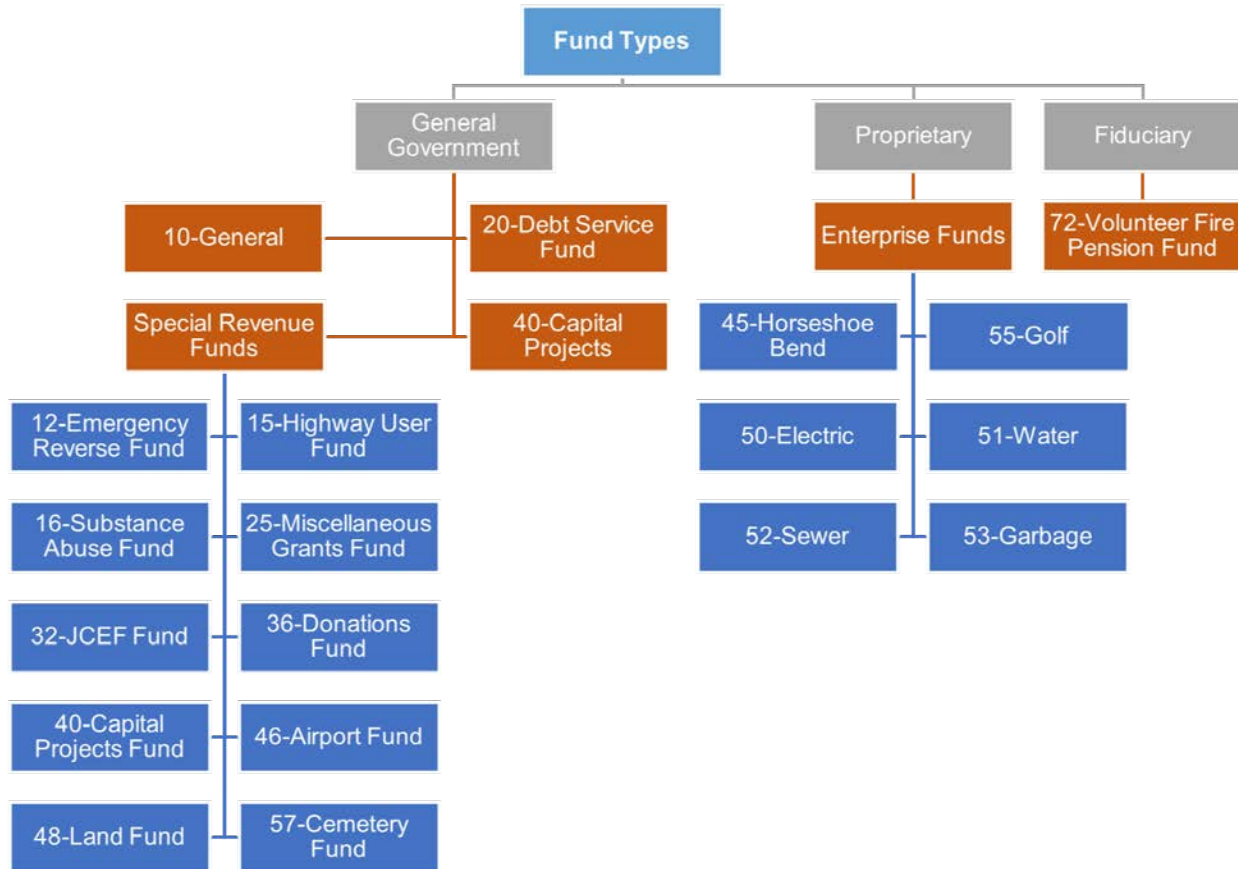


**Council Member**

**Rick Yanke**  
Term ends:  
November 2022

# Fund Structure

According to the Government Finance Officers Association, fund accounting is used to meet the reporting objective of providing information as to whether resources were obtained and used in accordance with the budget and other finance related requirements by accounting for financial transactions and balances through several separate funds, each accounting for designated assets, liabilities and equity. The City of Page periodically reviews our fund structure to ensure appropriate and pertinent data is reflected in our financial reporting.



# Fund Descriptions

## General Fund

- General Fund (10) – The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. It accounts for all financial resources of the general government, except for those required to be accounted for in another fund. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.

## Debt Service Fund

- Debt Service Fund (20) – The Debt Service Fund accounts for the accumulation of resources for and the payment of current and future debt service requirements of governmental debt that the City has authorized. The liabilities accounted for in this fund extend to future years, versus those that affect the current year alone shown in other funds.

## Capital Projects Fund

- Capital Projects Fund (40) – The Capital Projects Fund accounts for the acquisition and construction of the City's major capital facilities, other than those financed by proprietary funds.

## Special Revenue Funds

Special Revenue Funds are used to account for revenues that are legally restricted to specific purposes. These revenues must be accounted for separately from the General Fund for a variety of reasons, and may span multiple fiscal years.

- Airport Fund (46) – The Airport Fund is used to account for activities related to the operation of the City's airport.
- Cemetery Fund (57) – The Perpetual Care Fund is used to account for resources held by the City for the perpetual care of the cemetery.
- Donation Fund (36) – The Donation Fund is used to account for donations received by the City which are restricted for specific purposes.
- Highway User Revenue Fund (15) – The Highway User Revenue Fund (HURF) is used to account for the City's share of motor fuel tax revenues and lottery proceeds, which are restricted to the maintaining, repairing, and upgrading of streets.
- Judicial Collection Enhancement Fund (32) – The Judicial Collection Enhancement Fund is used to account for activities associated with the Magistrate Court.
- Land Fund (48) – The Land Fund is used to account for activities related to land sales.
- Miscellaneous Grants Fund (25) – The Miscellaneous Grants Fund is used to account for grants received by the City which are restricted for specific purposes.
- Substance Abuse Fund (16) – The Substance Abuse Fund is used to account for the activity of the City's substance abuse funds received through the Magistrate Court.

## Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside of the government. This means that the City is responsible for assets in a purely custodial manner that can be used only for the trust beneficiaries and Agency Funds.

- Volunteer Fire Pension Fund (72) – The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and EMS personnel.

## Enterprise Funds

Enterprise Funds, also known as Proprietary Funds, cover the city's "business-type" activities, and are referred to as such in the financial statements. These statements comprise the Electric, Garbage, Sewer, and Water Funds of the City and added the Horseshoe Bend Fund in mid-FY2019 and the Golf Fund in FY2020. All direct and indirect costs including overhead of each service, are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.

- Horseshoe Bend Fund (45) – Accounts for Horseshoe Bend's services and operations.
- Golf Fund (55) – Accounts for the City's golf course services and operations.
- Electric Fund (50) – Accounts for the City's electrical services and operations.
- Garbage Fund (53) – Accounts for the City's garbage services and operations.
- Sewer Fund (52) – Accounts for the City's wastewater utility operations.
- Water Fund (51) – Accounts for the City's water utility operations.

## Departments by Fund

Fund		Departments														
		Mayor and City Council	City Administration	City Attorney	City Clerk	Magistrate	Finance	Community /Economic Development	Community and Recreation Services	Public Safety	Public Works	Airport	Horseshoe Bend	Golf	Page Utility	
General Funds	General Fund*	X	X	X	X	X	X	X	X	X	X					
	Emergency Reserve Fund	X	X	X	X	X	X	X	X	X	X	X	X	X		
Special Revenue Funds	Capital Project Fund*	X	X	X	X	X	X	X	X	X	X	X				
	Highway User Revenue Fund										X					
	Substance Abuse Fund					X										
	Debt Service Fund						X			X		X				
	Miscellaneous Grants Fund*			X				X	X	X		X				
	Judicial Collection Enhancement Fund					X										
	Donations Fund	X							X	X			X			
	Airport Fund											X				
	Land Fund		X					X								
	Cemetery Fund											X				
Fiduciary Funds	Volunteer Fire Pension Fund									X						
Proprietary Funds	Horseshoe Bend Fund											X				
	Golf Fund													X		
	Electric Fund*														X	
	Water Fund														X	
	Sewer Fund														X	
	Refuse Fund														X	

\*Major funds

# Basis of Budgeting

**Terms**

Basis of budgeting - the basis of accounting utilized throughout the budget process.

Basis of accounting - a term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

The City of Page's budgets for the General, Special Revenue, Debt Service and Enterprise funds are prepared on essentially the same as modified accrual basis of accounting. This method is also used for the City's financial reporting and financial statements. Although the City of Page utilizes Modified Accrual that does not require budgeting for depreciation, the City still budgets for depreciation for enterprise funds.

Type	Cash	Full Accrual	<input checked="" type="checkbox"/> Modified Accrual
Revenue	Cash is received	Earned	Measurable and available
Expenses	Cash is paid	Incurred	Incurred
Depreciation	Not budgeted	Not budgeted	Only Budgeted in Enterprise Funds
Capital Outlay (Budgeted as expense in year purchased)	Cash is paid	Incurred	Incurred
Principal Payments (Budgeted as expense)	Cash is paid	Incurred	Incurred

# Financial Policies

## Financial Management Policy Overview

### Policy 1 - Fiscal Planning and Budgeting

Fiscal planning refers to the process of identifying resources and allocating those resources among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding.

### Policy 2 - Fund Balance

Fund balance is an important indicator of the City's financial position. Maintaining reserves is considered a prudent management practice. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of unexpected emergencies or requirements and/or economic downturns.

### Policy 3 - Expenditure Control

Expenditures will be controlled by an annual budget at the department/fund level. Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

### Policy 4 - Revenues and Collections

In order to provide funding for service delivery, the City must have reliable revenue sources. These revenues must be assessed and collected equitably, timely, and efficiently.

### Policy 5 - Grants

Many grants require Council's approval of funds, either for the original grant or to continue programs after the grant funding has expired. Council should review these grant opportunities prior to determining whether application should be made for these grant funds.

### Policy 6 - Cost of Service and User Fees

User fees and charges are payments for voluntarily purchased, publicly provided services that benefit specific individuals. The City relies on user fees and charges to supplement other revenue sources in order to provide public services.

Indirect cost charges will be assessed to reflect the full cost of identified services.

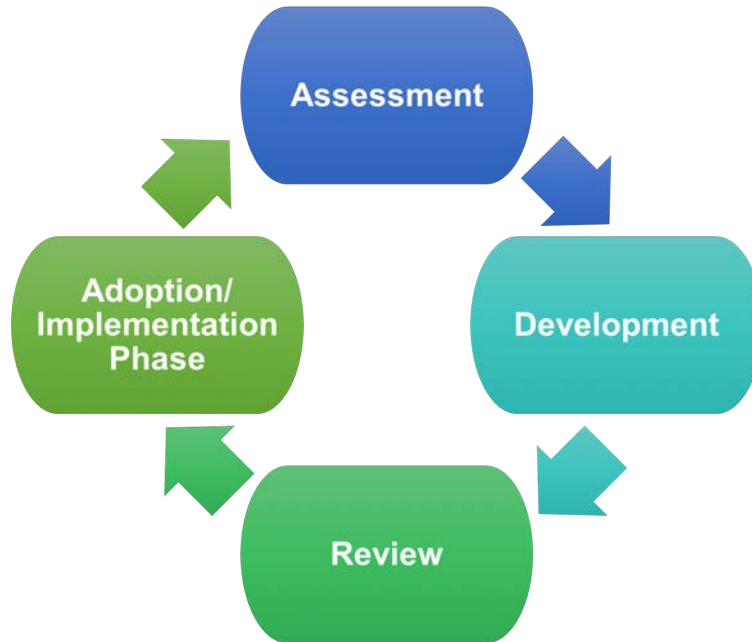
### Policy 7 - Capital Asset Accounting and Replacement

An effective asset accounting system is an important tool in managing the City's capital investments. The purpose of using this system allows us to identify, plan, schedule, finance, track and monitor capital assets to ensure proper replacement of depreciated assets.

The performance and continued use of capital infrastructure is essential to delivering public services. Deferring essential maintenance and/or asset replacement can negatively impact service delivery and increase long-term costs.

Financial Management Policy was formally adopted by City Council on July 25, 2012 and last revised June 24, 2019.

## Budget Cycle



### Assessment Phase

The budget process begins with the City Manager and Finance staff meeting in January to discuss the upcoming fiscal year budget and set deadlines.

### Development Phase

Finance compiles budget information from prior years and creates user friendly templates to be completed by department managers and staff to begin gathering preliminary data for the upcoming fiscal year. Finance works closely with departments in completing templates by set deadline.

### Review Phase

The City Council holds a series of public work sessions in between March and June to hear input from City departments regarding objectives, accomplishments, and significant budget changes while providing an opportunity for the public to share their input. A tentative budget is adopted in accordance with Arizona Revised Statutes (ARS) 42-17101.

### Adoption/Implementation Phase

In accordance with Arizona Revised Statutes (ARS) 42-17103, following the approval of the tentative budget, the City will publish a public notice to allow for public inspection of the City's budget summaries for two consecutive weeks. Final Budget is then adopted. Management control of the budget is maintained by conducting monthly budget performance reviews throughout the fiscal year to examine expenditure patterns and recommending corrective action to be taken during the year. Budget transfers may be requested if a shortfall is anticipated.

## Budget Timeline

The City of Page budget process relies upon the combined effort and involvement of our citizens; City Council; City Manager; Department Leaders; staff; partner agencies; and other local government entities. All play a vital role in assisting the City to ensure best use of the City's financial resources to keep our community beautiful and thriving.

Date	ACTION	Responsible Party
January 11, 2021	General meeting with Department Managers and Appointed Staff to discuss FY22 Budget process and set goals.	City Manager
January 15, 2021	Compile pertinent budget information.	Finance
February 25, 2021	Complete compilation of the forthcoming fiscal year's revenue estimates including debt service requirements, etc.	Finance
February 25, 2021	Submit departmental budget estimates to Finance.	All Departments
March 15, 2021	City Manager and Finance Director review of departmental budgets and estimates.	City Manager/ Finance
April 1, 2021	City Manager and Finance meet with individual departments to review submitted budget.	All Departments
April 15, 2021	Complete preparation of proposed budget.	Finance
April 20, 2021	City Manager reviews revised tentative budget.	City Manager
April 22, 2021	Deliver proposed budget to City Council for review.	City Manager
May 8, 2021	City Council Budget Work Session	City Council
May 26, 2021	Adopt tentative Budget	City Council
June 2, 2021	Published Public Notice – 1st	City Clerk
June 9, 2021	Published Public Notice – 2 <sup>nd</sup>	City Clerk
June 23, 2021	Public Hearing	City Council
<b>June 23, 2021</b>	<b>Adopt Final Budget</b>	<b>City Council</b>



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# **BUDGET OVERVIEW**

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## Executive Overview

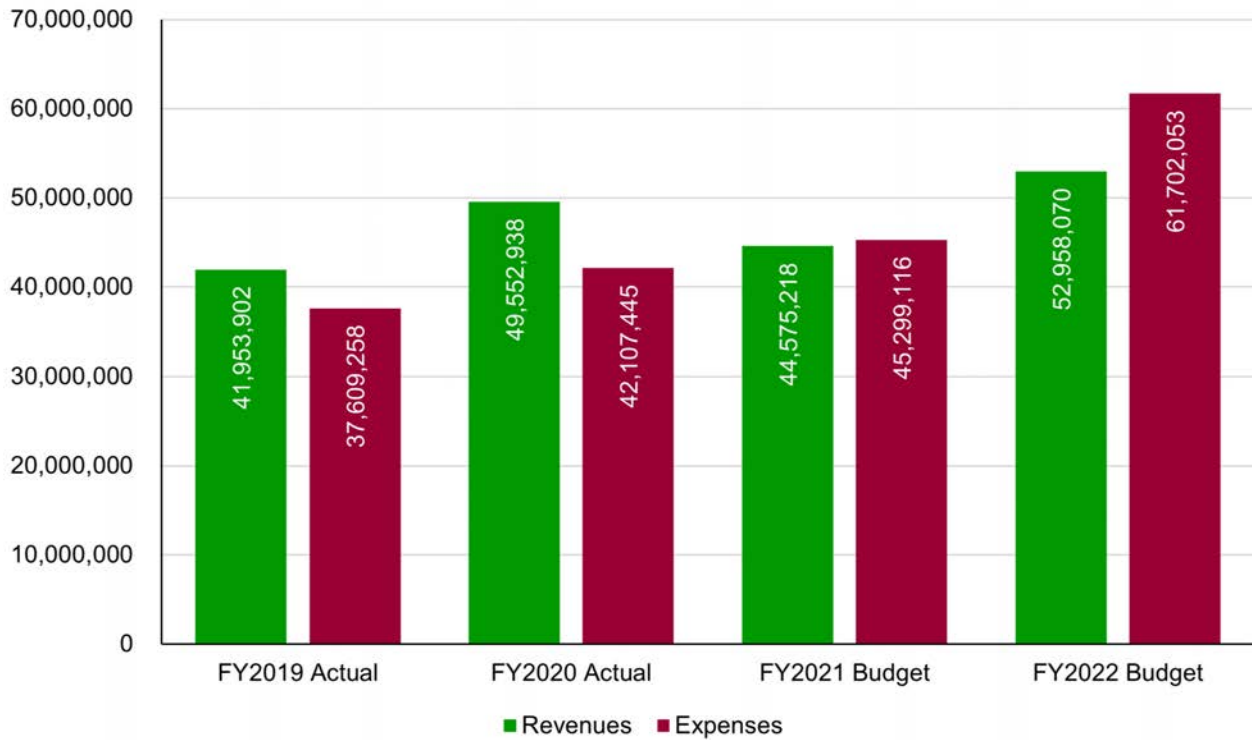
The overall budget for the City of Page includes \$53 million in revenue, an increase of 19.3% over prior year's budget, and \$61.7 million in expenditures, an increase of 38.5% over prior year's budget. Fund balances may be utilized to balance the budget and decrease total fund balances by \$8.7 million, but the city will also seek to balance the allocation of resources between competing operating requirements, capital needs, debt burden, and the maintenance of strong reserves for long term financial stability.

There are several factors contributing to the large increase in the budget compared to prior years.

1. Paying off \$5.1 million in bond debt.
2. Grants received and applying for.
3. Increase in capital projects.

The City has worked hard to reach our current financial position and maintain stability. Reaching the goal of either paying off large long-term debt balances, the City is currently in a financial position of stability and the FY2022 budget focuses on maintaining financial stability and working on the City's future priorities.

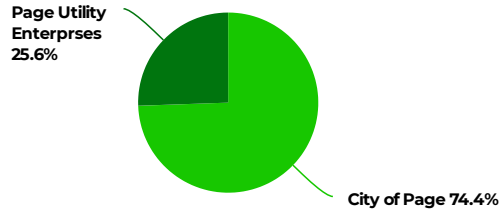
### Overall FY2022 Expense vs Revenue Excludes Transfers



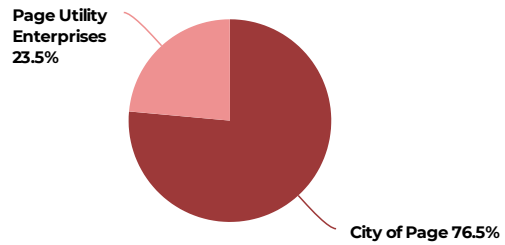
## Type by Entity

The budget for the City of Page includes \$39.4 million in revenue and \$47 million in expenditures, decreasing the total of fund balances by \$7.7 million. The budget for the Page Utility Enterprises includes \$13.5 million in revenue and \$14.5 million in expenditures and utilizes \$1 million in fund balances.

### Revenues by Entity

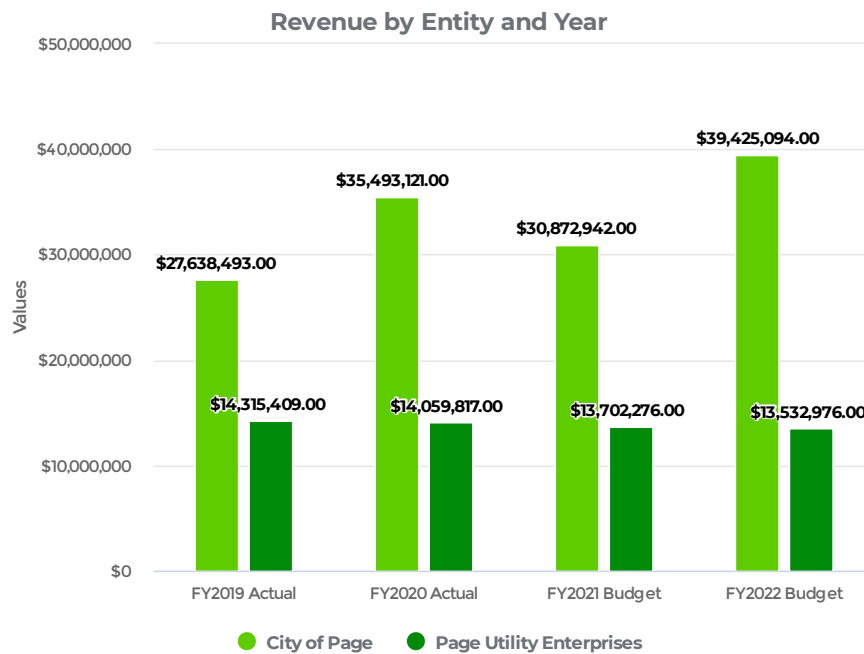


### Expenses by Entity



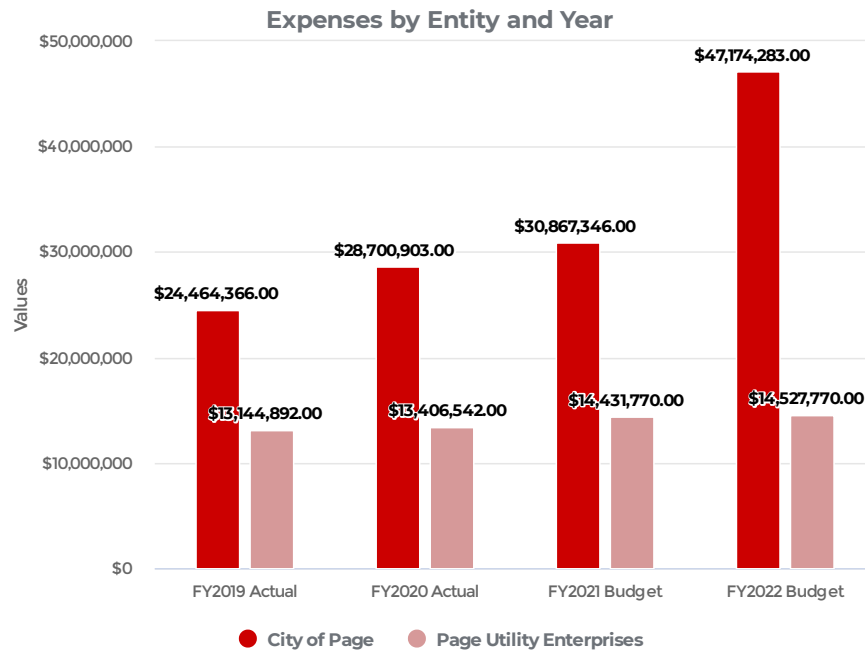
## Revenue Four Year Comparison

The City of Page revenue budget of \$39.4 million is a 28.4% increase from last year's budget. Page Utility Enterprises revenue budget of \$13.7 million is a 1.2% decrease from last year's budget.



## Expense Four Year Comparison

The City of Page expense budget of \$47.1 million is an increase of 56.3% over the prior year and Page Utility Enterprises expenses budget of \$14.5 million is an increase of 1.1%.



# Priorities & Issues

## Priorities

- Design strategic goals to be achieved without the need to find additional revenue through bonding or increasing fees.
- Implement economic development processes that assist in the development of a strong local economy.
- Protect neighborhoods from blighting and deteriorating conditions that have a negative impact on area property values.
- Encourage residents and business owner's efforts to maintain the physical environment through standards set in local ordinances.
- Operate in a fiscally prudent manner, assuring the most efficient expenditure of public funds.
- To create an environment that:
  - Supports transparency and communication.
  - Enables the City to recruit, retain and compete for talent.
  - Ensures retention of institutional knowledge.
- Maintain and improve critical City infrastructure, including streets, sidewalks, parks, trails, and facilities to support economic growth and improve the quality of life in Page.
- Maximize resources that enhance the quality of life for our residents and visitors.

## Issues

These issues are continuous from the prior budget year and have guided the development of the City's priorities.

- Economic effects of the COVID-19 Pandemic.
  - High unemployment due to decreased tourism numbers and other tourism related jobs.
  - The continued nationwide and state-mandated restrictions.
  - The decision to lockdown the Navajo Nation.
- The closing of the Navajo Generating Station.

## Signs of improvement

- Although these problems will take several years to overcome, there are signs of an improving economy, such as:
  - Page's tourism numbers have begun to increase, especially on the weekends.
  - Many community groups are working to improve the economic situation in the City.
  - A noticeable increase of interest in corporate leaders in the City of Page.
  - An uptick of developers expressing wants to begin new planned communities.

# City of Page Strategic Plan

## Vision

The City of Page is a clean, financially responsible, diverse, and vibrant community that respects the quality of its environment, fosters a sense of community and family, encourages a healthful, active lifestyle, and supports a wide-range of business opportunities to promote a prosperous economy.

## Core Values



• Public Accountability/Transparency



• Customer Service



• Fiscal Responsibility



• Strategic Planning



• Integrity

## Objective Criteria

### Objective Criteria for Decision Making

- Is it in the best interest of the community and stakeholders?
- Does it align with our goals and mission?
- Is it achievable and sustainable?
- Is it financially viable?
- Is it legal?
- Is it fair?



# Community Development

A pleasant environment is a source of pride for its residents and an important component of the quality of life in an area. Community aesthetics take on an economic meaning, encouraging tourism and business recruitment. Community Development is a process by which local decision-makers and residents work together to leverage resources to increase business development and job opportunities, and attract capital to improve the physical, social and environmental conditions in the community.

**Goals:**

- Implement economic development processes that assist in the development of a strong local economy.
- Protect neighborhoods from blighting and deteriorating conditions that have a negative impact on area property values.
- Encourage residents and business owner's efforts to maintain the physical environment through standards set in local ordinances.

**Objectives:**

1. In partnership with stakeholders, create and implement a revitalization plan for the central business district including streetscape development that will establish design as well as strategies and policies for development and identify implementation costs associated with development enhancement programs.

Department	Phase	Est. Completion Date
Communtiy Development/ Planning and Zoning	Planning	End of FY2022

2. Approve the expense of the General Plan Update.

Department	Phase	Est. Completion Date
Planning and Zoning	Planning	End of FY2022

3. Plan and fund infrastructure where possible as an incentive for developers in recognized areas identified as Medium and/or High-Density development, and actively market affordable housing, both low income and market based (apartments, condominiums and single-family homes).

Department	Phase	Est. Completion Date
Communtiy Development/ Planning and Zoning	Implementation	End of FY2023

4. Foster development of moderately priced housing to accommodate workforce needs. Work with potential grant sources and community housing organizations to explore housing alternatives and incentivize housing development.

Department	Phase	Est. Completion Date
Communtiy Development/ Planning and Zoning	Implementation	End of FY2023

5. Promote and encourage attractive neighborhoods through City services, enforcement techniques, and compliance with City codes and regulations.

Department	Phase	Est. Completion Date
Communtiy Development/ Planning and Zoning	Implementation	Ongoing



# Fiscal Stability

The City is committed to maintaining fiscal stability to ensure the delivery of high-quality services. This requires an efficient transparent financial system; accurate and reliable forecasting of revenues; and control of expenses; and an expanded tax base.

Goal:

- Operate in a fiscally prudent manner, assuring the most efficient expenditure of public funds.

Objectives:

1. Explore alternative funding mechanisms to support infrastructure and future economic development project funding.

Department	Phase	Est. Completion Date
City Manager	Preparation	End of FY2022

2. Update and implement a 5-year Capital Improvement Program that balances the anticipated costs of planned projects with realistic allocation of available resources.

Department	Phase	Est. Completion Date
City Manager	Implementation	On-going, reviewed annually

3. Develop financial forecasts that allow the City to annually identify future revenue and expenditure trends and prepare plans to address anticipated problems in a timely fashion.

Department	Phase	Est. Completion Date
City Manager/ Finance	Review and Revise	On-going throughout year

4. The PUE Board has identified Water and Sewer Utility reserve levels to stabilize rates. The board will make rate recommendations to the City Council.

Department	Phase	Est. Completion Date
Page Utility Enterprises	Review and Revise	On-going, reviewed annually

5. Page Utility Enterprises staff will continue long-term financial forecasting, carefully monitor wholesale energy costs, and the PUE Board will make rate recommendations to the City Council.

Department	Phase	Est. Completion Date
Page Utility Enterprises	Review and Revise	On-going, reviewed annually





# High Performing Organization

The City of Page strives to develop a high-performing organization through continuous system and process improvements; the commitment to make time to do the "work of leadership"; and the encouragement of City employees to exercise their leadership and talents at every level of the organization.

Goal:

- To create an environment that supports transparency, communication, and engage high-performing employees; enable the City to recruit, retain and compete for talent; and ensure retention of institutional knowledge.

Objectives:

1. Recruit and retain a skilled workforce.

Department	Phase	Est. Completion Date
Human Resources/All Departments	Review and Revise	On-going, continuously reviewed

2. Develop methods to improve the City's communication and outreach to the community.

Department	Phase	Est. Completion Date
City Manager/All Department	Review and Revise	On-going, continuously reviewed

3. Update the City website to keep content relevant and current for customer satisfaction, and optimize the use of technology to drive efficiency, productivity, and service.

Department	Phase	Est. Completion Date
Information Technology/All Departments	Review and Revise	On-going, continuously reviewed

4. Review and implement necessary security measures throughout city owned public facilities.

Department	Phase	Est. Completion Date
Information Technology/Public Works	Review and Revise	On-going, continuously reviewed

5. Promote community involvement through the recruitment, retention, and engagement of volunteers and the support of local organizations and partners.

Department	Phase	Est. Completion Date
Human Resources/City Council	Review and Revise	On-going, continuously reviewed

6. Continue supporting the Arizona League of Cities and Towns on the issues related to Vacation Home Rentals through representation with the legislature.

Department	Phase	Est. Completion Date
City Council/City Manager	Review and Revise	On-going, continuously reviewed

7. Assess the need for a more formal approach to evaluating Council appointed positions.

Department	Phase	Est. Completion Date
City Council	Review and Revise	On-going, reviewed annually



# Improving Infrastructure

The City Council is committed to maintaining and improving public infrastructure and City facilities to preserve both the physical character and livability of the community.

Goal:

- Maintain and improve critical City infrastructure, including streets, sidewalks, parks, trails, and facilities to support economic growth and improve the quality of life in Page.

Objectives:

1. Strategically invest and support updating City facilities, including technology, and equipment.

Department	Phase	Est. Completion Date
Information Technology/Public Works	Review and Revise	On-going, continuously reviewed

2. Adopt a plan to ensure a secure water supply to meet current and future needs.

Department	Phase	Est. Completion Date
Page Utility Enterprises	Review and Revise	On-going, reviewed annually

3. Maintain a Pavement Management Program (PMP) to ensure the preservation of roadway surfaces.

Department	Phase	Est. Completion Date
Public Works	Review and Revise	On-going, reviewed annually

4. Explore alternatives for a northern fire station.

Department	Phase	Est. Completion Date
Fire/Public Works	Preparation	June 2023

5. Identify locations where infrastructure development is possible to encourage housing and industry growth.

Department	Phase	Est. Completion Date
Community Development	Implementation	June 2022

6. Implement the recommendations from the Carollo Water Study for water and sewer utilities to ensure financial stability and prepare for growth.

Department	Phase	Est. Completion Date
Page Utility Enterprises	Implementation	June 2025

7. Implement a comprehensive storm water management plan to protect the public from flooding and drainage.

Department	Phase	Est. Completion Date
Public Works	Implementation	June 2023

8. Identify locations for, and project the costs of, converting overhead primary electric infrastructure to underground.

Department	Phase	Est. Completion Date
Page Utility Enterprises	Implementation	June 2025

9. Construct Phase 3 of Horseshoe Bend Development.

Department	Phase	Est. Completion Date
City Council	Preparation	June 2024

10. Implement a plan for expansion and improvements to the airport.

Department	Phase	Est. Completion Date
Public Works	Planning	June 2023



# Quality of Life

The City strives to enhance the overall quality of life for our residents and visitors by offering high quality recreation and leisure activities and improving parks, trails, streetscape and open spaces in Page.

Goal:

- Maximize resources that enhance the quality of life for our residents and visitors.

Objectives:

1. Plan, design and implement community programs to enhance the quality of life in the City of Page.

Department	Phase	Est. Completion Date
Community and Recreation Services	Review and Revise	On-going, continuously reviewed

2. Implement online payments for all city programs and services.

Department	Phase	Est. Completion Date
Information Technology	Implementation	December 2022

3. Research and pursue grant opportunities to enhance recreation programs and facilities.

Department	Phase	Est. Completion Date
Community and Recreation Services	Preparation	On-going, continuously reviewed

4. Evaluate components of the Parks Master Plan and determine the priority list.

Department	Phase	Est. Completion Date
Community and Recreation Services	Implementation	June 2024

5. Review restrictions to allow for the development of a plan for events, farmers market, public market, arts, and activities in partnership with local not-for-profits/community groups.

Department	Phase	Est. Completion Date
Community and Recreation Services	Review and Revise	On-going, reviewed annually

6. Establish a subcommittee for planning a 50th City anniversary celebration in 2025.

Department	Phase	Est. Completion Date
City Manager	Preparation	June 2025

7. Identify funding sources for an aquatic recreational facility that is viable and sustainable.

Department	Phase	Est. Completion Date
Community and Recreation Services	Preparation	June 2025



## Short-term Factors

Short-term factors impacting budget decision-making for FY2022 are as follows:

### Paying off Bond Series 2011 Debt - \$5.1 Million

Beginning in FY2014, the City designated a percent of sales tax revenues to be allocated towards the Series 2011 Bond to ensure a reserve will be built to pay off the debt on the 2021 call date. The City budgets about \$2 to \$3 million each year to build the reserve balance. At the end of FY2021, that goal was achieved and a payment of \$5.1 million was budgeted for FY2022.

#### Strategic Goal - Fiscal Stability

### Grants - \$6 Million

The FY2022 budget includes grants awarded in the amount of \$6 million in the Miscellaneous Grant Fund, \$4.3 million for Alternate Essential Air Service and \$1.8 million in American Rescue Plan Act (ARPA) funds. The city is also applying for several other grants that could equal an additional \$2.1 million in Miscellaneous Grants. These projects include grants from the U.S. Department of Agriculture, Economic Development Administration and a Community Development Block Grant. These amounts were budgeted in the event the grants were awarded and work could get started immediately. The use of ARPA funds is still being discussed but the amount was budgeted given a determination was made this fiscal year.

#### Strategic Goal - Community Development

### Capital Projects \$12 Million

Several large capital projects have been approved for FY2022.

- **Airport** - The airport has \$7.3 million scheduled capital projects alone to be completed through grants from the Federal Aviation Administration and the Arizona Department of Transportation.
- **Public Works Building** - The public works building has been sidelined for many years. With the recent selling of the building housing the central garage, the relocation of the department has become a priority. A location has been secured and the building is scheduled to be completed in FY2022 at the cost of \$1.8 million.
- **Streets** - Public Works has \$2.4 million budgeted for street projects this fiscal year. Storm water improvements account for about \$900,000; Vista Avenue Rehabilitation is a project funded through the Arizona Department of Transportation for about \$50,000; and \$1.5 million has been budgeted for street repairs.
- **Golf** - The Golf Course Clubhouse has budgeted \$300,000 to increase the facility's capacity by expanding the patio.

#### Strategic Goal - Community Development and Improving Infrastructure

## Personnel Changes

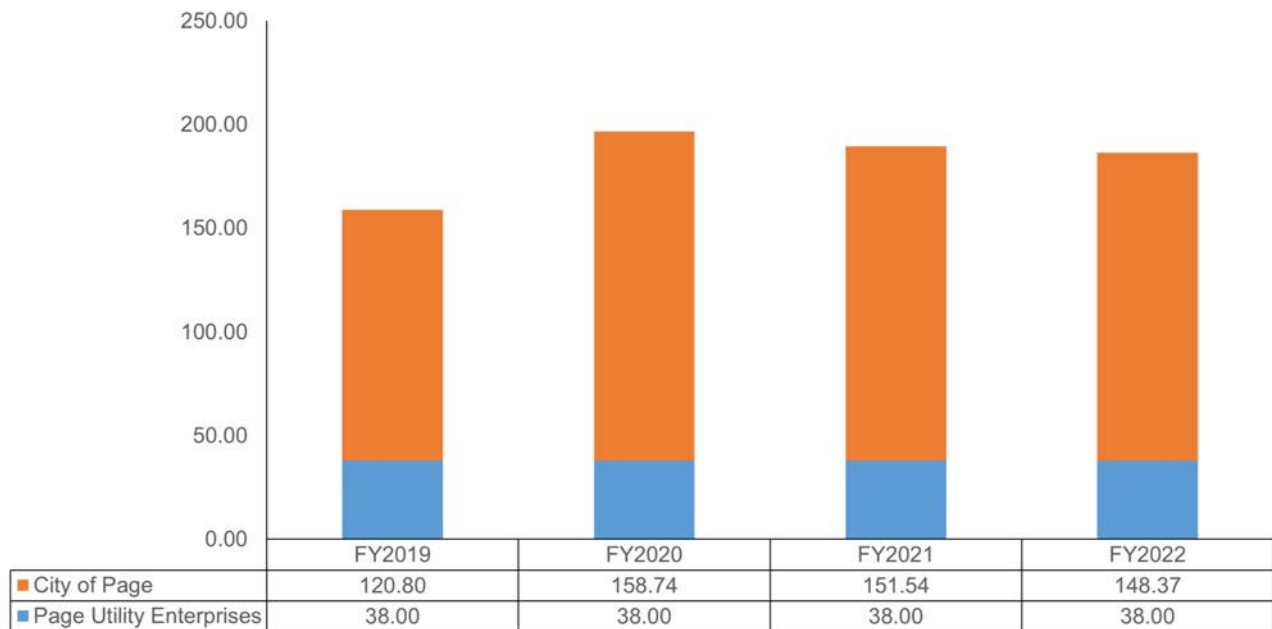
The FY2022 recommended budget has added approximately \$650,000 in Personnel Costs. Over the past year, departments have re-evaluated their personnel needs to successfully complete their goals. Some departments added positions that were previously lost due to COVID shutting many of their services down but are now reviving. Some departments have found ways to more efficiently utilize staff and found they could cut some unnecessary positions. Other departments found they needed to restructure and reassign duties and roles to be more efficient. The departments made these changes without increasing the personnel budget from prior year.

The \$650,000 is for the 8% increase awarded to employees by City Council. 4% of the increase was for a costs of living increase for all employees that have been with the City since July 1, 2019. The other 4% allowed directors to make adjustments within their departments for market adjustments to stay competitive, to address the issue of wage compression, and to acknowledge increases in responsibilities employees have taken on.

These measures have been taken to work towards creating a high-performing organization as part of the City's Strategic Plan.

## Budgeted Full-Time Equivalent Employees by Year

Below is a comparison of position totals by department for the FY 2019 through FY 2021 Budgets and the proposed FY 2022 Budget. All positions are listed as full-time equivalent, excluding City Council which is not listed.



## Budgeted Full-Time Equivalent Employees by Department and Year

Below is a break down by department of the personnel changes from FY 2019 through FY 2021 Budgets and the proposed FY 2022 Budget. Full-time equivalents decreased by 3.17 from FY2021 to FY2022, mainly in Horseshoe Bend.

Department	2019	2020	2021	2022	2021 vs 2022
<b>City of Page</b>					
City Administration	2.00	2.00	2.00	2.00	0.00
City Attorney	1.63	1.63	2.50	3.00	0.50
City Clerk	2.00	2.00	2.00	2.00	0.00
City Council	0.00	0.00	0.00	0.00	0.00
Community and Recreation Services	23.69	20.84	18.68	22.04	3.36
Community Development	6.00	6.00	5.00	4.00	-1.00
Finance	4.00	4.00	4.00	4.00	0.00
Fire	21.00	21.00	21.00	21.00	0.00
Golf Course	0.00	14.27	16.49	15.07	-1.42
Horseshoe Bend	0.00	21.25	14.73	9.73	-5.00
Human Resources/Risk Management	1.00	1.00	1.00	1.00	0.00
Information Technology	3.00	3.00	3.00	3.00	0.00
Magistrate	5.44	5.44	5.44	7.07	1.63
Police	36.55	38.58	39.21	37.46	-1.75
Public Works	14.50	17.73	16.49	17.00	0.51
<b>City of Page Total</b>	<b>120.80</b>	<b>158.74</b>	<b>151.54</b>	<b>148.37</b>	<b>-3.17</b>
<b>Page Utility Enterprises</b>					
Electric	19.00	19.00	19.00	19.00	0.00
Water	19.00	19.00	19.00	19.00	0.00
<b>Page Utility Enterprises Total</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>0.00</b>
<b>Grand Total</b>	<b>158.80</b>	<b>196.74</b>	<b>189.54</b>	<b>186.37</b>	<b>-3.17</b>

# Department Personnel Changes

Below is a detailed explanation of major personnel changes made in FY2022 in each department.

## City Attorney

### FY2022 Changes

- Moved 0.50 FTE Community Development Specialist to the Administrative Assistant. This position will no longer be part of Community Development.
- Increased Assistant City Attorney to 1.00 FTE to reflect the position is budgeted for full year in FY2022 compared to half a year in FY2021.

Department	2019	2020	2021	2022	2021 vs 2022
<b>City Attorney</b>					
<b>405 City Attorney</b>					
Administrative Assistant	0.63	0.63	0.50	1.00	0.50
Assistant City Attorney	0.00	0.00	0.50	1.00	0.50
City Attorney	1.00	1.00	1.00	1.00	0.00
Community Development Specialist	0.00	0.00	0.50	0.00	-0.50
<b>Division Total</b>	<b>1.63</b>	<b>1.63</b>	<b>2.50</b>	<b>3.00</b>	<b>0.50</b>

## Community Development

### FY2022 Changes

#### 446 Building Safety

- Changed position title from Building Inspector to Building Official to reflect redefined responsibilities and certification.

#### 447 Community/Economic Development

- Moved 1.00 FTE Administrative Assistant to 408-Community Services Administration based on the needs of the two departments.
- Changed title from Community Development Director to Planning Director to reflect the redefined focus of the department.

Department	2019	2020	2021	2022	2021 vs 2022
<b>Community Development</b>					
<b>445 Planning/Zoning</b>					
Planner/GIS	1.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>
<b>446 Building Safety</b>					
Building Inspector	1.00	1.00	1.00	0.00	-1.00
Community Enhancement Technician	1.00	1.00	0.00	0.00	0.00
Building Official	0.00	0.00	0.00	1.00	1.00
<b>Division Total</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>
<b>447-Community/Economic Development</b>					
Administrative Assistant	0.00	1.00	1.00	0.00	-1.00
Economic Development Coordinator	1.00	1.00	1.00	1.00	0.00
Planning Director	0.00	0.00	0.00	1.00	1.00
Community Development Coordinator	1.00	0.00	0.00	0.00	0.00
Community Development Director	1.00	1.00	1.00	0.00	-1.00
<b>Division Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>-1.00</b>
<b>Community Development Total</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-1.00</b>

## Magistrate

### FY2022 Changes

#### 443 Magistrate Court

- Increased City Magistrate from 0.68 to 1.00 FTE.
- Added 0.25 Bailiff.
- Added 1.00 Probation Officer.

Department	2019	2020	2021	2022	2021 vs 2022
<b>Magistrate</b>					
<b>443 Magistrate Court</b>					
Assistant Magistrate	0.82	0.82	0.82	0.82	0.00
City Magistrate	0.63	0.63	0.63	1.00	0.38
Court Data Clerk	1.00	1.00	1.00	1.00	0.00
Court Supervisor	1.00	1.00	1.00	1.00	0.00
Probation Officer	0.00	0.00	0.00	1.00	1.00
Court Clerk	1.00	1.00	1.00	1.00	0.00
Court Clerk Senior	1.00	1.00	1.00	1.00	0.00
Bailiff	0.00	0.00	0.00	0.25	0.25
<b>Division Total</b>	<b>5.44</b>	<b>5.44</b>	<b>5.44</b>	<b>7.07</b>	<b>1.63</b>
<b>Magistrate Total</b>	<b>5.44</b>	<b>5.44</b>	<b>5.44</b>	<b>7.07</b>	<b>1.63</b>

# Community and Recreation Services

## FY2022 Changes

### 408 Community Service Administration

- Moved 1.00 FTE Administrative Assistant from 447-Community/Economic Development to assist the Community and Recreation Services Director.

### 410 Community Center

- Reduced FTE of Community Center Aide in FY2021 to make wage adjustments.

### 444 Library

- Reduced Library Aide FTEs by 1.48 to create full-time positions needed to properly function and enhance customer service.
- Added 1.00 FTE Circulation Assistant.
- Added 1.00 FTE Circulation Specialist.
- Added 1.00 FTE Library Assistant.

### 465 Recreation

- Add 1.00 FTE Recreation Assistant to start rebuilding the division after losing 1.91 FTEs in FY2021 due to programs being shut down as a result of COVID-19.

Department	2019	2020	2021	2022	2021 vs 2022
<b>Community and Recreation Services</b>					
<b>408 Community Service Administration</b>					
Administrative Assistant	0.00	0.00	0.00	1.00	1.00
Community Service Director	1.00	0.25	0.25	0.25	0.00
<b>Division Total</b>	<b>1.00</b>	<b>0.25</b>	<b>0.25</b>	<b>1.25</b>	<b>1.00</b>
<b>410 Community Center</b>					
Community Center Aide	0.67	1.71	0.74	0.56	-0.18
Community Center Manager	0.00	1.00	1.00	1.00	0.00
Cooks Assistant	0.75	0.75	1.24	1.26	0.02
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00	0.00
Program Coordinator	0.49	0.00	0.00	0.00	0.00
Substitute Cook Assistant	0.12	0.12	0.00	0.00	0.00
Transportation Aide	0.49	0.49	0.49	0.49	0.00
<b>Division Total</b>	<b>3.52</b>	<b>5.07</b>	<b>4.47</b>	<b>4.31</b>	<b>-0.16</b>
<b>444 Library</b>					
Children's Coordinator	1.00	1.00	1.00	1.00	0.00
Circulation Assistant	1.79	0.00	0.00	1.00	1.00
Circulation Lead	1.00	0.00	0.00	0.00	0.00
Circulation Specialist	0.00	0.00	0.00	1.00	1.00
Library Aide	3.76	2.41	2.22	0.74	-1.48
Library Assistant	1.00	0.00	0.00	1.00	1.00
Library Manager	0.00	1.00	1.00	1.00	0.00
Library Outreach Coordinator	0.79	0.00	0.00	0.00	0.00
Library Specialist	0.00	1.00	1.00	1.00	0.00
Reference Librarian	1.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>10.35</b>	<b>6.41</b>	<b>6.22</b>	<b>7.74</b>	<b>1.52</b>
<b>462 Parks and Trail Maintenance</b>					
Maintenance Worker	2.00	2.00	4.00	4.00	0.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00	0.00
Seasonal Maintenance Worker	1.47	1.46	0.00	0.00	0.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>5.47</b>	<b>5.46</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>465 Recreation</b>					
Camp Counselor	0.19	0.10	0.00	0.00	0.00
Camp Lead	0.07	0.07	0.00	0.00	0.00
Maintenance Worker	0.68	0.00	0.00	0.00	0.00
Recreation Assistant	1.41	2.48	0.74	1.74	1.00
Recreation Division Manager	1.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>3.35</b>	<b>3.65</b>	<b>1.74</b>	<b>2.74</b>	<b>1.00</b>
<b>Community and Recreation Services Total</b>	<b>23.69</b>	<b>20.84</b>	<b>18.68</b>	<b>22.04</b>	<b>3.36</b>

# Horseshoe Bend

## FY2022 Changes

### 450 Horseshoe Bend

- Removed 4.00 FTE Parking Lot Attendants.
- Removed 1.00 FTE Seasonal Parking Lot Attendants

Department	2019	2020	2021	2022	2021 vs 2022
<b>Horseshoe Bend</b>					
<b>450-Horseshoe Bend</b>					
Cashier	0.00	5.00	5.00	5.00	0.00
Cashier-Finance	0.00	1.00	0.00	0.00	0.00
Director	0.00	0.75	0.75	0.75	0.00
Fee Facility Manager	0.00	1.00	1.00	1.00	0.00
Lead Cashier	0.00	2.00	2.00	2.00	0.00
Maintenance Worker	0.00	3.00	0.00	0.00	0.00
Parking Lot Attendant	0.00	0.00	4.00	0.00	-4.00
PT Cashier	0.00	2.00	0.98	0.98	0.00
Seasonal Parking Attendant	0.00	0.50	1.00	0.00	-1.00
Security Guard	0.00	5.00	0.00	0.00	0.00
Streets Maintenance Worker	0.00	1.00	0.00	0.00	0.00
<b>Division Total</b>	<b>0.00</b>	<b>21.25</b>	<b>14.73</b>	<b>9.73</b>	<b>-5.00</b>
<b>Horseshoe Bend Total</b>	<b>0.00</b>	<b>21.25</b>	<b>14.73</b>	<b>9.73</b>	<b>-5.00</b>



# Golf

## FY2022 Changes

### 463 Golf Course Clubhouse

- Changed 1.00 FTE Grill Cook to Pro Shop Associate.
- Changed 1.00 FTE Pro Shop Associate to Pro Shop Lead.
- Changed 0.87 FTE Seasonal Cart Service to Part-time Cart Service.
- Added 0.74 FTE Part-time Food Service Worker.
- Removed 1.17 FTE Seasonal Pro Shop Associate.

### 468 Golf Maintenance

- Changed 1.00 FTE Assistant Superintendent to Golf Maintenance Supervisor.
- Removed 1.00 FTE Director of Operations.

Department	FY	2019	2020	2021	2022	2021 vs 2022
<b>Golf Course</b>						
<b>463-Golf Course Clubhouse</b>						
Director of Golf		0.00	1.00	1.00	1.00	0.00
Food Service Worker		0.00	1.40	2.00	2.00	0.00
Grill Cook		0.00	0.00	1.00	0.00	-1.00
Pro Shop Associate		0.00	1.00	1.00	1.00	0.00
Pro Shop Lead		0.00	0.00	0.00	1.00	1.00
PT Cart Service		0.00	0.00	0.00	0.87	0.87
PT Food Service Worker		0.00	0.00	0.00	0.74	0.74
Seasonal Cart Service		0.00	1.54	1.72	0.86	-0.86
Seasonal Pro Shop Associate		0.00	1.35	2.34	1.17	-1.17
Superintendent		0.00	1.00	0.00	0.00	0.00
<b>Division Total</b>		<b>0.00</b>	<b>7.29</b>	<b>9.06</b>	<b>8.64</b>	<b>-0.42</b>
<b>468-Golf Maintenance</b>						
Assistant Superintendent		0.00	1.00	1.00	0.00	-1.00
Director of Operations		0.00	0.00	1.00	0.00	-1.00
Equipment Manager		0.00	0.00	0.00	0.00	0.00
Equipment Operator		0.00	1.74	2.00	2.00	0.00
Golf Maintenance Supervisor		0.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician		0.00	0.00	0.00	1.00	1.00
Irrigation Tech I		0.00	1.00	1.00	1.00	0.00
Pesticide Tech I		0.00	1.00	1.00	1.00	0.00
Seasonal Equipment Operator		0.00	1.24	0.43	0.43	0.00
<b>Division Total</b>		<b>0.00</b>	<b>6.98</b>	<b>7.43</b>	<b>6.43</b>	<b>-1.00</b>
<b>Golf Course Total</b>		<b>0.00</b>	<b>14.27</b>	<b>16.49</b>	<b>15.07</b>	<b>-1.42</b>

# Police

## FY2022 Changes

### 421 Patrol

- Changed 0.50 FTE Animal Control Officer to 1.00 Community Resource Officer.
- Removed 0.25 FTE Patrol Officer - Reserve.
- Removed 1.00 FTE School Resource Officer.
- Removed 1.00 FTE Patrol Sergeant.

### 422 Communications

- Changed 1.00 FTE Communication Specialist Supervisor to Communication Specialist Lead.

### 426 Investigations

- Changed 1.00 FTE Support Lieutenant to Captain.

Department	FY	2019	2020	2021	2022	2021 vs 2022
<b>Police</b>						
<b>420 Police Dept Admin</b>						
Administrative Assistant		1.00	1.00	0.00	0.00	0.00
Chief Of Police		1.00	1.00	1.00	1.00	0.00
Executive Administrative Assistant to the Chief		0.00	0.00	1.00	1.00	0.00
Records Clerk		2.00	2.00	2.50	2.50	0.00
<b>Division Total</b>		<b>4.00</b>	<b>4.00</b>	<b>4.50</b>	<b>4.50</b>	<b>0.00</b>
<b>421 Patrol</b>						
Animal Control Officer		1.00	1.00	1.50	1.00	-0.50
Community Resource Officer		0.00	0.00	0.00	1.00	1.00
Patrol Lieutenant		1.00	1.00	1.00	1.00	0.00
Patrol Officer		15.25	15.25	15.25	15.00	-0.25
Patrol Sergeant		3.00	3.00	3.00	2.00	-1.00
School Resource Officer		1.00	1.00	1.00	0.00	-1.00
<b>Division Total</b>		<b>21.25</b>	<b>21.25</b>	<b>21.75</b>	<b>20.00</b>	<b>-1.75</b>
<b>422 Communications</b>						
Communication Specialist		6.30	8.33	7.96	7.96	0.00
Communication Specialist Lead		0.00	0.00	0.00	1.00	1.00
Communication Specialist Supervisor		1.00	1.00	1.00	0.00	-1.00
<b>Division Total</b>		<b>7.30</b>	<b>9.33</b>	<b>8.96</b>	<b>8.96</b>	<b>0.00</b>
<b>426 Investigations</b>						
Captain		0.00	0.00	0.00	1.00	1.00
Detective		1.00	1.00	1.00	1.00	0.00
Evidence Technician		1.00	1.00	1.00	1.00	0.00
Investigator		1.00	0.00	0.00	0.00	0.00
Sergeant		0.00	1.00	1.00	1.00	0.00
Support Lieutenant		1.00	1.00	1.00	0.00	-1.00
<b>Division Total</b>		<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>
<b>Police Total</b>		<b>36.55</b>	<b>38.58</b>	<b>39.21</b>	<b>37.46</b>	<b>-1.75</b>

# Public Works

## FY2022 Changes

### 415 Corrals

- Moved 1.00 FTE Maintenance Worker to 457 Building Maintenance. Corrals were outsourced in FY2022

### 457 Building Maintenance

- Moved 1.00 FTE Maintenance Workers from 415 Corrals.

### 489 Airport

- Increased Administrative Assistant from 0.49 FTE to 1.00 FTE.

Department	2019	2020	2021	2022	2021 vs 2022
<b>Public Works</b>					
<b>415-Corrals</b>					
Maintenance Worker	0.00	1.00	1.00	0.00	-1.00
<b>Division Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>	<b>-1.00</b>
<b>448 Central Garage</b>					
Auto Technician	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>457 Building Mtce</b>					
Custodian	1.00	1.00	1.00	1.00	0.00
Electrician	0.00	0.00	0.00	0.00	0.00
Lead Maintenance Worker	0.00	1.00	1.00	1.00	0.00
Maintenance Worker	3.00	2.00	2.00	3.00	1.00
<b>Division Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>1.00</b>
<b>460 Public Works Admin</b>					
Director Of Public Works	1.00	1.00	1.00	0.65	-0.35
Office Manager	1.00	1.00	1.00	1.00	0.00
Public Works Manager	1.00	1.00	1.00	1.00	0.00
Seasonal Maintenance Worker	2.25	2.24	0.00	0.00	0.00
Streets Maintenance Worker	2.00	3.00	4.00	4.00	0.00
Streets Supervisor	1.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>8.25</b>	<b>9.24</b>	<b>8.00</b>	<b>7.65</b>	<b>-0.35</b>
<b>489 Airport</b>					
Administrative Assistant	0.00	0.49	0.49	1.00	0.51
Airport Director	0.25	0.00	0.00	0.00	0.00
Director Of Public Works	0.00	0.00	0.00	0.35	0.35
Maintenance Worker	0.00	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>0.25</b>	<b>1.49</b>	<b>1.49</b>	<b>2.35</b>	<b>0.86</b>
<b>Public Works Total</b>	<b>14.50</b>	<b>17.73</b>	<b>16.49</b>	<b>17.00</b>	<b>0.51</b>

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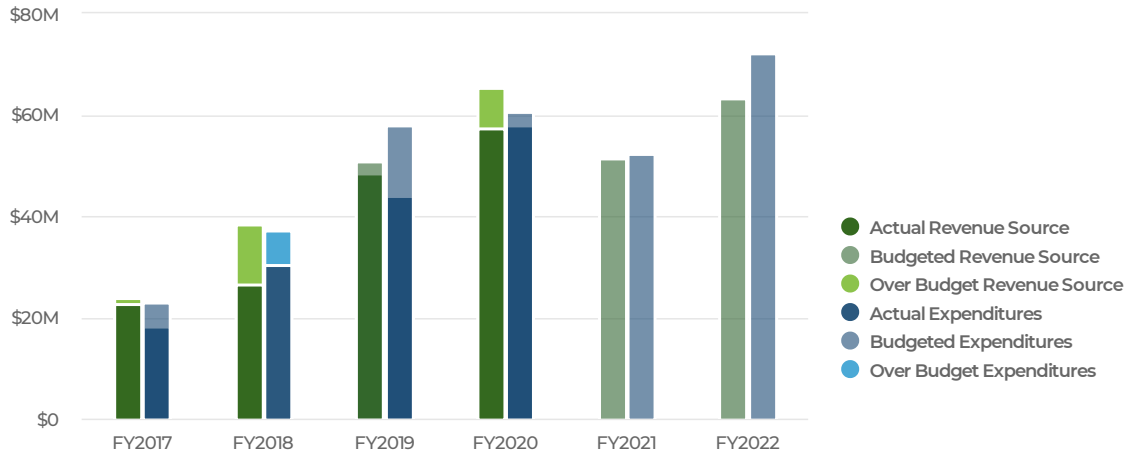
# FUND SUMMARIES

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## Summary

The City of Page is projecting \$63.46M of revenue in FY2022 (includes \$10.5M of transfers), which represents a 22.9% increase over the prior year. Budgeted expenditures are projected to increase by 38.5% or \$19.82M to \$71.27M in FY2022 (includes \$10.M of transfers). There is a substantial increase in both revenues and expenses from the prior year and this is attributed to the \$5.1M debt bond payoff and numerous grants budgeted this year.

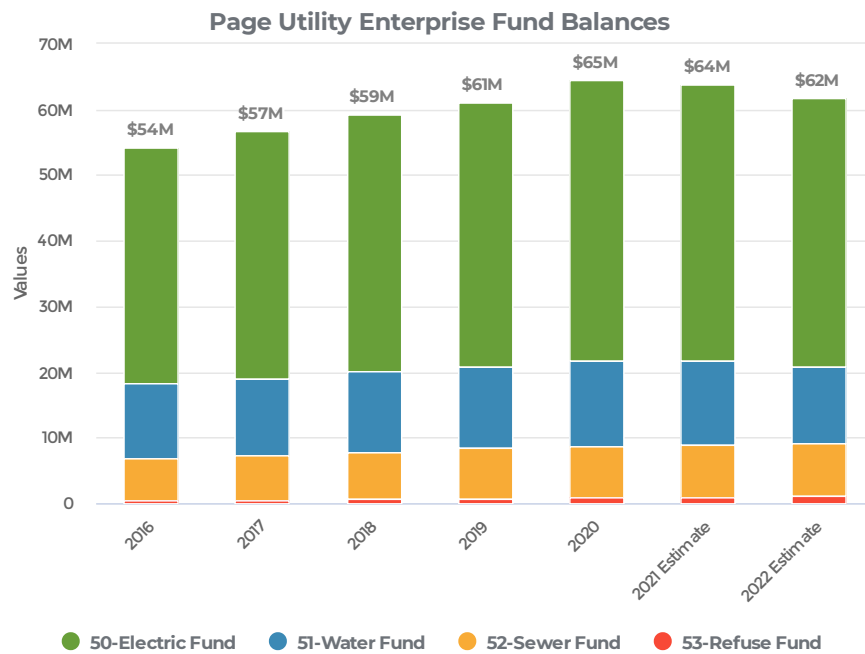
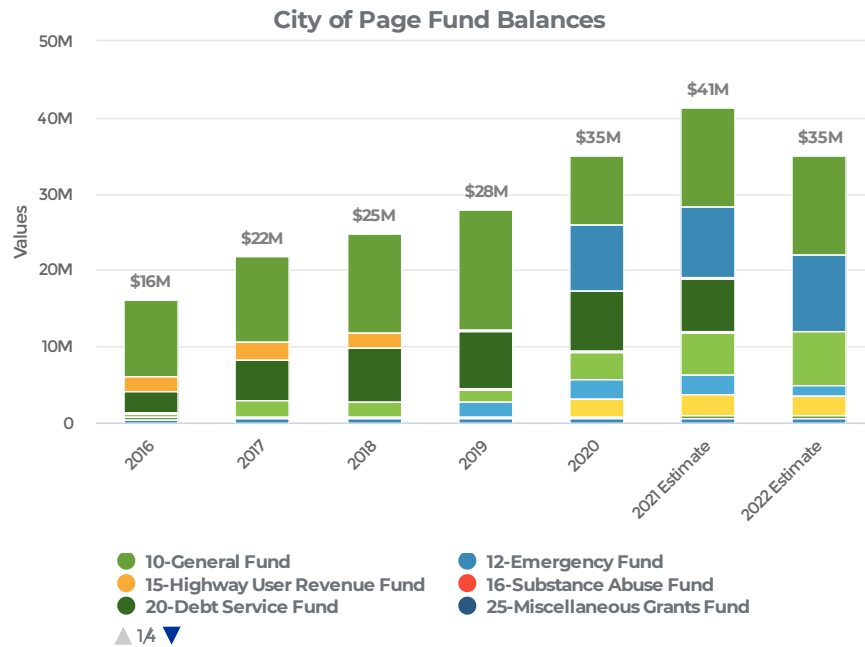
The City has worked hard to reach our current financial position and maintain stability. City leadership has worked with departments to manage expenses while continuing to increase essential services and paying off large long-term debt balances has been a major accomplishment for the City.



## Changes in Fund Balances

The City is starting with approximately \$41 million in fund balances for FY2022 (numbers are pre-audited, excluding Page Utility Enterprises) and is budgeted to utilize \$7 million in fund balances. Although there are adequate fund balances as a total, the City also wants to ensure each fund is accountable and does not deplete its resources. At the time of budget preparation and adoption, FY2021 was not closed and transactions were still being processed. Although the FY2022 Budget portrays the funds may be overspent, the City monitors and reviews the budget and balance of each fund monthly. Expenses may need to be restricted to ensure funds are not overspent.

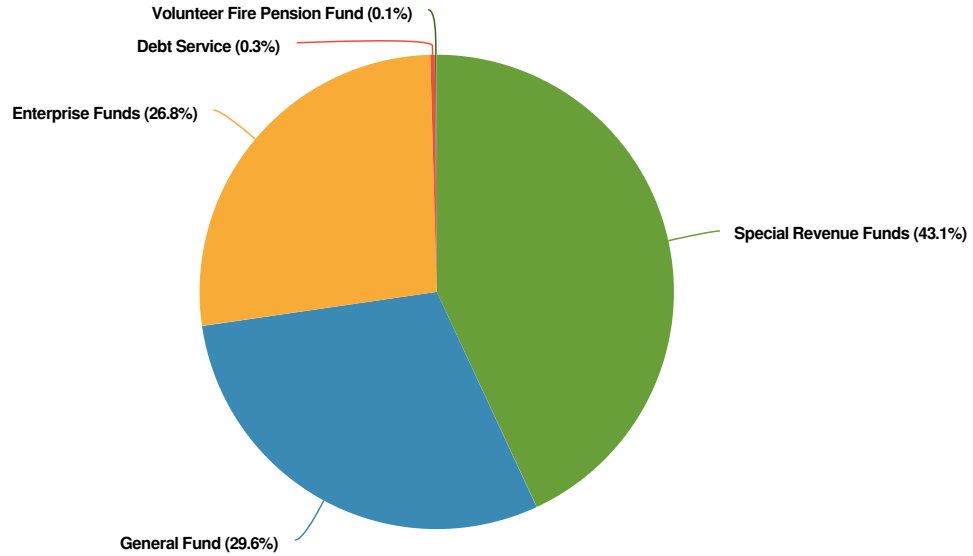
Page Utility Enterprises is starting with approximately \$62 million in fund balances for FY2022 (numbers are pre-audited, excluding City of Page) and is budgeted to utilize \$1 million in fund balances, mainly from the Electric Fund for Capital Replacements.



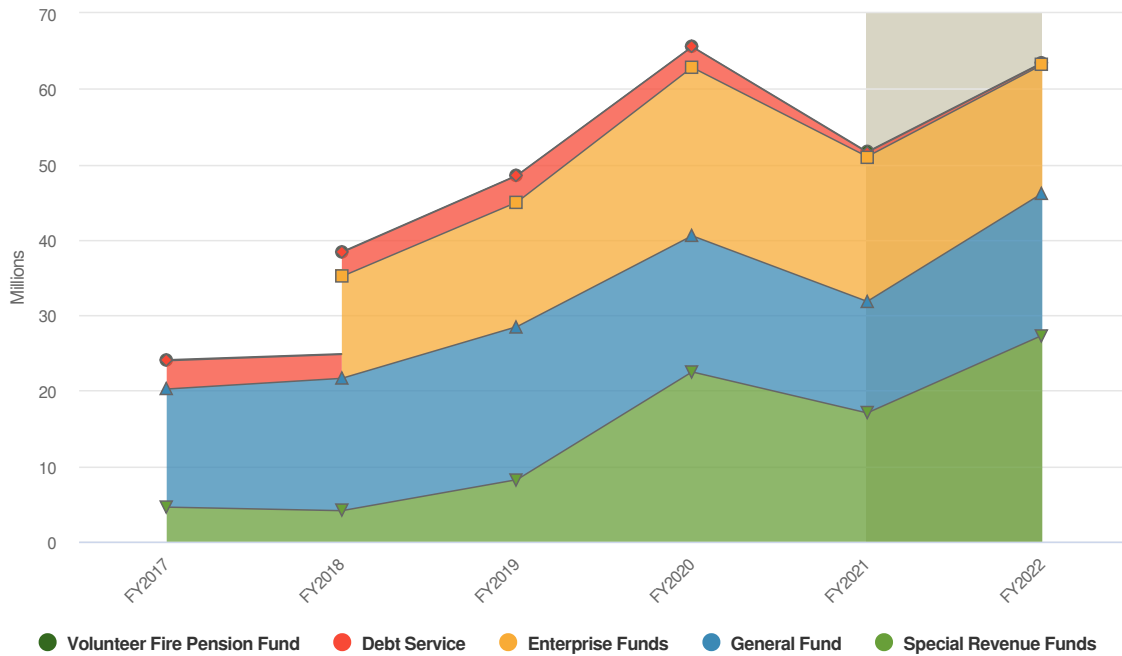
# Revenue

In 2022, 43.1% of anticipated revenue will be in Special Revenue Funds of \$27.3 million, an increase of over \$10 million from FY2021. This is mainly due to grants the City is anticipating and transfers to the Capital Fund. Charts below include transfers.

### 2022 Revenue by Fund



### Budgeted and Historical 2022 Revenue by Fund



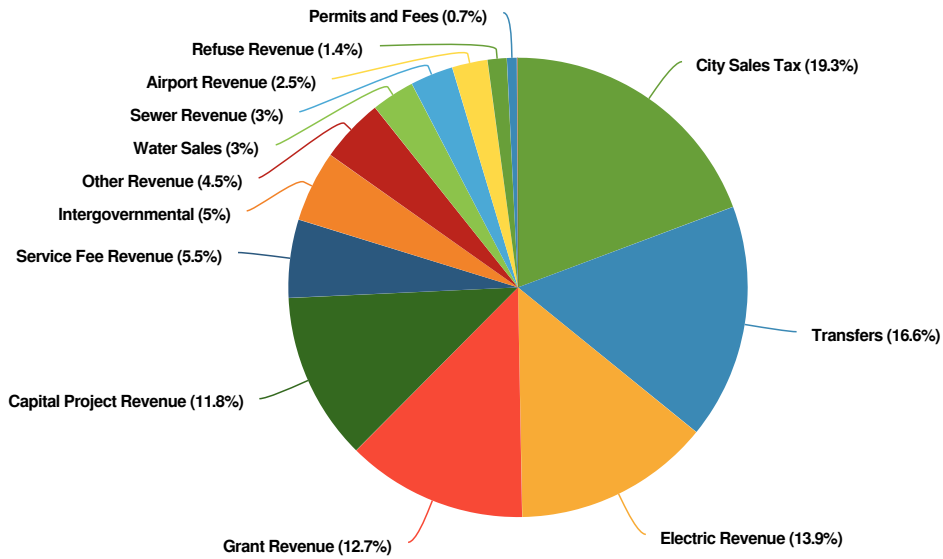
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
General Fund	\$20,267,021.47	\$18,037,045.40	\$14,773,135.00	\$18,812,301.00	27.3%
<b>Total General Fund:</b>	<b>\$20,267,021.47</b>	<b>\$18,037,045.40</b>	<b>\$14,773,135.00</b>	<b>\$18,812,301.00</b>	<b>27.3%</b>
Special Revenue Funds					
Donation Funds	\$4,718.52	\$6,437.67	\$4,150.00	\$11,950.00	188%
Capital Fund	\$2,263,514.10	\$7,653,804.40	\$8,058,011.00	\$15,051,776.00	86.8%
Land	\$51,787.87	\$0.00	\$1,010,000.00	\$1,010,000.00	0%
Emergency Reserve Fund	\$0.00	\$8,544,100.33	\$344,500.00	\$640,000.00	85.8%
Misc Grants Expenses	\$4,391,000.54	\$4,592,085.84	\$5,045,000.00	\$8,087,200.00	60.3%
Highway User Fund	\$941,736.38	\$1,056,570.13	\$828,970.00	\$894,678.00	7.9%
Substance Abuse	\$13,572.94	\$1,207.35	\$4,000.00	\$4,000.00	0%
Cemetery	\$40,862.00	\$59,685.00	\$41,000.00	\$46,000.00	12.2%
JCEF Fund	\$4,947.05	\$4,553.93	\$5,050.00	\$4,050.00	-19.8%
Airport	\$496,688.95	\$566,284.36	\$1,706,000.00	\$1,586,800.00	-7%
<b>Total Special Revenue Funds:</b>	<b>\$8,208,828.35</b>	<b>\$22,484,729.01</b>	<b>\$17,046,681.00</b>	<b>\$27,336,454.00</b>	<b>60.4%</b>
Debt Service					
Debt Service Fund	\$3,513,864.37	\$2,718,619.07	\$564,100.00	\$200,000.00	-64.5%
<b>Total Debt Service:</b>	<b>\$3,513,864.37</b>	<b>\$2,718,619.07</b>	<b>\$564,100.00</b>	<b>\$200,000.00</b>	<b>-64.5%</b>
Volunteer Fire Pension Fund					
Fire Pension	\$44,015.35	\$38,214.74	\$78,200.00	\$77,700.00	-0.6%
<b>Total Volunteer Fire Pension Fund:</b>	<b>\$44,015.35</b>	<b>\$38,214.74</b>	<b>\$78,200.00</b>	<b>\$77,700.00</b>	<b>-0.6%</b>
Enterprise Funds					
Horseshoe Bend Fund	\$2,175,286.74	\$4,426,374.45	\$4,542,200.00	\$2,533,000.00	-44.2%
Electric Fund	\$9,442,854.00	\$9,164,803.00	\$8,923,286.00	\$8,793,286.00	-1.5%
Water Fund	\$1,964,558.00	\$2,129,142.00	\$1,991,400.00	\$1,943,900.00	-2.4%
Sewer Fund	\$1,940,976.00	\$1,907,186.00	\$1,949,590.00	\$1,935,590.00	-0.7%
Refuse Fund	\$967,021.00	\$858,686.00	\$838,000.00	\$860,200.00	2.6%
Golf Course Fund	\$0.00	\$3,818,002.03	\$940,100.00	\$971,000.00	3.3%
<b>Total Enterprise Funds:</b>	<b>\$16,490,695.74</b>	<b>\$22,304,193.48</b>	<b>\$19,184,576.00</b>	<b>\$17,036,976.00</b>	<b>-11.2%</b>
<b>Total:</b>	<b>\$48,524,425.28</b>	<b>\$65,582,801.70</b>	<b>\$51,646,692.00</b>	<b>\$63,463,431.00</b>	<b>22.9%</b>

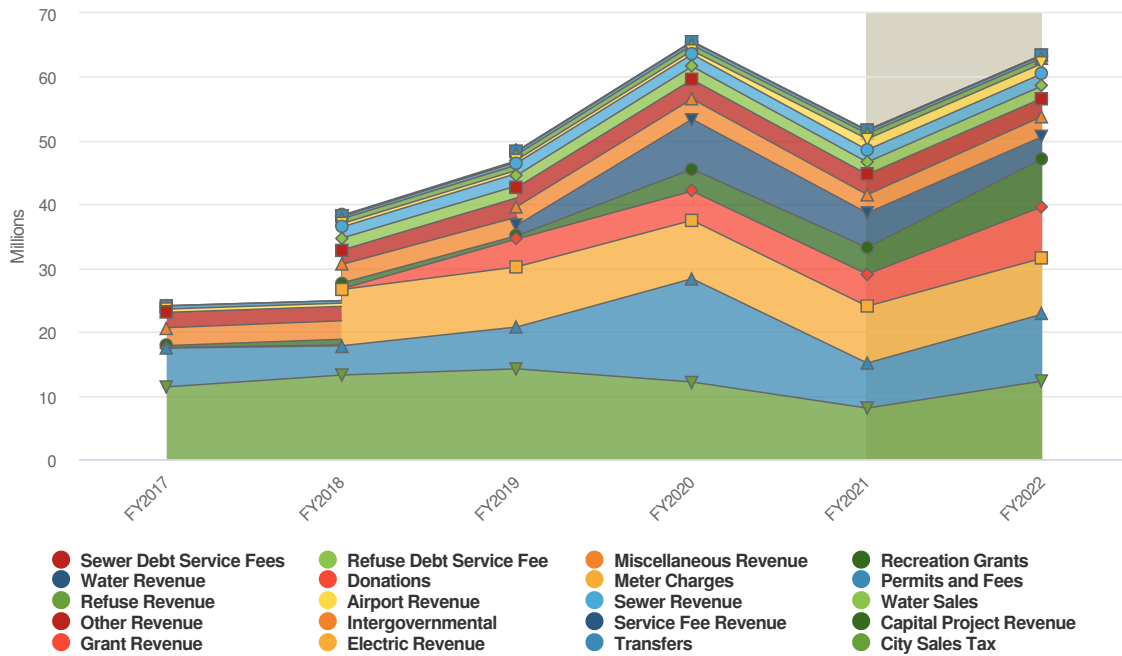
# Revenues by Source

City Sales Tax and Electric Revenues have always been major sources of revenue for the City of Page, and in FY2022 Grant Revenue and Capital Project Revenue are also included as major revenue sources.

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

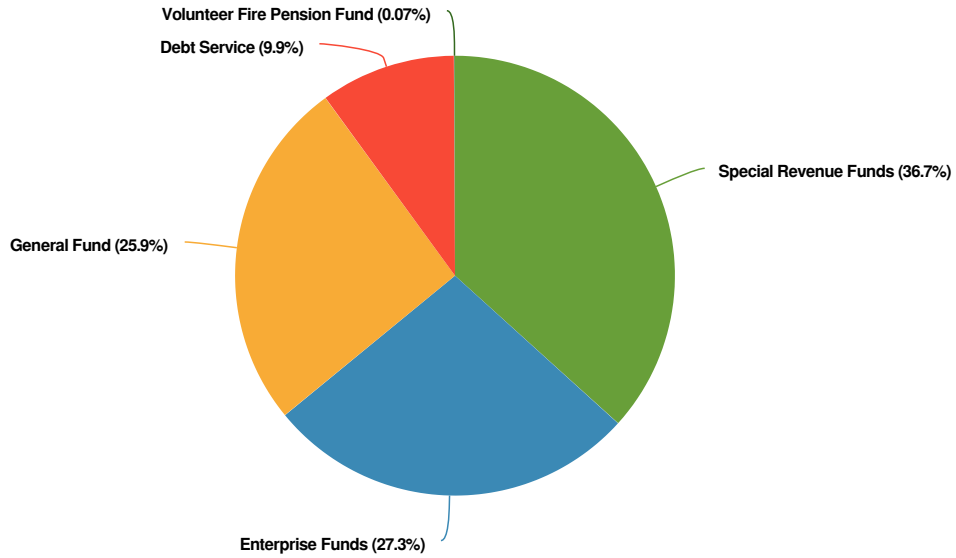


Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
City Sales Tax	\$14,166,152.45	\$12,100,876.71	\$8,000,000.00	\$12,250,000.00	53.1%
Permits and Fees	\$489,657.55	\$538,144.28	\$458,350.00	\$440,050.00	-4%
Intergovernmental	\$2,938,243.69	\$3,178,010.70	\$2,866,592.00	\$3,180,471.00	10.9%
Transfers	\$6,570,522.99	\$16,220,298.60	\$7,071,474.00	\$10,505,361.00	48.6%
Other Revenue	\$3,007,398.38	\$3,027,265.39	\$3,186,050.00	\$2,870,846.00	-9.9%
Grant Revenue	\$4,391,000.54	\$4,592,085.84	\$5,042,000.00	\$8,082,200.00	60.3%
Recreation Grants	\$0.00	\$0.00	\$3,000.00	\$5,000.00	66.7%
Donations	\$4,718.52	\$6,437.67	\$4,150.00	\$11,950.00	188%
Capital Project Revenue	\$498,084.63	\$3,451,350.65	\$4,166,500.00	\$7,506,777.00	80.2%
Service Fee Revenue	\$1,646,548.58	\$7,842,230.50	\$5,440,300.00	\$3,491,000.00	-35.8%
Airport Revenue	\$496,688.95	\$566,284.36	\$1,706,000.00	\$1,586,800.00	-7%
Electric Revenue	\$9,442,854.00	\$9,164,803.00	\$8,923,286.00	\$8,793,286.00	-1.5%
Water Revenue	\$58,168.00	\$41,763.00	\$60,000.00	\$5,000.00	-91.7%
Water Sales	\$1,902,879.00	\$2,075,348.00	\$1,920,400.00	\$1,927,900.00	0.4%
Meter Charges	\$3,511.00	\$12,031.00	\$25,000.00	\$25,000.00	0%
Miscellaneous Revenue			\$1,000.00	\$1,000.00	0%
Sewer Revenue	\$1,940,976.00	\$1,907,186.00	\$1,934,590.00	\$1,920,590.00	-0.7%
Refuse Revenue	\$825,874.00	\$858,686.00	\$838,000.00	\$860,200.00	2.6%
Refuse Debt Service Fee	\$141,147.00	\$0.00	\$0.00	\$0.00	0%
<b>Total Revenue Source:</b>	<b>\$48,524,425.28</b>	<b>\$65,582,801.70</b>	<b>\$51,646,692.00</b>	<b>\$63,463,431.00</b>	<b>22.9%</b>

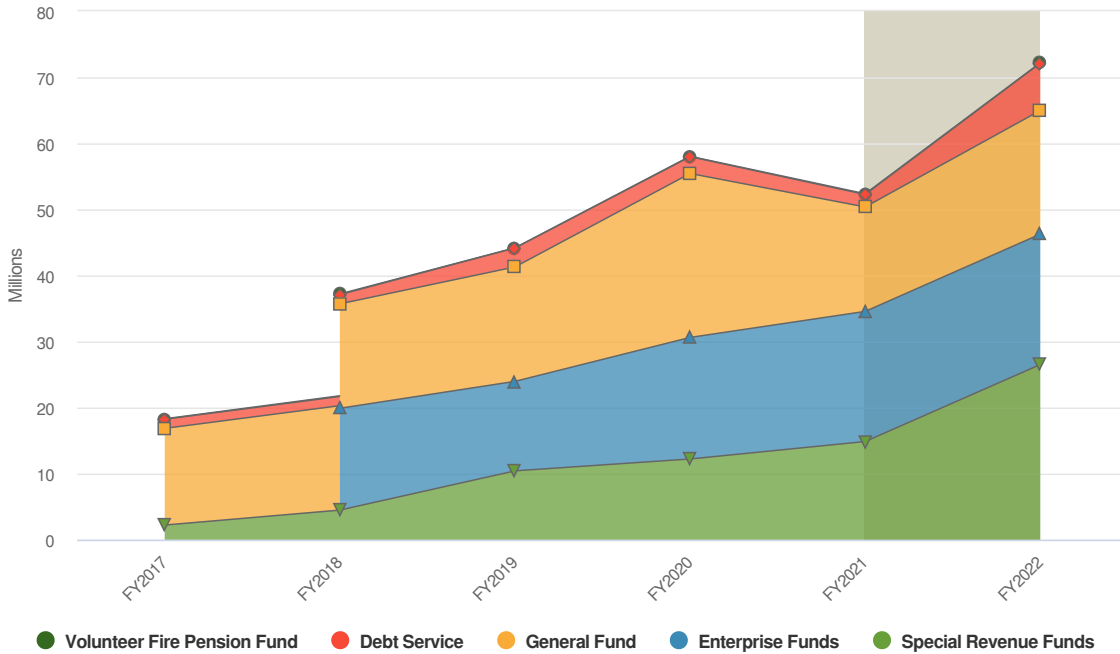
# Expenditures

In 2022, 37.2% of anticipated expenditures will be in Special Revenue Funds of \$26.5 million, an increase of close to \$12 million from FY2021. This is mainly due to grants the City is anticipating and large capital projects. There was also a significant increase in Debt Service from \$1.9M in FY2021 to \$7.1M in FY2022 to payoff a bond payoff and reallocating excess funds. Charts and tables below include transfers.

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund



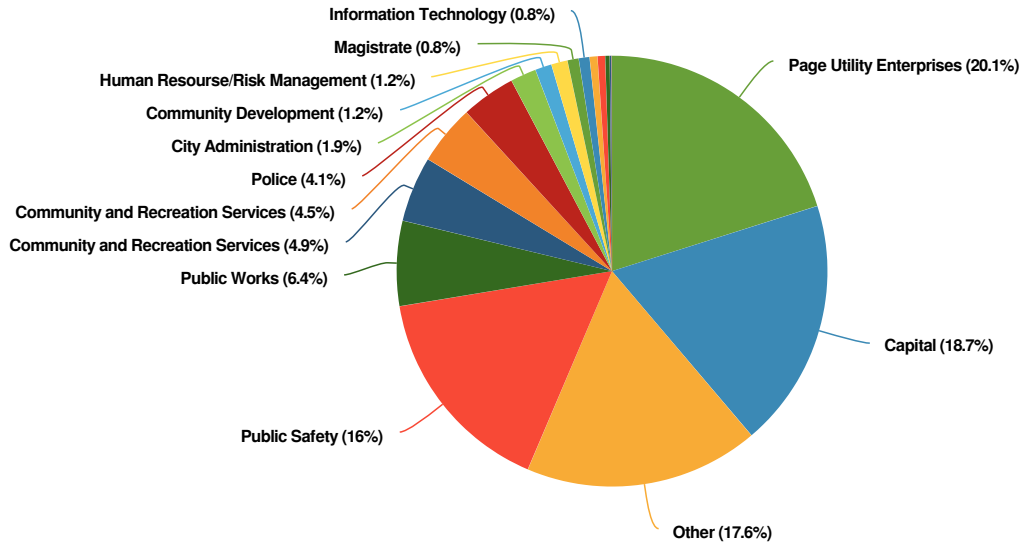
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
General Fund					
General Fund	\$17,325,964.41	\$24,826,339.21	\$15,815,156.00	\$18,718,691.00	18.4%
<b>Total General Fund:</b>	<b>\$17,325,964.41</b>	<b>\$24,826,339.21</b>	<b>\$15,815,156.00</b>	<b>\$18,718,691.00</b>	<b>18.4%</b>
Special Revenue Funds					
Donation Funds	\$10,746.79	\$1,418.87	\$31,500.00	\$35,950.00	14.1%
Capital Fund	\$2,482,745.30	\$5,653,845.46	\$5,542,526.00	\$13,487,277.00	143.3%
Land	\$51,787.87	\$0.00	\$1,010,000.00	\$1,010,000.00	0%
Emergency Reserve Fund	\$0.00	\$1,498.84	\$2,400.00	\$2,400.00	0%
Misc Grants Expenses	\$4,385,936.49	\$4,543,138.04	\$5,074,000.00	\$8,946,500.00	76.3%
Highway User Fund	\$3,012,558.29	\$1,002,580.97	\$1,021,440.00	\$1,016,946.00	-0.4%
Substance Abuse	\$977.42	-\$500.00	\$27,000.00	\$30,000.00	11.1%
Cemetery	\$65,884.09	\$70,513.93	\$14,500.00	\$121,500.00	737.9%
JCEF Fund	\$16,280.69	\$10,888.39	\$26,000.00	\$20,000.00	-23.1%
Airport	\$387,060.04	\$928,747.76	\$2,106,703.00	\$1,844,623.00	-12.4%
<b>Total Special Revenue Funds:</b>	<b>\$10,413,976.98</b>	<b>\$12,212,132.26</b>	<b>\$14,856,069.00</b>	<b>\$26,515,196.00</b>	<b>78.5%</b>
Debt Service					
Debt Service Fund	\$2,866,749.39	\$2,542,927.64	\$1,896,342.00	\$7,175,000.00	278.4%
<b>Total Debt Service:</b>	<b>\$2,866,749.39</b>	<b>\$2,542,927.64</b>	<b>\$1,896,342.00</b>	<b>\$7,175,000.00</b>	<b>278.4%</b>
Volunteer Fire Pension Fund					
Fire Pension	\$23,900.76	\$60,574.01	\$103,000.00	\$53,000.00	-48.5%
<b>Total Volunteer Fire Pension Fund:</b>	<b>\$23,900.76</b>	<b>\$60,574.01</b>	<b>\$103,000.00</b>	<b>\$53,000.00</b>	<b>-48.5%</b>
Enterprise Funds					
Horseshoe Bend Fund	\$263,265.43	\$3,835,542.49	\$4,205,182.00	\$3,992,635.00	-5.1%
Electric Fund	\$9,105,891.00	\$8,474,101.00	\$9,720,000.00	\$9,907,500.00	1.9%
Water Fund	\$1,749,756.00	\$1,904,145.00	\$2,123,100.00	\$2,010,100.00	-5.3%
Sewer Fund	\$1,572,262.00	\$2,278,689.00	\$1,840,275.00	\$1,837,775.00	-0.1%
Refuse Fund	\$858,305.00	\$749,628.00	\$748,395.00	\$772,395.00	3.2%
Golf Course Fund	\$0.00	\$1,158,265.52	\$1,063,071.00	\$1,225,122.00	15.2%
<b>Total Enterprise Funds:</b>	<b>\$13,549,479.43</b>	<b>\$18,400,371.01</b>	<b>\$19,700,023.00</b>	<b>\$19,745,527.00</b>	<b>0.2%</b>
<b>Total:</b>	<b>\$44,180,070.97</b>	<b>\$58,042,344.13</b>	<b>\$52,370,590.00</b>	<b>\$72,207,414.00</b>	<b>37.9%</b>

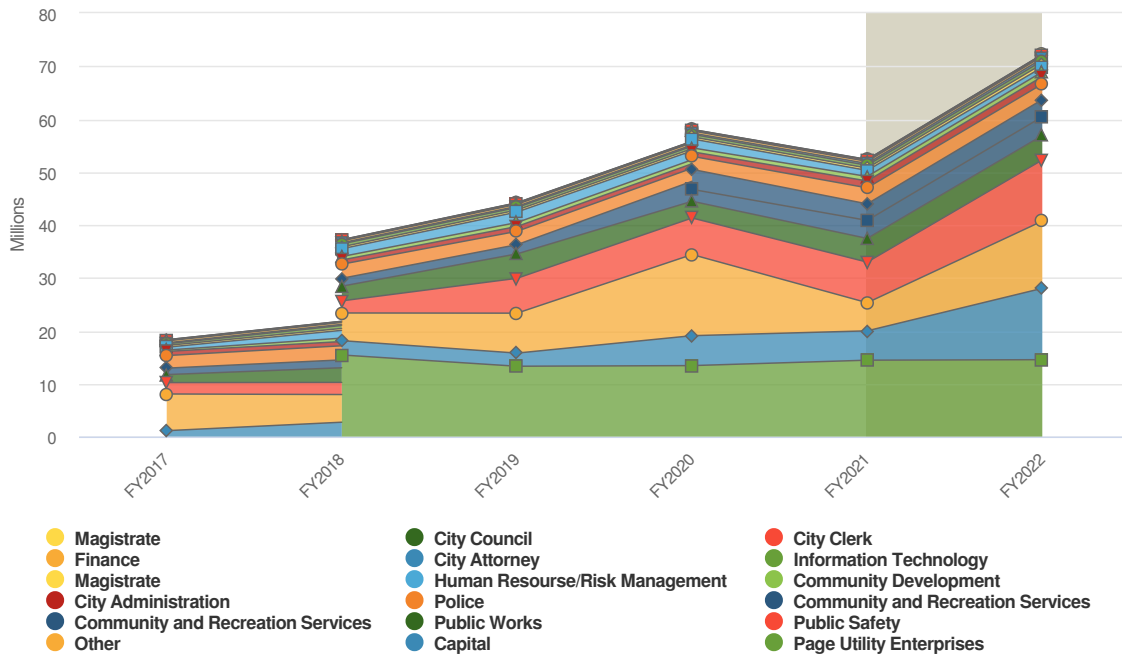
# Expenditures by Function

Capital projects take up 18.7% of the expense budget for a total of \$13.5M. \$10.5M in the Other category are interfund transfers.

## Budgeted Expenditures by Function



## Budgeted and Historical Expenditures by Function

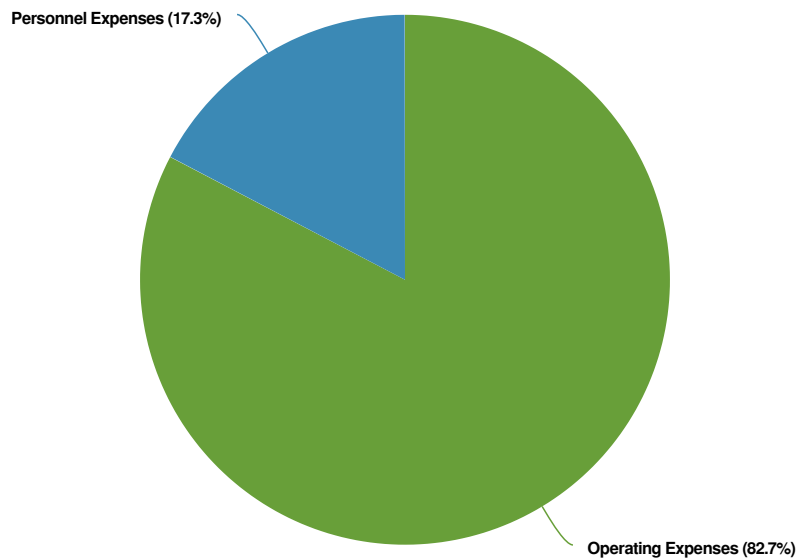


Grey background indicates budgeted figures.

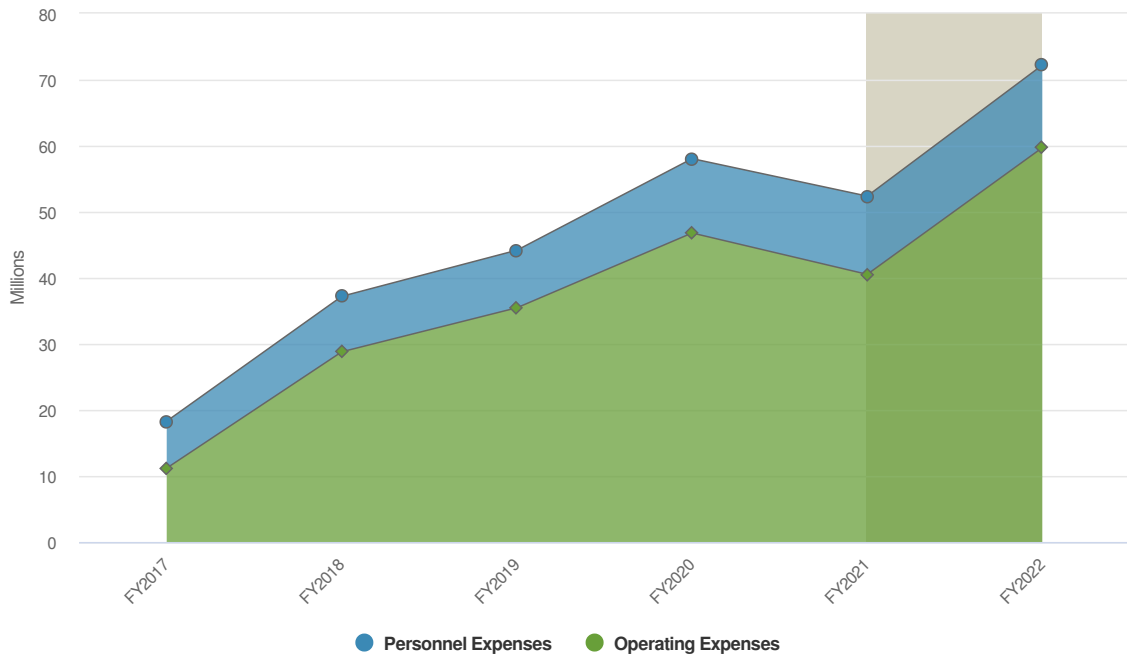
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
City Administration	\$905,281.64	\$846,941.30	\$1,303,912.00	\$1,399,128.00	7.3%
City Council	\$79,706.18	\$85,334.33	\$87,420.00	\$96,420.00	10.3%
City Clerk	\$190,416.47	\$181,712.40	\$244,630.00	\$243,450.00	-0.5%
City Attorney	\$209,066.29	\$234,239.83	\$336,839.00	\$423,069.00	25.6%
Community Development	\$753,298.30	\$748,561.95	\$846,360.00	\$895,999.00	5.9%
Community and Recreation Services	\$1,738,483.20	\$3,777,115.48	\$3,118,753.00	\$3,254,297.00	4.3%
Human Resource/Risk Management	\$1,982,444.49	\$1,686,925.86	\$1,142,726.00	\$885,059.00	-22.5%
Finance	\$393,382.12	\$409,929.92	\$409,778.00	\$411,734.00	0.5%
Magistrate	\$390,809.09	\$393,959.21	\$435,476.00	\$609,017.00	39.9%
Police	\$2,529,828.82	\$2,473,947.85	\$3,033,207.00	\$2,949,050.00	-2.8%
Public Safety	\$6,586,783.68	\$6,908,313.66	\$7,672,560.00	\$11,551,374.00	50.6%
Public Works	\$4,616,022.56	\$3,156,440.68	\$4,477,524.00	\$4,612,174.00	3%
Information Technology	\$471,332.42	\$477,402.04	\$535,711.00	\$590,242.00	10.2%
Other	\$7,547,975.72	\$15,339,303.57	\$5,317,742.00	\$12,710,850.00	139%
Capital	\$2,482,745.30	\$5,653,845.46	\$5,542,526.00	\$13,487,277.00	143.3%
Community and Recreation Services	\$0.00	\$2,250,919.20	\$3,407,656.00	\$3,540,504.00	3.9%
Magistrate	\$16,280.69	\$10,888.39	\$26,000.00	\$20,000.00	-23.1%
Page Utility Enterprises	\$13,286,214.00	\$13,406,563.00	\$14,431,770.00	\$14,527,770.00	0.7%
<b>Total Expenditures:</b>	<b>\$44,180,070.97</b>	<b>\$58,042,344.13</b>	<b>\$52,370,590.00</b>	<b>\$72,207,414.00</b>	<b>37.9%</b>

## Expenditures by Expense Type

### Budgeted Expenditures by Expense Type



### Budgeted and Historical Expenditures by Expense Type

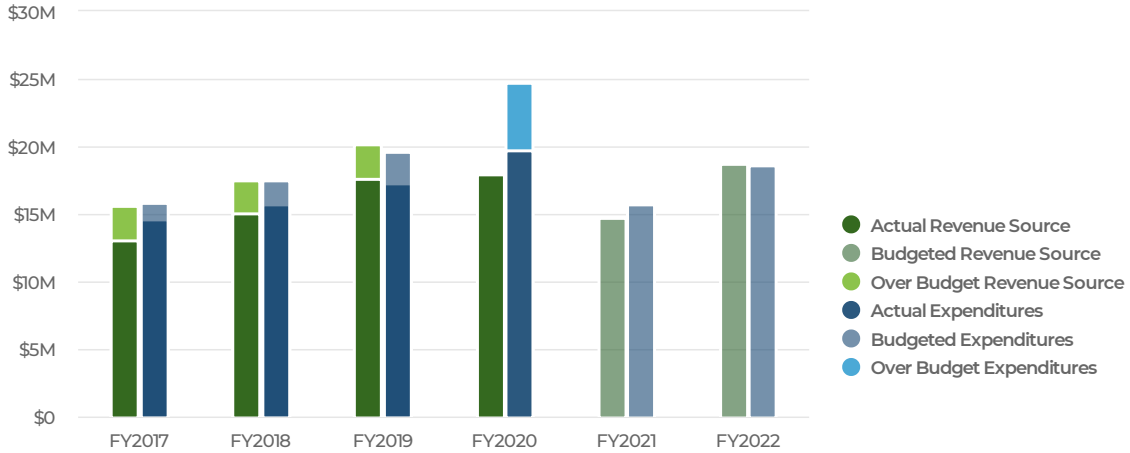


Grey background indicates budgeted figures.

The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.

### Summary

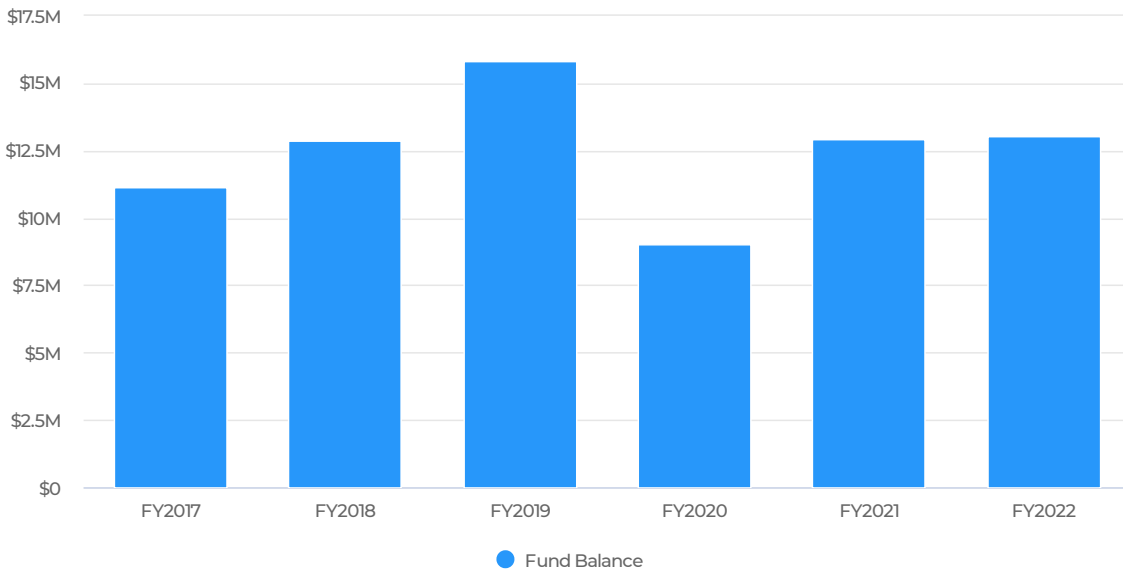
The City of Page is projecting \$18.81M of revenue in FY2022, which represents a 27.3% increase over the prior year. Budgeted expenditures are projected to increase by 18.4% or \$2.9M to \$18.72M in FY2022.



### Fund Balance

In FY2020, \$8.4 million was transferred to establish the Emergency Reserve Fund. FY2021 and FY2022 are estimates based on budgets.

#### Fund Balance Projections

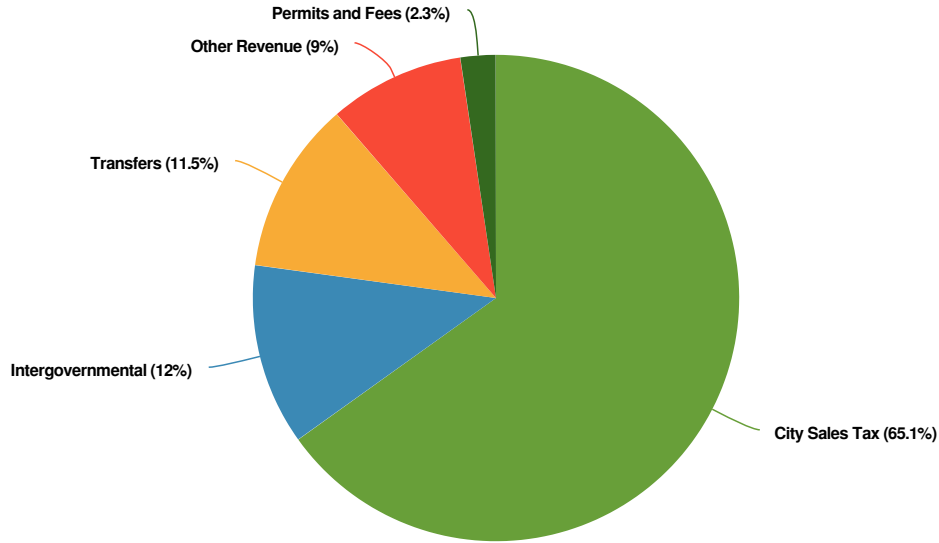


## Revenues by Source

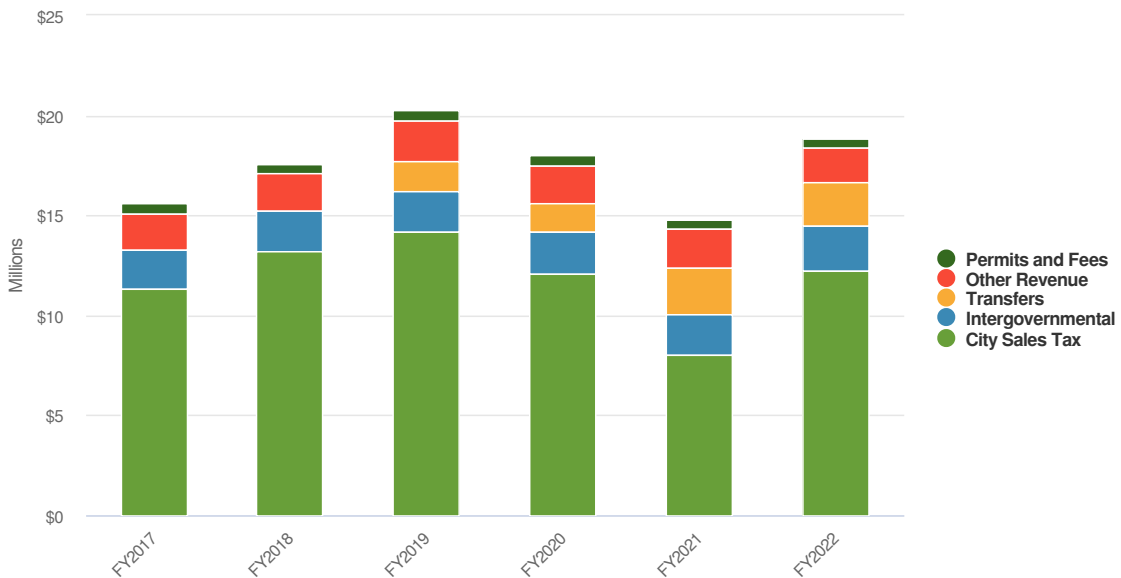
The General Fund's largest source of revenue is City Sales Tax, making up nearly two-thirds of the projected revenues.

- City Sales Tax - Transaction Privilege Tax is a tax on a vendor for various business activities within the city and collected by the State of Arizona. The City of Page's current local sales tax is 3% but varies by business activity.
- Intergovernmental - Revenues received from the State of Arizona for State Sales Tax, Vehicle License Tax, and State Revenue Sharing.
- Transfers - Funds transferred from other funds to reimburse or assist the General Fund.
- Permits and Fees - Revenues received from franchise fees, licenses, permits, and other city fees.
- Other Revenue - Revenues received for other services provided by the city.

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



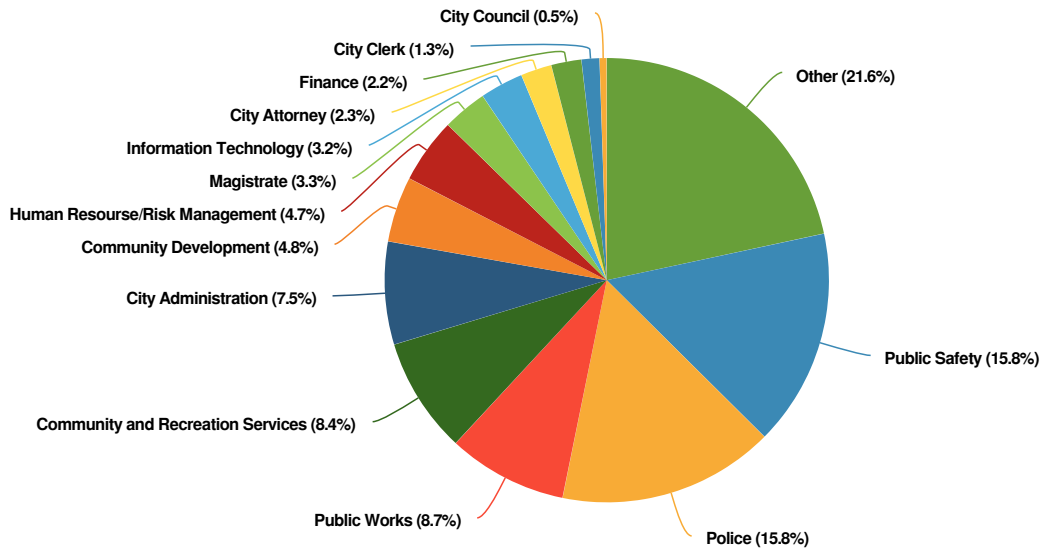


Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
City Sales Tax	\$14,166,152.45	\$12,100,876.71	\$8,000,000.00	\$12,250,000.00	53.1%
Permits and Fees	\$489,657.55	\$538,144.28	\$458,350.00	\$440,050.00	-4%
Intergovernmental	\$2,033,433.77	\$2,112,543.53	\$2,032,622.00	\$2,266,343.00	11.5%
Transfers	\$1,492,584.83	\$1,395,122.11	\$2,384,363.00	\$2,160,362.00	-9.4%
Other Revenue	\$2,085,192.87	\$1,890,358.77	\$1,897,800.00	\$1,695,546.00	-10.7%
<b>Total Revenue Source:</b>	<b>\$20,267,021.47</b>	<b>\$18,037,045.40</b>	<b>\$14,773,135.00</b>	<b>\$18,812,301.00</b>	<b>27.3%</b>

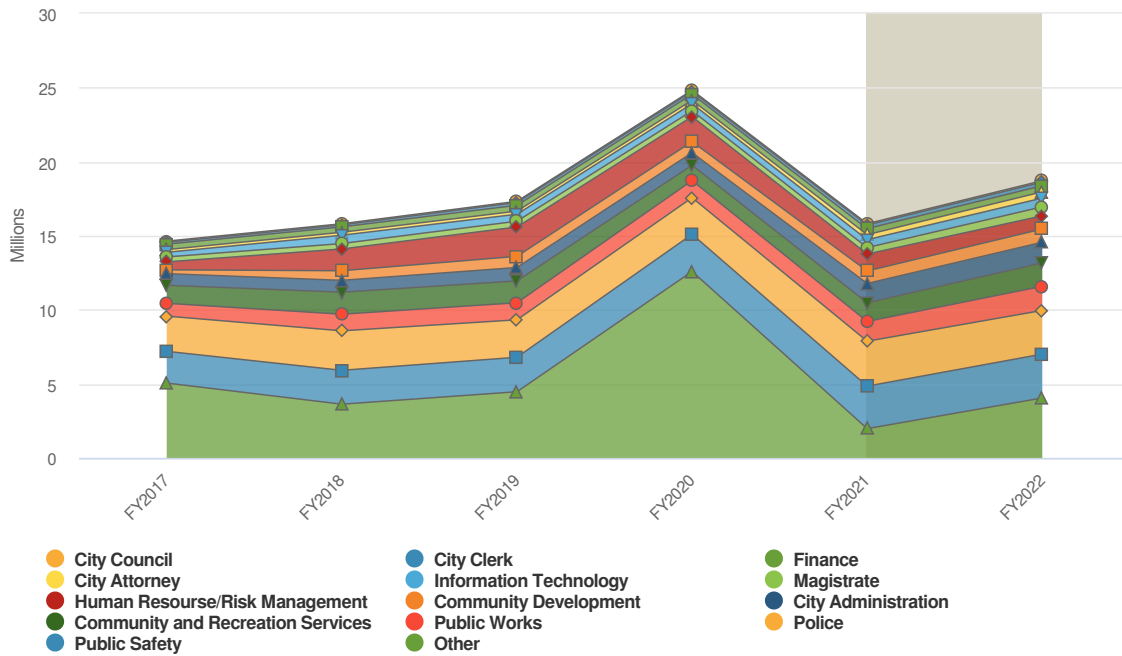
## Expenditures by Function

The Other category reflects the transfers out of the General Fund to other funds for a total of \$4M or 21.6% of the budget. Fire, Police, Public Works and Community and Recreation Services together add up to 48.7% of the General Fund budget.

### Budgeted Expenditures by Function



### Budgeted and Historical Expenditures by Function

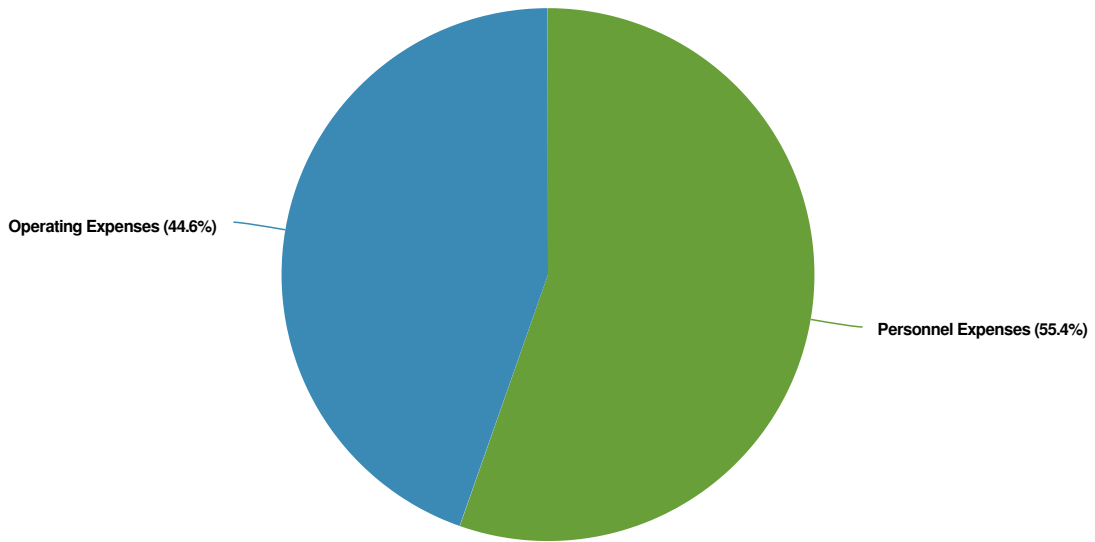


Grey background indicates budgeted figures.

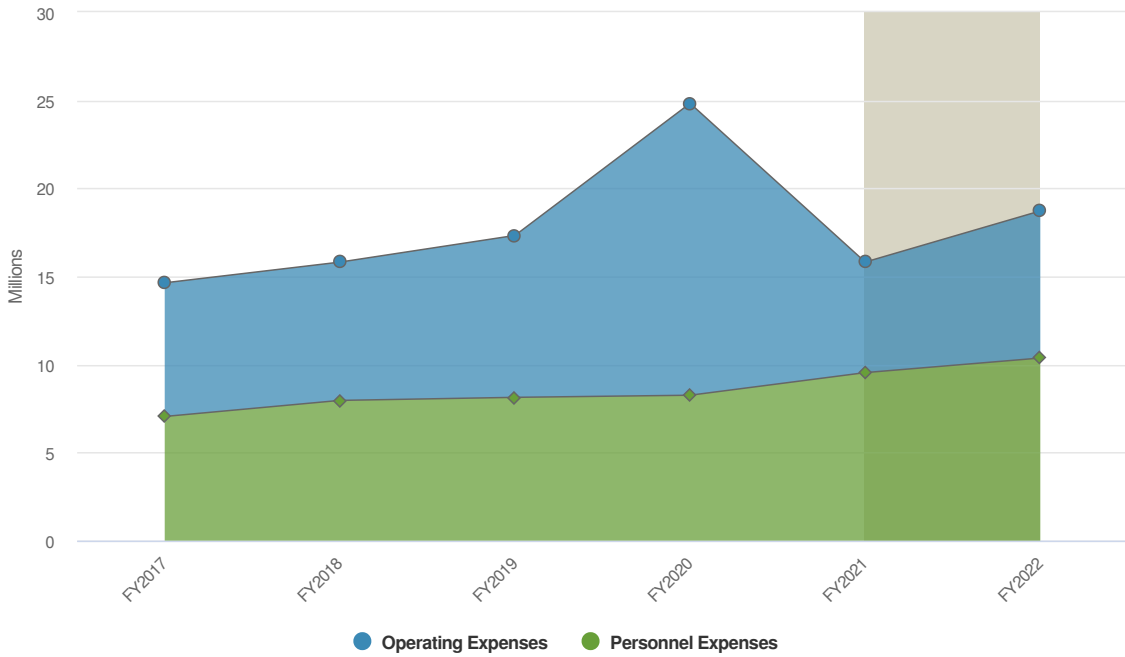
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
City Administration	\$905,281.64	\$846,941.30	\$1,303,912.00	\$1,399,128.00	7.3%
City Council	\$79,706.18	\$85,334.33	\$87,420.00	\$96,420.00	10.3%
City Clerk	\$190,416.47	\$181,712.40	\$244,630.00	\$243,450.00	-0.5%
City Attorney	\$209,066.29	\$234,239.83	\$336,839.00	\$423,069.00	25.6%
Community Development	\$753,298.30	\$748,561.95	\$846,360.00	\$895,999.00	5.9%
Community and Recreation Services	\$1,475,217.77	\$1,034,226.67	\$1,258,156.00	\$1,577,044.00	25.3%
Human Resource/Risk Management	\$1,982,444.49	\$1,686,925.86	\$1,142,726.00	\$885,059.00	-22.5%
Finance	\$393,382.12	\$409,929.92	\$409,778.00	\$411,734.00	0.5%
Magistrate	\$390,809.09	\$393,959.21	\$435,476.00	\$609,017.00	39.9%
Police	\$2,529,828.82	\$2,473,947.85	\$3,033,207.00	\$2,949,050.00	-2.8%
Public Safety	\$2,326,660.68	\$2,509,389.66	\$2,869,560.00	\$2,959,374.00	3.1%
Public Works	\$1,150,520.14	\$1,154,598.02	\$1,334,881.00	\$1,629,105.00	22%
Information Technology	\$471,332.42	\$477,402.04	\$535,711.00	\$590,242.00	10.2%
Other	\$4,468,000.00	\$12,589,170.17	\$1,976,500.00	\$4,050,000.00	104.9%
<b>Total Expenditures:</b>	<b>\$17,325,964.41</b>	<b>\$24,826,339.21</b>	<b>\$15,815,156.00</b>	<b>\$18,718,691.00</b>	<b>18.4%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$8,133,170.71	\$8,253,042.26	\$9,537,092.00	\$10,366,030.00	8.7%
Operating Expenses	\$9,192,793.70	\$16,573,296.95	\$6,278,064.00	\$8,352,661.00	33%
<b>Total Expense Objects:</b>	<b>\$17,325,964.41</b>	<b>\$24,826,339.21</b>	<b>\$15,815,156.00</b>	<b>\$18,718,691.00</b>	<b>18.4%</b>

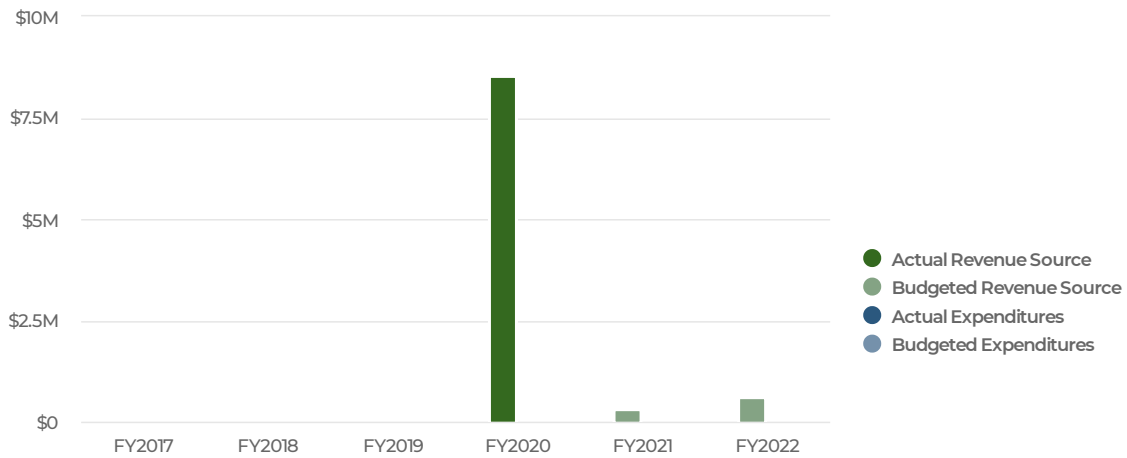


## Emergency Reserve Fund - 12

The City established the Emergency Reserve Fund to ensure adequate funds are maintained to abate potential current and future risks, avoid revenue shortfalls and be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues. Reviewing the past ten years, the City has made a great recovery and has established a healthy fund balance. City leaders have authorized the establishment of an Emergency Reserve Fund of eight million dollars in a long-term high yield account in FY2020 and with the passage of Ordinance 668-20, 15% of the 1% tax increase will be designated to this fund until the balance has reached the equivalent balance of the prior year's General Fund expenses.

### Summary

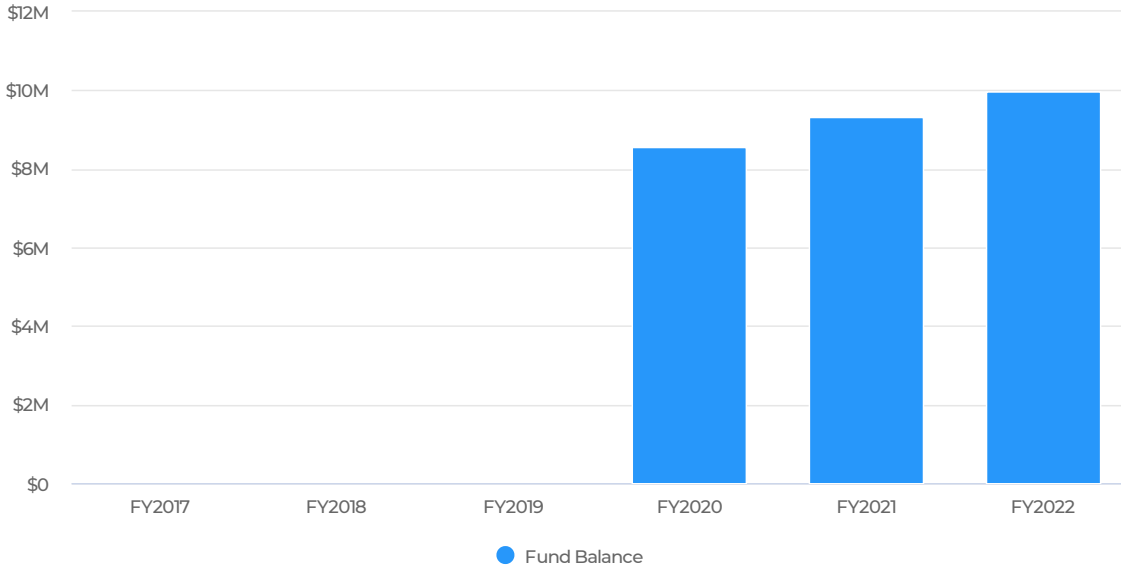
The City of Page is projecting \$640K of revenue in FY2022, which represents a 85.8% increase over the prior year. In FY2020, \$8.3M was transferred from the General to establish the Emergency Reserve Fund and \$90K was transferred in compliance with Ordinance 668-20.



## Fund Balance

This fund was created with the objective of growing a reserve to protect the City from unexpected changes in financial conditions. The goal is to reach a balance equivalent to the prior year's General Fund expense budget, excluding transfers. In FY2021, the expense budget was \$14.7M.

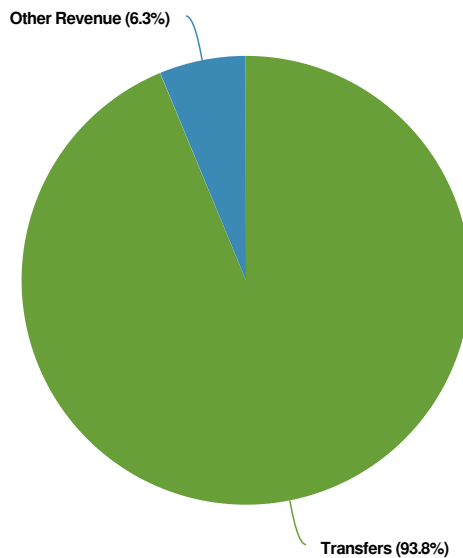
### Fund Balance Projections



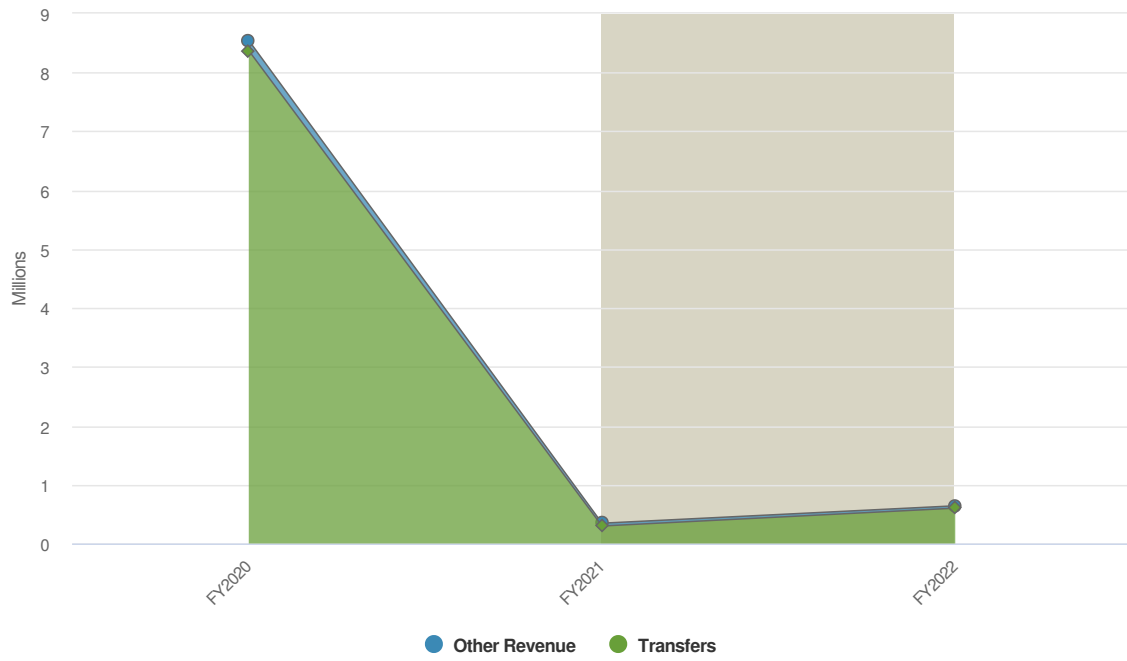
## Revenue by Source

Transfers from the General Fund are the main source of revenue for the Emergency Reserve fund, but the fund also earns interest. In FY2021, the interest revenue was at \$48K. However, preliminary numbers reflect the fund earning \$342K.

### Projected 2022 Revenue by Source



### Budgeted and Historical 2022 Revenue by Source



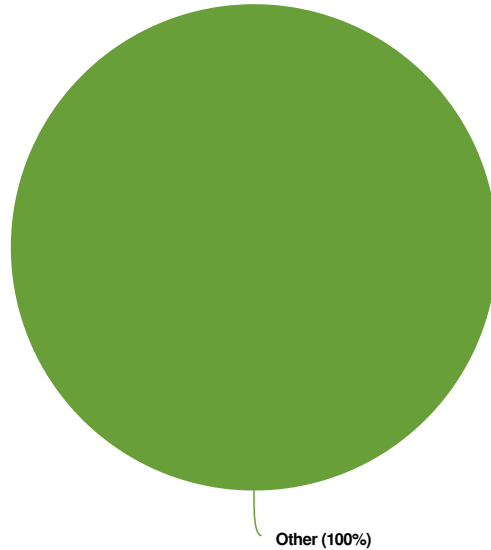
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Transfers	\$0.00	\$8,371,009.38	\$296,500.00	\$600,000.00	102.4%
Other Revenue	\$0.00	\$173,090.95	\$48,000.00	\$40,000.00	-16.7%
<b>Total Revenue Source:</b>	<b>\$0.00</b>	<b>\$8,544,100.33</b>	<b>\$344,500.00</b>	<b>\$640,000.00</b>	<b>85.8%</b>

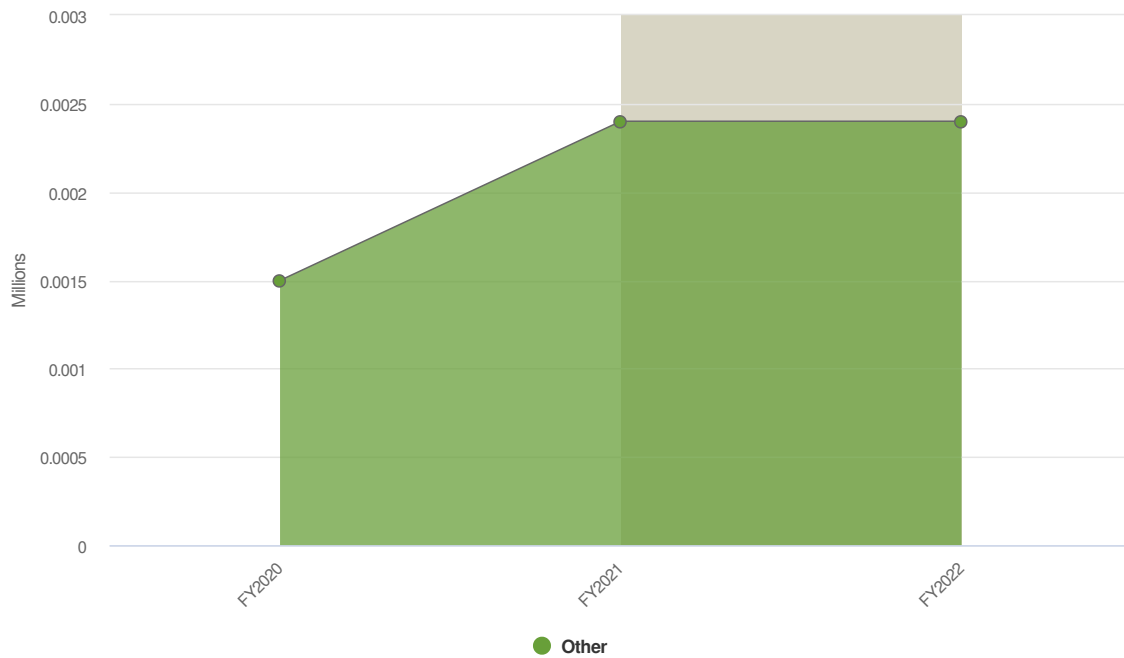
# Expenditures by Function

Currently, the only expenses for this fund are the bank fees.

### Budgeted Expenditures by Function



### Budgeted and Historical Expenditures by Function



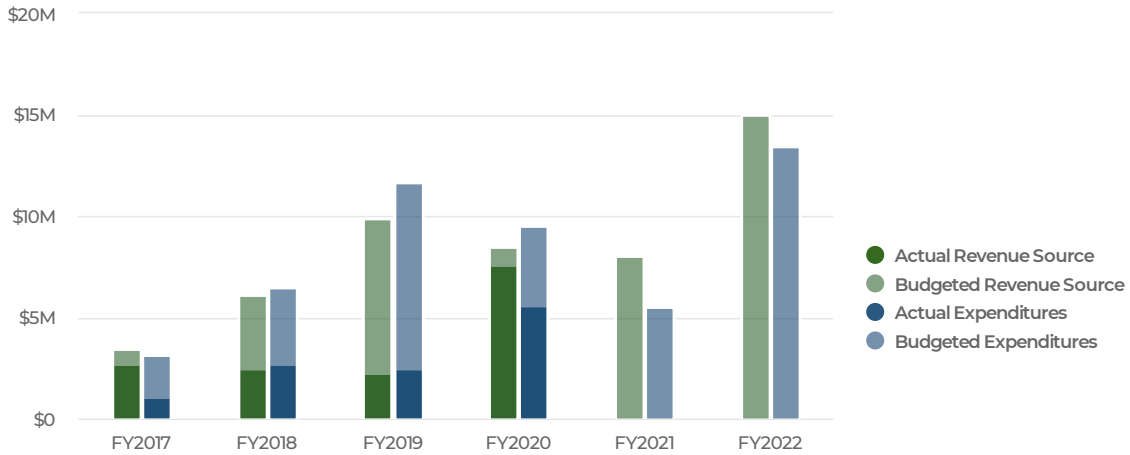
Grey background indicates budgeted figures.



Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Other	\$0.00	\$1,498.84	\$2,400.00	\$2,400.00	0%
<b>Total Expenditures:</b>	<b>\$0.00</b>	<b>\$1,498.84</b>	<b>\$2,400.00</b>	<b>\$2,400.00</b>	<b>0%</b>

## Summary

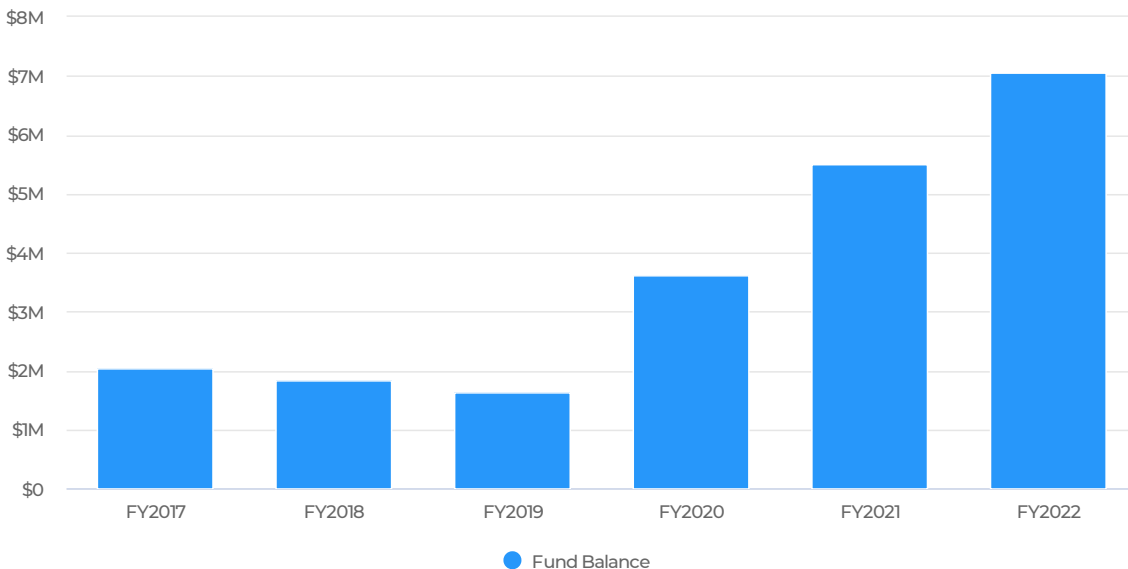
The City of Page is projecting \$15.05M of revenue in FY2022, which represents a 86.8% increase over the prior year. Budgeted expenditures are projected to increase by 143.3% or \$7.94M to \$13.49M in FY2022.



## Fund Balance

After the City managed to pay off the 2011 Series Bond and the Unfunded Public Safety Personnel Retirement System balance, the City was able to focus on dedicating more resources to Capital Projects.

### Fund Balance Projections

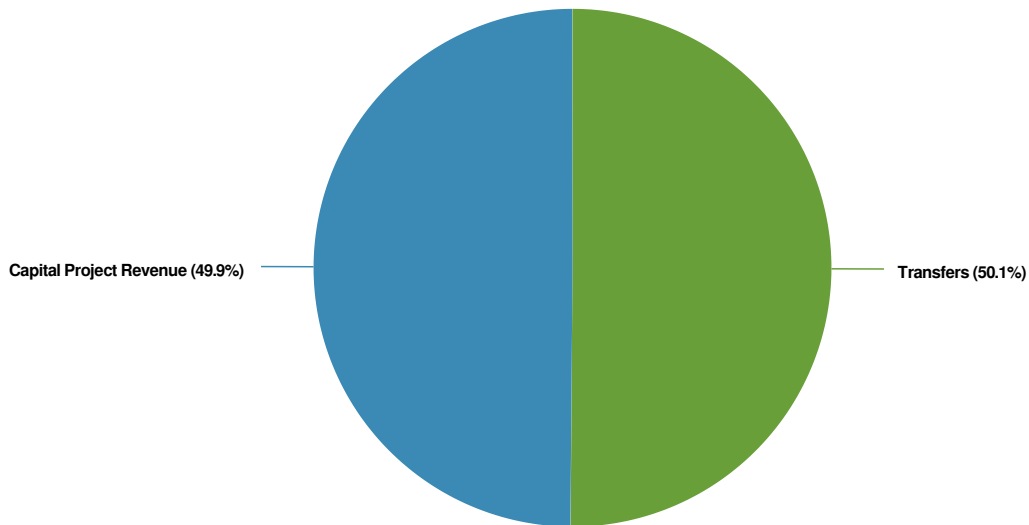


## Revenue by Source

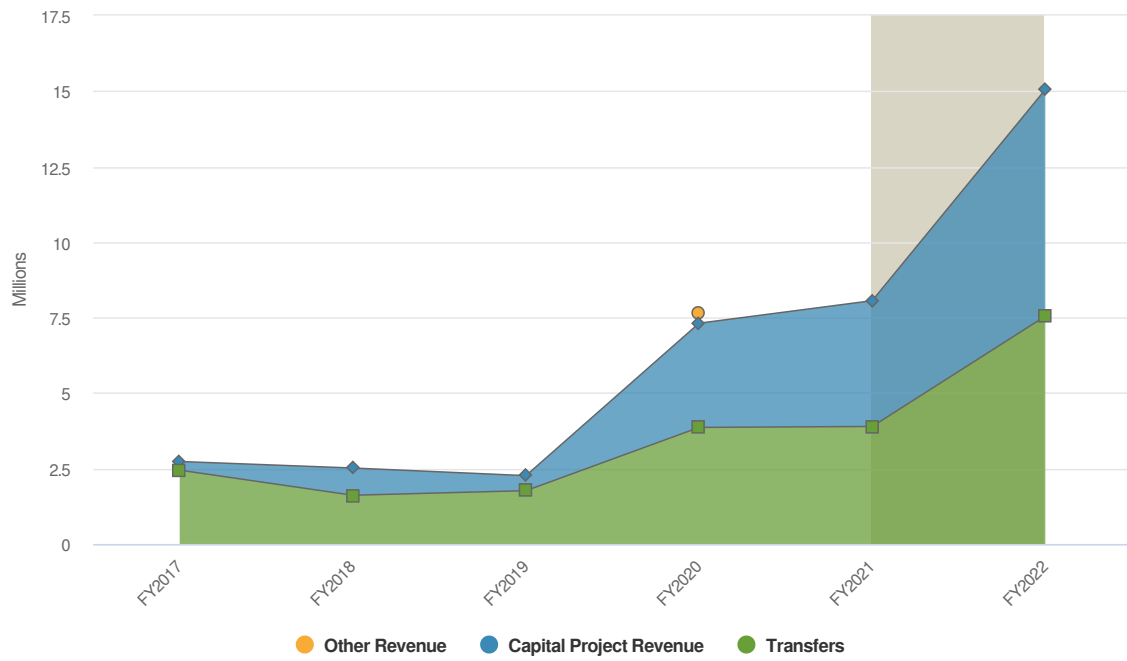
Transfers to the Capital Fund come from the General Fund and Land to assist in building the fund balance. Transfers from the Airport, Highway User Revenue, and Cemetery Funds are to cover costs of capital projects and equipment for their departments in the current fiscal year. Transfers from Horseshoe Bend and Golf Fund are to reimburse for expenses covered by the Capital Fund in current and prior fiscal years. Also, \$1.8M has been budgeted to be transferred from the Debt Service Fund due to the residual balance after paying off long-term debt. Total transfers for FY2022 are \$7.5M.

Capital Project Revenues are grant revenue from the Federal Aviation Administration and Arizona Department of Transportation for several projects for a total of \$7.5M.

### Projected 2022 Revenue by Source



### Budgeted and Historical 2022 Revenue by Source



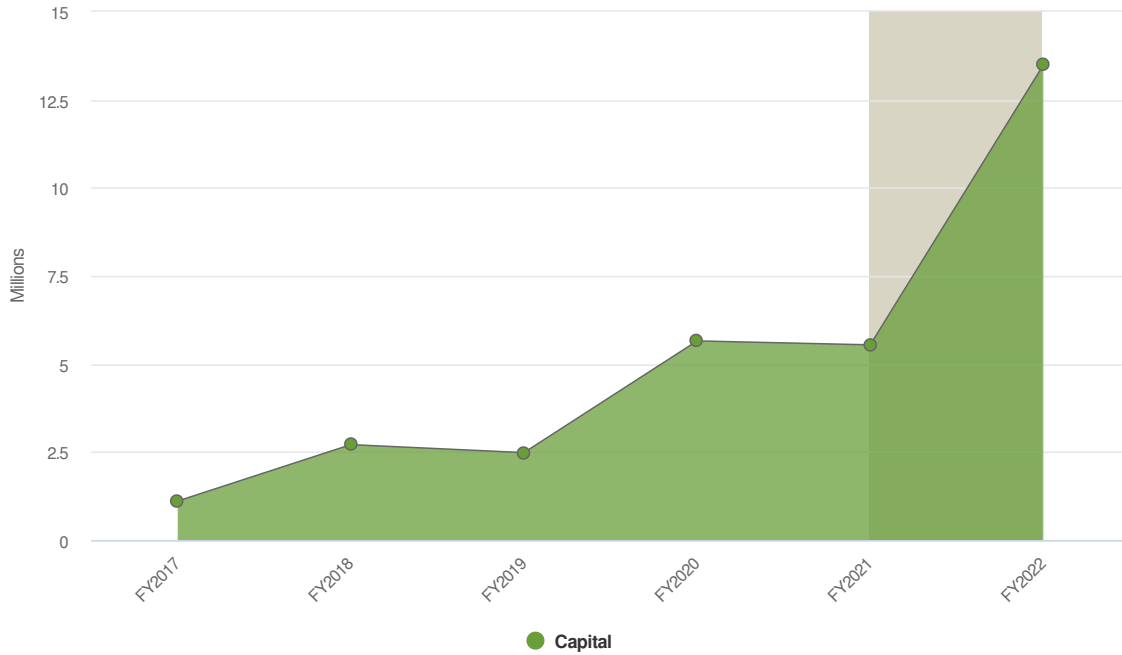
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Transfers	\$1,765,429.47	\$3,860,420.59	\$3,891,511.00	\$7,544,999.00	93.9%
Other Revenue	\$0.00	\$342,033.16	\$0.00	\$0.00	0%
Capital Project Revenue	\$498,084.63	\$3,451,350.65	\$4,166,500.00	\$7,506,777.00	80.2%
<b>Total Revenue Source:</b>	<b>\$2,263,514.10</b>	<b>\$7,653,804.40</b>	<b>\$8,058,011.00</b>	<b>\$15,051,776.00</b>	<b>86.8%</b>

# Expenditures by Function

The details of these expenses are discussed further under Capital Improvements.

## Budgeted and Historical Expenditures by Function

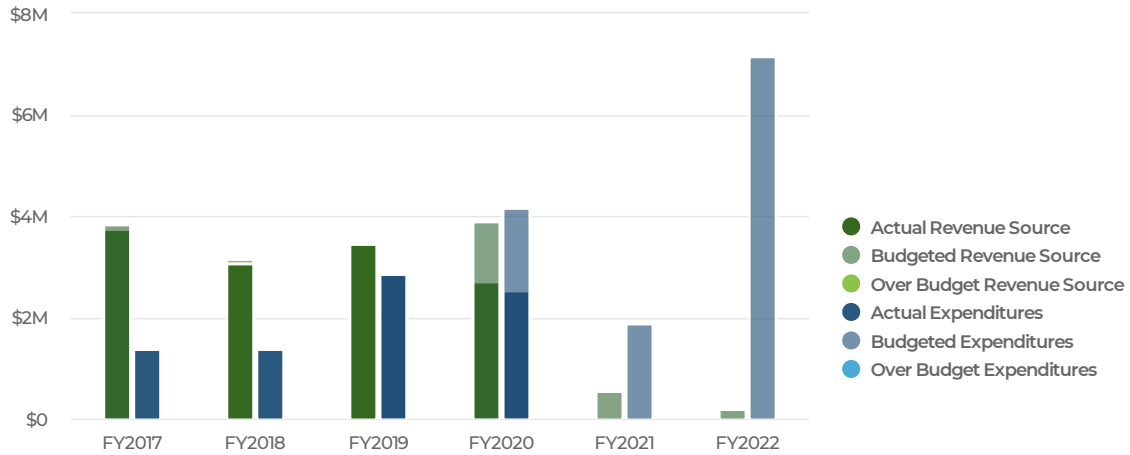


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Capital	\$2,482,745.30	\$5,653,845.46	\$5,542,526.00	\$13,487,277.00	143.3%
<b>Total Expenditures:</b>	<b>\$2,482,745.30</b>	<b>\$5,653,845.46</b>	<b>\$5,542,526.00</b>	<b>\$13,487,277.00</b>	<b>143.3%</b>

## Summary

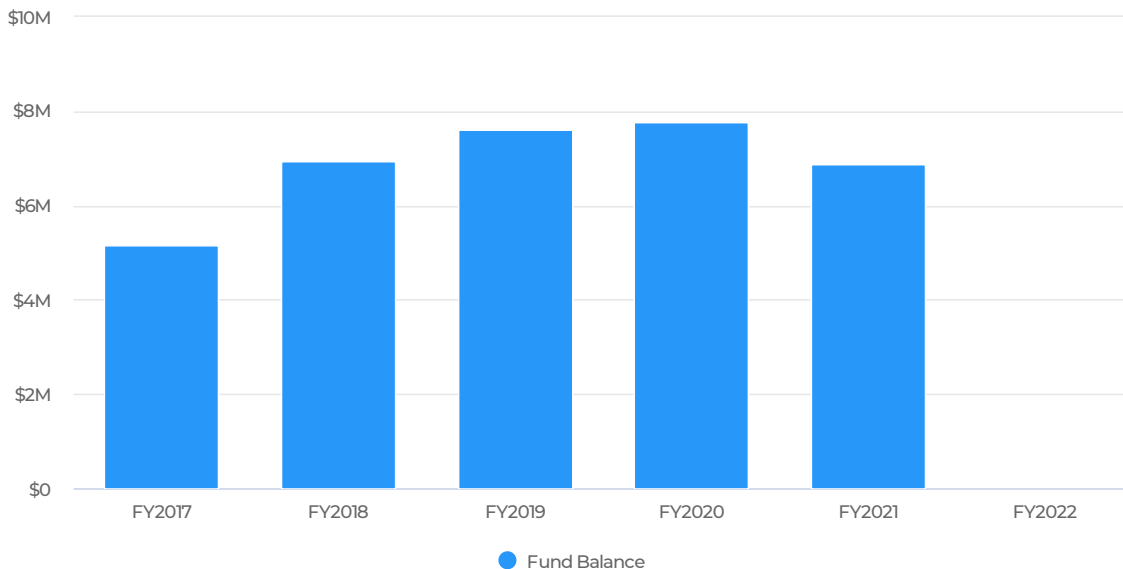
The City of Page is projecting \$200K of revenue in FY2022, which represents a 64.5% decrease over the prior year. Budgeted expenditures are projected to increase by 278.4% or \$5.28M to \$7.18M in FY2022.



## Fund Balance

In FY2018, the City Council made it a top priority to eliminate debt. That goal is to be realized in FY2022 with the final 2011 Series Bond payment of \$5.1M budgeted. The need to build this fund is no longer needed at this time and the overage is to be transferred to the Capital Fund.

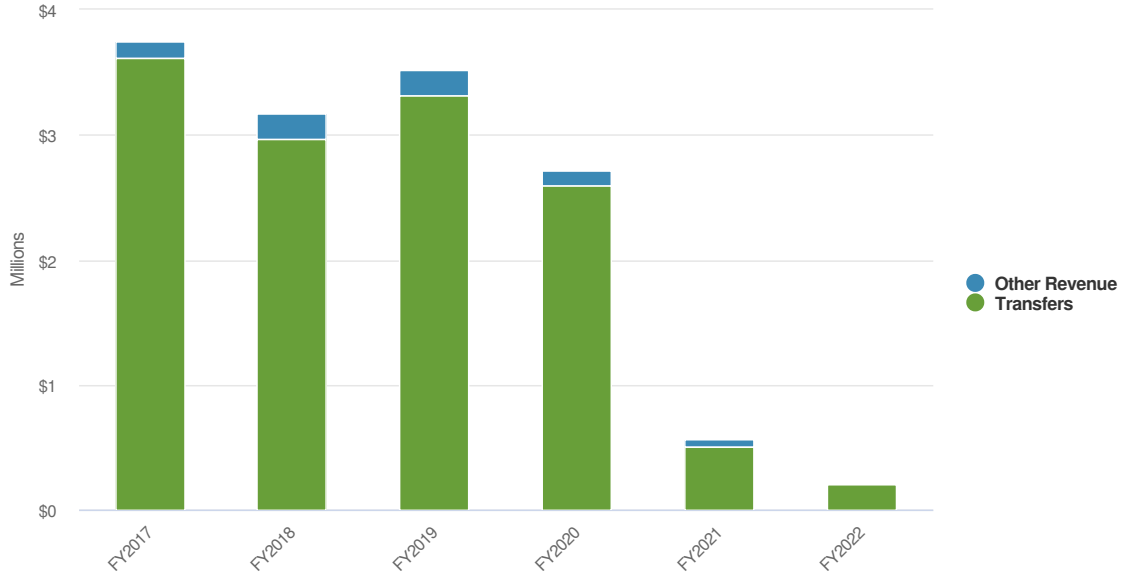
### Fund Balance Projections



## Revenue by Source

The budgeted transfer for FY2022 is to cover the anticipated unfunded Public Safety Personnel Retirement System's liability. The City will continue to budget transfers to pay off the balance of the unfunded Public Safety Personnel Retirement System's liability each year.

**Budgeted and Historical 2022 Revenue by Source**



Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Transfers	\$3,312,508.69	\$2,593,746.52	\$499,100.00	\$200,000.00	-59.9%
Other Revenue	\$201,355.68	\$124,872.55	\$65,000.00	\$0.00	-100%
<b>Total Revenue Source:</b>	<b>\$3,513,864.37</b>	<b>\$2,718,619.07</b>	<b>\$564,100.00</b>	<b>\$200,000.00</b>	<b>-64.5%</b>

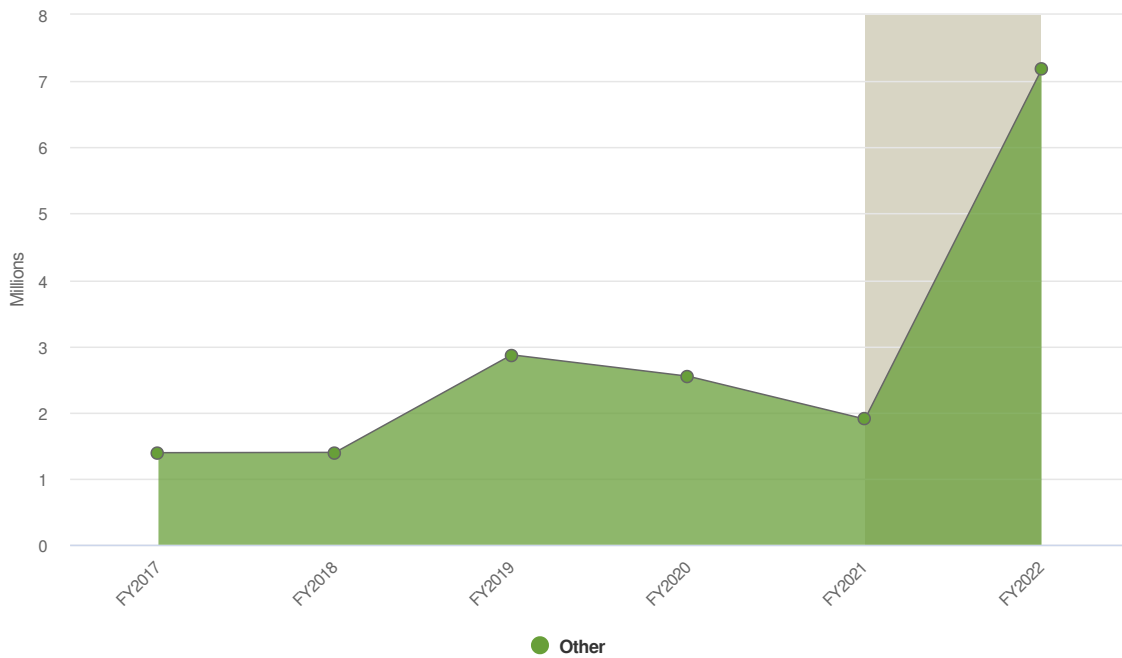
## Expenditures by Function

The budgeted expenditures increased by 278.4% in FY2022 to \$7.1M. This significant increase is to:

1. Payoff the 2011 Series Bond debt of \$5.1M.
2. Payoff the estimated FY2021 unfunded Public Safety Personnel Retirement System's liability of \$200K
3. Transfer \$1.8M to the Capital Fund to assist capital expenses and build fund.

The City will continue to budget the cost to pay off the balance of the unfunded Public Safety Personnel Retirement System's liability each year.

### Budgeted and Historical Expenditures by Function



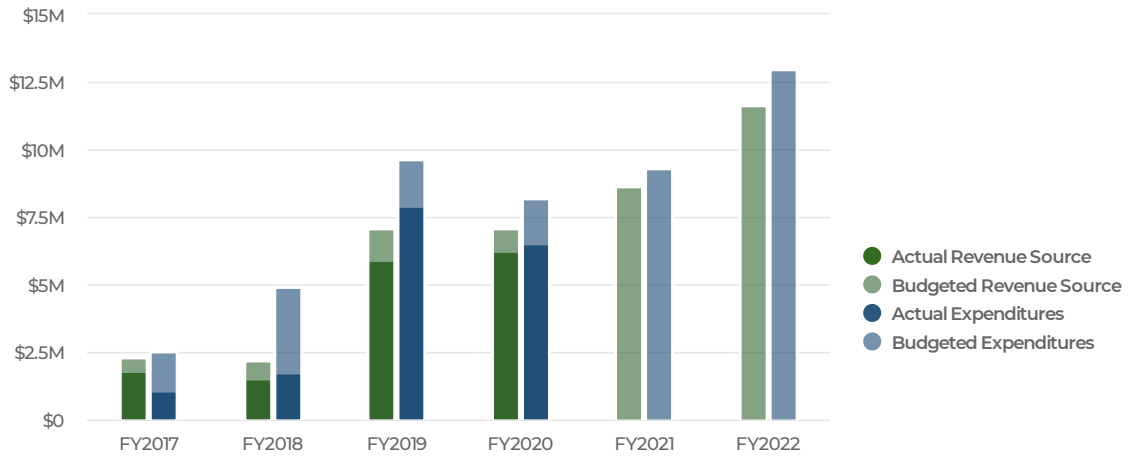
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Other	\$2,866,749.39	\$2,542,927.64	\$1,896,342.00	\$7,175,000.00	278.4%
<b>Total Expenditures:</b>	<b>\$2,866,749.39</b>	<b>\$2,542,927.64</b>	<b>\$1,896,342.00</b>	<b>\$7,175,000.00</b>	<b>278.4%</b>



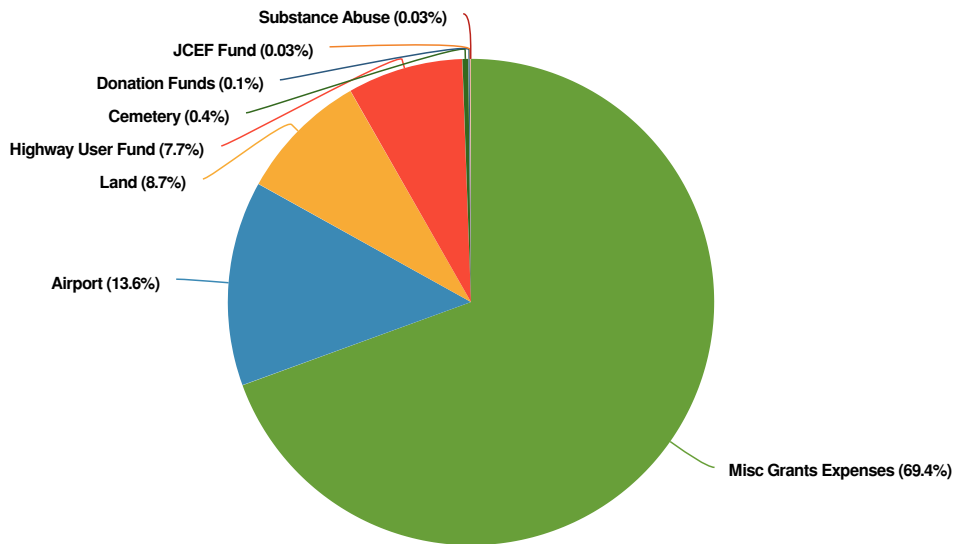
## Summary

The City of Page is projecting \$11.64M of revenue in FY2022, which represents a 34.7% increase over the prior year. Budgeted expenditures are projected to increase by 39.9% or \$3.71M to \$13.03M in FY2022.

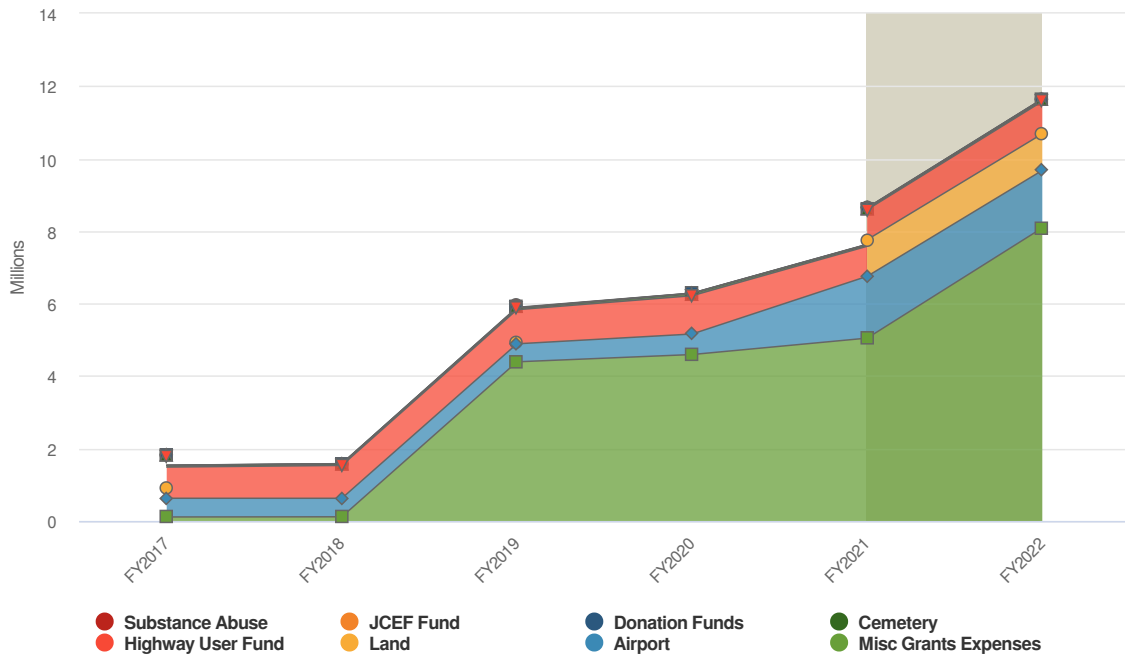


## Revenue by Fund

2022 Revenue by Fund



### Budgeted and Historical 2022 Revenue by Fund



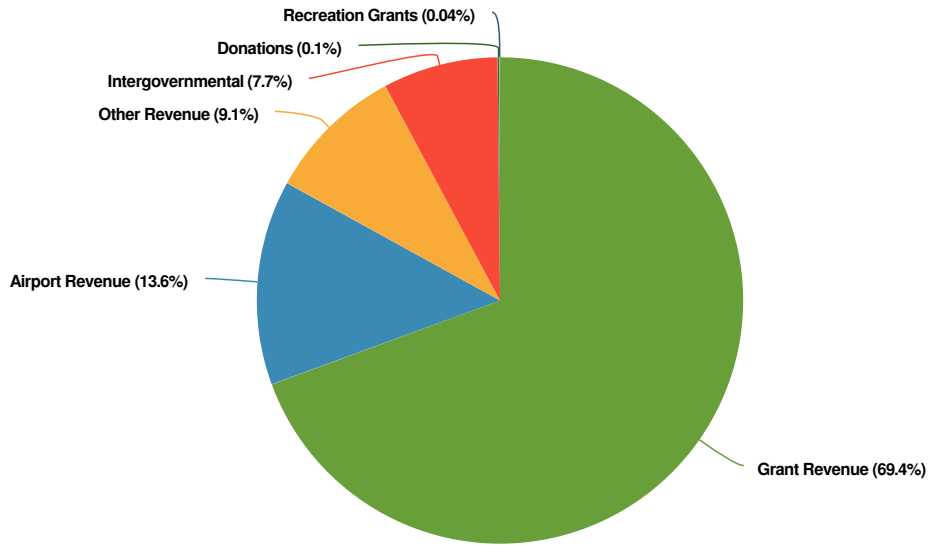
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Donation Funds	\$4,718.52	\$6,437.67	\$4,150.00	\$11,950.00	188%
<b>Total Donation Funds:</b>	<b>\$4,718.52</b>	<b>\$6,437.67</b>	<b>\$4,150.00</b>	<b>\$11,950.00</b>	<b>188%</b>
Land	\$51,787.87	\$0.00	\$1,010,000.00	\$1,010,000.00	0%
<b>Total Land:</b>	<b>\$51,787.87</b>	<b>\$0.00</b>	<b>\$1,010,000.00</b>	<b>\$1,010,000.00</b>	<b>0%</b>
Misc Grants Expenses	\$4,391,000.54	\$4,592,085.84	\$5,045,000.00	\$8,087,200.00	60.3%
<b>Total Misc Grants Expenses:</b>	<b>\$4,391,000.54</b>	<b>\$4,592,085.84</b>	<b>\$5,045,000.00</b>	<b>\$8,087,200.00</b>	<b>60.3%</b>
Highway User Fund	\$941,736.38	\$1,056,570.13	\$828,970.00	\$894,678.00	7.9%
<b>Total Highway User Fund:</b>	<b>\$941,736.38</b>	<b>\$1,056,570.13</b>	<b>\$828,970.00</b>	<b>\$894,678.00</b>	<b>7.9%</b>
Substance Abuse	\$13,572.94	\$1,207.35	\$4,000.00	\$4,000.00	0%
<b>Total Substance Abuse:</b>	<b>\$13,572.94</b>	<b>\$1,207.35</b>	<b>\$4,000.00</b>	<b>\$4,000.00</b>	<b>0%</b>
Cemetery	\$40,862.00	\$59,685.00	\$41,000.00	\$46,000.00	12.2%
<b>Total Cemetery:</b>	<b>\$40,862.00</b>	<b>\$59,685.00</b>	<b>\$41,000.00</b>	<b>\$46,000.00</b>	<b>12.2%</b>
JCEF Fund	\$4,947.05	\$4,553.93	\$5,050.00	\$4,050.00	-19.8%
<b>Total JCEF Fund:</b>	<b>\$4,947.05</b>	<b>\$4,553.93</b>	<b>\$5,050.00</b>	<b>\$4,050.00</b>	<b>-19.8%</b>
Airport	\$496,688.95	\$566,284.36	\$1,706,000.00	\$1,586,800.00	-7%

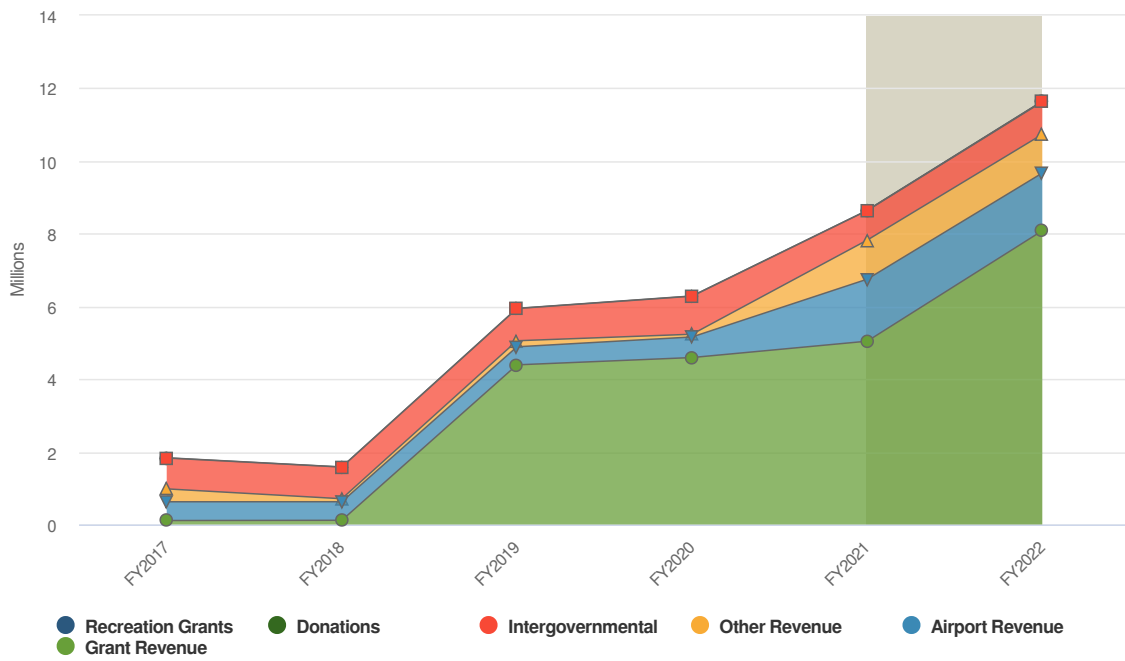
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Total Airport:	\$496,688.95	\$566,284.36	\$1,706,000.00	\$1,586,800.00	-7%
<b>Total:</b>	<b>\$5,945,314.25</b>	<b>\$6,286,824.28</b>	<b>\$8,644,170.00</b>	<b>\$11,644,678.00</b>	<b>34.7%</b>

## Revenue by Source

Projected 2022 Revenue by Source



### Budgeted and Historical 2022 Revenue by Source

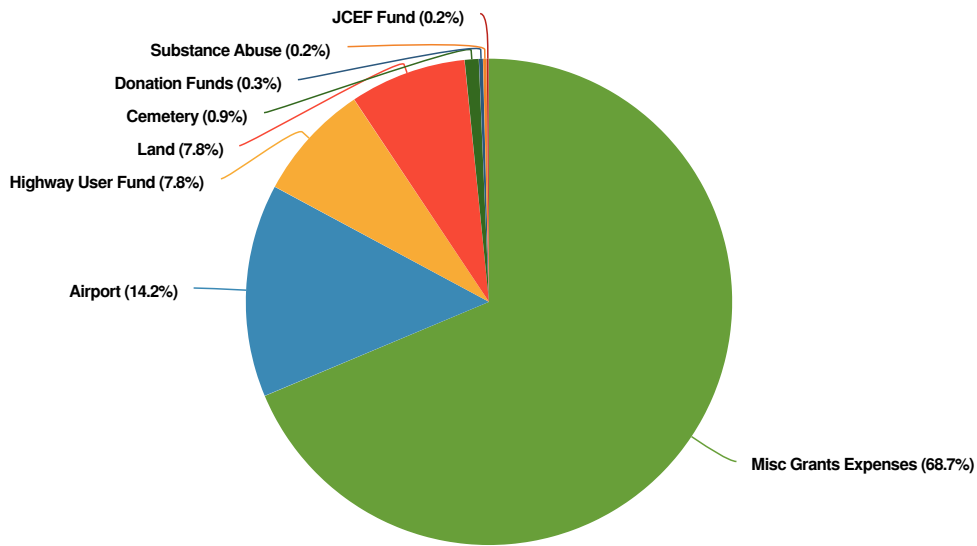


Grey background indicates budgeted figures.

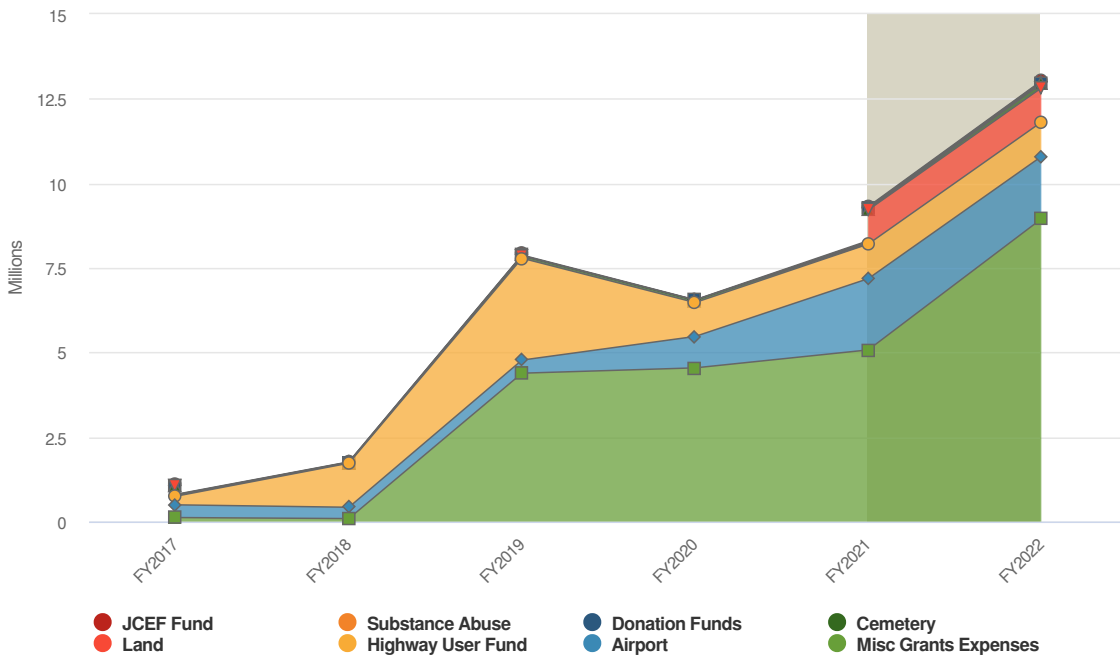
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Intergovernmental	\$886,745.62	\$1,046,706.35	\$813,970.00	\$894,128.00	9.8%
Other Revenue	\$166,160.62	\$75,310.06	\$1,075,050.00	\$1,064,600.00	-1%
Grant Revenue	\$4,391,000.54	\$4,592,085.84	\$5,042,000.00	\$8,082,200.00	60.3%
Recreation Grants	\$0.00	\$0.00	\$3,000.00	\$5,000.00	66.7%
Donations	\$4,718.52	\$6,437.67	\$4,150.00	\$11,950.00	188%
Airport Revenue	\$496,688.95	\$566,284.36	\$1,706,000.00	\$1,586,800.00	-7%
<b>Total Revenue Source:</b>	<b>\$5,945,314.25</b>	<b>\$6,286,824.28</b>	<b>\$8,644,170.00</b>	<b>\$11,644,678.00</b>	<b>34.7%</b>

# Expenditures by Fund

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund



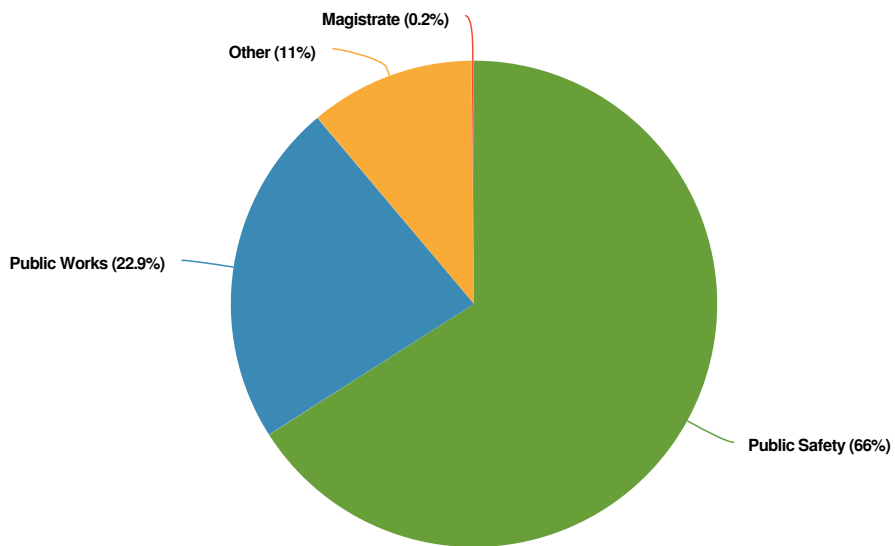
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Donation Funds	\$10,746.79	\$1,418.87	\$31,500.00	\$35,950.00	14.1%

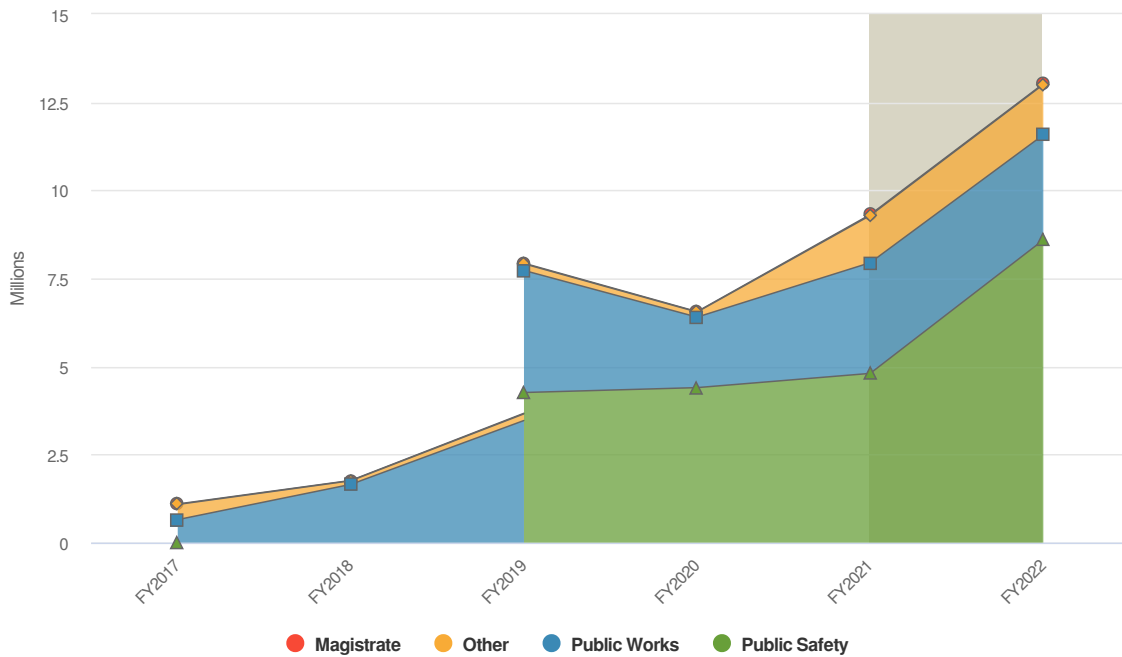
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Total Donation Funds:</b>	<b>\$10,746.79</b>	<b>\$1,418.87</b>	<b>\$31,500.00</b>	<b>\$35,950.00</b>	<b>14.1%</b>
Land	\$51,787.87	\$0.00	\$1,010,000.00	\$1,010,000.00	0%
<b>Total Land:</b>	<b>\$51,787.87</b>	<b>\$0.00</b>	<b>\$1,010,000.00</b>	<b>\$1,010,000.00</b>	<b>0%</b>
Misc Grants Expenses	\$4,385,936.49	\$4,543,138.04	\$5,074,000.00	\$8,946,500.00	76.3%
<b>Total Misc Grants Expenses:</b>	<b>\$4,385,936.49</b>	<b>\$4,543,138.04</b>	<b>\$5,074,000.00</b>	<b>\$8,946,500.00</b>	<b>76.3%</b>
Highway User Fund	\$3,012,558.29	\$1,002,580.97	\$1,021,440.00	\$1,016,946.00	-0.4%
<b>Total Highway User Fund:</b>	<b>\$3,012,558.29</b>	<b>\$1,002,580.97</b>	<b>\$1,021,440.00</b>	<b>\$1,016,946.00</b>	<b>-0.4%</b>
Substance Abuse	\$977.42	-\$500.00	\$27,000.00	\$30,000.00	11.1%
<b>Total Substance Abuse:</b>	<b>\$977.42</b>	<b>-\$500.00</b>	<b>\$27,000.00</b>	<b>\$30,000.00</b>	<b>11.1%</b>
Cemetery	\$65,884.09	\$70,513.93	\$14,500.00	\$121,500.00	737.9%
<b>Total Cemetery:</b>	<b>\$65,884.09</b>	<b>\$70,513.93</b>	<b>\$14,500.00</b>	<b>\$121,500.00</b>	<b>737.9%</b>
JCEF Fund	\$16,280.69	\$10,888.39	\$26,000.00	\$20,000.00	-23.1%
<b>Total JCEF Fund:</b>	<b>\$16,280.69</b>	<b>\$10,888.39</b>	<b>\$26,000.00</b>	<b>\$20,000.00</b>	<b>-23.1%</b>
Airport	\$387,060.04	\$928,747.76	\$2,106,703.00	\$1,844,623.00	-12.4%
<b>Total Airport:</b>	<b>\$387,060.04</b>	<b>\$928,747.76</b>	<b>\$2,106,703.00</b>	<b>\$1,844,623.00</b>	<b>-12.4%</b>
<b>Total:</b>	<b>\$7,931,231.68</b>	<b>\$6,556,787.96</b>	<b>\$9,311,143.00</b>	<b>\$13,025,519.00</b>	<b>39.9%</b>

# Expenditures by Function

## Budgeted Expenditures by Function



## Budgeted and Historical Expenditures by Function

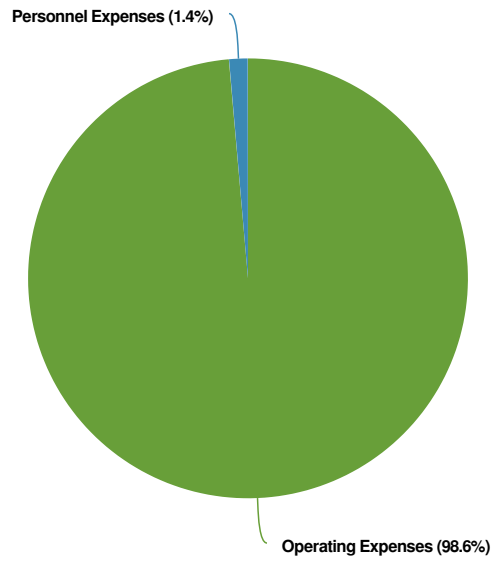


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Public Safety	\$4,260,123.00	\$4,398,924.00	\$4,803,000.00	\$8,592,000.00	78.9%
Public Works	\$3,465,502.42	\$2,001,842.66	\$3,142,643.00	\$2,983,069.00	-5.1%
Other	\$189,325.57	\$145,132.91	\$1,339,500.00	\$1,430,450.00	6.8%
Magistrate	\$16,280.69	\$10,888.39	\$26,000.00	\$20,000.00	-23.1%
<b>Total Expenditures:</b>	<b>\$7,931,231.68</b>	<b>\$6,556,787.96</b>	<b>\$9,311,143.00</b>	<b>\$13,025,519.00</b>	<b>39.9%</b>

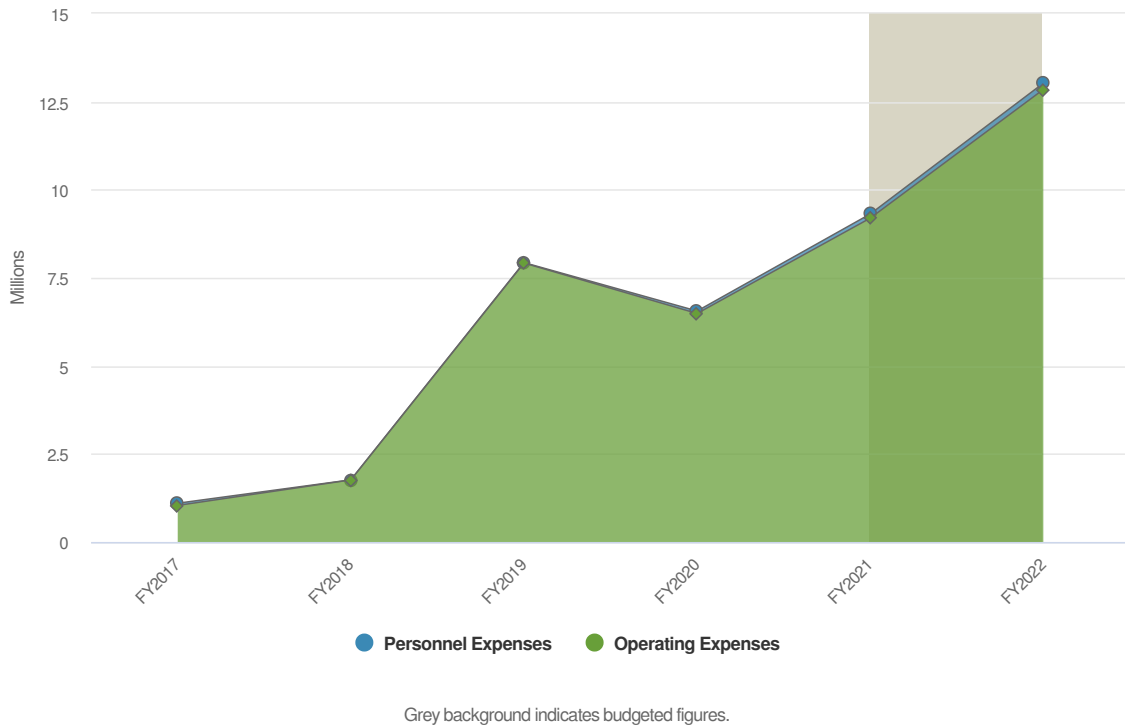
## Expenditures by Expense Type

### Budgeted Expenditures by Expense Type





### Budgeted and Historical Expenditures by Expense Type

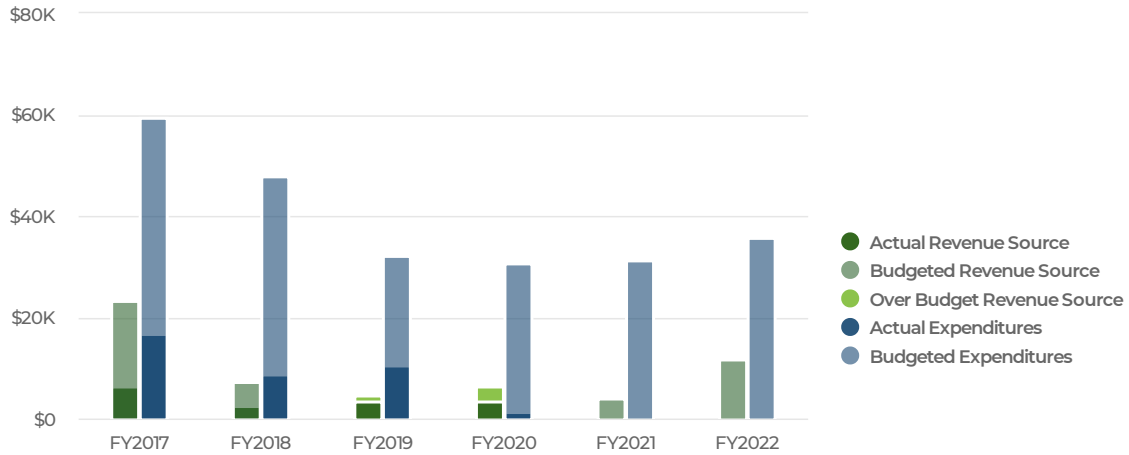


Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$11,836.00	\$69,887.95	\$118,343.00	\$179,569.00	51.7%
Operating Expenses	\$7,919,395.68	\$6,486,900.01	\$9,192,800.00	\$12,845,950.00	39.7%
<b>Total Expense Objects:</b>	<b>\$7,931,231.68</b>	<b>\$6,556,787.96</b>	<b>\$9,311,143.00</b>	<b>\$13,025,519.00</b>	<b>39.9%</b>

The Donation Fund accounts for all citizen donations received by the City of Page that are specified to support individual departments or programs. Donation funds support the purchase of supplies to offer extra activities, entertainment, and community enhancement to the public throughout the year.

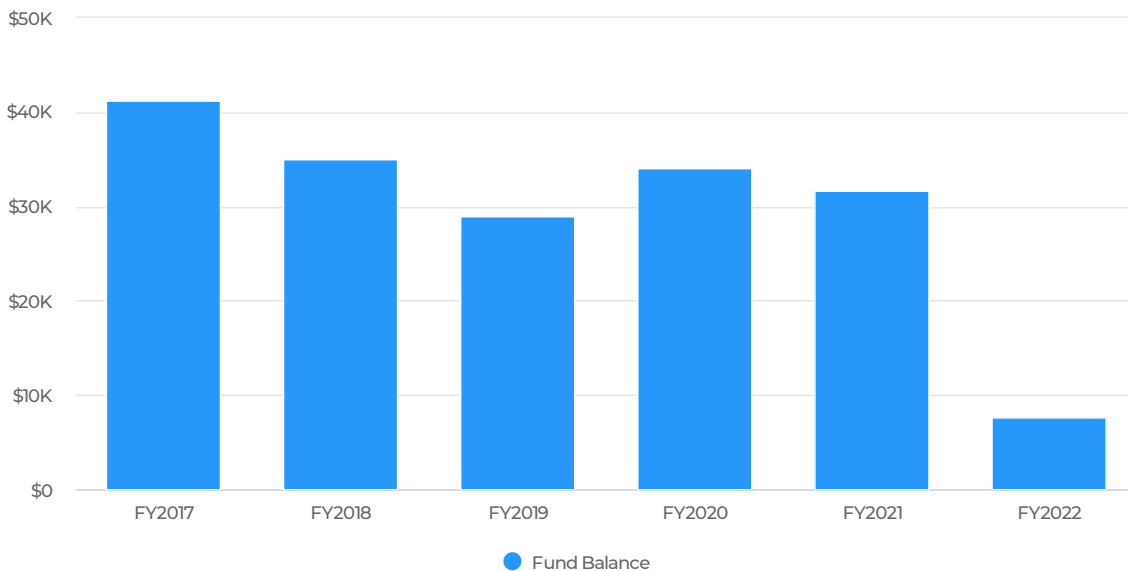
## Summary

The City of Page is projecting \$11.95K of revenue in FY2022, which represents a 188% increase over the prior year. Budgeted expenditures are projected to increase by 14.1% or \$4.45K to \$35.95K in FY2022.



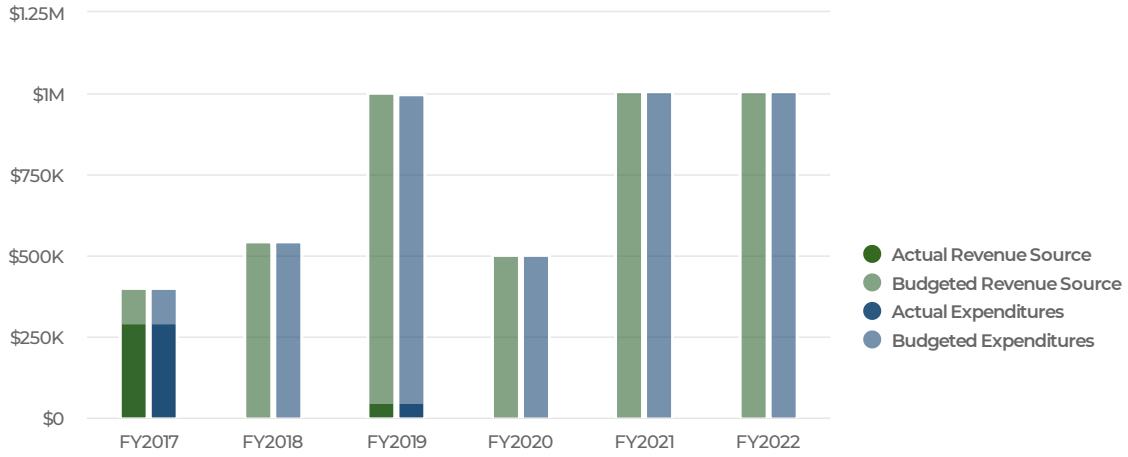
## Fund Balance

### Fund Balance Projections



## Summary

The City of Page is projecting \$1.01M of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$1.01M in FY2022.

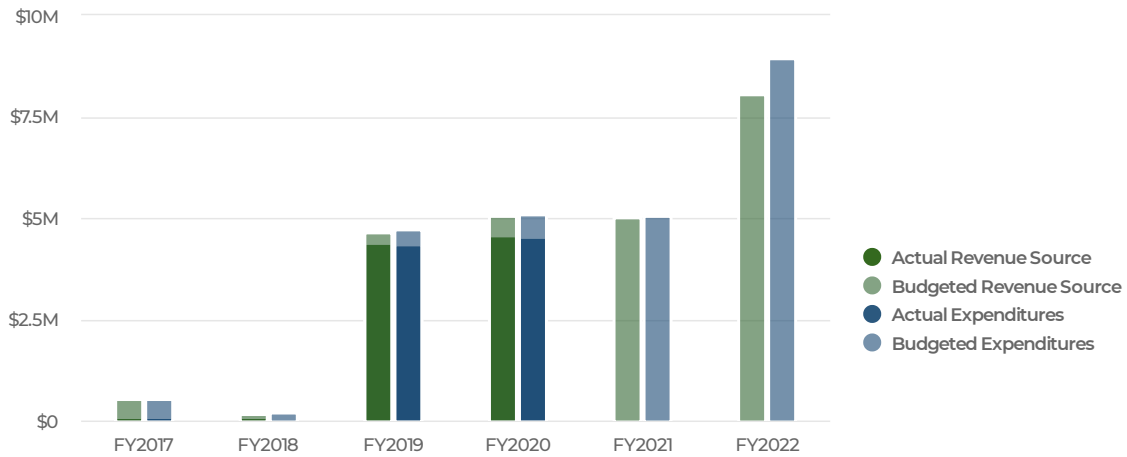


## Miscellaneous Grant Fund

The Miscellaneous Grants Fund is used to account for many of the grant funds received by the City. Grant amounts are normally required to be tracked separately by State or Federal regulations and funds are specifically restricted for certain operating and/or equipment expenses.

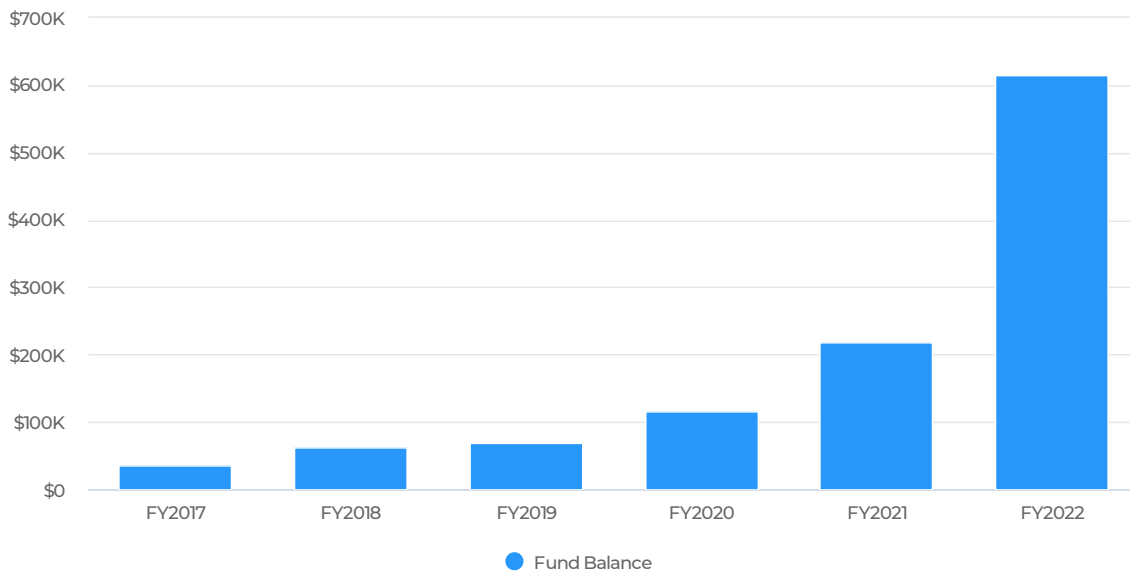
### Summary

The City of Page is projecting \$8.09M of revenue in FY2022, which represents a 60.3% increase over the prior year. Budgeted expenditures are projected to increase by 76.3% or \$3.87M to \$8.95M in FY2022.

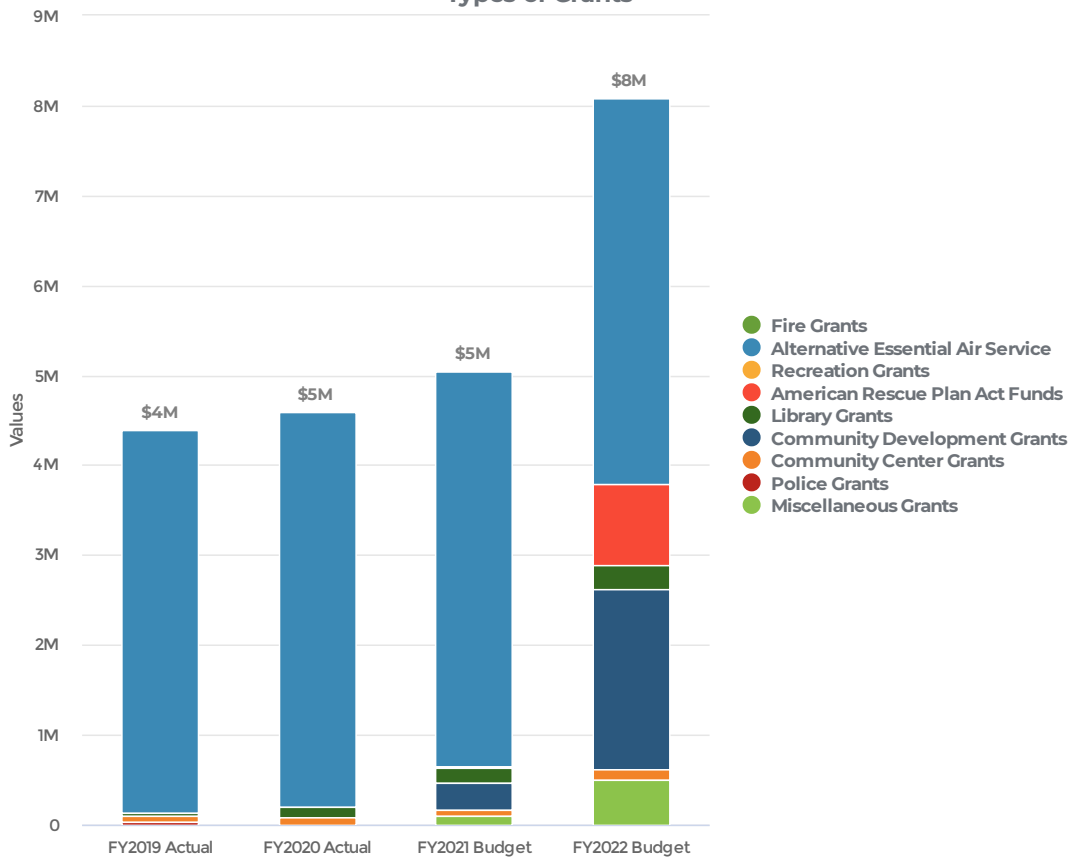


## Fund Balance

### Fund Balance Projections



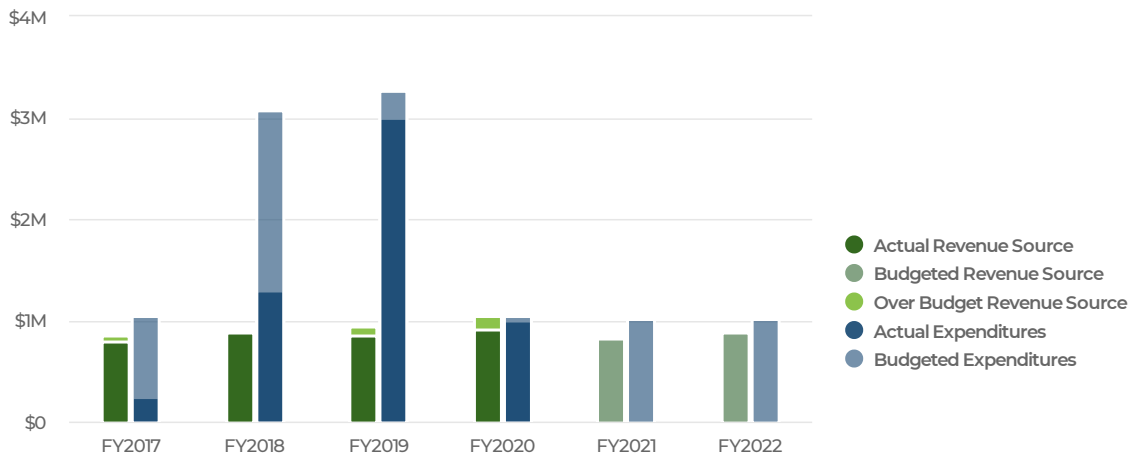
### Types of Grants



The Highway User Revenue Fund accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to cities by the State of Arizona.

## Summary

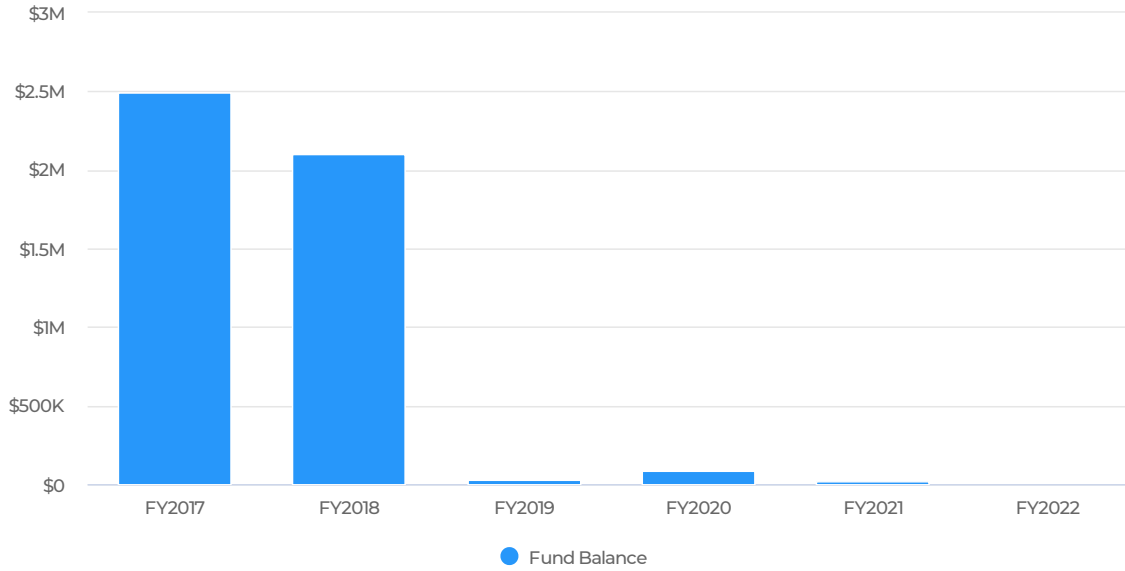
The City of Page is projecting \$894.68K of revenue in FY2022, which represents a 7.9% increase over the prior year. Budgeted expenditures are projected to decrease by 0.4% or \$4.49K to \$1.02M in FY2022.



## Fund Balance

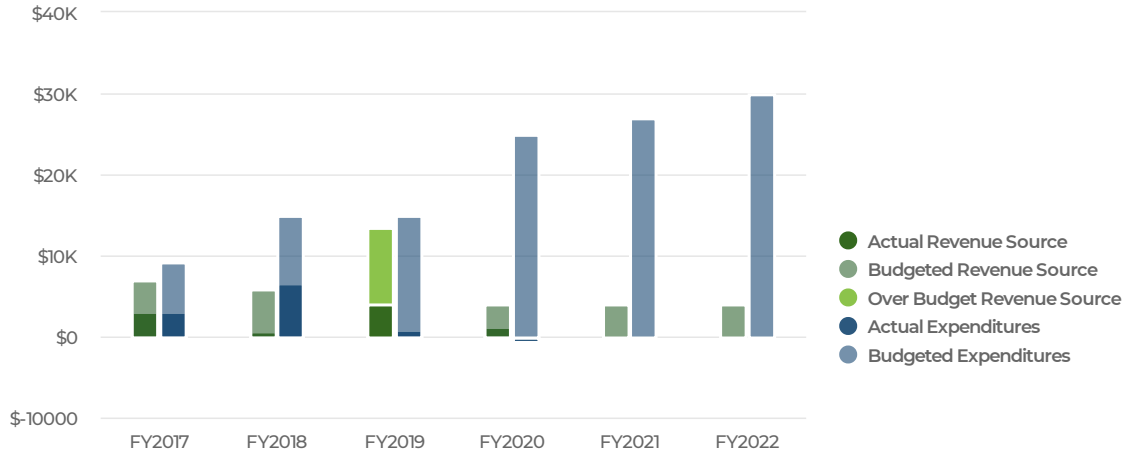
In FY2016 to FY2018 the City was working to build the Highway User Revenue Fund balance. In FY2019, the City started working on badly needed repairs throughout the City. These repairs will most likely deplete this fund each year and the Capital Fund will supplement the difference of the costs the Highway User Revenue Fund cannot cover.

### Fund Balance Projections



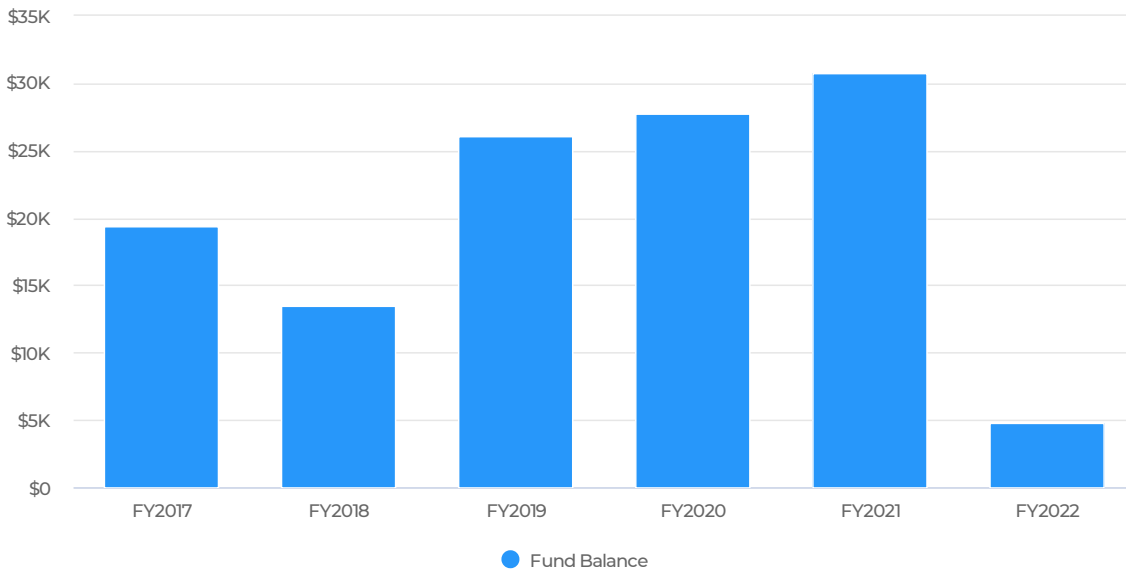
## Summary

The City of Page is projecting \$4K of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 11.1% or \$3K to \$30K in FY2022. The City budgets the fund balance in case a large project is supported by the Substance Abuse Task Force.



## Fund Balance

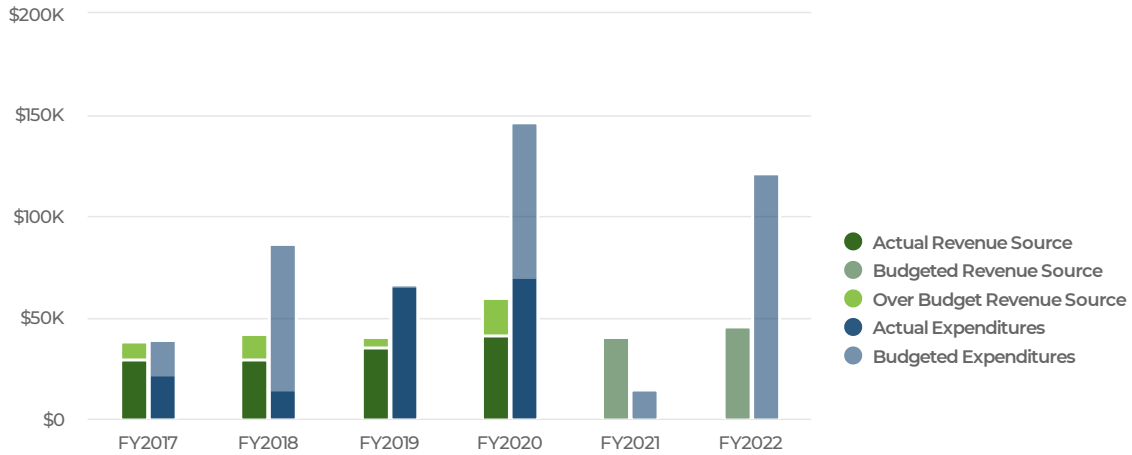
### Fund Balance Projections





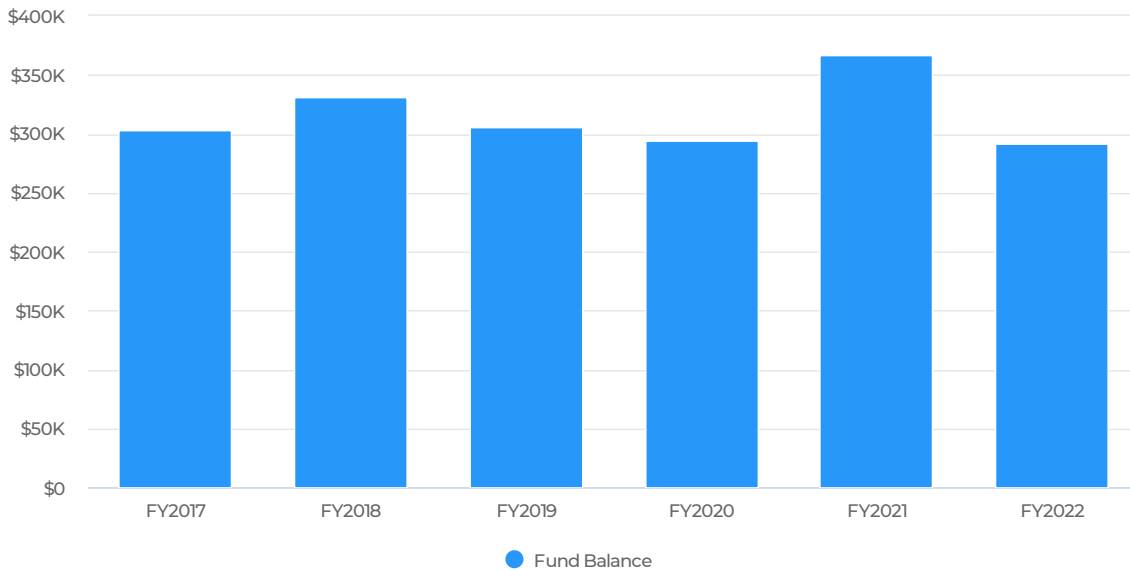
## Summary

The City of Page is projecting \$46K of revenue in FY2022, which represents a 12.2% increase over the prior year. Budgeted expenditures are projected to increase by 737.9% or \$107K to \$121.5K in FY2022.



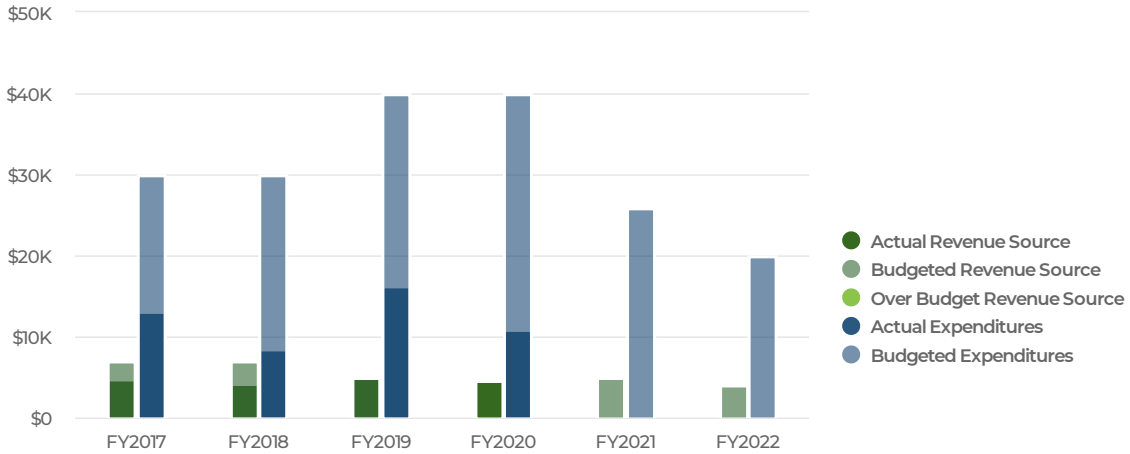
## Fund Balance

### Fund Balance Projections



## Summary

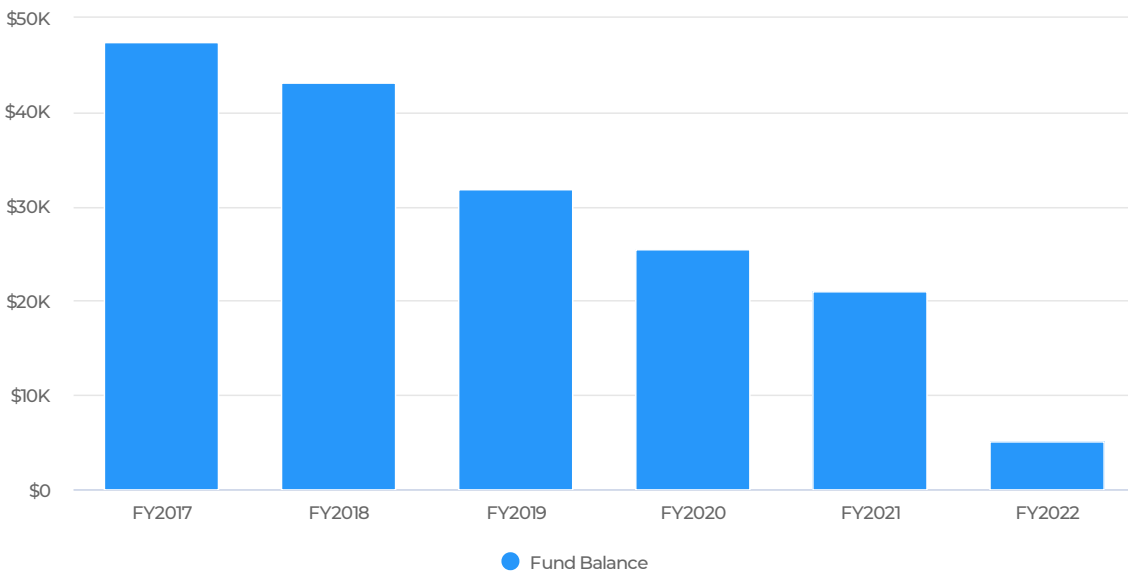
The City of Page is projecting \$4.05K of revenue in FY2022, which represents a 19.8% decrease over the prior year. Budgeted expenditures are projected to decrease by 23.1% or \$6K to \$20K in FY2022.



## Fund Balance

The funds revenues are a portion of amounts received from the court's time payment fee. The courts can use these funds for court enhancement projects.

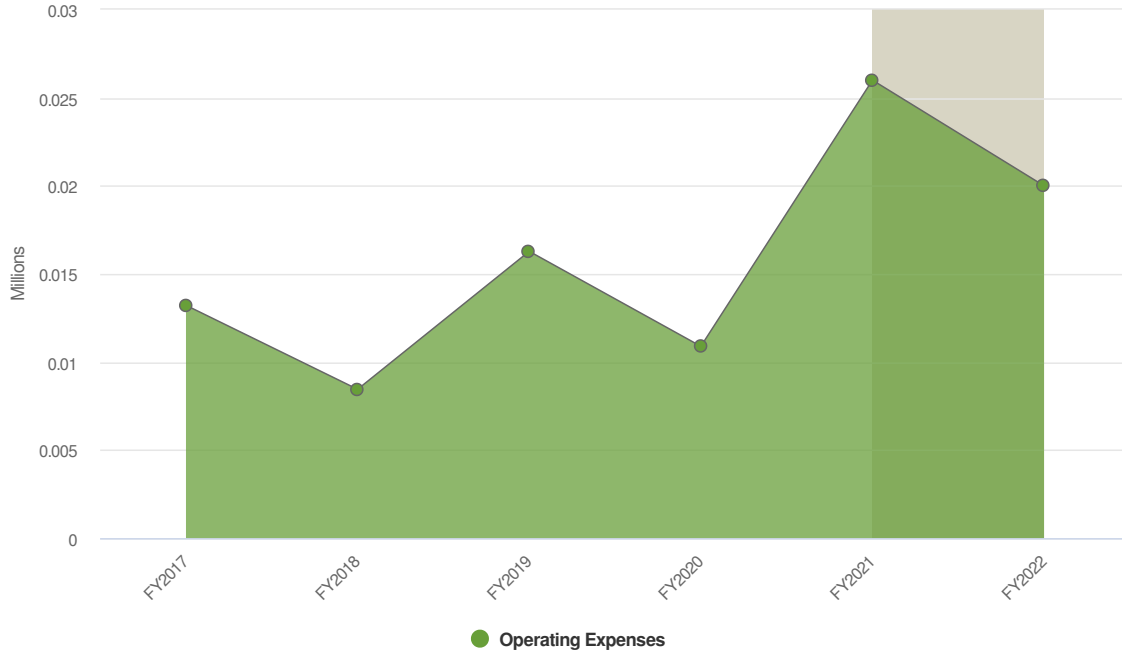
### Fund Balance Projections



## Expenditures by Expense Type

The FY2021 Budget was higher due to possible safety compliance needing to be addressed and this was the fund balance at the time. The FY2022 Budget is also the fund balance to address the same issues from the prior year, if required.

### Budgeted and Historical Expenditures by Expense Type

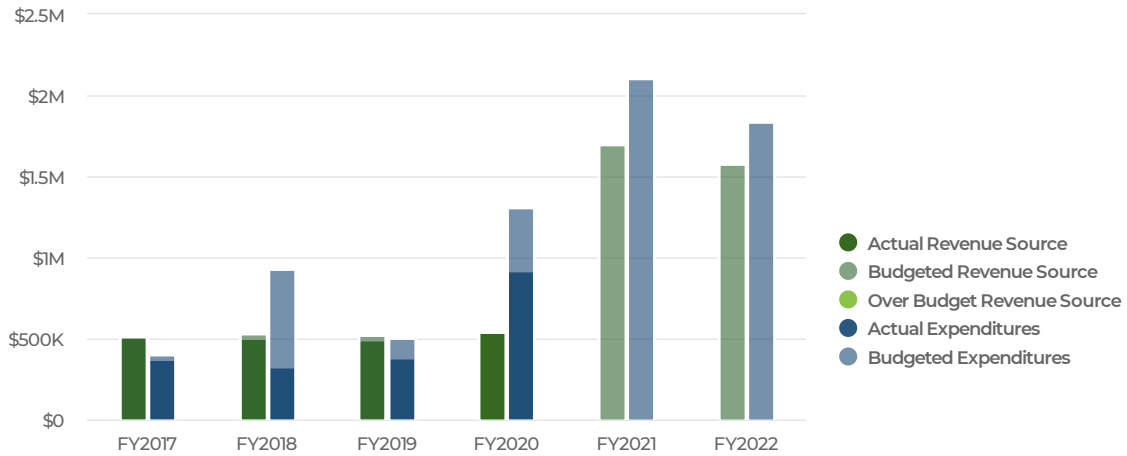


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Operating Expenses	\$16,280.69	\$10,888.39	\$26,000.00	\$20,000.00	-23.1%
<b>Total Expense Objects:</b>	<b>\$16,280.69</b>	<b>\$10,888.39</b>	<b>\$26,000.00</b>	<b>\$20,000.00</b>	<b>-23.1%</b>

## Summary

The City of Page is projecting \$1.59M of revenue in FY2022, which represents a 7% decrease over the prior year. Budgeted expenditures are projected to decrease by 12.4% or \$262.08K to \$1.84M in FY2022.



## Fund Balance

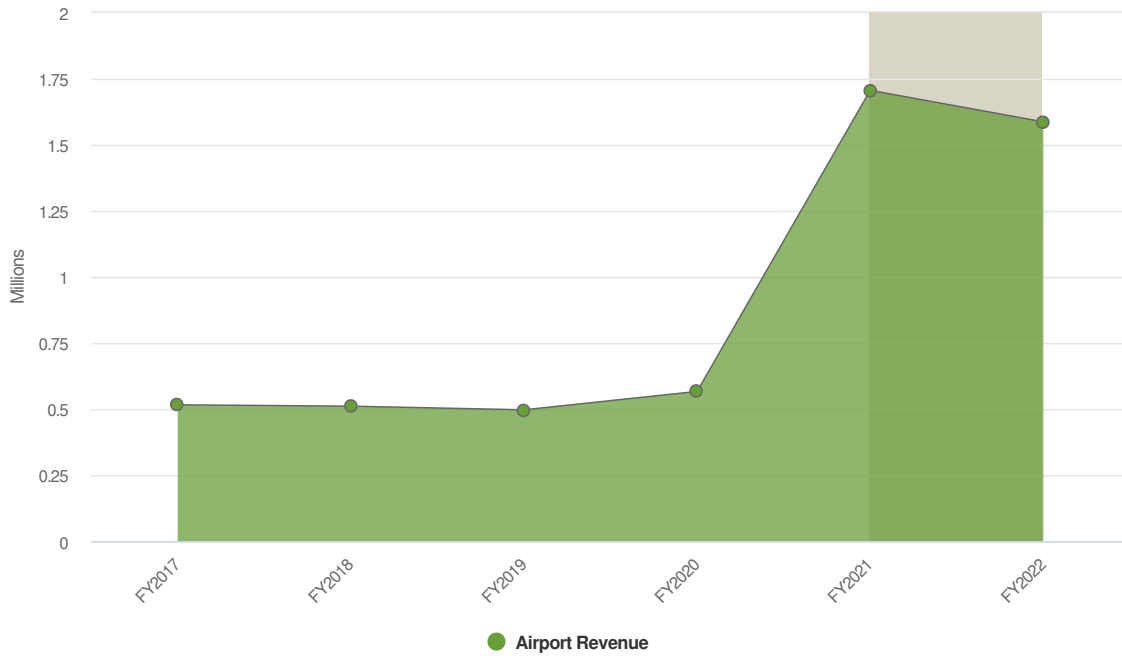
### Fund Balance Projections



## Revenue by Source

Increase in revenues due to the City receiving COVID-19 related airport grants in FY2021 and FY2022 compared to prior years.

### Budgeted and Historical 2022 Revenue by Source



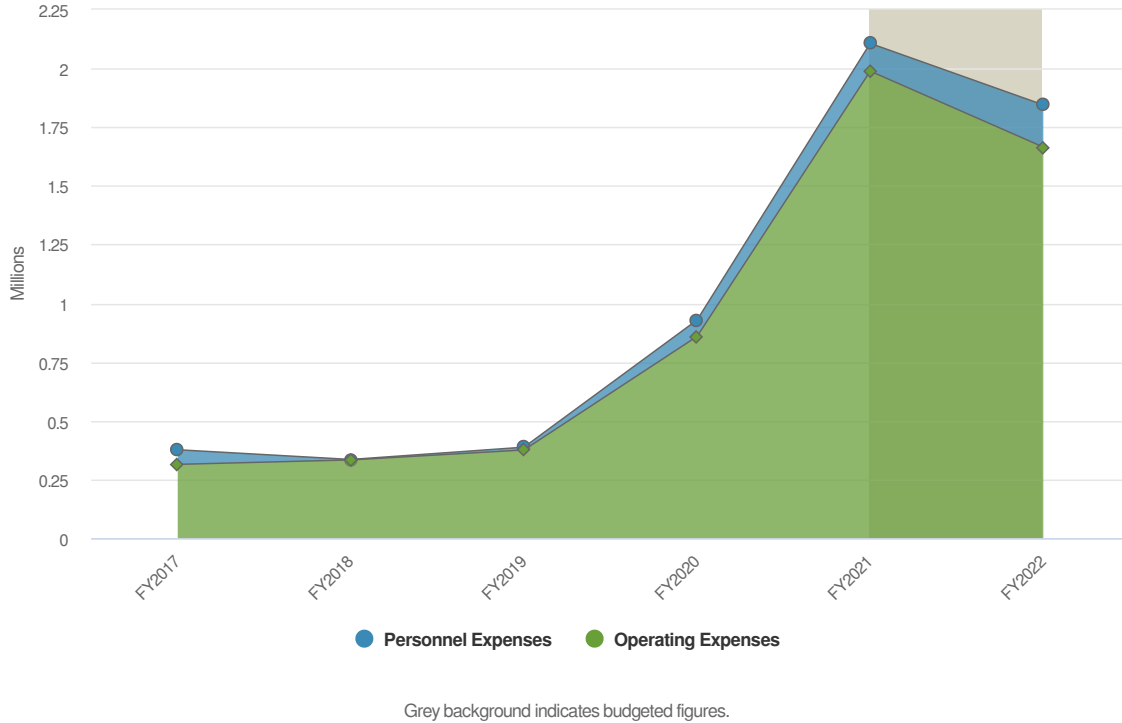
Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Airport Revenue	\$496,688.95	\$566,284.36	\$1,706,000.00	\$1,586,800.00	-7%
<b>Total Revenue Source:</b>	<b>\$496,688.95</b>	<b>\$566,284.36</b>	<b>\$1,706,000.00</b>	<b>\$1,586,800.00</b>	<b>-7%</b>

## Expenditures by Expense Type

Increase in expenses due to the City receiving COVID-19 related airport grants in FY2021 and FY2022 compared to prior years. In FY2020, a portion of the Public Works Director personnel costs were allocated to the airport and in FY2022 the Administrative Assistance was increased to full-time.

### Budgeted and Historical Expenditures by Expense Type

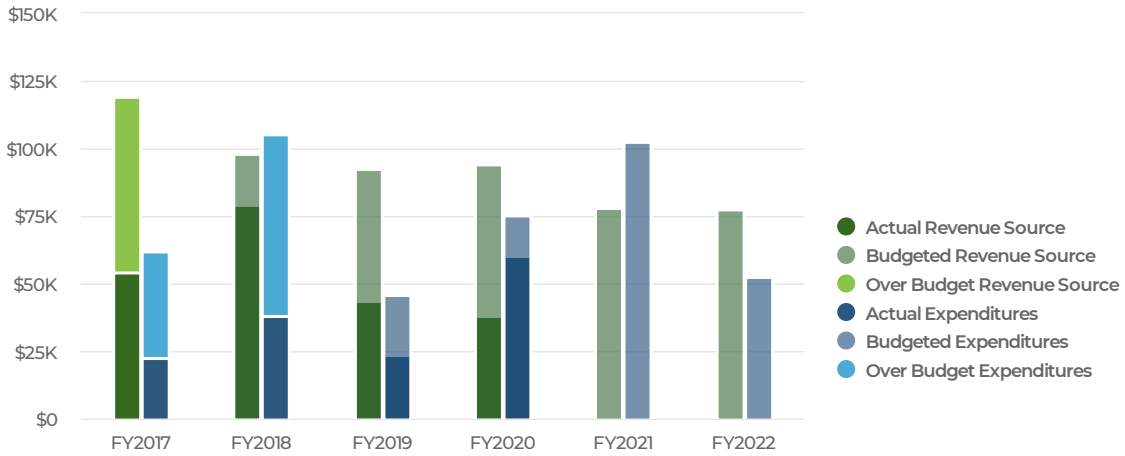


Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$11,797.75	\$69,849.70	\$118,303.00	\$179,523.00	51.7%
Operating Expenses	\$375,262.29	\$858,898.06	\$1,988,400.00	\$1,665,100.00	-16.3%
<b>Total Expense Objects:</b>	<b>\$387,060.04</b>	<b>\$928,747.76</b>	<b>\$2,106,703.00</b>	<b>\$1,844,623.00</b>	<b>-12.4%</b>

The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and emergency medical service personnel.

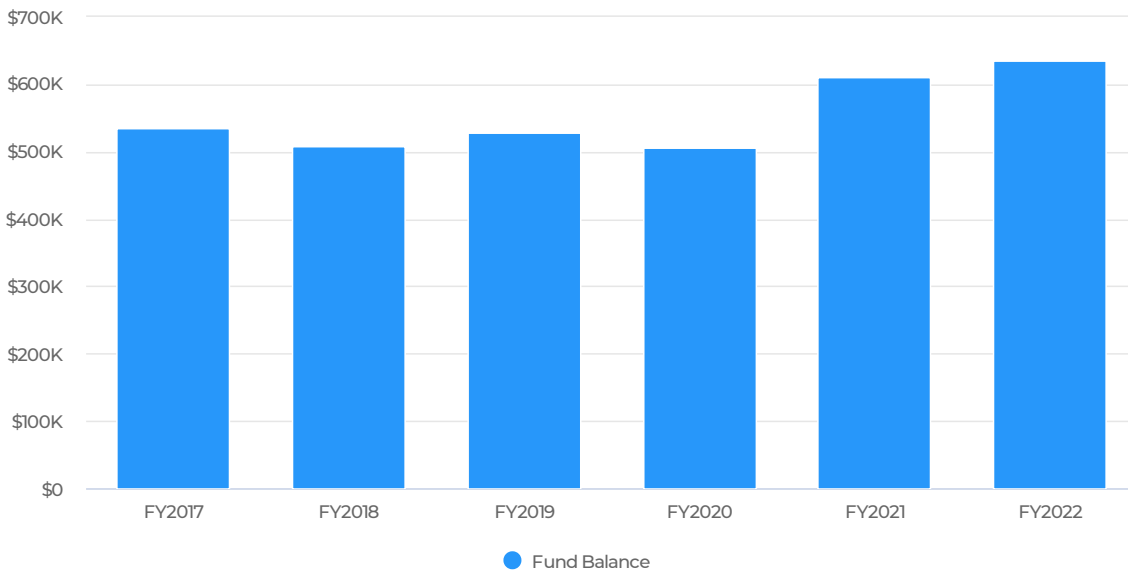
## Summary

The City of Page has several volunteer firefighters. This fund is created as a fiduciary fund that tracks the pension contributions that the volunteers and the City make into the plan. The City of Page is projecting \$77.7K of revenue in FY2022, which represents a 0.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 48.5% or \$50K to \$53K in FY2022.



## Fund Balance

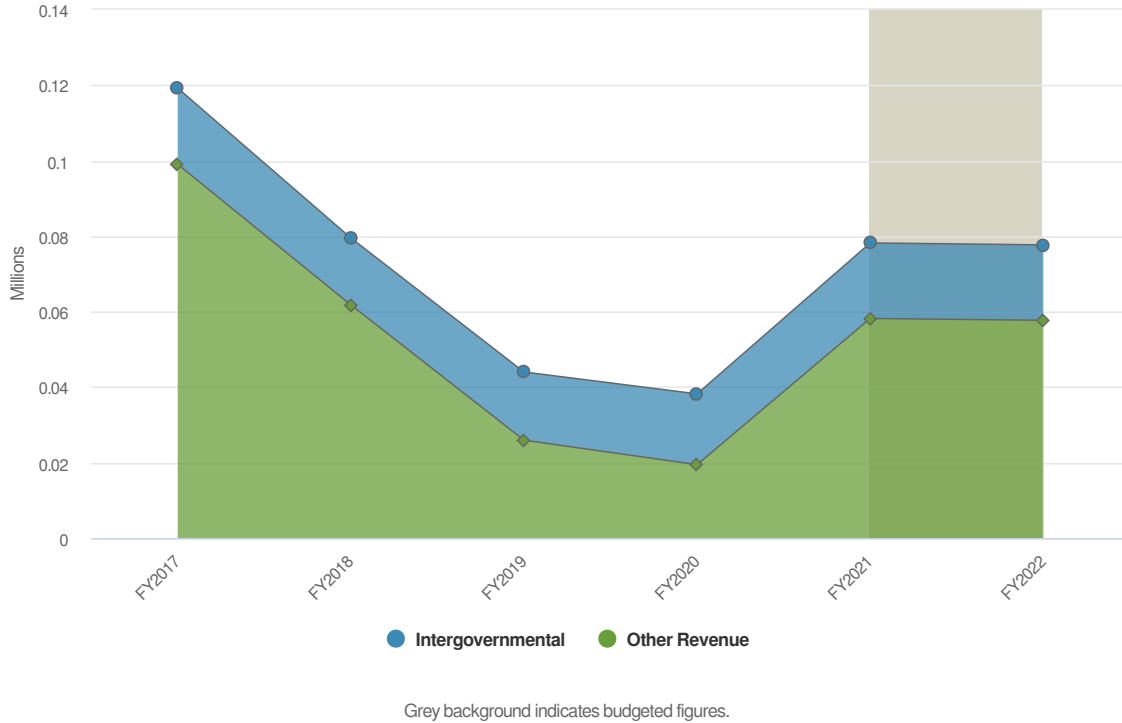
### Fund Balance Projections



## Revenue by Source

Revenues for the fund come from employee contributions at 7%, employer match at 7%, investment returns and interest, and credits from the Arizona Fire Insurance Premium Tax.

### Budgeted and Historical 2022 Revenue by Source



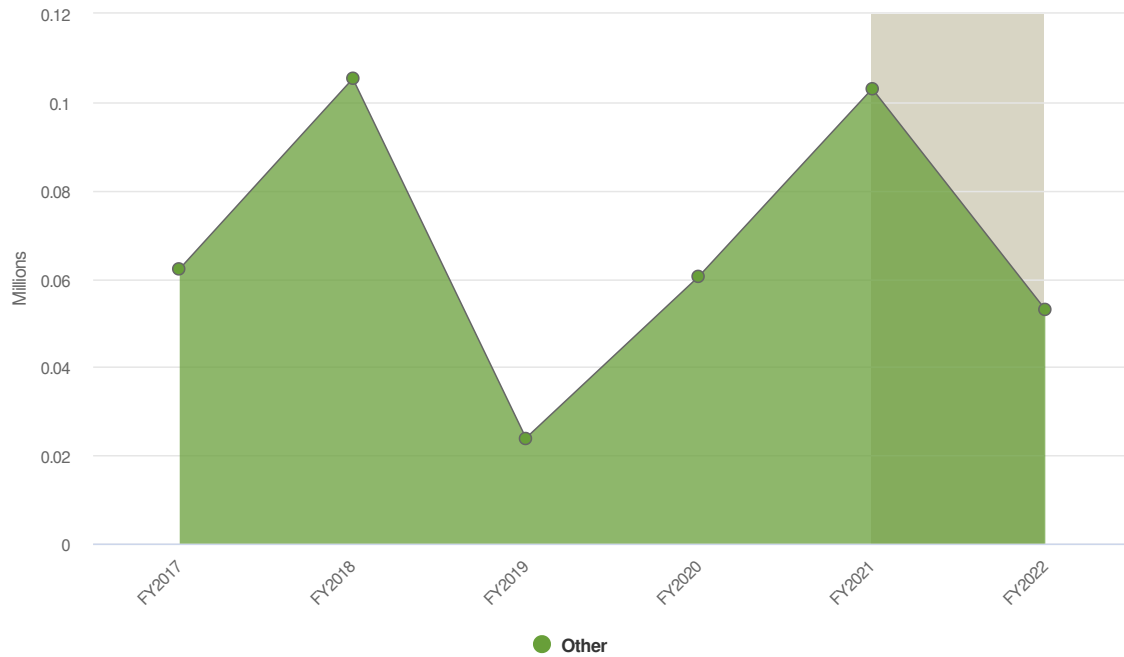
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Intergovernmental	\$18,064.30	\$18,760.82	\$20,000.00	\$20,000.00	0%
Other Revenue	\$25,951.05	\$19,453.92	\$58,200.00	\$57,700.00	-0.9%
<b>Total Revenue Source:</b>	<b>\$44,015.35</b>	<b>\$38,214.74</b>	<b>\$78,200.00</b>	<b>\$77,700.00</b>	<b>-0.6%</b>



## Expenditures by Function

Expenses for the Voluntary Fire Pension Fund are pension payments and bank fees.

### Budgeted and Historical Expenditures by Function

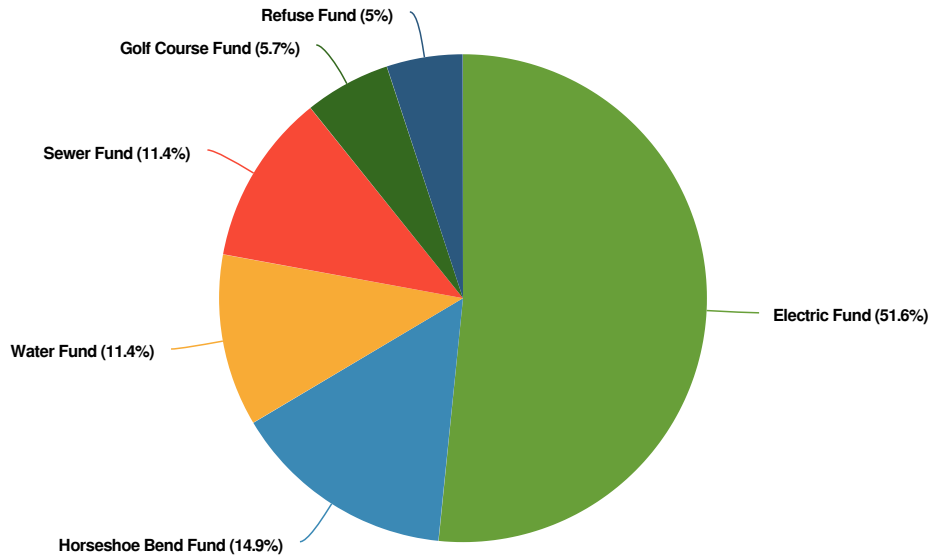


Grey background indicates budgeted figures.

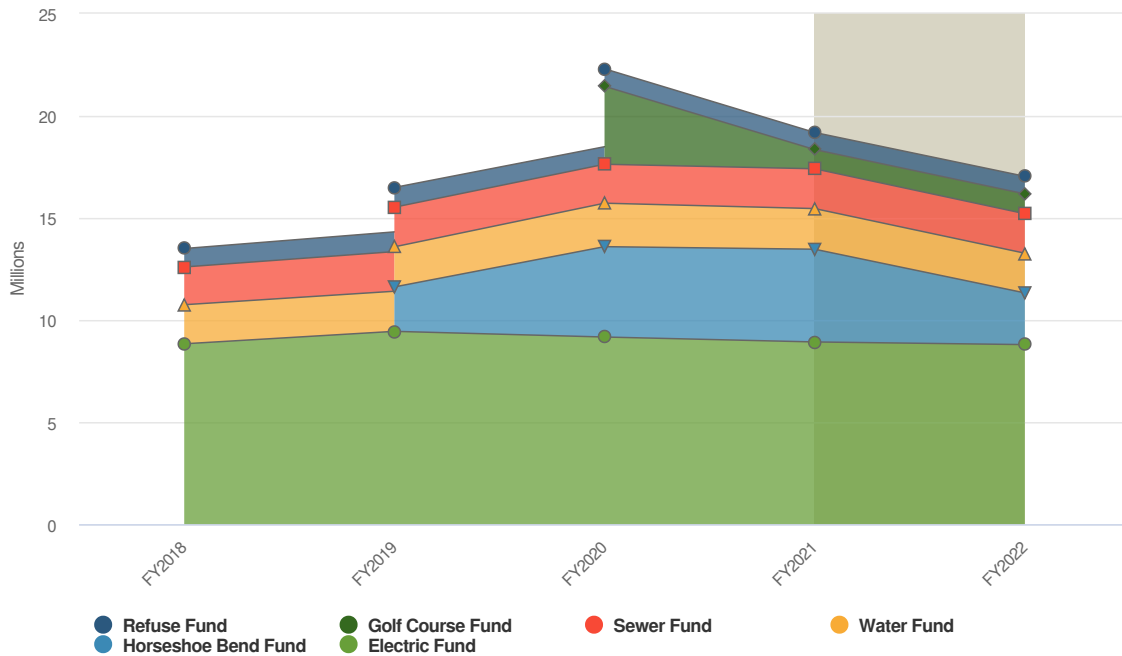
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Other	\$23,900.76	\$60,574.01	\$103,000.00	\$53,000.00	-48.5%
<b>Total Expenditures:</b>	<b>\$23,900.76</b>	<b>\$60,574.01</b>	<b>\$103,000.00</b>	<b>\$53,000.00</b>	<b>-48.5%</b>

## Revenue by Fund

### 2022 Revenue by Fund



### Budgeted and Historical 2022 Revenue by Fund

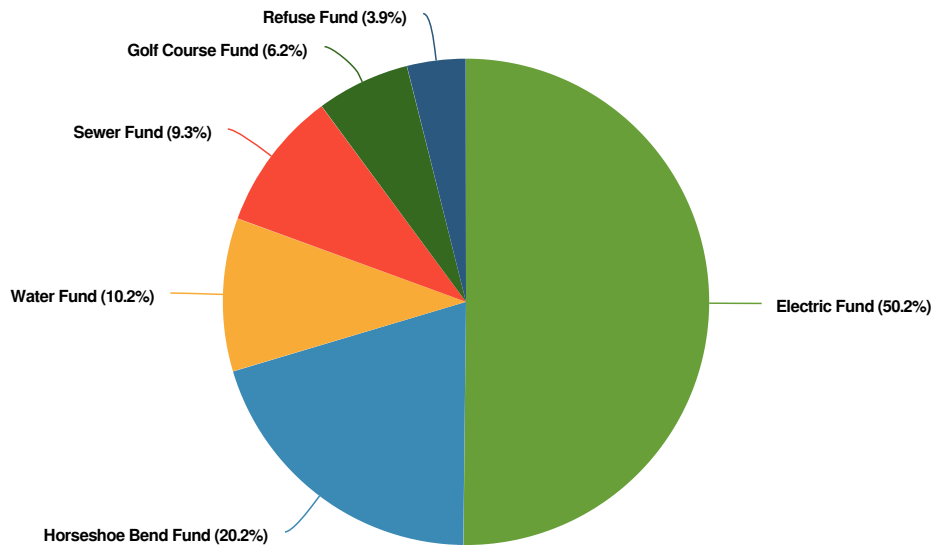


Grey background indicates budgeted figures.

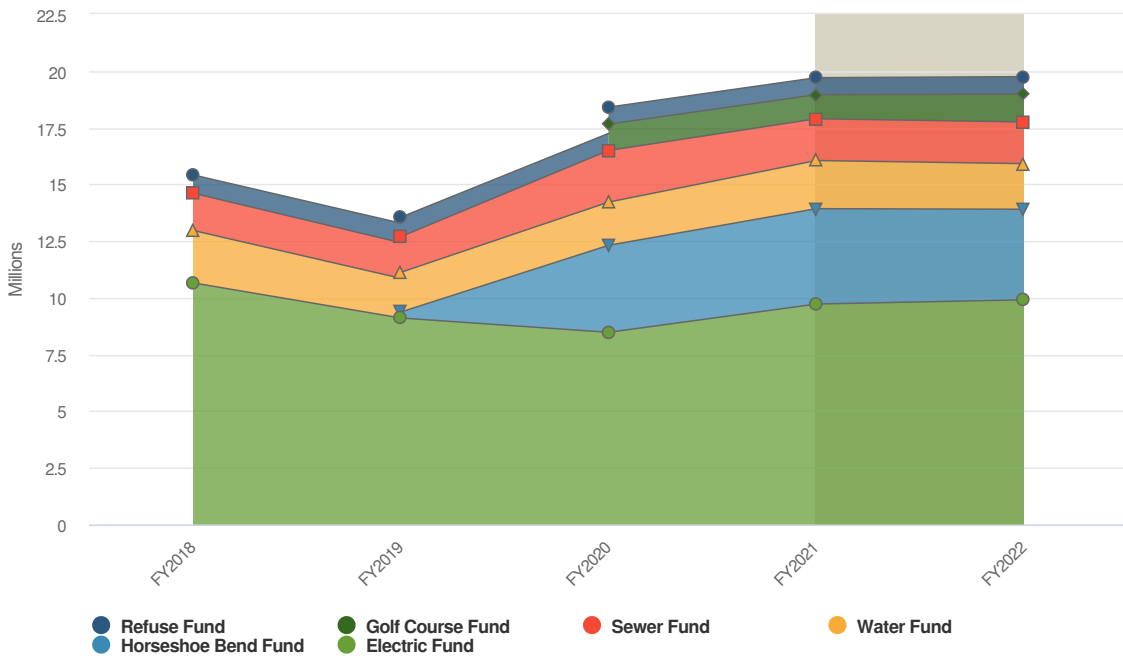
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Horseshoe Bend Fund	\$2,175,286.74	\$4,426,374.45	\$4,542,200.00	\$2,533,000.00	-44.2%
<b>Total Horseshoe Bend Fund:</b>	<b>\$2,175,286.74</b>	<b>\$4,426,374.45</b>	<b>\$4,542,200.00</b>	<b>\$2,533,000.00</b>	<b>-44.2%</b>
Electric Fund	\$9,442,854.00	\$9,164,803.00	\$8,923,286.00	\$8,793,286.00	-1.5%
<b>Total Electric Fund:</b>	<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>
Water Fund	\$1,964,558.00	\$2,129,142.00	\$1,991,400.00	\$1,943,900.00	-2.4%
<b>Total Water Fund:</b>	<b>\$1,964,558.00</b>	<b>\$2,129,142.00</b>	<b>\$1,991,400.00</b>	<b>\$1,943,900.00</b>	<b>-2.4%</b>
Sewer Fund	\$1,940,976.00	\$1,907,186.00	\$1,949,590.00	\$1,935,590.00	-0.7%
<b>Total Sewer Fund:</b>	<b>\$1,940,976.00</b>	<b>\$1,907,186.00</b>	<b>\$1,949,590.00</b>	<b>\$1,935,590.00</b>	<b>-0.7%</b>
Refuse Fund	\$967,021.00	\$858,686.00	\$838,000.00	\$860,200.00	2.6%
<b>Total Refuse Fund:</b>	<b>\$967,021.00</b>	<b>\$858,686.00</b>	<b>\$838,000.00</b>	<b>\$860,200.00</b>	<b>2.6%</b>
Golf Course Fund	\$0.00	\$3,818,002.03	\$940,100.00	\$971,000.00	3.3%
<b>Total Golf Course Fund:</b>	<b>\$0.00</b>	<b>\$3,818,002.03</b>	<b>\$940,100.00</b>	<b>\$971,000.00</b>	<b>3.3%</b>
<b>Total:</b>	<b>\$16,490,695.74</b>	<b>\$22,304,193.48</b>	<b>\$19,184,576.00</b>	<b>\$17,036,976.00</b>	<b>-11.2%</b>

# Expenditures by Fund

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund

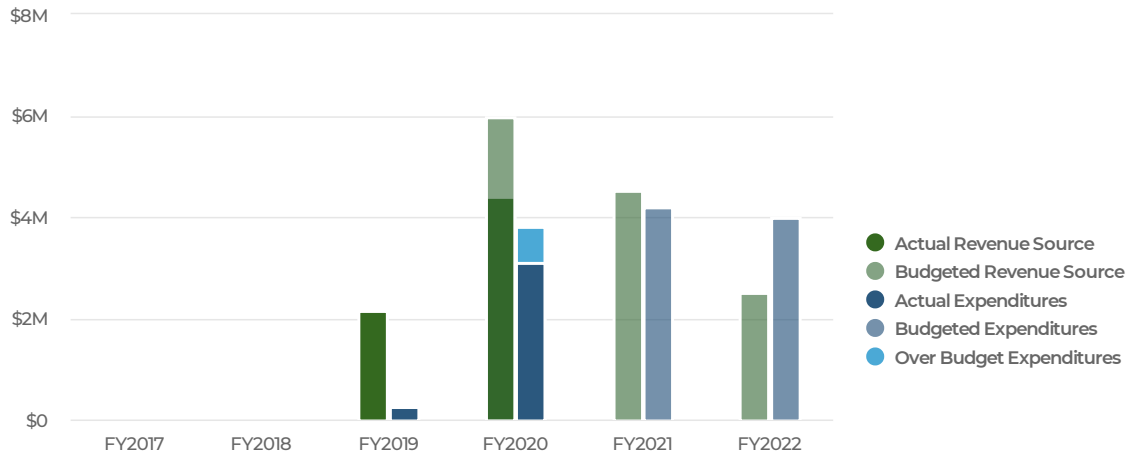


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Horseshoe Bend Fund	\$263,265.43	\$3,835,542.49	\$4,205,182.00	\$3,992,635.00	-5.1%
<b>Total Horseshoe Bend Fund:</b>	<b>\$263,265.43</b>	<b>\$3,835,542.49</b>	<b>\$4,205,182.00</b>	<b>\$3,992,635.00</b>	<b>-5.1%</b>
Electric Fund	\$9,105,891.00	\$8,474,101.00	\$9,720,000.00	\$9,907,500.00	1.9%
<b>Total Electric Fund:</b>	<b>\$9,105,891.00</b>	<b>\$8,474,101.00</b>	<b>\$9,720,000.00</b>	<b>\$9,907,500.00</b>	<b>1.9%</b>
Water Fund	\$1,749,756.00	\$1,904,145.00	\$2,123,100.00	\$2,010,100.00	-5.3%
<b>Total Water Fund:</b>	<b>\$1,749,756.00</b>	<b>\$1,904,145.00</b>	<b>\$2,123,100.00</b>	<b>\$2,010,100.00</b>	<b>-5.3%</b>
Sewer Fund	\$1,572,262.00	\$2,278,689.00	\$1,840,275.00	\$1,837,775.00	-0.1%
<b>Total Sewer Fund:</b>	<b>\$1,572,262.00</b>	<b>\$2,278,689.00</b>	<b>\$1,840,275.00</b>	<b>\$1,837,775.00</b>	<b>-0.1%</b>
Refuse Fund	\$858,305.00	\$749,628.00	\$748,395.00	\$772,395.00	3.2%
<b>Total Refuse Fund:</b>	<b>\$858,305.00</b>	<b>\$749,628.00</b>	<b>\$748,395.00</b>	<b>\$772,395.00</b>	<b>3.2%</b>
Golf Course Fund	\$0.00	\$1,158,265.52	\$1,063,071.00	\$1,225,122.00	15.2%
<b>Total Golf Course Fund:</b>	<b>\$0.00</b>	<b>\$1,158,265.52</b>	<b>\$1,063,071.00</b>	<b>\$1,225,122.00</b>	<b>15.2%</b>
<b>Total:</b>	<b>\$13,549,479.43</b>	<b>\$18,400,371.01</b>	<b>\$19,700,023.00</b>	<b>\$19,745,527.00</b>	<b>0.2%</b>

## Summary

The City of Page is projecting \$2.53M of revenue in FY2022, which represents a 44.2% decrease over the prior year. This reduction is a direct result of a decline in tourism due to the COVID-19 pandemic. Budgeted expenditures are projected to decrease by 5.1% or \$212.55K to \$3.99M in FY2022.

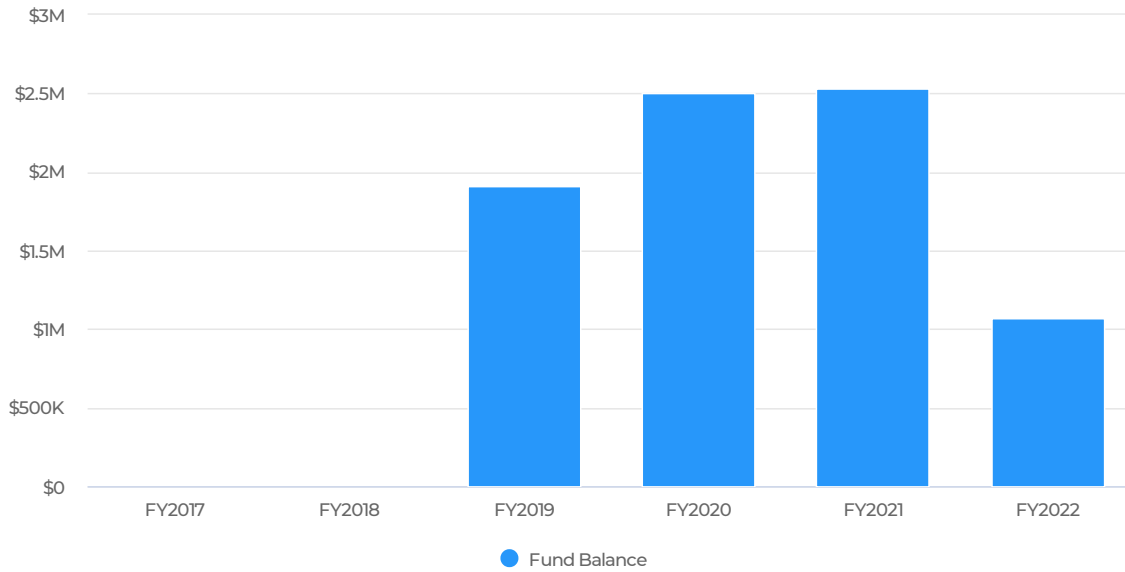


## Fund Balance

Horseshoe Bend is a natural wonder that has become a major tourist attraction with millions of visitors each year. In FY2019, the City worked with the National Park Service to create a parking lot and facilities large enough to accommodate the number of visitors. The parking lot opened in FY2019 and the City started collecting parking fees to repay the \$3.5M in capital expenses to the Capital Fund, \$1.2M in operating and personnel costs to the General Fund, and to finance current operations. Also, Phase 3 design and construction for a contact station is still yet to begin.

In FY2022, a sharp decline is projected in the Horseshoe Bend Fund balance due to the drop of tourism revenue as a result of COVID-19. The fund is budgeted to continue repaying loans to the Capital and General Fund.

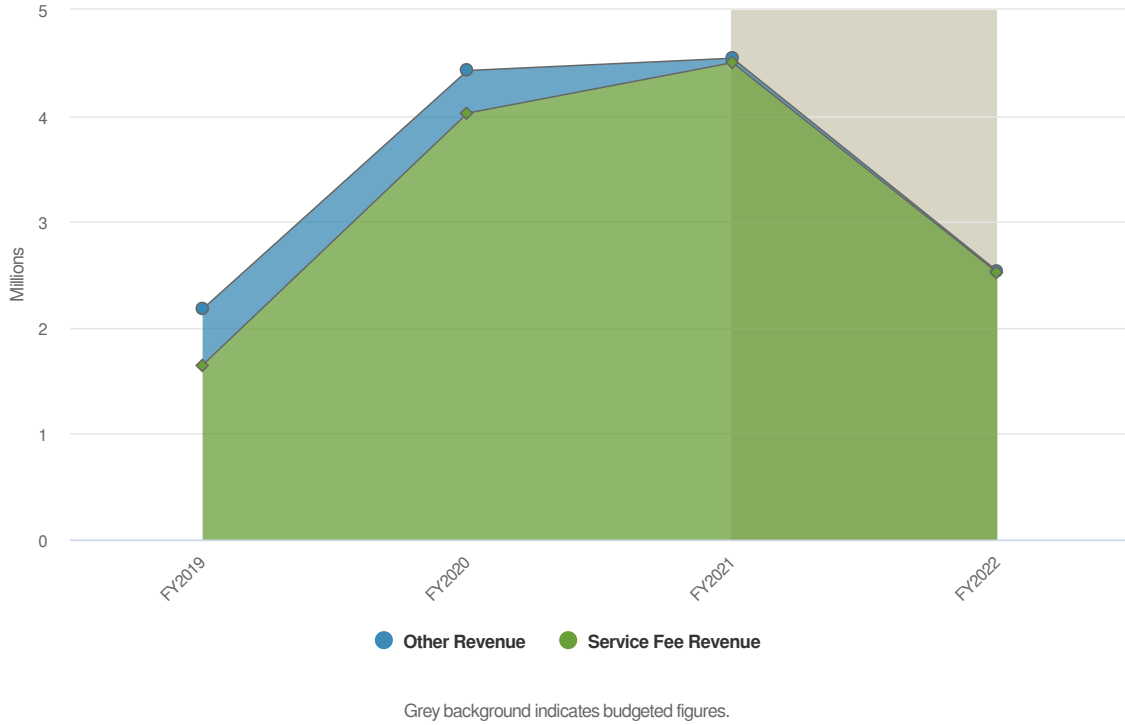
### Fund Balance Projections



## Revenue by Source

Revenues include parking lot fees and retail sales. In previous years, the fund has also received interest revenue. However, due to the decline in revenue and diminished fund balance, the fund is no longer invested in high yielding accounts.

### Budgeted and Historical 2022 Revenue by Source



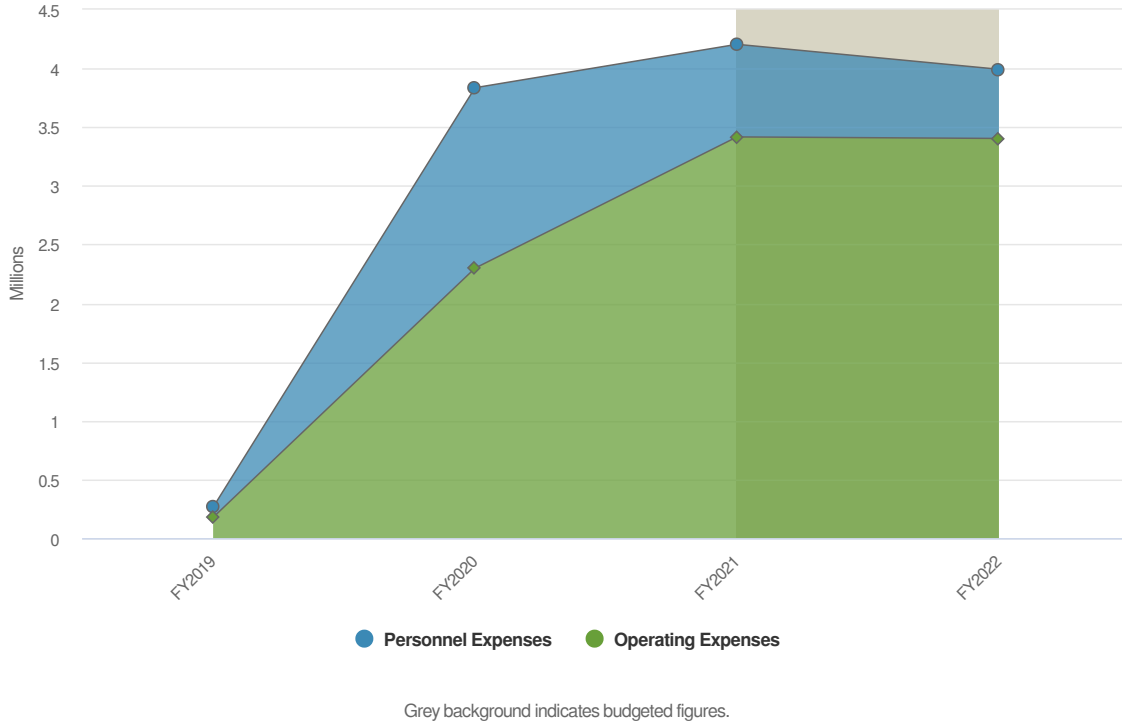
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Other Revenue	\$528,738.16	\$402,145.98	\$42,000.00	\$13,000.00	-69%
Service Fee Revenue	\$1,646,548.58	\$4,024,228.47	\$4,500,200.00	\$2,520,000.00	-44%
<b>Total Revenue Source:</b>	<b>\$2,175,286.74</b>	<b>\$4,426,374.45</b>	<b>\$4,542,200.00</b>	<b>\$2,533,000.00</b>	<b>-44.2%</b>



# Expenditures by Expense Type

Personnel costs have decreased by 24% from the previous year. Horseshoe Bend has made adjustments to the change in business activity and will continue to monitor changes.

Budgeted and Historical Expenditures by Expense Type

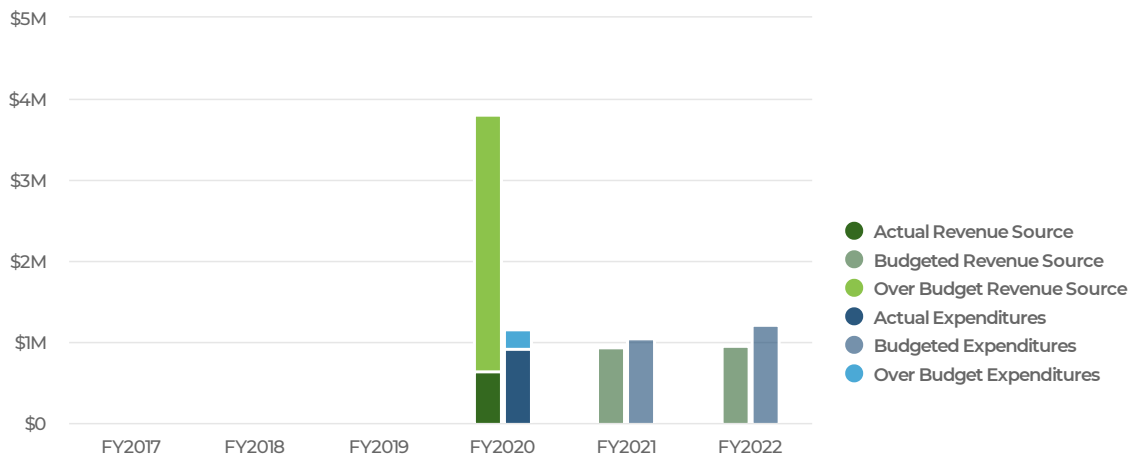


Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$86,918.88	\$1,536,713.40	\$788,648.00	\$589,218.00	-25.3%
Operating Expenses	\$176,346.55	\$2,298,829.09	\$3,416,534.00	\$3,403,417.00	-0.4%
<b>Total Expense Objects:</b>	<b>\$263,265.43</b>	<b>\$3,835,542.49</b>	<b>\$4,205,182.00</b>	<b>\$3,992,635.00</b>	<b>-5.1%</b>



## Summary

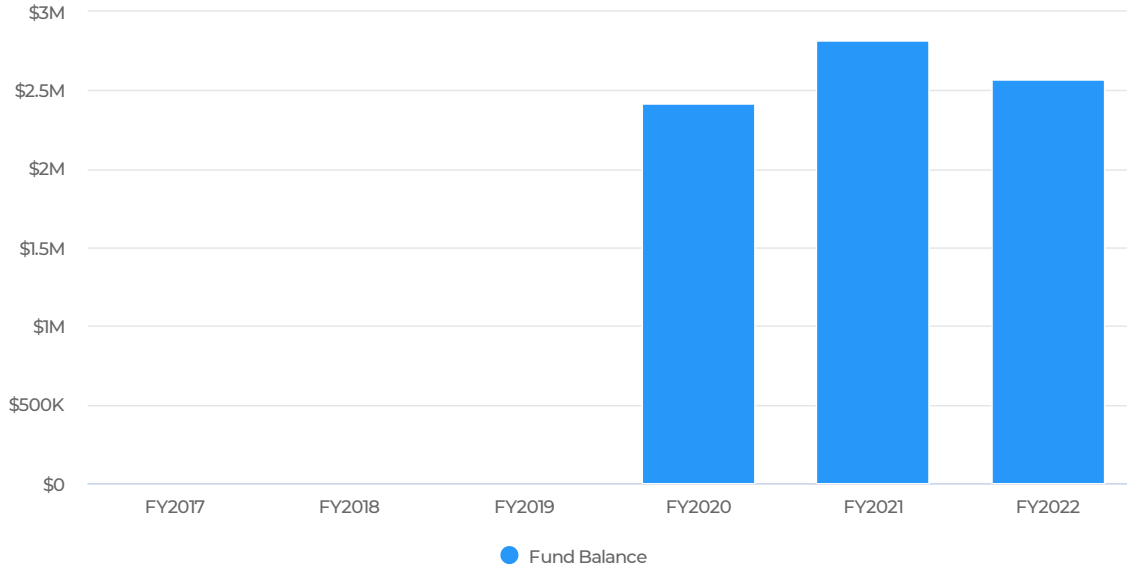
The City of Page is projecting \$971K of revenue in FY2022, which represents a 3.3% increase over the prior year. Budgeted expenditures are projected to increase by 15.2% or \$162.05K to \$1.23M in FY2022.



# Fund Balance

The City of Page resumed control and management of the Lake Powell National Golf Course when the service agreement with Aramark duly ended in fiscal year 2020 per the request of the Aramark Corporation. The golf course is owned by the City but management of the facility was previously contracted out.

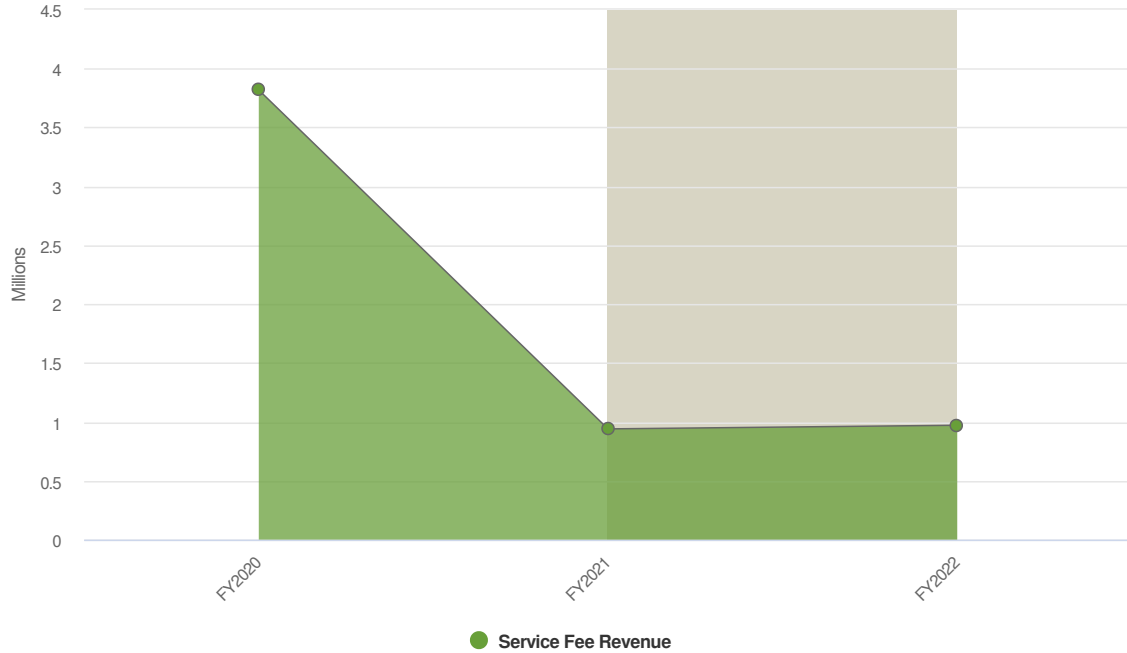
## Fund Balance Projections



## Revenues by Source

The large amount of revenue reflected in FY2020 is the \$3.2M of contributed capital recognized when changing the golf course to an Enterprise Fund. This recognizes the capital assets at the current face value at the time of the transfer.

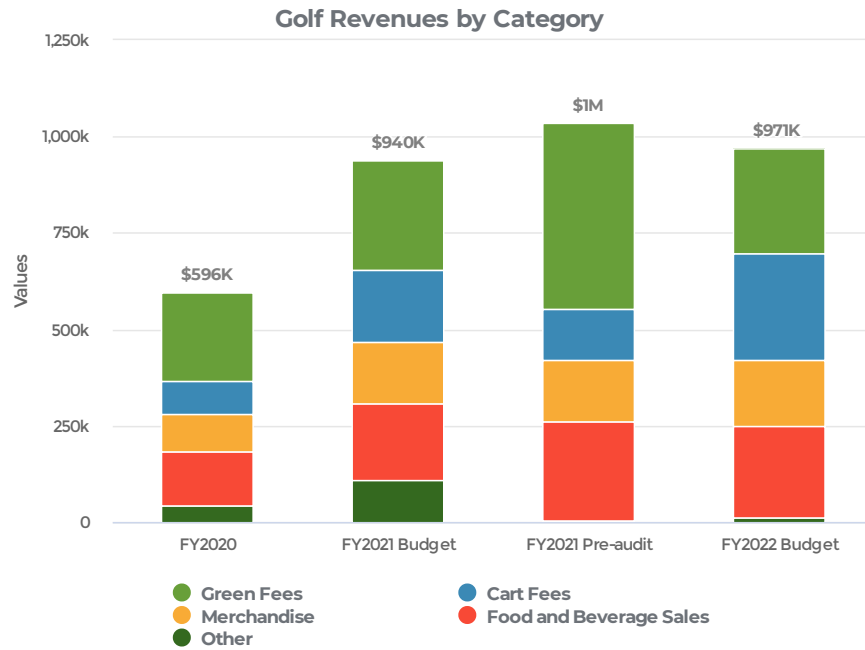
### Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Service Fee Revenue	\$0.00	\$3,818,002.03	\$940,100.00	\$971,000.00	3.3%
<b>Total Revenue Source:</b>	<b>\$0.00</b>	<b>\$3,818,002.03</b>	<b>\$940,100.00</b>	<b>\$971,000.00</b>	<b>3.3%</b>

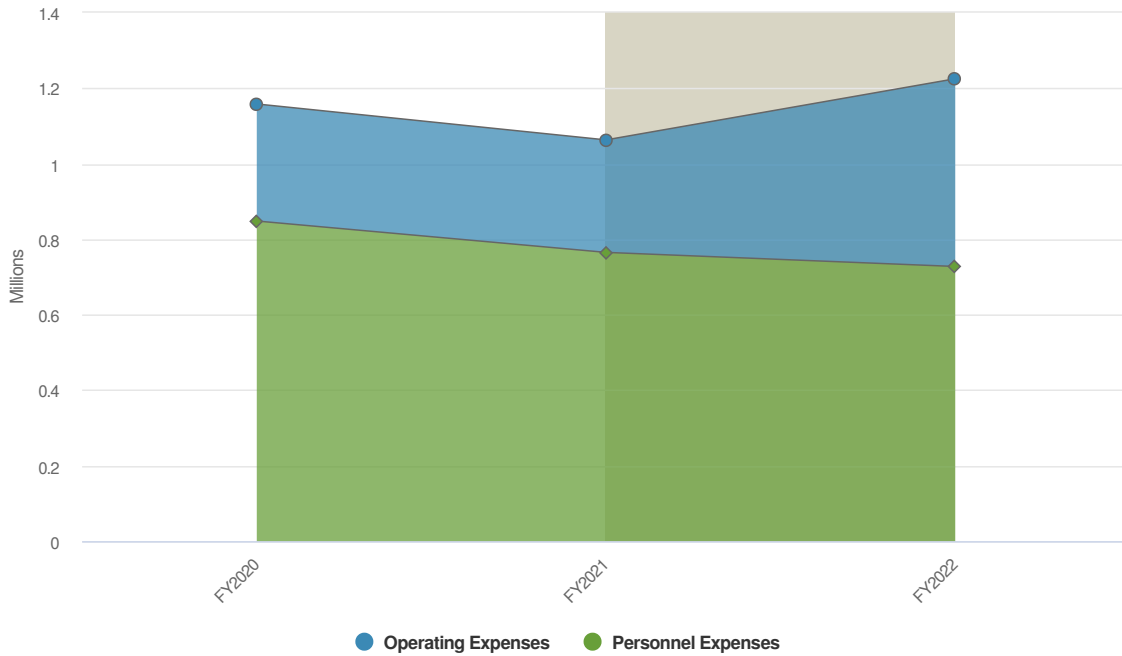
Lake Powell Golf Course's revenue has been performing better than anticipated despite the effects of COVID-19. Pre-audited numbers reflect revenue exceeding budgeted amounts by \$60K in FY2021. This trend is expected to continue through FY2022 but budgeted revenues conservatively.



## Expenditures by Expense Type

FY2021 is the first full year the City has managed the operations of the Golf Course. Adjustments in personnel needed to be addressed to adequately staff operations and competitively compensate the clubhouse and maintenance personnel. Costs of leases for golf carts and mowers have also been moved from the Capital Fund to the Golf Fund in FY2022.

**Budgeted and Historical Expenditures by Expense Type**

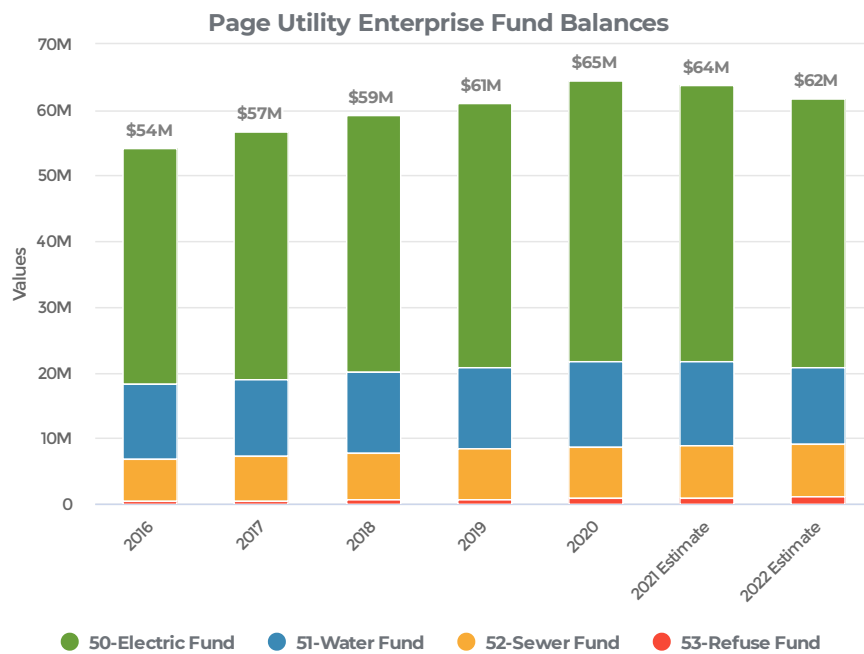
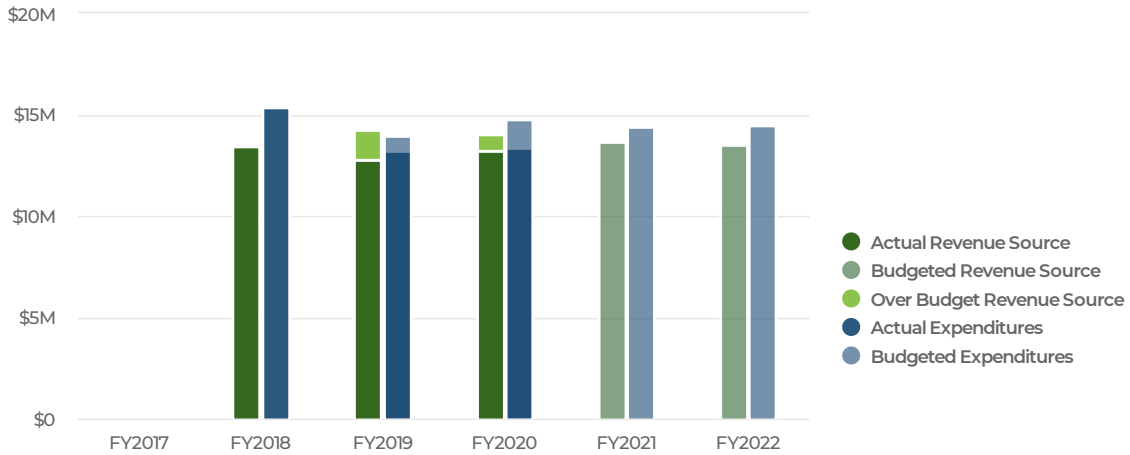


Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$0.00	\$848,156.65	\$765,025.00	\$727,688.00	-4.9%
Operating Expenses	\$0.00	\$310,108.87	\$298,046.00	\$497,434.00	66.9%
<b>Total Expense Objects:</b>	<b>\$0.00</b>	<b>\$1,158,265.52</b>	<b>\$1,063,071.00</b>	<b>\$1,225,122.00</b>	<b>15.2%</b>

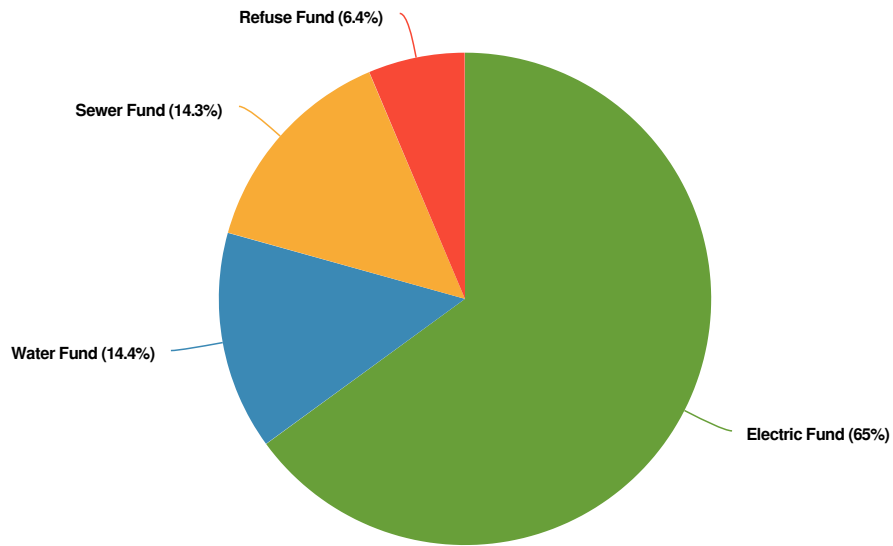
## Summary

The City of Page is projecting \$13.53M of revenue in FY2022, which represents a 1.2% decrease over the prior year. Budgeted expenditures are projected to increase by 0.7% or \$96K to \$14.53M in FY2022.

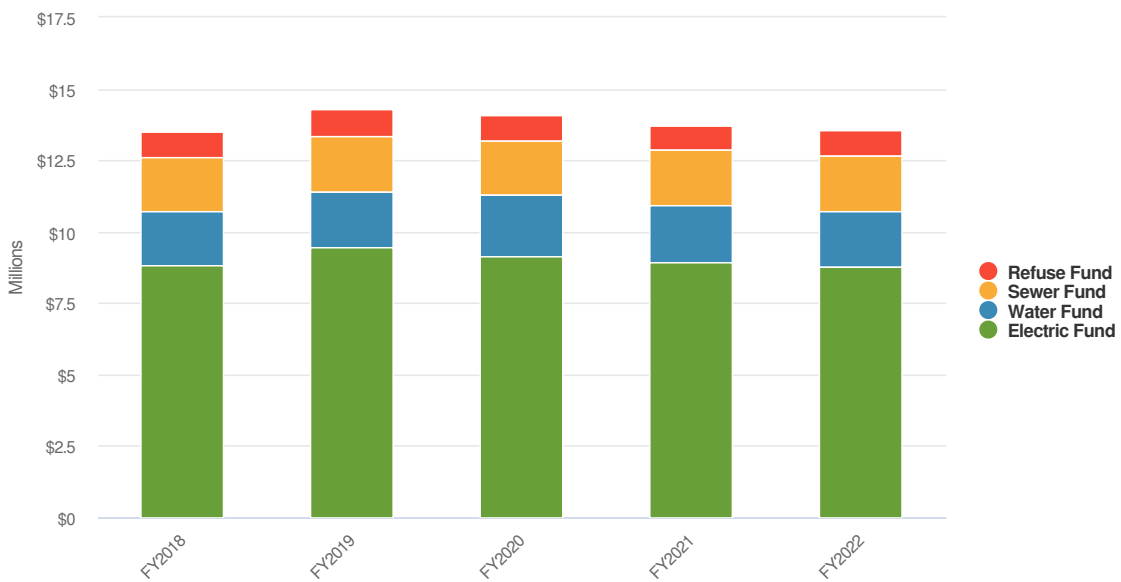


# Revenue by Fund

## 2022 Revenue by Fund



## Budgeted and Historical 2022 Revenue by Fund

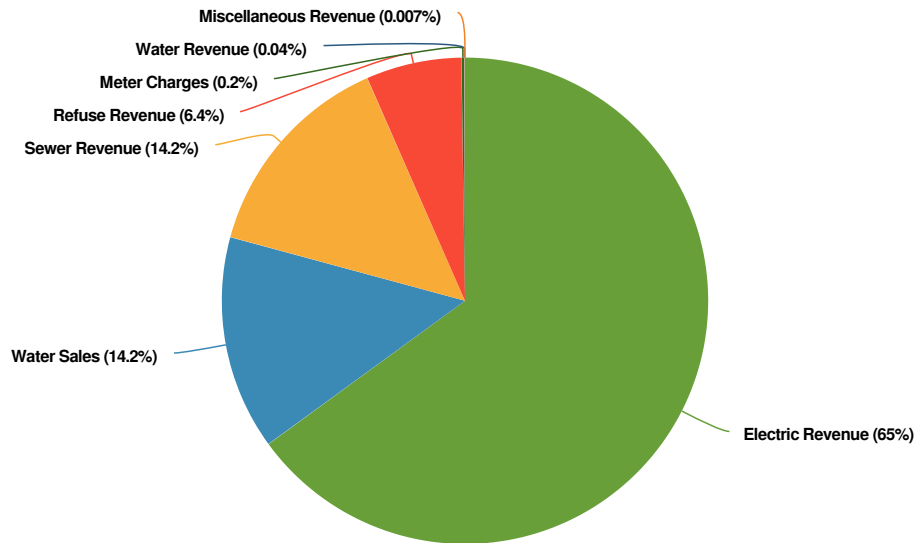




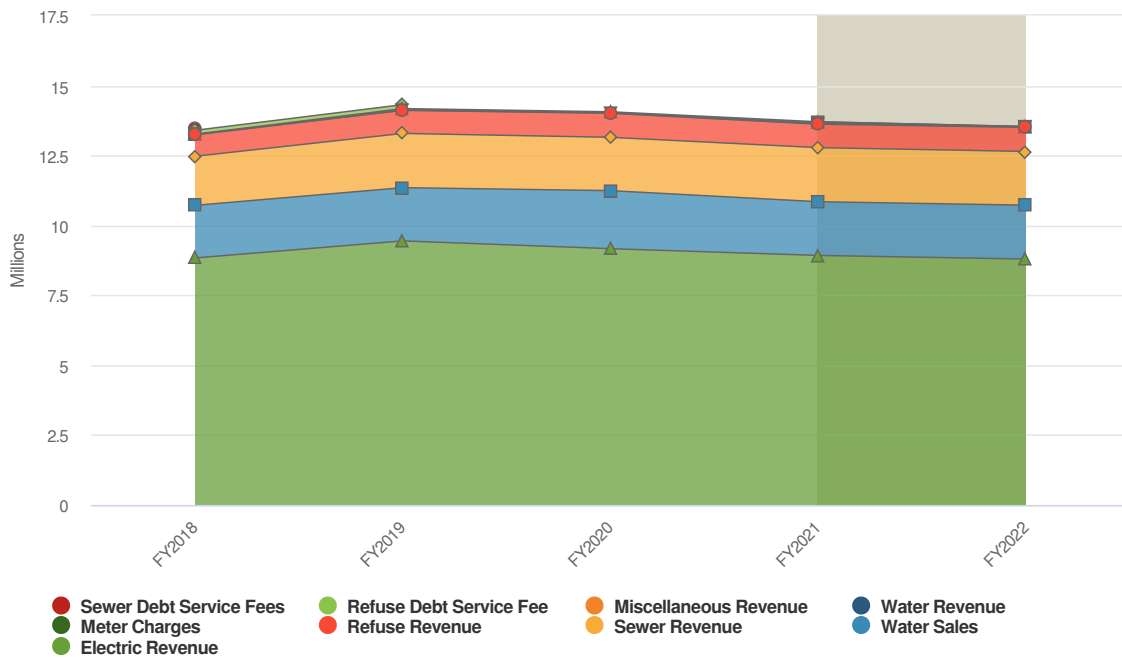
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Electric Fund	\$9,442,854.00	\$9,164,803.00	\$8,923,286.00	\$8,793,286.00	-1.5%
<b>Total Electric Fund:</b>	<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>
Water Fund	\$1,964,558.00	\$2,129,142.00	\$1,991,400.00	\$1,943,900.00	-2.4%
<b>Total Water Fund:</b>	<b>\$1,964,558.00</b>	<b>\$2,129,142.00</b>	<b>\$1,991,400.00</b>	<b>\$1,943,900.00</b>	<b>-2.4%</b>
Sewer Fund	\$1,940,976.00	\$1,907,186.00	\$1,949,590.00	\$1,935,590.00	-0.7%
<b>Total Sewer Fund:</b>	<b>\$1,940,976.00</b>	<b>\$1,907,186.00</b>	<b>\$1,949,590.00</b>	<b>\$1,935,590.00</b>	<b>-0.7%</b>
Refuse Fund	\$967,021.00	\$858,686.00	\$838,000.00	\$860,200.00	2.6%
<b>Total Refuse Fund:</b>	<b>\$967,021.00</b>	<b>\$858,686.00</b>	<b>\$838,000.00</b>	<b>\$860,200.00</b>	<b>2.6%</b>
<b>Total:</b>	<b>\$14,315,409.00</b>	<b>\$14,059,817.00</b>	<b>\$13,702,276.00</b>	<b>\$13,532,976.00</b>	<b>-1.2%</b>

## Revenues by Source

### Projected 2022 Revenues by Source



### Budgeted and Historical 2022 Revenues by Source

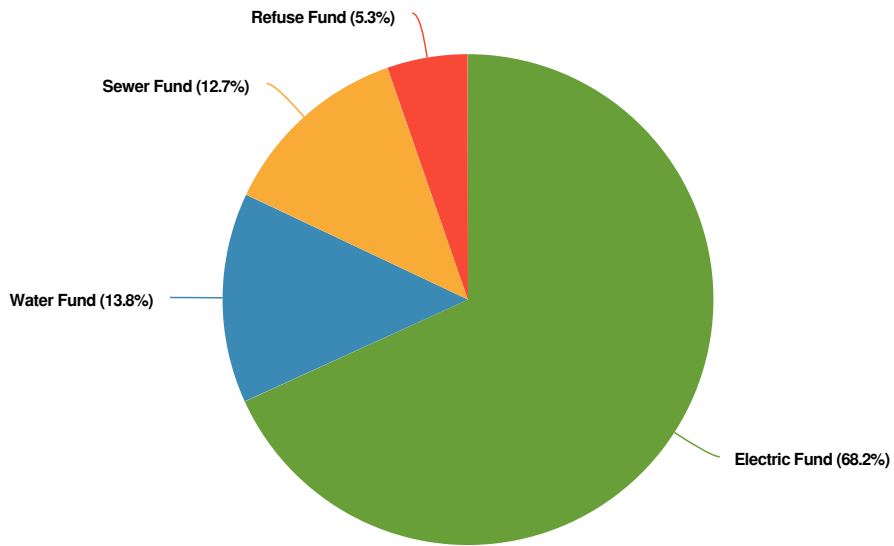


Grey background indicates budgeted figures.

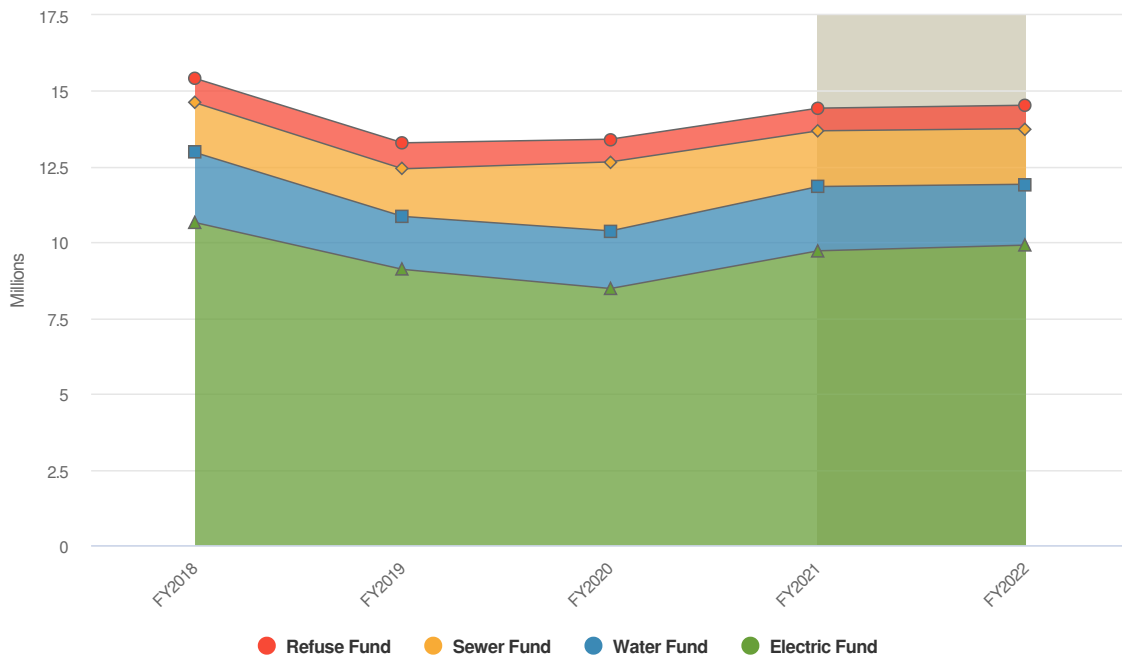
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source					
Electric Revenue	\$9,442,854.00	\$9,164,803.00	\$8,923,286.00	\$8,793,286.00	-1.5%
Water Revenue	\$58,168.00	\$41,763.00	\$60,000.00	\$5,000.00	-91.7%
Water Sales	\$1,902,879.00	\$2,075,348.00	\$1,920,400.00	\$1,927,900.00	0.4%
Meter Charges	\$3,511.00	\$12,031.00	\$25,000.00	\$25,000.00	0%
Miscellaneous Revenue			\$1,000.00	\$1,000.00	0%
Sewer Revenue	\$1,940,976.00	\$1,907,186.00	\$1,934,590.00	\$1,920,590.00	-0.7%
Refuse Revenue	\$825,874.00	\$858,686.00	\$838,000.00	\$860,200.00	2.6%
Refuse Debt Service Fee	\$141,147.00	\$0.00	\$0.00	\$0.00	0%
<b>Total Revenue Source:</b>	<b>\$14,315,409.00</b>	<b>\$14,059,817.00</b>	<b>\$13,702,276.00</b>	<b>\$13,532,976.00</b>	<b>-1.2%</b>

# Expenditures by Fund

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund

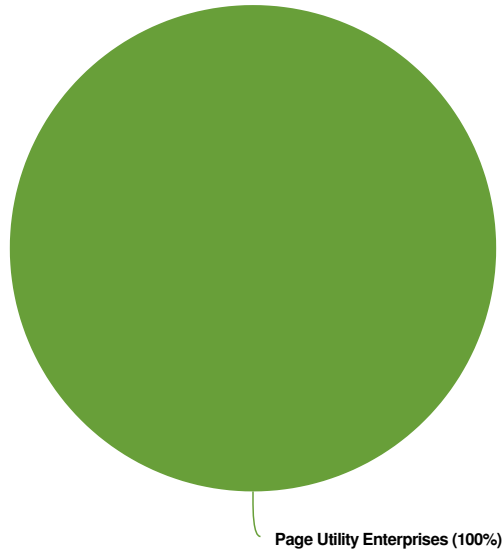


Grey background indicates budgeted figures.

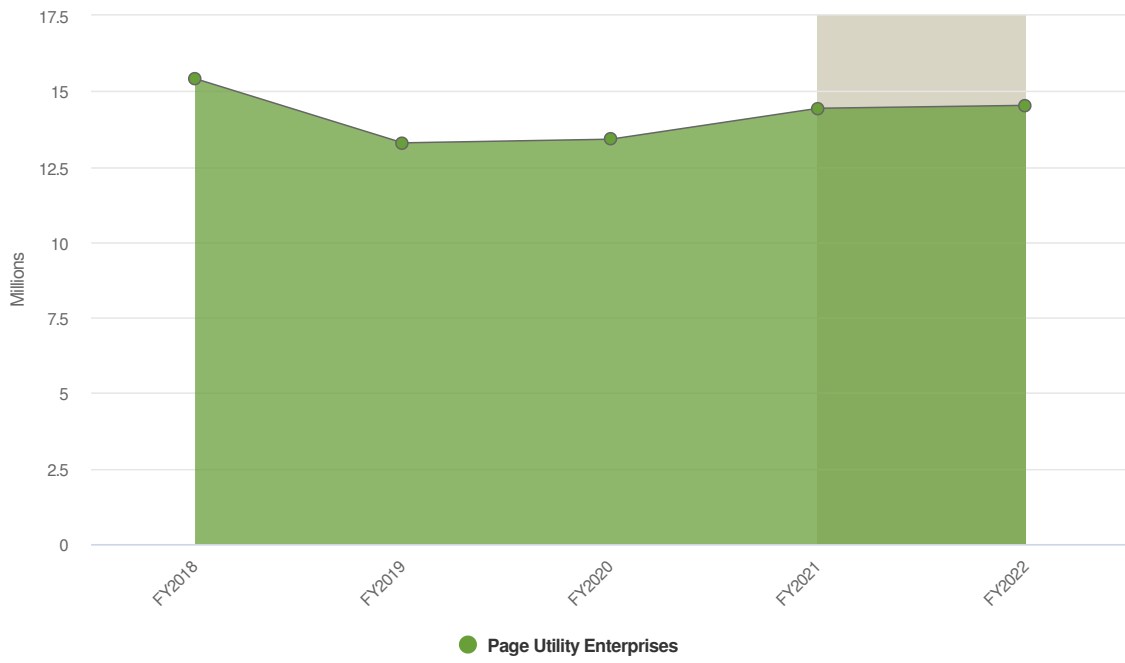
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Electric Fund	\$9,105,891.00	\$8,474,101.00	\$9,720,000.00	\$9,907,500.00	1.9%
<b>Total Electric Fund:</b>	<b>\$9,105,891.00</b>	<b>\$8,474,101.00</b>	<b>\$9,720,000.00</b>	<b>\$9,907,500.00</b>	<b>1.9%</b>
Water Fund	\$1,749,756.00	\$1,904,145.00	\$2,123,100.00	\$2,010,100.00	-5.3%
<b>Total Water Fund:</b>	<b>\$1,749,756.00</b>	<b>\$1,904,145.00</b>	<b>\$2,123,100.00</b>	<b>\$2,010,100.00</b>	<b>-5.3%</b>
Sewer Fund	\$1,572,262.00	\$2,278,689.00	\$1,840,275.00	\$1,837,775.00	-0.1%
<b>Total Sewer Fund:</b>	<b>\$1,572,262.00</b>	<b>\$2,278,689.00</b>	<b>\$1,840,275.00</b>	<b>\$1,837,775.00</b>	<b>-0.1%</b>
Refuse Fund	\$858,305.00	\$749,628.00	\$748,395.00	\$772,395.00	3.2%
<b>Total Refuse Fund:</b>	<b>\$858,305.00</b>	<b>\$749,628.00</b>	<b>\$748,395.00</b>	<b>\$772,395.00</b>	<b>3.2%</b>
<b>Total:</b>	<b>\$13,286,214.00</b>	<b>\$13,406,563.00</b>	<b>\$14,431,770.00</b>	<b>\$14,527,770.00</b>	<b>0.7%</b>

## Expenditures by Function

### Budgeted Expenditures by Function



### Budgeted and Historical Expenditures by Function

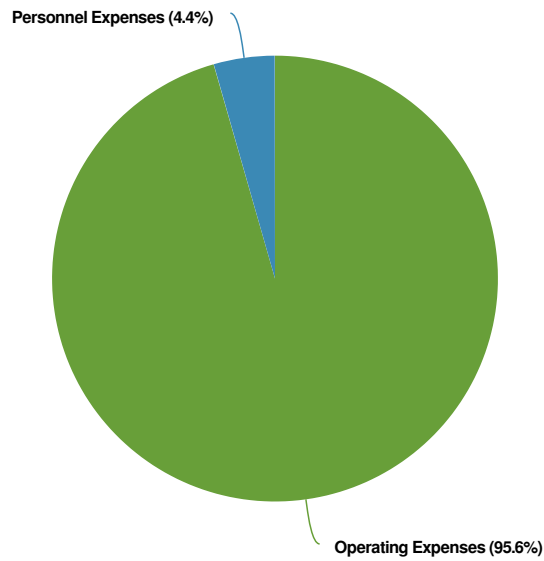


Grey background indicates budgeted figures.

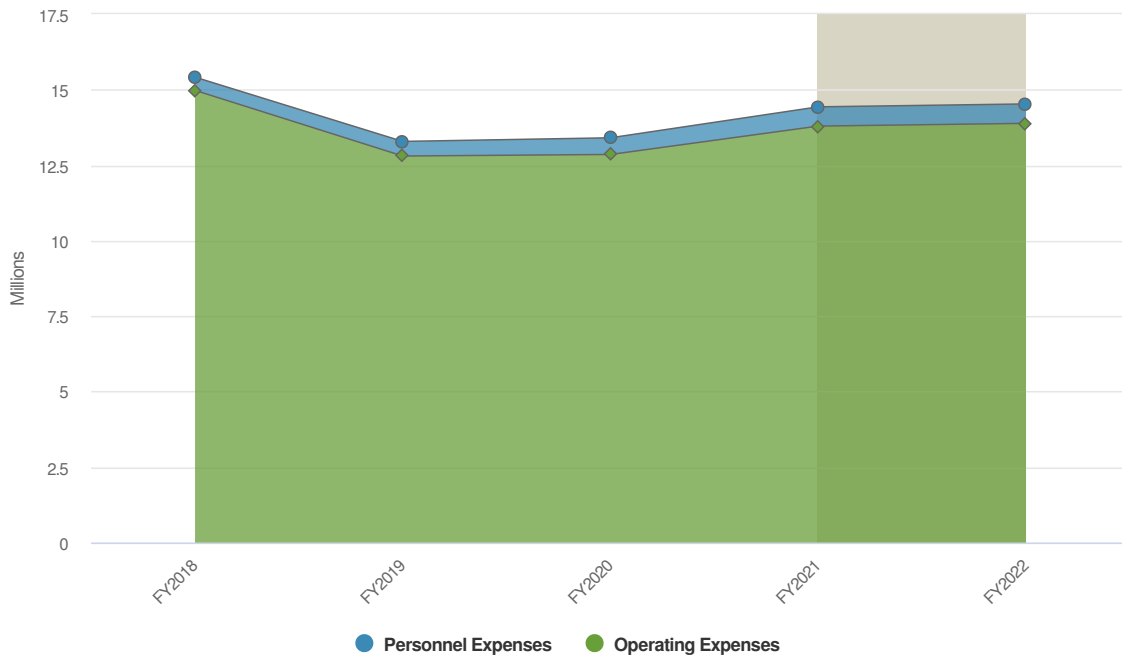
Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures					
Page Utility Enterprises	\$13,286,214.00	\$13,406,563.00	\$14,431,770.00	\$14,527,770.00	0.7%
<b>Total Expenditures:</b>	<b>\$13,286,214.00</b>	<b>\$13,406,563.00</b>	<b>\$14,431,770.00</b>	<b>\$14,527,770.00</b>	<b>0.7%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$483,727.00	\$552,247.00	\$638,000.00	\$643,000.00	0.8%
Operating Expenses	\$12,802,487.00	\$12,854,316.00	\$13,793,770.00	\$13,884,770.00	0.7%
<b>Total Expense Objects:</b>	<b>\$13,286,214.00</b>	<b>\$13,406,563.00</b>	<b>\$14,431,770.00</b>	<b>\$14,527,770.00</b>	<b>0.7%</b>

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# FUNDING SOURCES

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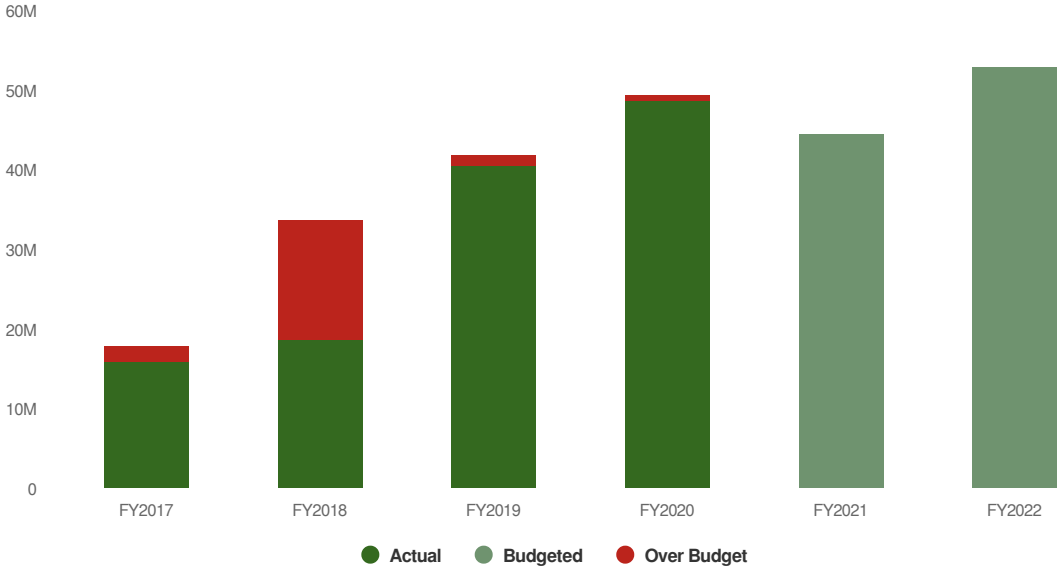


# Revenue - All Funds Summary

Numbers do not include transfers. Projections are based on trends from prior periods

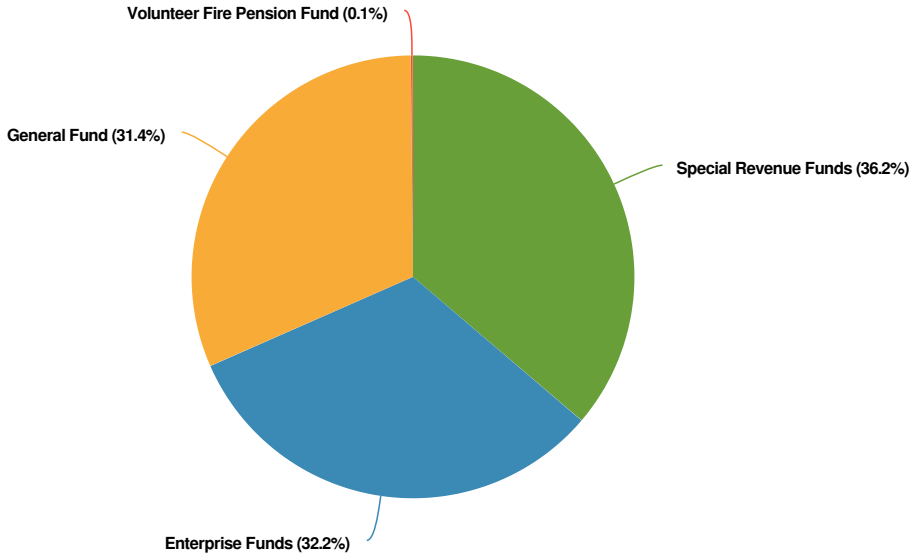
**\$52,958,070** **\$8,382,852**  
 (18.81% vs. prior year)

Revenues - All Funds Proposed and Historical Budget vs. Actual

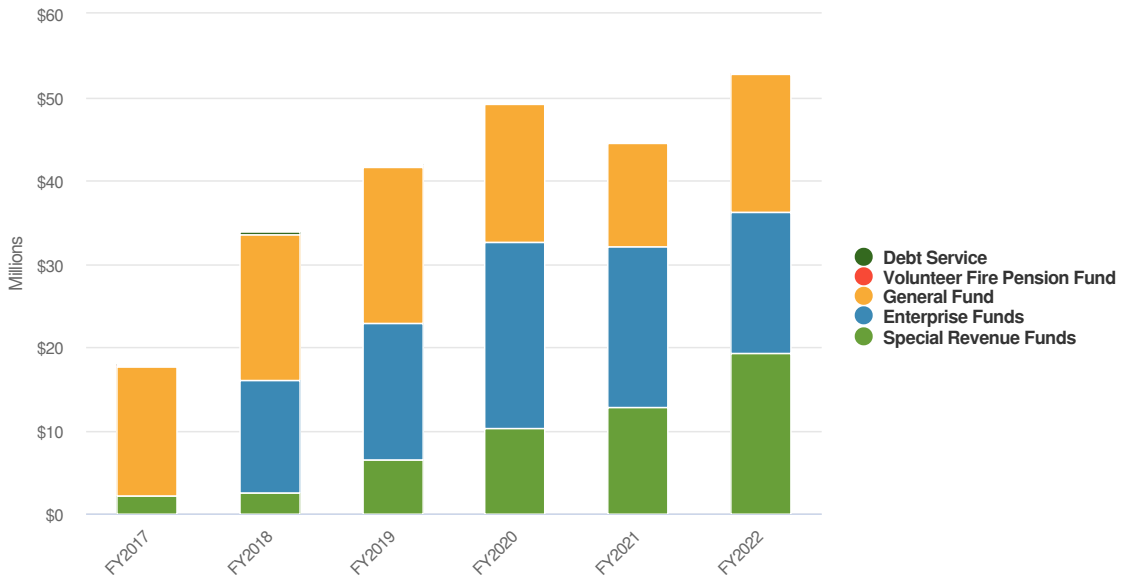


## Revenue by Fund

2022 Revenue by Fund



### Budgeted and Historical 2022 Revenue by Fund



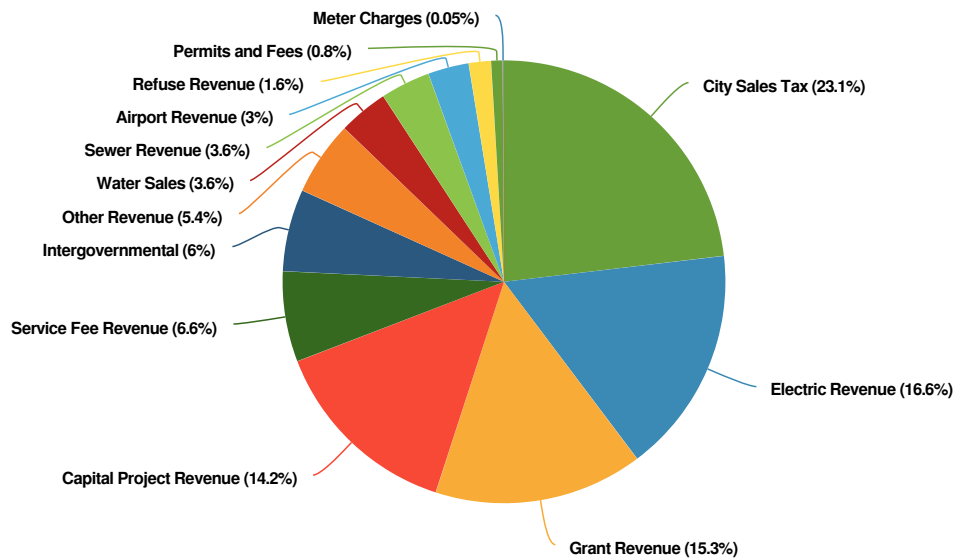
### Revenue by Source

Major Revenue Sources:

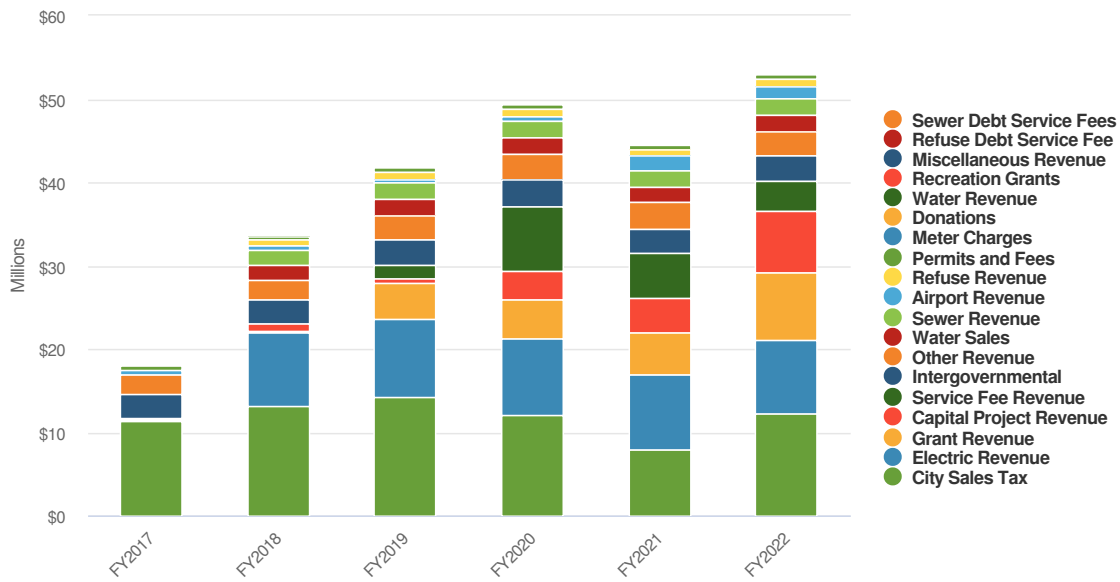
1. City Sales Tax 23.1%
2. Electric Revenue 16.6%
3. Grant Revenue 15.3%
4. Capital Project Revenue 14.2%

Together, these sources make up 69% of the revenue for the City of Page, excluding transfers

### Projected 2022 Revenue by Source



### Budgeted and Historical 2022 Revenue by Source



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Revenue Source</b>						
<b>City Sales Tax</b>						
CITY SALES TAX	10-31-10000	\$14,166,152.45	\$12,100,876.71	\$8,000,000.00	\$12,250,000.00	53.1%
<b>Total City Sales Tax</b>		<b>\$14,166,152.45</b>	<b>\$12,100,876.71</b>	<b>\$8,000,000.00</b>	<b>\$12,250,000.00</b>	<b>53.1%</b>
<b>Permits and Fees</b>						
FRANCHISE FEE - GAS COMPANY	10-32-10000	\$49,613.48	\$40,683.64	\$40,000.00	\$42,000.00	5%
FRANCHISE FEE - CABLE TV	10-32-20000	\$17,182.11	\$15,662.24	\$25,000.00	\$20,000.00	-20%
FRANCHISE FEE - ELECTRIC	10-32-25000	\$183,564.57	\$177,058.74	\$175,000.00	\$175,000.00	0%
PLAT FEES	10-32-30000	\$1,290.00	\$3,739.69	\$750.00	\$3,000.00	300%
DOG LICENSE	10-32-50000	\$434.50	\$359.50	\$600.00	\$450.00	-25%
BUILDING FEES	10-32-60000	\$159,931.44	\$222,562.32	\$129,500.00	\$119,000.00	-8.1%
SITE PLAN REVIEW FEES	10-32-93000	\$5,849.03	\$5,280.00	\$4,000.00	\$5,500.00	37.5%
BUSINESS REGISTRATION FEES	10-32-93500	\$1,625.00	\$1,600.00	\$2,000.00	\$2,000.00	0%
LIQUOR LICENSE	10-32-93700	\$750.00	\$1,000.00	\$1,000.00	\$1,000.00	0%
CONDITIONAL USE PERMITS	10-32-94000	\$1,645.00	\$850.00	\$10,000.00	\$1,500.00	-85%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
SPECIAL EVENT PERMITS/FEES	10-32-95000	\$500.00	\$430.46	\$1,500.00	\$1,600.00	6.7%
FIRE DEPT PERMITS	10-32-96000	\$1,241.60	\$1,474.60	\$2,000.00	\$2,000.00	0%
COMMERCIAL WASTE LICENSE FEES	10-32-97000	\$66,030.82	\$67,443.09	\$67,000.00	\$67,000.00	0%
<b>Total Permits and Fees:</b>		<b>\$489,657.55</b>	<b>\$538,144.28</b>	<b>\$458,350.00</b>	<b>\$440,050.00</b>	<b>-4%</b>
<b>Intergovernmental</b>						
STATE SALES TAX	10-33-10000	\$759,827.14	\$781,162.73	\$724,527.00	\$884,020.00	22%
VEHICLE LICENSE TAX	10-33-20000	\$358,939.23	\$352,987.44	\$374,036.00	\$399,969.00	6.9%
STATE REVENUE SHARING	10-33-30000	\$914,667.40	\$978,393.36	\$934,059.00	\$982,354.00	5.2%
HIGHWAY USER REVENUE	15-33-70000	\$886,745.62	\$1,046,706.35	\$813,970.00	\$894,128.00	9.8%
FIRE PENSION REVENUE	72-33-50000	\$18,064.30	\$18,760.82	\$20,000.00	\$20,000.00	0%
<b>Total Intergovernmental:</b>		<b>\$2,938,243.69</b>	<b>\$3,178,010.70</b>	<b>\$2,866,592.00</b>	<b>\$3,180,471.00</b>	<b>10.9%</b>
<b>Other Revenue</b>						
COURT FINES	10-39-20100	\$246,499.03	\$236,452.54	\$240,000.00	\$240,000.00	0%
MUNI COURT ALLOCATION FTG	10-39-20120	\$2,273.07	\$2,213.35	\$2,200.00	\$2,200.00	0%
LIBRARY SERVICES	10-39-20200	\$27,255.40	\$18,911.86	\$32,000.00	\$32,000.00	0%
COCO COMMUNITY COLLEGE IGA	10-39-20300	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	0%
COUNTY LIBRARY DISTRICT	10-39-20400	\$336,846.00	\$336,846.00	\$335,000.00	\$336,846.00	0.6%
COUNTY MISCELLANEOUS REVENUE	10-39-20500	\$3,474.00	\$3,474.00	\$3,500.00	\$3,500.00	0%
CEMETERY LABOR	10-39-30500	\$185.00	\$0.00	\$200.00	\$0.00	-100%
RECREATION PROGRAM FEES	10-39-40000	\$42,380.09	\$21,612.93	\$5,000.00	\$40,000.00	700%
RECREATION INCOME	10-39-40100	\$5,279.00	\$1,938.20	\$6,500.00	\$25,000.00	284.6%
CONCESSION INCOME	10-39-40200	\$3,929.97	\$1,585.49	\$5,000.00	\$0.00	-100%
SPORTS COMPLEX MTCE/GROOMING	10-39-40225			\$0.00	\$2,000.00	N/A
COMMUNITY CENTER RENTALS	10-39-60100	\$680.05	\$0.00	\$600.00	\$500.00	-16.7%
TOWN HOUSE RENT	10-39-60200	\$4,769.88	\$4,763.65	\$6,500.00	\$6,500.00	0%
RESCUE SERVICE	10-39-60300	\$783,130.80	\$689,516.36	\$800,000.00	\$800,000.00	0%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
RESCUE SERVICE -- A/R	10-39-60325	\$500.00	\$12,300.10	\$1,000.00	\$5,000.00	400%
INTERFACILITY TRANSPORTS	10-39-60350	\$28,982.20	\$25,614.55	\$55,000.00	\$30,000.00	-45.5%
FIRE SERVICE CHARGES	10-39-60400	\$0.00	\$210.00	\$500.00	\$500.00	0%
INTEREST INCOME	10-39-90100	\$369,365.58	\$351,339.35	\$210,000.00	\$4,000.00	-98.1%
DOG POUND	10-39-90300	\$0.00	\$17.50	\$300.00	\$0.00	-100%
COPIES/FAX FEE	10-39-90500	\$782.80	\$1,457.75	\$1,000.00	\$1,000.00	0%
PD INCOME	10-39-90600	\$21,328.10	\$15,295.67	\$17,000.00	\$17,000.00	0%
PD-DISPATCH IGA	10-39-90625	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%
POLICE DEPT-IMPOUND FEES	10-39-90800	\$6,155.00	\$4,355.00	\$7,500.00	\$7,500.00	0%
SALE OF CITY OWNED ASSETS	10-39-91100	\$1,668.50	\$1,295.24	\$2,500.00	\$5,000.00	100%
PROPERTY LEASE	10-39-91700	\$57,347.32	\$49,646.10	\$65,000.00	\$53,000.00	-18.5%
VERMILLION CLIFFS EVENT REV	10-39-91725	\$662.52	\$1,929.69	\$1,500.00	\$0.00	-100%
CORRAL UTILITIES	10-39-91735	\$9,305.42	\$9,215.51	\$11,000.00	\$0.00	-100%
PENALTY FEES	10-39-91750	\$4,791.01	\$2,414.77	\$7,000.00	\$0.00	-100%
COMMUNITY CENTER MEAL INCOME	10-39-91800	\$3,151.55	\$3,771.10	\$4,000.00	\$4,000.00	0%
COMMUNITY CENTER MEAL DONATION	10-39-91850	\$10,577.02	\$8,568.68	\$10,000.00	\$12,000.00	20%
COMMUNITY CENTER PROGRAMS	10-39-91875	\$0.00	\$200.00	\$0.00		N/A
ATTORNEY FEES REIMBURSEMENT	10-39-99500	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	0%
MISCELLANEOUS RECEIPTS	10-39-99900	\$45,193.04	\$37,413.38	\$20,000.00	\$20,000.00	0%
DEBT PROCEEDS	10-39-99913	\$20,680.52	\$0.00	\$0.00		N/A
INTEREST INCOME	12-38-90100	\$0.00	\$173,090.95	\$48,000.00	\$40,000.00	-16.7%
INTEREST INCOME	15-39-90100	\$54,990.76	\$9,589.48	\$15,000.00	\$250.00	-98.3%
MISCELLANEOUS RECEIPTS	15-39-99900	\$0.00	\$274.30	\$0.00	\$300.00	N/A
SUBSTANCE ABUSE REVENUE	16-39-10100	\$13,572.94	\$1,207.35	\$4,000.00	\$4,000.00	0%
REFUSE-BOND DEBT	20-36-75000	\$116,656.09	\$78,037.50	\$0.00	\$0.00	0%
INTEREST INCOME	20-36-75101	\$84,699.59	\$46,835.05	\$65,000.00	\$0.00	-100%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
JCEF REVENUE	32-39-20100	\$4,926.86	\$4,538.52	\$5,000.00	\$4,000.00	-20%
INTEREST INCOME	32-39-90100	\$20.19	\$15.41	\$50.00	\$50.00	0%
DEBT PROCEEDS	40-39-99913	\$0.00	\$342,033.16	\$0.00		N/A
INTEREST INCOME	45-39-90100	\$0.00	\$26,039.83	\$42,000.00	\$13,000.00	-69%
CONTRIBUTED CAPITAL	45-39-99990	\$528,738.16	\$376,106.15	\$0.00		N/A
LAND SALES	48-38-56000	\$51,787.87	\$0.00	\$1,000,000.00	\$1,000,000.00	0%
INTEREST INCOME	48-38-90100	\$0.00	\$0.00	\$10,000.00	\$10,000.00	0%
SALE OF CEMETERY LOTS	57-39-30000	\$9,534.50	\$14,725.75	\$10,000.00	\$12,000.00	20%
CEMETERY-PERPETUAL CARE	57-39-30250	\$9,534.50	\$14,757.50	\$10,000.00	\$12,000.00	20%
CEMETERY LABOR	57-39-30500	\$21,793.00	\$30,201.75	\$21,000.00	\$22,000.00	4.8%
INTEREST INCOME	72-39-90100	\$26,763.45	\$23,953.35	\$25,000.00	\$25,000.00	0%
UNREALIZED GAIN OR LOSS	72-39-99120	-\$8,692.00	-\$12,694.76	\$25,000.00	\$25,000.00	0%
CITY CONTRIBUTIONS	72-39-99700	\$2,559.39	\$1,889.70	\$2,000.00	\$2,000.00	0%
EMPLOYEE CONTRIBUTIONS	72-39-99710	\$3,257.50	\$3,470.97	\$4,000.00	\$3,500.00	-12.5%
MISC FF CONTRIBUTIONS	72-39-99715	\$2,062.71	\$2,834.66	\$2,200.00	\$2,200.00	0%
<b>Total Other Revenue:</b>		<b>\$3,007,398.38</b>	<b>\$3,027,265.39</b>	<b>\$3,186,050.00</b>	<b>\$2,870,846.00</b>	<b>-9.9%</b>
<b>Grant Revenue</b>						
POLICE GRANT REVENUE	25-32-90000	\$0.00	\$0.00	\$0.00	\$6,000.00	N/A
BULLET PROOF VEST GRANT REV	25-32-92000	\$1,944.36	\$1,540.35	\$2,000.00	\$2,000.00	0%
METRO GRANT REVENUE	25-32-94000	\$9,867.20	\$0.00	\$0.00	\$0.00	0%
HIGHWAY SAFETY GRANT REV	25-32-95000	\$13,724.48	\$0.00	\$0.00	\$0.00	0%
NACOG GRANT REV- MEALS	25-33-40850	\$38,902.00	\$66,863.00	\$33,000.00	\$95,200.00	188.5%
HEAD START REVENUE	25-33-40860	\$27,535.50	\$10,325.00	\$29,000.00	\$10,000.00	-65.5%
COMMUNITY CTR MISC GRANT REV	25-33-49750	\$0.00	\$1,260.00	\$0.00		N/A
ALT ESSENTIAL AIR SERV REVENUE	25-34-80000	\$4,260,123.00	\$4,398,924.00	\$4,400,000.00	\$4,287,000.00	-2.6%
MISCELLANEOUS GRANTS	25-34-99900	\$0.00	\$0.00	\$100,000.00	\$500,000.00	400%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Comm Dev. Grant Revenue	25-35-85000	\$0.00	\$0.00	\$300,000.00	\$2,000,000.00	566.7%
LIBRARY MISC GRANT REVENUE	25-37-99100	\$5,141.00	\$525.00	\$91,000.00	\$100,000.00	9.9%
COLLABORATIVE/CULTURAL GRANT	25-37-99200	\$1,000.00	\$3,000.00	\$5,000.00	\$0.00	-100%
YOUNG ADULT/CH PROG REV	25-37-99250	\$5,000.00	\$5,000.00	\$3,000.00	\$10,000.00	233.3%
LIBRARY OUTREACH TRAINING	25-37-99300	\$0.00	\$0.00	\$3,000.00	\$2,000.00	-33.3%
LIBRARY OUTREACH GRANT	25-37-99400	\$18,763.00	\$23,500.00	\$20,000.00	\$16,000.00	-20%
MISC COUNTY FUNDS - REVENUE	25-37-99500	\$0.00	\$69,148.49	\$40,000.00	\$104,000.00	160%
LTSA GRANT REVENUE	25-37-99600	\$9,000.00	\$12,000.00	\$16,000.00	\$40,000.00	150%
ARPA FUNDS REVENUE	25-39-92000			\$0.00	\$900,000.00	N/A
FIRE DEPT. GRANT REVENUE	25-39-99503	\$0.00	\$0.00	\$0.00	\$10,000.00	N/A
<b>Total Grant Revenue:</b>		<b>\$4,391,000.54</b>	<b>\$4,592,085.84</b>	<b>\$5,042,000.00</b>	<b>\$8,082,200.00</b>	<b>60.3%</b>
<b>Recreation Grants</b>						
RECREATION GRANTS	25-36-99100	\$0.00	\$0.00	\$3,000.00	\$5,000.00	66.7%
<b>Total Recreation Grants:</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,000.00</b>	<b>\$5,000.00</b>	<b>66.7%</b>
<b>Donations</b>						
MEMORIAL PLAZA DONATION REV	36-33-20100	\$0.00	\$0.00	\$50.00	\$1,000.00	1,900%
SHOP WITH A COP & FIREMAN	36-33-20130	\$0.00	\$3,053.40	\$0.00	\$5,000.00	N/A
TRANSIENT REVENUE	36-33-20150	\$300.00	\$300.00	\$300.00	\$300.00	0%
COMMUNITY CTR DONATION REVENUE	36-33-20155	\$486.15	\$1,422.88	\$550.00	\$500.00	-9.1%
FIRE DONATION REVENUE	36-33-20165	\$580.00	\$100.00	\$650.00	\$650.00	0%
LIBRARY DONATION REVENUE	36-33-20175	\$3,352.37	\$1,171.72	\$2,000.00	\$3,000.00	50%
HSB DONATION REVENUE	36-33-20180	\$0.00	\$389.67	\$600.00	\$1,000.00	66.7%
FOR OUR CITY DONATION REVENUE	36-33-20185	\$0.00	\$0.00	\$0.00	\$500.00	N/A
<b>Total Donations:</b>		<b>\$4,718.52</b>	<b>\$6,437.67</b>	<b>\$4,150.00</b>	<b>\$11,950.00</b>	<b>188%</b>
<b>Capital Project Revenue</b>						
AIRPORT IMPROVEMENTS-FEDERAL	40-36-25300	\$324,712.37	\$3,139,830.51	\$2,286,500.00	\$7,118,377.00	211.3%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
AIRPORT IMPROVEMENTS-STATE	40-36-25310	\$8,521.31	\$82,627.11	\$80,000.00	\$0.00	-100%
ADOT GRANT REVENUE	40-36-25350			\$0.00	\$50,000.00	N/A
CDBG REVENUE	40-36-25400	\$77,550.95	\$228,893.03	\$0.00	\$0.00	0%
MISC CAPITAL PROJECTS	40-36-25700	\$87,300.00	\$0.00	\$1,800,000.00	\$338,400.00	-81.2%
<b>Total Capital Project Revenue:</b>		<b>\$498,084.63</b>	<b>\$3,451,350.65</b>	<b>\$4,166,500.00</b>	<b>\$7,506,777.00</b>	<b>80.2%</b>
<b>Service Fee Revenue</b>						
PARKING FEE REVENUE	45-36-25400	\$1,646,548.58	\$4,023,132.81	\$4,500,000.00	\$2,500,000.00	-44.4%
WATER SALES REVENUE	45-36-26000	\$0.00	\$727.18	\$0.00	\$10,000.00	N/A
RETAIL SALES REVENUE	45-36-27000	\$0.00	\$0.00	\$0.00	\$10,000.00	N/A
MISCELLANEOUS RECEIPTS	45-36-99900	\$0.00	\$368.48	\$200.00	\$0.00	-100%
GOLF COURSE GREEN FEES	55-39-70100	\$0.00	\$228,148.38	\$284,000.00	\$275,000.00	-3.2%
GOLF COURSE CART FEES	55-39-70125	\$0.00	\$88,822.63	\$187,000.00	\$275,000.00	47.1%
GOLF MERCHANDISE	55-39-70200	\$0.00	\$97,981.46	\$161,000.00	\$170,000.00	5.6%
GOLF FOOD & BEVERAGE SALES	55-39-70300	\$0.00	\$139,341.25	\$197,800.00	\$240,000.00	21.3%
GOLF SPECIAL EVENTS	55-39-70400	\$0.00	\$41,926.00	\$109,800.00	\$10,000.00	-90.9%
GOLF LESSONS	55-39-70500	\$0.00	-\$30.00	\$500.00	\$500.00	0%
CONTRIBUTED CAPITAL	55-39-80000	\$0.00	\$3,221,792.38	\$0.00		N/A
MISCELLANEOUS RECEIPTS	55-39-99900	\$0.00	\$19.93	\$0.00	\$500.00	N/A
<b>Total Service Fee Revenue:</b>		<b>\$1,646,548.58</b>	<b>\$7,842,230.50</b>	<b>\$5,440,300.00</b>	<b>\$3,491,000.00</b>	<b>-35.8%</b>
<b>Airport Revenue</b>						
FBO GROSS 1%	46-38-91000	\$25.00	\$0.00	\$0.00	\$0.00	0%
FBO FUEL	46-38-91200	\$33,618.61	\$26,366.56	\$25,000.00	\$28,000.00	12%
LAND LEASE	46-38-91300	\$266,716.03	\$315,525.64	\$325,000.00	\$333,000.00	2.5%
AUTO STORAGE	46-38-91400	\$4,335.00	\$5,310.00	\$5,000.00	\$5,100.00	2%
AIRCRAFT TIE DOWNS	46-38-91500	\$24,586.87	\$19,183.60	\$23,000.00	\$25,000.00	8.7%
HANGAR LAND LEASE	46-38-91600	\$65,218.61	\$65,481.11	\$65,000.00	\$65,500.00	0.8%



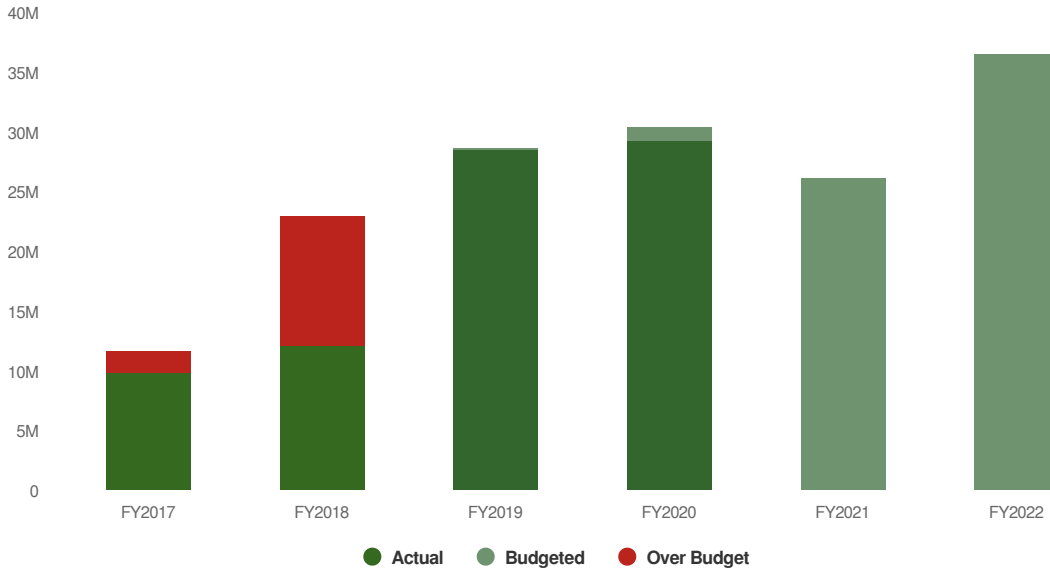
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
UTILITIES	46-38-91700	\$48,030.52	\$60,529.53	\$50,000.00	\$50,000.00	0%
CUSTODIAL SERVICES	46-38-91750	\$944.04	\$944.04	\$1,000.00	\$1,200.00	20%
MAINTENANCE HANGAR	46-38-91800	\$47,067.27	\$48,727.80	\$49,000.00	\$49,000.00	0%
CARES ACT REVENUE	46-38-99000	\$0.00	\$0.00	\$1,157,000.00	\$1,015,000.00	-12.3%
MISCELLANEOUS RECEIPTS	46-38-99900	\$6,147.00	\$24,216.08	\$6,000.00	\$15,000.00	150%
<b>Total Airport Revenue:</b>		<b>\$496,688.95</b>	<b>\$566,284.36</b>	<b>\$1,706,000.00</b>	<b>\$1,586,800.00</b>	<b>-7%</b>
<b>Electric Revenue</b>						
Radio Upgrade	50-300-4190	\$198,319.00	\$146,869.00	\$140,000.00	\$10,000.00	-92.9%
Radio Upgrade	50-300-4420	\$5,734,878.00	\$5,502,641.00	\$5,508,317.00	\$5,508,317.00	0%
Radio Upgrade	50-300-4440	\$3,398,474.00	\$3,380,668.00	\$3,169,969.00	\$3,169,969.00	0%
Radio Upgrade	50-300-4491	\$16,139.00	\$10,482.00	\$7,000.00	\$7,000.00	0%
Radio Upgrade	50-300-4570	\$56,041.00	\$55,658.00	\$48,000.00	\$48,000.00	0%
Radio Upgrade	50-300-4580	\$39,003.00	\$68,485.00	\$50,000.00	\$50,000.00	0%
<b>Total Electric Revenue:</b>		<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>
<b>Water Revenue</b>						
Water Meter Replacement	51-300-4190	\$58,168.00	\$41,763.00	\$60,000.00	\$5,000.00	-91.7%
<b>Total Water Revenue:</b>		<b>\$58,168.00</b>	<b>\$41,763.00</b>	<b>\$60,000.00</b>	<b>\$5,000.00</b>	<b>-91.7%</b>
<b>Water Sales</b>						
Water Meter Replacement	51-342-4000	\$1,848,701.00	\$2,015,356.00	\$1,880,400.00	\$1,880,400.00	0%
Water Meter Replacement	51-342-4130	\$10,575.00	\$20,728.00	\$5,000.00	\$12,500.00	150%
Water Meter Replacement	51-342-4570	\$43,603.00	\$39,264.00	\$35,000.00	\$35,000.00	0%
<b>Total Water Sales:</b>		<b>\$1,902,879.00</b>	<b>\$2,075,348.00</b>	<b>\$1,920,400.00</b>	<b>\$1,927,900.00</b>	<b>0.4%</b>
<b>Meter Charges</b>						
Water Meter Replacement	51-349-4120	\$3,511.00	\$12,031.00	\$10,000.00	\$10,000.00	0%
Improvements -LPNGC	52-349-4100			\$15,000.00	\$15,000.00	0%
<b>Total Meter Charges:</b>		<b>\$3,511.00</b>	<b>\$12,031.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>0%</b>
<b>Miscellaneous Revenue</b>						

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Water Meter Replacement	51-399-4560			\$1,000.00	\$1,000.00	0%
<b>Total Miscellaneous Revenue:</b>				<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>0%</b>
<b>Sewer Revenue</b>						
Improvements -LPNGC	52-344-4000	\$1,756,580.00	\$1,719,995.00	\$1,737,590.00	\$1,737,590.00	0%
Improvements -LPNGC	52-344-4190	\$17,889.00	\$15,962.00	\$15,000.00	\$1,000.00	-93.3%
Improvements -LPNGC	52-344-4200	\$166,507.00	\$171,229.00	\$182,000.00	\$182,000.00	0%
<b>Total Sewer Revenue:</b>		<b>\$1,940,976.00</b>	<b>\$1,907,186.00</b>	<b>\$1,934,590.00</b>	<b>\$1,920,590.00</b>	<b>-0.7%</b>
<b>Refuse Revenue</b>						
Debt Service Paid to City of Page	53-300-4190	\$2,339.00	\$2,584.00	\$2,000.00	\$200.00	-90%
Debt Service Paid to City of Page	53-300-4445	\$823,535.00	\$856,102.00	\$836,000.00	\$860,000.00	2.9%
<b>Total Refuse Revenue:</b>		<b>\$825,874.00</b>	<b>\$858,686.00</b>	<b>\$838,000.00</b>	<b>\$860,200.00</b>	<b>2.6%</b>
<b>Refuse Debt Service Fee</b>						
Debt Service Paid to City of Page	53-310-7366	\$141,147.00	\$0.00	\$0.00	\$0.00	0%
<b>Total Refuse Debt Service Fee:</b>		<b>\$141,147.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0%</b>
<b>Total Revenue Source:</b>		<b>\$41,953,902.29</b>	<b>\$49,362,503.10</b>	<b>\$44,575,218.00</b>	<b>\$52,958,070.00</b>	<b>18.8%</b>

## Major Revenue Sources Summary

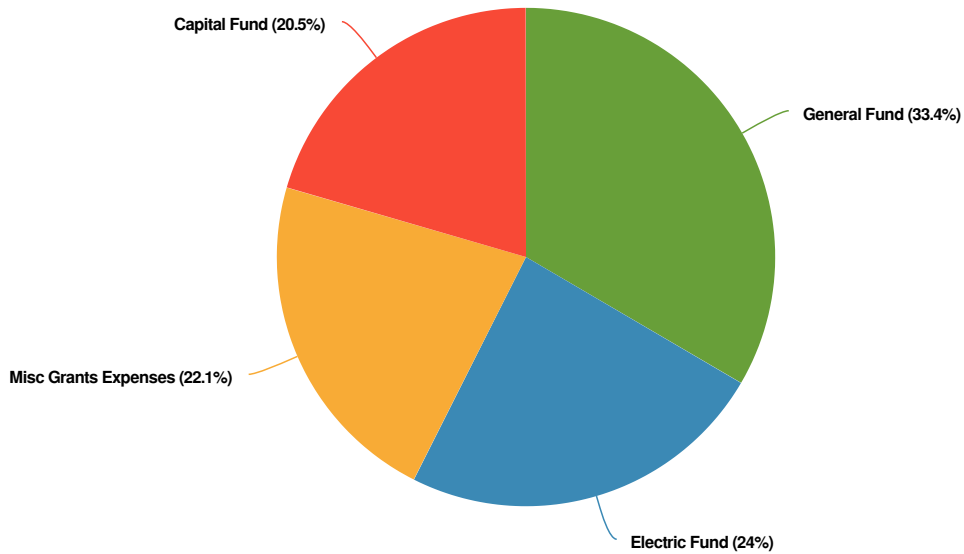
**\$36,637,263** **\$10,502,477**  
 (40.19% vs. prior year)

Major Revenue Sources Proposed and Historical Budget vs. Actual

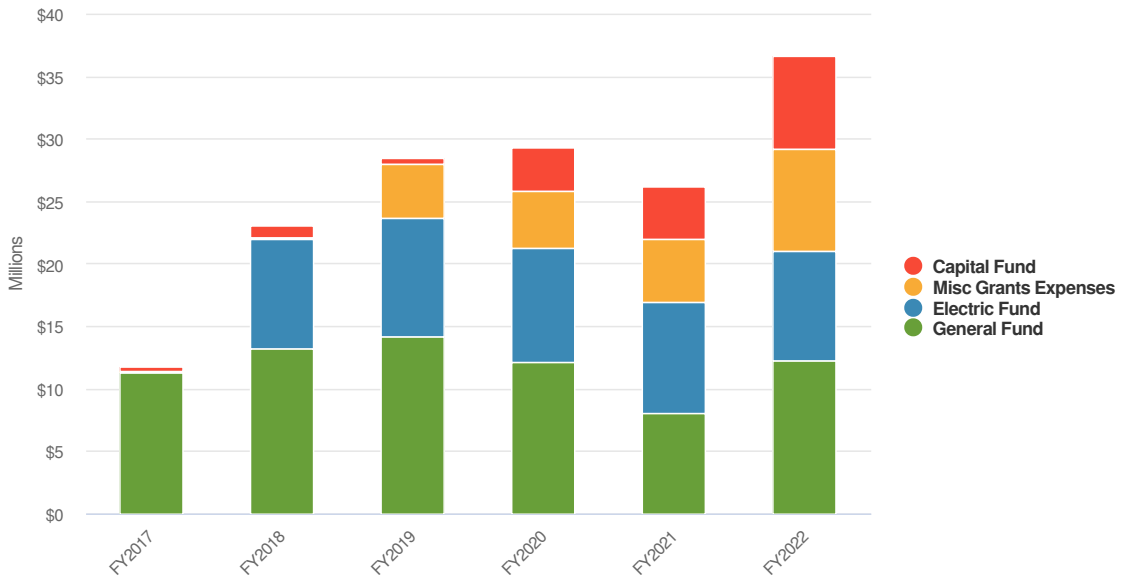


## Revenue by Fund

2022 Revenue by Fund

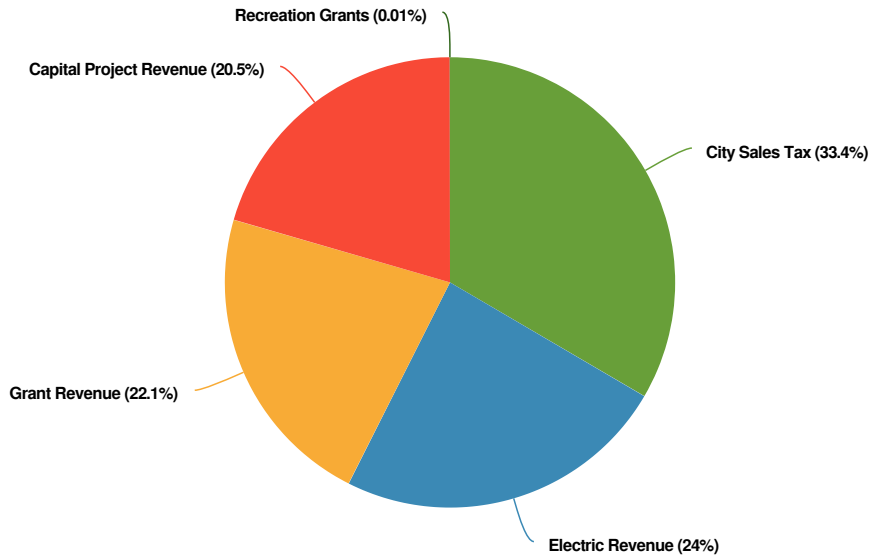


### Budgeted and Historical 2022 Revenue by Fund

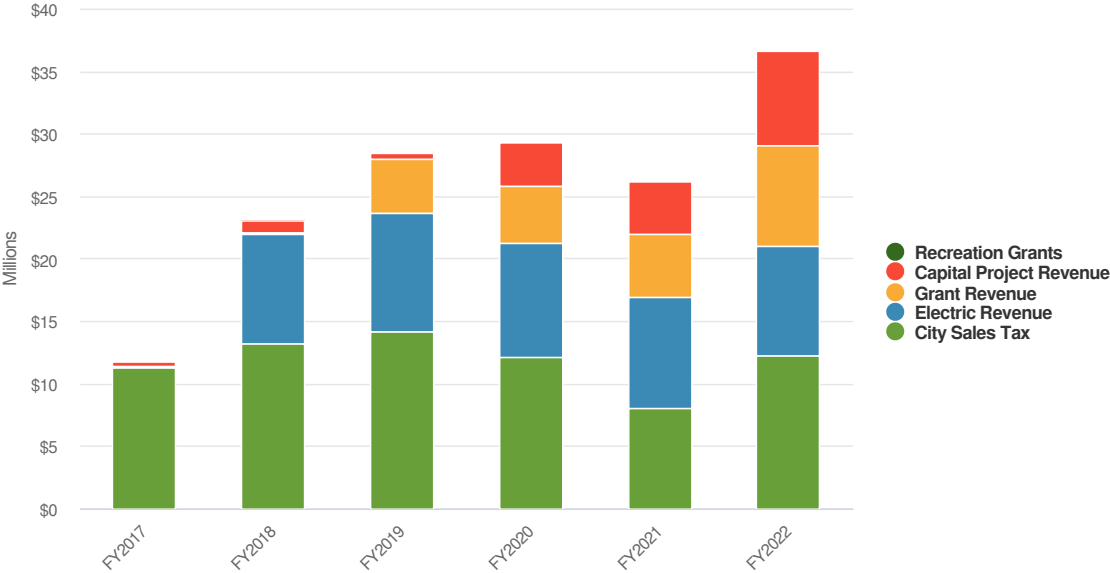


### Revenues by Source

#### Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

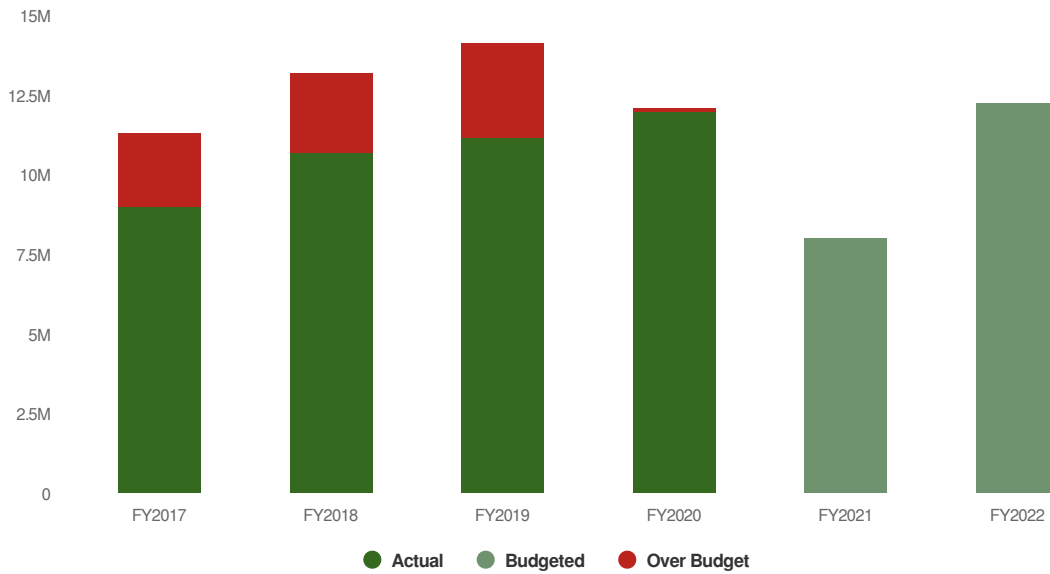


## City Sales Tax Summary

Transaction Privilege Tax (TPT), commonly referred to as sales tax, is imposed by the State of Arizona, the counties, and local municipalities for conducting business in the state. Sales tax is collected and distributed by the Arizona Department of Revenue for counties and cities.

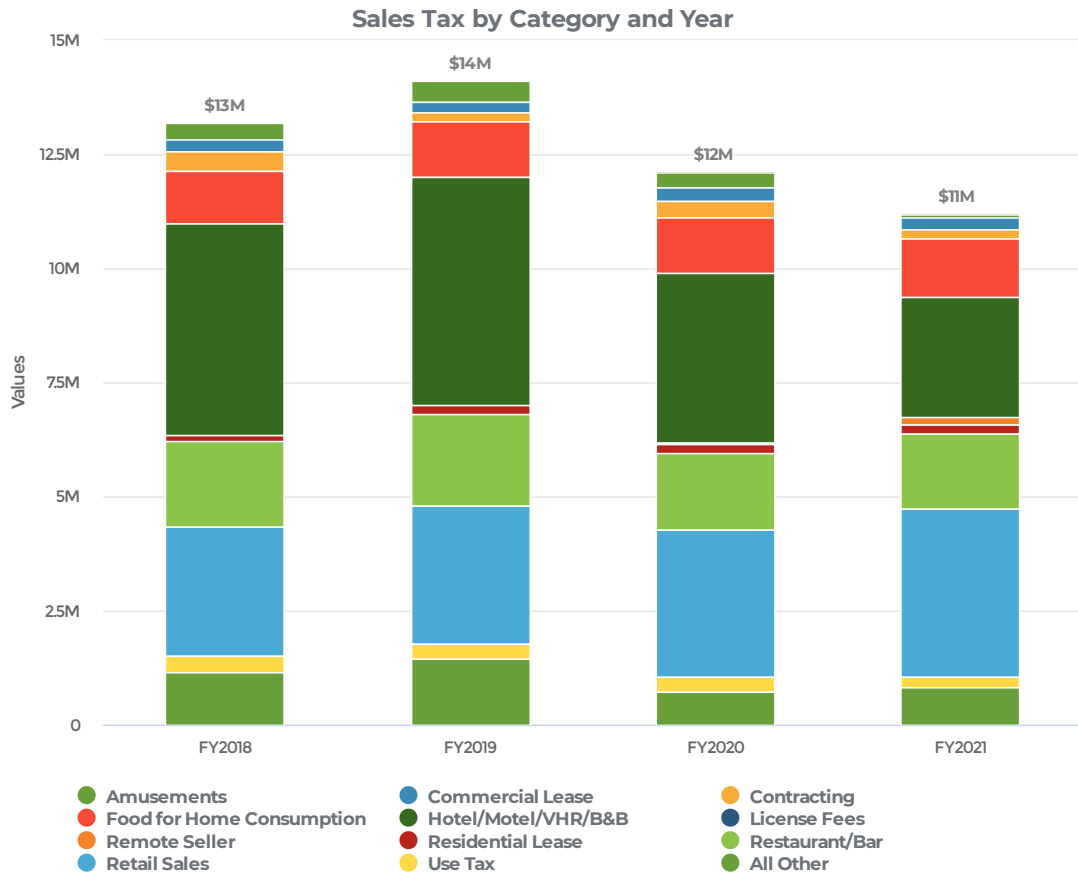
**\$12,250,000** **\$4,250,000**  
 (53.13% vs. prior year)

City Sales Tax Proposed and Historical Budget vs. Actual



From FY2015 to FY2020 sales tax revenues increased 34%, from \$9 million to \$12.1 million. In FY2021 the City of Page budgeted \$8 million dollars in sales tax revenue due to the uncertainty of the economic effects of COVID-19. Unaudited numbers reflect that a little over \$11 million was actually collected. With travel restrictions slowly being lifted and the availability of the COVID-19 vaccine, the City was optimistic that tourism would return this coming year. The City of Page continues to work toward the goal of greater economic diversity.

Over the past year, the Hotels (Transient Lodging) tax revenues declined over \$1M from FY2020 to FY2021. Tax revenue from Retail Sales increased approximately \$370K in addition to a new category, Remote Sellers, that brought in \$163K during the same period.

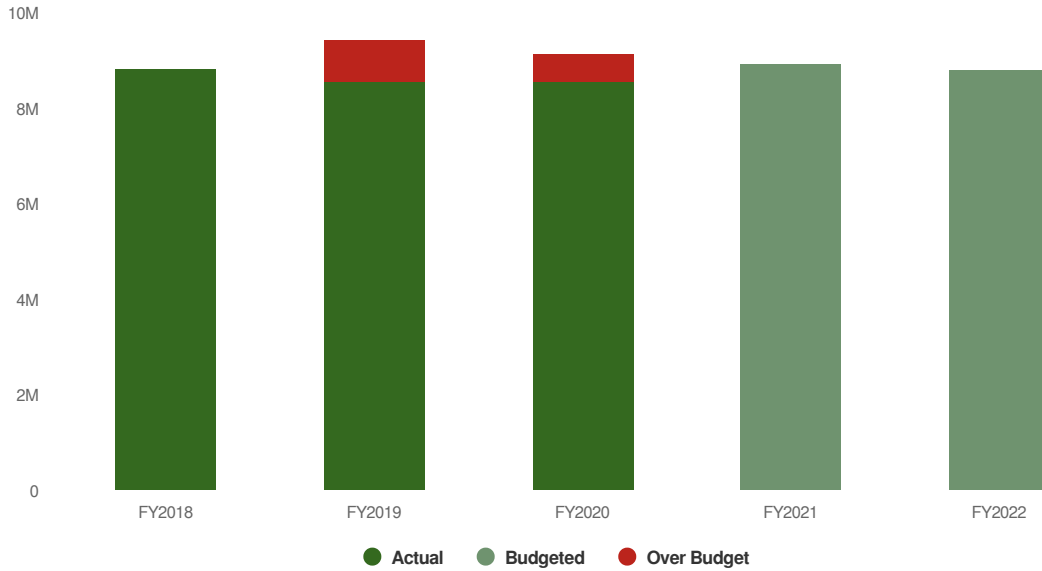


	FY2018	FY2019	FY2020	FY2021
USE TAX - VEHICLE	31,306	2,779	1,892	619
LICENSE FEES	1,643	1,947	1,808	1,398
USE TAX - SINGLE ITEM PORTION OVER \$3000	91,030	135,693	102,553	71,650
AMUSEMENTS	373,323	455,258	337,861	73,807
RETAIL SALES - SINGLE ITEM PORTION OVER \$3000	73,221	28,108	39,298	122,384
REMOTE SELLERS	0	0	0	163,172
USE TAX	252,632	206,726	247,775	172,155
CONTRACTING	440,196	201,746	364,462	191,133
RESIDENTIAL LEASE	159,412	176,248	204,131	219,060
COMMERCIAL LEASE	249,388	249,749	271,214	255,067
ALL OTHER PRIVILEGE TAX	615,389	688,094	710,950	808,330
FOOD FOR HOME CONSUMPTION (GROCERIES)	1,145,134	1,195,548	1,230,081	1,282,515
RESTAURANT/BAR/CATERING	1,849,640	2,026,385	1,684,133	1,643,985
HOTEL/MOTEL/VHR/B&B	4,621,918	5,017,572	3,728,196	2,635,947
RETAIL SALES	2,755,001	2,975,583	3,176,522	3,546,276
<b>Total</b>	<b>12,659,233</b>	<b>13,361,437</b>	<b>12,100,877</b>	<b>11,187,498</b>

# Enterprise Charges for Service Summary

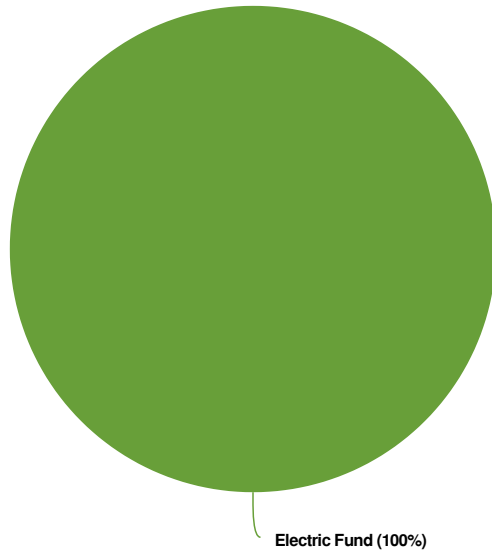
**\$8,793,286** **-\$130,000**  
(-1.46% vs. prior year)

Electric Charges for Service Proposed and Historical Budget vs. Actual



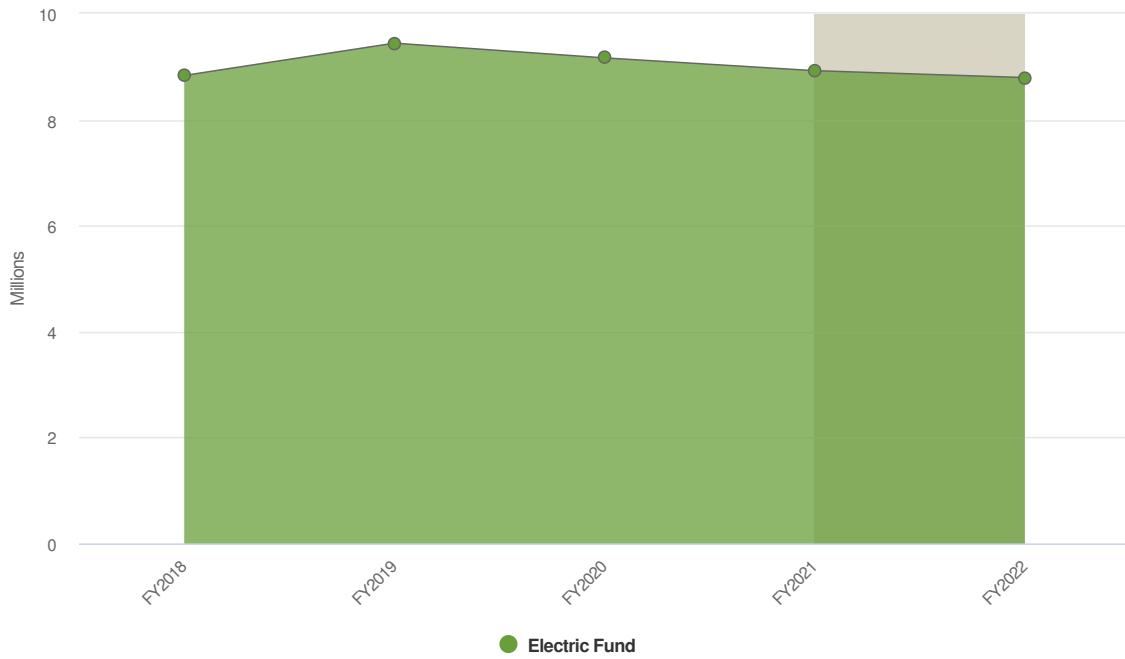
## Revenue by Fund

2022 Revenue by Fund





### Budgeted and Historical 2022 Revenue by Fund

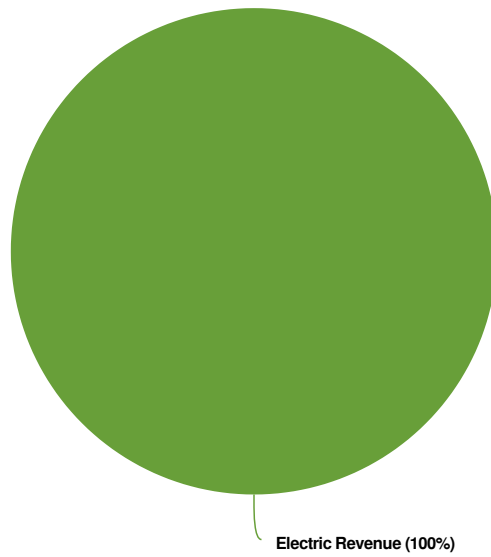


Grey background indicates budgeted figures.

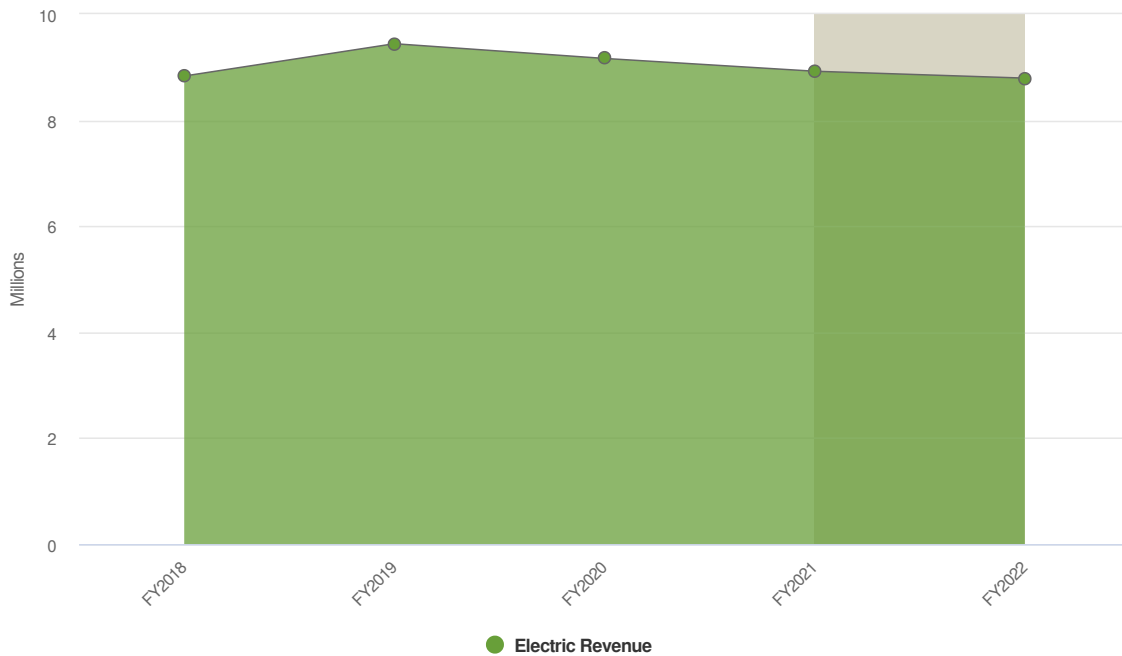
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Electric Fund</b>						
<b>Electric Revenue</b>						
Radio Upgrade	50-300-4190	\$198,319.00	\$146,869.00	\$140,000.00	\$10,000.00	-92.9%
Radio Upgrade	50-300-4420	\$5,734,878.00	\$5,502,641.00	\$5,508,317.00	\$5,508,317.00	0%
Radio Upgrade	50-300-4440	\$3,398,474.00	\$3,380,668.00	\$3,169,969.00	\$3,169,969.00	0%
Radio Upgrade	50-300-4491	\$16,139.00	\$10,482.00	\$7,000.00	\$7,000.00	0%
Radio Upgrade	50-300-4570	\$56,041.00	\$55,658.00	\$48,000.00	\$48,000.00	0%
Radio Upgrade	50-300-4580	\$39,003.00	\$68,485.00	\$50,000.00	\$50,000.00	0%
<b>Total Electric Revenue:</b>		<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>
<b>Total Electric Fund:</b>		<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>

# Revenues by Source

## Projected 2022 Revenues by Source



## Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

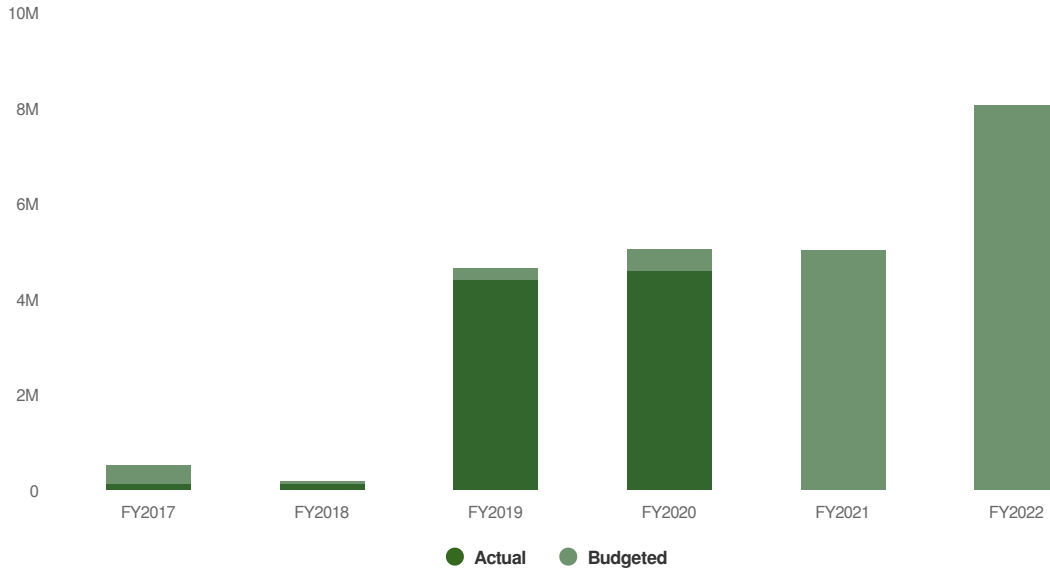
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source						

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Electric Revenue</b>						
Radio Upgrade	50-300-4190	\$198,319.00	\$146,869.00	\$140,000.00	\$10,000.00	-92.9%
Radio Upgrade	50-300-4420	\$5,734,878.00	\$5,502,641.00	\$5,508,317.00	\$5,508,317.00	0%
Radio Upgrade	50-300-4440	\$3,398,474.00	\$3,380,668.00	\$3,169,969.00	\$3,169,969.00	0%
Radio Upgrade	50-300-4491	\$16,139.00	\$10,482.00	\$7,000.00	\$7,000.00	0%
Radio Upgrade	50-300-4570	\$56,041.00	\$55,658.00	\$48,000.00	\$48,000.00	0%
Radio Upgrade	50-300-4580	\$39,003.00	\$68,485.00	\$50,000.00	\$50,000.00	0%
<b>Total Electric Revenue:</b>		<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>
<b>Total Revenue Source:</b>		<b>\$9,442,854.00</b>	<b>\$9,164,803.00</b>	<b>\$8,923,286.00</b>	<b>\$8,793,286.00</b>	<b>-1.5%</b>

## Grant Revenues Summary

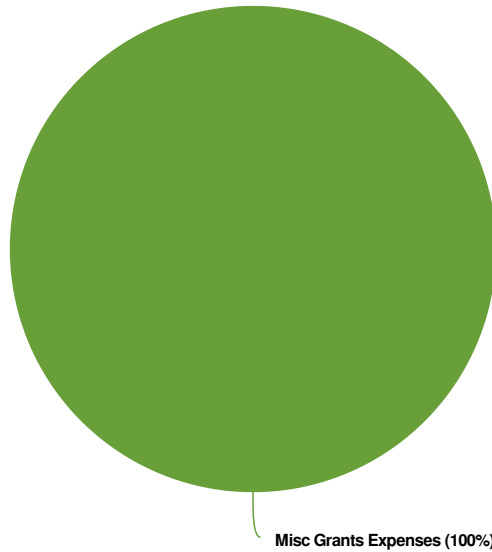
**\$8,087,200** **\$3,042,200**  
(60.3% vs. prior year)

Grant Revenues Proposed and Historical Budget vs. Actual

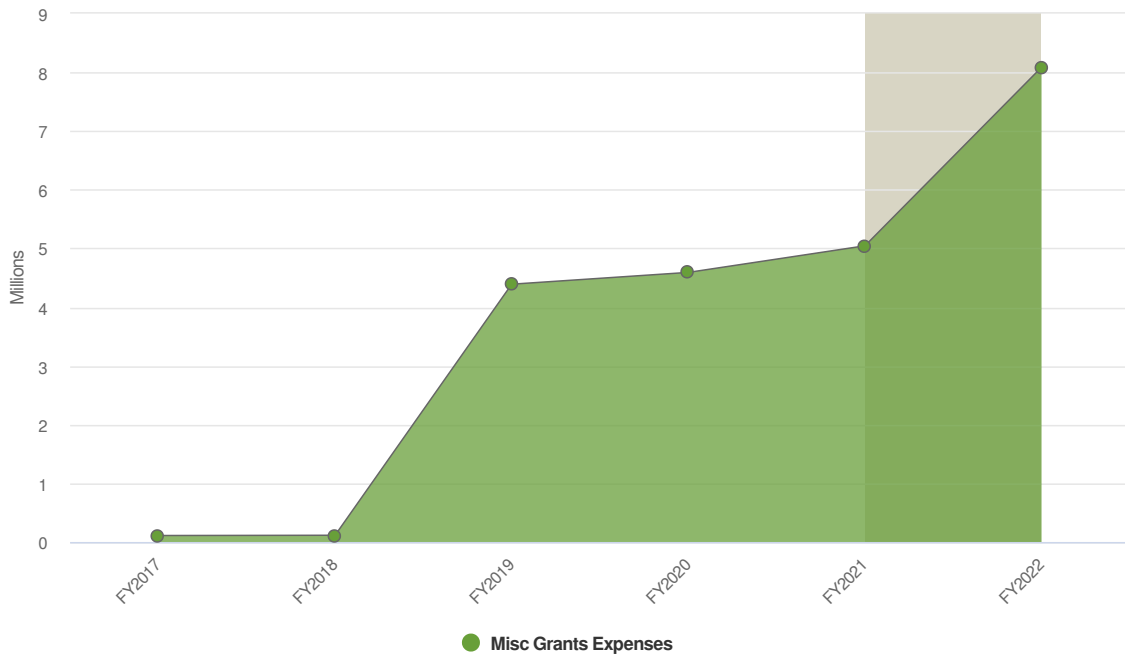


## Revenue by Fund

2022 Revenue by Fund



### Budgeted and Historical 2022 Revenue by Fund



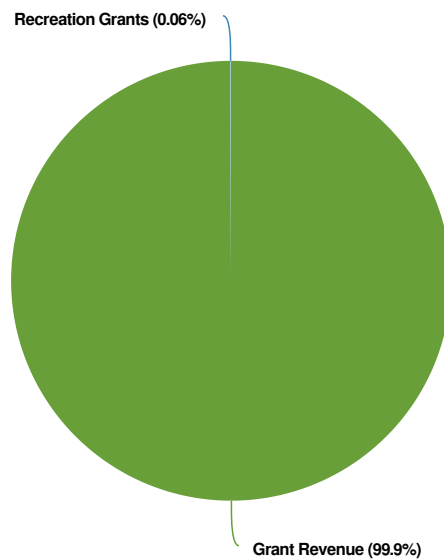
Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Misc Grants Expenses</b>						
<b>Grant Revenue</b>						
POLICE GRANT REVENUE	25-32-90000	\$0.00	\$0.00	\$0.00	\$6,000.00	N/A
BULLET PROOF VEST GRANT REV	25-32-92000	\$1,944.36	\$1,540.35	\$2,000.00	\$2,000.00	0%
METRO GRANT REVENUE	25-32-94000	\$9,867.20	\$0.00	\$0.00	\$0.00	0%
HIGHWAY SAFETY GRANT REV	25-32-95000	\$13,724.48	\$0.00	\$0.00	\$0.00	0%
NACOG GRANT REV- MEALS	25-33-40850	\$38,902.00	\$66,863.00	\$33,000.00	\$95,200.00	188.5%
HEAD START REVENUE	25-33-40860	\$27,535.50	\$10,325.00	\$29,000.00	\$10,000.00	-65.5%
COMMUNITY CTR MISC GRANT REV	25-33-49750	\$0.00	\$1,260.00	\$0.00		N/A
ALT ESSENTIAL AIR SERV REVENUE	25-34-80000	\$4,260,123.00	\$4,398,924.00	\$4,400,000.00	\$4,287,000.00	-2.6%
MISCELLANEOUS GRANTS	25-34-99900	\$0.00	\$0.00	\$100,000.00	\$500,000.00	400%
Comm Dev. Grant Revenue	25-35-85000	\$0.00	\$0.00	\$300,000.00	\$2,000,000.00	566.7%
LIBRARY MISC GRANT REVENUE	25-37-99100	\$5,141.00	\$525.00	\$91,000.00	\$100,000.00	9.9%

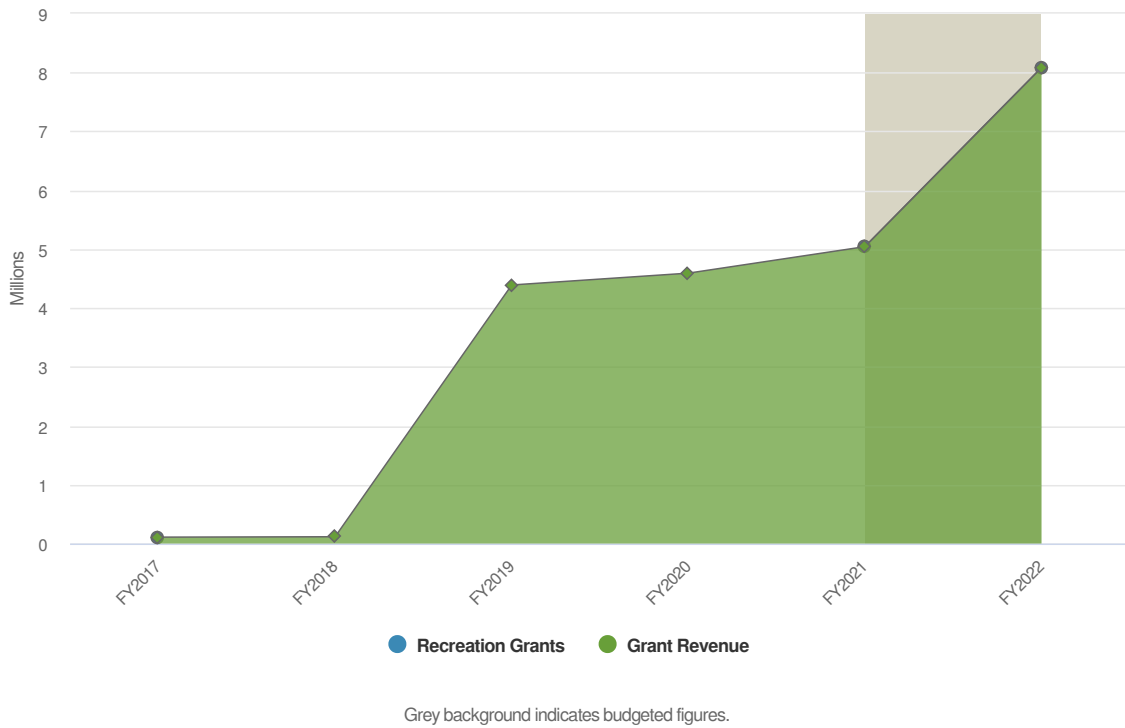
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
COLLABORATIVE/CULTURAL GRANT	25-37-99200	\$1,000.00	\$3,000.00	\$5,000.00	\$0.00	-100%
YOUNG ADULT/CH PROG REV	25-37-99250	\$5,000.00	\$5,000.00	\$3,000.00	\$10,000.00	233.3%
LIBRARY OUTREACH TRAINING	25-37-99300	\$0.00	\$0.00	\$3,000.00	\$2,000.00	-33.3%
LIBRARY OUTREACH GRANT	25-37-99400	\$18,763.00	\$23,500.00	\$20,000.00	\$16,000.00	-20%
MISC COUNTY FUNDS - REVENUE	25-37-99500	\$0.00	\$69,148.49	\$40,000.00	\$104,000.00	160%
LTSA GRANT REVENUE	25-37-99600	\$9,000.00	\$12,000.00	\$16,000.00	\$40,000.00	150%
ARPA FUNDS REVENUE	25-39-92000			\$0.00	\$900,000.00	N/A
FIRE DEPT. GRANT REVENUE	25-39-99503	\$0.00	\$0.00	\$0.00	\$10,000.00	N/A
<b>Total Grant Revenue:</b>		<b>\$4,391,000.54</b>	<b>\$4,592,085.84</b>	<b>\$5,042,000.00</b>	<b>\$8,082,200.00</b>	<b>60.3%</b>
<b>Recreation Grants</b>						
RECREATION GRANTS	25-36-99100	\$0.00	\$0.00	\$3,000.00	\$5,000.00	66.7%
<b>Total Recreation Grants:</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,000.00</b>	<b>\$5,000.00</b>	<b>66.7%</b>
<b>Total Misc Grants Expenses:</b>		<b>\$4,391,000.54</b>	<b>\$4,592,085.84</b>	<b>\$5,045,000.00</b>	<b>\$8,087,200.00</b>	<b>60.3%</b>

## Revenues by Source

Projected 2022 Revenues by Source



### Budgeted and Historical 2022 Revenues by Source



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Revenue Source</b>						
<b>Grant Revenue</b>						
POLICE GRANT REVENUE	25-32-90000	\$0.00	\$0.00	\$0.00	\$6,000.00	N/A
BULLET PROOF VEST GRANT REV	25-32-92000	\$1,944.36	\$1,540.35	\$2,000.00	\$2,000.00	0%
METRO GRANT REVENUE	25-32-94000	\$9,867.20	\$0.00	\$0.00	\$0.00	0%
HIGHWAY SAFETY GRANT REV	25-32-95000	\$13,724.48	\$0.00	\$0.00	\$0.00	0%
NACOG GRANT REV- MEALS	25-33-40850	\$38,902.00	\$66,863.00	\$33,000.00	\$95,200.00	188.5%
HEAD START REVENUE	25-33-40860	\$27,535.50	\$10,325.00	\$29,000.00	\$10,000.00	-65.5%
COMMUNITY CTR MISC GRANT REV	25-33-49750	\$0.00	\$1,260.00	\$0.00		N/A
ALT ESSENTIAL AIR SERV REVENUE	25-34-80000	\$4,260,123.00	\$4,398,924.00	\$4,400,000.00	\$4,287,000.00	-2.6%
MISCELLANEOUS GRANTS	25-34-99900	\$0.00	\$0.00	\$100,000.00	\$500,000.00	400%
Comm Dev. Grant Revenue	25-35-85000	\$0.00	\$0.00	\$300,000.00	\$2,000,000.00	566.7%
LIBRARY MISC GRANT REVENUE	25-37-99100	\$5,141.00	\$525.00	\$91,000.00	\$100,000.00	9.9%

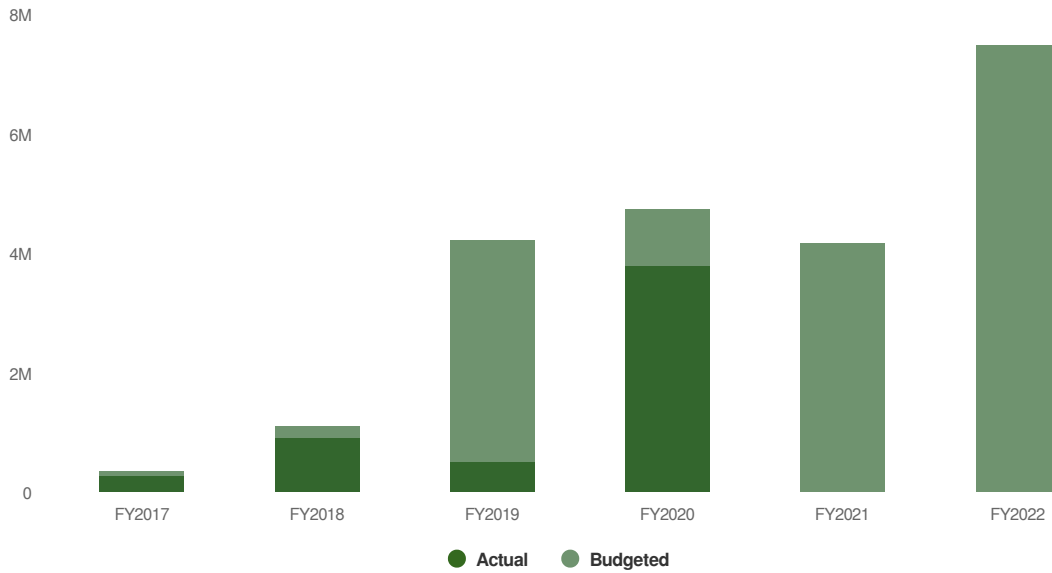
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
COLLABORATIVE/CULTURAL GRANT	25-37-99200	\$1,000.00	\$3,000.00	\$5,000.00	\$0.00	-100%
YOUNG ADULT/CH PROG REV	25-37-99250	\$5,000.00	\$5,000.00	\$3,000.00	\$10,000.00	233.3%
LIBRARY OUTREACH TRAINING	25-37-99300	\$0.00	\$0.00	\$3,000.00	\$2,000.00	-33.3%
LIBRARY OUTREACH GRANT	25-37-99400	\$18,763.00	\$23,500.00	\$20,000.00	\$16,000.00	-20%
MISC COUNTY FUNDS - REVENUE	25-37-99500	\$0.00	\$69,148.49	\$40,000.00	\$104,000.00	160%
LTSA GRANT REVENUE	25-37-99600	\$9,000.00	\$12,000.00	\$16,000.00	\$40,000.00	150%
ARPA FUNDS REVENUE	25-39-92000			\$0.00	\$900,000.00	N/A
FIRE DEPT. GRANT REVENUE	25-39-99503	\$0.00	\$0.00	\$0.00	\$10,000.00	N/A
<b>Total Grant Revenue:</b>		<b>\$4,391,000.54</b>	<b>\$4,592,085.84</b>	<b>\$5,042,000.00</b>	<b>\$8,082,200.00</b>	<b>60.3%</b>
<b>Recreation Grants</b>						
RECREATION GRANTS	25-36-99100	\$0.00	\$0.00	\$3,000.00	\$5,000.00	66.7%
<b>Total Recreation Grants:</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,000.00</b>	<b>\$5,000.00</b>	<b>66.7%</b>
<b>Total Revenue Source:</b>		<b>\$4,391,000.54</b>	<b>\$4,592,085.84</b>	<b>\$5,045,000.00</b>	<b>\$8,087,200.00</b>	<b>60.3%</b>



## Capital Revenue Summary

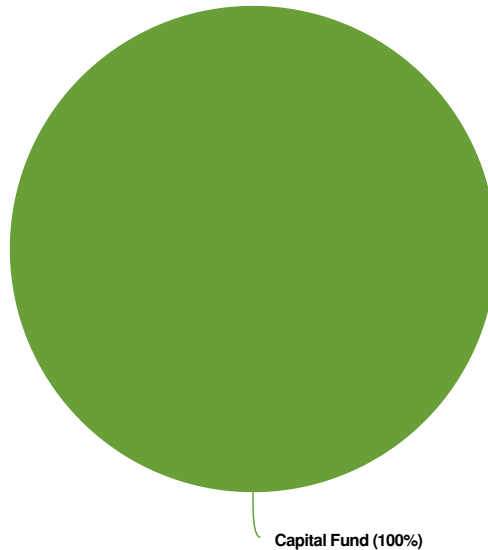
**\$7,506,777** **\$3,340,277**  
(80.17% vs. prior year)

Capital Revenue Proposed and Historical Budget vs. Actual

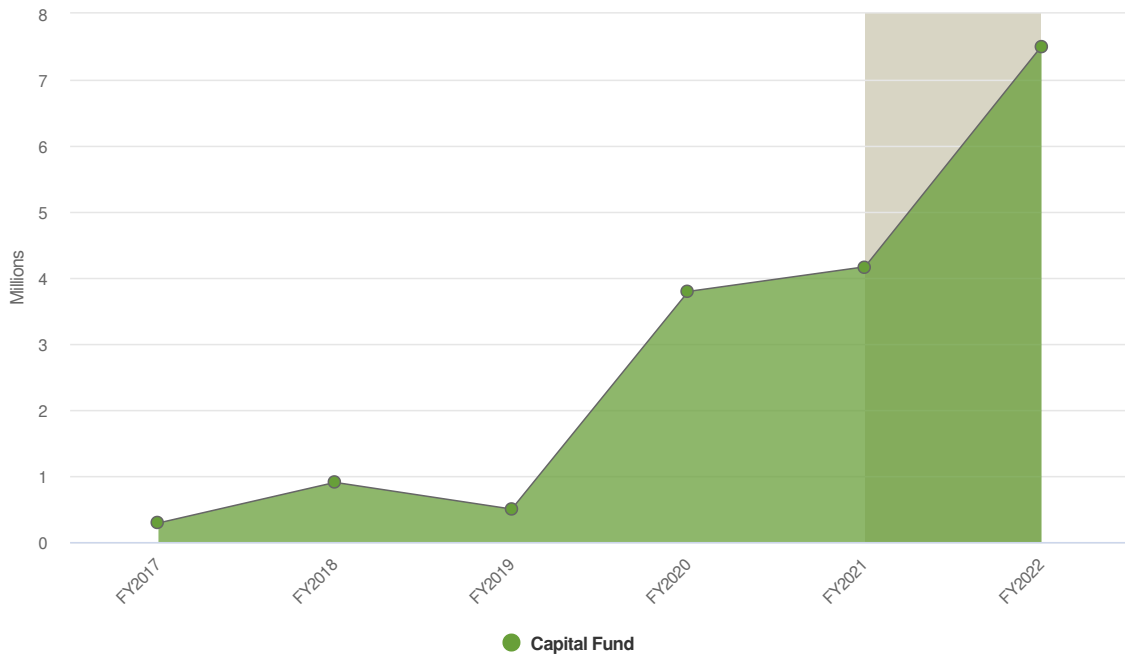


## Revenue by Fund

2022 Revenue by Fund



### Budgeted and Historical 2022 Revenue by Fund

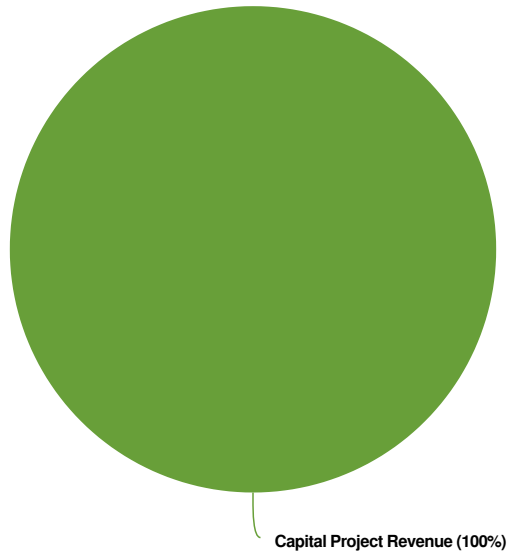


Grey background indicates budgeted figures.

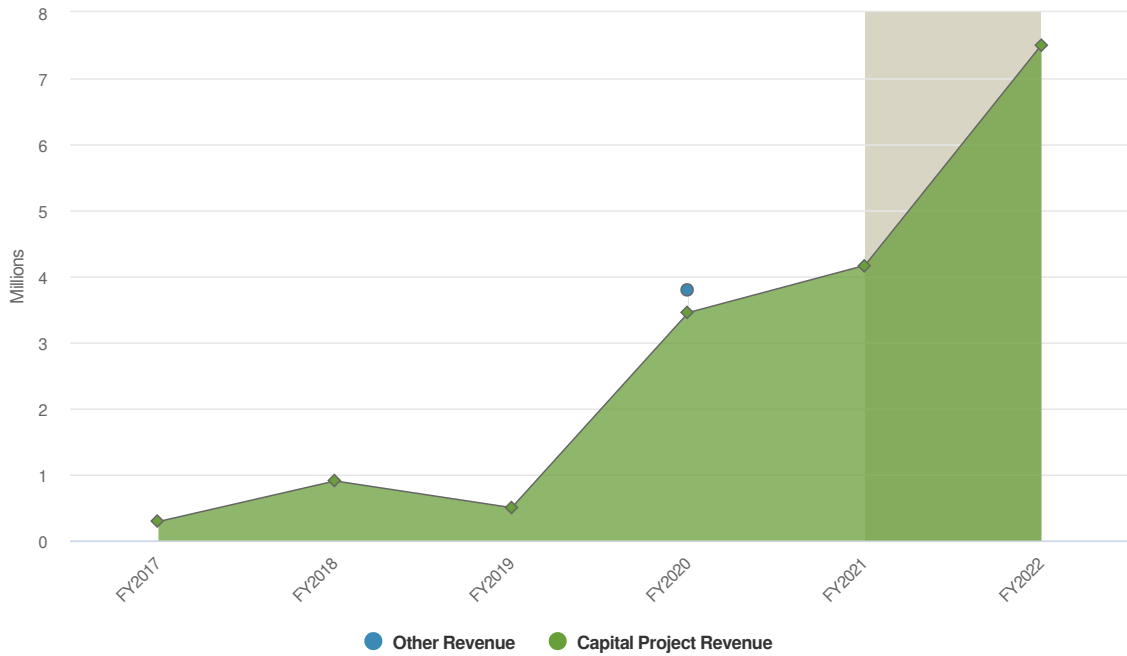
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Capital Fund</b>						
<b>Other Revenue</b>						
DEBT PROCEEDS	40-39-99913	\$0.00	\$342,033.16	\$0.00		N/A
<b>Total Other Revenue:</b>		<b>\$0.00</b>	<b>\$342,033.16</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0%</b>
<b>Capital Project Revenue</b>						
AIRPORT IMPROVEMENTS-FEDERAL	40-36-25300	\$324,712.37	\$3,139,830.51	\$2,286,500.00	\$7,118,377.00	211.3%
AIRPORT IMPROVEMENTS-STATE	40-36-25310	\$8,521.31	\$82,627.11	\$80,000.00	\$0.00	-100%
ADOT GRANT REVENUE	40-36-25350			\$0.00	\$50,000.00	N/A
CDBG REVENUE	40-36-25400	\$77,550.95	\$228,893.03	\$0.00	\$0.00	0%
MISC CAPITAL PROJECTS	40-36-25700	\$87,300.00	\$0.00	\$1,800,000.00	\$338,400.00	-81.2%
<b>Total Capital Project Revenue:</b>		<b>\$498,084.63</b>	<b>\$3,451,350.65</b>	<b>\$4,166,500.00</b>	<b>\$7,506,777.00</b>	<b>80.2%</b>
<b>Total Capital Fund:</b>		<b>\$498,084.63</b>	<b>\$3,793,383.81</b>	<b>\$4,166,500.00</b>	<b>\$7,506,777.00</b>	<b>80.2%</b>

# Revenues by Source

## Projected 2022 Revenues by Source



## Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Revenue Source						

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
<b>Other Revenue</b>						
DEBT PROCEEDS	40-39-99913	\$0.00	\$342,033.16	\$0.00		N/A
<b>Total Other Revenue:</b>		<b>\$0.00</b>	<b>\$342,033.16</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0%</b>
<b>Capital Project Revenue</b>						
AIRPORT IMPROVEMENTS-FEDERAL	40-36-25300	\$324,712.37	\$3,139,830.51	\$2,286,500.00	\$7,118,377.00	211.3%
AIRPORT IMPROVEMENTS-STATE	40-36-25310	\$8,521.31	\$82,627.11	\$80,000.00	\$0.00	-100%
ADOT GRANT REVENUE	40-36-25350			\$0.00	\$50,000.00	N/A
CDBG REVENUE	40-36-25400	\$77,550.95	\$228,893.03	\$0.00	\$0.00	0%
MISC CAPITAL PROJECTS	40-36-25700	\$87,300.00	\$0.00	\$1,800,000.00	\$338,400.00	-81.2%
<b>Total Capital Project Revenue:</b>		<b>\$498,084.63</b>	<b>\$3,451,350.65</b>	<b>\$4,166,500.00</b>	<b>\$7,506,777.00</b>	<b>80.2%</b>
<b>Total Revenue Source:</b>		<b>\$498,084.63</b>	<b>\$3,793,383.81</b>	<b>\$4,166,500.00</b>	<b>\$7,506,777.00</b>	<b>80.2%</b>

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# DEPARTMENTS

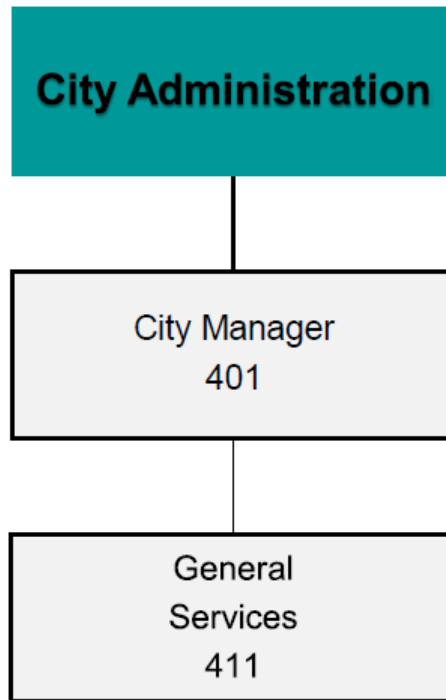
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## City Administration



Darren Coldwell  
City Manager

## Organizational Chart



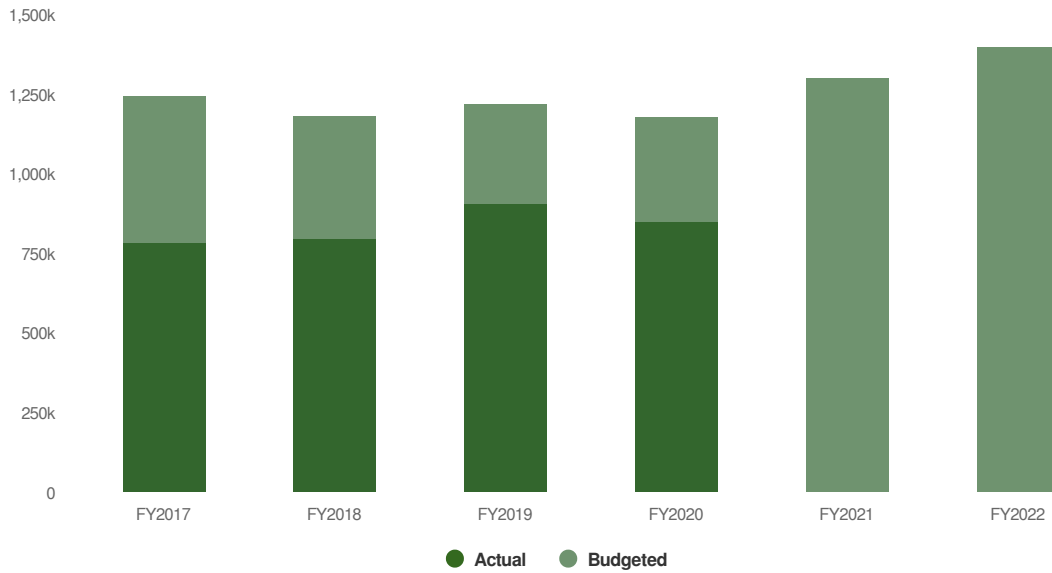
## Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>City Administration</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>401 City Administration</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
City Manager	1.00	1.00	1.00	1.00
Executive Administrative Assistant	1.00	1.00	1.00	1.00
<b>Grand Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

## Expenditures Summary

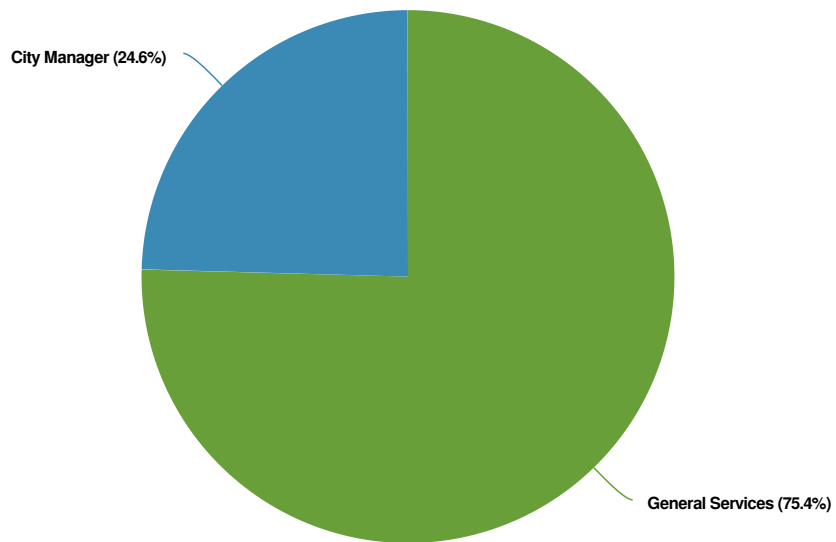
**\$1,399,128** **\$95,216**  
(7.3% vs. prior year)

City Administration Proposed and Historical Budget vs. Actual

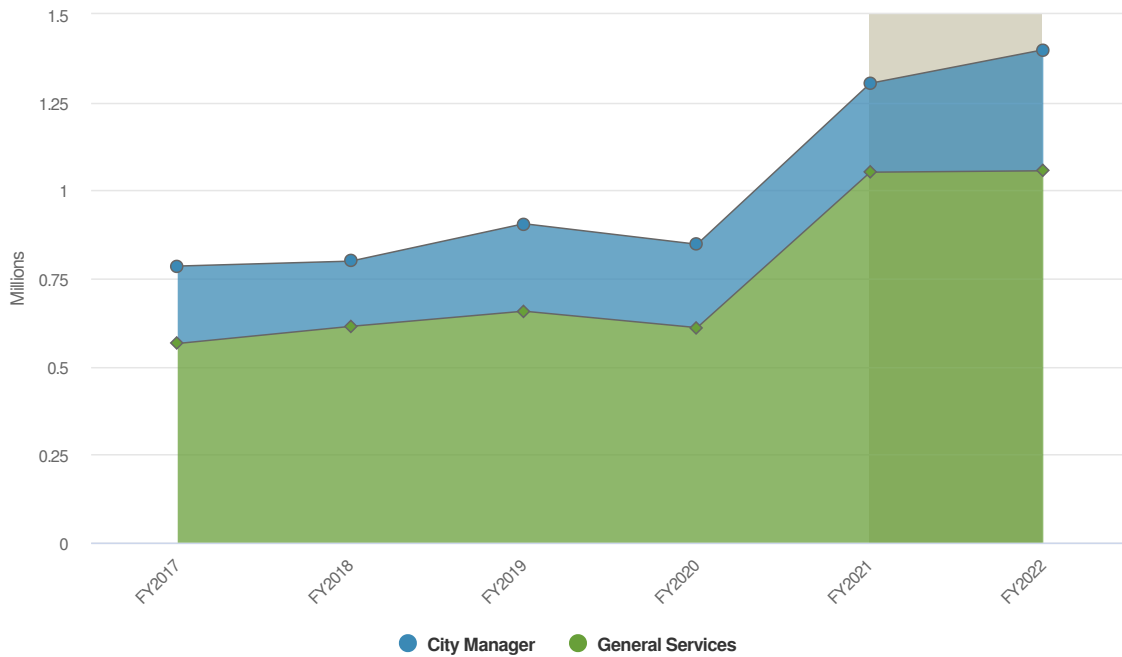


# Expenditures by Function

## Budgeted Expenditures by Function



## Budgeted and Historical Expenditures by Function



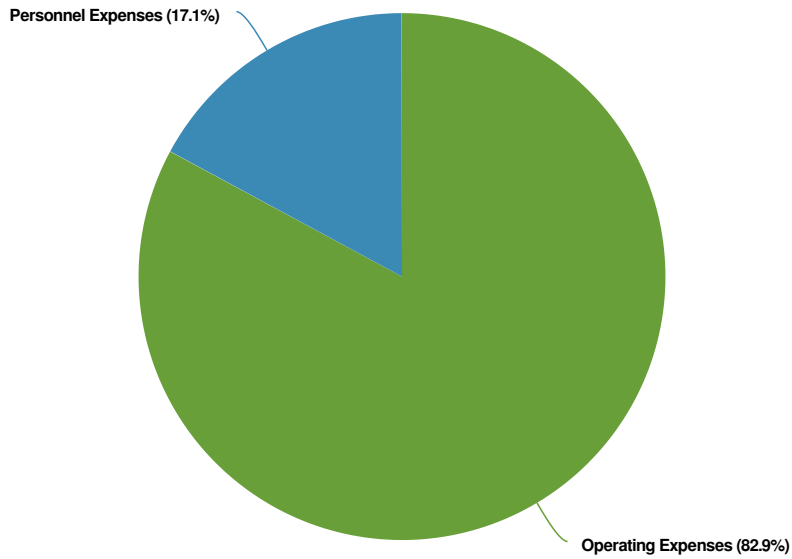
Grey background indicates budgeted figures.



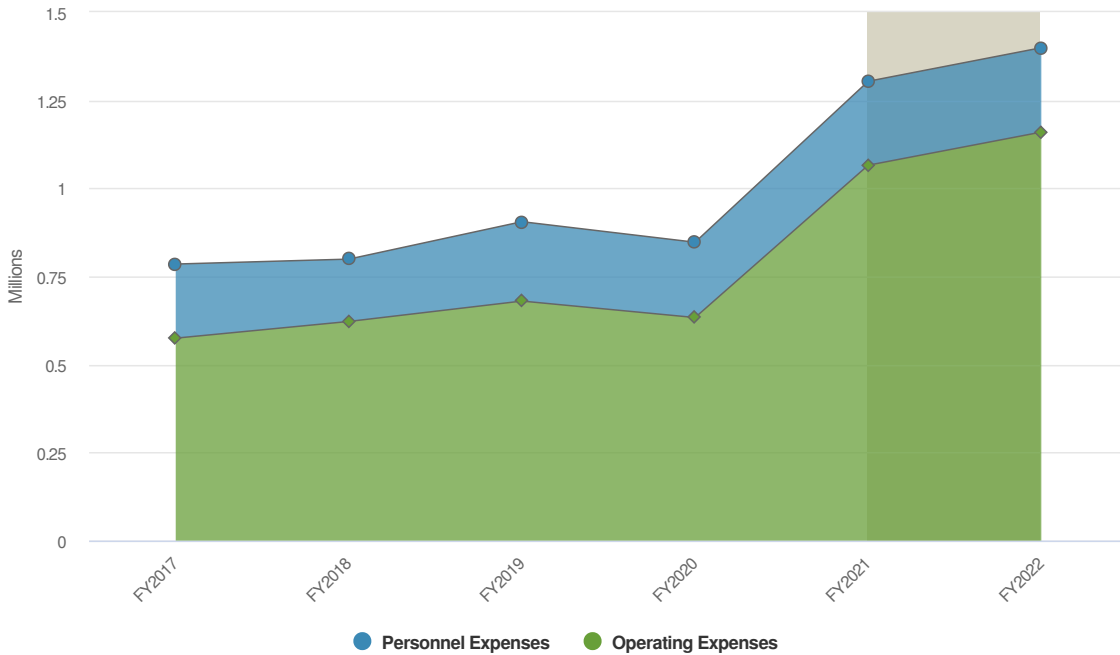
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures						
City Administration						
City Manager						
Personnel Expenses		\$225,349.57	\$213,785.47	\$238,312.00	\$239,528.00	0.5%
Operating Expenses		\$22,962.64	\$22,928.77	\$14,100.00	\$104,100.00	638.3%
<b>Total City Manager:</b>		<b>\$248,312.21</b>	<b>\$236,714.24</b>	<b>\$252,412.00</b>	<b>\$343,628.00</b>	<b>36.1%</b>
General Services						
Operating Expenses		\$656,969.43	\$610,227.06	\$1,051,500.00	\$1,055,500.00	0.4%
<b>Total General Services:</b>		<b>\$656,969.43</b>	<b>\$610,227.06</b>	<b>\$1,051,500.00</b>	<b>\$1,055,500.00</b>	<b>0.4%</b>
<b>Total City Administration:</b>		<b>\$905,281.64</b>	<b>\$846,941.30</b>	<b>\$1,303,912.00</b>	<b>\$1,399,128.00</b>	<b>7.3%</b>
<b>Total Expenditures:</b>		<b>\$905,281.64</b>	<b>\$846,941.30</b>	<b>\$1,303,912.00</b>	<b>\$1,399,128.00</b>	<b>7.3%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



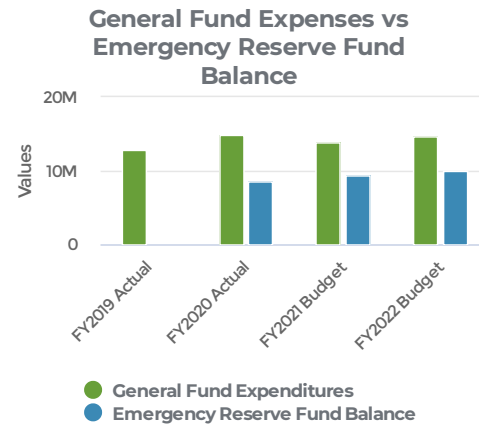
## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

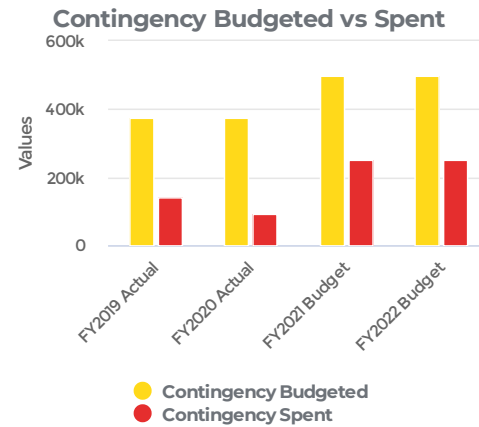
## Goal #1 - Fiscal Stability

The City established the Emergency Reserve Fund to ensure adequate funds are maintained to abate potential current and future risks, avoid revenue shortfalls and be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues, the City has decided to go above and beyond that. In FY2020, City leaders established the Emergency Reserve Fund with eight million dollars in a long-term high yield account. With the passage of Ordinance 668-20, 15% of the 1% tax increase will be designated to this fund until the balance has reached the equivalent balance of the prior year's General Fund expenses.



## Goal #2 - Fiscal Stability

Each year, the City Manager works closely with department leaders to create a balanced budget and carefully consider all possible expenses in the new year. Unplanned expenses are always a possibility and the City increased the contingency budget from \$375K to \$500K in FY2021 due to the uncertainties COVID-19 has presented. Contingency is used as a last resort after the line item has been depleted and the department has exhausted all other budgeted funds. The City has done well in keeping these costs at a minimum and will continue to be fiscally prudent.



# City Manager

## PURPOSE

To effectively coordinate and lead the various City departments in the administration of City affairs.

## DEPARTMENT DESCRIPTION

Administration provides the overall administrative leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to citizens; and develops programs and policy alternatives for consideration by the City Council. Administration utilizes the City Code and City policies to provide effective management and leadership by communicating to employees.

## DEPARTMENTAL ACTIVITIES

- Directs the administration of City Departments.
- Annual budget planning and financial oversight.
- Serves as the liaison to state and federal agencies for the City Council.
- Supports the information and policymaking needs of the City Council and implements City Council directives.

## FY 2022 Priorities

- Promote coordination and teamwork among City employees to provide quality services that add value to our community in a fiscally sound manner.
- Provide timely and accurate information about City services.
- Ensure implementation of the City Council Strategic Priorities.
- Ensure positive public communications.
- Identify departmental operational performance standards.
- Explore partnerships/collaborations with community and regional partners.
- Improve the working relationship with the Navajo Nation.
- Ensure continued support of the Substance Abuse Committee.

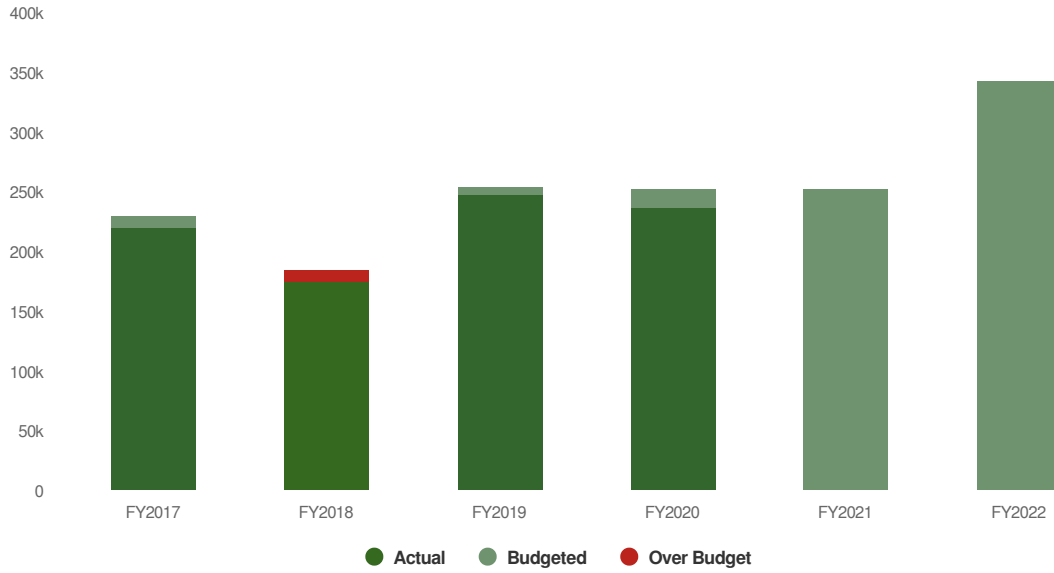
## FY 2021 Major Objectives Accomplished

- Provided leadership and direction for the operation and management of all City Departments, including: the enforcement of all laws and ordinances; oversight of all municipal services and programs; appointment of personnel; and executive supervision for Department Managers.
- Initiated an update to the General Plan.
- Provided communication and direction regarding City Council Policy.
- Delivered services to the public in a cost-effective manner.
- Delivered to City Council a city balanced budget that included a substantial increase to employee wages.
- Successfully maneuvered the city through the COVID-19 epidemic.
- Successfully introduced a bill to develop a traffic circle on Highway 89.
- Began successful negotiations for \$43 million water improvement project.
- Began a complete revamp of the Page Policy Manual.

## Expenditures Summary

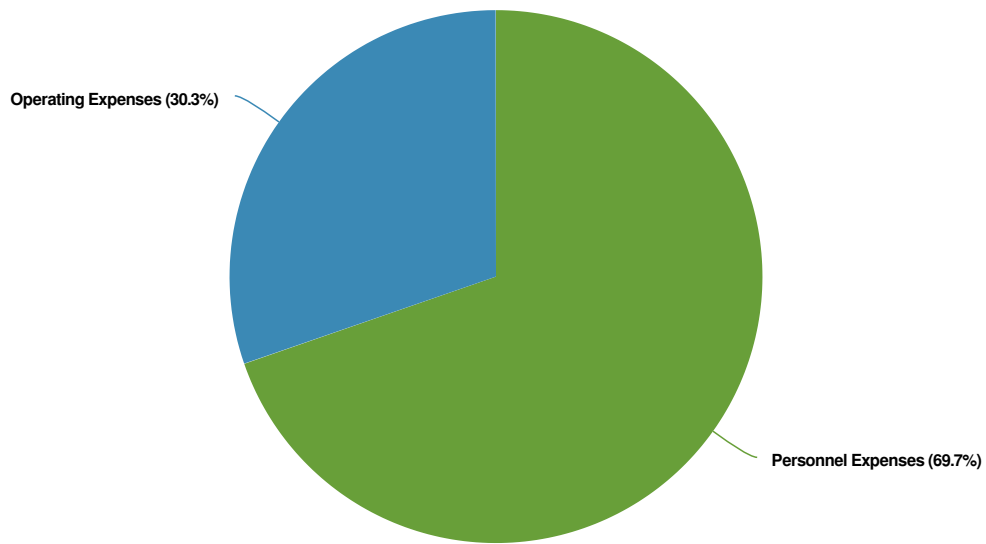
**\$343,628** **\$91,216**  
(36.14% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual

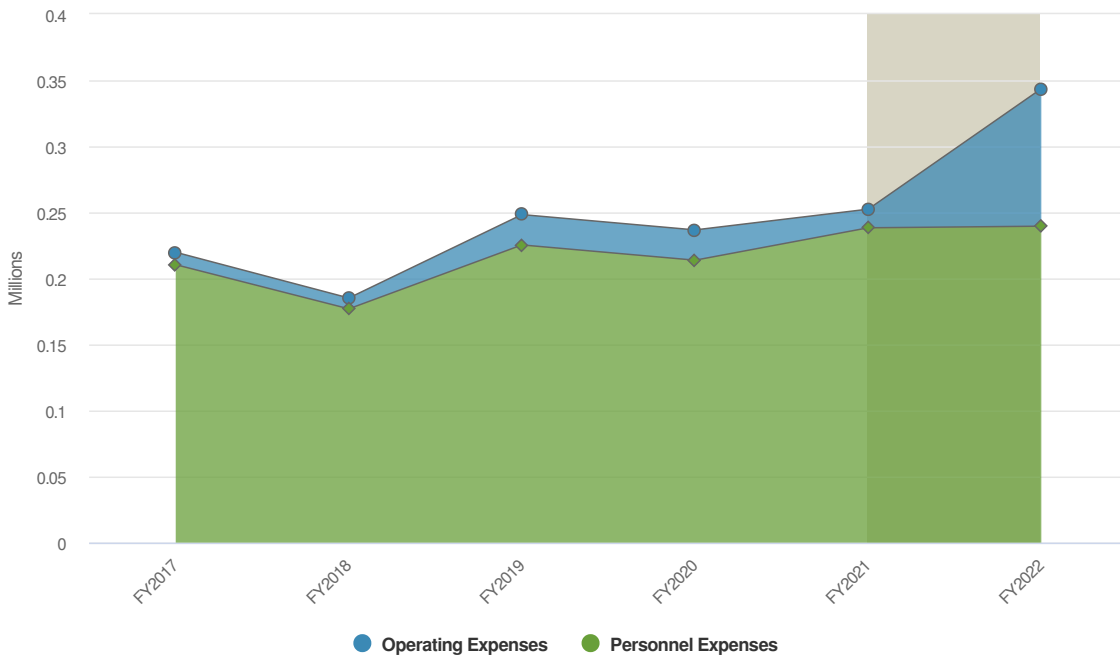


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>City Administration</b>						
SALARIES	10-401-1101	\$170,954.18	\$163,558.32	\$174,867.00	\$185,179.00	5.9%
OVERTIME	10-401-1105	\$3,005.92	\$606.38	\$653.00	\$654.00	0.2%
INDUSTRIAL INSURANCE	10-401-1201	\$331.91	\$433.60	\$419.00	\$2,388.00	469.9%
MEDICAL INSURANCE	10-401-1202	\$17,891.53	\$18,239.89	\$27,919.00	\$14,216.00	-49.1%
FICA	10-401-1203	\$12,547.42	\$11,771.08	\$13,005.00	\$14,029.00	7.9%
ASRS	10-401-1204	\$20,618.61	\$19,176.20	\$21,449.00	\$23,062.00	7.5%
<b>Total City Administration:</b>		<b>\$225,349.57</b>	<b>\$213,785.47</b>	<b>\$238,312.00</b>	<b>\$239,528.00</b>	<b>0.5%</b>
<b>Total Personnel Expenses:</b>		<b>\$225,349.57</b>	<b>\$213,785.47</b>	<b>\$238,312.00</b>	<b>\$239,528.00</b>	<b>0.5%</b>
<b>Operating Expenses</b>						
<b>City Administration</b>						
OPERATING SUPPLIES	10-401-2101	\$1,457.48	\$7,828.68	\$2,500.00	\$2,500.00	0%
CELL PHONES	10-401-2402	\$1,841.12	\$1,482.35	\$1,500.00	\$1,500.00	0%
CONTRACT SERVICES	10-401-2590			\$0.00	\$90,000.00	N/A
TRAVEL, MEALS AND SCHOOLS	10-401-2700	\$12,433.04	\$7,325.44	\$3,900.00	\$3,900.00	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-401-2804	\$7,231.00	\$6,292.30	\$6,200.00	\$6,200.00	0%
<b>Total City Administration:</b>		<b>\$22,962.64</b>	<b>\$22,928.77</b>	<b>\$14,100.00</b>	<b>\$104,100.00</b>	<b>638.3%</b>
<b>Total Operating Expenses:</b>		<b>\$22,962.64</b>	<b>\$22,928.77</b>	<b>\$14,100.00</b>	<b>\$104,100.00</b>	<b>638.3%</b>
<b>Total Expense Objects:</b>		<b>\$248,312.21</b>	<b>\$236,714.24</b>	<b>\$252,412.00</b>	<b>\$343,628.00</b>	<b>36.1%</b>

# General Services

## Department Description

### PURPOSE

To provide support services to all City departments.

### DEPARTMENT DESCRIPTION

General Services has no associated personnel costs. The department is responsible for providing support services to all City departments and includes the functions of managing facilities, equipment, supplies, maintenance, and other support services.

### DEPARTMENTAL ACTIVITIES

- Supplies and Equipment. Manage and track general purchases and leases.
- City Hall Vehicle Management. Manage City car travel use and cleaning.
- Contract Services. Manage contracts for pest control, and miscellaneous janitorial services.
- Contingency. Coverage for unexpected and unbudgeted expenses.
- Utilities. City-wide utility expense budget.

### FY2022 Priorities

- Manage the purchases for General Services.
- Manage City fleet usage.

### FY2021 Major Objectives Accomplished

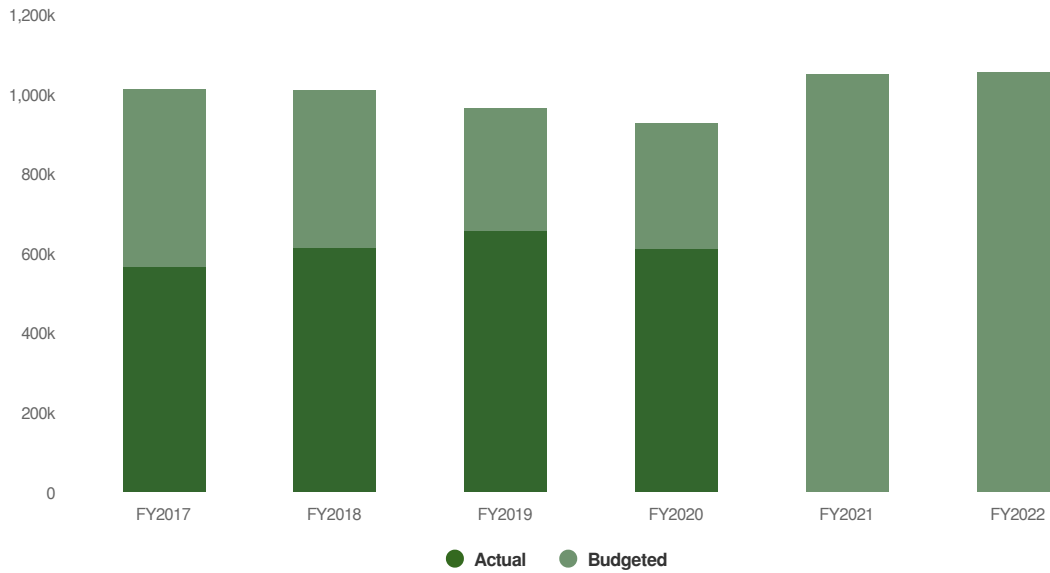
- Facilitated consultants for staff development.



## Expenditures Summary

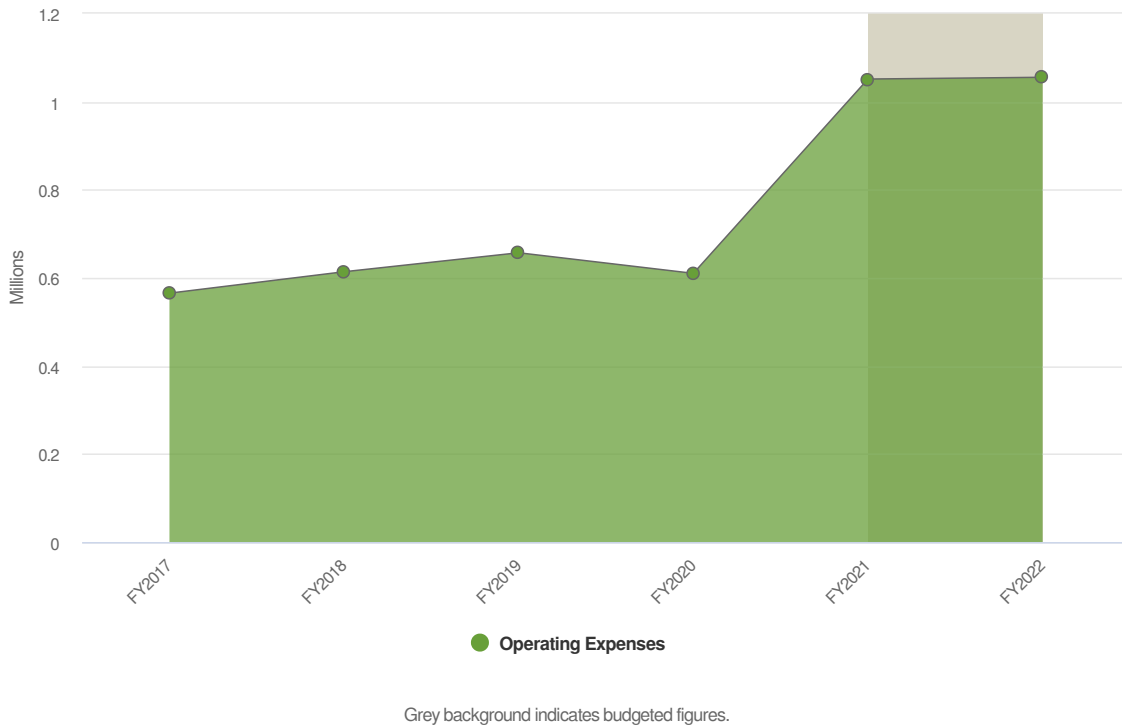
**\$1,055,500** **\$4,000**  
(0.38% vs. prior year)

General Services Proposed and Historical Budget vs. Actual



# Expenditures by Expense Type

## Budgeted and Historical Expenditures by Expense Type

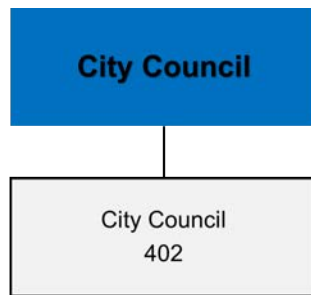


Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Operating Expenses</b>						
<b>City Administration</b>						
OPERATING SUPPLIES	10-411-2101	\$7,975.20	\$7,072.80	\$6,500.00	\$13,500.00	107.7%
OFFICE EQUIPMENT LEASES	10-411-2119	\$12,182.32	\$10,638.67	\$8,800.00	\$7,300.00	-17%
POSTAGE	10-411-2403	\$9,010.40	\$9,042.70	\$18,200.00	\$16,700.00	-8.2%
UTILITIES	10-411-2404	\$459,559.74	\$473,795.77	\$500,000.00	\$500,000.00	0%
COPY PAPER	10-411-2425	\$3,191.85	\$3,174.58	\$3,500.00	\$3,500.00	0%
CONTRACT SERVICES	10-411-2590	\$12,485.38	\$14,313.05	\$14,500.00	\$14,500.00	0%
VERMILLION CLIFFS/CORRALS EXP	10-411-2600	\$13,312.71	\$0.00	\$0.00	\$0.00	0%
CONTINGENCY	10-411-9600	\$139,251.83	\$92,189.49	\$500,000.00	\$500,000.00	0%
<b>Total City Administration:</b>		<b>\$656,969.43</b>	<b>\$610,227.06</b>	<b>\$1,051,500.00</b>	<b>\$1,055,500.00</b>	<b>0.4%</b>
<b>Total Operating Expenses:</b>		<b>\$656,969.43</b>	<b>\$610,227.06</b>	<b>\$1,051,500.00</b>	<b>\$1,055,500.00</b>	<b>0.4%</b>
<b>Total Expense Objects:</b>		<b>\$656,969.43</b>	<b>\$610,227.06</b>	<b>\$1,051,500.00</b>	<b>\$1,055,500.00</b>	<b>0.4%</b>

# City Council



## Organizational Chart



### PURPOSE

To represent and serve the residents of the City of Page, formulate legislation, and establish City policy.

### DEPARTMENT DESCRIPTION

The Council Members are elected officers of the City. There is one elected Mayor, one Vice-Mayor, and five Council Members. They are responsible for forming public policies to meet the needs of the community and accomplishing the City's mission. All powers of the City Council shall be exercised by ordinance, resolution, order, or motion.

### DEPARTMENTAL ACTIVITIES

- Appoint City Officials. The City Council is responsible for appointing the City Clerk, City Magistrate, City Manager, City Attorney, and Board and Commission members.
- The City Council meets the second and fourth Wednesday of each month at 6:30 p.m. They also attend work sessions and special meetings, as scheduled.
- The City Council assumes the duties of office as directed by law.
- The City Council encourages citizen participation in the decision-making process through Advisory Boards, telephone calls, letters, or e-mails.

### FY 2022 Priorities

- Oversee the implementation of the City Council 2022-27 Strategic Priorities.

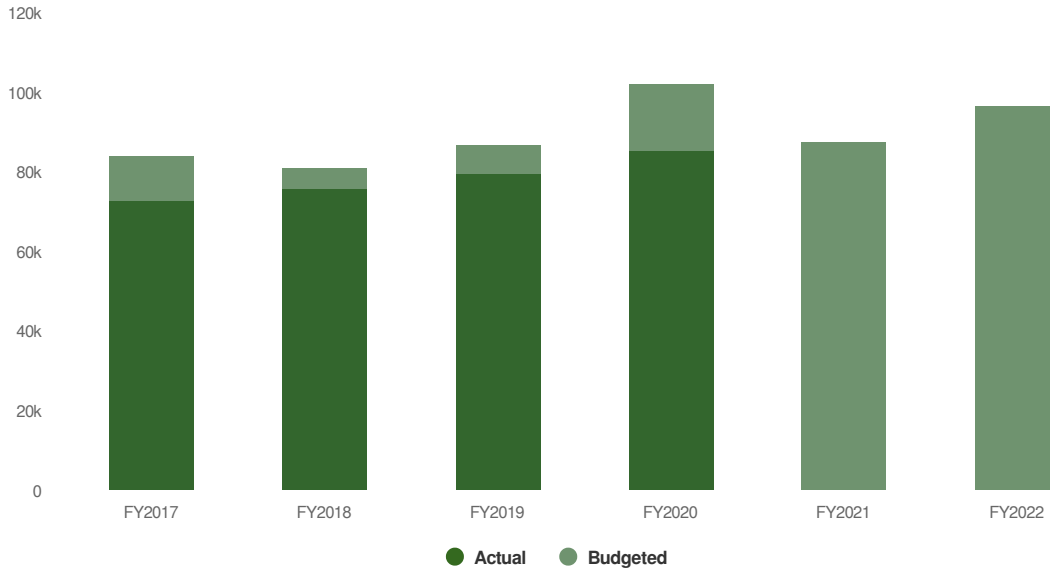
### FY 2021 Major Objectives Accomplished

- Provided strong political leadership in public policy making.
- Identified strategic priorities, goals, and objectives to address key issues affecting the City.

## Expenditures Summary

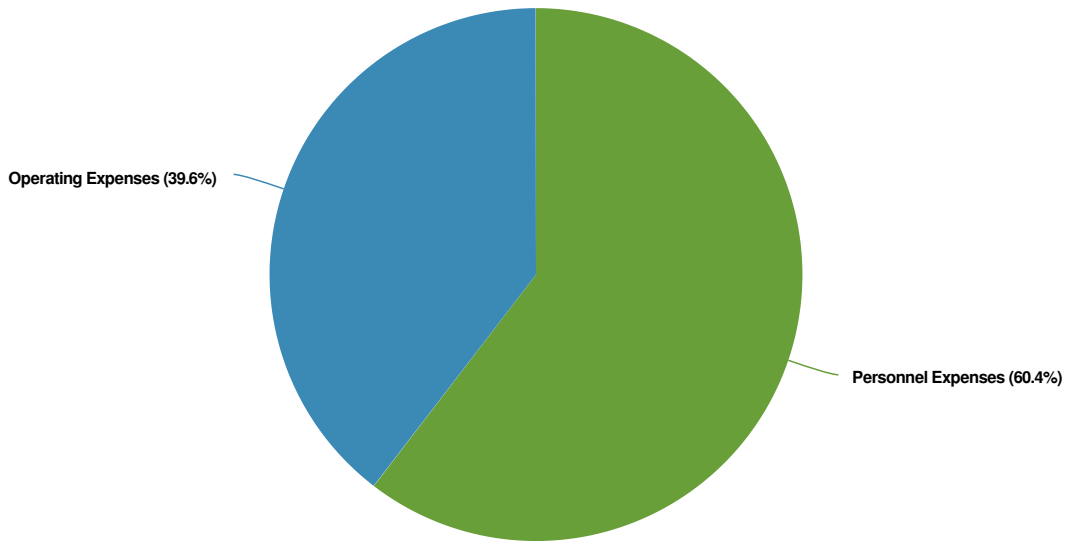
**\$96,420** **\$9,000**  
(10.3% vs. prior year)

City Council Proposed and Historical Budget vs. Actual

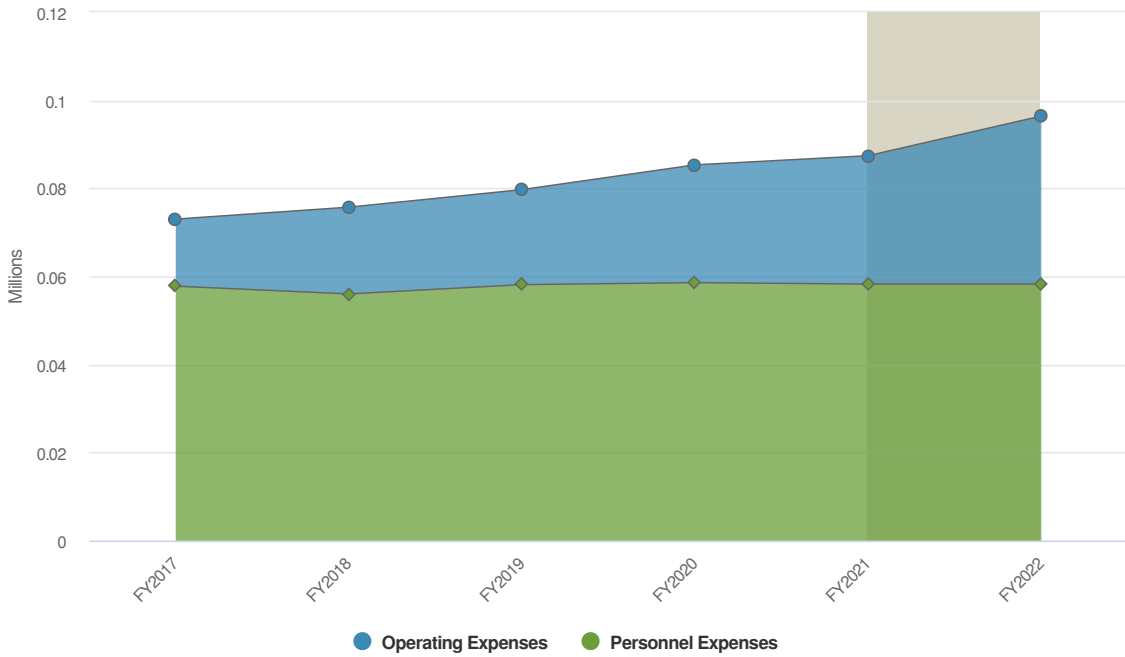


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



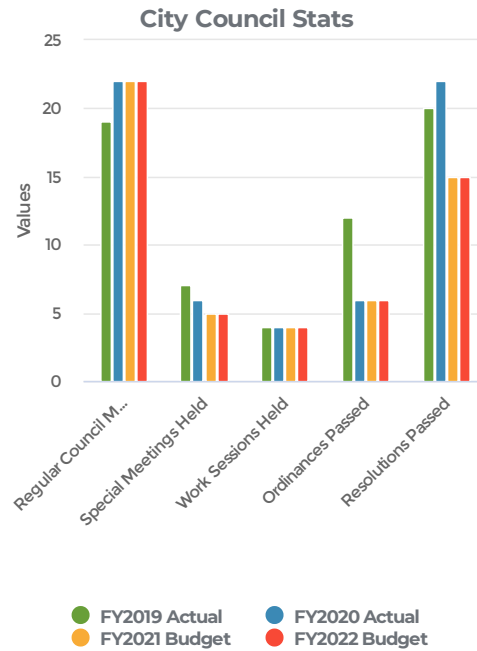
Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>City Council</b>						
SALARIES	10-402-1101	\$54,145	\$54,303	\$53,999	\$53,999	0%
INDUSTRIAL INSURANCE	10-402-1201	\$139	\$126	\$130	\$130	0%
FICA	10-402-1203	\$3,848	\$4,155	\$4,131	\$4,131	0%
<b>Total City Council:</b>		<b>\$58,132</b>	<b>\$58,583</b>	<b>\$58,260</b>	<b>\$58,260</b>	<b>0%</b>
<b>Total Personnel Expenses:</b>		<b>\$58,132</b>	<b>\$58,583</b>	<b>\$58,260</b>	<b>\$58,260</b>	<b>0%</b>
<b>Operating Expenses</b>						
<b>City Council</b>						
OPERATING SUPPLIES	10-402-2101	\$1,548	\$721	\$2,000	\$2,000	0%
CELL PHONES	10-402-2402	\$455	\$650	\$660	\$660	0%
CONTRACT SERVICES	10-402-2590	\$0	\$3,000	\$0	\$0	0%
CITY PROMOTIONAL ITEMS	10-402-2680	\$0	\$3,331	\$0	\$4,000	N/A
TRAVEL, MEALS AND SCHOOLS	10-402-2700	\$6,945	\$5,884	\$10,000	\$15,000	50%
IN TOWN MEETINGS	10-402-2701	\$4,463	\$4,657	\$8,000	\$8,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-402-2804	\$8,164	\$8,507	\$8,500	\$8,500	0%
<b>Total City Council:</b>		<b>\$21,575</b>	<b>\$26,751</b>	<b>\$29,160</b>	<b>\$38,160</b>	<b>30.9%</b>
<b>Total Operating Expenses:</b>		<b>\$21,575</b>	<b>\$26,751</b>	<b>\$29,160</b>	<b>\$38,160</b>	<b>30.9%</b>
<b>Total Expense Objects:</b>		<b>\$79,706</b>	<b>\$85,334</b>	<b>\$87,420</b>	<b>\$96,420</b>	<b>10.3%</b>

## Goal #1 - High Performing Organization

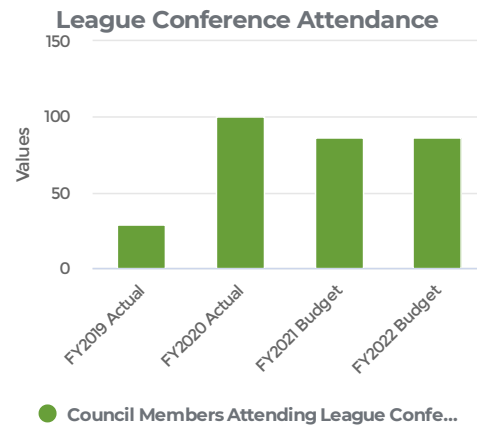
City Council serves and represents the City of Page by meeting regularly, providing direction, and passing legislation.

The council continued to meet regularly throughout the pandemic utilizing electronic communications.



## Goal #2 - High Performing Organization

Attending the Annual League of Cities and Town Conference is vital to the City. Not only do local officials receive training, attend informational management sessions, and learn about important legislative updates, they are also able to partake in common governance discussions, advocate for our local needs, and build alliances.

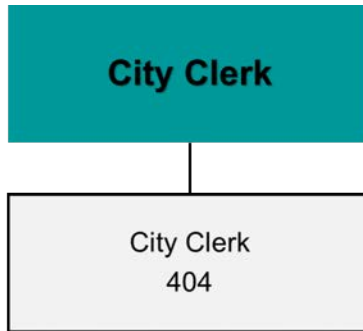


## City Clerk



Kim Larson  
City Clerk

### Organizational Chart



### Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>City Clerk</b>				
<b>404 City Clerk</b>				
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>City Clerk Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Grand Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>



## PURPOSE

To maintain integrity and promote public trust in the governing process.

## DEPARTMENT DESCRIPTION

The City Clerk's office main function is to process, maintain, and preserve the official records of the City of Page in accordance with the State Statutes in a timely manner and ensure that all records are easily accessible to the public.

## DEPARTMENTAL ACTIVITIES

- Customer Relations. Provide the best customer service by maintaining and preserving comprehensive City records accessible to the public. Fulfill Public Information Requests of City documents.
- City Council Support. Provide administrative and support services to the City Council:
  - Prepare agendas, packets, minutes, proclamations.
  - Process ordinances and resolutions.
  - Process applications for voluntary service on City Boards and Commissions.
  - Post, publish and maintain records all official actions of the City Council.
- Records Management. Organize, disseminate, archive, maintain, store, and secure all official City records and documents in a systematic and easily accessible manner.
- Elections. Function as Filing Officer for Candidate packets and Campaign Finance documents. Maintain voter records and conduct early voting with accuracy and consistency in accordance with federal and state requirements.
- Business Registrations. Process, record, and issue Business Registrations.
- Maintain City Code of Ordinances.
- Bid Process. Publish and post bid proposal submissions and hold bid openings.
- Liquor Licenses. Receive, process, and submit liquor license applications.

### FY 2022 Priorities

- Preserve Official Records
- Maintain City Code of Ordinances
- Maintain records management
- Continued education
- 2022 Primary and General local Candidate Election
- FY 2022-2023 City Clerk and City Council Budget

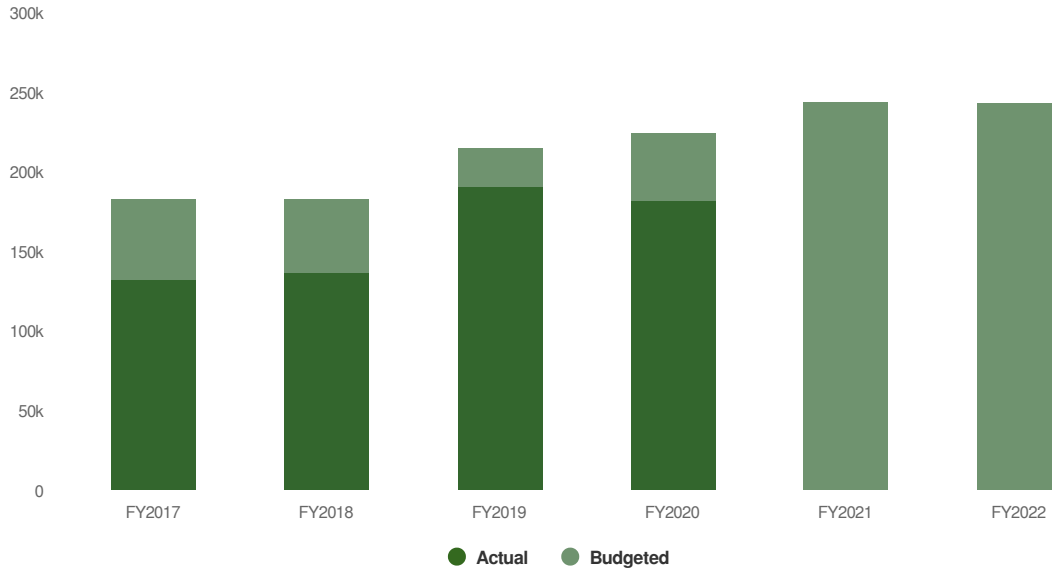
### FY 2021 Major Objectives Accomplished

- Master Fee Schedule updated
- Additional Business Registration fees approved and implemented
- Continued education: City Clerk and Deputy City Clerk attended AMCA's Election Training and Deputy City Clerk attended AMCA's Academy
- 2020 Primary and General local Candidate Election
- In-person early voting for the Local, State and Presidential Primary and General Election with record turn out during a pandemic
- 2022/2027 City Council Strategic Priorities completed
- Annual League Conference Showcase of Cities and Towns – City of Page booth
- FY 2021-2022 City Clerk and City Council Budget

## Expenditures Summary

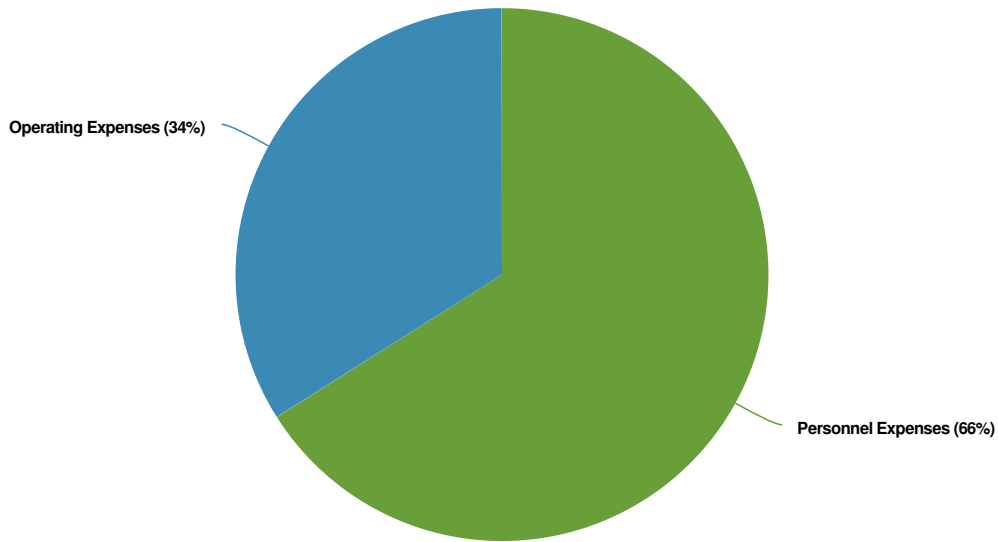
**\$243,450** **-\$1,180**  
(-0.48% vs. prior year)

City Clerk Proposed and Historical Budget vs. Actual

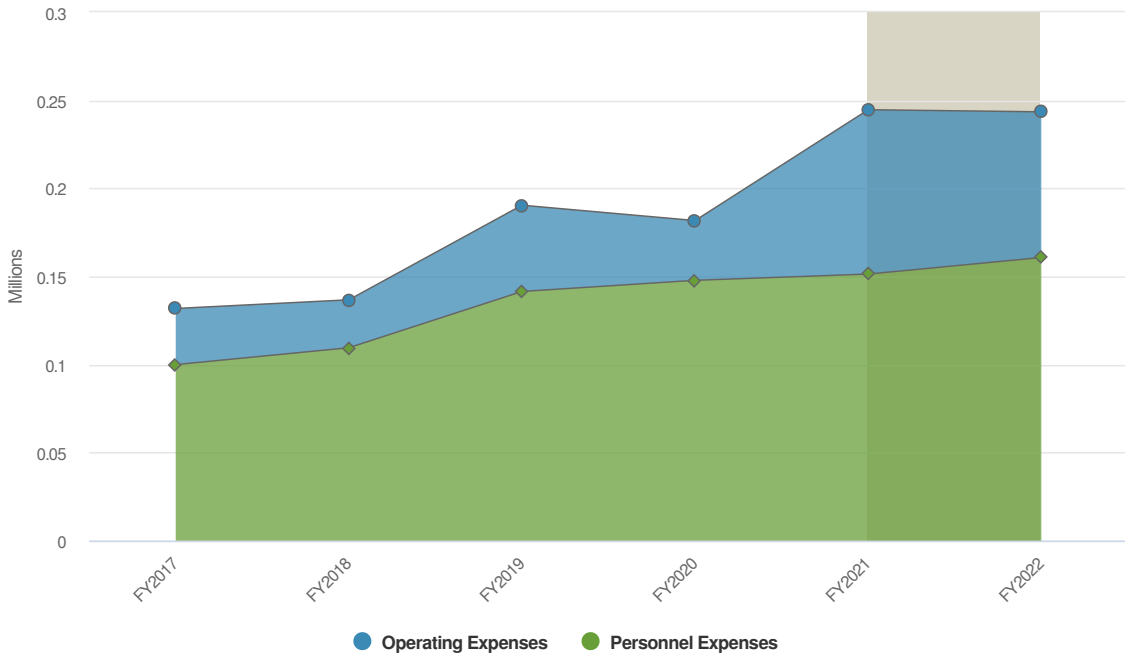


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

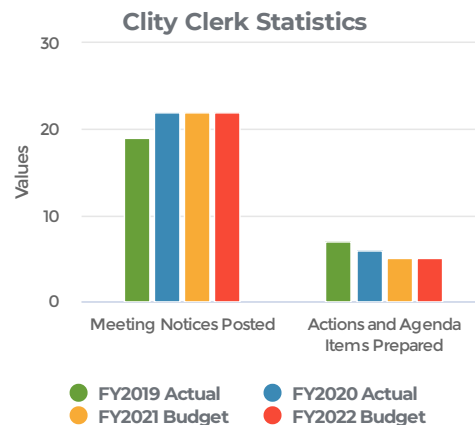


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>City Clerk</b>						
SALARIES	10-404-1101	\$116,296.66	\$121,424.10	\$123,780.00	\$131,399.00	6.2%
OVERTIME	10-404-1105	\$968.31	\$342.52	\$599.00	\$599.00	0%
INDUSTRIAL INSURANCE	10-404-1201	\$293.79	\$301.60	\$297.00	\$315.00	6.1%
MEDICAL INSURANCE	10-404-1202	\$961.72	\$1,521.36	\$1,946.00	\$1,964.00	0.9%
FICA	10-404-1203	\$9,004.34	\$9,340.97	\$9,499.00	\$10,082.00	6.1%
ASRS	10-404-1204	\$13,924.77	\$14,844.43	\$15,199.00	\$16,381.00	7.8%
<b>Total City Clerk:</b>		<b>\$141,449.59</b>	<b>\$147,774.98</b>	<b>\$151,320.00</b>	<b>\$160,740.00</b>	<b>6.2%</b>
<b>Total Personnel Expenses:</b>		<b>\$141,449.59</b>	<b>\$147,774.98</b>	<b>\$151,320.00</b>	<b>\$160,740.00</b>	<b>6.2%</b>
<b>Operating Expenses</b>						
<b>City Clerk</b>						
OPERATING SUPPLIES	10-404-2101	\$904.03	\$496.61	\$1,200.00	\$1,400.00	16.7%
EQUIPMENT REPAIR/MAINTENANCE	10-404-2115	\$370.78	\$0.00	\$200.00	\$0.00	-100%
OFFICE EQUIPMENT	10-404-2116	\$3,353.27	\$0.00	\$500.00	\$500.00	0%
CELL PHONES	10-404-2402	\$663.85	\$778.03	\$660.00	\$1,210.00	83.3%
CONTRACT SERVICES	10-404-2590	\$25,077.97	\$15,254.20	\$61,855.00	\$46,695.00	-24.5%
TRAVEL, MEALS AND SCHOOLS	10-404-2700	\$3,670.57	\$2,321.09	\$7,160.00	\$7,160.00	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-404-2804	\$566.00	\$280.00	\$735.00	\$745.00	1.4%
PUBLICATIONS AND ADVERTISING	10-404-2805	\$14,360.41	\$14,534.77	\$15,000.00	\$20,000.00	33.3%
BUSINESS REGISTRATION	10-404-2850	\$0.00	\$272.72	\$1,000.00	\$1,000.00	0%
COUNCIL CHAMBER UPGRADES	10-404-2880	\$0.00	\$0.00	\$5,000.00	\$4,000.00	-20%
<b>Total City Clerk:</b>		<b>\$48,966.88</b>	<b>\$33,937.42</b>	<b>\$93,310.00</b>	<b>\$82,710.00</b>	<b>-11.4%</b>
<b>Total Operating Expenses:</b>		<b>\$48,966.88</b>	<b>\$33,937.42</b>	<b>\$93,310.00</b>	<b>\$82,710.00</b>	<b>-11.4%</b>
<b>Total Expense Objects:</b>		<b>\$190,416.47</b>	<b>\$181,712.40</b>	<b>\$244,630.00</b>	<b>\$243,450.00</b>	<b>-0.5%</b>

## Goal #1 - High Performing Organization

One of the functions of the City Clerk is to provide administrative and support services to the City Council to ensure accuracy and efficiency.

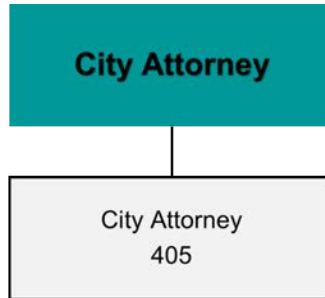


## City Attorney



Josh Smith  
City Attorney

## Organizational Chart



## Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>City Attorney</b>				
<b>405 City Attorney</b>				
Administrative Assistant	0.63	0.63	0.50	1.00
Assistant City Attorney	0.00	0.00	0.50	1.00
City Attorney	1.00	1.00	1.00	1.00
Community Development Specialist	0.00	0.00	0.50	0.00
<b>Division Total</b>	<b>1.63</b>	<b>1.63</b>	<b>2.50</b>	<b>3.00</b>
<b>City Attorney Total</b>	<b>1.63</b>	<b>1.63</b>	<b>2.50</b>	<b>3.00</b>
<b>Grand Total</b>	<b>1.63</b>	<b>1.63</b>	<b>2.50</b>	<b>3.00</b>

## PURPOSE

To provide the City Council, City Departments, Boards, and Commissions with quality legal services.

## DEPARTMENT DESCRIPTION

The City Attorney is the chief legal advisor to the City Council, City Manager, Page Utilities Enterprises Manager, City Departments, and the City's Advisory Boards and Commissions. The City Attorney, in consultation with the City Council, prosecutes and defends all suits, actions, or causes where the City is named, and reports to the City Council, when required, the condition of any suit or action to which the City is named. In addition to these civil duties, the City Attorney represents the City and the State of Arizona in the prosecution of criminal misdemeanor cases occurring within the City limits. In connection with these criminal matters, the City Attorney is responsible to ensure that the statutory rights of the victims of such crimes are protected.

## DEPARTMENTAL ACTIVITIES

- Legal Advice. Provide legal advice to City Council members and staff members to ensure that the City conducts its activities legally.
- Legal Representation. Represent the City and Page Utilities Enterprises, defending the City against litigation and claims.
- Enforcement. Enforce and prosecute violations of the municipal code.
- Legal Services. Responsible for drafting, reviewing, and/or approving as to form all proposed ordinances, resolutions, and contracts, which may be considered for adoption by the City Council to ensure that they adequately protect the legal interests of the City.

## FY 2022 Priorities

- Provide quality legal advice and counsel in a cost-effective manner to reduce the liability exposure of the City and to provide legal advice for contemplated policy and administrative decisions.
- Represent the City, either directly or through coordination of services provided by outside counsel, in matters coming before various courts and administrative tribunals.
- Address the substance abuse problems in Page in a comprehensive and effective way, including the formation of a Drug Court program and the Substance Abuse Task Force.

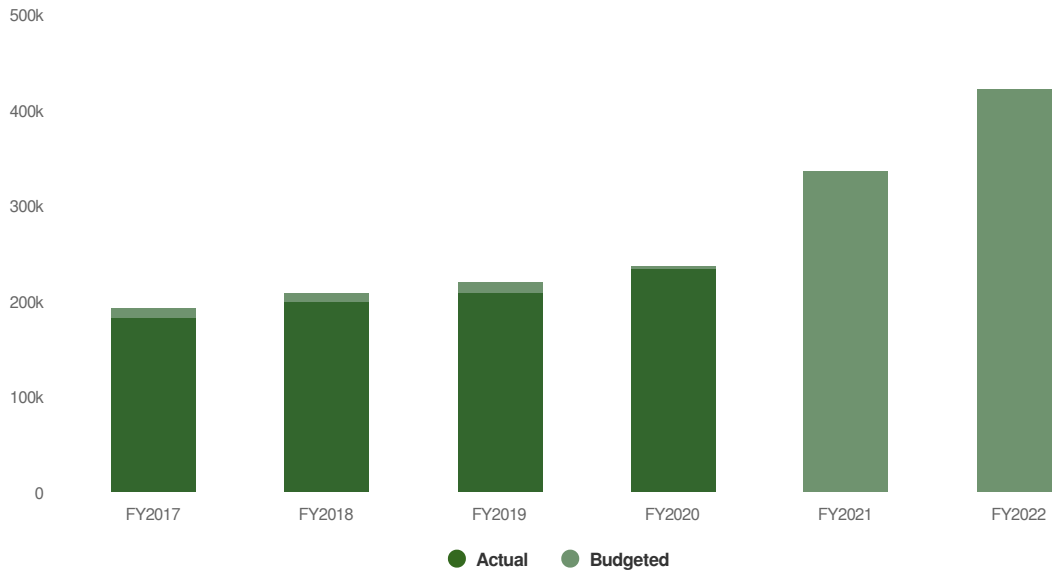
## FY 2021 Major Objectives Accomplished

- Provided effective and timely legal advice and counsel in a cost-effective manner in order to reduce the liability exposure of the City and provided legal advice for policy and administrative decisions.
- Represented the City, either directly or through coordination of services provided by outside counsel, in all legal matters.
- Address the substance abuse problems in Page in a comprehensive and effective way, including submission of a grant application to start a Drug Court program.
- Provided quality legal support for Council and all City departments to carry out their goals and projects.

## Expenditures Summary

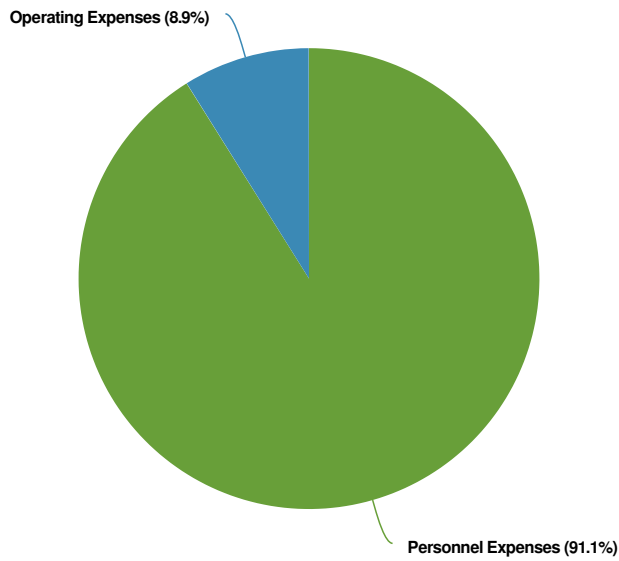
**\$423,069** **\$86,230**  
(25.6% vs. prior year)

City Attorney Proposed and Historical Budget vs. Actual

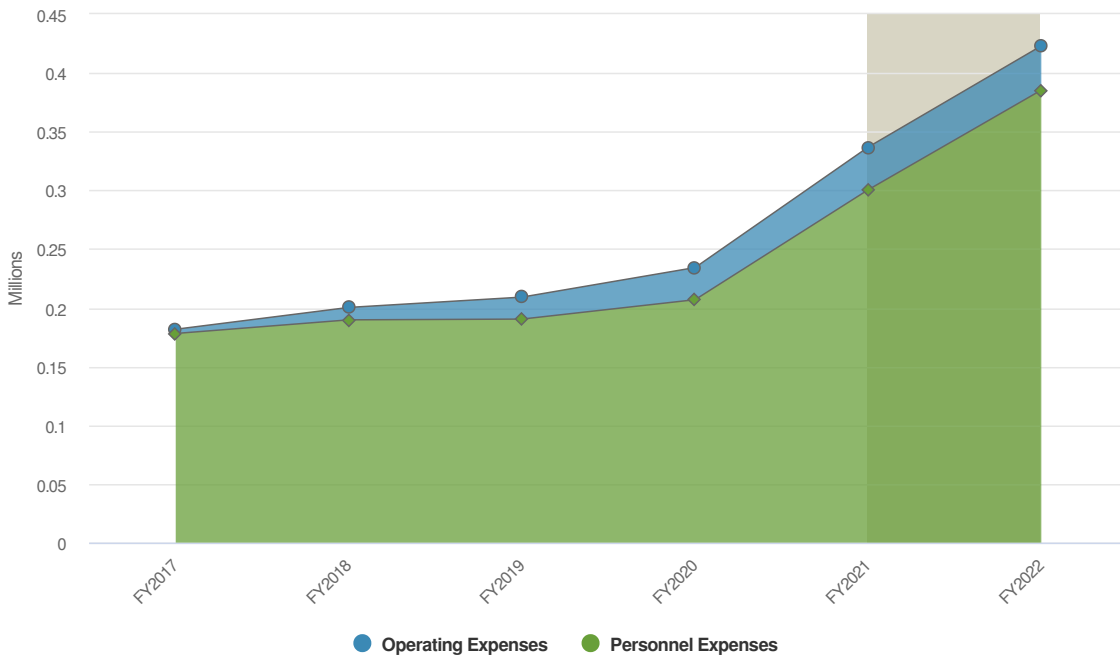


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



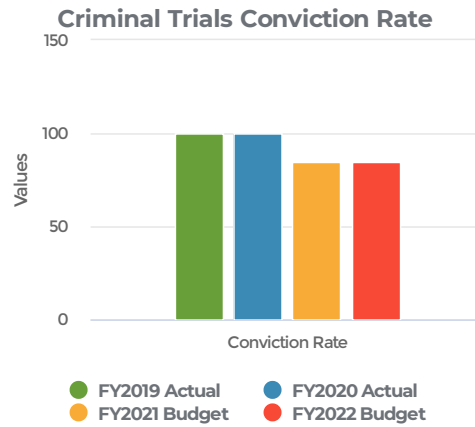
Grey background indicates budgeted figures.



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>City Attorney</b>						
SALARIES	10-405-1101	\$145,254.51	\$158,160.49	\$219,233.00	\$279,587.00	27.5%
OVERTIME	10-405-1105	\$36.96	\$414.55	\$1,184.00	\$592.00	-50%
INDUSTRIAL INSURANCE	10-405-1201	\$320.22	\$365.28	\$849.00	\$625.00	-26.4%
MEDICAL INSURANCE	10-405-1202	\$16,640.19	\$16,783.73	\$36,145.00	\$49,035.00	35.7%
FICA	10-405-1203	\$10,538.27	\$11,856.58	\$16,153.00	\$20,780.00	28.6%
ASRS	10-405-1204	\$17,550.63	\$19,290.45	\$26,935.00	\$34,770.00	29.1%
<b>Total City Attorney:</b>		<b>\$190,340.78</b>	<b>\$206,871.08</b>	<b>\$300,499.00</b>	<b>\$385,389.00</b>	<b>28.2%</b>
<b>Total Personnel Expenses:</b>		<b>\$190,340.78</b>	<b>\$206,871.08</b>	<b>\$300,499.00</b>	<b>\$385,389.00</b>	<b>28.2%</b>
<b>Operating Expenses</b>						
<b>City Attorney</b>						
OPERATING SUPPLIES	10-405-2101	\$711.37	\$419.68	\$2,750.00	\$2,750.00	0%
OFFICE EQUIPMENT	10-405-2116	\$212.87	\$0.00	\$2,000.00	\$2,000.00	0%
CELL PHONES	10-405-2402	\$663.85	\$668.03	\$1,740.00	\$1,980.00	13.8%
CONTRACT SERVICES	10-405-2590	\$15,218.68	\$25,722.35	\$25,000.00	\$25,000.00	0%
TRAVEL, MEALS AND SCHOOLS	10-405-2700	\$963.05	\$53.69	\$3,100.00	\$4,000.00	29%
SUBSCRIPTIONS/MEMBERSHIPS	10-405-2804	\$505.00	\$505.00	\$1,000.00	\$1,200.00	20%
PUBLICATIONS AND ADVERTISING	10-405-2805	\$450.69	\$0.00	\$750.00	\$750.00	0%
<b>Total City Attorney:</b>		<b>\$18,725.51</b>	<b>\$27,368.75</b>	<b>\$36,340.00</b>	<b>\$37,680.00</b>	<b>3.7%</b>
<b>Total Operating Expenses:</b>		<b>\$18,725.51</b>	<b>\$27,368.75</b>	<b>\$36,340.00</b>	<b>\$37,680.00</b>	<b>3.7%</b>
<b>Total Expense Objects:</b>		<b>\$209,066.29</b>	<b>\$234,239.83</b>	<b>\$336,839.00</b>	<b>\$423,069.00</b>	<b>25.6%</b>

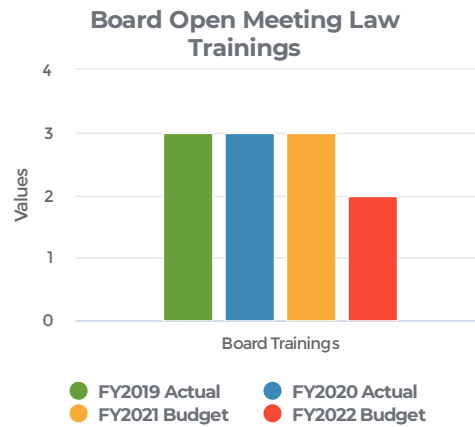
## Goal #1 - Quality of Life

The City Attorney provides quality legal advice and counsel in a cost-effective manner to reduce the liability exposure of the City.



## Goal #2 - High Performing Organization

The City Attorney provided the highest quality, competent legal advice and services to the City Council and all City Departments.

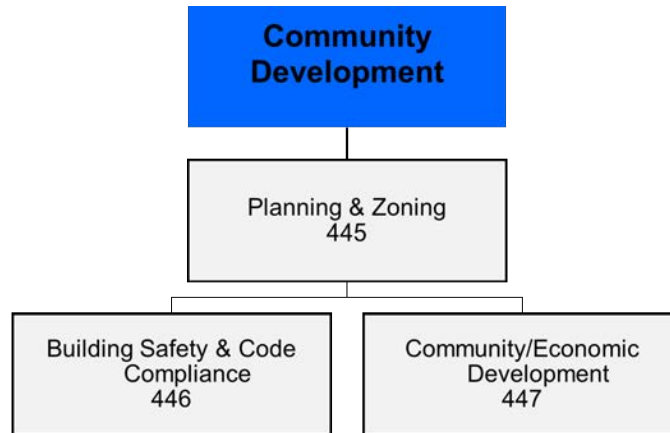


# Community Development



Zachary Montgomery  
Planner Director

## Organizational Chart



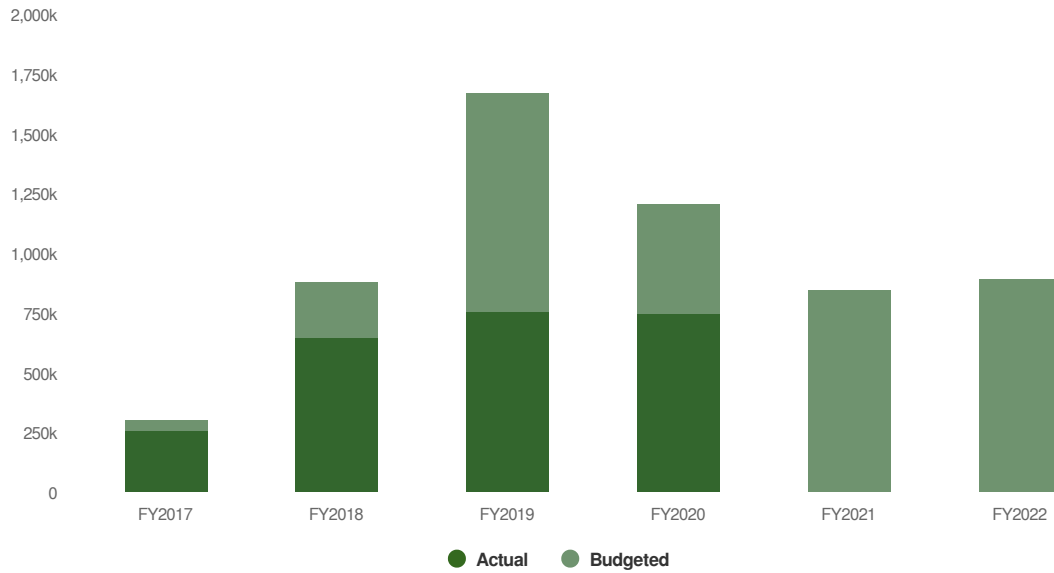
## Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>Community Development</b>				
445 Planning/Zoning	1.00	1.00	1.00	1.00
446 Building Safety	2.00	2.00	1.00	1.00
447-Community/Economic Development	3.00	3.00	3.00	2.00
<b>Community Development Total</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>4.00</b>
<b>Grand Total</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>4.00</b>

## Expenditures Summary

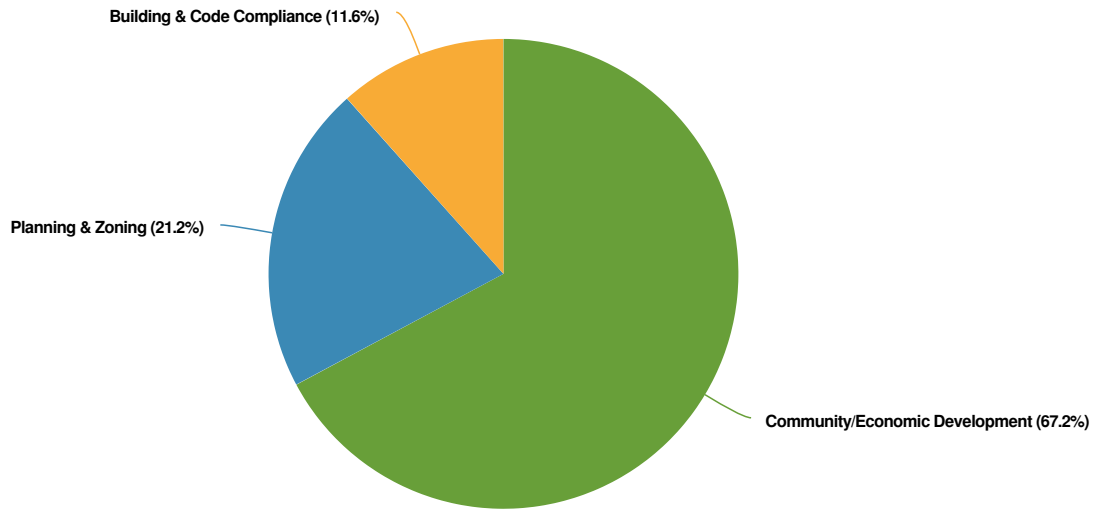
**\$895,999** **\$49,639**  
(5.86% vs. prior year)

Community Development Proposed and Historical Budget vs. Actual

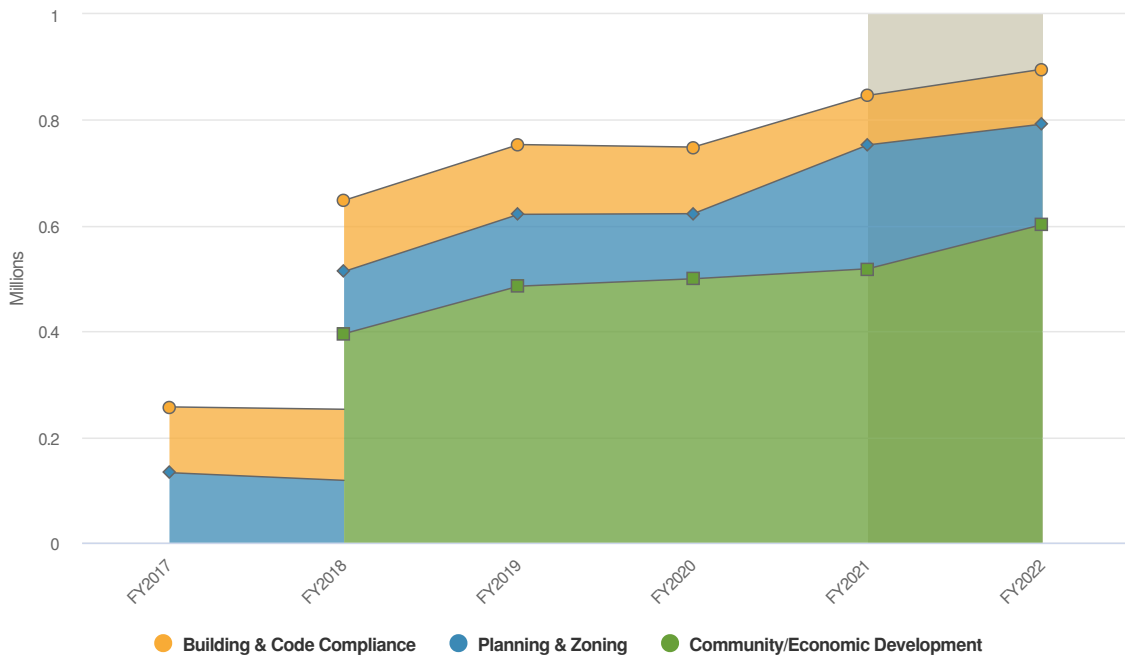


# Expenditures by Function

## Budgeted Expenditures by Function



## Budgeted and Historical Expenditures by Function

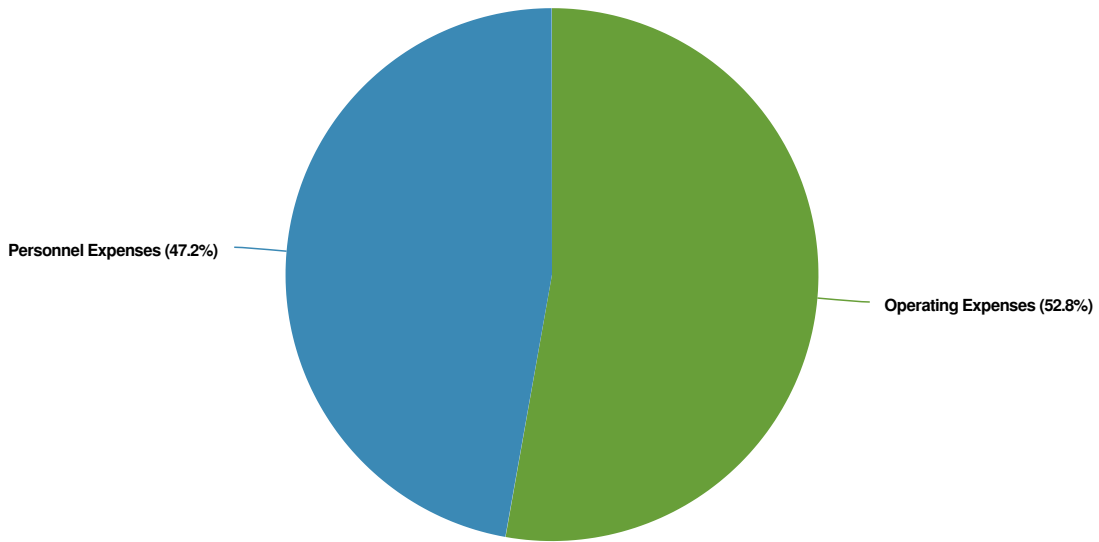


Grey background indicates budgeted figures.

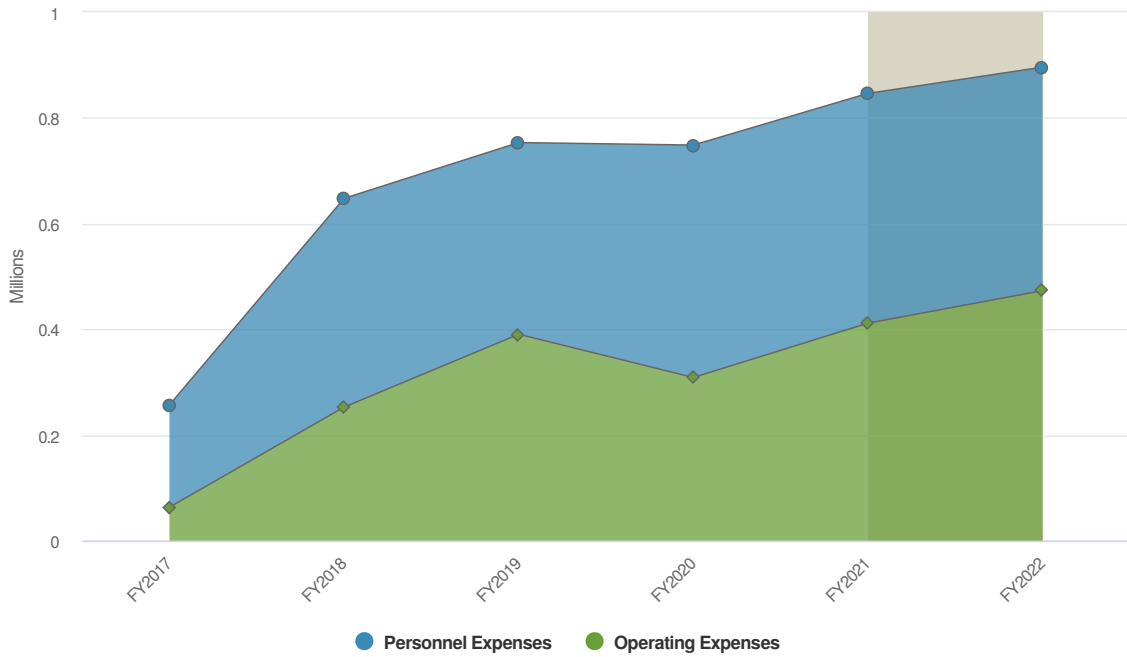
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Budgeted (% Change)
Expenditures						
Community Development						
Planning & Zoning						
Personnel Expenses		\$49,771.47	\$45,621.31	\$67,189.00	\$78,627.00	17%
Operating Expenses		\$86,188.90	\$77,606.97	\$167,210.00	\$111,440.00	-33.4%
<b>Total Planning &amp; Zoning:</b>		<b>\$135,960.37</b>	<b>\$123,228.28</b>	<b>\$234,399.00</b>	<b>\$190,067.00</b>	<b>-18.9%</b>
Building & Code Compliance						
Personnel Expenses		\$121,016.99	\$114,949.62	\$83,801.00	\$98,178.00	17.2%
Operating Expenses		\$11,048.70	\$11,099.36	\$9,920.00	\$5,740.00	-42.1%
<b>Total Building &amp; Code Compliance:</b>		<b>\$132,065.69</b>	<b>\$126,048.98</b>	<b>\$93,721.00</b>	<b>\$103,918.00</b>	<b>10.9%</b>
Community/Economic Development						
Personnel Expenses		\$191,965.05	\$279,268.49	\$283,880.00	\$246,094.00	-13.3%
Operating Expenses		\$293,307.19	\$220,016.20	\$234,360.00	\$355,920.00	51.9%
<b>Total Community/Economic   Development:</b>		<b>\$485,272.24</b>	<b>\$499,284.69</b>	<b>\$518,240.00</b>	<b>\$602,014.00</b>	<b>16.2%</b>
<b>Total Community Development:</b>		<b>\$753,298.30</b>	<b>\$748,561.95</b>	<b>\$846,360.00</b>	<b>\$895,999.00</b>	<b>5.9%</b>
<b>Total Expenditures:</b>		<b>\$753,298.30</b>	<b>\$748,561.95</b>	<b>\$846,360.00</b>	<b>\$895,999.00</b>	<b>5.9%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



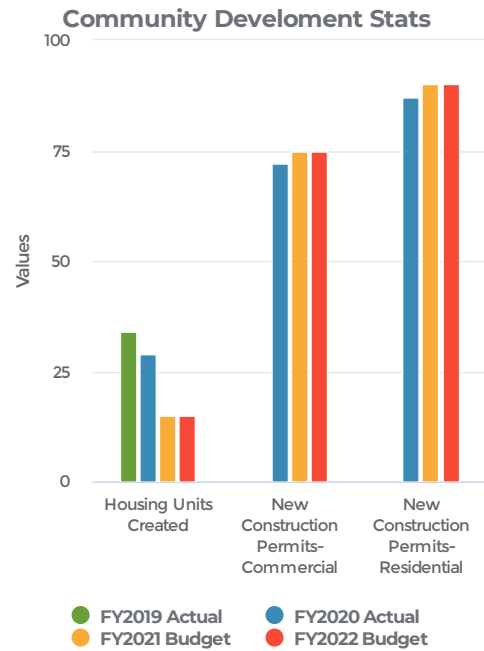
Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Community Development		\$362,754	\$439,839	\$434,870	\$422,899	-2.8%
<b>Total Personnel Expenses:</b>		<b>\$362,754</b>	<b>\$439,839</b>	<b>\$434,870</b>	<b>\$422,899</b>	<b>-2.8%</b>
Operating Expenses						
Community Development		\$390,545	\$308,723	\$411,490	\$473,100	15%
<b>Total Operating Expenses:</b>		<b>\$390,545</b>	<b>\$308,723</b>	<b>\$411,490</b>	<b>\$473,100</b>	<b>15%</b>
<b>Total Expense Objects:</b>		<b>\$753,298</b>	<b>\$748,562</b>	<b>\$846,360</b>	<b>\$895,999</b>	<b>5.9%</b>



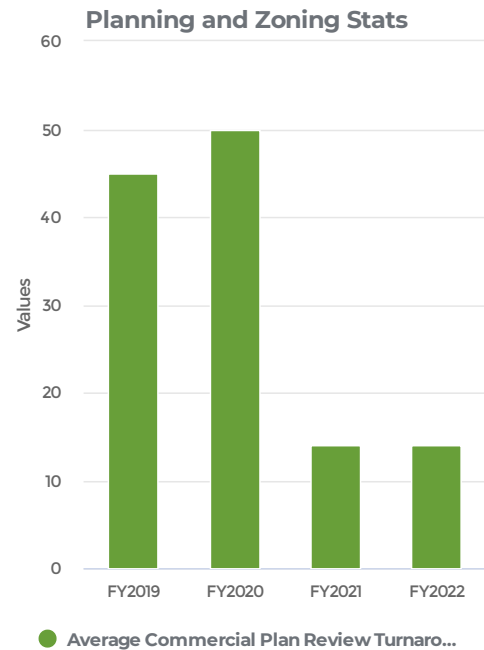
## Goal #1 - Community Development

Works with Planning and Zoning on development projects within the community.



## Goal #2 - High Performing Organization

Provide services for residents and property owners by assuring that all construction projects within the City are designed and built to building code standards.



# Planning and Zoning

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>445 Planning/Zoning</b>				
Planner/GIS	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**PURPOSE:**

To be more customer-friendly in helping our local residents and builders by finding more ways to say “YES” to meeting their building, improvement and development requests, while facilitating more high-end, sustainable growth, to allow us to better attract viable economic opportunities, develop robust and endearing neighborhoods, and enhance the community’s overall quality of life, so we become the place where national and international tourists want to come, and where our local residents and business owners want to live, work and play for generations to come.

**DEPARTMENT DESCRIPTION:**

The restructured Planning & Zoning Department provides creative, high-end, and customer-friendly planning and development services, along with long-range strategic and comprehensive planning and zoning, to continually enhance and improve the City’s aesthetics, usability and value, while also helping it become more of a regional destination and home for future residential and commercial growth, resulting in an increase in the quality and quantity of the overall goods, services and activities available.

**DEPARTMENTAL ACTIVITIES:**

- Implement City Council Policies and Strategic Priorities for all City-wide Residential, Commercial and Industrial Planning, Zoning, Building Permitting and inspections.
- Work with Economic Development on site-selection, business recruitment and business retention development, and general enhancement projects throughout the community.
- Foster Economic Development and Tourism growth through logical development codes and efficient planning practices to save time and money.
- Participates in capital improvement planning while also seeking out grant opportunities to help pay for those needed improvements.
- Manages all City Planning, Zoning, Building, Permitting and Inspection functions.
- Staff Planning and Zoning Commission and City Council meetings and other public meetings and hearings as-needed, and issue staff reports and public notifications.
- Review zoning, site plan, subdivision, conditional use permit and sign permits, and verify for compliance against adopted City Development Codes and Regulations.
- Coordinate with Coconino County GIS, Page Police/Fire Dispatch, all local utilities, the U.S. Postal Service, ADOT, and any other outside agencies pertaining to City addressing.
- Advise the public on land use and zoning regulations and/or changes and updates to same.
- Prepare and present variance requests to the Board of Adjustment.
- Coordinate and attend Subdivision Committee and Site Plan Review Committee meetings.
- Maintain, administer, and amend the City of Page Zoning Ordinance, Subdivision Regulations, and General Plan as required by Arizona Revised Statutes or as desired for improvement.

**FY 2022 Priorities:**

- Eliminate use of outside consultants previously hired to perform daily planning & zoning functions and perform all of these required day-to-day duties in-house with the new Director.
- Streamline the Site Plan Review Process to be efficient and considerably more customer-friendly.
- Streamline all other internal Processes and Procedures to be efficient and customer-friendly
- Advertise RFP and initiate the Comprehensive General Plan Update with an outside consultant.
- Review all previous plans, projects and programs and eliminate those deemed unnecessary.
- Update Future Land Use Map (FLUM) and Zoning Map through the General Plan Update.
- Perform a Comprehensive Zoning and Subdivision Code audit for all code updates.
- Get approval for in-house Development & Subdivision Codes and Processes Update.
- Eliminate pointless Minor Subdivision Review Committee through Subdivision Code Update.
- Get approval for in-house Zoning & Development Codes and Processes Update.
- Write and Submit EDA Grant for Economic Revitalization of the City prior to Deadline.
- With help from iWorQ, develop and implement a more user-friendly digital application system.

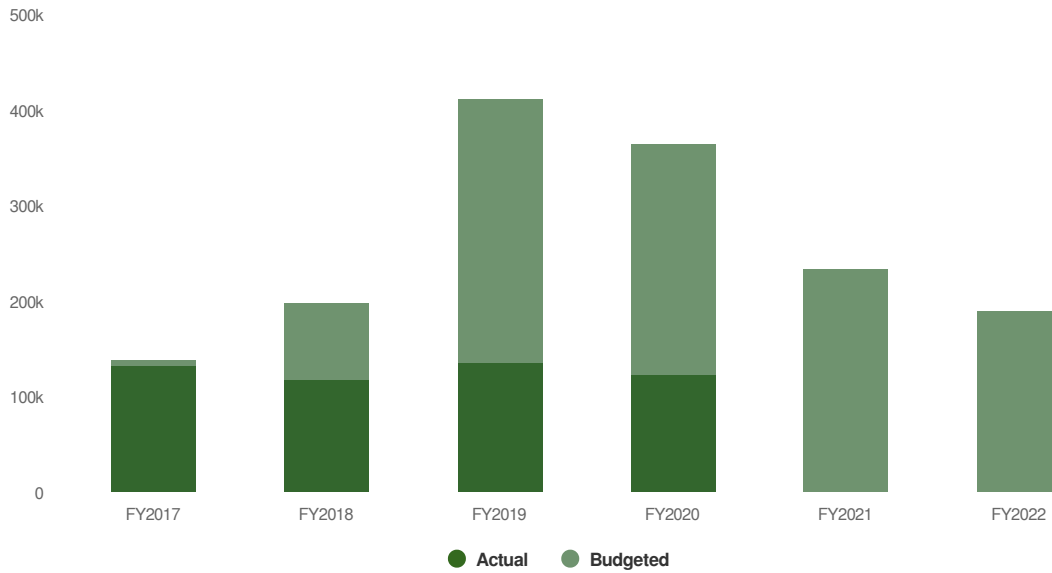
**FY 2021 Major Objectives Accomplished:**

- No significant accomplishments were made during the transitional restructuring of the Department from Community Development to Planning & Zoning with a new Director.

## Expenditures Summary

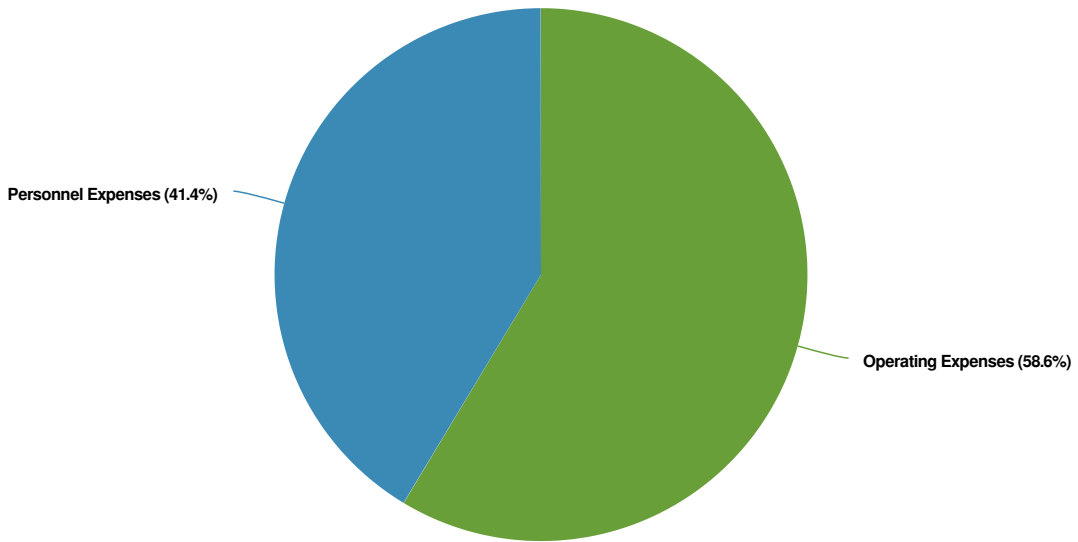
**\$190,067** **-\$44,332**  
(-18.91% vs. prior year)

Planning and Zoning Proposed and Historical Budget vs. Actual

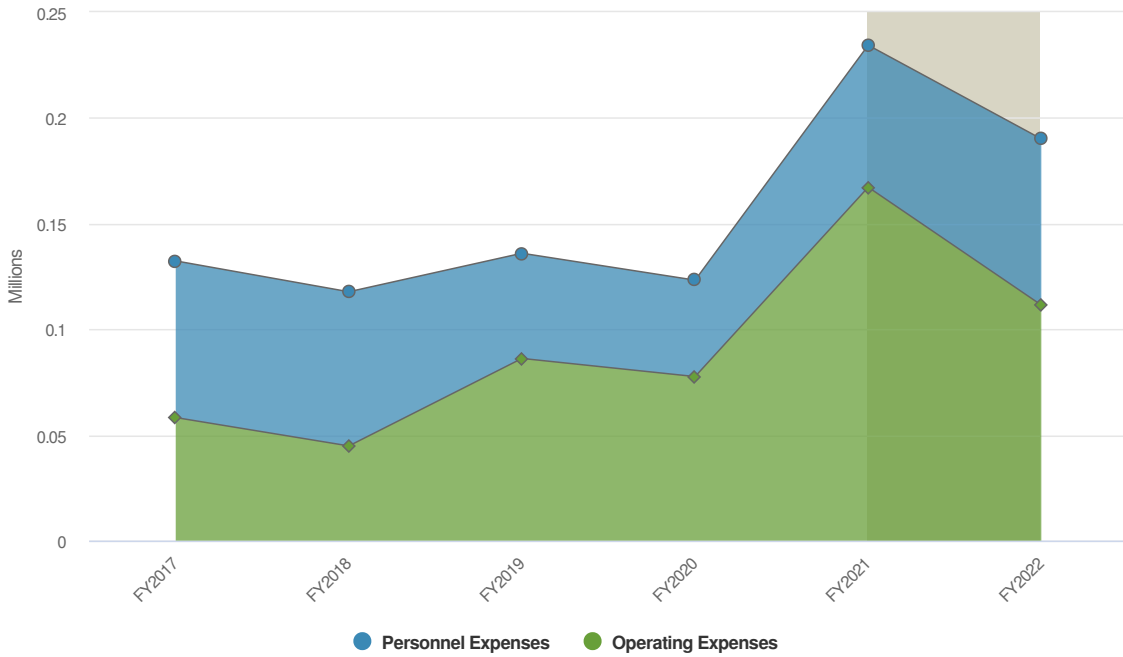


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community Development</b>						
SALARIES	10-445-1101	\$41,285	\$36,510	\$48,272	\$57,046	18.2%
OVERTIME	10-445-1105	\$0	\$159	\$593	\$649	9.4%
INDUSTRIAL INSURANCE	10-445-1201	\$2,502	\$1,557	\$845	\$998	18.1%
MEDICAL INSURANCE	10-445-1202	\$5,985	\$5,365	\$7,825	\$8,416	7.6%
FICA	10-445-1203	\$0	\$1,861	\$3,683	\$4,358	18.3%
ASRS	10-445-1204	\$0	\$169	\$5,971	\$7,160	19.9%
<b>Total Community Development:</b>		<b>\$49,771</b>	<b>\$45,621</b>	<b>\$67,189</b>	<b>\$78,627</b>	<b>17%</b>
<b>Total Personnel Expenses:</b>		<b>\$49,771</b>	<b>\$45,621</b>	<b>\$67,189</b>	<b>\$78,627</b>	<b>17%</b>
<b>Operating Expenses</b>						
<b>Community Development</b>						
OPERATING SUPPLIES	10-445-2101	\$497	\$145	\$0	\$0	0%
CELL PHONES	10-445-2402	\$663	\$810	\$660	\$720	9.1%
CONTRACT SERVICES	10-445-2590	\$82,976	\$74,262	\$164,000	\$109,000	-33.5%
TRAVEL, MEALS AND SCHOOLS	10-445-2700	\$2,052	\$2,150	\$2,200	\$1,000	-54.5%
SUBSCRIPTIONS/MEMBERSHIPS	10-445-2804	\$0	\$240	\$350	\$720	105.7%
<b>Total Community Development:</b>		<b>\$86,189</b>	<b>\$77,607</b>	<b>\$167,210</b>	<b>\$111,440</b>	<b>-33.4%</b>
<b>Total Operating Expenses:</b>		<b>\$86,189</b>	<b>\$77,607</b>	<b>\$167,210</b>	<b>\$111,440</b>	<b>-33.4%</b>
<b>Total Expense Objects:</b>		<b>\$135,960</b>	<b>\$123,228</b>	<b>\$234,399</b>	<b>\$190,067</b>	<b>-18.9%</b>

# Building Safety

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>446 Building Safety</b>				
Building Inspector	1.00	1.00	1.00	0.00
Building Official	0.00	0.00	0.00	1.00
Community Enhancement Technician	1.00	1.00	0.00	0.00
<b>Division Total</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>

### PURPOSE:

The primary purpose of the Building Safety Division of the Planning & Zoning Department is to guide and assist the public in building safe structures within the city limits, while helping to protect neighborhoods from deteriorating conditions that deleteriously impact property values and the community.

### DIVISION DESCRIPTION:

The Building Safety Division is responsible for assisting our local residents and builders in their efforts to:

- Demolish and remove old dilapidated/condemned structures deemed uninhabitable and/or unsafe;
- Enhance and maintain existing structures to increase their lifespan and usability; and finally,
- Design and build new quality residential, commercial and industrial structures to last and be safe.

All of these functions of the Building Safety Division help maintain and increase overall building safety and property values into perpetuity.

### DIVISION ACTIVITIES:

- Plan review for residential, commercial and industrial construction projects.
- Issue and maintain records of all permits required to be maintained by State Law.
- Prepare and submit all State, County and City required reports on building inspections.
- Schedule and conduct inspections for demolitions, new construction and special events.
- Collect permit fees.

### DIVISION GOALS & OBJECTIVES:

- Provide services for residents and property owners by assuring that all construction projects within the City are designed and built to current and adopted building code standards.
- Continue to leverage technology in innovative ways to better improve the efficiency and effectiveness of day-to-day operations and special projects

### FY 2021-22 Priorities:

- Continue to strive for 100% compliance with building codes for all projects through accurate recording and thorough site plan and construction plan reviews and inspections.

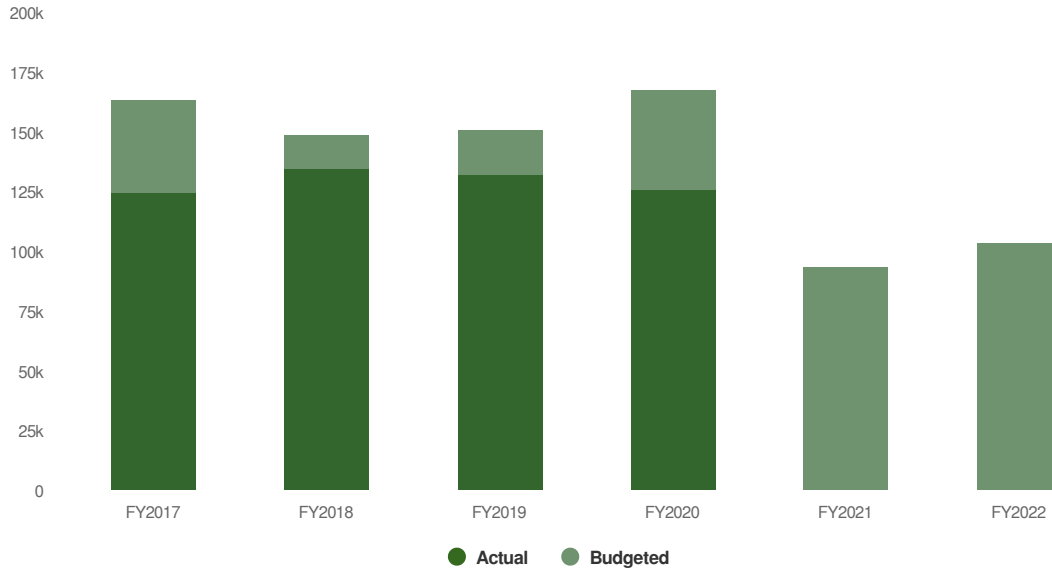
### FY 2020-21 Major Objectives Accomplished:

- Implementation of updated Building and Fire Codes to current internationally recognized standards.

## Expenditures Summary

**\$103,918** **\$10,197**  
(10.88% vs. prior year)

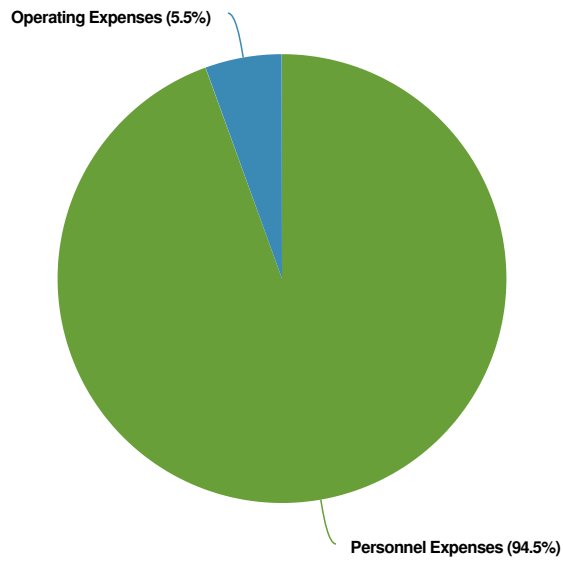
### Building Safety Proposed and Historical Budget vs. Actual



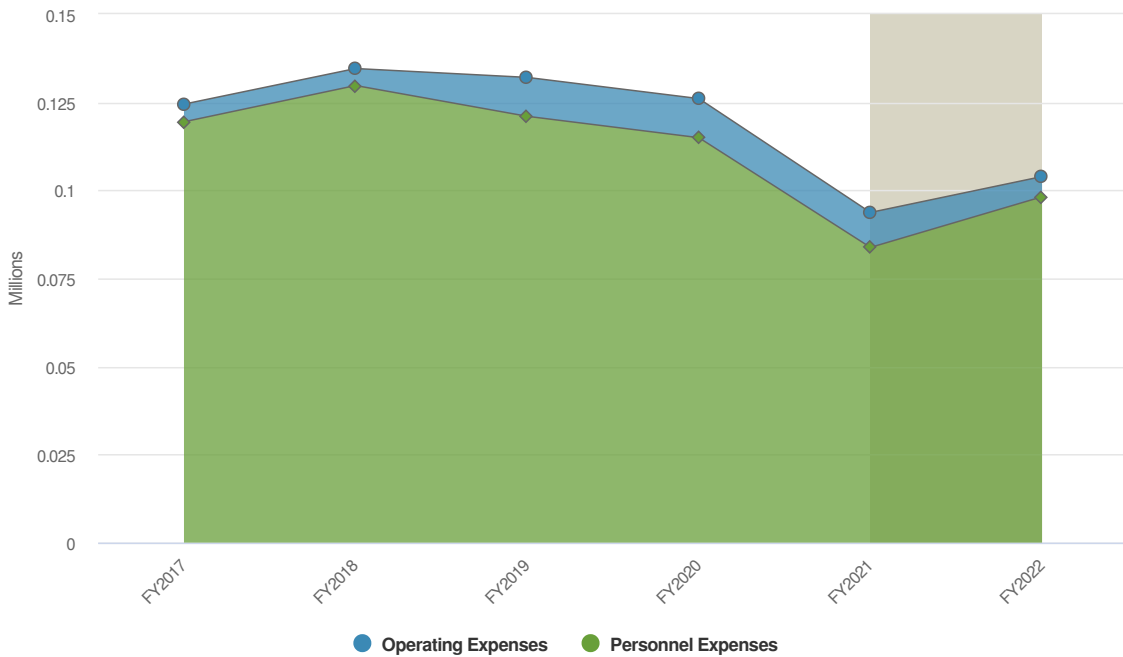


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community Development</b>						
SALARIES	10-446-1101	\$78,692	\$75,151	\$53,838	\$65,097	20.9%
OVERTIME	10-446-1105	\$523	\$1,991	\$670	\$750	11.9%
INDUSTRIAL INSURANCE	10-446-1201	\$4,947	\$3,349	\$942	\$1,138	20.8%
MEDICAL INSURANCE	10-446-1202	\$22,273	\$19,839	\$17,785	\$18,248	2.6%
FICA	10-446-1203	\$5,493	\$5,449	\$3,905	\$4,773	22.2%
ASRS	10-446-1204	\$9,089	\$9,171	\$6,661	\$8,172	22.7%
<b>Total Community Development:</b>		<b>\$121,017</b>	<b>\$114,950</b>	<b>\$83,801</b>	<b>\$98,178</b>	<b>17.2%</b>
<b>Total Personnel Expenses:</b>		<b>\$121,017</b>	<b>\$114,950</b>	<b>\$83,801</b>	<b>\$98,178</b>	<b>17.2%</b>
<b>Operating Expenses</b>						
<b>Community Development</b>						
OPERATING SUPPLIES	10-446-2101	\$5,953	\$456	\$0	\$0	0%
EQUIPMENT REPAIR/MAINTENANCE	10-446-2115	\$0	\$0	\$200	\$0	-100%
BOOKS	10-446-2260	\$377	\$767	\$800	\$200	-75%
CELL PHONES	10-446-2402	\$1,592	\$1,584	\$1,320	\$1,440	9.1%
CONTRACT SERVICES	10-446-2590	\$0	\$3,197	\$1,500	\$1,500	0%
TRAVEL, MEALS AND SCHOOLS	10-446-2700	\$2,681	\$4,790	\$5,500	\$2,000	-63.6%
SUBSCRIPTIONS/MEMBERSHIPS	10-446-2804	\$445	\$305	\$600	\$600	0%
<b>Total Community Development:</b>		<b>\$11,049</b>	<b>\$11,099</b>	<b>\$9,920</b>	<b>\$5,740</b>	<b>-42.1%</b>
<b>Total Operating Expenses:</b>		<b>\$11,049</b>	<b>\$11,099</b>	<b>\$9,920</b>	<b>\$5,740</b>	<b>-42.1%</b>
<b>Total Expense Objects:</b>		<b>\$132,066</b>	<b>\$126,049</b>	<b>\$93,721</b>	<b>\$103,918</b>	<b>10.9%</b>

# Community/Economic Development

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>447-Community/Economic Development</b>				
Administrative Assistant	0.00	1.00	1.00	0.00
Community Development Director	1.00	1.00	1.00	0.00
Economic Development Coordinator	1.00	1.00	1.00	1.00
Planning Director	0.00	0.00	0.00	1.00
<b>Division Total</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>

## PURPOSE

To facilitate high-quality and sustainable growth and development by attracting & expanding economic opportunities, developing robust neighborhoods, and enhancing the community's overall quality of life.

## DEPARTMENT DESCRIPTION

The Economic Development Department provides high-quality and customer-oriented development services, marketing, workforce training, and sustainable economic development. Economic Development Department assists at helping the vulnerable and distressed business communities and citizens achieve a higher quality of life.

## DEPARTMENTAL ACTIVITIES

- Implements the City Council Strategic Priorities for Community and Economic Development.
- Works with Economic Development Advisory Board on strategic priorities for the business community.
- Develops and implements Economic Development and Tourism strategies to grow and maintain a strong local economy.
- Participates in capital improvement planning; seeks and administers grants.
- Manages tourism marketing.

### FY 2021-22 Priorities

- Collaborate with economic development partners to develop and support common objectives; promote local job creation and retention; and explore options for affordable housing.
- Continue to adapt operations and work with partners to provide resources to our community to minimize the impact of COVID.
- Continue to engage with local business owners and the Chamber of Commerce to better understand successes and struggles within their specific industry.
- Mindfully market Page as a world class destination and encourage businesses to maintain a high level of quality in their goods and services.
- Continue Downtown revitalization through the Streetscape Master Plan.
- Grant writing
  - Economic Development Association Grant
    - \$5m for Downtown Revitalization
  - USDA Economic Development Grant
    - \$50,000 for Economic Development Strategic Planning
  - Arizona Office of Tourism Grant
    - \$250,000 for Golf Course Outdoor entertainment

### FY 2020-21 Major Objectives Accomplished

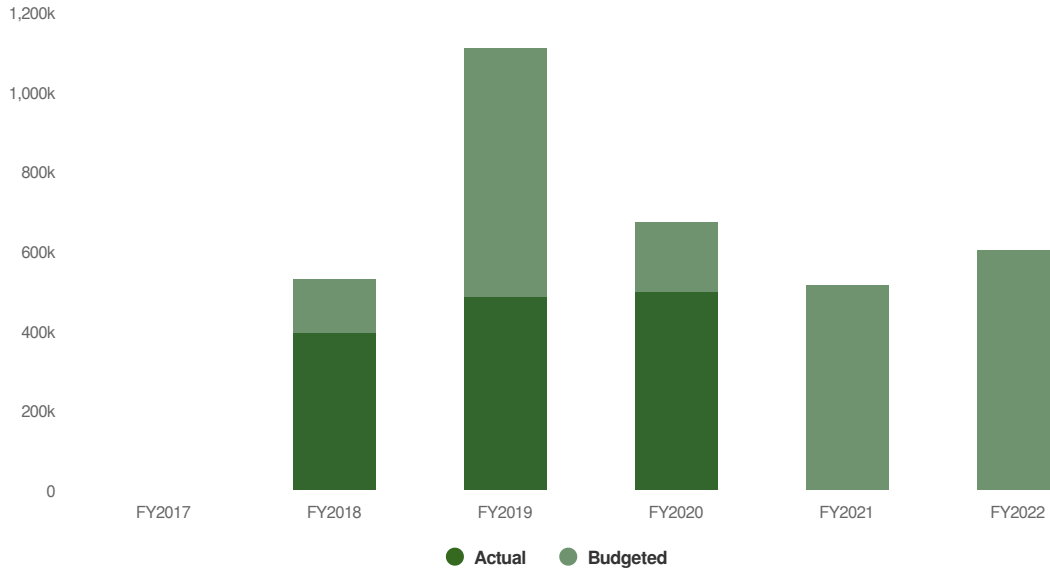
- Local Economic Development
  - Business Attraction
    - Grand Canyon Brewery (in process)
    - KOA Resort (planning stage)
    - Tractor Supply Company (recruitment stage)
    - Wander Boutique Hotel (planning stage)
    - Electric Vehicle Charging Stations (planning stage)
  - Business Expansion
    - Family Fun Center (planning stage)
    - Tourist trolley commuter (planning stage)
    - Circle K (in process)
    - ATV/UTV tours (in process)
  - Workforce Development
    - Hosted various training through Coconino Community College on Soft Skill development and Emotional Intelligence.
      - Effort to increase customer service throughout the hospitality industry in Page.
    - Partner with Arizona at Work and assisted in connecting them with local businesses in need of workforce help.
- Regional Economic Development
  - Assist County Health with the creation of an Enhanced Food Handlers card (product of COVID-19).
  - Teamed with NAU, Economic Policy Institution to create COVID-19 Task Force Economic Survey used for grants and identifying economic needs because of COVID.
  - Part of leadership with Coconino County Social Services Safety Net – COVID 19 Task Force
    - Catholic Charities expanded services as a result in Page
  - Assisted Mayor Diak in the reopening of Grand Canyon Entrance (East) reopening.
  - Participated with Colorado Plateau Economic Development Alliance.
  - Maintain a strong relationship with Navajo Nation specifically chapters in Page's Region.
- State Economic Development
  - Participated as a panelist for the Federal Reserve Bank – San Francisco
    - Discussed financial needs for rural small business moving forward.
  - AAED
    - Chair for the Rural Committee
    - Attended Basic Economic Development Course
      - Won Best Group Presentation

- Joined Workforce and Professional Education Committees
- Won best website of the year
- Nominated for Economic Developer of the Year
- COVID Response Economic Development
  - Teamed up with the Chamber of Commerce and Small Business Development Center to host virtual meetings:
    - Back to Business Monday's
      - Updates on funding available for distress businesses.
      - Networking opportunity for businesses to form potential business partnerships.
    - Tourism Tuesday's/Thursday's.
      - Safe and Clean practices, marketing strategies, and networking
    - Workforce Wednesday
      - Connecting with local, county, and state workforce officials to create virtual job fairs, trainings through CCC.
    - Thursday Thinktank
      - How to optimize tourism, convenience of visitor, and more
    - Crisis Marketing for COVID safety
      - High traveler advisory warnings
      - Mask mandate education
    - First in Arizona as a Safe and Clean City for hotels through the Arizona Lodging and Tourism Association.
- Federal Economic Development
  - Maintain strong relationships with our federal representation to achieve our economic strategic priorities.
    - Senator Kelly and Sinema's teams
    - Congressman O'Halleran

## Expenditures Summary

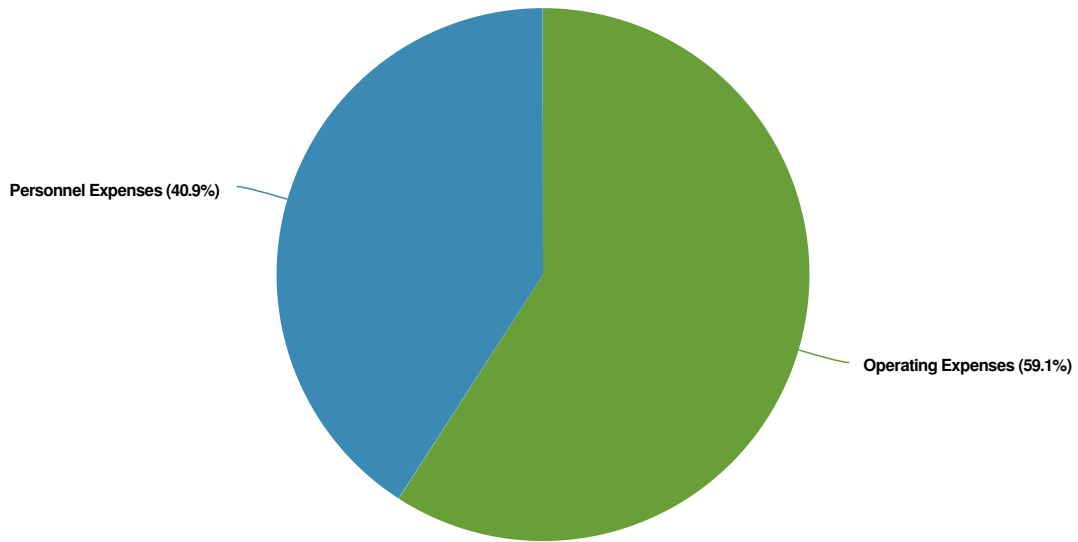
**\$602,014** **\$83,774**  
(16.17% vs. prior year)

Economic Development Proposed and Historical Budget vs. Actual

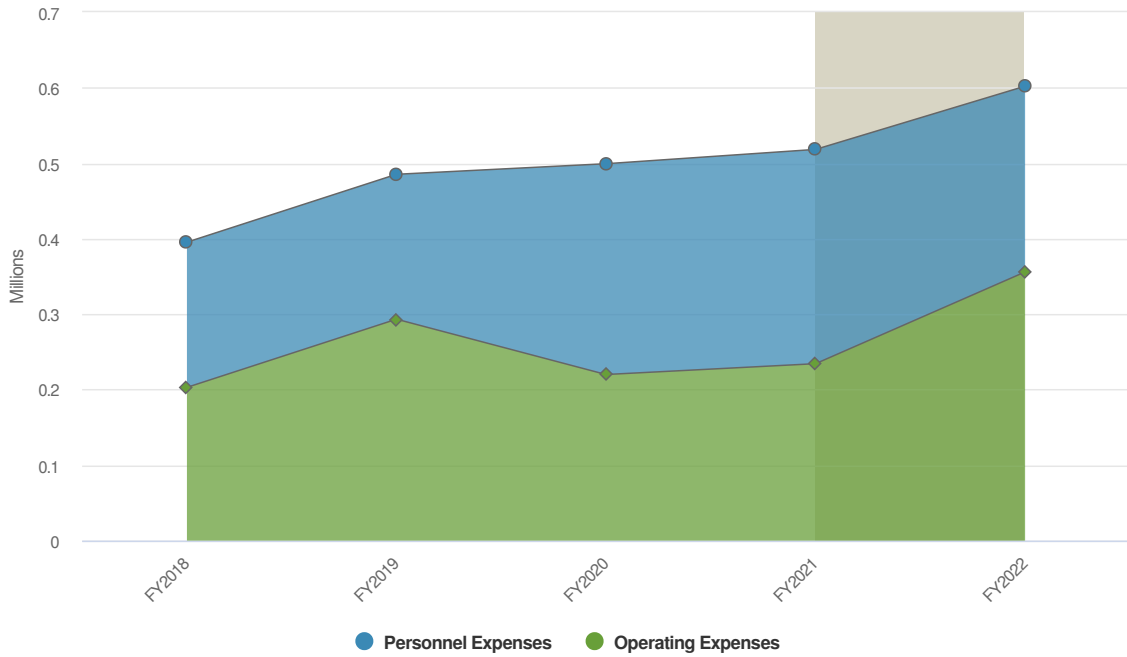


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community Development</b>						
SALARIES	10-447-1101	\$157,030	\$190,751	\$190,129	\$166,548	-12.4%
OVERTIME	10-447-1105	\$98	\$228	\$1,290	\$828	-35.8%
INDUSTRIAL INSURANCE	10-447-1201	\$472	\$2,684	\$456	\$1,834	302.2%
MEDICAL INSURANCE	10-447-1202	\$17,017	\$48,741	\$54,872	\$43,976	-19.9%
FICA	10-447-1203	\$6,617	\$13,731	\$13,742	\$12,137	-11.7%
ASRS	10-447-1204	\$10,730	\$23,134	\$23,391	\$20,771	-11.2%
<b>Total Community Development:</b>		<b>\$191,965</b>	<b>\$279,268</b>	<b>\$283,880</b>	<b>\$246,094</b>	<b>-13.3%</b>
<b>Total Personnel Expenses:</b>		<b>\$191,965</b>	<b>\$279,268</b>	<b>\$283,880</b>	<b>\$246,094</b>	<b>-13.3%</b>
<b>Operating Expenses</b>						
<b>Community Development</b>						
OPERATING SUPPLIES	10-447-2101	\$6,838	\$5,676	\$3,000	\$3,000	0%
CELL PHONES	10-447-2402	\$508	\$1,336	\$660	\$1,920	190.9%
POSTAGE	10-447-2403	\$96	\$0	\$0	\$0	0%
EVENTS	10-447-2510	\$45,762	\$29,942	\$30,000	\$30,000	0%
MARKETING & PROMOTION	10-447-2540	\$109,569	\$81,754	\$85,000	\$100,000	17.6%
MEETINGS	10-447-2550	\$3,770	\$972	\$500	\$500	0%
CONTRACT SERVICES	10-447-2590	\$26,197	\$71,506	\$85,000	\$195,000	129.4%
TRAVEL, MEALS AND SCHOOLS	10-447-2700	\$3,340	\$5,191	\$7,700	\$3,000	-61%
SUBSCRIPTIONS/MEMBERSHIPS	10-447-2804	\$2,228	\$1,130	\$2,000	\$2,000	0%
FAMILIARIZATION TOURS	10-447-3290	\$0	\$55	\$500	\$500	0%
MUSEUM/VISITOR CENTER	10-447-9865	\$70,000	\$0	\$0	\$0	0%
CHAMBER OF COMMERCE	10-447-9866	\$25,000	\$20,000	\$20,000	\$20,000	0%
CITY DEVELOPMENT	10-447-9875	\$0	\$2,454	\$0	\$0	0%
<b>Total Community Development:</b>		<b>\$293,307</b>	<b>\$220,016</b>	<b>\$234,360</b>	<b>\$355,920</b>	<b>51.9%</b>
<b>Total Operating Expenses:</b>		<b>\$293,307</b>	<b>\$220,016</b>	<b>\$234,360</b>	<b>\$355,920</b>	<b>51.9%</b>
<b>Total Expense Objects:</b>		<b>\$485,272</b>	<b>\$499,285</b>	<b>\$518,240</b>	<b>\$602,014</b>	<b>16.2%</b>

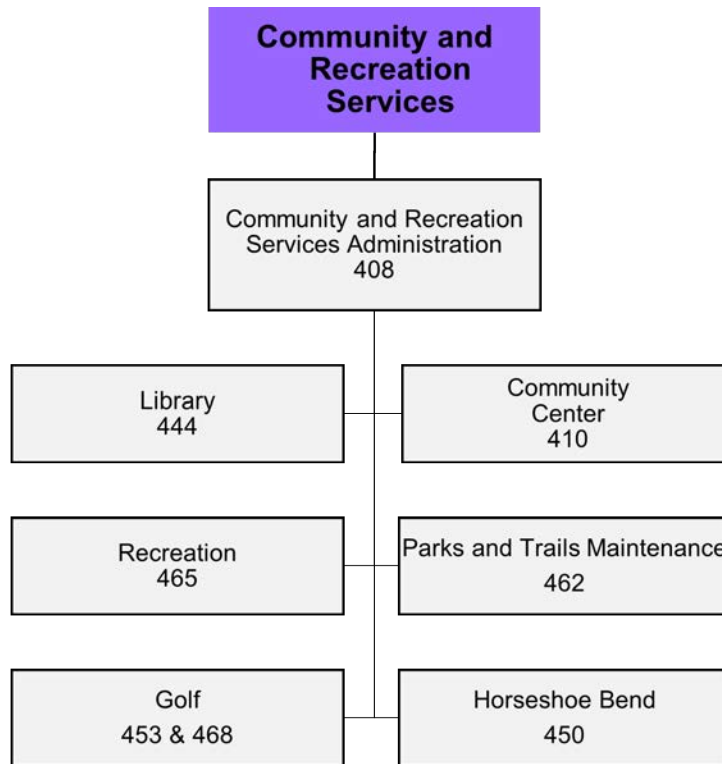


# Community and Recreation Services



Lynn Cormier  
Community & Recreation Services Director

## Organizational Chart



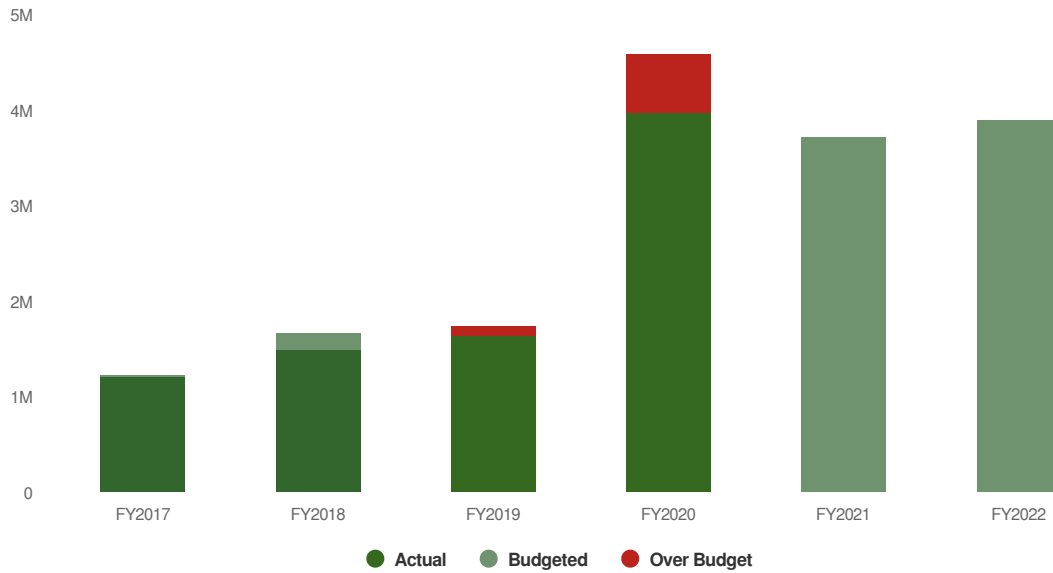
## Department Full-Time Equivalent

Department	FY2019	FY2020	FY2021	FY2022
<b>Community and Recreation Services</b>				
408 Community Service Administration	1.00	0.25	0.25	1.25
410 Community Center	3.52	5.07	4.47	4.31
444 Library	10.35	6.41	6.22	7.74
462 Parks and Trail Maintenance	5.47	5.46	6.00	6.00
465 Recreation	3.35	3.65	1.74	2.74
<b>Community and Recreation Services Total</b>	<b>23.69</b>	<b>20.84</b>	<b>18.68</b>	<b>22.04</b>
<b>Grand Total</b>	<b>23.69</b>	<b>20.84</b>	<b>18.68</b>	<b>22.04</b>

## Expenditures Summary

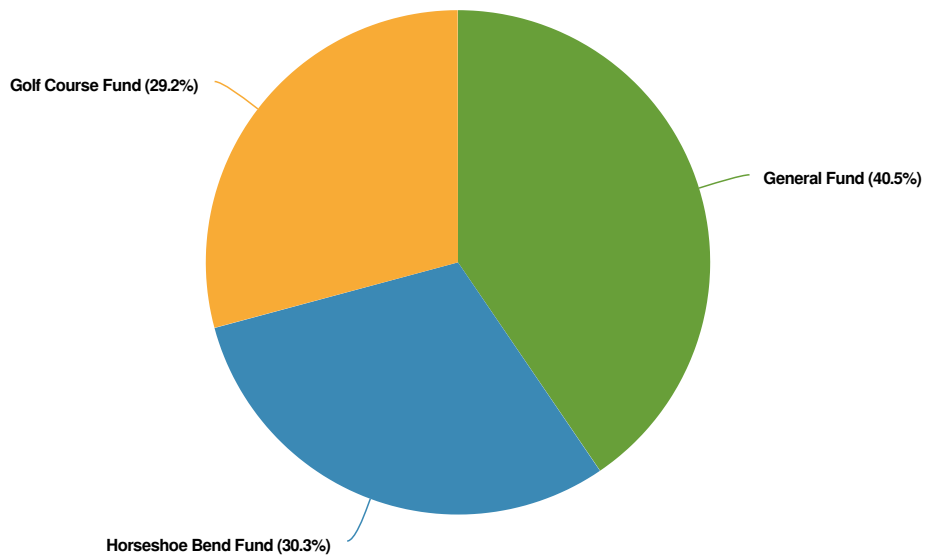
**\$3,895,586** **\$170,551**  
(4.58% vs. prior year)

Community and Recreation Services Proposed and Historical Budget vs. Actual

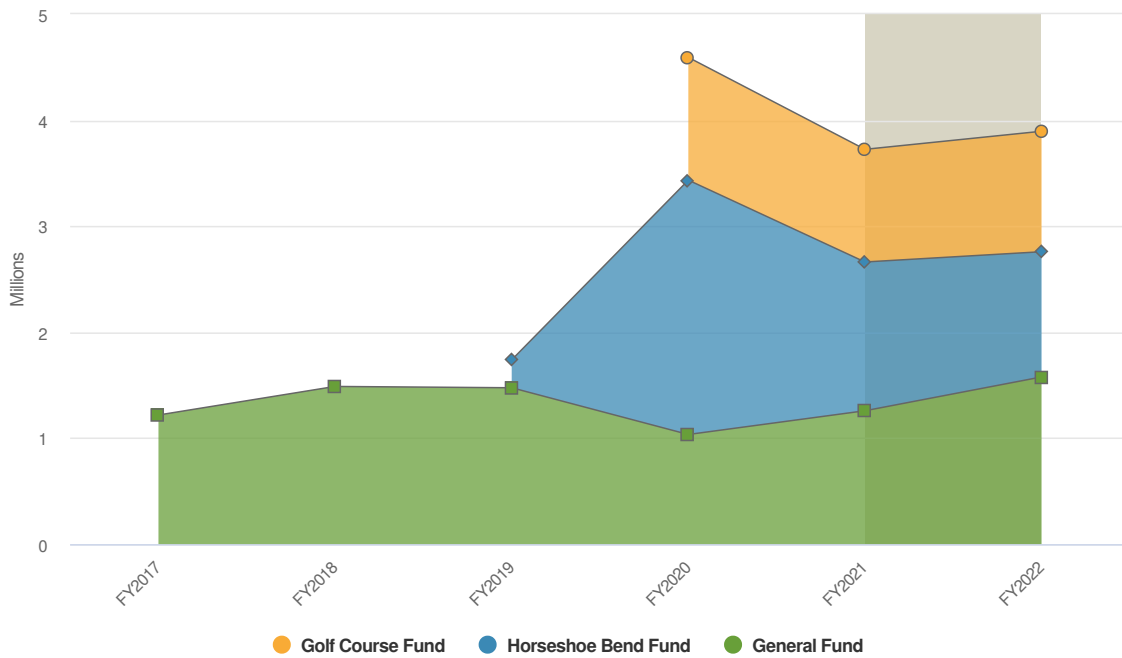


# Expenditures by Fund

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund

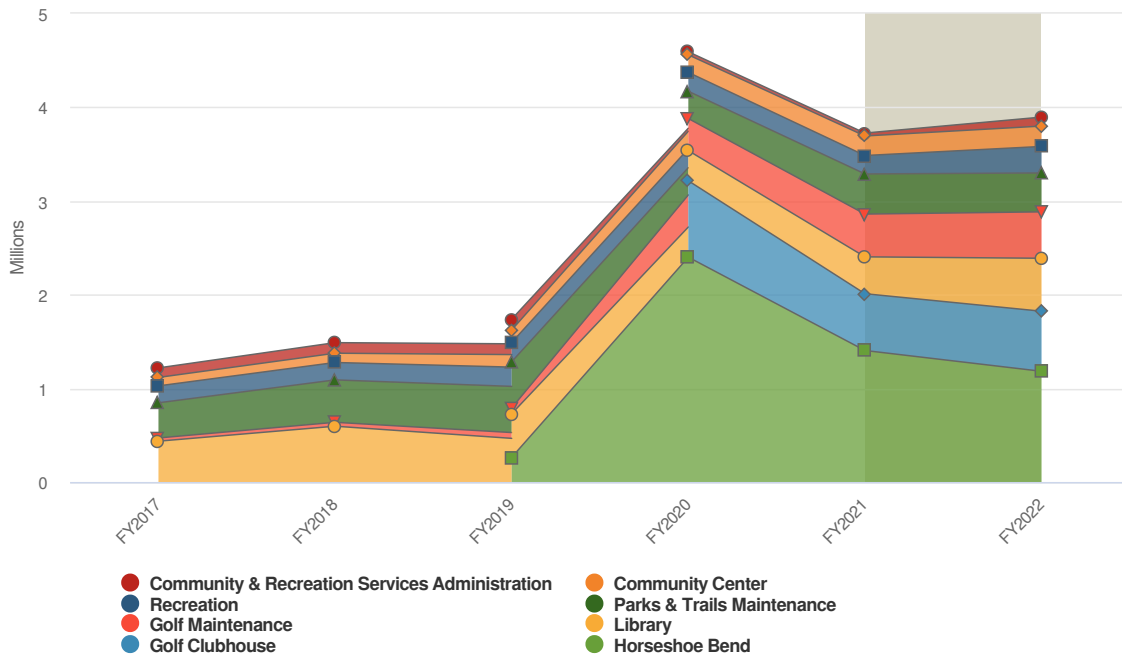


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 Budgeted vs. FY22 (% Change)
General Fund		\$1,475,218	\$1,034,227	\$1,258,156	\$1,577,044	25.3%
<b>Total General Fund:</b>		<b>\$1,475,218</b>	<b>\$1,034,227</b>	<b>\$1,258,156</b>	<b>\$1,577,044</b>	<b>25.3%</b>
Horseshoe Bend Fund		\$263,265	\$2,400,163	\$1,403,808	\$1,181,774	-15.8%
<b>Total Horseshoe Bend Fund:</b>		<b>\$263,265</b>	<b>\$2,400,163</b>	<b>\$1,403,808</b>	<b>\$1,181,774</b>	<b>-15.8%</b>
Golf Course Fund		\$0	\$1,158,266	\$1,063,071	\$1,136,768	6.9%
<b>Total Golf Course Fund:</b>		<b>\$0</b>	<b>\$1,158,266</b>	<b>\$1,063,071</b>	<b>\$1,136,768</b>	<b>6.9%</b>
<b>Total:</b>		<b>\$1,738,483</b>	<b>\$4,592,655</b>	<b>\$3,725,035</b>	<b>\$3,895,586</b>	<b>4.6%</b>

# Expenditures by Function

## Budgeted and Historical Expenditures by Function

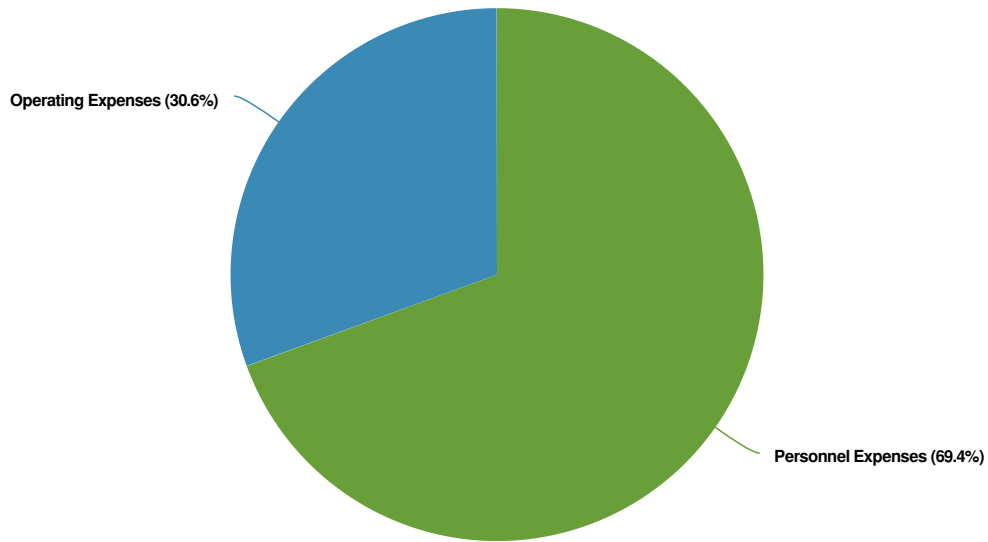


Grey background indicates budgeted figures.

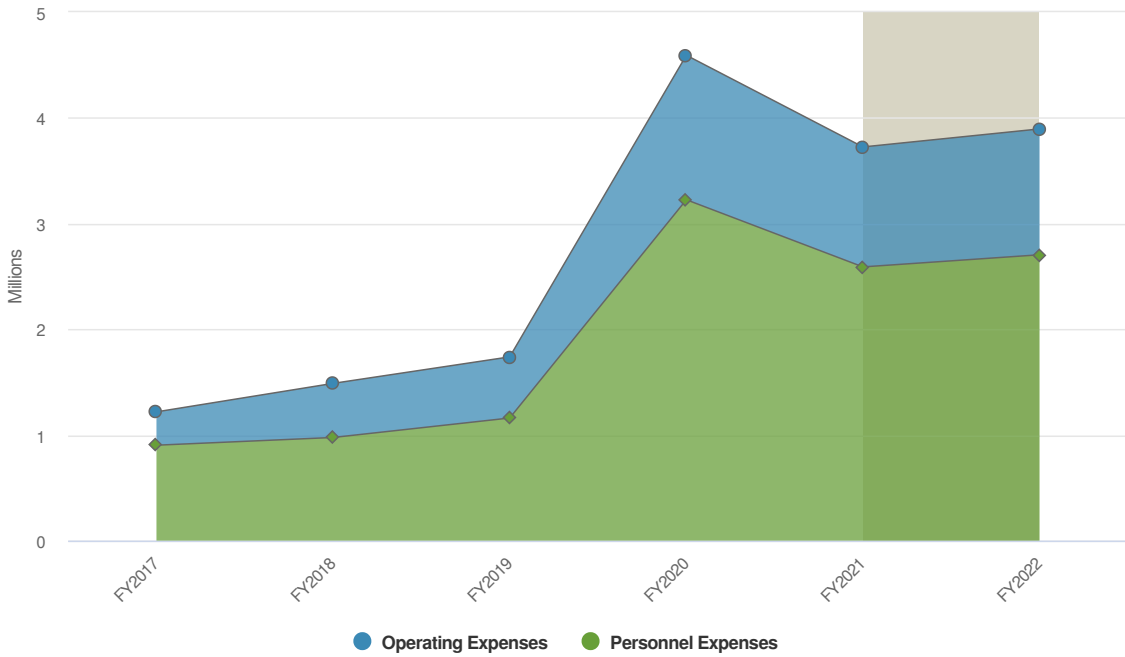
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expenditures</b>						
<b>Community and Recreation Services</b>						
Community & Recreation Services Administration		\$115,099	\$32,265	\$31,025	\$95,750	208.6%
Community Center		\$133,790	\$187,679	\$208,678	\$217,644	4.3%
Library		\$465,822	\$321,899	\$393,452	\$565,438	43.7%
Parks & Trails Maintenance		\$492,795	\$290,851	\$428,556	\$415,103	-3.1%
Recreation		\$205,750	\$201,533	\$196,445	\$283,109	44.1%
Golf Maintenance		\$61,962	\$342,726	\$456,789	\$495,479	8.5%
Horseshoe Bend		\$263,265	\$2,400,163	\$1,403,808	\$1,181,774	-15.8%
<b>Total Community and Recreation Services:</b>		<b>\$1,738,483</b>	<b>\$3,777,115</b>	<b>\$3,118,753</b>	<b>\$3,254,297</b>	<b>4.3%</b>
<b>Community and Recreation Services</b>						
Golf Clubhouse		\$0	\$815,540	\$606,282	\$641,289	5.8%
<b>Total Community and Recreation Services:</b>		<b>\$0</b>	<b>\$815,540</b>	<b>\$606,282</b>	<b>\$641,289</b>	<b>5.8%</b>
<b>Total Expenditures:</b>		<b>\$1,738,483</b>	<b>\$4,592,655</b>	<b>\$3,725,035</b>	<b>\$3,895,586</b>	<b>4.6%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

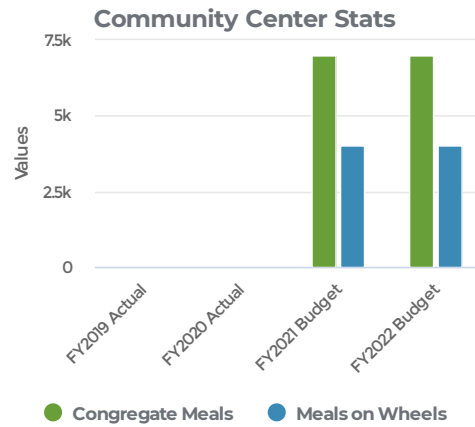


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Community and Recreation Services		\$1,159,962	\$2,655,842	\$2,212,190	\$2,314,659	4.6%
Community and Recreation Services		\$0	\$569,627	\$377,596	\$389,979	3.3%
<b>Total Personnel Expenses:</b>		<b>\$1,159,962</b>	<b>\$3,225,469</b>	<b>\$2,589,786</b>	<b>\$2,704,638</b>	<b>4.4%</b>
Operating Expenses						
Community and Recreation Services		\$578,522	\$1,121,274	\$906,563	\$939,638	3.6%
Community and Recreation Services		\$0	\$245,913	\$228,686	\$251,310	9.9%
<b>Total Operating Expenses:</b>		<b>\$578,522</b>	<b>\$1,367,187</b>	<b>\$1,135,249</b>	<b>\$1,190,948</b>	<b>4.9%</b>
<b>Total Expense Objects:</b>		<b>\$1,738,483</b>	<b>\$4,592,655</b>	<b>\$3,725,035</b>	<b>\$3,895,586</b>	<b>4.6%</b>

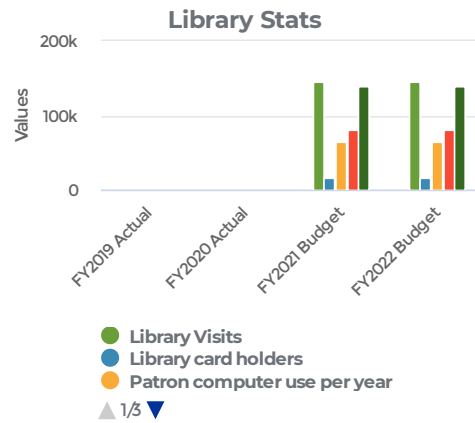
## Community Center Goals - Quality of Life

To provide congregate dining and home-delivered meals in the most productive, yet engaging manner, for all of those seniors in need.



## Library Goals - Quality of Life

Access and outreach: we provide and promote access to all library services and materials to all library users through both in-house and outreach efforts.



## Recreation Goals - Quality of Life

Increase participation in all sporting events and activities for youth and adults.





# Community and Recreation Services Administration

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>408 Community Service Administration</b>				
Administrative Assistant	0.00	0.00	0.00	1.00
Community Service Director	1.00	0.25	0.25	0.25
<b>Division Total</b>	<b>1.00</b>	<b>0.25</b>	<b>0.25</b>	<b>1.25</b>

## PURPOSE

To develop and coordinate effective and innovative programs and services to enrich the lives of the City's residents and visitors.

## DEPARTMENT DESCRIPTION

The Community and Recreation Services department is responsible for coordinating services and programs that promote citizen involvement and a strong sense of community while striving to increase the social, cultural, and physical well-being of its residents.

## DEPARTMENTAL ACTIVITIES

- Improve the availability and effectiveness of recreational, athletic, arts and educational services that benefit the entire community.
- Support existing community programs and expand as financially feasible.
- Explore new innovative ideas and procedures to better meet the community's changing needs and trends. Recognize the value and significance of building partnerships to maximize resources while delivering the highest quality of community commitment.
- Generate an atmosphere of openness to promote dialogue and communication between the department and the citizens we serve; to develop a quality strategic plan growth in programs, services, and facilities.

### FY 2022 Priorities

- Continue growing our Recreation Department programs, staffing, and participation.
- Enhance and grow the Special Events forum within the City for our residents and expansion of tourism.
- To develop quality strategic plan growth in programs, services, and facilities.
- Continue to build partnerships and conversation between clubs, organizations, and agencies, to leverage resources and aid.
- Continue to apply for grant monies.
- Continue activities that promote the arts and provide cultural enrichment for the community.
- To enhance our education, recreational, and community programs.
- To provide all residents and visitors to our City with safe & beautiful facilities for their use.
- Increase awareness of department services and its programs within the community via newsletters, Channel 4 City TV, and social media resources.
- Ensure that the public receives timely and responsive service from all departments and that the City's regulatory processes are fairly, efficiently, and courteously administered with a high degree of care for customers.
- Utilize the City's Public Library, Sports Complex, Parks & Trails, Golf Course and Community Center to promote healthy lifestyles.
- Ensure that all staff has the correct tools to continue expanding their work knowledge and work efficiency.
- Work with the Golf Course Manager to continue our path of phenomenal sales growth within both golf and food management sales.
- Allow management, within budgetary allowances, to attend workshops, seminars, and conferences on a state and national basis in order to grow their departments proficiently and to the best of their ability.
- Work with all Boards to continually improve the availability and effectiveness of recreational, athletic, educational and leisure services that benefit the entire community.

### FY 2021 Major Objectives Accomplished

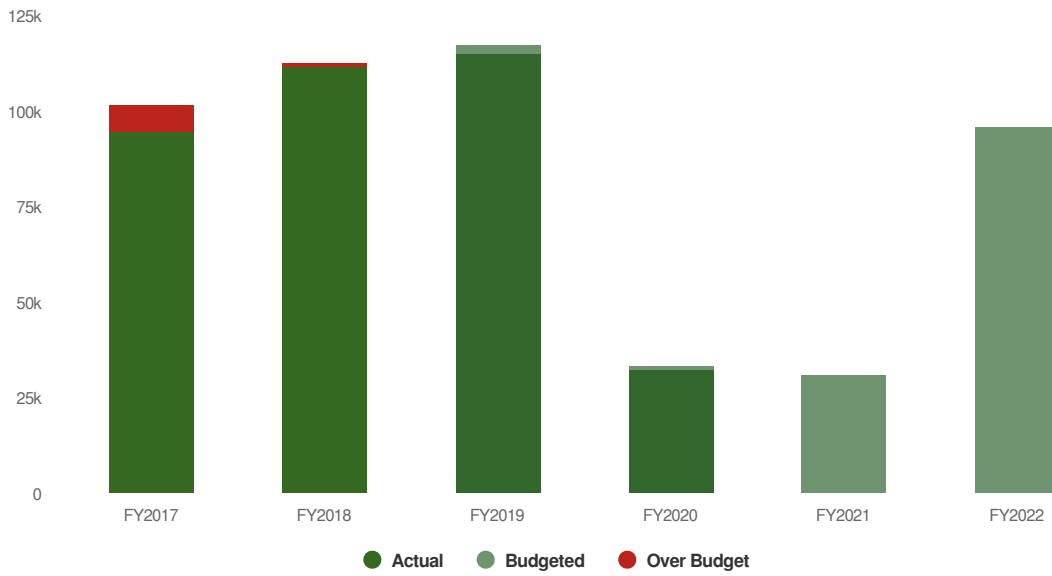
- Delivered Meals-On-Wheels to patrons at the Community Center, without interruption, during the entire COVID pandemic.
- Distributed curbside meals at the Community Center, without interruption, during the entire COVID pandemic.
- Attended all meetings and trainings to ensure we received funding for programs, including NACOG congregate meals and Meals on Wheels.
- Successfully kept the Page Public Library open during the pandemic by offering curbside pickup before being able to open partially, then completely.
- Witnessed more than 50% increase in sales at the Lake Powell National Golf Course for the 10 comparable months from 2019/20 to 2020/21 (City took control in Sept of 2019).
- Lake Powell National Golf Course increased their league participation from 72 players to 104 players.
- Worked alongside the Page Water Utilities to ensure adequate reclaimed water management practices were occurring so that ample water for the golf course was present.
- Continued mentoring the CRS department managers through our monthly management meetings to improve the overall communication and managerial skills within all departments.
- Reinstated the COPPER Newsletter (City of Page Parks & Recreation) following many months absence due to COVID.
- Purchased a mobile stage to use for special events or city functions.
- Received additional growth funds from the County to add another full-time position with the Page Public Library.
- Added another full-time position to the Page Library via Council budget approvals.
- Worked with Human Resources to create and present managerial topics to those in supervisory and managerial positions within the city.
- Added a Community Garden project with the guidance of the Parks 'n Trails Department.
- Fixed all of the bridges, crossings and washed-out areas of our City's 10-mile Rim Trail.
- Reopened Horseshoe Bend with a smaller entourage of employees after a 6-week closure at the onset of COVID.
- Conducted monthly radio podcasts with KXAZ to promote local activities and programs.
- Hired a Recreation Manager, post-COVID, to reinvigorate the Recreation Programs and commence the youth leagues in our City.

# Expenditures Summary

**\$95,750** **\$64,725**

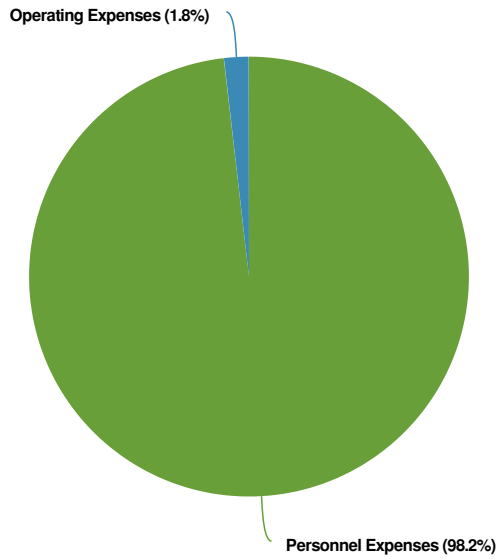
(208.62% vs. prior year)

Community and Recreation Services Administration Proposed and Historical Budget vs. Actual

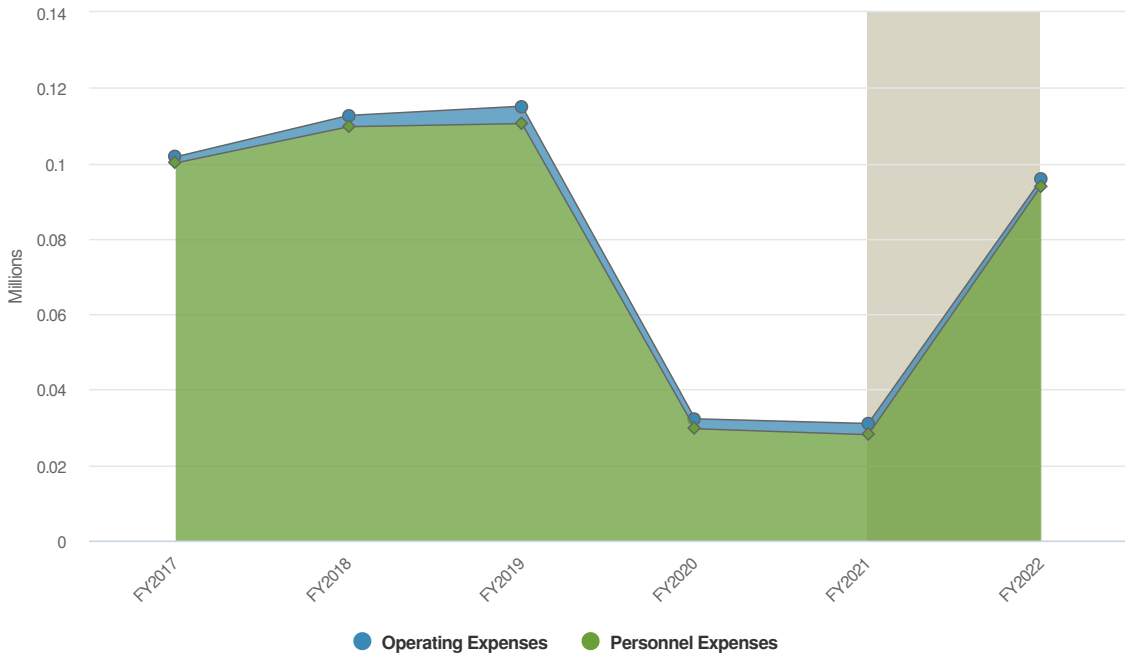


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	10-408-1101	\$80,044	\$21,080	\$20,959	\$62,532	198.4%
OVERTIME	10-408-1105			\$0	\$462	N/A
INDUSTRIAL INSURANCE	10-408-1201	\$209	\$1,058	\$287	\$406	41.5%
MEDICAL INSURANCE	10-408-1202	\$14,968	\$3,405	\$2,698	\$18,259	576.8%
FICA	10-408-1203	\$5,820	\$1,542	\$1,555	\$4,536	191.7%
ASRS	10-408-1204	\$9,447	\$2,554	\$2,561	\$7,817	205.2%
<b>Total Community and Recreation Services:</b>		<b>\$110,487</b>	<b>\$29,639</b>	<b>\$28,060</b>	<b>\$94,012</b>	<b>235%</b>
<b>Total Personnel Expenses:</b>		<b>\$110,487</b>	<b>\$29,639</b>	<b>\$28,060</b>	<b>\$94,012</b>	<b>235%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	10-408-2101	\$1,803	\$782	\$550	\$50	-90.9%
CELL PHONES	10-408-2402	\$758	\$650	\$780	\$780	0%
PUBLICATIONS AND ADVERTISING	10-408-2601	\$0	\$564	\$0	\$0	0%
TRAVEL, MEALS AND SCHOOLS	10-408-2700	\$2,051	\$130	\$500	\$250	-50%
SUBSCRIPTIONS/MEMBERSHIPS	10-408-2804	\$0	\$500	\$500	\$500	0%
PUBLICATIONS AND ADVERTISING	10-408-9601	\$0	\$0	\$635	\$158	-75.1%
<b>Total Community and Recreation Services:</b>		<b>\$4,611</b>	<b>\$2,626</b>	<b>\$2,965</b>	<b>\$1,738</b>	<b>-41.4%</b>
<b>Total Operating Expenses:</b>		<b>\$4,611</b>	<b>\$2,626</b>	<b>\$2,965</b>	<b>\$1,738</b>	<b>-41.4%</b>
<b>Total Expense Objects:</b>		<b>\$115,099</b>	<b>\$32,265</b>	<b>\$31,025</b>	<b>\$95,750</b>	<b>208.6%</b>

# Community Center

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>410 Community Center</b>				
Community Center Aide	0.67	1.71	0.74	0.56
Community Center Manager	0.00	1.00	1.00	1.00
Cooks Assistant	0.75	0.75	1.24	1.26
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00
Program Coordinator	0.49	0.00	0.00	0.00
Substitute Cook Assistant	0.12	0.12	0.00	0.00
Transportation Aide	0.49	0.49	0.49	0.49
<b>Division Total</b>	<b>3.52</b>	<b>5.07</b>	<b>4.47</b>	<b>4.31</b>

### PURPOSE

To enhance the quality of life by nutrition, education, fellowship, and fun leisure activities.

### DEPARTMENT DESCRIPTION

The Page Community Center was established to provide a place where community members of all ages can meet in a friendly, supportive, and non-judgmental environment that is safe, supervised and substance free. Community members can enhance the quality of their life by nutrition, education, fellowship, and leisure activities.

### DEPARTMENTAL ACTIVITIES

- Kitchen staff prepares daily Congregate Meals.
- Daily Meals on Wheels delivery to our seniors.
- Monthly community field trip.
- Lending library, books and DVD's are available for check out.
- Educational opportunities and guest speakers.
- Exercise, billiard room, and workshops (crafts, nutrition, etc.).
- Specialty rooms for community use.

### FY 2022 Priorities

- Provide opportunities for social activities, education, and social development, especially among the elderly population in our community.
- Develop and implement a public relations/marketing plan (via newsletter, Channel 4 City TV, and handouts) designed to increase awareness of Community Services and the programs we offer within the community.
- Hire additional staff to assist with special events for the City.
- Continue to seek grants for facility upgrades and programming.
- Create more opportunities to involve people in community activities.
- Pass all NACOG auditing for the AAA meals programs.
- Complete a community needs assessment to identify new programs and activities.
- Expand existing programs to larger facilities to accommodate larger groups, if needed.
- Facilitate Senior Field Trips, as was awarded in a grant to the Community Center to be used this year for that purpose.

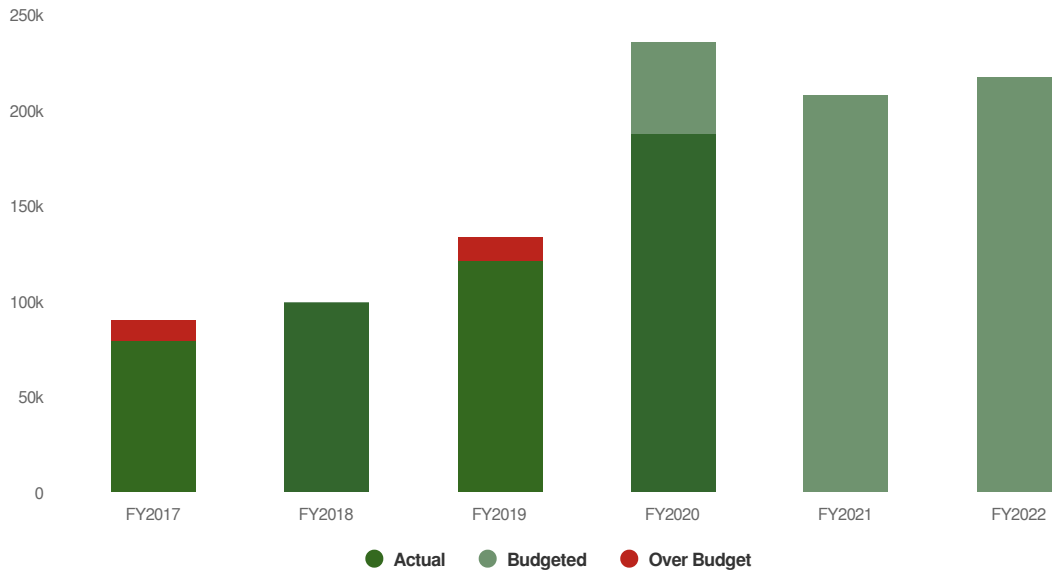
### FY 2021 Major Objectives Accomplished

- Received additional funds from NACOG for meals.
- Received Grant funding/donations for Meals on Wheels.
- Provided space and activities for seniors to be active and healthy.
- Offered Tai Chi, Yoga, Bingo, and Zumba.
- Renovated the interior of the Community Center for the safety and visual appeal of our patrons.
- Integrated the Facility Rental Applications for the City.
- Took management of the special events from the Chamber of Commerce, per the City Council's directives.

## Expenditures Summary

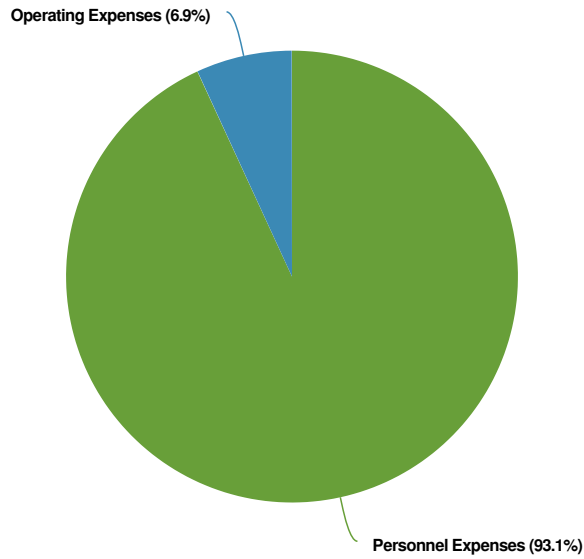
**\$217,644** **\$8,966**  
(4.3% vs. prior year)

Community Center Proposed and Historical Budget vs. Actual

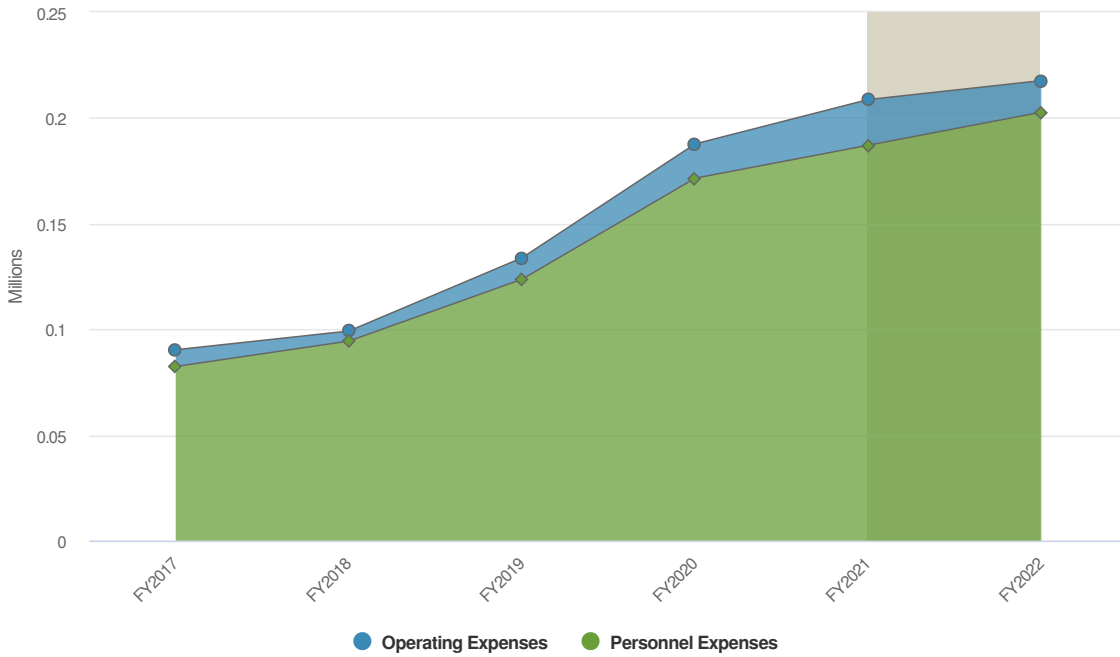


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	10-410-1101	\$96,703	\$132,119	\$142,398	\$154,701	8.6%
OVERTIME	10-410-1105	\$91	\$45	\$1,695	\$1,835	8.3%
INDUSTRIAL INSURANCE	10-410-1201	\$1,328	\$2,302	\$1,951	\$2,383	22.1%
MEDICAL INSURANCE	10-410-1202	\$9,603	\$13,236	\$15,538	\$16,132	3.8%
FICA	10-410-1203	\$7,249	\$9,939	\$10,923	\$11,875	8.7%
ASRS	10-410-1204	\$8,677	\$13,824	\$14,558	\$15,784	8.4%
<b>Total Community and Recreation Services:</b>		<b>\$123,652</b>	<b>\$171,464</b>	<b>\$187,063</b>	<b>\$202,710</b>	<b>8.4%</b>
<b>Total Personnel Expenses:</b>		<b>\$123,652</b>	<b>\$171,464</b>	<b>\$187,063</b>	<b>\$202,710</b>	<b>8.4%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	10-410-2101	\$2,577	\$5,733	\$2,700	\$2,200	-18.5%
UNIFORM ALLOWANCE	10-410-2102	\$0	\$172	\$0	\$500	N/A
EQUIPMENT REPAIR/MAINTENANCE	10-410-2115	\$2,127	\$3,892	\$4,900	\$4,900	0%
OFFICE EQUIPMENT LEASES	10-410-2119	\$3,348	\$3,331	\$3,100	\$3,100	0%
CELL PHONES	10-410-2402	\$368	\$1,189	\$1,200	\$1,200	0%
SPECIAL EVENT PROMOTIONS	10-410-2530	\$0	\$0	\$5,000	\$0	-100%
CONTRACT SERVICES	10-410-2590	\$912	\$600	\$850	\$700	-17.6%
LICENSE & PERMIT	10-410-2592	\$763	\$237	\$1,365	\$1,334	-2.3%
ACTIVITIES EXPENSE	10-410-2595	\$45	\$719	\$2,000	\$1,000	-50%
TRAVEL, MEALS AND SCHOOLS	10-410-2700	\$0	\$341	\$500	\$0	-100%
<b>Total Community and Recreation Services:</b>		<b>\$10,139</b>	<b>\$16,215</b>	<b>\$21,615</b>	<b>\$14,934</b>	<b>-30.9%</b>
<b>Total Operating Expenses:</b>		<b>\$10,139</b>	<b>\$16,215</b>	<b>\$21,615</b>	<b>\$14,934</b>	<b>-30.9%</b>
<b>Total Expense Objects:</b>		<b>\$133,790</b>	<b>\$187,679</b>	<b>\$208,678</b>	<b>\$217,644</b>	<b>4.3%</b>

# Library

## Divison Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>444 Library</b>				
Children's Coordinator	1.00	1.00	1.00	1.00
Circulation Assistant	1.79	0.00	0.00	1.00
Circulation Lead	1.00	0.00	0.00	0.00
Circulation Specialist	0.00	0.00	0.00	1.00
Library Aide	3.76	2.41	2.22	0.74
Library Assistant	1.00	0.00	0.00	1.00
Library Manager	0.00	1.00	1.00	1.00
Library Outreach Coordinator	0.79	0.00	0.00	0.00
Library Specialist	0.00	1.00	1.00	1.00
Reference Librarian	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>10.35</b>	<b>6.41</b>	<b>6.22</b>	<b>7.74</b>

## PURPOSE

To provide its patrons with access to quality collections of educational, inspirational, and recreational materials.

## DEPARTMENT DESCRIPTION

The Library is dedicated to the assembly, preservation, and organization of resources from all types of media in a learning and recreational center serving all residents and visitors. It offers each patron an opportunity to seek knowledge, pleasure, personal betterment, and quiet reflection in surroundings dedicated to the pursuit of enlightenment.

## DEPARTMENTAL ACTIVITIES

- Programming for all ages, including promotional reading contests, maker projects, teen and youth gaming activities, and adult events and clubs.
- Outreach to the community and local businesses and organizations, participating in many civic and commercial events and programs.
- Provide service to the community, educational, personal betterment, and quiet reflection in surroundings dedicated to the pursuit of enlightenment.
- Partnerships with local businesses and organizations, including commercial and educational enterprises, to increase community awareness and to pursue financial opportunities.
- Provide up to date Wi-Fi and hotspot services to those in the community lacking internet resources.

## FY 2022 Priorities

- Provide our patrons with access to quality educational, inspirational, and recreational materials.
- Encourage financial donations for the improvement and renewal of library services.
- Partner with community agencies to give voice to underserved or underrepresented individuals or groups.
- Align with the economic needs of the community to provide services, training, and programming to augment the current endeavors towards workforce development within the City and County.
- Provide Passport services to the community.
- Coordinate summer learning opportunities with educators and commercial programs.
- Review all current library procedures and policies in order to amend, discard, or create new ones that reflect current library practices, and to update training manuals.
- Participate in state and national conferences to ensure that knowledge and opportunities are being instilled into our City library.
- Continually seek grant opportunities, especially in the Wi-Fi and computers.
- Be an ever-present face in the community by supporting the local high school, city events & parades, and other functions that bind the residents of our city.

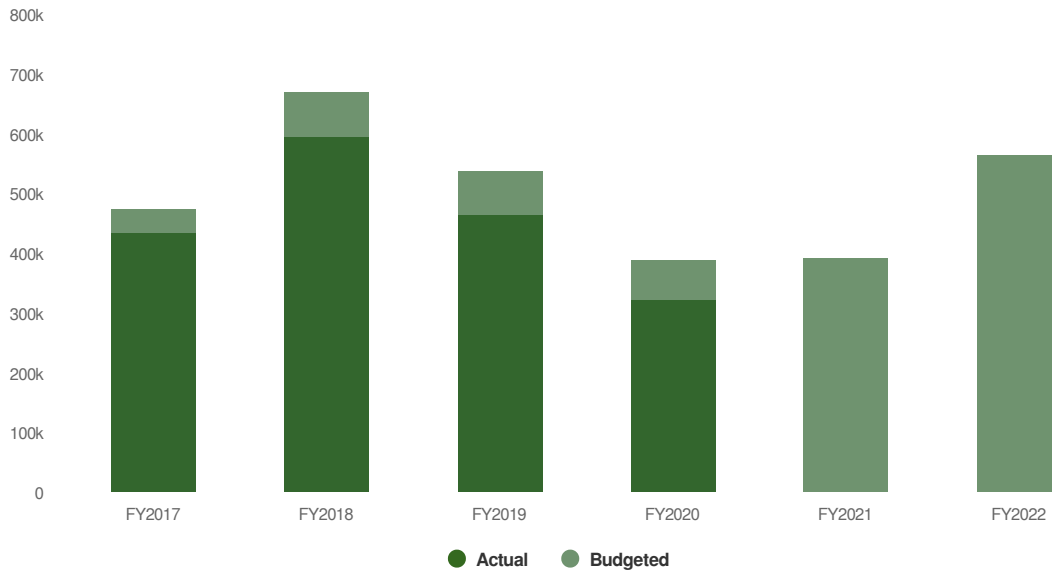
## FY 2021 Major Objectives Accomplished

- Stayed open and available throughout COVID-19, in order to assist the community by whatever means we could, including providing curbside service when inside library access was deterred.
- Conducted a successful weeding program to remove old, outdated books as mandated through the Flagstaff/Coconino Library guidelines.
- Provided new, innovative checkout items to public, such as pickleball racquets and balls.
- Partnership with local businesses to provide prizes for the Adult Summer Reading Program.
- Received numerous grant funds to provide programs within the Library and Community Center.
- Solicited and was awarded excess county growth funds in order to purchase a new Ford Explorer for the Page Library.
- Provided mobile hotspots 24/7 access to the internet with unlimited data on a fast, secure network. The purpose of the circulation of mobile hotspots is to lessen the gap of the digital divide by providing our patrons with greater access to the internet away from the library.
- Provided quality entertainment and promoted literacy programs using library material and electronic resources.
- Offered programming for patrons of all ages.
- Marketed library service adding Instagram to our social media campaign to promote library services.

## Expenditures Summary

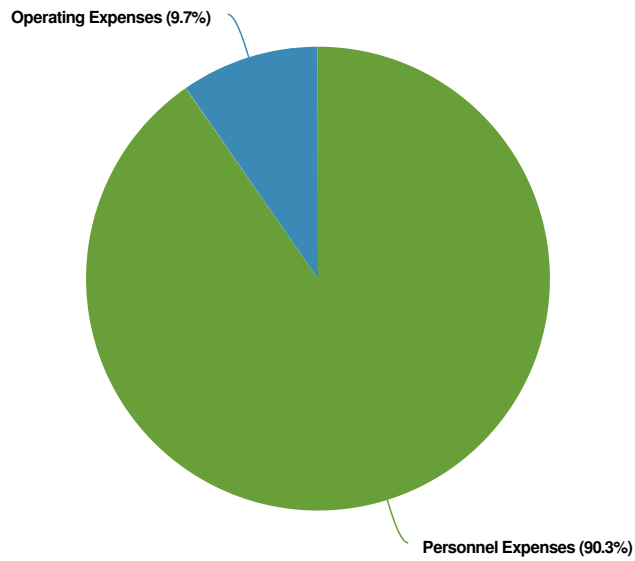
**\$565,438** **\$171,986**  
(43.71% vs. prior year)

Library Proposed and Historical Budget vs. Actual

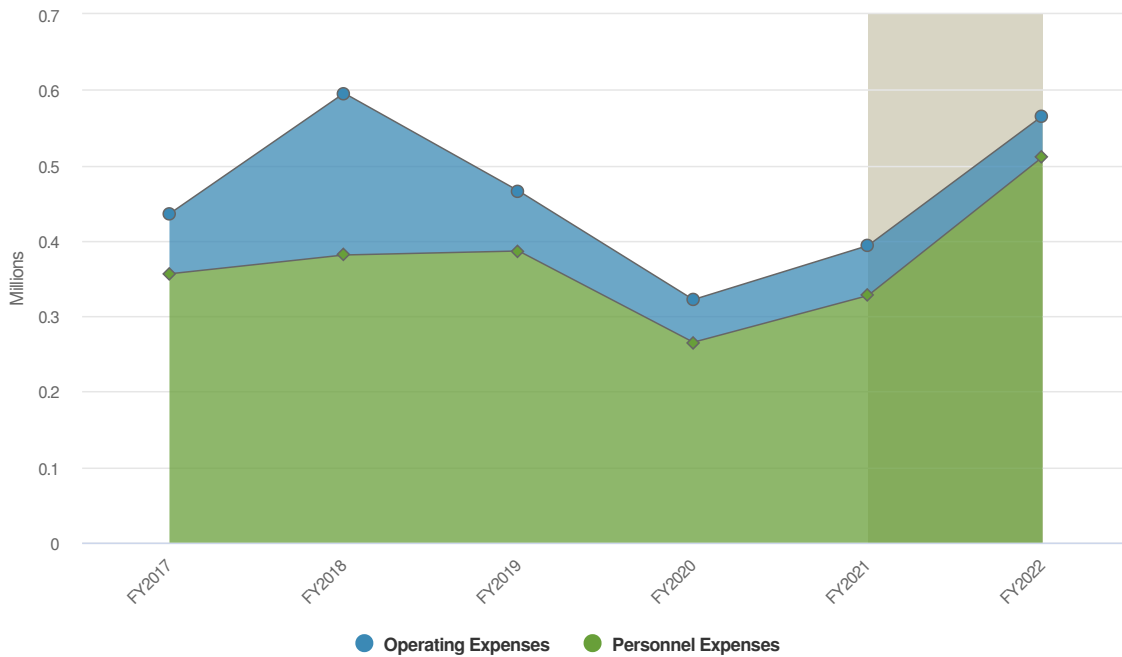


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	10-444-1101	\$284,134	\$195,007	\$237,716	\$328,407	38.2%
OVERTIME	10-444-1105	\$140	\$300	\$2,492	\$3,250	30.4%
INDUSTRIAL INSURANCE	10-444-1201	\$810	\$593	\$570	\$788	38.2%
MEDICAL INSURANCE	10-444-1202	\$49,059	\$32,271	\$39,277	\$113,449	188.8%
FICA	10-444-1203	\$20,965	\$14,432	\$17,838	\$23,789	33.4%
ASRS	10-444-1204	\$31,187	\$22,804	\$29,354	\$41,159	40.2%
<b>Total Community and Recreation Services:</b>		<b>\$386,296</b>	<b>\$265,407</b>	<b>\$327,247</b>	<b>\$510,842</b>	<b>56.1%</b>
<b>Total Personnel Expenses:</b>		<b>\$386,296</b>	<b>\$265,407</b>	<b>\$327,247</b>	<b>\$510,842</b>	<b>56.1%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	10-444-2101	\$18,755	\$19,299	\$14,220	\$13,976	-1.7%
LIBRARY MATERIAL-AUDIOS	10-444-2106	\$3,090	\$1,708	\$2,500	\$2,000	-20%
LIBRARY MATERIAL-VIDEOS	10-444-2108	\$5,517	\$5,216	\$6,800	\$5,000	-26.5%
LIBRARY MATERIAL-BOOKS	10-444-2109	\$27,376	\$13,803	\$25,000	\$22,000	-12%
JANITORIAL SUPPLIES	10-444-2110	\$686	\$463	\$320	\$0	-100%
INTERNET EQUIPMENT REPLACEMENT	10-444-2111	\$1,739	\$0	\$0	\$0	0%
EQUIPMENT REPAIR/MAINTENANCE	10-444-2115	\$531	\$222	\$1,900	\$0	-100%
OFFICE EQUIPMENT LEASES	10-444-2119	\$7,524	\$5,614	\$6,000	\$6,000	0%
LICENSING FEES	10-444-2265	\$1,575	\$1,141	\$1,650	\$600	-63.6%
CELL PHONES	10-444-2402	\$0	\$650	\$720	\$720	0%
CONTRACT SERVICES	10-444-2590	\$6,657	\$3,902	\$4,000	\$1,500	-62.5%
TRAVEL, MEALS AND SCHOOLS	10-444-2700	\$2,331	\$1,478	\$1,000	\$500	-50%
SUBSCRIPTIONS/MEMBERSHIPS	10-444-2804	\$3,745	\$2,997	\$2,095	\$2,300	9.8%
<b>Total Community and Recreation Services:</b>		<b>\$79,526</b>	<b>\$56,492</b>	<b>\$66,205</b>	<b>\$54,596</b>	<b>-17.5%</b>
<b>Total Operating Expenses:</b>		<b>\$79,526</b>	<b>\$56,492</b>	<b>\$66,205</b>	<b>\$54,596</b>	<b>-17.5%</b>
<b>Total Expense Objects:</b>		<b>\$465,822</b>	<b>\$321,899</b>	<b>\$393,452</b>	<b>\$565,438</b>	<b>43.7%</b>

# Parks and Trails Maintenance

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>462 Parks and Trail Maintenance</b>				
Maintenance Worker	2.00	2.00	4.00	4.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00
Seasonal Maintenance Worker	1.47	1.46	0.00	0.00
<b>Division Total</b>	<b>5.47</b>	<b>5.46</b>	<b>6.00</b>	<b>6.00</b>

### PURPOSE

To provide a safe, clean, and productive environment for City employees and the public who utilize these facilities.

### DEPARTMENT DESCRIPTION

The Parks and Trails Department is responsible for the repair, maintenance and development of City parks, street-side and desert landscaping, facility grounds as well as airport landscaping (outside of air operations areas), trails, cemetery and the Sports Complex's grounds, equipment, all irrigation systems, weed control, snow and ice control on facility walkways.

### DEPARTMENTAL ACTIVITIES

- Maintenance of 20 acres of lawns, 3.7 miles of street-side landscaping, 2.7 acres of desert landscaping.
- Upkeep of sidewalks adjoining City owned facilities and property, including Elm Street shopping center.
- Maintenance and weed control on the City's trail system.
- Maintain recreation grounds to play standards (softball, soccer, football).

### FY 2022 Priorities

- Install new playground equipment in Children's Park and Sport Complex Annex Park
- Upgrades and weed abatement on the City's trail system.
- Assist Golf Course with the water retention project along the Rim Trail and the Golf Course.
- Provide opportunities for maintenance staff to attend the *Playground Maintenance Course* (PMC) for playground safety.
- Complete the landscaping and irrigation layout at the City Skate Park.
- Aid in the analysis of the potential for a City Disc Golf Course.
- Purchase additional vehicle for the use and maintenance of the Parks & Trail system in the City.

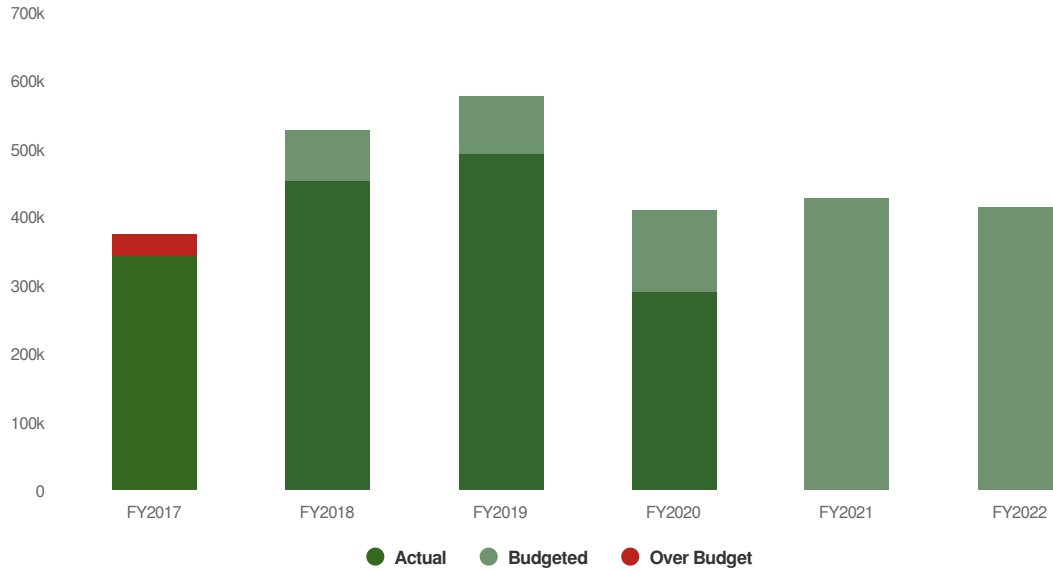
### FY 2021 Major Objectives Accomplished

- Successfully transitioned Parks and Trails Maintenance Department from Public Works to the CRS Division by moving them into their own facility located at the Sports Complex.
- Assisted in the plan development of a potential rim trail and bike park.
- Supported other departments, especially Horseshoe Bend, with staff and equipment as needed.
- Helped the Golf Course Maintenance Crew with a couple of large projects, including manpower and machinery.
- Relocated the shade structure from Horseshoe Bend to the Sports Complex Annex Park.
- Added the Grandview Overlook Park to their list of parks to be maintained.

## Expenditures Summary

**\$415,103** **-\$13,453**  
(-3.14% vs. prior year)

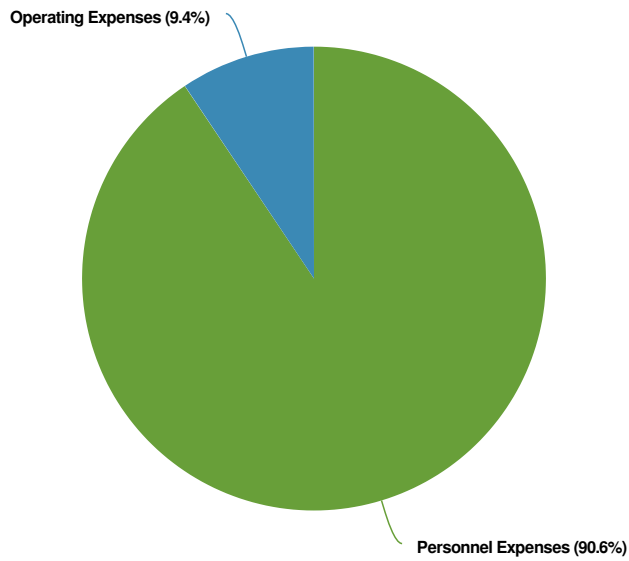
Parks and Trails Maintenance Proposed and Historical Budget vs. Actual



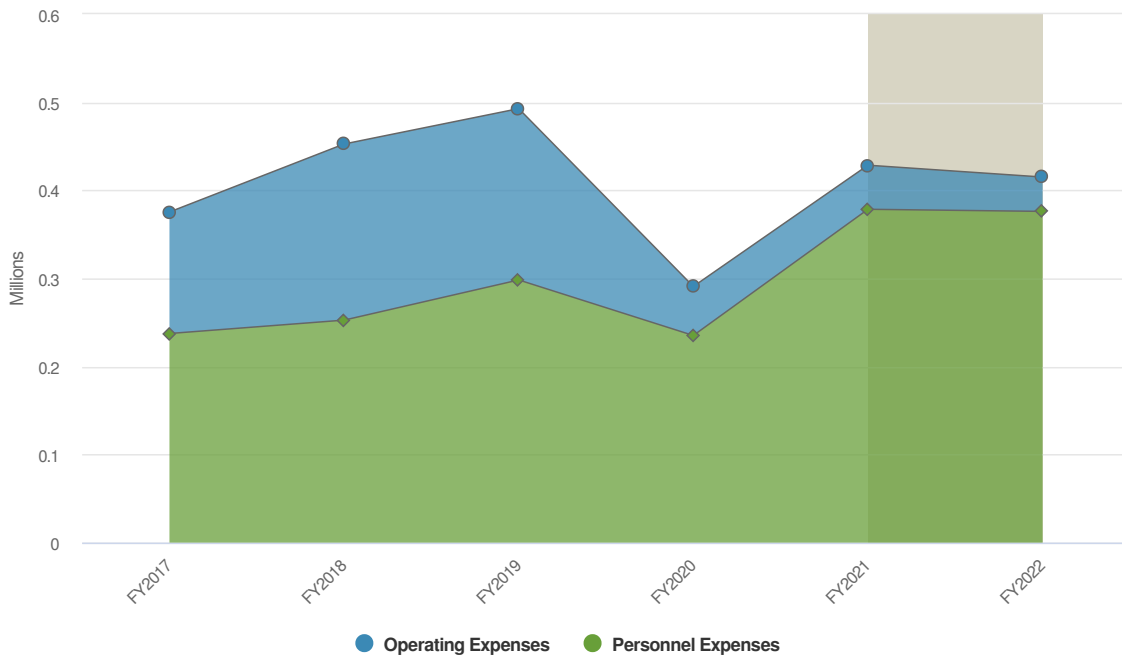


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	10-462-1101	\$204,638	\$153,749	\$247,028	\$258,011	4.4%
OVERTIME	10-462-1105	\$3,571	\$1,041	\$4,800	\$4,753	-1%
INDUSTRIAL INSURANCE	10-462-1201	\$10,505	\$9,443	\$7,658	\$7,999	4.5%
MEDICAL INSURANCE	10-462-1202	\$43,988	\$41,189	\$69,904	\$53,212	-23.9%
FICA	10-462-1203	\$15,308	\$11,221	\$18,333	\$19,503	6.4%
ASRS	10-462-1204	\$20,232	\$18,549	\$30,773	\$32,609	6%
<b>Total Community and Recreation Services:</b>		<b>\$298,241</b>	<b>\$235,192</b>	<b>\$378,496</b>	<b>\$376,087</b>	<b>-0.6%</b>
<b>Total Personnel Expenses:</b>		<b>\$298,241</b>	<b>\$235,192</b>	<b>\$378,496</b>	<b>\$376,087</b>	<b>-0.6%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	10-462-2101	\$11,533	\$12,848	\$8,000	\$7,000	-12.5%
UNIFORM ALLOWANCE	10-462-2102	\$971	\$1,162	\$1,800	\$1,800	0%
SAFETY SUPPLIES	10-462-2103	\$436	\$2,053	\$500	\$0	-100%
CLOTHING ALLOWANCE	10-462-2104	\$400	\$824	\$600	\$600	0%
EQUIPMENT REPAIR/MAINTENANCE	10-462-2115	\$11,262	\$8,894	\$10,000	\$8,956	-10.4%
CELL PHONES	10-462-2402	\$90	\$668	\$660	\$660	0%
CONTRACT SERVICES	10-462-2590	\$2,582	\$1,798	\$2,500	\$2,500	0%
SANITATION FACILITIES/SERVICES	10-462-2600	\$137,144	\$5,448	\$0	\$5,000	N/A
PARK & PLAYGROUND MAINTENANCE	10-462-2650	\$27,112	\$20,779	\$25,000	\$12,000	-52%
TRAVEL, MEALS AND SCHOOLS	10-462-2700	\$2,661	\$1,185	\$500	\$500	0%
EQUIPMENT RENTAL	10-462-2750	\$362	\$0	\$500	\$0	-100%
<b>Total Community and Recreation Services:</b>		<b>\$194,554</b>	<b>\$55,659</b>	<b>\$50,060</b>	<b>\$39,016</b>	<b>-22.1%</b>
<b>Total Operating Expenses:</b>		<b>\$194,554</b>	<b>\$55,659</b>	<b>\$50,060</b>	<b>\$39,016</b>	<b>-22.1%</b>
<b>Total Expense Objects:</b>		<b>\$492,795</b>	<b>\$290,851</b>	<b>\$428,556</b>	<b>\$415,103</b>	<b>-3.1%</b>

# Recreation

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>465 Recreation</b>				
Camp Counselor	0.19	0.10	0.00	0.00
Camp Lead	0.07	0.07	0.00	0.00
Maintenance Worker	0.68	0.00	0.00	0.00
Recreation Assistant	1.41	2.48	0.74	1.74
Recreation Division Manager	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>3.35</b>	<b>3.65</b>	<b>1.74</b>	<b>2.74</b>

## PURPOSE

To create recreational opportunities for growth and enhancement while striving to increase the social, cultural, and physical well-being of its residents.

## DEPARTMENT DESCRIPTION

The Recreation Department offers a variety of year-round activities, sports, and special events for both the youth and adults in the community of Page. We provide economic benefits by improving the quality of life in the community and helping to attract businesses and residents to Page. The department also provides benefits to individuals by promoting physical fitness and self-improvement opportunities for exercise and being outdoors result in greater physical fitness, and emotional well-being.

## DEPARTMENTAL ACTIVITIES

- Youth sports include soccer, football, basketball, softball/baseball and camps and clinics.
- Adult sports include softball.
- Community events include the Easter Egg Hunt, Rec Fest, carnivals, 5k and other races/walks.

## GOALS & OBJECTIVES

- Set priorities and plan for operation and capital improvements.
- Support partnerships between Page Unified School District, Little League, other departments and the community.
- Increase participation in all sporting events and activities for youth and adults.
- Continually analyze existing programs in order to improve participation and management of activities.
- Implement new recreation programs.
- Continually promote Safety First within leagues, guidelines, and regulations thereof.
- Continually inspect fields, facilities, and equipment to ensure that safety is the number one priority.

### FY 2021-2022 Priorities

- Continue to provide high quality services and recreation programs for the community.
- Increase community relations, community involvement and volunteerism.
- Offer sports clinics and coaching/referee training for all sporting activities.
- Recruit volunteers to create a greater impact and build relationship between community and the Recreation Department.
- Maintain public safety in regard to programs, equipment, and facilities.
- Continually update the Recreation policies and procedures.
- Provide on-going professional development training for all staff.
- Participate in citywide events such as the Pickleball Ribbon-Cutting, Page High School College & Career Readiness Night, and events with the Public Library and Coconino Community College.
- Ensure all staff members are First Aid/CPR/AED trained.
- Ensure all staff members are Food Handlers and/or Food Manager trained.

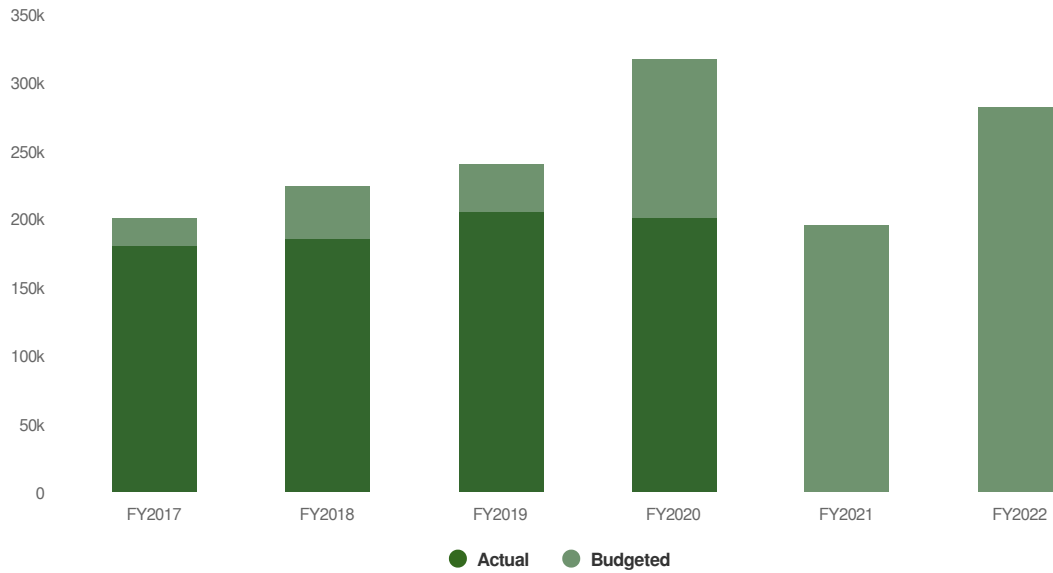
### FY 2020-2021 Major Objectives Accomplished

- Worked with Page Little League in administering the IGA for the youth softball and baseball programs and their games which are held at the Sports Complex.
- Collaborated with Page High School Soccer to provide a youth league coaches clinic and facilitate team practices during Super Soccer Saturday.
- Collaborated with Page Elks Club to host a soccer kickoff challenge.
- Participated in community events, such as school open house, Desert View Health Fair, Page/Lake Powell Job Fair, Page Attacks Trash, and National Night Out.
- Worked to ensure that the Sports Complex exceeded its safety standards.
- Cooperated with PUSD during basketball season to ensure that teams would have their practice and game schedule in the school district's gymnasium.
- Utilized the voucher program to reward coaches with free future registrations and assistant coaches with half-price vouchers.
- Participated in community events, such as school open house, Desert View Health Fair, Page/Lake Powell Job Fair, Page Attacks Trash, and National Night Out.
- Certified Recreation Department, Page Public Library, Page Police Department, and Page Public Works staff in American Red Cross CPR/AED/First aid.
- Participated in customer service and field maintenance professional development.
- Utilized the voucher program to reward coaches with free future registrations and assistant coaches with ½ price vouchers.

## Expenditures Summary

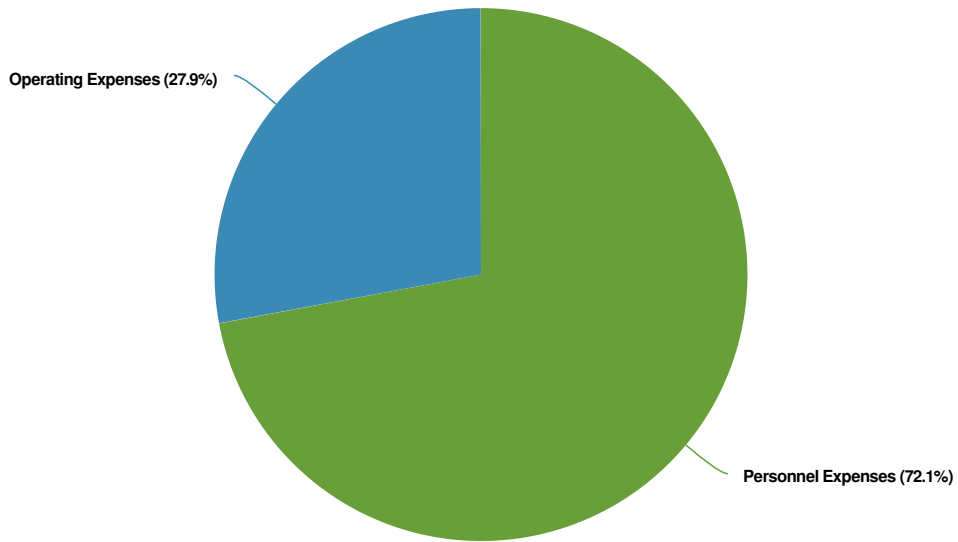
**\$283,109** **\$86,664**  
(44.12% vs. prior year)

Recreation Proposed and Historical Budget vs. Actual

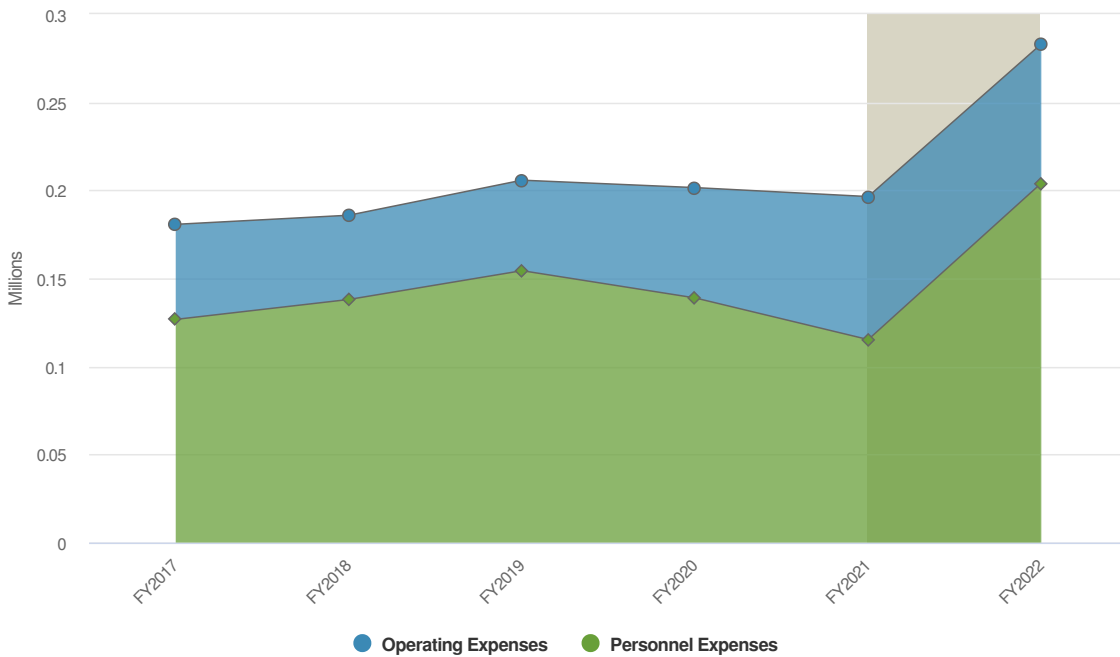


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	10-465-1101	\$115,509	\$96,818	\$90,889	\$134,207	47.7%
OVERTIME	10-465-1105	\$736	\$247	\$416	\$884	112.5%
INDUSTRIAL INSURANCE	10-465-1201	\$6,415	\$2,184	\$1,245	\$1,839	47.7%
MEDICAL INSURANCE	10-465-1202	\$10,816	\$21,583	\$7,242	\$43,429	499.7%
FICA	10-465-1203	\$8,642	\$7,082	\$6,940	\$9,668	39.3%
ASRS	10-465-1204	\$12,250	\$10,983	\$8,515	\$14,054	65%
<b>Total Community and Recreation Services:</b>		<b>\$154,367</b>	<b>\$138,897</b>	<b>\$115,247</b>	<b>\$204,081</b>	<b>77.1%</b>
<b>Total Personnel Expenses:</b>		<b>\$154,367</b>	<b>\$138,897</b>	<b>\$115,247</b>	<b>\$204,081</b>	<b>77.1%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	10-465-2101	\$5,948	\$2,064	\$2,500	\$2,000	-20%
UNIFORM ALLOWANCE	10-465-2102	\$0	\$0	\$400	\$300	-25%
JANITORIAL SUPPLIES	10-465-2105	\$92	\$161	\$300	\$200	-33.3%
EQUIPMENT REPAIR/MAINTENANCE	10-465-2115	\$6,870	\$7,356	\$8,500	\$10,000	17.6%
PROGRAM EXPENSES	10-465-2130	\$16,357	\$9,834	\$20,000	\$15,000	-25%
CELL PHONES	10-465-2402	\$1,433	\$1,706	\$1,600	\$1,600	0%
SPECIAL EVENT PROMOTIONS	10-465-2530	\$2,109	\$31,669	\$26,400	\$27,828	5.4%
RECREATION EXPENSES	10-465-2550	\$3,040	\$853	\$5,500	\$10,000	81.8%
SUMMER CAMP EXPENSES	10-465-2555	\$0	\$0	\$5,000	\$0	-100%
TENNIS COURT EXPENSES	10-465-2560	\$20	\$65	\$1,000	\$2,000	100%
CONCESSION SUPPLIES/EQUIPMENT	10-465-2565	\$3,733	\$947	\$1,000	\$1,000	0%
CONTRACT SERVICES	10-465-2590	\$10,095	\$5,475	\$7,000	\$7,000	0%
TRAVEL, MEALS AND SCHOOLS	10-465-2700	\$1,216	\$1,831	\$1,098	\$1,200	9.3%
SUBSCRIPTIONS/MEMBERSHIPS	10-465-2804	\$471	\$675	\$900	\$900	0%
<b>Total Community and Recreation Services:</b>		<b>\$51,383</b>	<b>\$62,637</b>	<b>\$81,198</b>	<b>\$79,028</b>	<b>-2.7%</b>
<b>Total Operating Expenses:</b>		<b>\$51,383</b>	<b>\$62,637</b>	<b>\$81,198</b>	<b>\$79,028</b>	<b>-2.7%</b>
<b>Total Expense Objects:</b>		<b>\$205,750</b>	<b>\$201,533</b>	<b>\$196,445</b>	<b>\$283,109</b>	<b>44.1%</b>

# Horseshoe Bend

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>450-Horseshoe Bend</b>				
Cashier	0.00	5.00	5.00	5.00
Cashier-Finance	0.00	1.00	0.00	0.00
Director	0.00	0.75	0.75	0.75
Fee Facility Manager	0.00	1.00	1.00	1.00
Lead Cashier	0.00	2.00	2.00	2.00
Maintenance Worker	0.00	3.00	0.00	0.00
Parking Lot Attendant	0.00	0.00	4.00	0.00
PT Cashier	0.00	2.00	0.98	0.98
Seasonal Parking Attendant	0.00	0.50	1.00	0.00
Security Guard	0.00	5.00	0.00	0.00
Streets Maintenance Worker	0.00	1.00	0.00	0.00
<b>Division Total</b>	<b>0.00</b>	<b>21.25</b>	<b>14.73</b>	<b>9.73</b>

### PURPOSE

To ensure that all visitors to the Horseshoe Bend facility in Page experience this world renowned in a safe, memorable way with the highest level of customer satisfaction attainable.

### DEPARTMENT DESCRIPTION

The Horseshoe Bend parking facility gives visitors a safe place to park while enjoying their time visiting this landmark.

### DEPARTMENTAL ACTIVITIES

- The Department staffs the fee booths for the visitors to Horseshoe Bend.
- Maintenance crews keep the facility clean, safe and landscape cared for.
- Security Staff ensures the safety of all visitors in the parking lot and on the City-side of the trail.

### FY 2022 Priorities

- Maintain a superb level of customer satisfaction.
- Continue to ensure that the safety of guests and employees are the top priority.
- Train and certify all staff in CPR/First Aid/ Automated External Defibrillator (AED).
- Ensure that the facility is adequately staffed.
- Work to optimize sales for the City.
- Foster a relationship with the National Park System so that both entities may maximize their joint efforts for the enjoyment of all visitors.
- Work towards the completion of the final Horseshoe Bend Phase 3.

### FY 2021 Major Objectives Accomplished

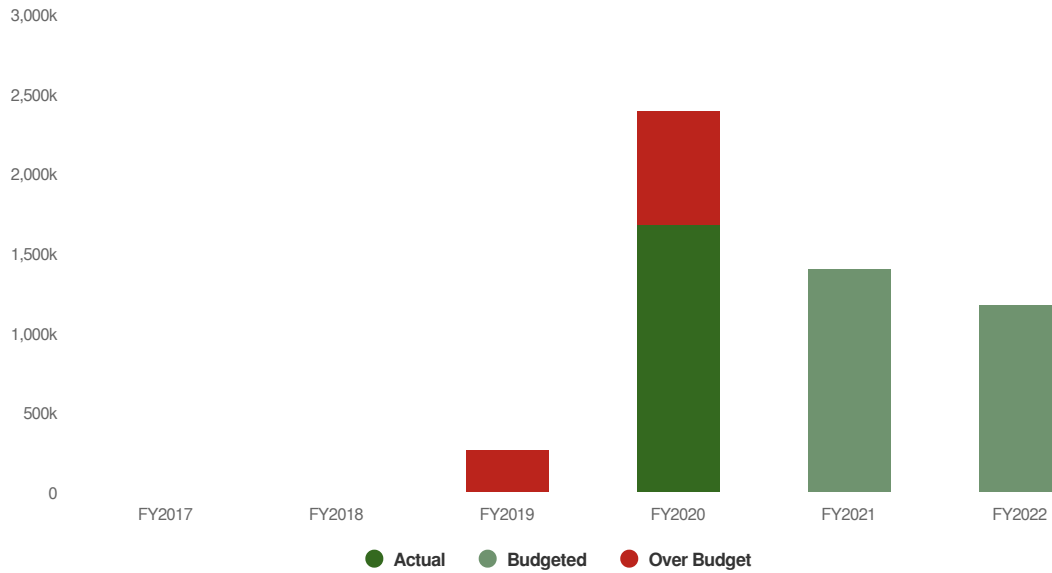
- Performed parking sales much higher than originally expected.
- Communicated and supported the Fire Department when emergency calls were placed.
- Communicated and worked well with the Police Department when issues arose in the parking lot.
- Conducted "Secret Surveys" with patrons to ensure the highest level of customer satisfaction.
- Worked to maintain a clean environment with minimal trash and garbage issues.
- Established the facility as a premier place to work within the city.
- Successfully transitioned to a new MICROS POS system in order to increase cashier privacy in drawer, pull better reports, and install the highest level of PCI compliance.



## Expenditures Summary

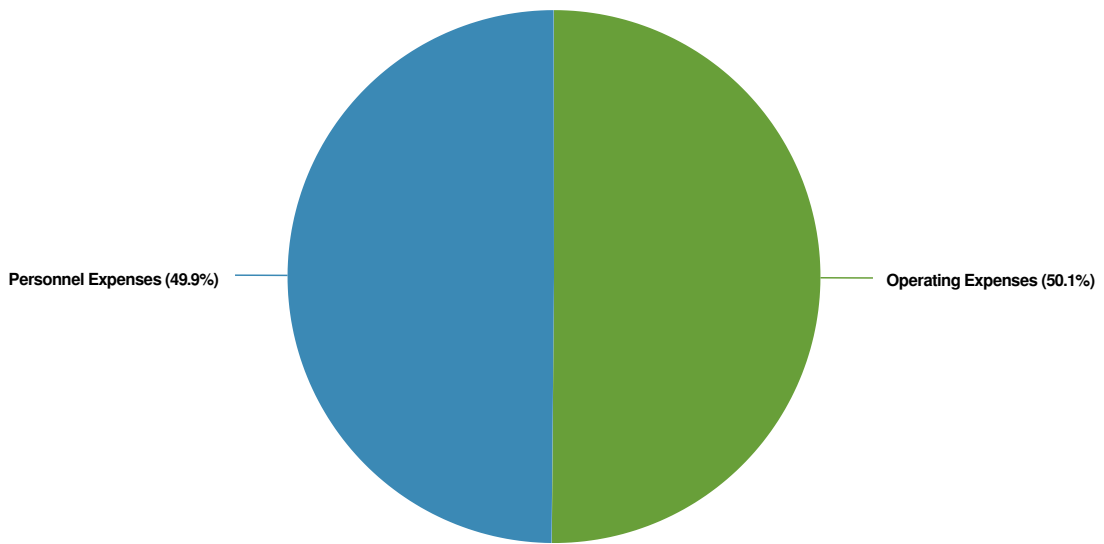
**\$1,181,774** **-\$222,034**  
(-15.82% vs. prior year)

Horseshoe Bend Proposed and Historical Budget vs. Actual

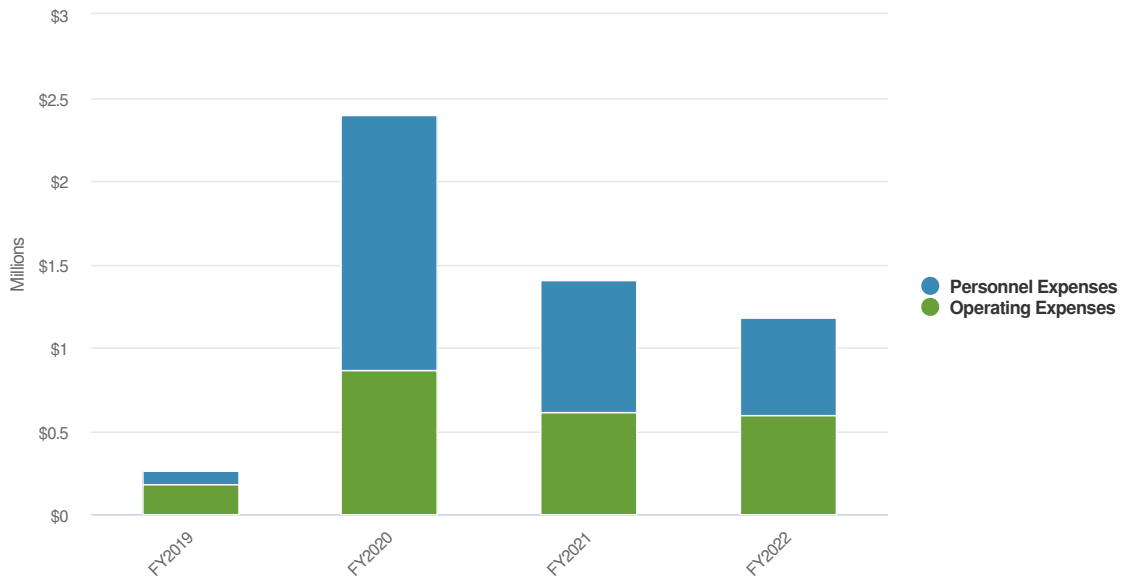


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	45-450-1101	\$63,160	\$612,393	\$539,099	\$402,107	-25.4%
OVERTIME	45-450-1105	\$5,897	\$15,853	\$18,237	\$11,101	-39.1%
INDUSTRIAL INSURANCE	45-450-1201	\$0	\$16,239	\$12,138	\$5,508	-54.6%
MEDICAL INSURANCE	45-450-1202	\$6,393	\$105,071	\$114,138	\$93,445	-18.1%
FICA	45-450-1203	\$5,167	\$46,159	\$41,074	\$30,145	-26.6%
ASRS	45-450-1204	\$6,302	\$740,999	\$63,962	\$46,912	-26.7%
<b>Total Community and Recreation Services:</b>		<b>\$86,919</b>	<b>\$1,536,713</b>	<b>\$788,648</b>	<b>\$589,218</b>	<b>-25.3%</b>
<b>Total Personnel Expenses:</b>		<b>\$86,919</b>	<b>\$1,536,713</b>	<b>\$788,648</b>	<b>\$589,218</b>	<b>-25.3%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	45-450-2101	\$18,568	\$13,323	\$10,500	\$11,496	9.5%
UNIFORM ALLOWANCE	45-450-2102	\$2,078	\$8,868	\$4,000	\$4,400	10%
JANITORIAL SUPPLIES	45-450-2110	\$0	\$3,492	\$6,000	\$6,000	0%
EQUIPMENT REPAIR/MAINTENANCE	45-450-2115	\$0	\$749	\$1,000	\$5,000	400%
WATER EXPENSES	45-450-2122	\$0	\$181	\$2,500	\$2,500	0%
RETAIL EXPENSES	45-450-2123	\$0	\$0	\$0	\$5,000	N/A
BANK FEES	45-450-2215	\$13,333	\$54,973	\$75,000	\$80,000	6.7%
CELL PHONES	45-450-2402	\$90	\$668	\$660	\$660	0%
UTILITIES	45-450-2404	\$0	\$912	\$0	\$18,000	N/A
CONTRACT SERVICES	45-450-2590	\$131,440	\$359,735	\$350,000	\$283,000	-19.1%
TRAVEL, MEALS AND SCHOOLS	45-450-2700	\$0	\$997	\$500	\$500	0%
OVER AND SHORT	45-450-2803	\$10	\$55	\$0	\$0	0%
FACILITIES MAINTENANCE	45-450-2850	\$1,524	\$37,665	\$50,000	\$50,000	0%
DEPRECIATION EXPENSE	45-450-2858	\$0	\$0	\$100,000	\$100,000	0%
DEPRECIATION EXPENSE	45-450-9500	\$9,304	\$114,653	\$0		N/A
PUBLICATIONS AND ADVERTISING	45-450-9601	\$0	\$8,613	\$15,000	\$26,000	73.3%
INTEREST EXPENSE	45-450-9850	\$0	\$258,566	\$0	\$0	0%
<b>Total Community and Recreation Services:</b>		<b>\$176,347</b>	<b>\$863,450</b>	<b>\$615,160</b>	<b>\$592,556</b>	<b>-3.7%</b>
<b>Total Operating Expenses:</b>		<b>\$176,347</b>	<b>\$863,450</b>	<b>\$615,160</b>	<b>\$592,556</b>	<b>-3.7%</b>
<b>Total Expense Objects:</b>		<b>\$263,265</b>	<b>\$2,400,163</b>	<b>\$1,403,808</b>	<b>\$1,181,774</b>	<b>-15.8%</b>

## Golf

### Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>463-Golf Course Clubhouse</b>				
Director of Golf	0.00	1.00	1.00	1.00
Food Service Worker	0.00	1.40	2.00	2.00
Grill Cook	0.00	0.00	1.00	0.00
Pro Shop Associate	0.00	1.00	1.00	1.00
Pro Shop Lead	0.00	0.00	0.00	1.00
PT Cart Service	0.00	0.00	0.00	0.87
PT Food Service Worker	0.00	0.00	0.00	0.74
Seasonal Cart Service	0.00	1.54	1.72	0.86
Seasonal Pro Shop Associate	0.00	1.35	2.34	1.17
Superintendent	0.00	1.00	0.00	0.00
<b>Division Total</b>	<b>0.00</b>	<b>7.29</b>	<b>9.06</b>	<b>8.64</b>
<b>468-Golf Maintenance</b>				
Assistant Superintendent	0.00	1.00	1.00	0.00
Director of Operations	0.00	0.00	1.00	0.00
Equipment Manager	0.00	0.00	0.00	0.00
Equipment Operator	0.00	1.74	2.00	2.00
Golf Maintenance Supervisor	0.00	1.00	1.00	1.00
Heavy Equipment Technician	0.00	0.00	0.00	1.00
Irrigation Tech I	0.00	1.00	1.00	1.00
Pesticide Tech I	0.00	1.00	1.00	1.00
Seasonal Equipment Operator	0.00	1.24	0.43	0.43
<b>Division Total</b>	<b>0.00</b>	<b>6.98</b>	<b>7.43</b>	<b>6.43</b>

## PURPOSE

To ensure the Lake Powell National Golf Course is prepared, preserved, and maintained as a major asset of the City and to afford the opportunity to provide enjoyment to its members and guests.

## DEPARTMENT DESCRIPTION

The City of Page resumed control and management of the Lake Powell National Golf Course; the service agreement with Aramark duly ended this fiscal year 2019-20 per the request of the Aramark Corporation.

## DEPARTMENTAL ACTIVITIES

- The golf course exists for the benefit of those individuals desiring to play, learn or compete in the sport of golf.
- The Mulligan's Tavern and Patio provides lunch and bar facilities for those seeking food and beverage.

### FY 2022 Priorities

- Ensure that all restaurant and bar staff are food manager and Training for Intervention Procedures (TIPS) certified.
- Purchase upgraded kitchen equipment.
- Continue to work on upgrading the irrigation system, in accordance with PUE's time and funding.
- Maintain and service all equipment and vehicles in order to ensure their proper use and longevity.
- Purchase a new greens mower.
- Work on integrating a "winter months" program and incentives to ensure sales will grow year-round.
- Work to expand the golf clientele, season pass holders, and additional tournaments and events.
- Work to expand the restaurant capabilities, via extra hours, meals, or variety of entrees.
- Increase advertising and marketing for the golf course with the assistance of other departments, as needed.
- Continue improving our signage to attract new visitors.

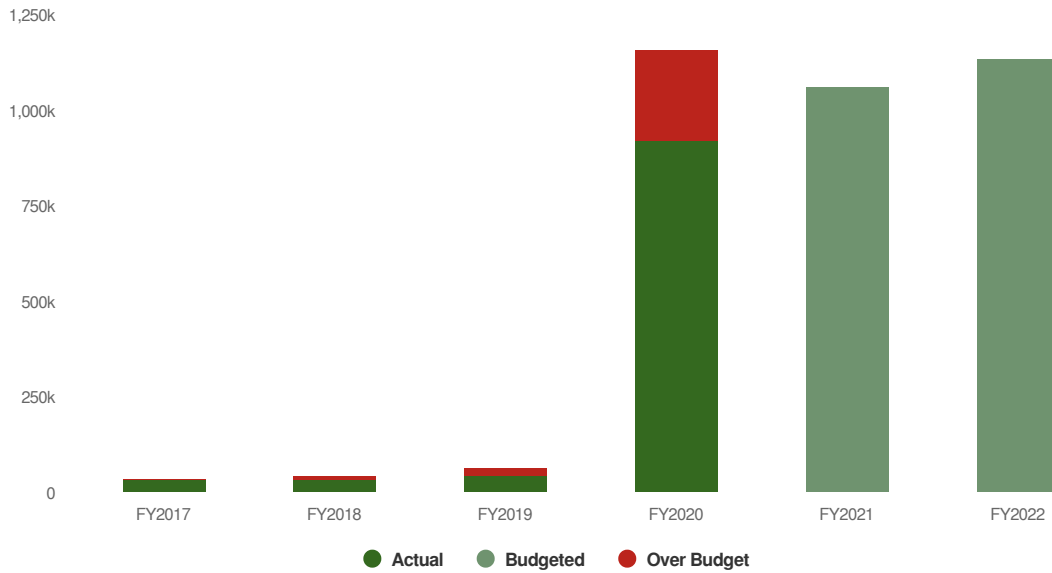
### FY 2021 Major Objectives Accomplished

- Irrigation system upgrade continued through the year.
- Maximized sales levels beyond what Aramark had experienced in previous years.
- Increased the participants in the local league to over 80 players.
- Purchased new Golf Carts from Club Car.
- Purchased a new Beverage Cart and a new Range Cart to optimize safety and growth at the golf course.
- Successfully worked with Page Utility Enterprise to ensure a symbiotic relationship was in good standing regarding the reclaimed water that they give us to water our course.
- Improved some signage around the clubhouse and at Clubhouse Drive entrance.

## Expenditures Summary

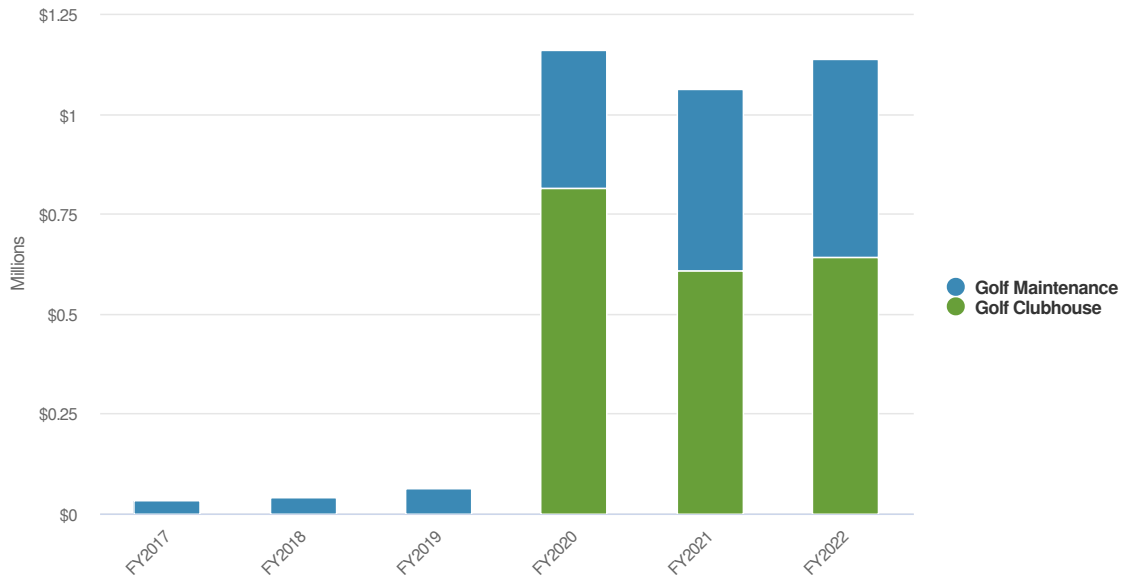
**\$1,136,768** **\$73,697**  
(6.93% vs. prior year)

Golf Proposed and Historical Budget vs. Actual



# Expenditures by Function

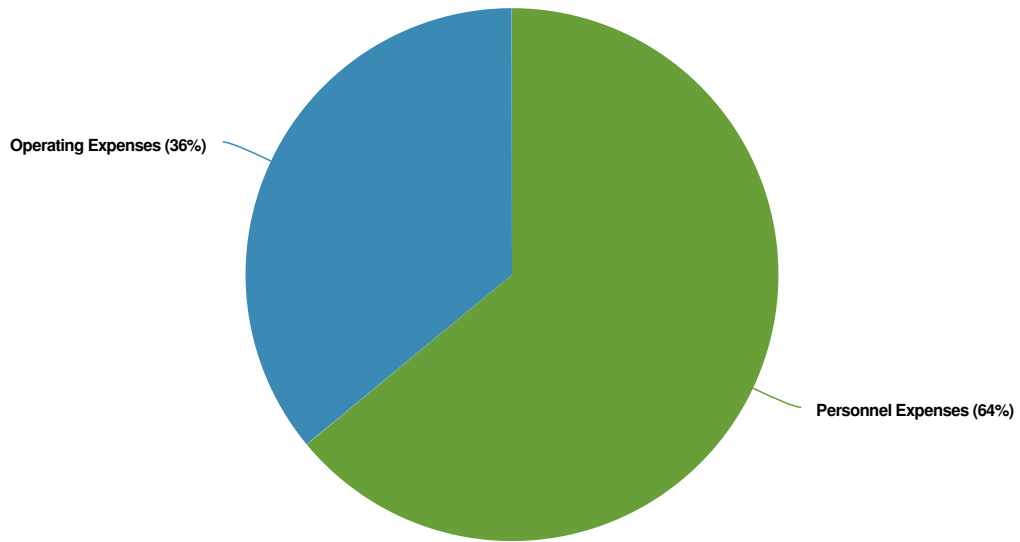
## Budgeted and Historical Expenditures by Function



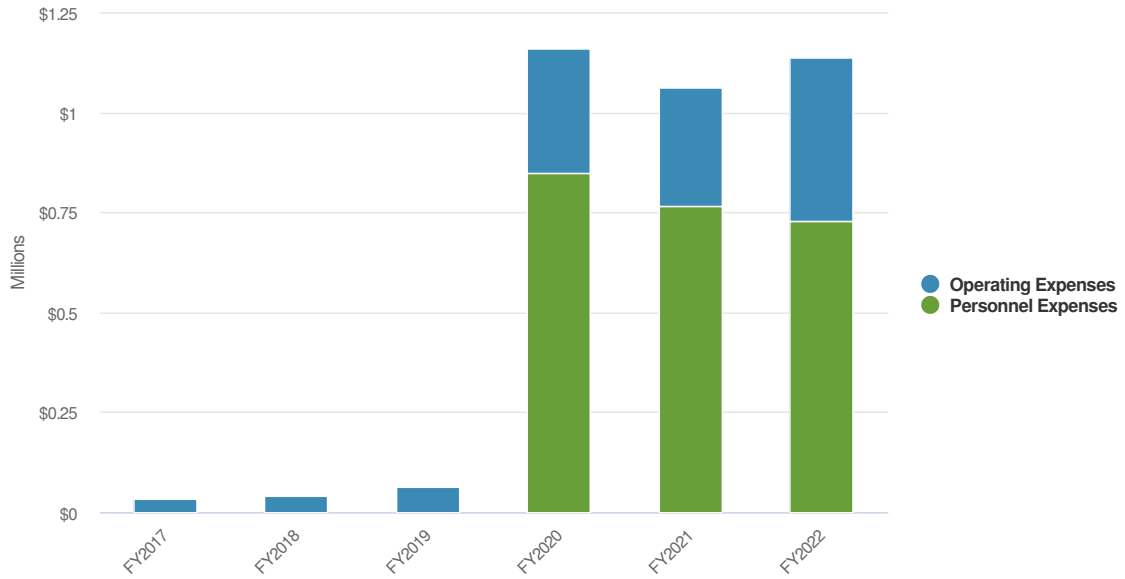
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
Expenditures						
Community and Recreation Services						
Golf Maintenance						
Personnel Expenses		\$0	\$278,530	\$387,429	\$337,709	-12.8%
Operating Expenses		\$61,962	\$64,196	\$69,360	\$157,770	127.5%
<b>Total Golf Maintenance:</b>		<b>\$61,962</b>	<b>\$342,726</b>	<b>\$456,789</b>	<b>\$495,479</b>	<b>8.5%</b>
<b>Total Community and Recreation Services:</b>		<b>\$61,962</b>	<b>\$342,726</b>	<b>\$456,789</b>	<b>\$495,479</b>	<b>8.5%</b>
Community and Recreation Services						
Golf Clubhouse						
Personnel Expenses		\$0	\$569,627	\$377,596	\$389,979	3.3%
Operating Expenses		\$0	\$245,913	\$228,686	\$251,310	9.9%
<b>Total Golf Clubhouse:</b>		<b>\$0</b>	<b>\$815,540</b>	<b>\$606,282</b>	<b>\$641,289</b>	<b>5.8%</b>
<b>Total Community and Recreation Services:</b>		<b>\$0</b>	<b>\$815,540</b>	<b>\$606,282</b>	<b>\$641,289</b>	<b>5.8%</b>
<b>Total Expenditures:</b>		<b>\$61,962</b>	<b>\$1,158,266</b>	<b>\$1,063,071</b>	<b>\$1,136,768</b>	<b>6.9%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type





Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Community and Recreation Services</b>						
SALARIES	55-468-1101	\$0	\$209,128	\$275,448	\$236,974	-14%
OVERTIME	55-468-1105	\$0	\$329	\$2,858	\$2,976	4.1%
INDUSTRIAL INSURANCE	55-468-1201	\$0	\$1,774	\$5,509	\$4,740	-14%
MEDICAL INSURANCE	55-468-1202	\$0	\$26,931	\$48,925	\$45,363	-7.3%
FICA	55-468-1203	\$0	\$15,694	\$20,680	\$17,878	-13.5%
ASRS	55-468-1204	\$0	\$24,675	\$34,009	\$29,778	-12.4%
<b>Total Community and Recreation Services:</b>		<b>\$0</b>	<b>\$278,530</b>	<b>\$387,429</b>	<b>\$337,709</b>	<b>-12.8%</b>
<b>Community and Recreation Services</b>						
SALARIES	55-463-1101	\$0	\$146,658	\$256,994	\$280,869	9.3%
OVERTIME	55-463-1105	\$0	\$2,447	\$3,855	\$3,764	-2.4%
INDUSTRIAL INSURANCE	55-463-1201	\$0	\$2,021	\$5,140	\$5,618	9.3%
MEDICAL INSURANCE	55-463-1202	\$0	\$31,112	\$60,564	\$42,998	-29%
FICA	55-463-1203	\$0	\$11,451	\$19,167	\$21,407	11.7%
ASRS	55-463-1204	\$0	\$375,938	\$31,876	\$35,323	10.8%
<b>Total Community and Recreation Services:</b>		<b>\$0</b>	<b>\$569,627</b>	<b>\$377,596</b>	<b>\$389,979</b>	<b>3.3%</b>
<b>Total Personnel Expenses:</b>		<b>\$0</b>	<b>\$848,157</b>	<b>\$765,025</b>	<b>\$727,688</b>	<b>-4.9%</b>
<b>Operating Expenses</b>						
<b>Community and Recreation Services</b>						
EQUIPMENT REPAIR/MAINTENANCE	10-468-2115	\$10,401	\$0	\$0	\$0	0%
BUILDING REPAIR AND MAINT	10-468-2125	\$1,565	\$0	\$0	\$0	0%
UTILITIES	10-468-2404	\$28,675	\$0	\$0	\$0	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-468-2804	\$640	\$0	\$0	\$0	0%
CAPITAL LEASES	10-468-9902	\$20,681	\$0	\$0	\$0	0%
OPERATING SUPPLIES	55-468-2101	\$0	\$6,955	\$1,000	\$500	-50%
AGRICULTURAL	55-468-2103	\$0	\$29,708	\$30,000	\$24,000	-20%
EQUIPMENT REPAIR/MAINTENANCE	55-468-2115	\$0	\$7,434	\$15,000	\$8,000	-46.7%
BUILDING REPAIR AND MAINT	55-468-2125	\$0	\$483	\$0	\$0	0%
CART REPAIRS & MAINTENANCE	55-468-2126	\$0	\$0	\$500	\$500	0%
DRIVING RANGE EXPENSES	55-468-2127	\$0	\$1,218	\$0	\$0	0%
MAINTENANCE SUPPLIES	55-468-2135	\$0	\$428	\$0	\$6,500	N/A
CELL PHONES	55-468-2402	\$0	\$385	\$660	\$660	0%
UTILITIES	55-468-2404	\$0	\$6,641	\$8,200	\$8,200	0%
CONTRACT SERVICES	55-468-2590	\$0	\$198	\$0	\$0	0%
FUEL	55-468-2601	\$0	\$6,284	\$13,500	\$9,000	-33.3%
TRAVEL, MEALS AND SCHOOLS	55-468-2700	\$0	\$719	\$500	\$500	0%
SUBSCRIPTIONS/MEMBERSHIPS	55-468-2804	\$0	\$170	\$0	\$0	0%
CAPITAL LEASES	55-468-9902	\$0	\$0	\$0	\$96,900	N/A
INTEREST EXPENSE	55-468-9903	\$0	\$3,573	\$0	\$3,010	N/A

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Total Community and Recreation Services:</b>		<b>\$61,962</b>	<b>\$64,196</b>	<b>\$69,360</b>	<b>\$157,770</b>	<b>127.5%</b>
<b>Community and Recreation Services</b>						
OPERATING SUPPLIES	55-463-2101	\$0	\$4,395	\$4,000	\$4,000	0%
EQUIPMENT REPAIR/MAINTENANCE	55-463-2115	\$0	\$2,199	\$2,000	\$1,000	-50%
CLUBHOUSE EQUIPMENT	55-463-2120	\$0	\$18,508	\$2,000	\$500	-75%
GOLF MERCHANDISE	55-463-2121	\$0	\$91,205	\$70,000	\$82,500	17.9%
GOLF FOOD & BEVERAGE	55-463-2122	\$0	\$78,765	\$90,000	\$100,000	11.1%
BUILDING REPAIR AND MAINT	55-463-2125	\$0	\$0	\$4,000	\$2,000	-50%
DRIVING RANGE EXPENSES	55-463-2127	\$0	\$764	\$2,000	\$1,500	-25%
SPECIAL EVENT EXPENSES	55-463-2130	\$0	\$3,377	\$8,000	\$1,000	-87.5%
BANK FEES	55-463-2215	\$0	\$9,454	\$7,500	\$10,000	33.3%
CELL PHONES	55-463-2402	\$0	\$428	\$660	\$660	0%
POSTAGE	55-463-2403	\$0	\$280	\$250	\$250	0%
UTILITIES	55-463-2404	\$0	\$26,357	\$25,500	\$20,000	-21.6%
CONTRACT SERVICES	55-463-2590	\$0	\$5,160	\$8,500	\$12,500	47.1%
SUBSCRIPTIONS/MEMBERSHIPS	55-463-2804	\$0	\$696	\$276	\$1,000	262.3%
OVER/SHORT	55-463-2810	\$0	-\$1,301	\$0	\$0	0%
OVER/SHORT PRO SHOP	55-463-2820	\$0	\$547	\$0	\$0	0%
PUBLICATIONS AND ADVERTISING	55-463-9601	\$0	\$5,079	\$4,000	\$1,000	-75%
INTEREST EXPENSE	55-463-9896	\$0	\$0	\$0	\$13,400	N/A
<b>Total Community and Recreation Services:</b>		<b>\$0</b>	<b>\$245,913</b>	<b>\$228,686</b>	<b>\$251,310</b>	<b>9.9%</b>
<b>Total Operating Expenses:</b>		<b>\$61,962</b>	<b>\$310,109</b>	<b>\$298,046</b>	<b>\$409,080</b>	<b>37.3%</b>
<b>Total Expense Objects:</b>		<b>\$61,962</b>	<b>\$1,158,266</b>	<b>\$1,063,071</b>	<b>\$1,136,768</b>	<b>6.9%</b>

# Human Resource/Risk Management



**Rachell French**  
Human Resource/Risk Manager

## PURPOSE

To optimize the City's largest asset by recruiting, developing, and retaining a workforce that achieves the mission and goals of the organization. To protect the City's assets against accidental loss in a fiscally responsible manner.

## DEPARTMENT DESCRIPTION

Human Resources is committed to providing exceptional customer service to all City employees and applicants in all aspects of hiring, retirement, compensation, training, and employee relations. The department provides guidance to all City employees on current policies, proposes new policies as necessary, and ensures compliance with all federal and state employment laws. Risk Management protects the City from financial loss outside of the control of the governing body through risk analysis, safety trainings and education, and other loss control measures.

## DEPARTMENTAL ACTIVITIES

- Collaborate with all City departments in the identification of present and future staffing needs.
- Comply with applicable laws and best practices regarding the management, retention, and disposal of its human resources records.
- Establish new classification and salaries while also reviewing existing classifications to determine appropriate placement within City departments.
- Assist with establishing and maintaining effective work relationships that contribute to the overall satisfaction, productivity, motivation, and morale of our workforce.
- Partner with the Strategic Planning Teams, elected officials, and department directors to develop effective training programs for our organization that align with the City's strategic goals and objectives.
- Provide and review quality health insurance, retirement, and voluntary benefits to City employees in a fiscally responsible manner at the lowest possible cost to the City and our employees.
- Review and renew public, property, workers' compensation, general liability, and health insurance policies.
- Promote employee safety on the job and utilize safety standards designed to minimize accident related losses.

## FY 2022 Priorities

- Implement ClearCompany to begin online onboarding and a new performance management system.
- Employee training that encourages safety, confidence, and positive impact with the departments
- Obtain SHRM Certification for Human Resources Manager
- Attend PRIMA training for Risk Management

## FY 2021 Major Objectives Accomplished

- Continued review and revision of the Personnel Policies and Procedures.
- Continued monitoring to improve employee morale city wide through proper training
- City wide employee survey completed by 65% of all employees
- Started the City of Page G.E.M. program for recognizing employee's who go the extra mile.
- Created a thriving volunteer at work program that is helping our community as a whole.

## Organizational Chart



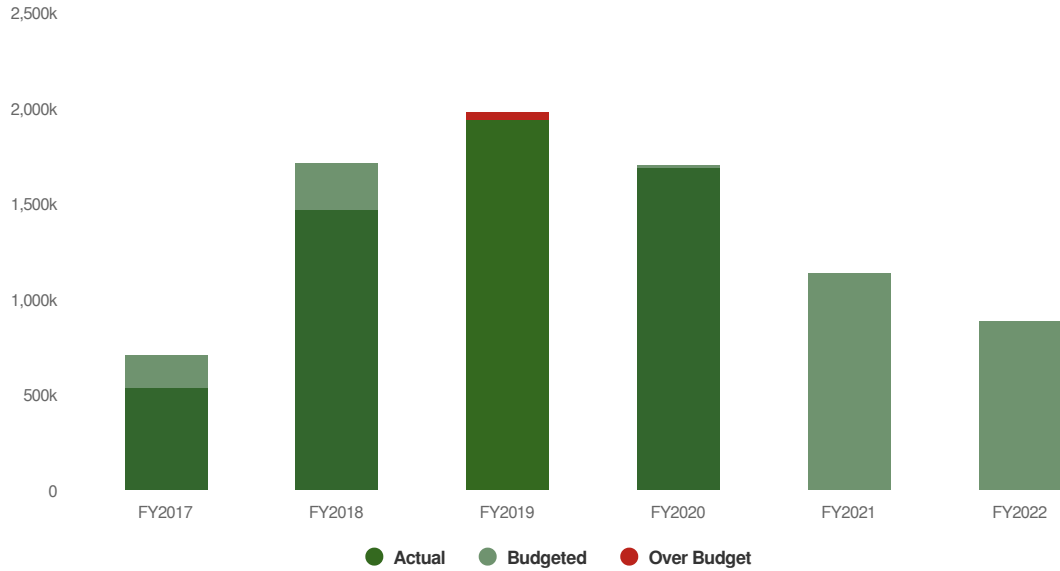
## Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>Human Resources/Risk Management</b>				
<b>441 Human Resources</b>				
HR Administrator	1.00	0.00	0.00	0.00
HR/RISK Manager	0.00	1.00	1.00	1.00
<b>Division Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Human Resources/Risk Management Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Grand Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

## Expenditures Summary

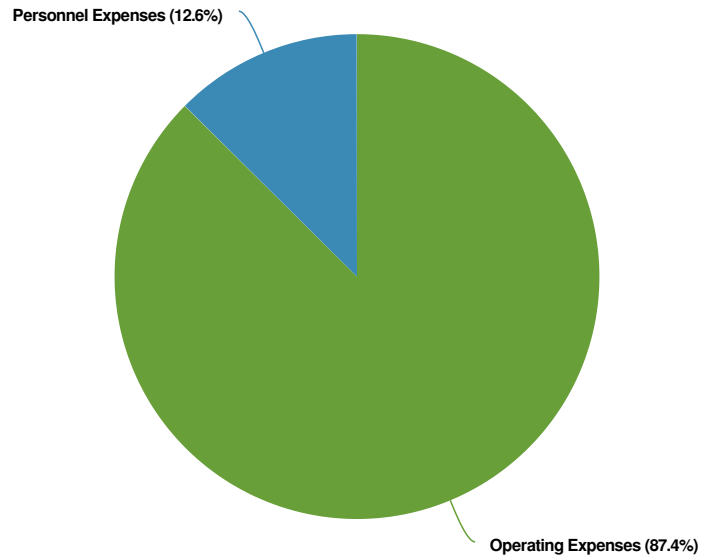
**\$885,059** **-\$257,667**  
(-22.55% vs. prior year)

Human Resource/Risk Management Proposed and Historical Budget vs. Actual

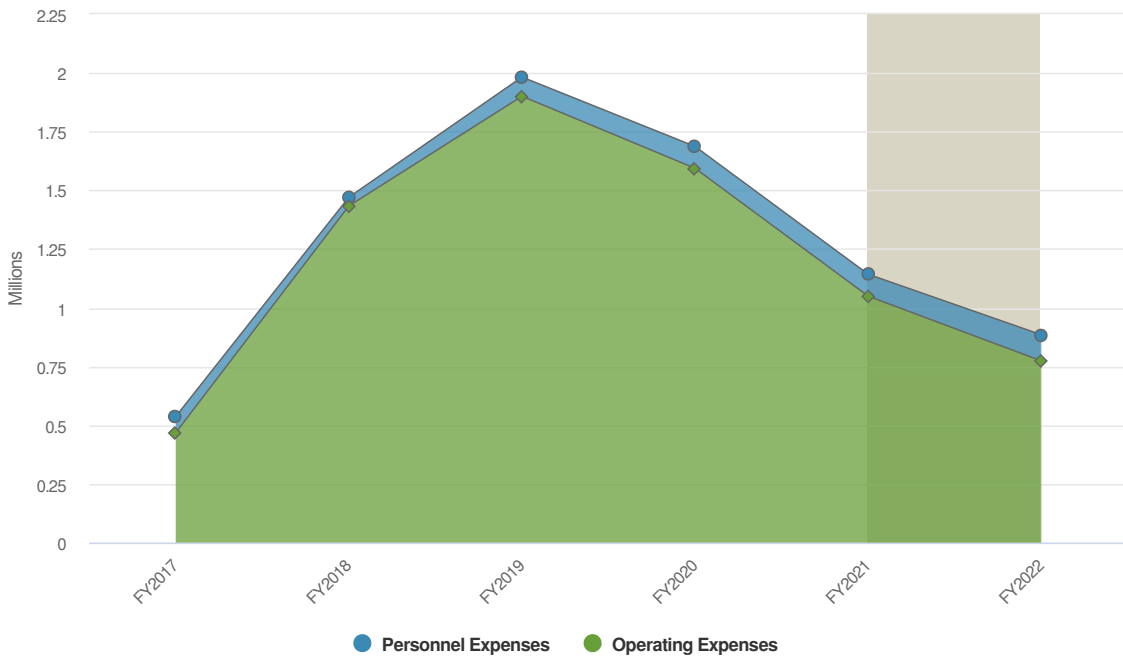


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Human Resource/Risk Management</b>						
SALARIES	10-441-1101	\$53,223	\$62,120	\$63,142	\$77,496	22.7%
INDUSTRIAL INSURANCE	10-441-1201	\$110	\$149	\$151	\$186	23.2%
MEDICAL INSURANCE	10-441-1202	\$17,869	\$16,687	\$17,825	\$18,298	2.7%
FICA	10-441-1203	\$4,191	\$6,598	\$4,566	\$5,664	24%
ASRS	10-441-1204	\$6,285	\$7,531	\$7,716	\$9,617	24.6%
<b>Total Human Resource/Risk Management:</b>		<b>\$81,678</b>	<b>\$93,084</b>	<b>\$93,400</b>	<b>\$111,261</b>	<b>19.1%</b>
<b>Total Personnel Expenses:</b>		<b>\$81,678</b>	<b>\$93,084</b>	<b>\$93,400</b>	<b>\$111,261</b>	<b>19.1%</b>
<b>Operating Expenses</b>						
<b>Human Resource/Risk Management</b>						
OPERATING SUPPLIES	10-441-2101	\$904	\$1,228	\$1,300	\$1,300	0%
CELL PHONES	10-441-2402	\$627	\$655	\$660	\$615	-6.8%
CONTRACT SERVICES	10-441-2590	\$12,500	\$13,256	\$7,000	\$6,500	-7.1%
TRAVEL, MEALS AND SCHOOLS	10-441-2700	\$738	\$4,502	\$2,000	\$5,000	150%
RECRUITMENT & RETENTION	10-441-2703	\$27,572	\$24,693	\$12,000	\$5,000	-58.3%
EMPLOYEE TRAINING	10-441-2704	\$2,153	\$1,316	\$6,000	\$40,000	566.7%
BACKGROUND/PRE-EMPLOYMENT	10-441-2750	\$0	\$8,046	\$10,000	\$6,000	-40%
SUBSCRIPTIONS/MEMBERSHIPS	10-441-2804	\$332	\$219	\$700	\$700	0%
EMPLOYEE PROGRAMS	10-441-2809	\$13,987	\$11,808	\$20,000	\$34,950	74.8%
EMPLOYEE SAFETY	10-441-2815	\$4,286	\$8,817	\$9,000	\$7,000	-22.2%
RISK MANAGEMENT	10-441-2816	\$28,288	\$17,361	\$40,000	\$30,000	-25%
UNEMPLOYMENT INSURANCE-CITY	10-441-2820	\$13,894	\$46,713	\$30,000	\$15,000	-50%
PERSONNEL COMPENSATION	10-441-2830	\$0	\$0	\$25,500	\$25,500	0%
RETIREMENT/LEAVE BENEFIT DISB	10-441-2835	\$1,557,020	\$1,252,765	\$618,000	\$302,300	-51.1%
PUBLICATIONS AND ADVERTISING	10-441-9601	\$557	\$183	\$3,500	\$3,500	0%
LIABILITY & PROPERTY INSURANCE	10-441-9850	\$237,910	\$202,281	\$263,666	\$290,433	10.2%
<b>Total Human Resource/Risk Management:</b>		<b>\$1,900,767</b>	<b>\$1,593,842</b>	<b>\$1,049,326</b>	<b>\$773,798</b>	<b>-26.3%</b>
<b>Total Operating Expenses:</b>		<b>\$1,900,767</b>	<b>\$1,593,842</b>	<b>\$1,049,326</b>	<b>\$773,798</b>	<b>-26.3%</b>
<b>Total Expense Objects:</b>		<b>\$1,982,444</b>	<b>\$1,686,926</b>	<b>\$1,142,726</b>	<b>\$885,059</b>	<b>-22.5%</b>

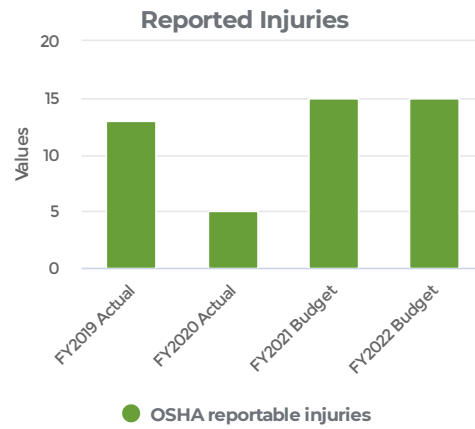
## Goal #1 - High Performing Organization

Provide cost effective, benefit programs that enable the City to attract and retain employees.



## Goal #2 - High Performing Organization

Establish, administer, and effectively communicate sound policies, rules and practices that treat employees with dignity while maintaining City compliance with employment and labor laws, and City policies.



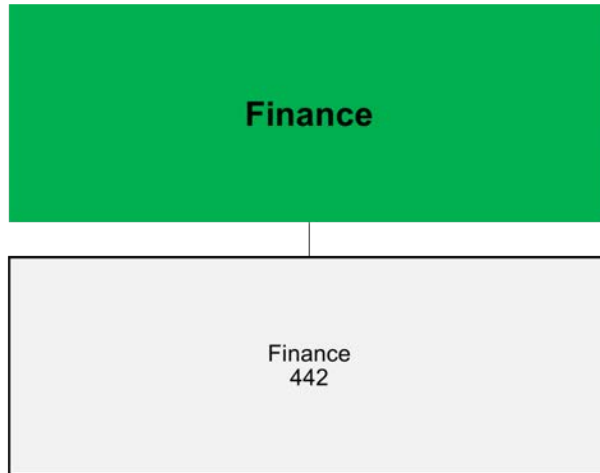


## Finance



Linda Watson  
Finance Director

### Organizational Chart



### Department Full-Time Equivalent

Department	FY2019	FY2020	FY2021	FY2022
<b>Finance</b>				
<b>442 Finance</b>				
Account Clerk	1.00	1.00	1.00	1.00
Account Clerk Senior	1.00	1.00	1.00	1.00
Finance Analyst	1.00	1.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Finance Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Grand Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

## PURPOSE

Our goal is to provide excellent financial management through transparency, having the utmost integrity, and accountability, in order to gain the trust of the public we serve.

## DEPARTMENT DESCRIPTION

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities. Ultimately, the City's reputation and success will depend on the public's awareness and acceptability of the management and delivery of these services.

## DEPARTMENTAL ACTIVITIES

- Accounts Payable. Process timely and accurate payments to vendors for goods and services rendered to the City of Page.
- Accounts Receivable. Generate invoices for services rendered by the City of Page to customers including other governmental agencies and follow up as needed to ensure prompt payment.
- Ambulance Billing. Work with third-party biller to ensure timely claims and payment processing for ambulance services provided by the Page Fire Department.
- Budgeting. Plan, oversee, and report all anticipated revenues and expenditures of the City, and compile financial and demographic information into an annual budget book.
- Cash receipting and record maintenance. Ensure financial records are in accordance with accounting principles generally accepted in the United States of America known as GAAP.
- Customer Service. Committed to providing exceptional customer service.
- Debt Management. Provide for the preservation and enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies, and ensure compliance with public debt laws.
- Financial Reporting and Audit Compliance. Maintain financial records that are complete and accurate, and fully cooperates and assists with the completion of annual audits. The result of these efforts can be found in our Comprehensive Annual Financial Reports.
- Grants Management and Reporting. Assist City departments in all phases of the grant process including research, application, editing, reporting, monitoring, auditing, and grant closeout.
- Investment and cash analysis. Ensure maximum cash availability and reasonable investment yield on the government's cash, and the cash collection function.
- Payroll. Work closely with Human Resources and all City departments to ensure timely and accurate payments to City employees, accrual of paid leave hours, and reporting and payment of payroll tax and benefit obligations.
- Purchasing. Ensure that all purchases are done in the best interest of the City of Page in compliance with city, state, and federal guidelines.

## FY 2022 Priorities

- Maintain standards of accounting and financial reporting excellence.
- Continue to make financial decisions based on a sustainable long-term outlook.
- Review and update City policies and procedures, including personnel, purchasing, travel policies.
- Begin to implement an on-line payment portal for City services throughout the City and using Xpress Bill Pay.
- Implement Transparency Program through ClearGov and have it available on the City of Page website for public view.
- Paperless Payroll system scheduled to launch July 2021, so that all pay check stubs will be available electronically to the City Staff.

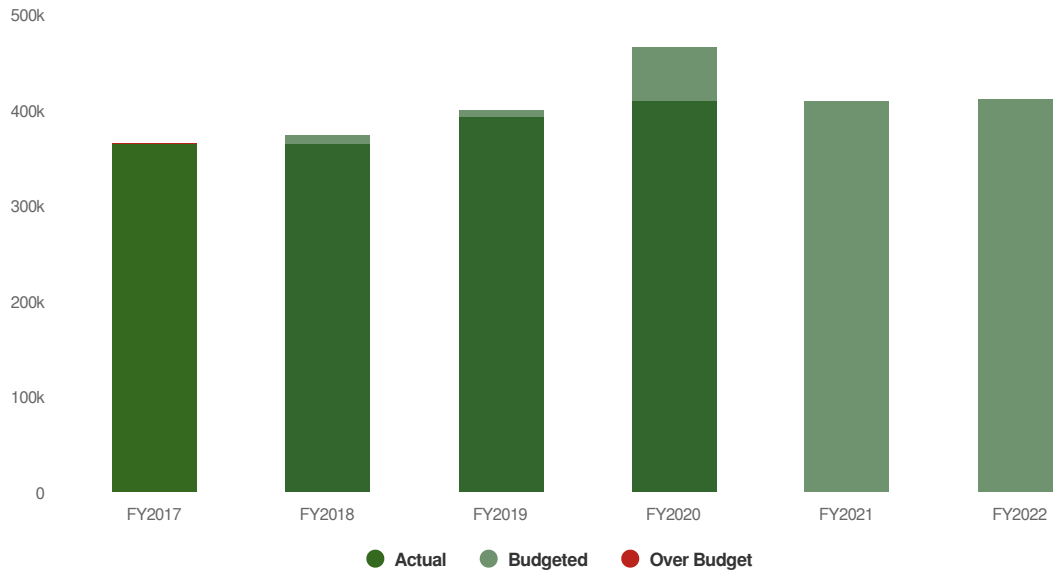
## FY 2021 Major Objectives Accomplished

- Received Certificate of Achievement for Excellence in Financial Reporting (CAFR) Program award from Government Finance Officers Association for Fiscal Year 2020.
- Earned a "clean audit opinion" for our FY 2020 audit.
- Received the Distinguished Budget Presentation Award for Fiscal Year Beginning 2020.
- Provided City Council with a monthly itemized financial report in timely manner.
- Provided the City Council with Quarterly Financial Reports, as requested.
- Paid off the Airport Bond in full in February 2021.
- Completed the conversion to the Caselle Connect On-Line Timekeeping Program City Wide.
- Started to Implement Xpress Bill Pay for on-line payments...this goal will carry over to FY 2022.
- Switched our Corporate Card system to a paperless processing system with Divvy.

## Expenditures Summary

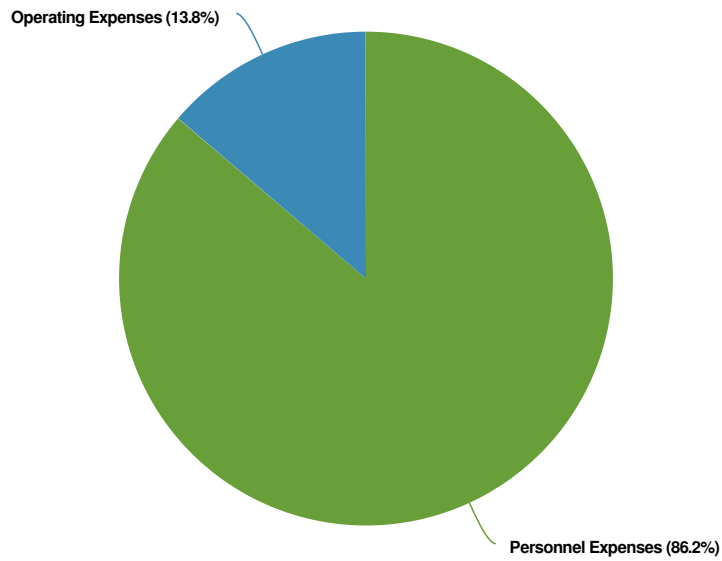
**\$411,734** **\$1,956**  
(0.48% vs. prior year)

Finance Proposed and Historical Budget vs. Actual

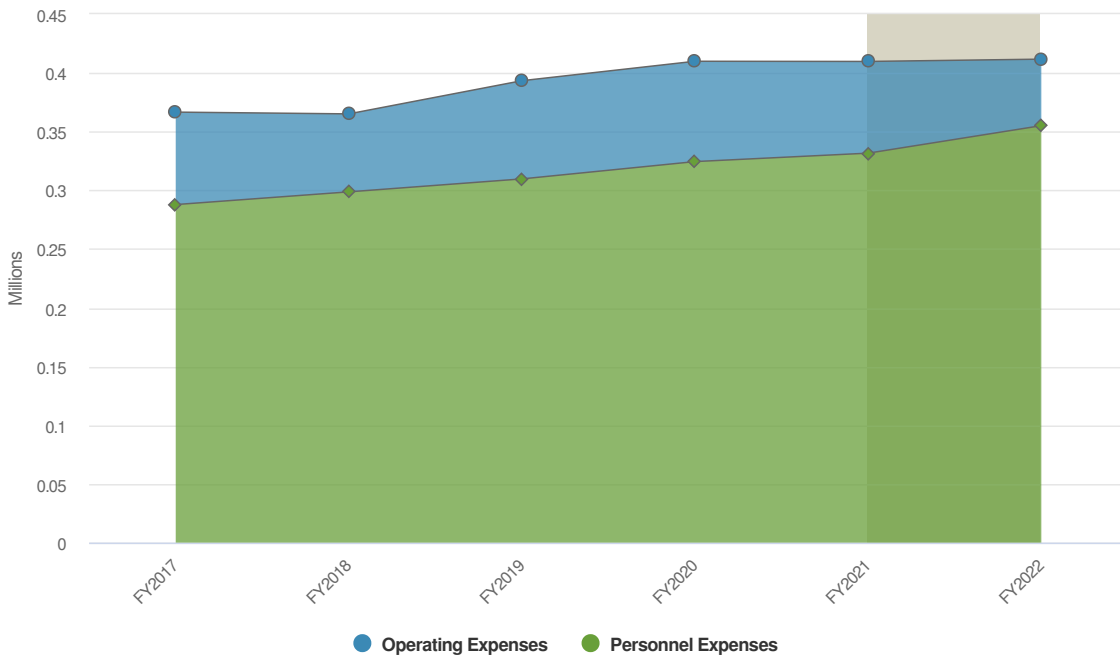


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

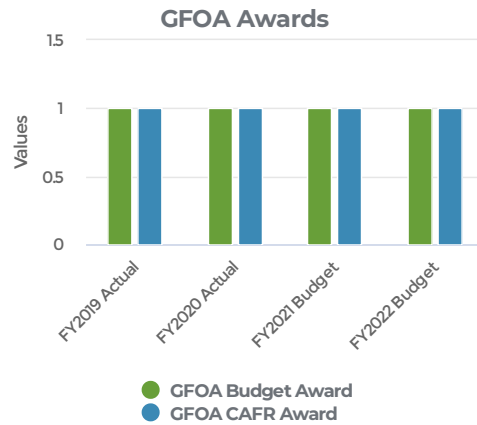


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Finance</b>						
SALARIES	10-442-1101	\$223,676	\$234,098	\$232,039	\$250,550	8%
OVERTIME	10-442-1105	\$191	\$1,303	\$1,680	\$1,680	0%
INDUSTRIAL INSURANCE	10-442-1201	\$576	\$634	\$557	\$601	7.9%
MEDICAL INSURANCE	10-442-1202	\$42,533	\$43,119	\$51,638	\$52,345	1.4%
FICA	10-442-1203	\$16,249	\$16,816	\$17,194	\$18,611	8.2%
ASRS	10-442-1204	\$26,514	\$28,519	\$28,560	\$31,302	9.6%
<b>Total Finance:</b>		<b>\$309,739</b>	<b>\$324,489</b>	<b>\$331,668</b>	<b>\$355,089</b>	<b>7.1%</b>
<b>Total Personnel Expenses:</b>		<b>\$309,739</b>	<b>\$324,489</b>	<b>\$331,668</b>	<b>\$355,089</b>	<b>7.1%</b>
<b>Operating Expenses</b>						
<b>Finance</b>						
OPERATING SUPPLIES	10-442-2101	\$3,906	\$6,171	\$3,600	\$3,600	0%
EQUIPMENT REPAIR/MAINTENANCE	10-442-2115	\$0	\$0	\$775	\$500	-35.5%
OFFICE EQUIPMENT	10-442-2116	\$1,569	\$3,000	\$500	\$250	-50%
BANK FEES	10-442-2215	\$8,315	\$10,159	\$11,000	\$8,000	-27.3%
CELL PHONES	10-442-2402	\$664	\$876	\$660	\$660	0%
CONTRACT SERVICES	10-442-2590	\$65,359	\$60,722	\$60,000	\$38,555	-35.7%
TRAVEL, MEALS AND SCHOOLS	10-442-2700	\$3,231	\$1,494	\$0	\$3,000	N/A
OVER AND SHORT	10-442-2803	\$0	\$125	\$50	\$50	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-442-2804	\$449	\$484	\$525	\$230	-56.2%
PRINTING & BINDING	10-442-2806	\$150	\$2,103	\$1,000	\$1,800	80%
BAD DEBT EXPENSE	10-442-9612	\$0	\$306	\$0	\$0	0%
<b>Total Finance:</b>		<b>\$83,643</b>	<b>\$85,441</b>	<b>\$78,110</b>	<b>\$56,645</b>	<b>-27.5%</b>
<b>Total Operating Expenses:</b>		<b>\$83,643</b>	<b>\$85,441</b>	<b>\$78,110</b>	<b>\$56,645</b>	<b>-27.5%</b>
<b>Total Expense Objects:</b>		<b>\$393,382</b>	<b>\$409,930</b>	<b>\$409,778</b>	<b>\$411,734</b>	<b>0.5%</b>

## Goal #1 - Fiscal Responsibility

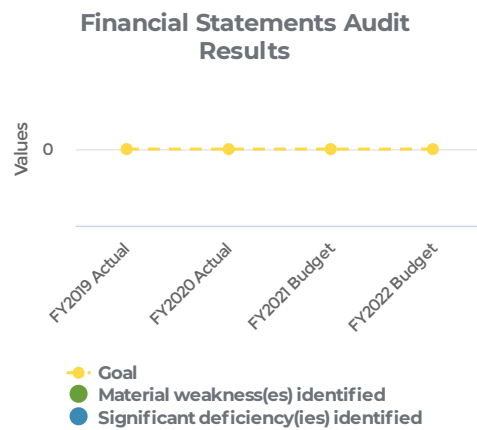
The Government Finance Officers Association established the Distinguished Budget Presentation Awards Program (Budget Awards Program) and the Certificate of Achievement for Excellence in Financial Reporting Program (COA) to encourage and assist state and local governments to prepare documents of the very highest quality and then to recognize individual governments that succeed in achieving that goal.



## Goal #2 - Fiscal Responsibility

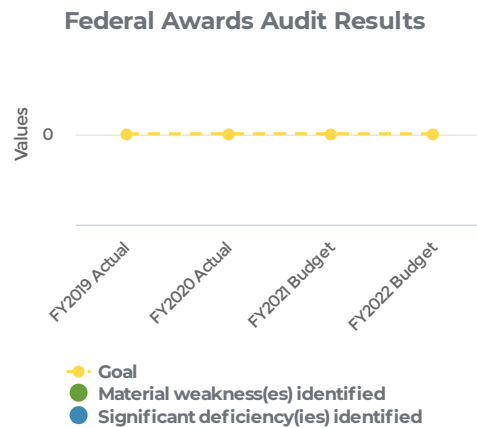
A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



## Goal #3 - Fiscal Responsibility

A federal single audit is required when you spend more than \$750,000 of federal funds in one year.

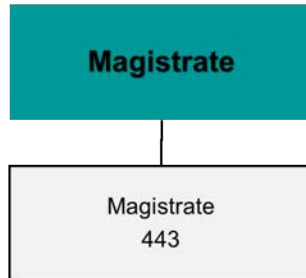


## Magistrate



Andrew Hettinger  
City Magistrate

### Organizational Chart



### Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>Magistrate</b>				
<b>443 Magistrate Court</b>				
Assistant Magistrate	0.82	0.82	0.82	0.82
Bailiff	0.00	0.00	0.00	0.25
City Magistrate	0.63	0.63	0.63	1.00
Court Clerk	1.00	1.00	1.00	1.00
Court Clerk Senior	1.00	1.00	1.00	1.00
Court Data Clerk	1.00	1.00	1.00	1.00
Court Supervisor	1.00	1.00	1.00	1.00
Probation Officer	0.00	0.00	0.00	1.00
<b>Division Total</b>	<b>5.44</b>	<b>5.44</b>	<b>5.44</b>	<b>7.07</b>
<b>Magistrate Total</b>	<b>5.44</b>	<b>5.44</b>	<b>5.44</b>	<b>7.07</b>
<b>Grand Total</b>	<b>5.44</b>	<b>5.44</b>	<b>5.44</b>	<b>7.07</b>

## PURPOSE

To provide professional, fair, efficient, and respectful service in the administration of justice.

## DEPARTMENT DESCRIPTION

The Page Magistrate Court is the judicial branch of the City of Page. The Court has authority over violations of the City Code and Ordinances; civil traffic, criminal traffic, and criminal misdemeanor offenses; and protective orders. The Magistrate Court Judge additionally has the authority to issue arrest and search warrants.

As part of the Arizona state court system, the Page Magistrate Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Page Magistrate Court has legal obligations and reporting responsibilities to the State and the City of Page.

In addition to the Presiding and Assistant Magistrates, the Page Magistrate Court has a Court Supervisor and Court Clerks who conduct the administrative, clerical, scheduling, record-keeping, and reporting functions of the Court.

## DEPARTMENTAL ACTIVITIES

Judges conduct initial appearance hearings, arraignments, sentencing, and multiple hearings, including orders to show cause, contempt, restitution, and status. Judges issue arrest and search warrants, orders of protection, injunctions against harassment and preside over jury trials and trials to the Court.

### FY 2022 Objectives

- Continue to utilize AJACS court management software to enforce and increase fine and restitution payment collections.
- Continue to execute arrest warrants and enforce delinquent payment agreements.
- Complete mandatory continuing education for the presiding judge and clerks, including the annual judicial conference mandated by the Arizona Supreme Court.
- Comply with all new and continuing obligations imposed by Federal, State, and local laws.
- Create a single entrance for the Court to enhance security and comply with Arizona Supreme Court security standards
- Apply for grant funding to implement court security improvements
- Implement Drug Court

### FY 2021 Major Objectives Accomplished

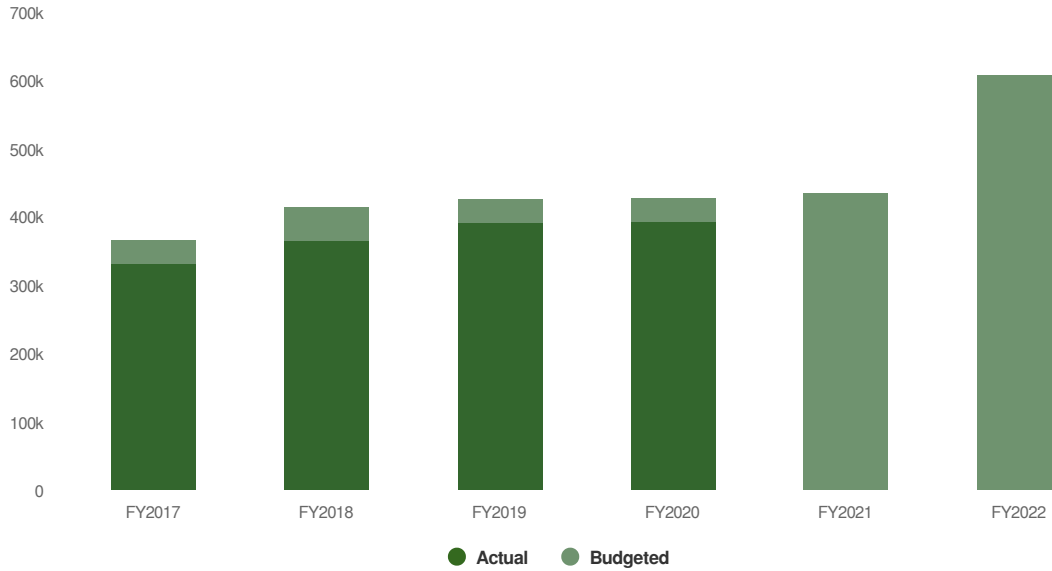
- Continued to utilize AJACS court management software to enforce and increase fine and restitution payment collections.
- Continued to execute arrest warrants and enforce delinquent payment agreements.
- Completed mandatory continuing education for the presiding judge and clerks, including the annual judicial conference mandated by the Arizona Supreme Court.
- Complied with all new and continuing obligations imposed by Federal, State, and local laws.
- Implemented text notification system to give individuals notice of court dates and payments due
- Completed security improvements such as a camera at employee entrance and entryway screening with trained bailiff
- Court operated 8.3% under budget
- Enhanced victims' rights notification and compliance
- Implemented Continuous Alcohol Monitoring Program under ARS 9-499.07 that saves taxpayer dollars and allows DUI Defendants to serve 80% of their jail sentences with electronic monitoring to ensure that no alcohol is consumed during their term of sentence



## Expenditures Summary

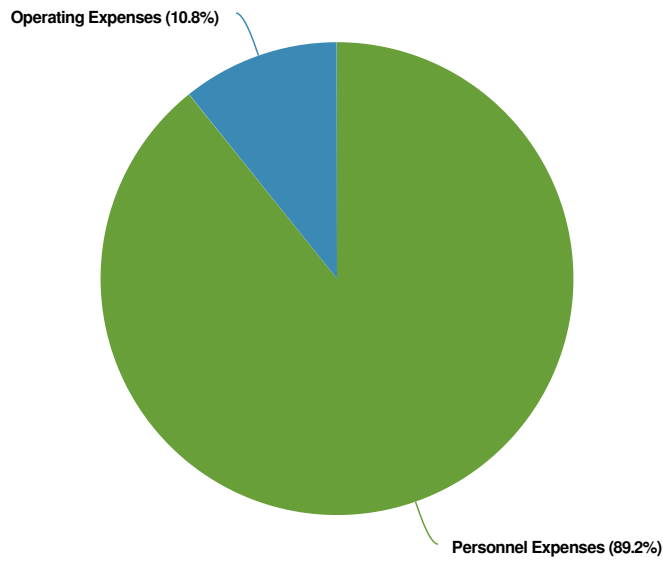
**\$609,017** **\$173,541**  
(39.85% vs. prior year)

Magistrate Proposed and Historical Budget vs. Actual

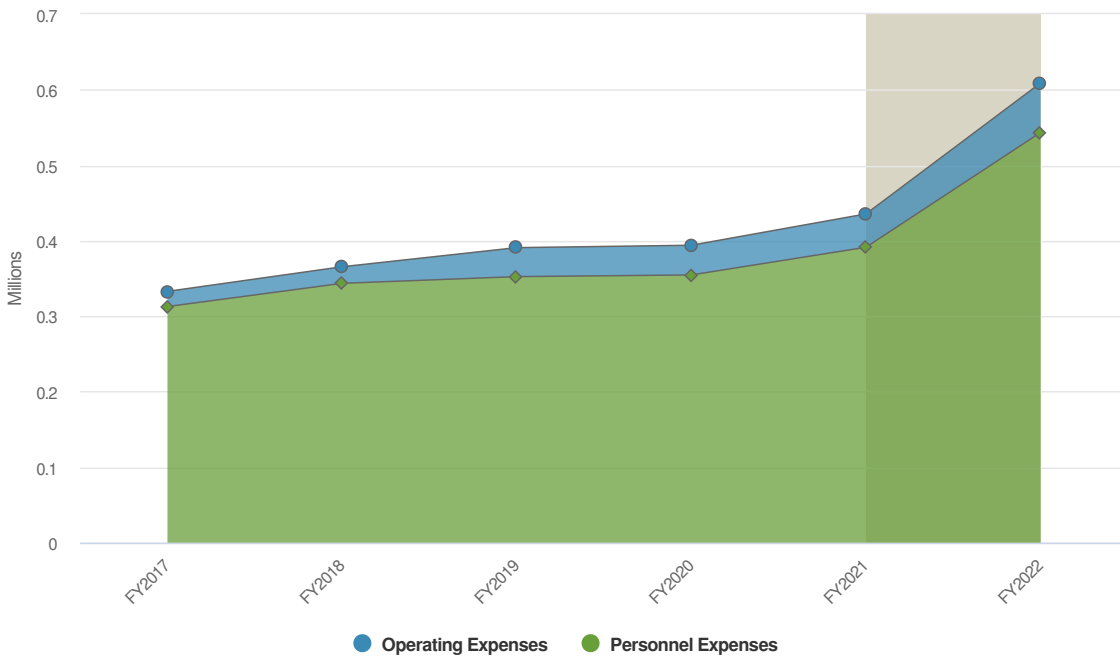


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

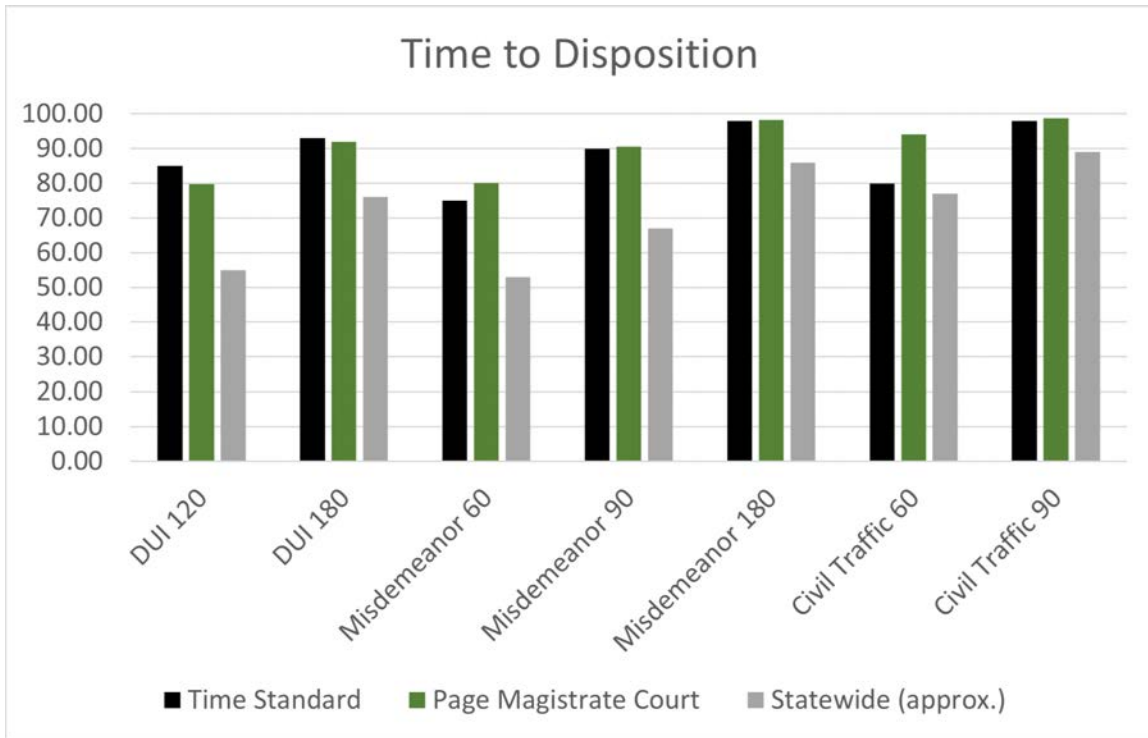


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Magistrate</b>						
SALARIES	10-443-1101	\$264,892	\$265,333	\$288,161	\$386,756	34.2%
OVERTIME	10-443-1105	\$4,156	\$2,478	\$4,481	\$2,480	-44.7%
INDUSTRIAL INSURANCE	10-443-1201	\$726	\$694	\$1,641	\$5,095	210.5%
MEDICAL INSURANCE	10-443-1202	\$35,954	\$38,297	\$45,354	\$79,372	75%
FICA	10-443-1203	\$20,036	\$19,962	\$22,199	\$28,788	29.7%
ASRS	10-443-1204	\$26,635	\$27,868	\$29,480	\$40,936	38.9%
<b>Total Magistrate:</b>		<b>\$352,399</b>	<b>\$354,632</b>	<b>\$391,316</b>	<b>\$543,427</b>	<b>38.9%</b>
<b>Total Personnel Expenses:</b>		<b>\$352,399</b>	<b>\$354,632</b>	<b>\$391,316</b>	<b>\$543,427</b>	<b>38.9%</b>
<b>Operating Expenses</b>						
<b>Magistrate</b>						
OPERATING SUPPLIES	10-443-2101	\$3,516	\$7,320	\$4,775	\$1,000	-79.1%
OFFICE EQUIPMENT	10-443-2116	\$0	\$0	\$2,850	\$0	-100%
OFFICE EQUIPMENT LEASES	10-443-2119	\$2,558	\$2,356	\$2,400	\$2,200	-8.3%
CELL PHONES	10-443-2402	\$650	\$659	\$660	\$660	0%
CONTRACT SERVICES	10-443-2590	\$28,771	\$26,746	\$30,765	\$58,000	88.5%
TRAVEL, MEALS AND SCHOOLS	10-443-2700	\$2,207	\$1,672	\$1,600	\$3,000	87.5%
SUBSCRIPTIONS/MEMBERSHIPS	10-443-2804	\$709	\$574	\$1,110	\$730	-34.2%
<b>Total Magistrate:</b>		<b>\$38,410</b>	<b>\$39,327</b>	<b>\$44,160</b>	<b>\$65,590</b>	<b>48.5%</b>
<b>Total Operating Expenses:</b>		<b>\$38,410</b>	<b>\$39,327</b>	<b>\$44,160</b>	<b>\$65,590</b>	<b>48.5%</b>
<b>Total Expense Objects:</b>		<b>\$390,809</b>	<b>\$393,959</b>	<b>\$435,476</b>	<b>\$609,017</b>	<b>39.9%</b>

## Goal #1 - High Performing Organization

As part of the Arizona State Court System, the Page Magistrate Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Page Magistrate Court has legal obligations and reporting responsibilities to the State, as well as to the City of Page.

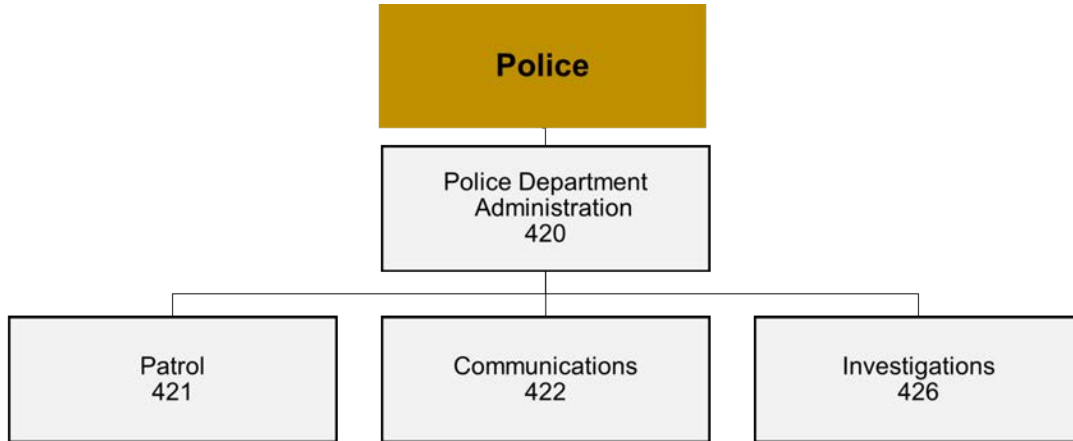


## Police Department



Timothy Lange  
Police Chief

## Organizational Chart



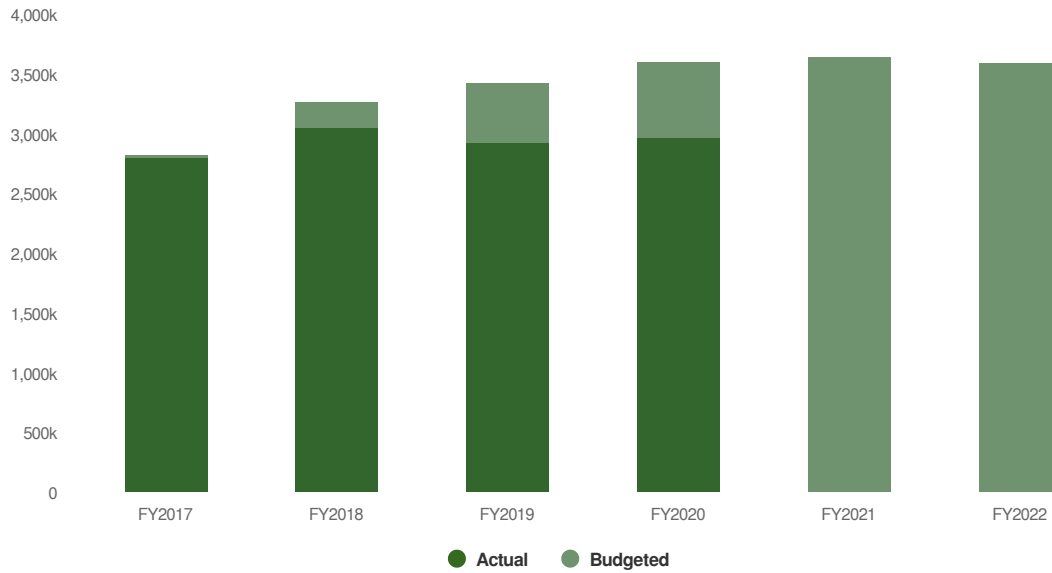
## Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>Police</b>				
420 Police Dept Admin	4.00	4.00	4.50	4.50
421 Patrol	21.25	21.25	21.75	20.00
422 Communications	7.30	9.33	8.96	8.96
426 Investigations	4.00	4.00	4.00	4.00
<b>Police Total</b>	<b>36.55</b>	<b>38.58</b>	<b>39.21</b>	<b>37.46</b>
<b>Grand Total</b>	<b>36.55</b>	<b>38.58</b>	<b>39.21</b>	<b>37.46</b>

## Expenditures Summary

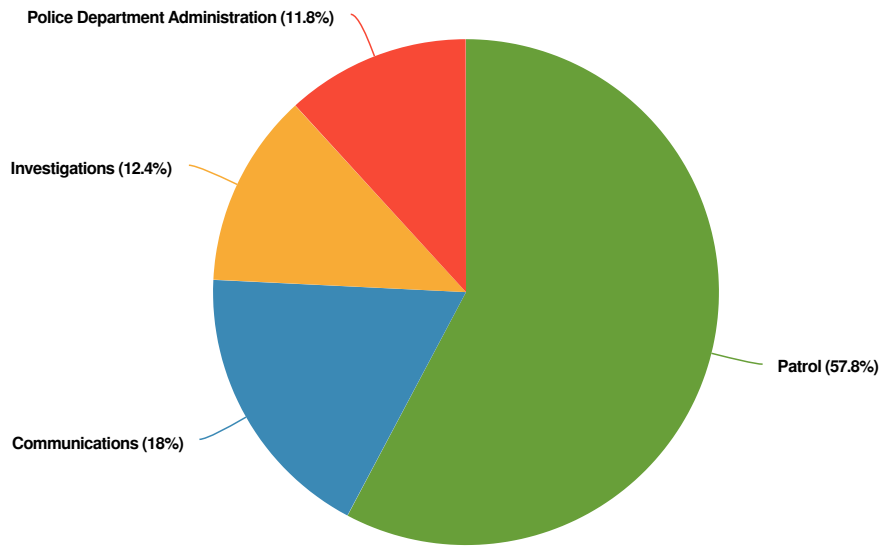
**\$3,596,702** **-\$54,083**  
(-1.48% vs. prior year)

Police Department Proposed and Historical Budget vs. Actual

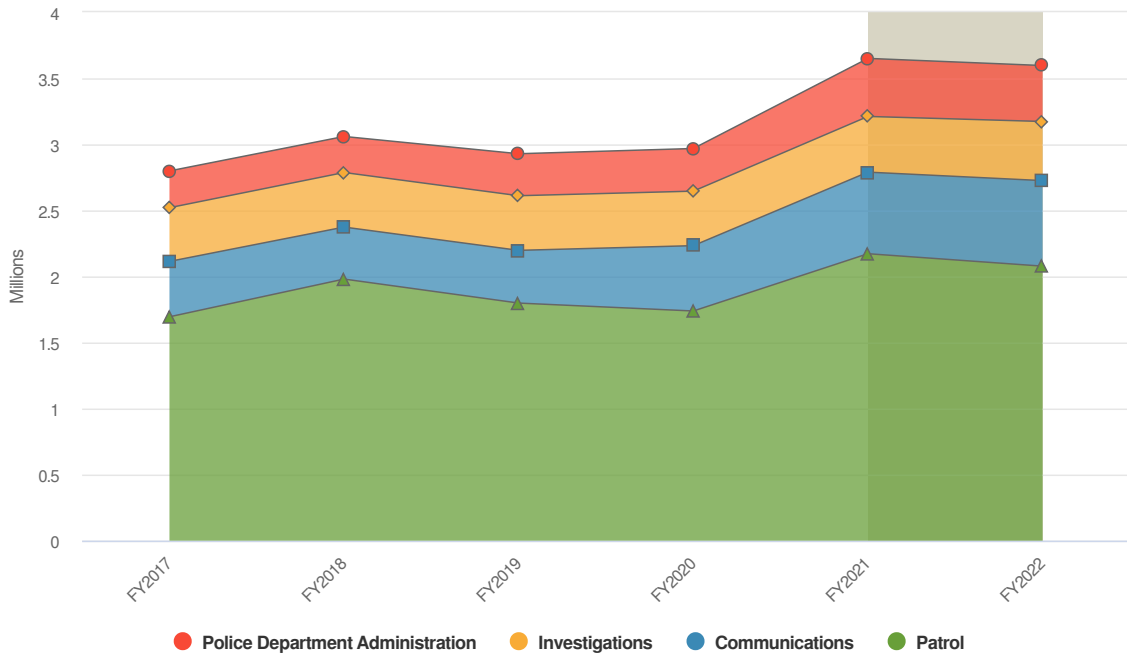


# Expenditures by Function

## Budgeted Expenditures by Function



## Budgeted and Historical Expenditures by Function



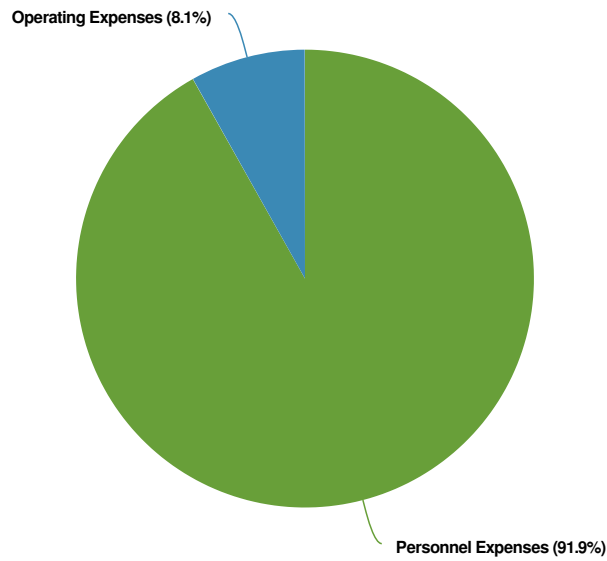
Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expenditures						
Police						
Police Department Administration						
Personnel Expenses		\$268,616	\$279,727	\$385,290	\$378,978	-1.6%
Operating Expenses		\$49,246	\$43,123	\$54,220	\$44,630	-17.7%
<b>Total Police Department Administration:</b>		<b>\$317,862</b>	<b>\$322,850</b>	<b>\$439,510</b>	<b>\$423,608</b>	<b>-3.6%</b>
Patrol						
Personnel Expenses		\$1,611,424	\$1,580,283	\$1,995,501	\$1,898,364	-4.9%
Operating Expenses		\$186,916	\$158,156	\$176,588	\$179,530	1.7%
<b>Total Patrol:</b>		<b>\$1,798,340</b>	<b>\$1,738,439</b>	<b>\$2,172,089</b>	<b>\$2,077,894</b>	<b>-4.3%</b>
Investigations						
Personnel Expenses		\$377,179	\$384,185	\$373,564	\$404,574	8.3%
Operating Expenses		\$36,447	\$28,475	\$48,044	\$42,974	-10.6%
<b>Total Investigations:</b>		<b>\$413,627</b>	<b>\$412,660</b>	<b>\$421,608</b>	<b>\$447,548</b>	<b>6.2%</b>
<b>Total Police:</b>		<b>\$2,529,829</b>	<b>\$2,473,948</b>	<b>\$3,033,207</b>	<b>\$2,949,050</b>	<b>-2.8%</b>
Public Safety						
Communications						
Personnel Expenses		\$381,509	\$476,177	\$589,160	\$622,075	5.6%
Operating Expenses		\$17,599	\$18,440	\$28,418	\$25,577	-10%
<b>Total Communications:</b>		<b>\$399,108</b>	<b>\$494,617</b>	<b>\$617,578</b>	<b>\$647,652</b>	<b>4.9%</b>
<b>Total Public Safety:</b>		<b>\$399,108</b>	<b>\$494,617</b>	<b>\$617,578</b>	<b>\$647,652</b>	<b>4.9%</b>
<b>Total Expenditures:</b>		<b>\$2,928,937</b>	<b>\$2,968,565</b>	<b>\$3,650,785</b>	<b>\$3,596,702</b>	<b>-1.5%</b>

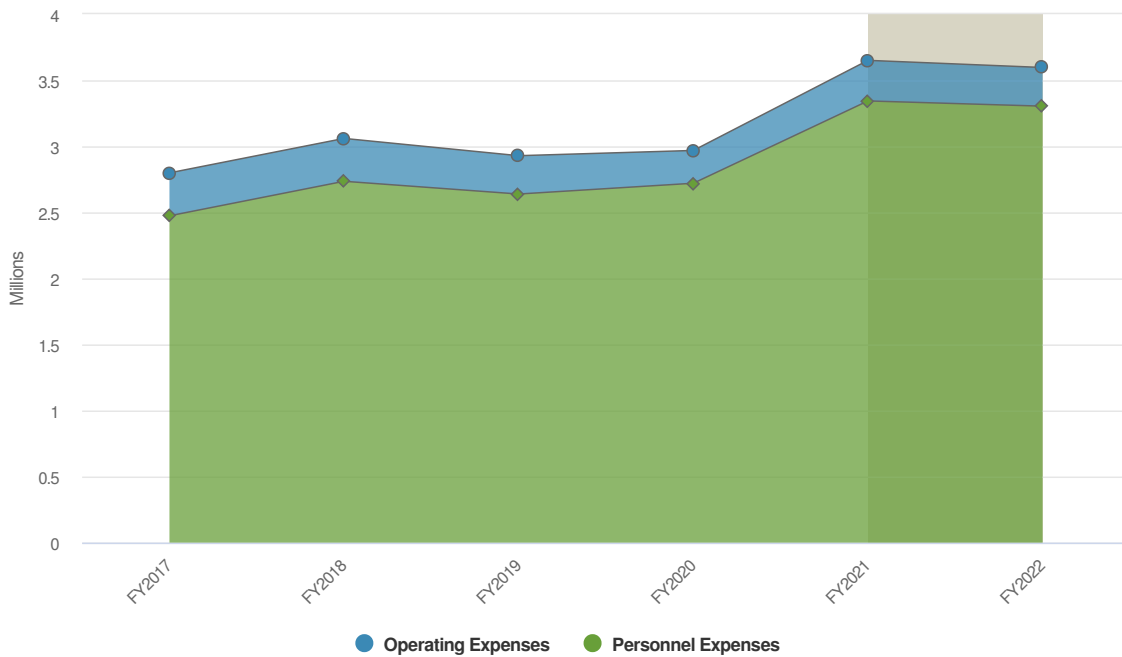


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

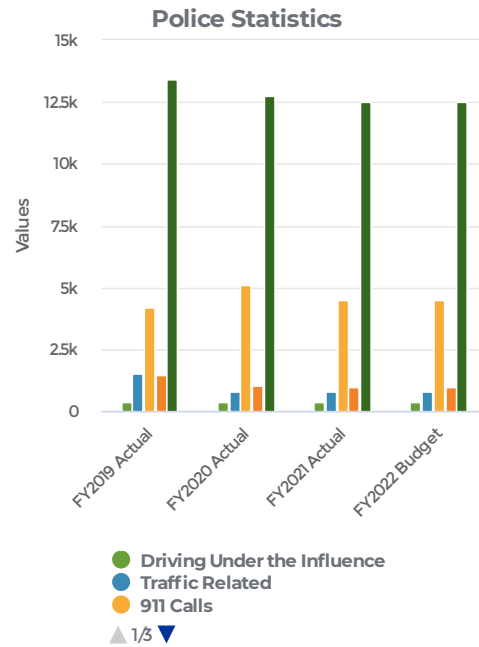


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Police		\$2,257,219	\$2,244,195	\$2,754,355	\$2,681,916	-2.6%
Public Safety		\$381,509	\$476,177	\$589,160	\$622,075	5.6%
<b>Total Personnel Expenses:</b>		<b>\$2,638,728</b>	<b>\$2,720,372</b>	<b>\$3,343,515</b>	<b>\$3,303,991</b>	<b>-1.2%</b>
Operating Expenses						
Police		\$272,610	\$229,753	\$278,852	\$267,134	-4.2%
Public Safety		\$17,599	\$18,440	\$28,418	\$25,577	-10%
<b>Total Operating Expenses:</b>		<b>\$290,209</b>	<b>\$248,193</b>	<b>\$307,270</b>	<b>\$292,711</b>	<b>-4.7%</b>
<b>Total Expense Objects:</b>		<b>\$2,928,937</b>	<b>\$2,968,565</b>	<b>\$3,650,785</b>	<b>\$3,596,702</b>	<b>-1.5%</b>

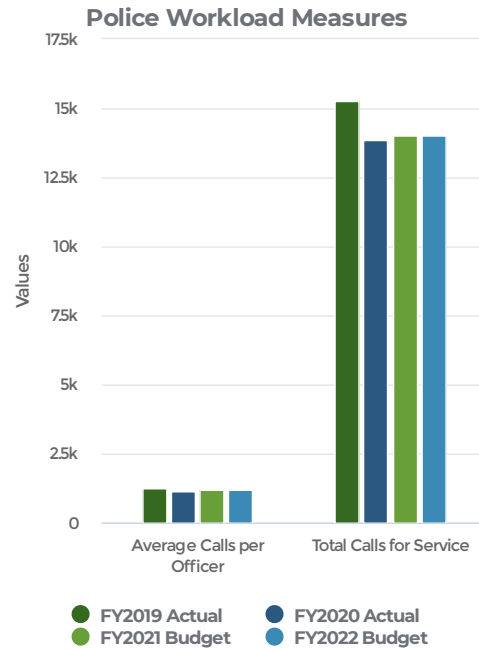
## Goal #1 - Quality of Life

The Police Department provides the day-to-day police service and serves as our agency first response to criminal activity in an effort to reduce crime, fear, and disorder in the community.



## Goal #2 - Quality of Life

Serve the area with efficiency, professionalism, and compassion to all responders, citizens, and visitors.



# Police Administration

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>420 Police Dept Admin</b>				
Administrative Assistant	1.00	1.00	0.00	0.00
Chief Of Police	1.00	1.00	1.00	1.00
Executive Administrative Assistant to the Chief	0.00	0.00	1.00	1.00
Records Clerk	2.00	2.00	2.50	2.50
<b>Division Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.50</b>	<b>4.50</b>

### PURPOSE

To provide leadership and administrative services in support of our operational missions.

### DEPARTMENT DESCRIPTION

Police Administration provides the overall administrative leadership and supervision necessary to sustain an innovative, forward-thinking police workforce dedicated to excellence and professionalism. We are committed to reducing crime, fear, and disorder in the community using modern tactics, relevant training, and maintaining a robust community policing philosophy.

### DEPARTMENTAL ACTIVITIES

- Oversee daily operations.
- Analyze processes in order to improve efficiency
- Create regional public safety partnerships.
- Participate in Regional, State, Federal County, and Navajo Nation Law Enforcement meetings.
- Implement pro-active crime control strategies focusing on the prolific offender.
- Maintain fiscal responsibility.
- Protect the lives and property of our community.

### FY 2022 Priorities

- Continue to participate in community events such as National Night Out, Ask the Chief, and other community-oriented programs; as allowed by the COVID crisis.
- Seek additional funding sources for equipment (e.g. grants).
- Continue to utilize AZ TraCS software in patrol vehicles in order to improve efficiency while investigating traffic accidents and during traffic/pedestrian stops
- Continue employee recognition/awards programs.
- Continue organization-wide meetings
- Utilize National Incident Based Reporting System (NIBRS) for our Uniformed Crime Reporting.
- Work to improve our communication system hardware and software.
- Maintain our ALEAP accreditation standards.
- Maintain MOU with US Marshals Office
- Maintain MOU with FBI task force.
- Added an Admin Sergeant position.

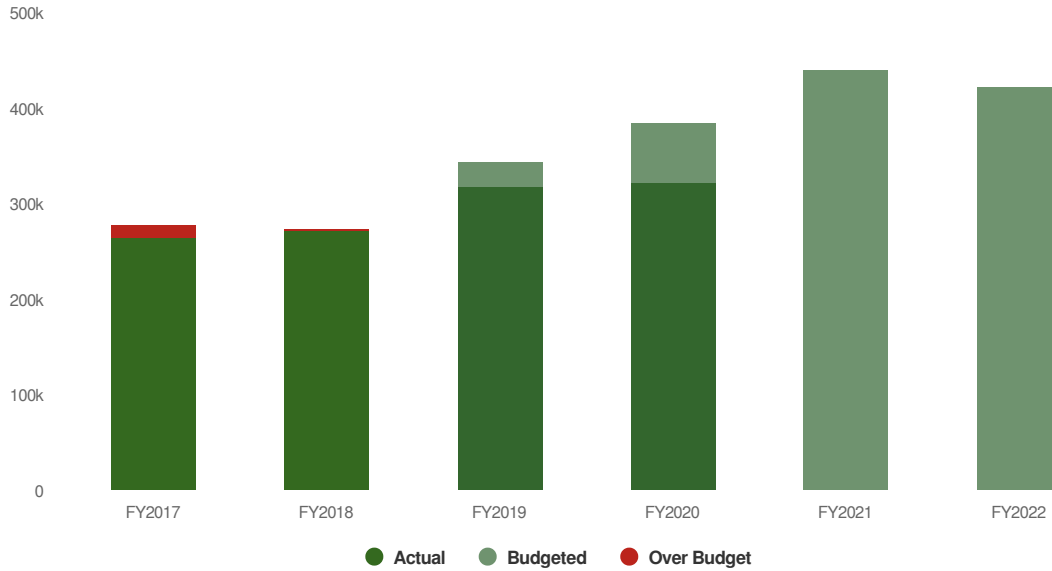
### FY 2021 Major Objectives Accomplished

- Continued to remain fiscally responsible
- Increased department staffing levels
- Maintained accreditation
- Continued to address the downtown intoxication problem through smart police initiatives.
- Created an annual report for the police department.
- Updated the police strategic plan.
- Received grant funding for bullet proof vests through the Department of Justice.
- Obtained a facility dog
- Added Software Support Specialist

## Expenditures Summary

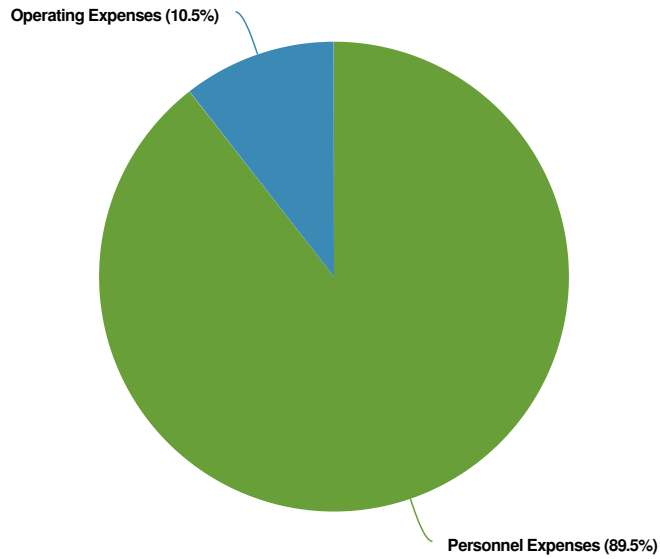
**\$423,608** **-\$15,902**  
(-3.62% vs. prior year)

Police Administration Proposed and Historical Budget vs. Actual

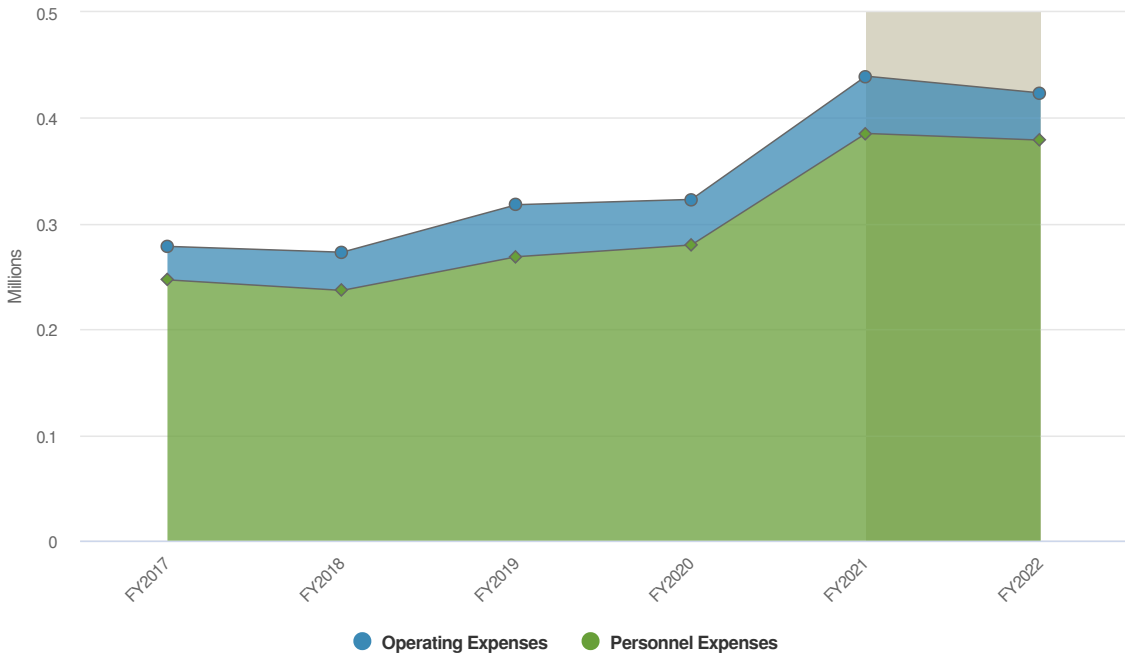


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Police</b>						
SALARIES	10-420-1101	\$182,991	\$187,857	\$245,500	\$247,887	1%
OVERTIME	10-420-1105	\$6,367	\$7,129	\$12,250	\$2,750	-77.6%
INDUSTRIAL INSURANCE	10-420-1201	\$4,003	\$4,290	\$4,874	\$11,775	141.6%
MEDICAL INSURANCE	10-420-1202	\$25,481	\$30,081	\$65,630	\$68,325	4.1%
FICA	10-420-1203	\$14,098	\$13,923	\$18,481	\$18,170	-1.7%
ASRS	10-420-1204	\$14,990	\$10,992	\$18,849	\$17,746	-5.9%
PSPRS	10-420-1206	\$20,685	\$25,455	\$19,706	\$12,325	-37.5%
<b>Total Police:</b>		<b>\$268,616</b>	<b>\$279,727</b>	<b>\$385,290</b>	<b>\$378,978</b>	<b>-1.6%</b>
<b>Total Personnel Expenses:</b>		<b>\$268,616</b>	<b>\$279,727</b>	<b>\$385,290</b>	<b>\$378,978</b>	<b>-1.6%</b>
<b>Operating Expenses</b>						
<b>Police</b>						
OPERATING SUPPLIES	10-420-2101	\$8,138	\$17,442	\$7,500	\$7,500	0%
UNIFORM ALLOWANCE	10-420-2102	\$0	\$1,476	\$1,560	\$1,560	0%
CELL PHONES	10-420-2402	\$1,383	\$1,238	\$1,860	\$1,320	-29%
CONTRACT SERVICES	10-420-2590	\$0	\$0	\$11,560	\$7,135	-38.3%
TRAVEL, MEALS AND SCHOOLS	10-420-2700	\$7,573	\$7,906	\$16,500	\$12,000	-27.3%
SPECIAL EVENTS	10-420-2780	\$4,888	\$1,457	\$2,200	\$2,200	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-420-2804	\$27,264	\$13,604	\$13,040	\$12,915	-1%
<b>Total Police:</b>		<b>\$49,246</b>	<b>\$43,123</b>	<b>\$54,220</b>	<b>\$44,630</b>	<b>-17.7%</b>
<b>Total Operating Expenses:</b>		<b>\$49,246</b>	<b>\$43,123</b>	<b>\$54,220</b>	<b>\$44,630</b>	<b>-17.7%</b>
<b>Total Expense Objects:</b>		<b>\$317,862</b>	<b>\$322,850</b>	<b>\$439,510</b>	<b>\$423,608</b>	<b>-3.6%</b>

# Patrol

## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>421 Patrol</b>				
Animal Control Officer	1.00	1.00	1.50	1.00
Community Resource Officer	0.00	0.00	0.00	1.00
Patrol Lieutenant	1.00	1.00	1.00	1.00
Patrol Officer	15.25	15.25	15.25	15.00
Patrol Sergeant	3.00	3.00	3.00	2.00
School Resource Officer	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>21.25</b>	<b>21.25</b>	<b>21.75</b>	<b>20.00</b>



## PURPOSE

To provide leadership and administrative services in support of our operational missions.

## DEPARTMENT DESCRIPTION

Police Administration provides the overall administrative leadership and supervision necessary to sustain an innovative, forward-thinking police workforce dedicated to excellence and professionalism. We are committed to reducing crime, fear, and disorder in the community using modern tactics, relevant training, and maintaining a robust community policing philosophy.

## DEPARTMENTAL ACTIVITIES

- Oversee daily operations.
- Analyze processes in order to improve efficiency
- Create regional public safety partnerships.
- Participate in Regional, State, Federal County, and Navajo Nation Law Enforcement meetings.
- Implement pro-active crime control strategies focusing on the prolific offender.
- Maintain fiscal responsibility.
- Protect the lives and property of our community.

### FY 2022 Priorities

- Continue to participate in community events such as National Night Out, Ask the Chief, and other community-oriented programs; as allowed by the COVID crisis.
- Seek additional funding sources for equipment (e.g. grants).
- Continue to utilize AZ TraCS software in patrol vehicles in order to improve efficiency while investigating traffic accidents and during traffic/pedestrian stops
- Continue employee recognition/awards programs.
- Continue organization-wide meetings
- Utilize National Incident Based Reporting System (NIBRS) for our Uniformed Crime Reporting.
- Work to improve our communication system hardware and software.
- Maintain our ALEAP accreditation standards.
- Maintain MOU with US Marshals Office
- Maintain MOU with FBI task force.
- Added an Admin Sergeant position.

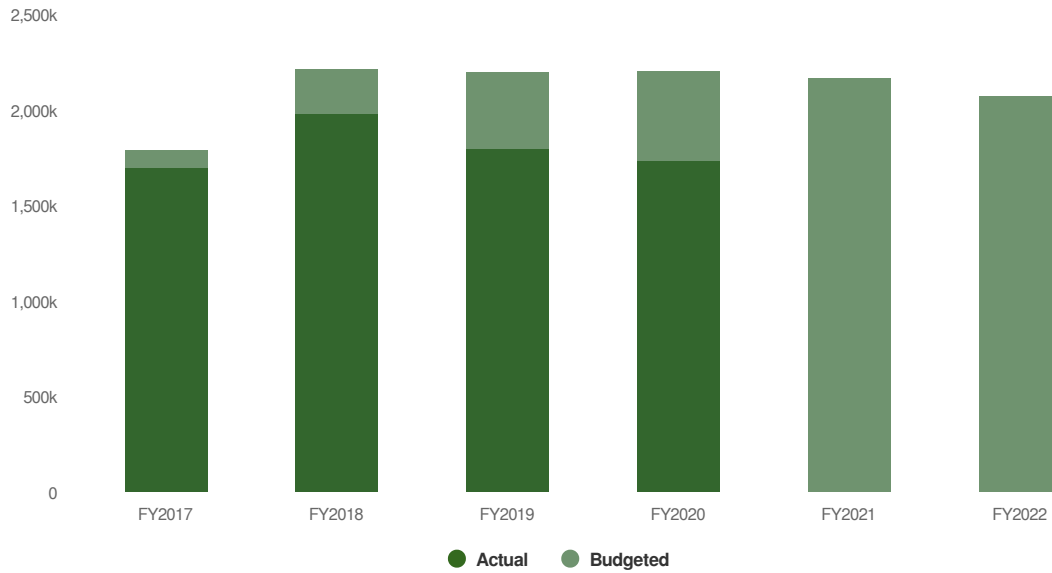
### FY 2021 Major Objectives Accomplished

- Continued to remain fiscally responsible
- Increased department staffing levels
- Maintained accreditation
- Continued to address the downtown intoxication problem through smart police initiatives.
- Created an annual report for the police department.
- Updated the police strategic plan.
- Received grant funding for bullet proof vests through the Department of Justice.
- Obtained a facility dog
- Added Software Support Specialist

## Expenditures Summary

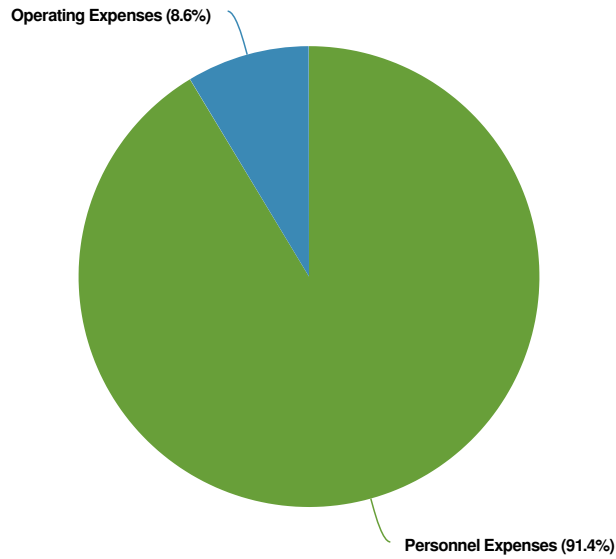
**\$2,077,894** **-\$94,195**  
(-4.34% vs. prior year)

Patrol Proposed and Historical Budget vs. Actual

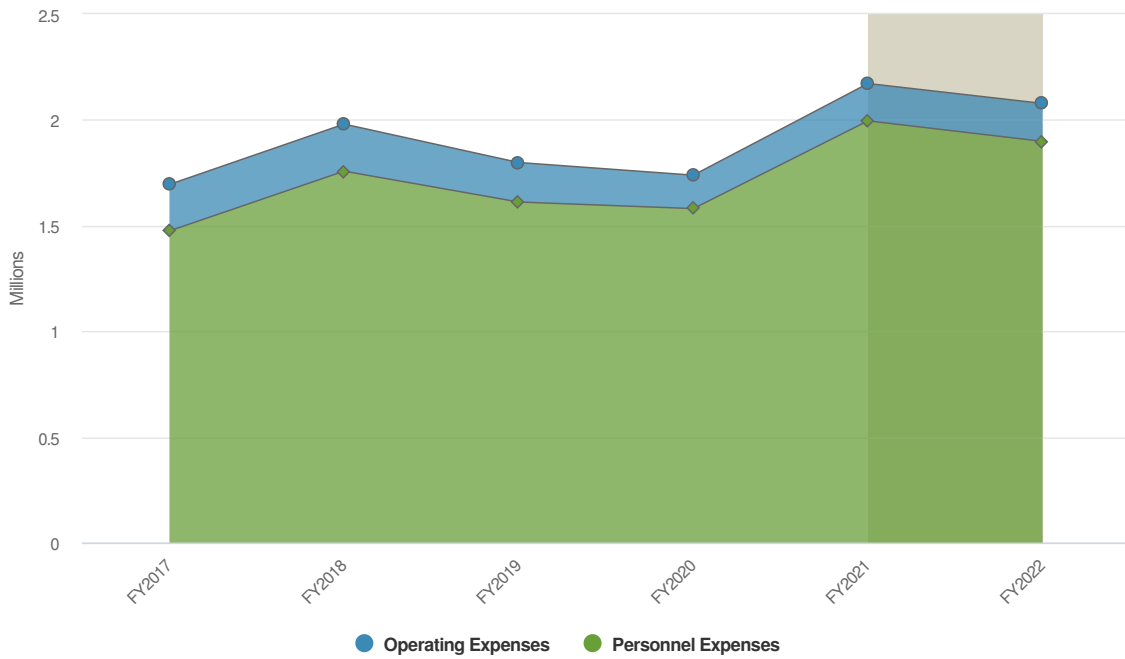


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Police</b>						
SALARIES	10-421-1101	\$900,467	\$960,690	\$1,223,039	\$1,208,156	-1.2%
OVERTIME	10-421-1105	\$105,501	\$79,662	\$114,000	\$97,500	-14.5%
INDUSTRIAL INSURANCE	10-421-1201	\$38,848	\$45,060	\$53,569	\$57,388	7.1%
MEDICAL INSURANCE	10-421-1202	\$178,144	\$171,953	\$255,887	\$289,004	12.9%
FICA	10-421-1203	\$74,084	\$77,193	\$98,697	\$96,020	-2.7%
ASRS	10-421-1204	\$4,720	\$5,153	\$7,639	\$10,314	35%
PSPRS	10-421-1206	\$309,660	\$240,572	\$242,670	\$139,982	-42.3%
<b>Total Police:</b>		<b>\$1,611,424</b>	<b>\$1,580,283</b>	<b>\$1,995,501</b>	<b>\$1,898,364</b>	<b>-4.9%</b>
<b>Total Personnel Expenses:</b>		<b>\$1,611,424</b>	<b>\$1,580,283</b>	<b>\$1,995,501</b>	<b>\$1,898,364</b>	<b>-4.9%</b>
<b>Operating Expenses</b>						
<b>Police</b>						
OPERATING SUPPLIES	10-421-2101	\$31,288	\$19,157	\$26,518	\$22,338	-15.8%
UNIFORM ALLOWANCE	10-421-2102	\$23,131	\$26,607	\$34,490	\$29,170	-15.4%
EQUIPMENT REPAIR/MAINTENANCE	10-421-2115	\$45,880	\$41,093	\$9,500	\$5,500	-42.1%
OFFICE EQUIPMENT LEASES	10-421-2119	\$8,791	\$5,166	\$6,640	\$6,640	0%
CELL PHONES	10-421-2402	\$14,815	\$16,820	\$17,040	\$20,592	20.8%
ANIMAL SHELTER EXPENSES	10-421-2425	\$0	\$0	\$5,000	\$5,000	0%
CONTRACT SERVICES	10-421-2590	\$27,639	\$23,240	\$22,056	\$31,056	40.8%
TRAVEL, MEALS AND SCHOOLS	10-421-2700	\$22,590	\$18,111	\$41,686	\$45,916	10.1%
PROGRAM EXPENSES	10-421-2705	\$7,218	\$5,136	\$8,450	\$8,450	0%
K-9 EXPENSE	10-421-2750	\$1,510	\$34	\$0	\$0	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-421-2804	\$0	\$0	\$278	\$278	0%
PRINTING & BINDING	10-421-2806	\$2,129	\$2,677	\$2,930	\$2,590	-11.6%
FIREARMS RANGE EXPENSES	10-421-2825	\$1,925	\$113	\$2,000	\$2,000	0%
<b>Total Police:</b>		<b>\$186,916</b>	<b>\$158,156</b>	<b>\$176,588</b>	<b>\$179,530</b>	<b>1.7%</b>
<b>Total Operating Expenses:</b>		<b>\$186,916</b>	<b>\$158,156</b>	<b>\$176,588</b>	<b>\$179,530</b>	<b>1.7%</b>
<b>Total Expense Objects:</b>		<b>\$1,798,340</b>	<b>\$1,738,439</b>	<b>\$2,172,089</b>	<b>\$2,077,894</b>	<b>-4.3%</b>

# Investigations

## Organizational Chart

Division Total	FY2019	FY2020	FY2021	FY2022
<b>426 Investigations</b>				
Captain	0.00	0.00	0.00	1.00
Detective	1.00	1.00	1.00	1.00
Evidence Technician	1.00	1.00	1.00	1.00
Investigator	1.00	0.00	0.00	0.00
Sergeant	0.00	1.00	1.00	1.00
Support Lieutenant	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

### PURPOSE

To serve as the investigative component of the Police Department.

### DEPARTMENT DESCRIPTION

The Criminal Investigations Division is tasked with conducting complete, thorough, and comprehensive investigations into all complex crimes, such as sex crimes, homicides, crimes against children and major property crimes, within the City of Page. These investigations include crime scene investigation, evidence collection, victim/witness/suspect interviews, case preparation and presentation to grand juries, attorneys, and courts.

### DEPARTMENTAL ACTIVITIES

- Gather facts and evidence of criminal activity. Conduct interviews and obtain statements from victims, witnesses, and suspects of alleged crimes.
- Collect, package and preserve physical evidence.
- Preparation and execution of search warrants.
- Testify in the court of appropriate jurisdiction regarding investigative activities.
- Maintain the department evidence room using current best practice protocols.

### FY 2022 Priorities

- Continue to provide needed investigative and evidence related training to members of this division.
- Add a Detective position.
- Update surveillance equipment.

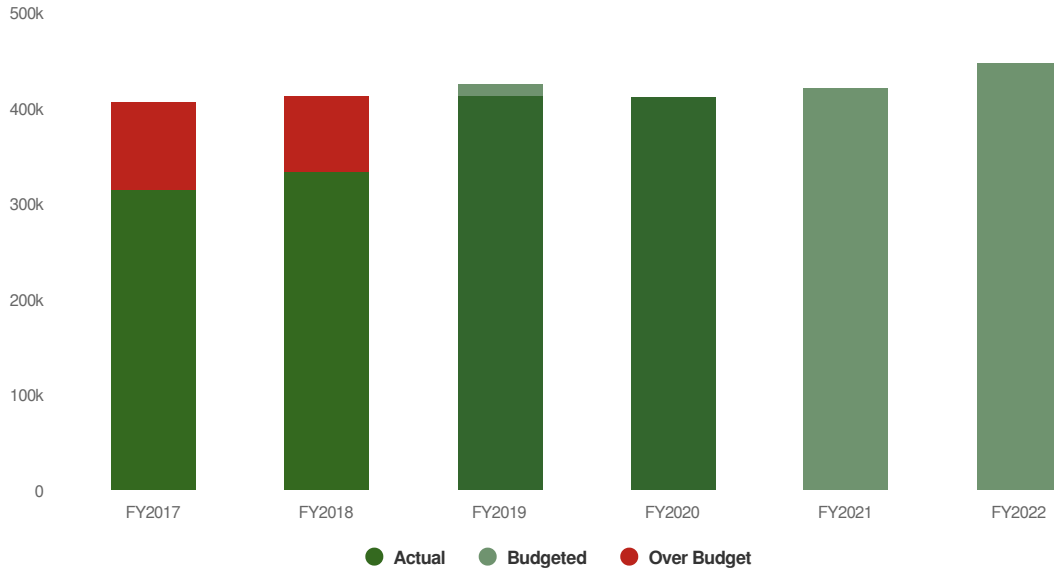
### FY 2021 Major Objectives Accomplished

- Attended several training and conferences for Investigations and Evidence DNA collection and submission.
- Provided Evidence Technician with a response vehicle for call outs.
- Completed evidence room inspection and audit.

# Expenditures Summary

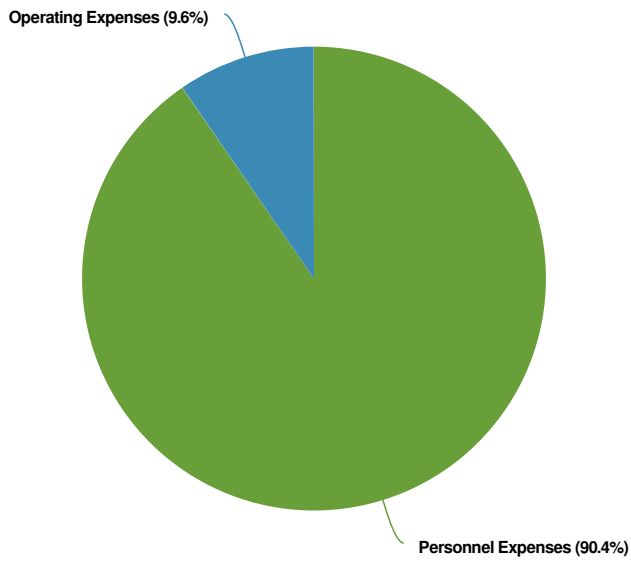
**\$447,548** **\$25,940**  
(6.15% vs. prior year)

Investigations Proposed and Historical Budget vs. Actual

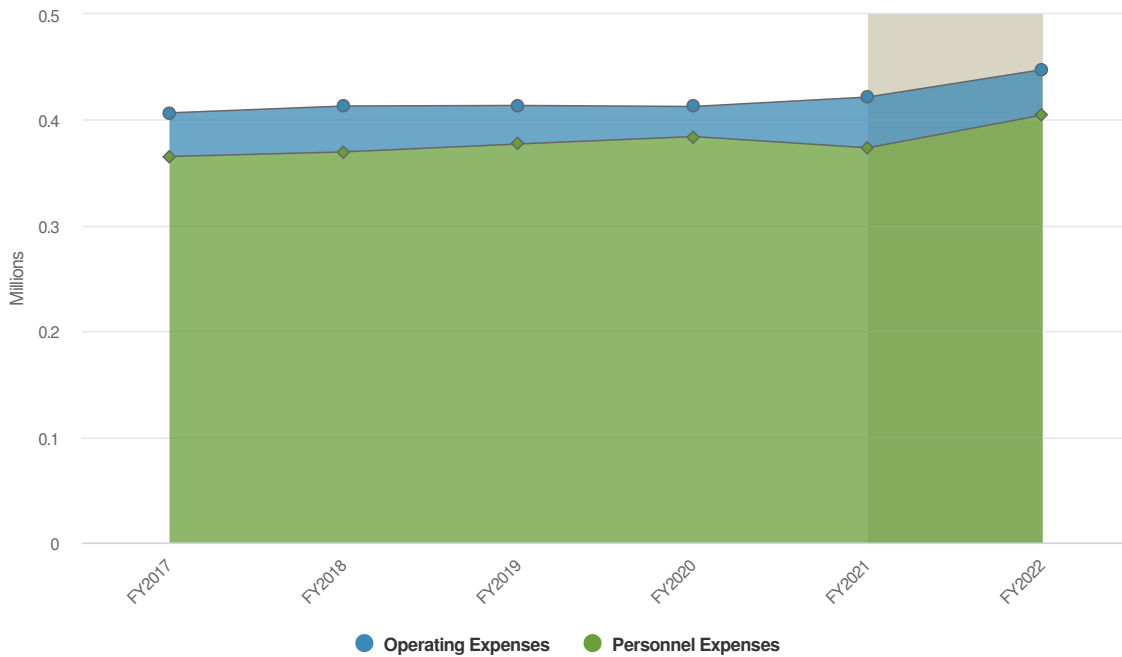


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Police</b>						
SALARIES	10-426-1101	\$229,643	\$241,143	\$232,941	\$266,534	14.4%
OVERTIME	10-426-1105	\$8,888	\$8,480	\$13,000	\$13,000	0%
INDUSTRIAL INSURANCE	10-426-1201	\$5,698	\$8,689	\$8,677	\$12,660	45.9%
MEDICAL INSURANCE	10-426-1202	\$44,129	\$48,182	\$56,817	\$59,451	4.6%
FICA	10-426-1203	\$17,597	\$18,236	\$17,951	\$20,521	14.3%
ASRS	10-426-1204	\$4,296	\$4,433	\$4,747	\$5,180	9.1%
PSPRS	10-426-1206	\$66,928	\$55,022	\$39,431	\$27,228	-30.9%
<b>Total Police:</b>		<b>\$377,179</b>	<b>\$384,185</b>	<b>\$373,564</b>	<b>\$404,574</b>	<b>8.3%</b>
<b>Total Personnel Expenses:</b>		<b>\$377,179</b>	<b>\$384,185</b>	<b>\$373,564</b>	<b>\$404,574</b>	<b>8.3%</b>
<b>Operating Expenses</b>						
<b>Police</b>						
OPERATING SUPPLIES	10-426-2101	\$5,917	\$3,007	\$3,500	\$3,500	0%
UNIFORM ALLOWANCE	10-426-2102	\$2,044	\$2,933	\$3,820	\$2,920	-23.6%
EQUIPMENT REPAIR/MAINTENANCE	10-426-2115	\$1,662	\$2,352	\$3,000	\$500	-83.3%
OFFICE EQUIPMENT LEASES	10-426-2119	\$3,221	\$2,929	\$3,495	\$3,495	0%
INVESTIGATIONS	10-426-2190	\$292	\$323	\$5,000	\$5,000	0%
CELL PHONES	10-426-2402	\$1,992	\$2,004	\$2,640	\$2,640	0%
CONTRACT SERVICES	10-426-2590	\$8,653	\$5,938	\$8,555	\$8,555	0%
TRAVEL, MEALS AND SCHOOLS	10-426-2700	\$6,165	\$5,191	\$11,000	\$9,500	-13.6%
SILENT WITNESS	10-426-2710	\$3,000	\$3,034	\$3,000	\$3,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-426-2804	\$2,742	\$653	\$551	\$551	0%
PRINTING & BINDING	10-426-2806	\$760	\$111	\$3,483	\$3,313	-4.9%
<b>Total Police:</b>		<b>\$36,447</b>	<b>\$28,475</b>	<b>\$48,044</b>	<b>\$42,974</b>	<b>-10.6%</b>
<b>Total Operating Expenses:</b>		<b>\$36,447</b>	<b>\$28,475</b>	<b>\$48,044</b>	<b>\$42,974</b>	<b>-10.6%</b>
<b>Total Expense Objects:</b>		<b>\$413,627</b>	<b>\$412,660</b>	<b>\$421,608</b>	<b>\$447,548</b>	<b>6.2%</b>



# Communications

## Organizational Chart

Division Total	FY2019	FY2020	FY2021	FY2022
<b>422 Communications</b>				
Communication Specialist	6.30	8.33	7.96	7.96
Communication Specialist Lead	0.00	0.00	0.00	1.00
Communication Specialist Supervisor	1.00	1.00	1.00	0.00
<b>Division Total</b>	<b>7.30</b>	<b>9.33</b>	<b>8.96</b>	<b>8.96</b>

### PURPOSE

To serve as the direct link between citizens and emergency response services.

### DEPARTMENT DESCRIPTION

The Page Communications Center operates 24 hours a day, 7 days a week. It is a 9-1-1, Phase II (capable of receiving the latitude and longitude of a cell phone caller), Public Safety Answering Point (PSAP). Serving the City of Page and primarily dispatch for the Page Police Department, the Page Fire Department, and the Greenehaven Fire Department. Serve as the 9-1-1 answering point for the communities surrounding Page in Northern Arizona and Southern Utah, the Glen Canyon National Recreation Area, Lake Powell, and the adjacent Navajo Nation.

### DEPARTMENTAL ACTIVITIES

- Answer 9-1-1 and other non-emergency calls for service and provide communications support for police and fire field operations.
- Monitor multiple radio frequencies and dispatch calls to Police and Fire/EMS.
- Access local, state, and federal databases assign case numbers, and track officer/firefighter activities in the field.

### FY 2022 Priorities

- Become fully staffed
- Send new dispatcher(s) to attend and graduate from the Western Arizona Law Enforcement Training Academy (WALETA)
- Establish an Arizona Criminal Justice Information System (ACJIS) interface with Spillman for Officers
- Finish communications system upgrade and get digital system working.

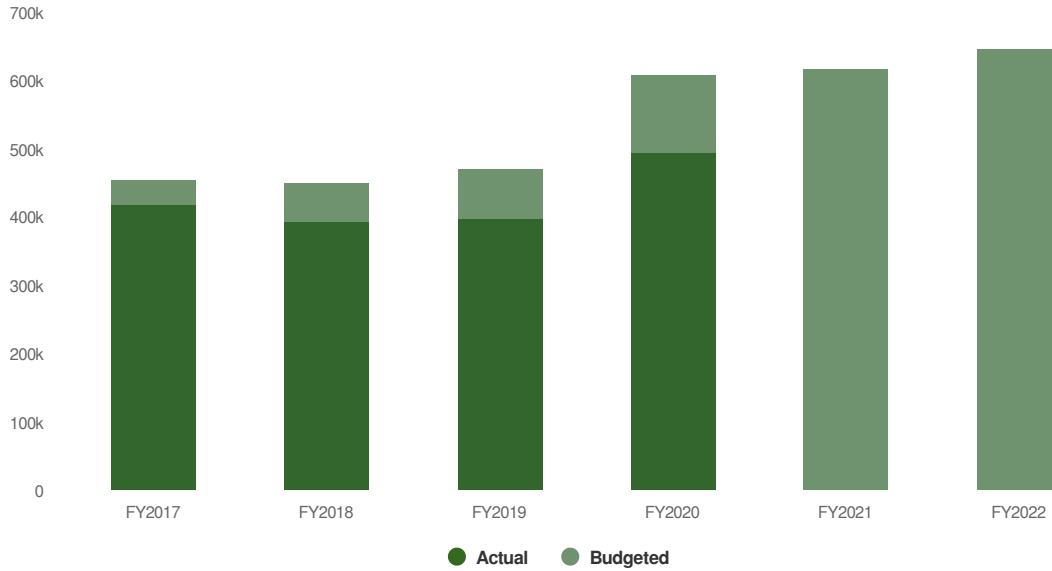
### FY 2021 Major Objectives Accomplished

- Implemented Text to 911 and Rapid Deploy systems.
- Installed a new radio console.
- Partnership with Niles Communications

## Expenditures Summary

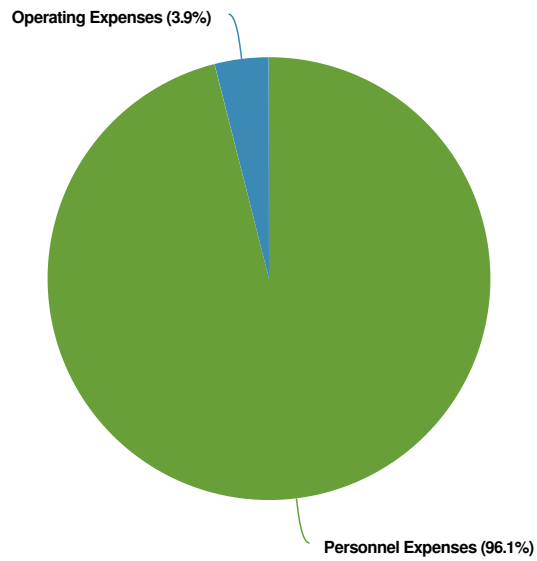
**\$647,652** **\$30,074**  
(4.87% vs. prior year)

Communications Proposed and Historical Budget vs. Actual

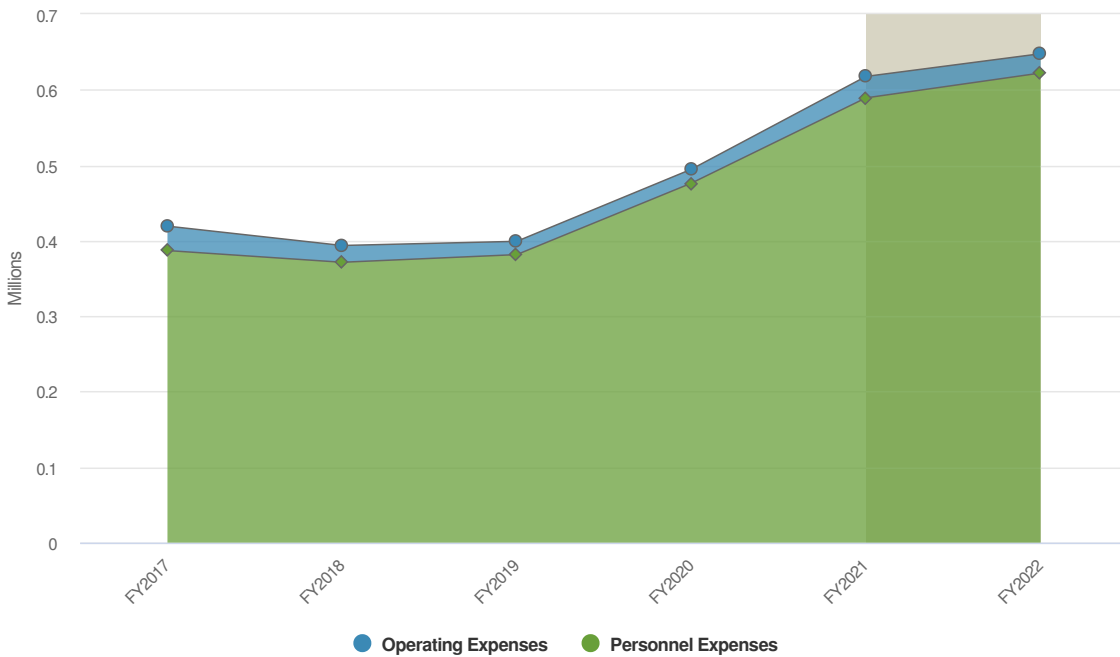


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

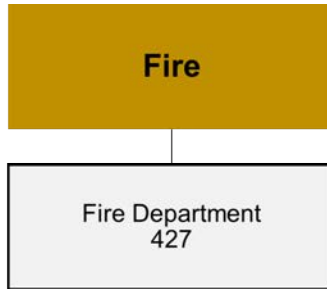
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Safety</b>						
SALARIES	10-422-1101	\$256,389	\$308,136	\$376,831	\$402,511	6.8%
OVERTIME	10-422-1105	\$27,745	\$27,302	\$20,000	\$22,000	10%
INDUSTRIAL INSURANCE	10-422-1201	\$747	\$872	\$904	\$19,119	2,014.9%
MEDICAL INSURANCE	10-422-1202	\$42,223	\$74,869	\$116,365	\$98,200	-15.6%
FICA	10-422-1203	\$20,988	\$24,284	\$28,621	\$31,211	9%
ASRS	10-422-1204	\$33,417	\$40,714	\$46,439	\$49,034	5.6%
<b>Total Public Safety:</b>		<b>\$381,509</b>	<b>\$476,177</b>	<b>\$589,160</b>	<b>\$622,075</b>	<b>5.6%</b>
<b>Total Personnel Expenses:</b>		<b>\$381,509</b>	<b>\$476,177</b>	<b>\$589,160</b>	<b>\$622,075</b>	<b>5.6%</b>
<b>Operating Expenses</b>						
<b>Public Safety</b>						
OPERATING SUPPLIES	10-422-2101	\$1,228	\$1,064	\$3,200	\$3,200	0%
UNIFORM ALLOWANCE	10-422-2102	\$576	\$552	\$1,180	\$1,180	0%
EQUIPMENT REPAIR/MAINTENANCE	10-422-2115	\$2,192	\$950	\$3,500	\$3,500	0%
OFFICE EQUIPMENT LEASES	10-422-2119	\$1,909	\$1,687	\$2,360	\$2,360	0%
CELL PHONES	10-422-2402	\$1,551	\$1,415	\$3,486	\$1,196	-65.7%
CONTRACT SERVICES	10-422-2590	\$7,851	\$3,485	\$4,080	\$3,529	-13.5%
TRAVEL, MEALS AND SCHOOLS	10-422-2700	\$1,692	\$8,694	\$9,500	\$9,500	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-422-2804	\$599	\$593	\$1,112	\$1,112	0%
<b>Total Public Safety:</b>		<b>\$17,599</b>	<b>\$18,440</b>	<b>\$28,418</b>	<b>\$25,577</b>	<b>-10%</b>
<b>Total Operating Expenses:</b>		<b>\$17,599</b>	<b>\$18,440</b>	<b>\$28,418</b>	<b>\$25,577</b>	<b>-10%</b>
<b>Total Expense Objects:</b>		<b>\$399,108</b>	<b>\$494,617</b>	<b>\$617,578</b>	<b>\$647,652</b>	<b>4.9%</b>

## Fire



Jeff Reed  
Fire Chief

### Organizational Chart



### Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>Fire</b>				
<b>427 Fire Dept.</b>				
Administrative Assistant	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00
Engineer	3.00	3.00	3.00	3.00
Fire Chief	1.00	1.00	1.00	1.00
Firefighter	12.00	12.00	12.00	12.00
Reserve	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>
<b>Fire Total</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>
<b>Grand Total</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

## PURPOSE

To provide for the safety and welfare of the public through preservation of life, property, and the environment.

## DEPARTMENT DESCRIPTION

The Page Fire Department (PFD) is an all hazards, combination Fire/EMS department providing services 24 hours a day, 7 days a week. Three shifts of six employees are on duty working a 48 / 96-hour schedule. These crews are cross trained to provide fire, emergency medical services, vehicle extrication, hazmat, search and rescue, canyon rescues, waterway fire/rescue and assistance of varying degrees to the citizens of Page and our surrounding communities. Firefighters are also trained in Aircraft Rescue Firefighting as mandated by the FAA for the Page Airport. Additionally, prevention activities include fire inspections and preplans for local businesses and new commercial construction, fire hydrant testing and hazmat inspections.

## DEPARTMENTAL ACTIVITIES

- Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.
- Provide the firefighting and emergency medical training necessary to ensure that all firefighters have the essential knowledge and skills needed to provide professional and high-quality services to the citizens we serve in as safe a manner as possible.
- Provide long range interfacility transport services by ambulance.
- Provides standby and maintenance service at the City of Page Airport.
- Review plans and conducts commercial business and new construction fire inspections.
- Community activities include station tours, community open houses, and fire prevention presentations; staff participates in the Easter Egg Hunt, Library Cook Out, and Shop with a Cop or Firefighter events; and the department provide standby services at local football games and rodeos.

### FY 2022 Priorities

- Continually improve internal communications through bi-annual department meetings and regular administrative staff meetings
- Continually improve our training capabilities for reserve program recruitment and retention.
- Increase employee training and knowledge by utilizing all resources both within our agency and outside our agency.
- Increase utilization of ERS (Emergency Reporting System) for better data management, equipment/maintenance tracking, and statistics.
- Seek grant funds to assist with upgrading department equipment for coming budget cycles.

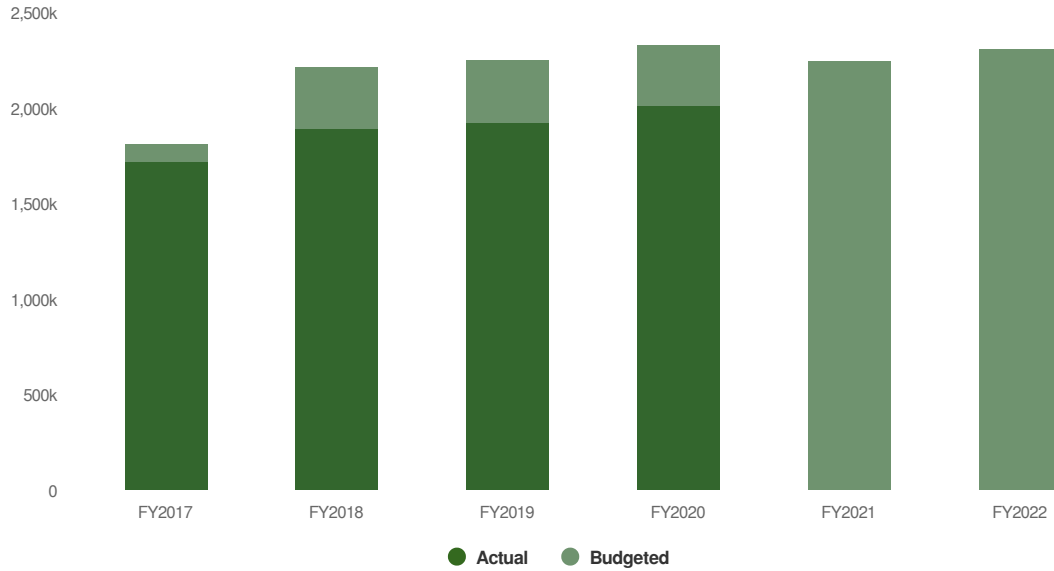
### FY 2021 Major Objectives Accomplished

- Responded to 3,040 Calls for Service in 2020.
- Had 1,821 emergency calls for service – a 1.9% decrease from 2019. Average response time to those calls was 5:18 minutes.
- Fought 40 fires – Building fires, mobile homes, vehicles, recreational vehicles, boats, trash, vegetation.
- Using Medic 20, our long-range transport ambulance, Page Fire Department provided 21 medically necessary inter-facility long range transports.
- Improved interagency partnerships through collaborative training for joint emergency situations.
- Revamped our Reserve Program with a stronger focus on recruitment.
- Increased public relations and community involvement through media announcements, our website, and community events.
- Provided Emergency Planning and Disaster Recovery informational material packets for the public at community events.
- Transitioned to a fully electronic fire inspection program through ERS.
- Flow tested and inspected 495 fire hydrants.
- Successfully completed Federal Aviation Administration inspections with monthly required training and will complete our annual live fire burn in San Bernardino, CA.
- Two employees attended the 40-hour basic Aircraft Rescue Firefighting class in San Bernardino, CA.
- Increased personal development and leadership training among all members with emphasis on senior staff.
- Completed monthly department reports and summarized in an annual department report.
- Hired 2 new Reserves with EMT certifications.
- Partnering with Coconino Community College, we held an EMT class at the college for the first time in many years and are working on holding a second year of this class to begin in fall.

## Expenditures Summary

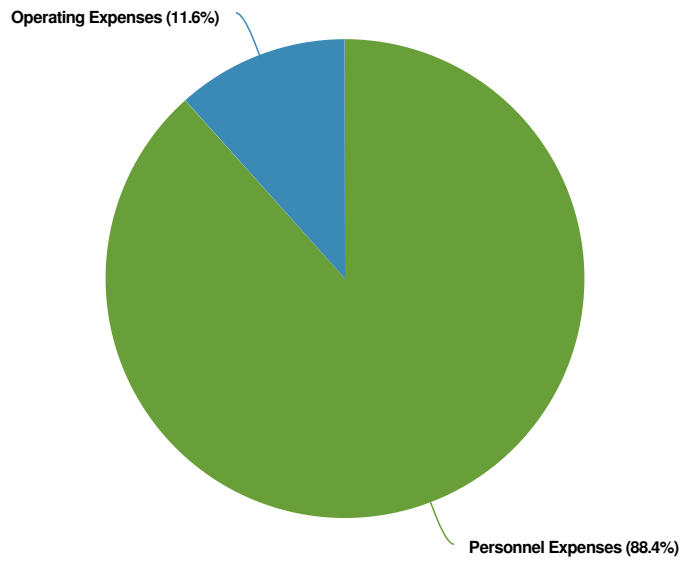
**\$2,311,722** **\$59,740**  
(2.65% vs. prior year)

Fire Proposed and Historical Budget vs. Actual

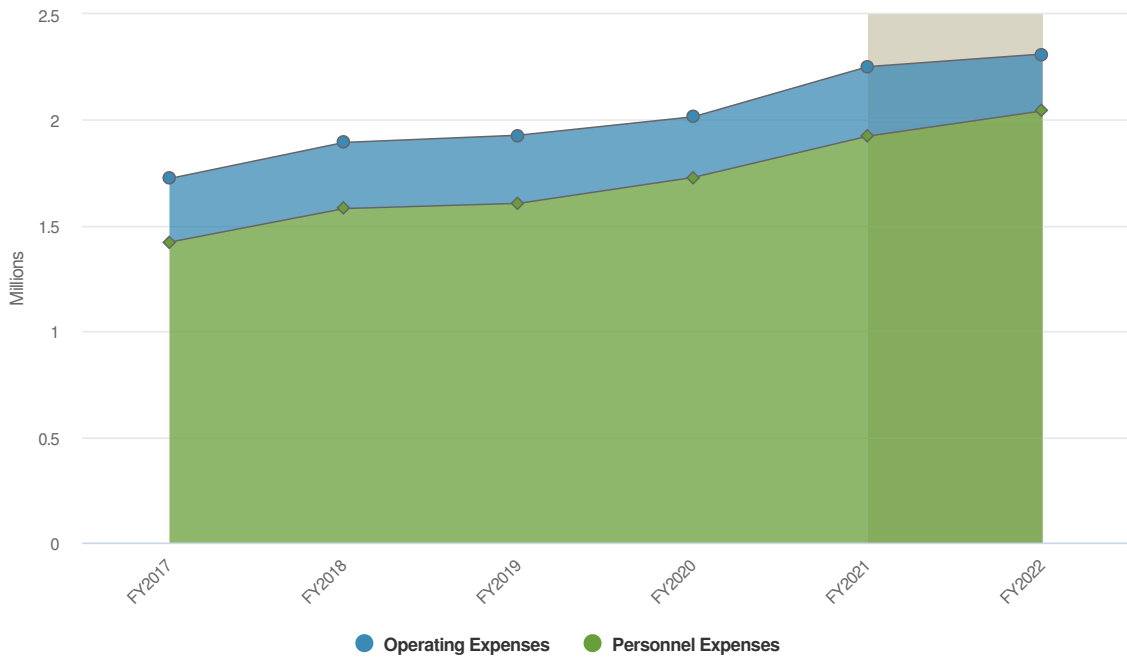


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Safety</b>						
SALARIES	10-427-1101	\$912,536	\$985,339	\$1,119,236	\$1,190,907	6.4%
SALARIES-VOLUNTEERS/RESERVES	10-427-1102	\$27,909	\$24,313	\$32,000	\$50,000	56.3%
TRANSPORT SALARIES	10-427-1103	\$14,660	\$15,434	\$54,000	\$35,000	-35.2%
OVERTIME	10-427-1105	\$107,324	\$149,007	\$126,462	\$126,462	0%
INDUSTRIAL INSURANCE	10-427-1201	\$79,998	\$88,704	\$39,312	\$58,806	49.6%
MEDICAL INSURANCE	10-427-1202	\$200,327	\$191,948	\$254,793	\$276,338	8.5%
FICA	10-427-1203	\$78,202	\$85,929	\$98,483	\$103,641	5.2%
ASRS	10-427-1204	\$4,187	\$4,544	\$4,571	\$5,008	9.6%
PSPRS	10-427-1206	\$180,025	\$182,566	\$194,235	\$196,735	1.3%
<b>Total Public Safety:</b>		<b>\$1,605,169</b>	<b>\$1,727,783</b>	<b>\$1,923,092</b>	<b>\$2,042,897</b>	<b>6.2%</b>
<b>Total Personnel Expenses:</b>		<b>\$1,605,169</b>	<b>\$1,727,783</b>	<b>\$1,923,092</b>	<b>\$2,042,897</b>	<b>6.2%</b>
<b>Operating Expenses</b>						
<b>Public Safety</b>						
OPERATING SUPPLIES	10-427-2101	\$22,665	\$16,291	\$24,000	\$14,000	-41.7%
UNIFORM ALLOWANCE	10-427-2102	\$19,967	\$14,737	\$15,000	\$15,000	0%
RESCUE SUPPLIES	10-427-2104	\$3,989	\$1,322	\$5,000	\$2,500	-50%
RESCUE EQUIPMENT	10-427-2106	\$3,790	\$2,231	\$5,000	\$0	-100%
EQUIPMENT REPAIR/MAINTENANCE	10-427-2115	\$41,298	\$31,646	\$40,000	\$40,000	0%
OFFICE EQUIPMENT LEASES	10-427-2119	\$2,268	\$2,040	\$3,000	\$3,000	0%
TURNOUT REPLACEMENT	10-427-2226	\$13,029	\$3,783	\$10,000	\$5,000	-50%
CELL PHONES	10-427-2402	\$6,994	\$9,363	\$10,000	\$10,000	0%
SAFETY SUPPLIES & EQUIP	10-427-2450	\$1,084	\$611	\$1,500	\$0	-100%
FIRE TRAINING GROUNDS	10-427-2480	\$997	\$270	\$0	\$0	0%
CONTRACT SERVICES	10-427-2590	\$107,601	\$91,435	\$125,400	\$108,225	-13.7%
MEDICAL SUPPLIES	10-427-2595	\$35,907	\$44,184	\$45,000	\$40,000	-11.1%
INTERFACILITY TRANSPORT EXP	10-427-2600	\$1,746	\$2,120	\$2,000	\$2,000	0%
RADIO TOWER RENT	10-427-2650	\$10,454	\$11,215	\$11,490	\$5,600	-51.3%
TRAVEL, MEALS AND SCHOOLS	10-427-2700	\$38,333	\$50,050	\$25,000	\$20,000	-20%
SUBSCRIPTIONS/MEMBERSHIPS	10-427-2804	\$3,273	\$3,263	\$1,000	\$1,000	0%
SCBA EQUIPMENT & CYLINDERS	10-427-2875	\$3,180	\$1,852	\$2,000	\$0	-100%
FIRE HOSE REPLACEMENT	10-427-2900	\$3,053	\$0	\$2,500	\$2,500	0%
FIRE PREVENTION EDUCATION	10-427-2950	\$2,756	\$576	\$1,000	\$0	-100%
<b>Total Public Safety:</b>		<b>\$322,384</b>	<b>\$286,989</b>	<b>\$328,890</b>	<b>\$268,825</b>	<b>-18.3%</b>
<b>Total Operating Expenses:</b>		<b>\$322,384</b>	<b>\$286,989</b>	<b>\$328,890</b>	<b>\$268,825</b>	<b>-18.3%</b>
<b>Total Expense Objects:</b>		<b>\$1,927,553</b>	<b>\$2,014,772</b>	<b>\$2,251,982</b>	<b>\$2,311,722</b>	<b>2.7%</b>

## Goal #1 - Quality of Life

Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.

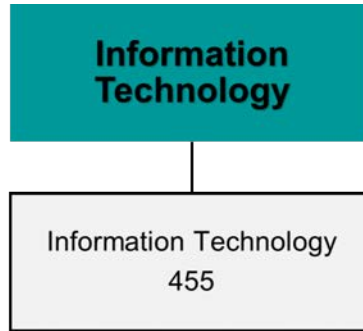
Department Performance Measures	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Budget
Average emergency response time	5:05	4:57	5:18	less than 5:00
Firefighters per 1,000 population	2.40	2.14	2.14	2.50
Total number of emergency medical incident calls	1,408	1,483	1449	1,500+

# Information Technology



Kane Scott  
Information Technology Director

## Organizational Chart



## Department Full-Time Equivalents

Department	FY2019	FY2020	FY2021	FY2022
<b>Information Technology</b>				
<b>455 Information Tech</b>				
It Director	1.00	1.00	1.00	1.00
It Specialist	1.00	1.00	1.00	1.00
It Technician	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Information Technology Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Grand Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

## PURPOSE

To empower the City to be successful by providing and managing reliable state-of-the-art technologies.

## DEPARTMENT DESCRIPTION

The Information Technology Department collaborates with the departments to provide support for and manage the City's communication systems, internal and external web services, computer-based hardware and software systems, and programming services to increase the efficiency and effectiveness of the City and provide cost-effective solutions.

## DEPARTMENTAL ACTIVITIES

- **Application Development & Support Services.** Promote and lead the effective integration of technology into the City's mission through planning, programming, training, consulting, and other support activities.
- **Infrastructure Development & Support Services.** Facilitate system implementation, development, enhancements, and support. Develop, enhance, and manage the City's enterprise networks to provide high-speed, transparent, and highly functional connectivity among all information resources.
- **Administration.** Facilitate the collection, storage, security, and integrity of electronic data while ensuring appropriate access. Develop and maintain highly effective, reliable, secure, and innovative information systems to support administrative and research functions.

## DEPARTMENTAL ACTIVITIES

- Provide the basis for future information technology capital expenditures through planned end of life scheduling of software and hardware.
- Revamp City of Page website.
- Provide in-house training resources for IT staff.
- Add Statelink to police department vehicles to increase efficiencies.
- Public Wi-Fi for parks and community center
- Simulated backup and disaster recovery exercises.
- Provide consulting to Department Directors regarding the potential for relevant Business Technologies.

## FY 2022 Priorities

- Additional broadband to the community
- Statelink for police vehicles
- Smart City Initiatives
- Digital Forms Development
- Public Safety Radio System Update
- Electronic Door System Update
- Library connectivity and WiFi upgrade

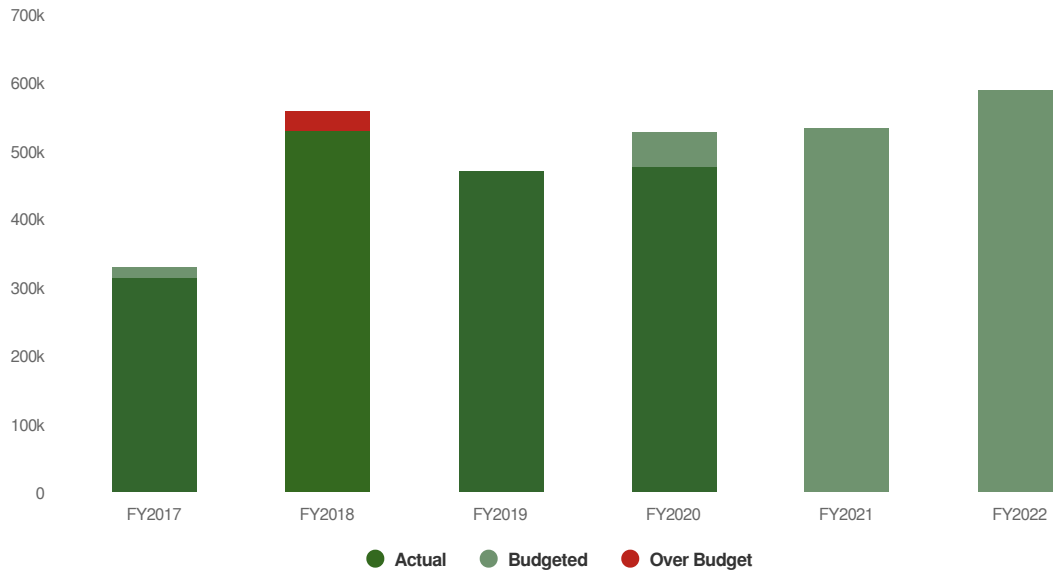
## FY 2021 Major Objectives Accomplished

- MDF and IDF Cleanup
- ADOT Traffic and Criminal Software (TraCS)
- Police Department Internet transaction zone
- Telephone Line Reconciliation to identify unused services
- Public WiFi

## Expenditures Summary

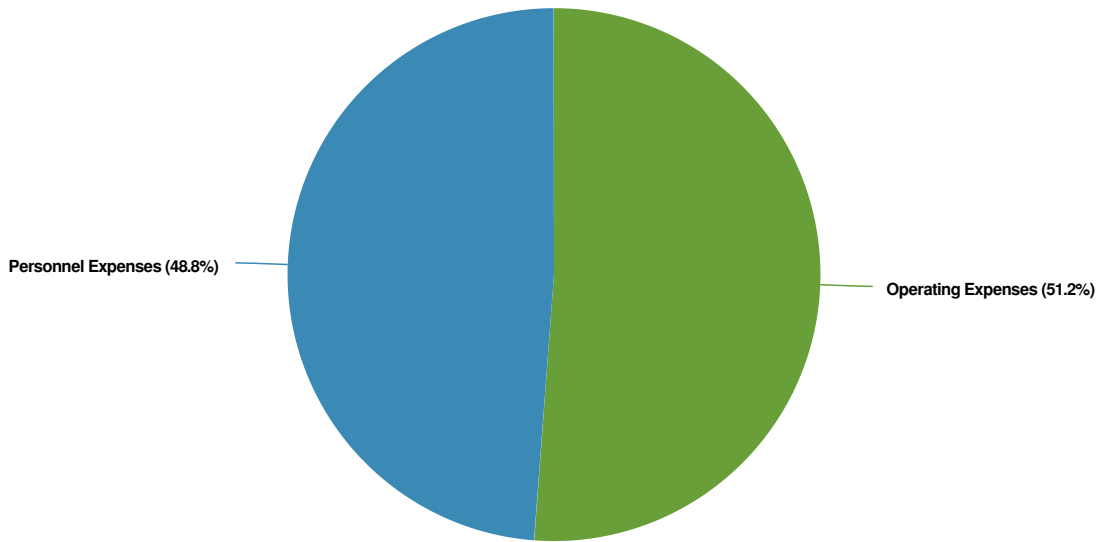
**\$590,242** **\$54,531**  
(10.18% vs. prior year)

### Information Technology Proposed and Historical Budget vs. Actual

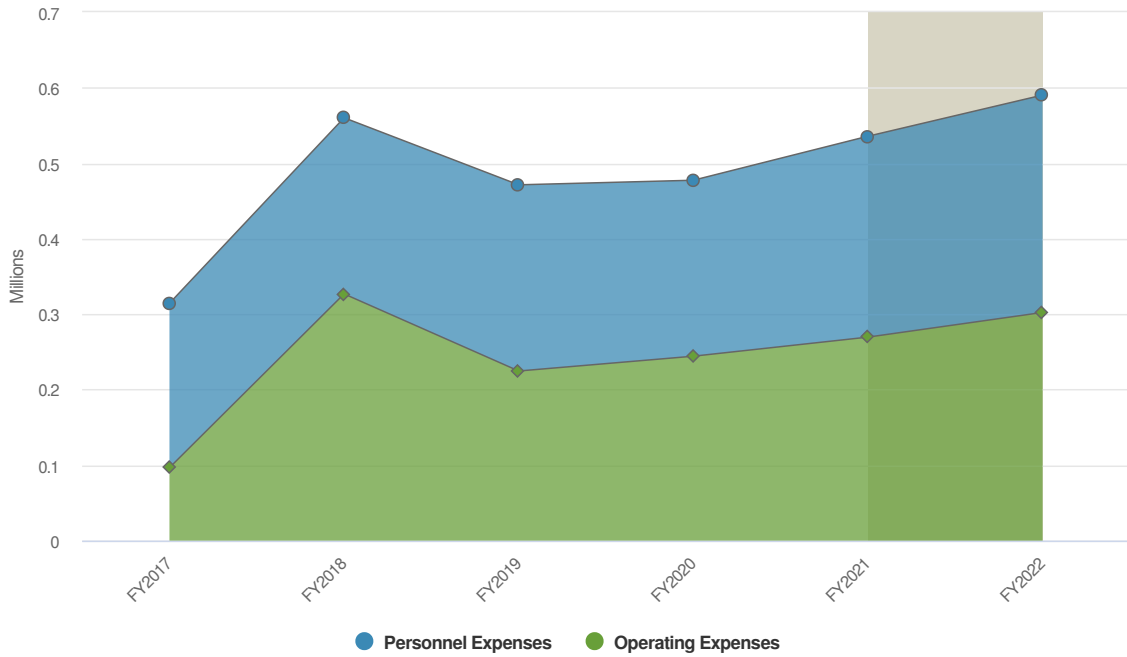


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

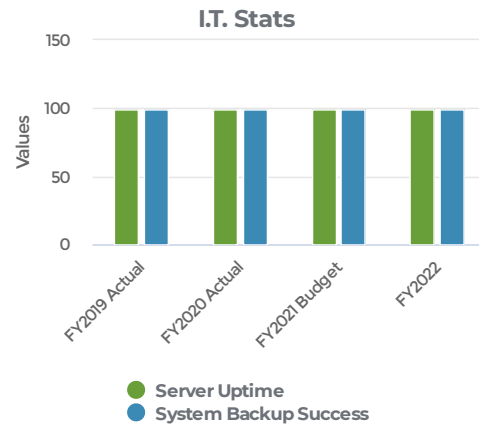


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Information Technology</b>						
SALARIES	10-455-1101	\$177,293	\$167,043	\$188,479	\$204,058	8.3%
OVERTIME	10-455-1105	\$1,810	\$3,051	\$3,431	\$5,000	45.7%
INDUSTRIAL INSURANCE	10-455-1201	\$454	\$460	\$452	\$490	8.4%
MEDICAL INSURANCE	10-455-1202	\$33,132	\$29,103	\$36,181	\$37,057	2.4%
FICA	10-455-1203	\$12,674	\$12,947	\$14,152	\$15,463	9.3%
ASRS	10-455-1204	\$21,305	\$20,519	\$23,451	\$25,944	10.6%
<b>Total Information Technology:</b>		<b>\$246,668</b>	<b>\$233,123</b>	<b>\$266,146</b>	<b>\$288,012</b>	<b>8.2%</b>
<b>Total Personnel Expenses:</b>		<b>\$246,668</b>	<b>\$233,123</b>	<b>\$266,146</b>	<b>\$288,012</b>	<b>8.2%</b>
<b>Operating Expenses</b>						
<b>Information Technology</b>						
OPERATING SUPPLIES	10-455-2101	\$5,059	\$2,130	\$1,200	\$1,200	0%
EQUIPMENT REPAIR AND UPGRADES	10-455-2115	\$45,257	\$43,513	\$37,500	\$35,500	-5.3%
SOFTWARE LICENSING	10-455-2265	\$144,418	\$161,025	\$182,065	\$208,730	14.6%
CELL PHONES	10-455-2402	\$2,097	\$1,817	\$2,820	\$2,820	0%
UTILITIES	10-455-2404	\$15,447	\$16,323	\$24,480	\$24,480	0%
CONTRACT SERVICES	10-455-2590	\$11,788	\$18,900	\$16,500	\$26,500	60.6%
TRAVEL, MEALS AND SCHOOLS	10-455-2700	\$598	\$572	\$5,000	\$3,000	-40%
<b>Total Information Technology:</b>		<b>\$224,664</b>	<b>\$244,279</b>	<b>\$269,565</b>	<b>\$302,230</b>	<b>12.1%</b>
<b>Total Operating Expenses:</b>		<b>\$224,664</b>	<b>\$244,279</b>	<b>\$269,565</b>	<b>\$302,230</b>	<b>12.1%</b>
<b>Total Expense Objects:</b>		<b>\$471,332</b>	<b>\$477,402</b>	<b>\$535,711</b>	<b>\$590,242</b>	<b>10.2%</b>

# Goal #1 - High Performing Organization

Facilitate system implementation, development, enhancements, and support. Develop, enhance, and manage the City's enterprise networks to provide high-speed, transparent, and highly functional connectivity among all information resources.



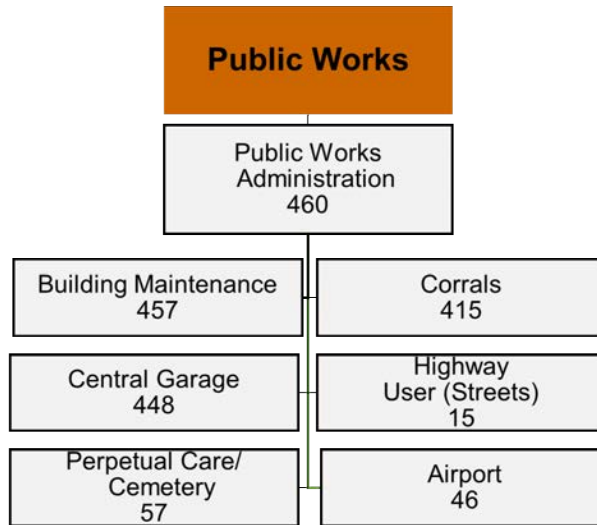


## Public Works



Kyle Christiansen  
Public Works Director

## Organizational Chart



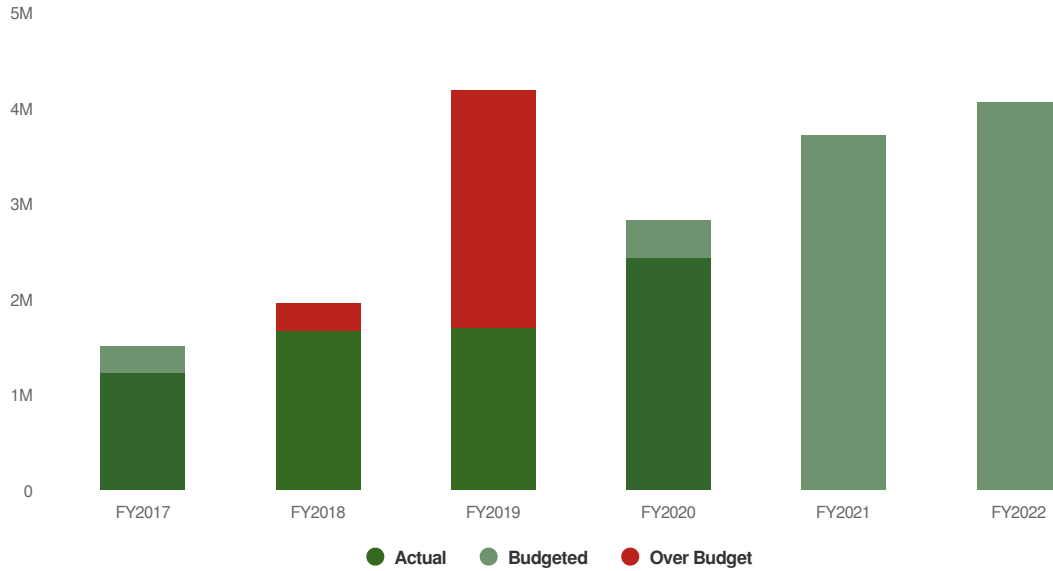
## Department Full-Time Equivalent

Department	FY2019	FY2020	FY2021	FY2022
<b>Public Works</b>				
415-Corrals	0.00	1.00	1.00	0.00
448 Central Garage	2.00	2.00	2.00	2.00
457 Building Mtce	4.00	4.00	4.00	5.00
460 Public Works Admin	8.25	9.24	8.00	7.65
489 Airport	0.25	1.49	1.49	2.35
<b>Public Works Total</b>	<b>14.50</b>	<b>17.73</b>	<b>16.49</b>	<b>17.00</b>
<b>Grand Total</b>	<b>14.50</b>	<b>17.73</b>	<b>16.49</b>	<b>17.00</b>

## Expenditures Summary

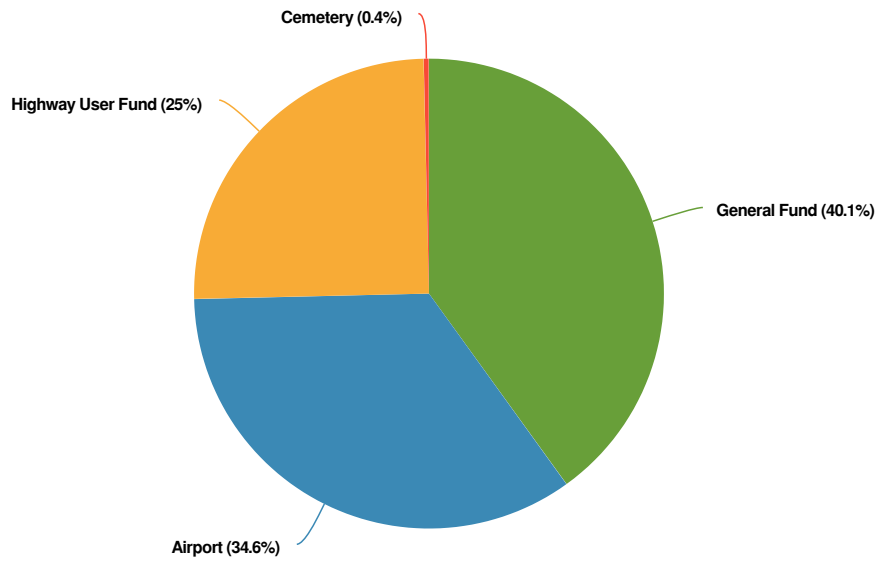
**\$4,067,674** **\$344,750**  
(9.26% vs. prior year)

### Public Works Proposed and Historical Budget vs. Actual

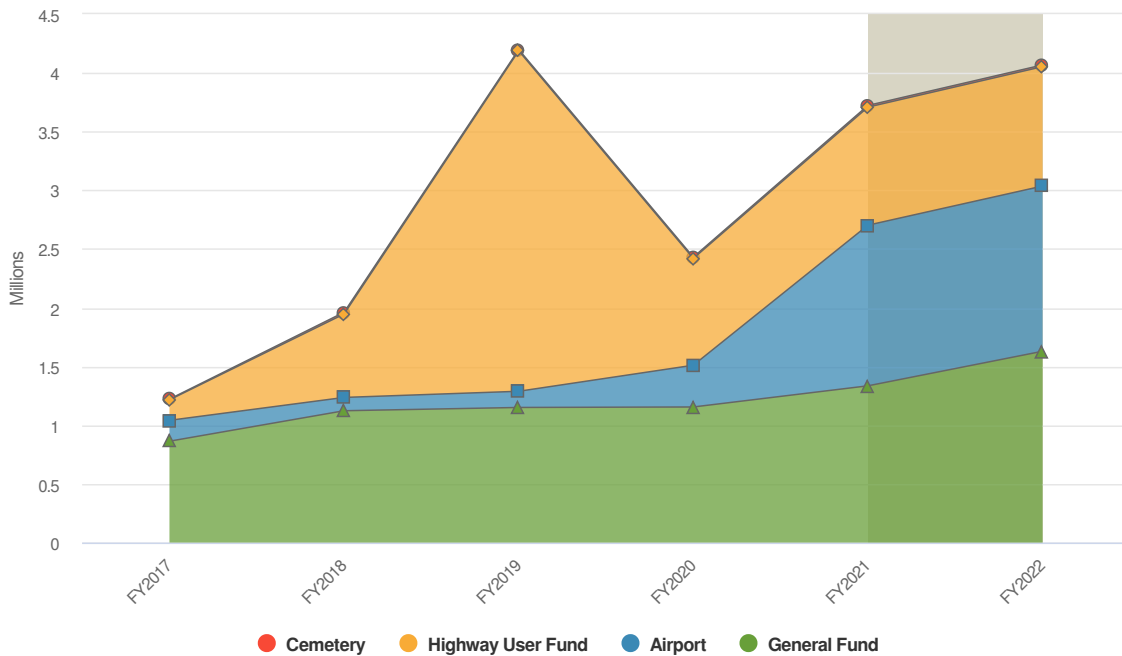


# Expenditures by Fund

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund

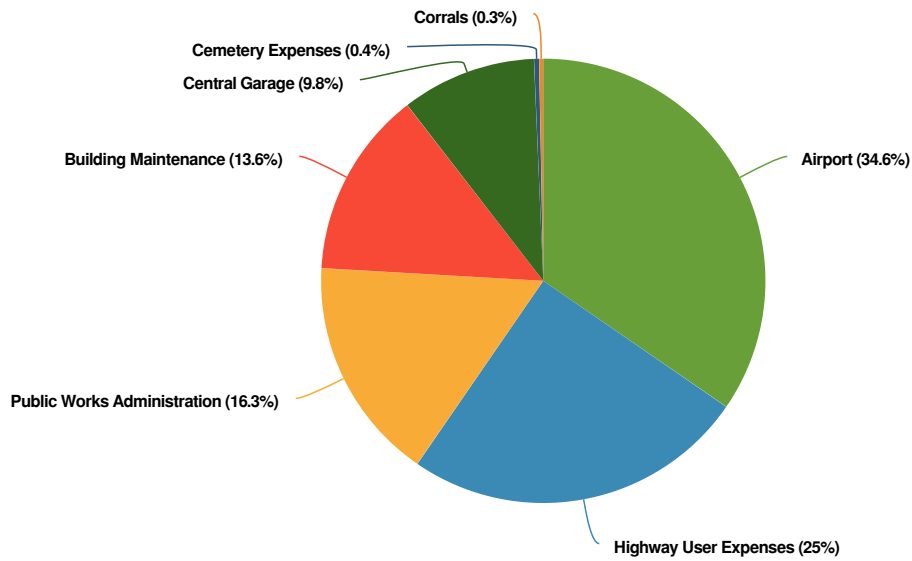


Grey background indicates budgeted figures.

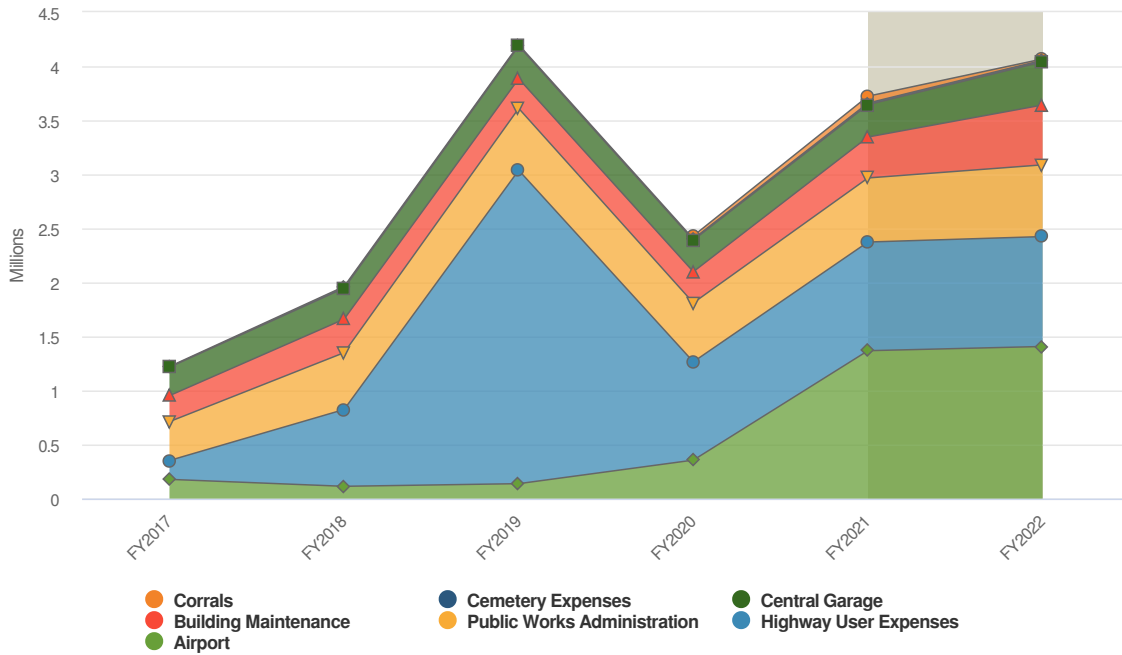
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
General Fund		\$1,150,520	\$1,154,598	\$1,334,881	\$1,629,105	22%
<b>Total General Fund:</b>		<b>\$1,150,520</b>	<b>\$1,154,598</b>	<b>\$1,334,881</b>	<b>\$1,629,105</b>	<b>22%</b>
Highway User Fund		\$2,899,778	\$909,459	\$1,005,440	\$1,016,946	1.1%
<b>Total Highway User Fund:</b>		<b>\$2,899,778</b>	<b>\$909,459</b>	<b>\$1,005,440</b>	<b>\$1,016,946</b>	<b>1.1%</b>
Cemetery		\$10,884	\$11,115	\$14,500	\$14,500	0%
<b>Total Cemetery:</b>		<b>\$10,884</b>	<b>\$11,115</b>	<b>\$14,500</b>	<b>\$14,500</b>	<b>0%</b>
Airport		\$137,837	\$355,697	\$1,368,103	\$1,407,123	2.9%
<b>Total Airport:</b>		<b>\$137,837</b>	<b>\$355,697</b>	<b>\$1,368,103</b>	<b>\$1,407,123</b>	<b>2.9%</b>
<b>Total:</b>		<b>\$4,199,019</b>	<b>\$2,430,869</b>	<b>\$3,722,924</b>	<b>\$4,067,674</b>	<b>9.3%</b>

# Expenditures by Function

## Budgeted Expenditures by Function



## Budgeted and Historical Expenditures by Function

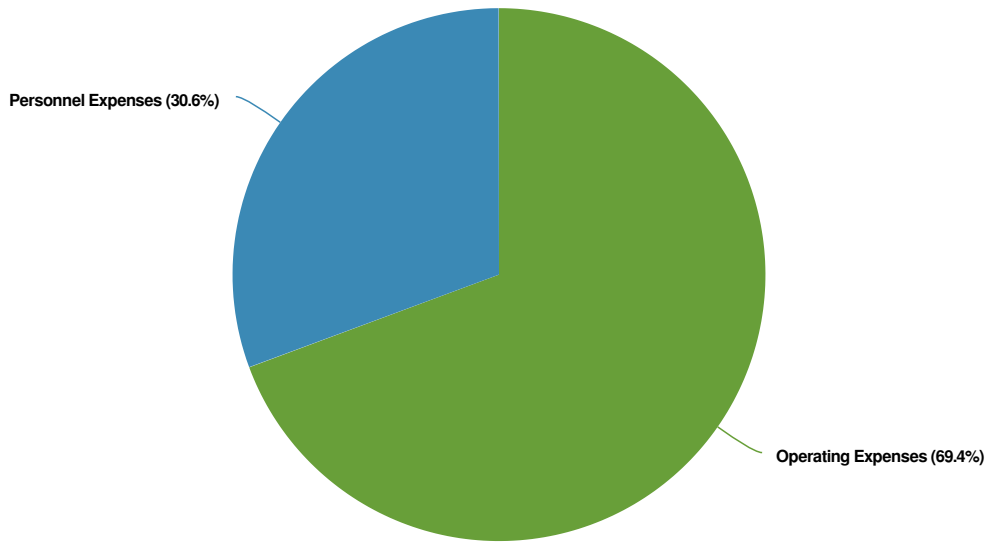


Grey background indicates budgeted figures.

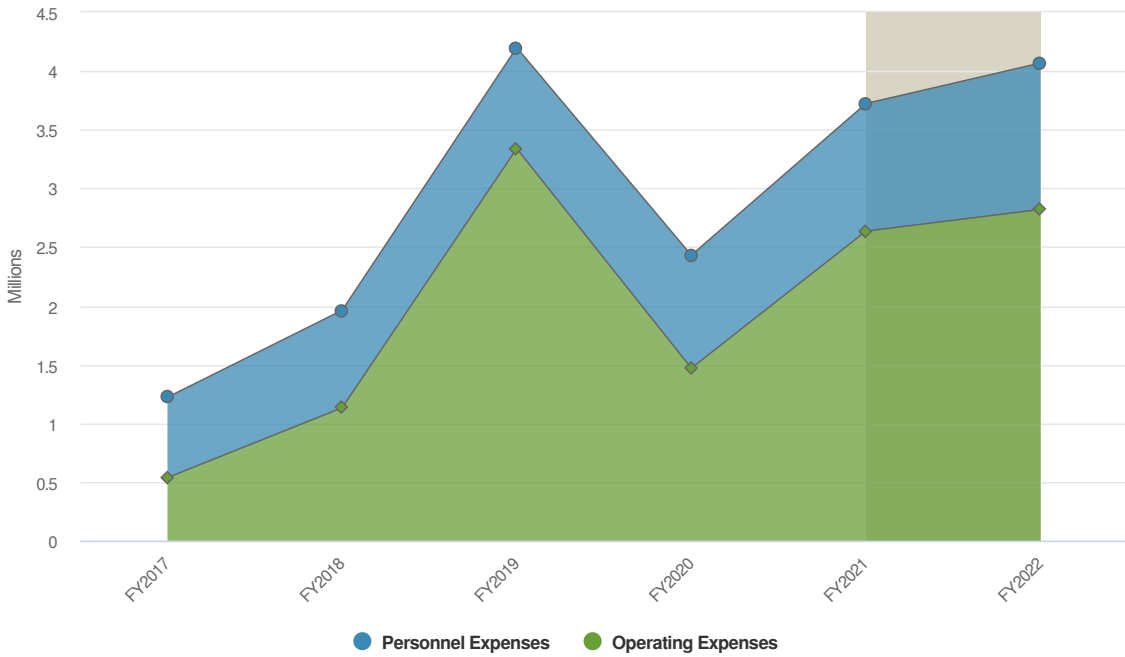
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expenditures						
Public Works						
Highway User Expenses		\$2,899,778	\$909,459	\$1,005,440	\$1,016,946	1.1%
Airport		\$137,837	\$355,697	\$1,368,103	\$1,407,123	2.9%
Cemetery Expenses		\$10,884	\$11,115	\$14,500	\$14,500	0%
Corrals		\$0	\$27,916	\$63,869	\$12,000	-81.2%
Central Garage		\$302,939	\$292,840	\$299,250	\$399,707	33.6%
Building Maintenance		\$275,083	\$288,485	\$378,946	\$553,846	46.2%
Public Works Administration		\$572,499	\$545,357	\$592,816	\$663,552	11.9%
<b>Total Public Works:</b>		<b>\$4,199,019</b>	<b>\$2,430,869</b>	<b>\$3,722,924</b>	<b>\$4,067,674</b>	<b>9.3%</b>
<b>Total Expenditures:</b>		<b>\$4,199,019</b>	<b>\$2,430,869</b>	<b>\$3,722,924</b>	<b>\$4,067,674</b>	<b>9.3%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



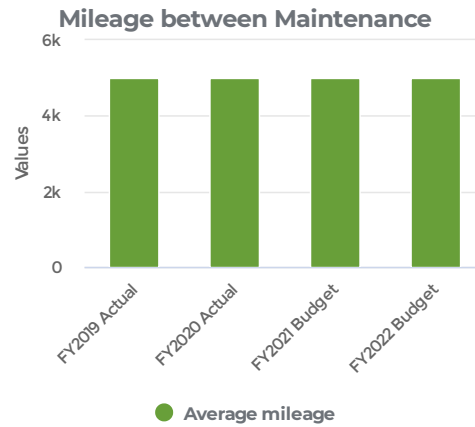
Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Public Works		\$859,558	\$961,994	\$1,086,924	\$1,246,374	14.7%
<b>Total Personnel Expenses:</b>		<b>\$859,558</b>	<b>\$961,994</b>	<b>\$1,086,924</b>	<b>\$1,246,374</b>	<b>14.7%</b>
Operating Expenses						
Public Works		\$3,339,461	\$1,468,875	\$2,636,000	\$2,821,300	7%
<b>Total Operating Expenses:</b>		<b>\$3,339,461</b>	<b>\$1,468,875</b>	<b>\$2,636,000</b>	<b>\$2,821,300</b>	<b>7%</b>
<b>Total Expense Objects:</b>		<b>\$4,199,019</b>	<b>\$2,430,869</b>	<b>\$3,722,924</b>	<b>\$4,067,674</b>	<b>9.3%</b>



## Goal #1 - Improving Infrastructure

To assess department priorities and operations to impact efficiency and cost effectiveness.



## Goal #2 - Improving Infrastructure

Maintain the operation and safety of all City building facilities for the public and City staff.



# Public Works Administration

## Department Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>460 Public Works Admin</b>				
Director Of Public Works	1.00	1.00	1.00	0.65
Office Manager	1.00	1.00	1.00	1.00
Public Works Manager	1.00	1.00	1.00	1.00
Seasonal Maintenance Worker	2.25	2.24	0.00	0.00
Streets Maintenance Worker	2.00	3.00	4.00	4.00
Streets Supervisor	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>8.25</b>	<b>9.24</b>	<b>8.00</b>	<b>7.65</b>

### PURPOSE

To provide oversight of street maintenance, building maintenance, storm sewer, cemetery maintenance, airport maintenance, central garage operations and the operation of all City-owned facilities.

### DEPARTMENT DESCRIPTION

Public Works Administration is to account for administrative costs in public works administration and street personnel. The Public Works Department provides a variety of services to the City departments and the community. The division is divided into five work units: Administration, Streets, Building Maintenance, Central Garage and corrals.

### DEPARTMENTAL ACTIVITIES

- Preparation of construction plans, specifications, and contracts.
- Presenting information on projects to the City Council, community, and other agencies.
- Oversight of the bidding process and contract administration.
- Develop and maintain City mapping system.
- Develop and maintain City's infrastructure maintenance records.

### FY 2022 Priorities

- Continue working within COVID-19 safety requirements for staff and Public
- Develop Pavement Maintenance Policy and Program
- Create a multi-year Capital Improvement Plan for maintaining and extending the life of the City's infrastructure.
- Develop and execute CIP project in accordance with budget goals
- Improve Staff safety through increased training opportunities.

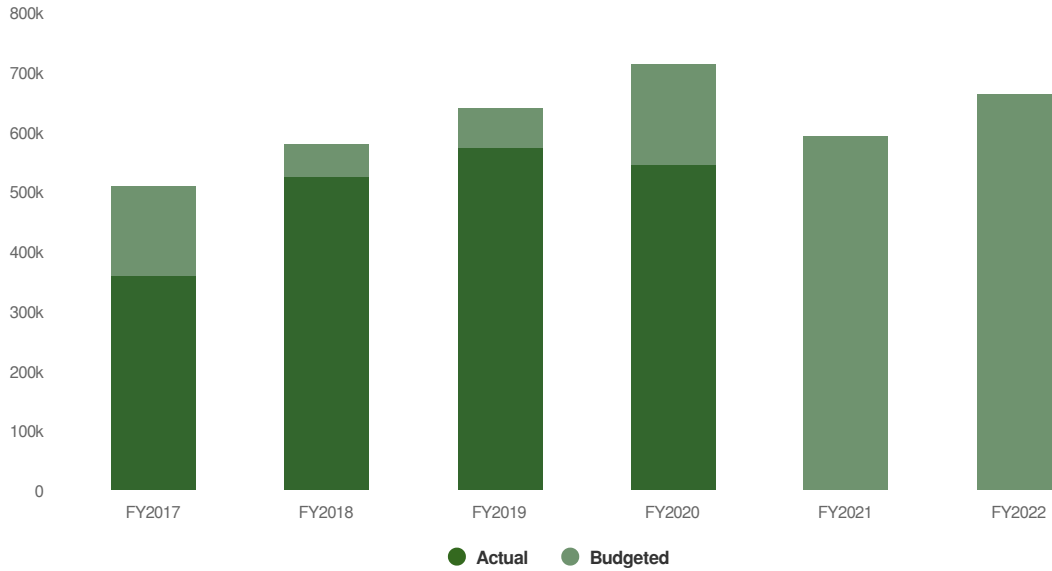
### FY 2021 Major Objectives Accomplished

- Adapted to working within COVID-19 safety requirements for staff and Public
- Supported needs of other city wider departments Continued Development of storm water management design for southside drainage.
- Increased staff FTEs for improved service levels

## Expenditures Summary

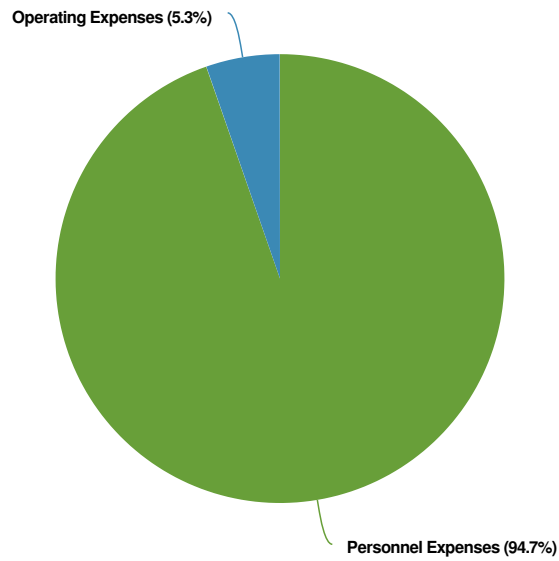
**\$663,552** **\$70,736**  
(11.93% vs. prior year)

Public Works Administration Proposed and Historical Budget vs. Actual

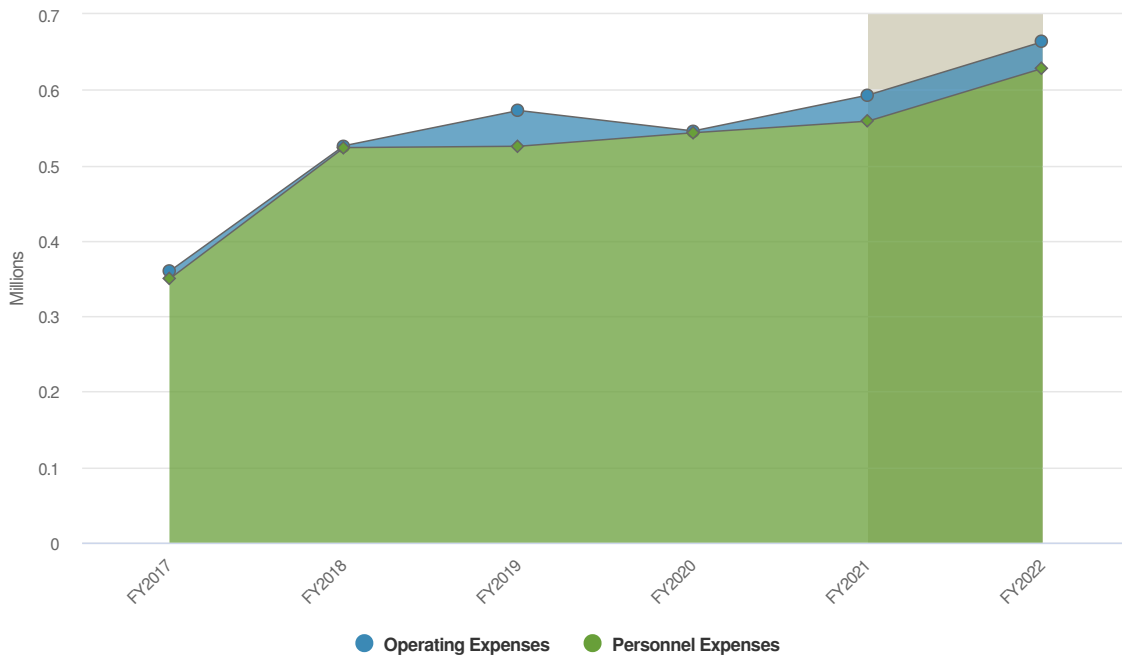


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Works</b>						
SALARIES	10-460-1101	\$355,643	\$370,548	\$378,968	\$414,821	9.5%
OVERTIME	10-460-1105	\$3,959	\$1,594	\$3,862	\$3,882	0.5%
INDUSTRIAL INSURANCE	10-460-1201	\$40,109	\$34,245	\$25,416	\$29,774	17.1%
MEDICAL INSURANCE	10-460-1202	\$60,885	\$64,145	\$74,843	\$96,964	29.6%
FICA	10-460-1203	\$26,365	\$27,356	\$28,445	\$30,850	8.5%
ASRS	10-460-1204	\$38,090	\$45,057	\$46,782	\$51,961	11.1%
<b>Total Public Works:</b>		<b>\$525,052</b>	<b>\$542,947</b>	<b>\$558,316</b>	<b>\$628,252</b>	<b>12.5%</b>
<b>Total Personnel Expenses:</b>		<b>\$525,052</b>	<b>\$542,947</b>	<b>\$558,316</b>	<b>\$628,252</b>	<b>12.5%</b>
<b>Operating Expenses</b>						
<b>Public Works</b>						
OPERATING SUPPLIES	10-460-2101	\$452	\$1,003	\$3,000	\$3,000	0%
UNIFORM ALLOWANCE	10-460-2102			\$0	\$600	N/A
CLOTHING ALLOWANCE	10-460-2104	\$0	\$0	\$0	\$200	N/A
OFFICE EQUIPMENT LEASES	10-460-2119	\$1,460	\$1,407	\$0	\$1,500	N/A
OFFICE EQUIP LEASES-DO NOT USE	10-460-2120	\$0	\$0	\$1,500	\$0	-100%
CONTRACT SERVICES	10-460-2590	\$45,417	\$0	\$30,000	\$30,000	0%
TRAVEL MEALS & SCHOOLS	10-460-2700	\$117	\$0	\$0	\$0	0%
<b>Total Public Works:</b>		<b>\$47,447</b>	<b>\$2,410</b>	<b>\$34,500</b>	<b>\$35,300</b>	<b>2.3%</b>
<b>Total Operating Expenses:</b>		<b>\$47,447</b>	<b>\$2,410</b>	<b>\$34,500</b>	<b>\$35,300</b>	<b>2.3%</b>
<b>Total Expense Objects:</b>		<b>\$572,499</b>	<b>\$545,357</b>	<b>\$592,816</b>	<b>\$663,552</b>	<b>11.9%</b>

# Building Maintenance

## Department Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>457 Building Maintenance</b>				
Lead Maintenance Worker	0.00	1.00	1.00	1.00
Maintenance Worker	3.00	2.00	2.00	3.00
<b>Division Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>

### PURPOSE

To provide a safe, clean, and productive environment for City employees and the public who utilize these facilities.

### DEPARTMENT DESCRIPTION

The Building Maintenance Department is responsible for the repair and maintenance of all City facilities, including electrical, carpentry, painting, plumbing, HVAC, security control and janitorial services. The Building Maintenance Department also covers the cost of all janitorial supplies throughout the City.

### DEPARTMENTAL ACTIVITIES

- Responsible for the repair and maintenance of all city facilities.
- Provide janitorial services for all city facilities.
- Aid the City's Information Technology (IT) Department with electrical, wiring and cable.
- Provide a high level security access system through lock and key control.

### FY 2022 Priorities

- Establish training expectations for all employees.
- Continue improved response time for all facility needs.
- Maintained facilities while reducing operation costs.
- Remodel Public Safety Lobby to improve ballistic security.
- Replace the old service van with a new service truck.

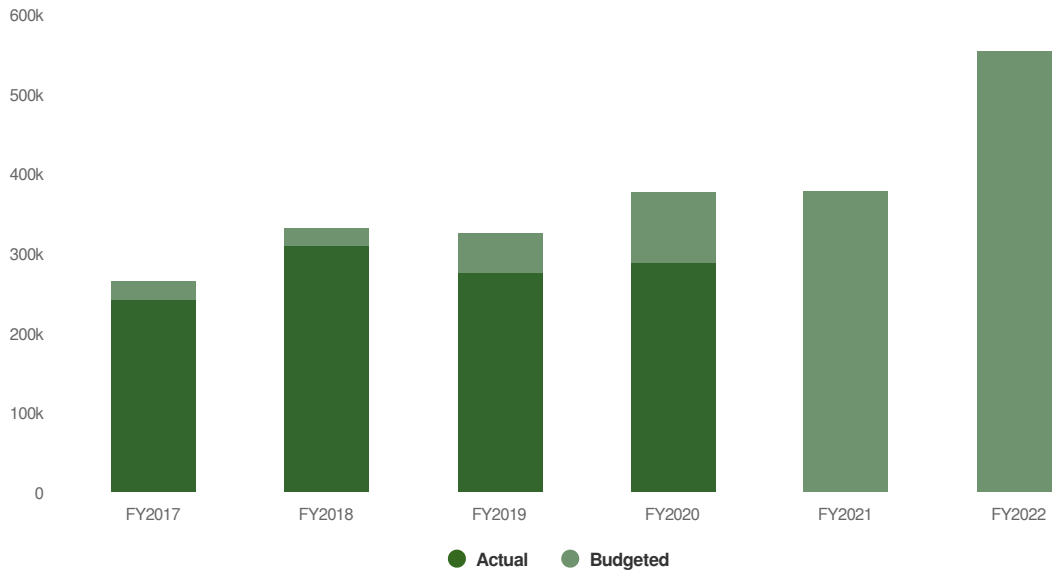
### FY 2021 Major Objectives Accomplished

- Remodel of the Public Safety Fire Department kitchen.
- Replaced Evaporative Coolers at the Public Safety Building.
- Adapted to working within COVID-19 safety requirements for staff and the public.
- Established standard operation procedures for all employees.
- Improved response time for all facility needs.

## Expenditures Summary

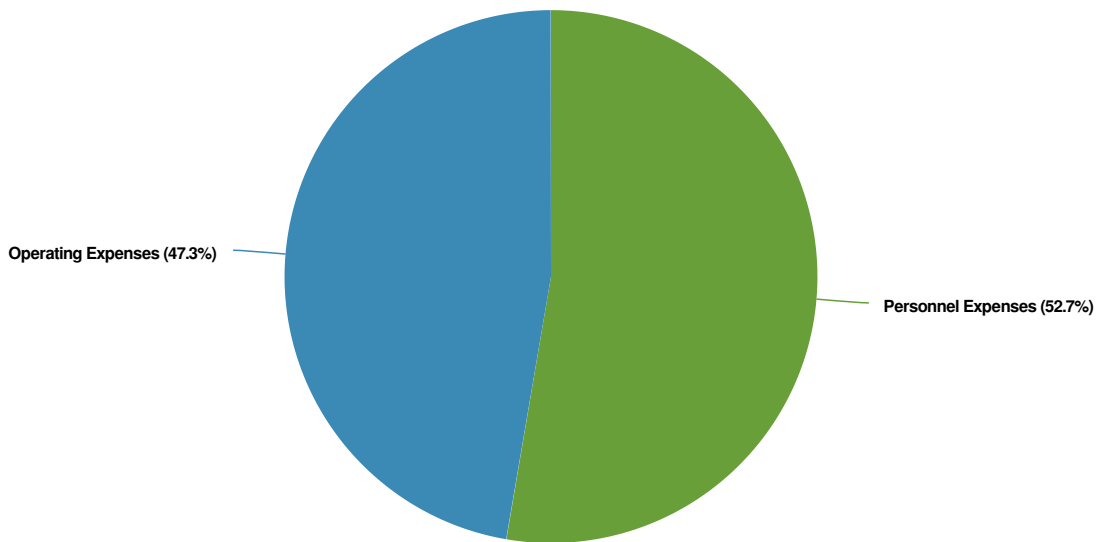
**\$553,846** **\$174,900**  
(46.15% vs. prior year)

Building Maintenance Proposed and Historical Budget vs. Actual

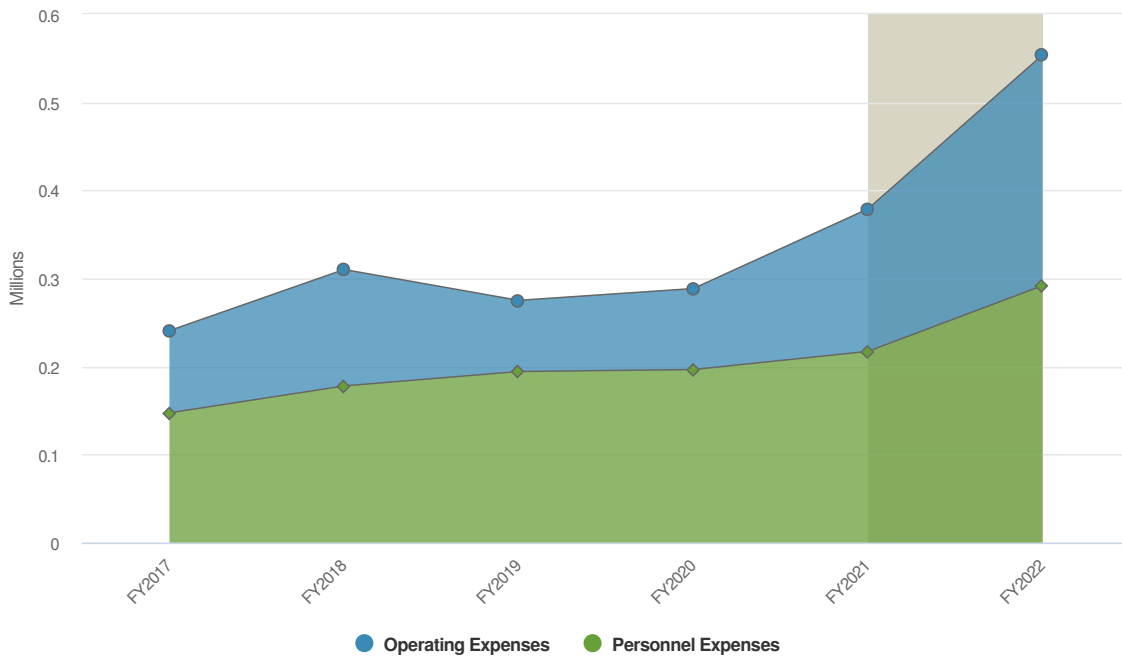


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Works</b>						
SALARIES	10-457-1101	\$128,846	\$129,450	\$141,101	\$186,785	32.4%
OVERTIME	10-457-1105	\$707	\$1,138	\$1,714	\$2,155	25.7%
INDUSTRIAL INSURANCE	10-457-1201	\$8,056	\$7,748	\$5,108	\$6,762	32.4%
MEDICAL INSURANCE	10-457-1202	\$31,854	\$32,724	\$41,352	\$58,919	42.5%
FICA	10-457-1203	\$9,525	\$9,611	\$10,419	\$13,777	32.2%
ASRS	10-457-1204	\$15,295	\$15,818	\$17,452	\$23,448	34.4%
<b>Total Public Works:</b>		<b>\$194,283</b>	<b>\$196,489</b>	<b>\$217,146</b>	<b>\$291,846</b>	<b>34.4%</b>
<b>Total Personnel Expenses:</b>		<b>\$194,283</b>	<b>\$196,489</b>	<b>\$217,146</b>	<b>\$291,846</b>	<b>34.4%</b>
<b>Operating Expenses</b>						
<b>Public Works</b>						
OPERATING SUPPLIES	10-457-2101	\$2,679	\$1,894	\$2,000	\$2,000	0%
UNIFORM ALLOWANCE	10-457-2102	\$1,207	\$1,465	\$1,400	\$1,500	7.1%
SAFETY SUPPLIES	10-457-2103	\$980	\$1,998	\$500	\$500	0%
CLOTHING ALLOWANCE	10-457-2104	\$400	\$400	\$400	\$500	25%
JANITORIAL SUPPLIES	10-457-2105	\$19,342	\$19,992	\$22,000	\$22,000	0%
BUILDING MATERIALS	10-457-2110	\$277	\$70	\$2,000	\$2,000	0%
EQUIPMENT REPAIR/MAINTENANCE	10-457-2115	\$8,142	\$3,864	\$11,000	\$11,000	0%
OFFICE EQUIPMENT LEASES	10-457-2120	\$53	\$32	\$0	\$0	0%
CONTRACT SERVICES	10-457-2590	\$13,604	\$11,892	\$22,500	\$22,500	0%
TRAVEL, MEALS AND SCHOOLS	10-457-2700	\$199	\$0	\$0	\$0	0%
FACILITIES MAINTENANCE	10-457-2850	\$33,917	\$50,390	\$100,000	\$200,000	100%
<b>Total Public Works:</b>		<b>\$80,799</b>	<b>\$91,996</b>	<b>\$161,800</b>	<b>\$262,000</b>	<b>61.9%</b>
<b>Total Operating Expenses:</b>		<b>\$80,799</b>	<b>\$91,996</b>	<b>\$161,800</b>	<b>\$262,000</b>	<b>61.9%</b>
<b>Total Expense Objects:</b>		<b>\$275,083</b>	<b>\$288,485</b>	<b>\$378,946</b>	<b>\$553,846</b>	<b>46.2%</b>

# Central Garage

## Department Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>448 Central Garage</b>				
Auto Technician	1.00	1.00	1.00	1.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

### PURPOSE

To ensure the safety of all vehicles and equipment pieces used by City departments.

### DEPARTMENT DESCRIPTION

The Central Garage is responsible for the repair and maintenance of all light and heavy vehicles and equipment in the City fleet. Department personnel consist of a heavy equipment mechanic and an ASE certified senior auto tech. Duties are assigned and funded per department and vehicle and equipment type. The Central Garage is responsible for the General Services Fleet, Airport vehicles and equipment, and Street Department vehicles and equipment that are funded by Fund 15 (Highway User Revenue Fund - HURF). Mechanics also service and maintain the emergency generators for the Public Safety building, Magistrate Court building and City Hall; and the generators required for IT and communications and airport lighting and communication.

### DEPARTMENTAL ACTIVITIES

- Provide preventive maintenance and repair to 64 vehicles, 18 heavy trucks, 14 tractors and mowers, 3 emergency generators, 10 heavy equipment pieces and 84 pieces of small machinery.
- Provide machinist and welding services for the City.
- Provide contract fuel services for the City fleet.
- Assist City departments with new vehicle and equipment purchases through State contract/co-op purchasing agreements

### FY 2022 Priorities

- Complete Central Garage and Public Works Building design for construction FY22.
- Purchase or refurbish equipment for new service trucks and shop.
- Complete swap of boom lift for new chassis.
- Utilized iWorQ program for fleet maintenance management.

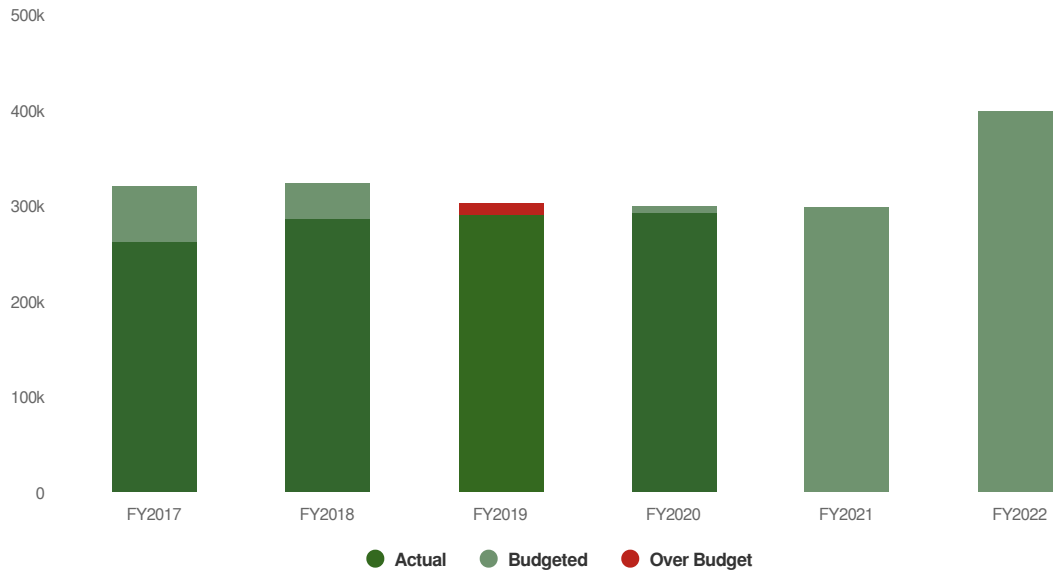
### FY 2021 Major Objectives Accomplished

- Adapted to working within COVID-19 safety requirements for staff and Public Works.
- Acquire and train in the use of new diagnostic tools for diesel engines used by the Fire Department and Public Works.
- Provided preventive maintenance and repair to 72 vehicles, 18 heavy trucks, 14 tractors and mowers, 3 emergency generators, 10 heavy equipment pieces and 84 pieces of small machinery.

## Expenditures Summary

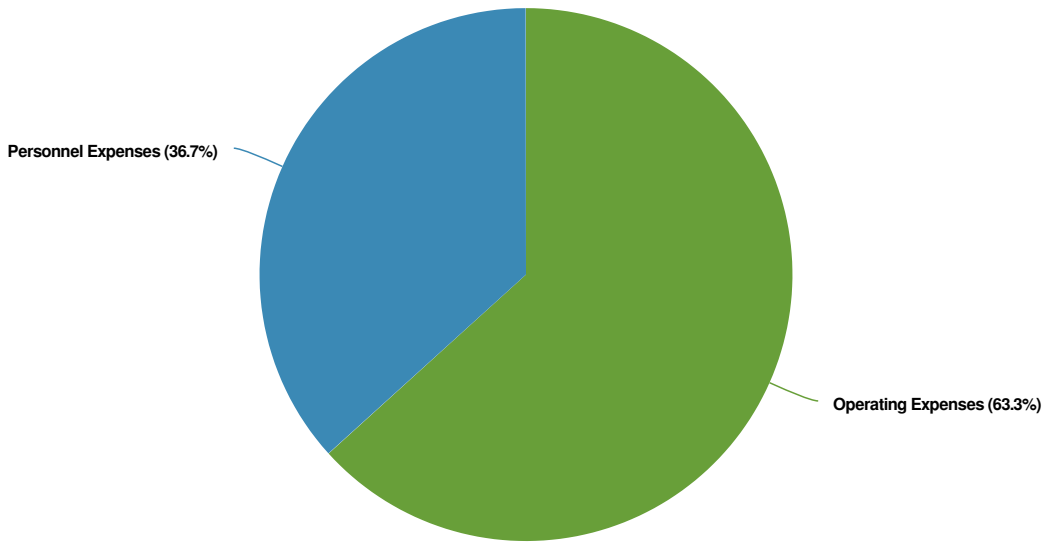
**\$399,707** **\$100,457**  
(33.57% vs. prior year)

Central Garage Proposed and Historical Budget vs. Actual

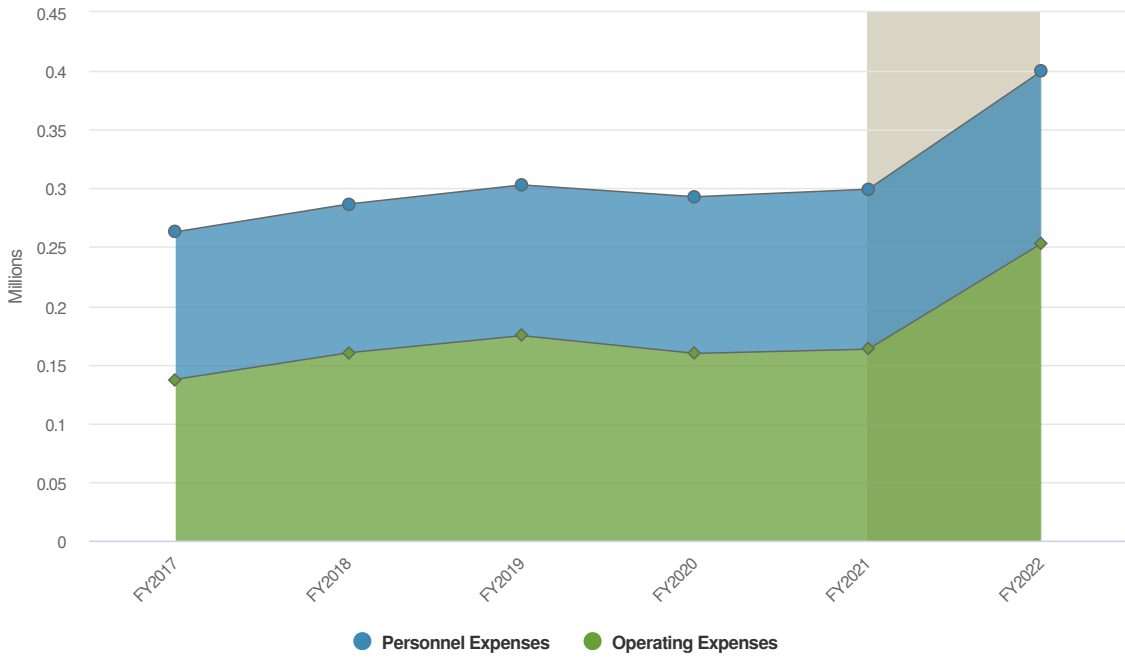


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Works</b>						
SALARIES	10-448-1101	\$89,632	\$93,055	\$93,408	\$100,809	7.9%
OVERTIME	10-448-1105	\$42	\$620	\$1,156	\$1,156	0%
INDUSTRIAL INSURANCE	10-448-1201	\$3,186	\$3,289	\$2,606	\$2,814	8%
MEDICAL INSURANCE	10-448-1202	\$18,465	\$18,335	\$20,553	\$21,737	5.8%
FICA	10-448-1203	\$6,474	\$6,779	\$6,971	\$7,537	8.1%
ASRS	10-448-1204	\$10,588	\$11,347	\$11,556	\$12,654	9.5%
<b>Total Public Works:</b>		<b>\$128,387</b>	<b>\$133,425</b>	<b>\$136,250</b>	<b>\$146,707</b>	<b>7.7%</b>
<b>Total Personnel Expenses:</b>		<b>\$128,387</b>	<b>\$133,425</b>	<b>\$136,250</b>	<b>\$146,707</b>	<b>7.7%</b>
<b>Operating Expenses</b>						
<b>Public Works</b>						
OPERATING SUPPLIES	10-448-2101	\$153	\$107	\$400	\$400	0%
UNIFORM ALLOWANCE	10-448-2102	\$534	\$507	\$600	\$600	0%
CLOTHING ALLOWANCE	10-448-2104	\$200	\$200	\$200	\$200	0%
EQUIPMENT REPAIR/MAINTENANCE	10-448-2115	\$0	\$0	\$800	\$800	0%
CONTRACT SERVICES	10-448-2590	\$3,860	\$3,312	\$3,000	\$87,000	2,800%
FUEL	10-448-2601	\$98,127	\$83,726	\$84,000	\$90,000	7.1%
VEHICLE REPAIR/MAINTENANCE	10-448-2603	\$31,134	\$36,171	\$30,000	\$30,000	0%
OIL	10-448-2607	\$5,172	\$6,742	\$6,000	\$6,000	0%
HEAVY EQUIPMENT REPAIR	10-448-2608	\$21,412	\$14,702	\$20,000	\$20,000	0%
TIRES	10-448-2610	\$13,960	\$13,950	\$18,000	\$18,000	0%
<b>Total Public Works:</b>		<b>\$174,552</b>	<b>\$159,415</b>	<b>\$163,000</b>	<b>\$253,000</b>	<b>55.2%</b>
<b>Total Operating Expenses:</b>		<b>\$174,552</b>	<b>\$159,415</b>	<b>\$163,000</b>	<b>\$253,000</b>	<b>55.2%</b>
<b>Total Expense Objects:</b>		<b>\$302,939</b>	<b>\$292,840</b>	<b>\$299,250</b>	<b>\$399,707</b>	<b>33.6%</b>

# Highway User Revenue Fund

## PURPOSE

To provide the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with Page Utility.

## DEPARTMENT DESCRIPTION

The Street Department is responsible for the maintenance and repair of City streets, parking lots, sidewalks and storm drainage. The department is funded by Highway User Revenue Fund which is distributed between street maintenance operations and capital improvement. Areas include asphalt and concrete maintenance, traffic markings, signs and signals, snow and ice control, street sweeping, maintaining storm drains, weed abatement, as well as providing limited landfill operations. The Street Department provides all heavy equipment and heavy truck operations for the City and assists other departments with their needs as well as providing for the maintenance needs of the City's landfill post closure requirements.

## DEPARTMENTAL ACTIVITIES

- Maintain approximately 51 miles of streets, adjoining sidewalks, and parking lots.
- Maintain storm drains and drainage channels.
- Provide interdepartmental heavy equipment/trucking activities including landfill operations.
- Maintain markings, signage, and traffic signals in accordance with the Federal Highway Administration's Manual of Uniform Traffic Control Devices.
- Support various other City Departments with various equipment and material needs.

## FY 2022 Priorities

- Pavement overhaul of Lake Powell Mobile Home Village streets
- Complete design and construction of the Stormwater crossing on Haul Rd.
- Establish standard operation procedures for all employees.

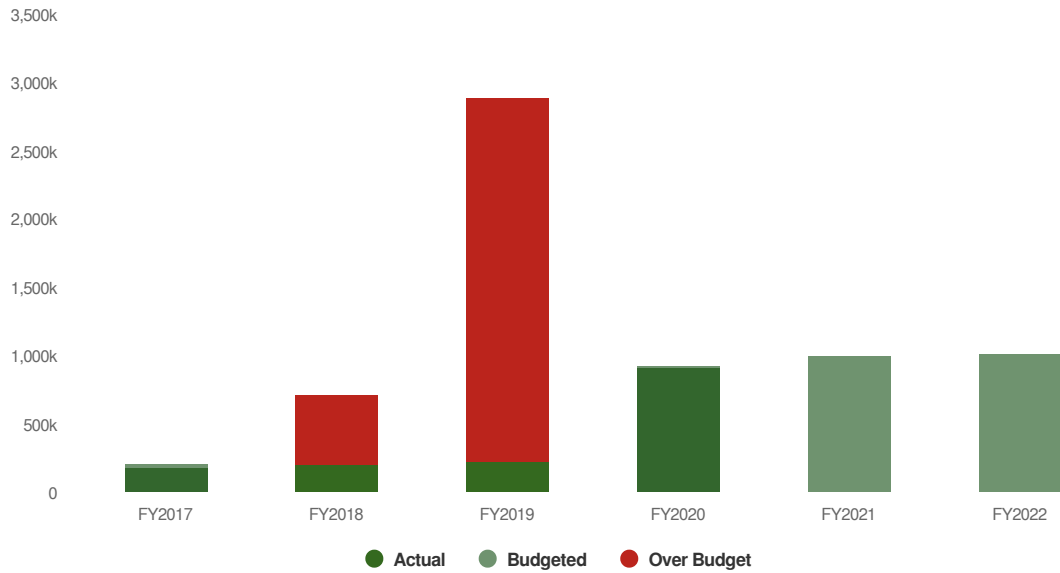
## FY 2021 Major Objectives Accomplished

- Completed chip seal project for all of Lake Powell Blvd.
- Adapted to working within COVID-19 safety requirements for staff and Public Works.
- Purchase new barricade trailer, dump trailer, skid loader and Cart Away mixer.

## Expenditures Summary

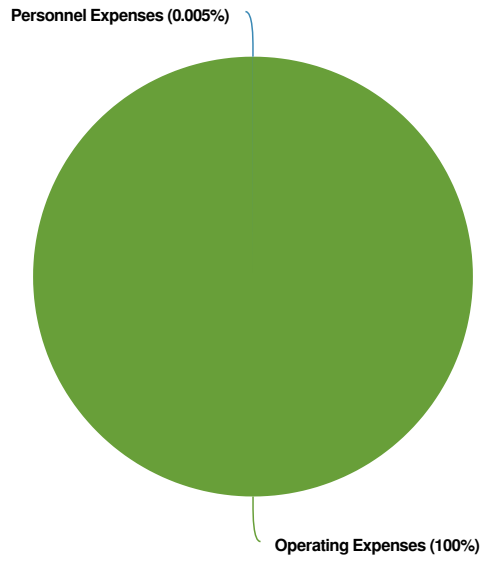
**\$1,016,946** **\$11,506**  
(1.14% vs. prior year)

Highway User Revenue Fund Proposed and Historical Budget vs. Actual

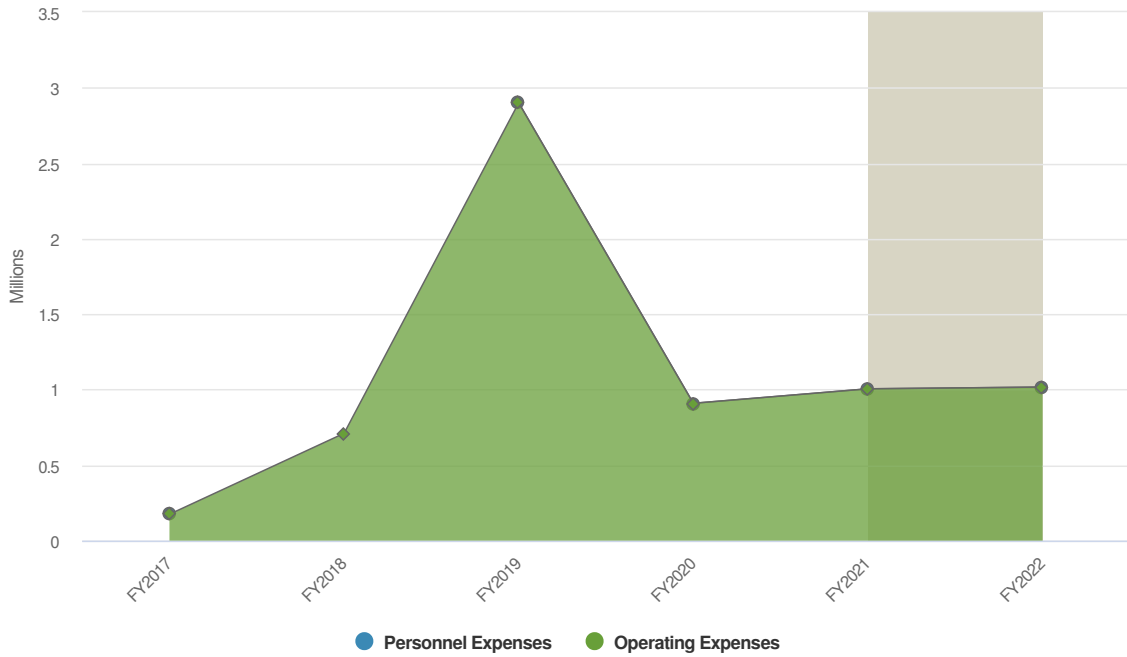


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Works</b>						
FICA	15-459-1203	\$38	\$38	\$40	\$46	15%
<b>Total Public Works:</b>		<b>\$38</b>	<b>\$38</b>	<b>\$40</b>	<b>\$46</b>	<b>15%</b>
<b>Total Personnel Expenses:</b>		<b>\$38</b>	<b>\$38</b>	<b>\$40</b>	<b>\$46</b>	<b>15%</b>
<b>Operating Expenses</b>						
<b>Public Works</b>						
OPERATING SUPPLIES	15-459-2101	\$10,696	\$9,862	\$10,000	\$10,000	0%
UNIFORM ALLOWANCE	15-459-2102	\$1,346	\$2,034	\$1,800	\$1,800	0%
SAFETY SUPPLIES	15-459-2103	\$2,271	\$2,354	\$3,500	\$3,500	0%
CLOTHING ALLOWANCE	15-459-2104	\$500	\$500	\$600	\$600	0%
STREET REPAIR	15-459-2114	\$2,726,127	\$721,071	\$800,000	\$800,000	0%
SIDEWALK, CURB AND GUTTER	15-459-2117	\$327	\$21,682	\$30,000	\$35,000	16.7%
STREET LIGHTING	15-459-2118	\$124,193	\$124,164	\$125,000	\$125,000	0%
CONTRACT SERVICES	15-459-2590	\$1,221	\$0	\$3,500	\$7,000	100%
FUEL	15-459-2601	\$16,921	\$16,678	\$15,000	\$18,000	20%
VEHICLE REPAIR/MAINTENANCE	15-459-2603	\$13,851	\$10,584	\$15,000	\$15,000	0%
TRAVEL, MEALS AND SCHOOLS	15-459-2700	\$2,288	\$490	\$1,000	\$1,000	0%
<b>Total Public Works:</b>		<b>\$2,899,740</b>	<b>\$909,421</b>	<b>\$1,005,400</b>	<b>\$1,016,900</b>	<b>1.1%</b>
<b>Total Operating Expenses:</b>		<b>\$2,899,740</b>	<b>\$909,421</b>	<b>\$1,005,400</b>	<b>\$1,016,900</b>	<b>1.1%</b>
<b>Total Expense Objects:</b>		<b>\$2,899,778</b>	<b>\$909,459</b>	<b>\$1,005,440</b>	<b>\$1,016,946</b>	<b>1.1%</b>

# Airport

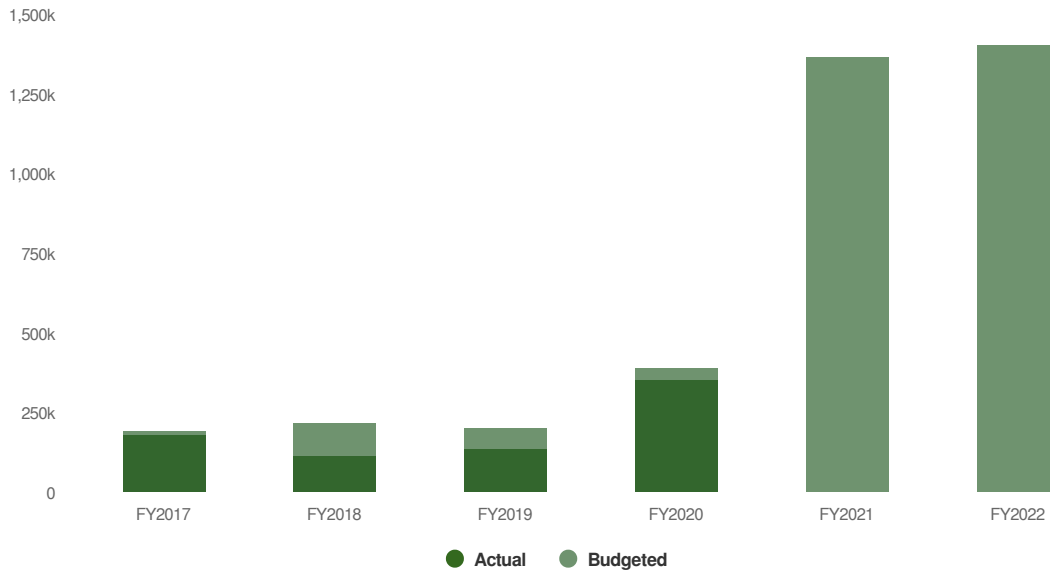
## Department Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>489 Airport</b>				
Administrative Assistant	0.00	0.49	0.49	1.00
Airport Director	0.25	0.00	0.00	0.00
Director Of Public Works	0.00	0.00	0.00	0.35
Maintenance Worker	0.00	1.00	1.00	1.00
<b>Division Total</b>	<b>0.25</b>	<b>1.49</b>	<b>1.49</b>	<b>2.35</b>

## Expenditures Summary

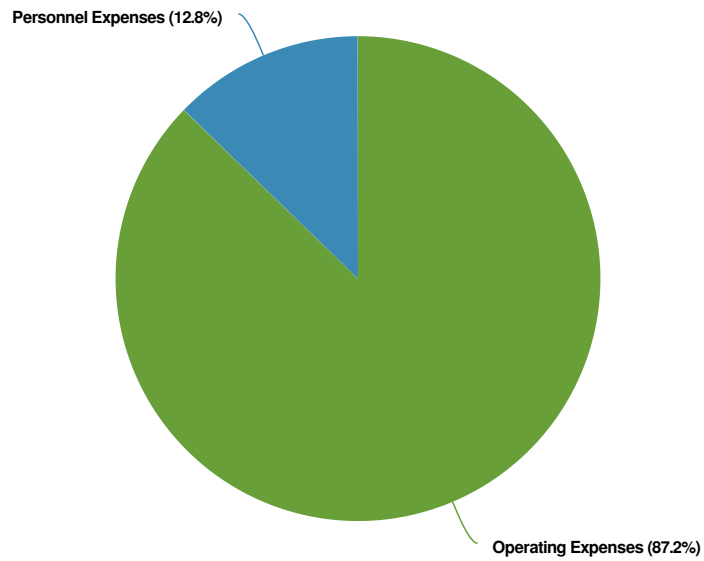
**\$1,407,123** **\$39,020**  
(2.85% vs. prior year)

### Airport Proposed and Historical Budget vs. Actual

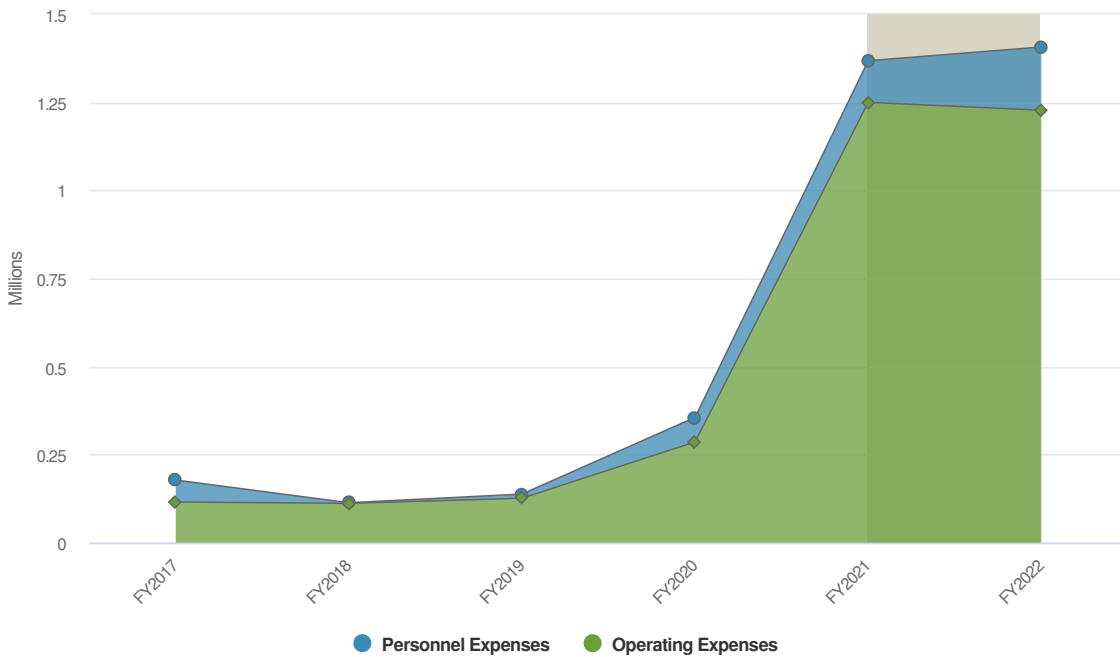


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (%)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Public Works</b>						
SALARIES	46-489-1101	\$10,959	\$51,726	\$84,411	\$113,293	34.2%
OVERTIME	46-489-1105	\$0	\$191	\$431	\$431	0%
INDUSTRIAL INSURANCE	46-489-1201	\$0	\$2,196	\$1,895	\$2,144	13.1%
MEDICAL INSURANCE	46-489-1202	\$0	\$7,673	\$16,999	\$41,398	143.5%
FICA	46-489-1203	\$838	\$3,844	\$6,251	\$8,144	30.3%
ASRS	46-489-1204	\$0	\$4,219	\$8,316	\$14,113	69.7%
<b>Total Public Works:</b>		<b>\$11,798</b>	<b>\$69,850</b>	<b>\$118,303</b>	<b>\$179,523</b>	<b>51.7%</b>
<b>Total Personnel Expenses:</b>		<b>\$11,798</b>	<b>\$69,850</b>	<b>\$118,303</b>	<b>\$179,523</b>	<b>51.7%</b>
<b>Operating Expenses</b>						
<b>Public Works</b>						
OPERATING SUPPLIES	46-489-2101	\$324	\$1,385	\$500	\$500	0%
UNIFORM ALLOWANCE	46-489-2102	\$0	\$0	\$0	\$600	N/A
CLOTHING ALLOWANCE	46-489-2104	\$0	\$0	\$0	\$200	N/A
EQUIPMENT REPAIR/MAINTENANCE	46-489-2115	\$0	\$324	\$1,000	\$500	-50%
OFFICE EQUIPMENT LEASES	46-489-2119	\$528	\$1,682	\$1,600	\$1,600	0%
BUILDINGS REPAIR & MAINTENANCE	46-489-2125	\$19,072	\$164,697	\$55,000	\$55,000	0%
UTILITIES	46-489-2404	\$74,152	\$71,109	\$75,000	\$75,000	0%
CONTRACT SERVICES	46-489-2590	\$18,780	\$32,823	\$36,000	\$41,000	13.9%
FUEL	46-489-2601	\$4,128	\$4,045	\$3,000	\$3,000	0%
VEHICLE REPAIR/MAINTENANCE	46-489-2603	\$207	\$2,677	\$2,000	\$2,000	0%
TRAVEL, MEALS AND SCHOOLS	46-489-2700	\$25	\$115	\$0	\$19,500	N/A
SUBSCRIPTIONS/MEMBERSHIPS	46-489-2804	\$0	\$0	\$200	\$200	0%
AIRFIELD MAINTENANCE	46-489-2820	\$3,723	\$1,125	\$3,500	\$7,500	114.3%
LIABILITY & PROPERTY INSURANCE	46-489-9850	\$5,100	\$5,865	\$6,000	\$6,000	0%
CARES ACT EXPENSES	46-489-9900	\$0	\$0	\$1,066,000	\$1,015,000	-4.8%
<b>Total Public Works:</b>		<b>\$126,039</b>	<b>\$285,848</b>	<b>\$1,249,800</b>	<b>\$1,227,600</b>	<b>-1.8%</b>
<b>Total Operating Expenses:</b>		<b>\$126,039</b>	<b>\$285,848</b>	<b>\$1,249,800</b>	<b>\$1,227,600</b>	<b>-1.8%</b>
<b>Total Expense Objects:</b>		<b>\$137,837</b>	<b>\$355,697</b>	<b>\$1,368,103</b>	<b>\$1,407,123</b>	<b>2.9%</b>

# Perpetual Care/Cemetery

## PURPOSE

To provide quality, cost-efficient support services for the public, bereaved families, and death care service providers.

## DEPARTMENT DESCRIPTION

The Perpetual Care Cemetery Fund provides materials for services and maintenance of cemetery grounds as well as improvements to those grounds and equipment. Park Maintenance personnel perform maintenance and interment services.

## DEPARTMENTAL ACTIVITIES

- Provide cemetery interment services.
- Establish schedules, and methods for the operation and maintenance of the cemetery.
- Implement and monitor policies and procedures.

## GOALS & OBJECTIVES

- Provide well maintained grounds.
- Provide quality and compassionate support services.

### FY 2021-22 Priorities

- Complete parking lot expansion.
- Pave roads around existing plot gardens.
- Replace aging service truck with new service truck

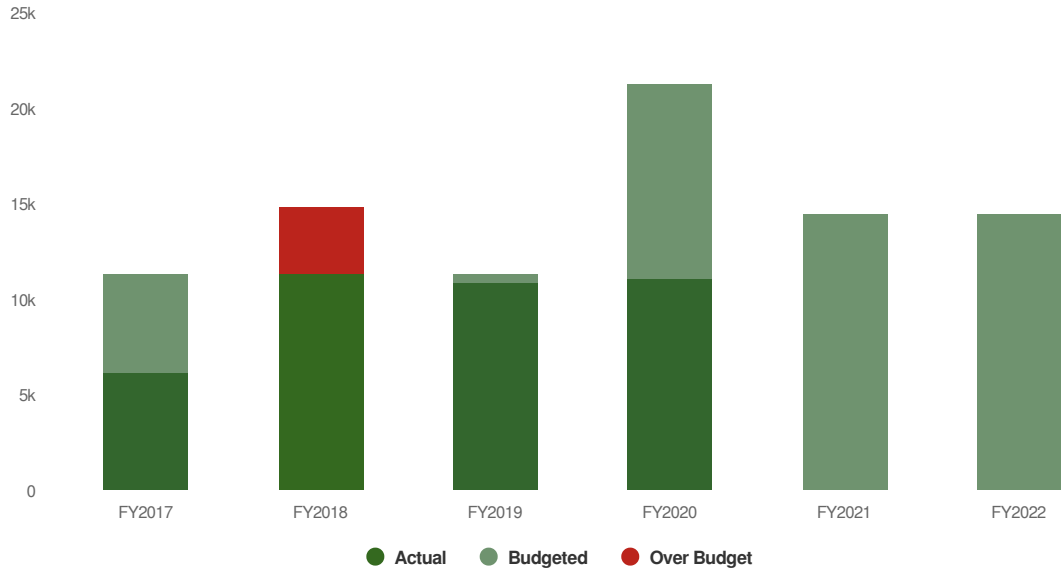
### FY 2019-20 Major Objectives Accomplished

- Adapted to working within COVID-19 safety requirements for staff and the public.
- Purchased new replacement mower
- Replace lowering device and associated interment equipment.

## Expenditures Summary

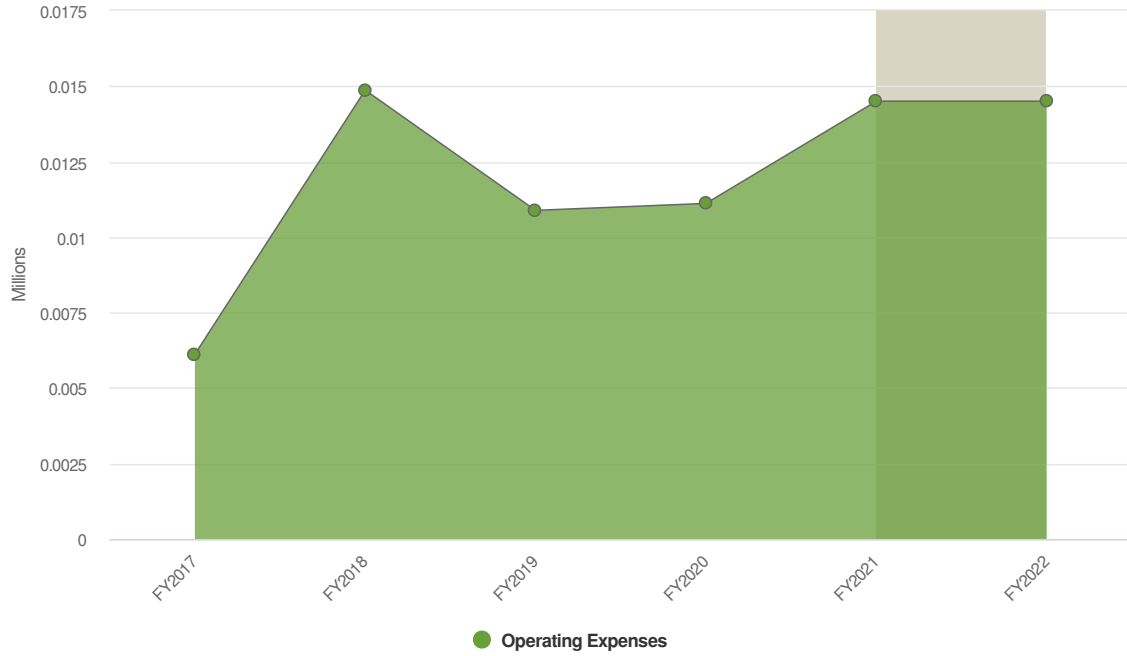
**\$14,500** \$0  
(0% vs. prior year)

Perpetual Care/Cemetery Proposed and Historical Budget vs. Actual



# Expenditures by Expense Type

## Budgeted and Historical Expenditures by Expense Type



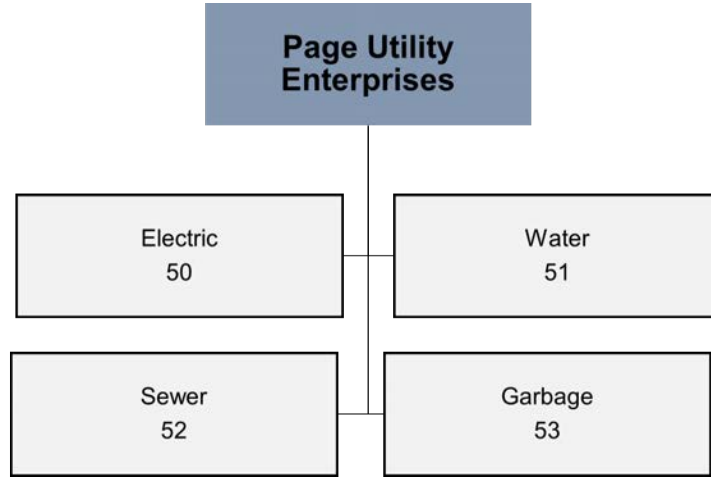
Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Operating Expenses</b>						
<b>Public Works</b>						
MISC EXPENSE	57-456-9690	\$5,749	\$5,065	\$7,500	\$7,500	0%
UTILITIES	57-456-9925	\$5,135	\$6,050	\$7,000	\$7,000	0%
<b>Total Public Works:</b>		<b>\$10,884</b>	<b>\$11,115</b>	<b>\$14,500</b>	<b>\$14,500</b>	<b>0%</b>
<b>Total Operating Expenses:</b>		<b>\$10,884</b>	<b>\$11,115</b>	<b>\$14,500</b>	<b>\$14,500</b>	<b>0%</b>
<b>Total Expense Objects:</b>		<b>\$10,884</b>	<b>\$11,115</b>	<b>\$14,500</b>	<b>\$14,500</b>	<b>0%</b>



# Page Utility Enterprises

## Organizational Chart



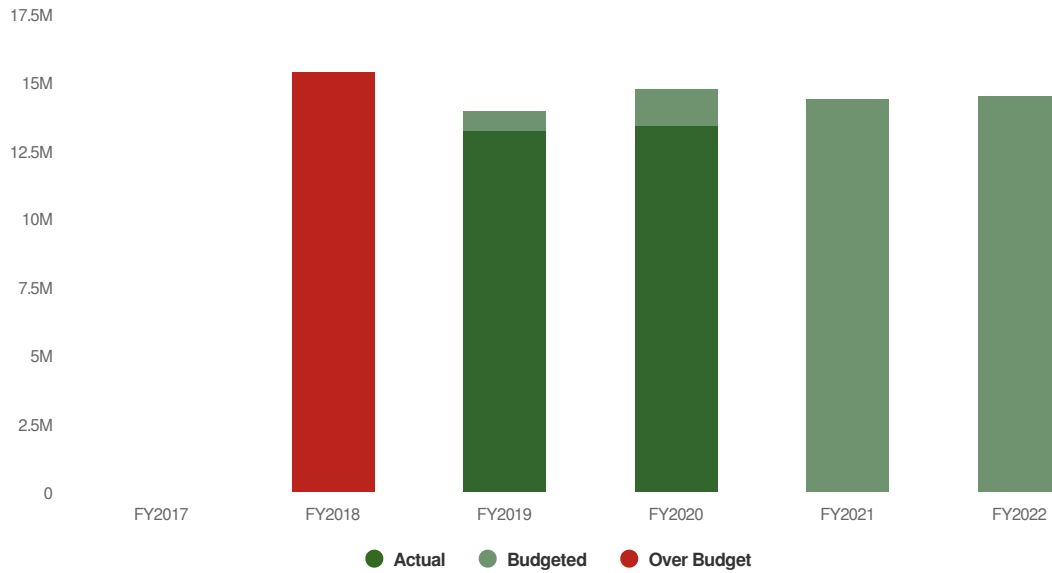
## Department Full-Time Equivalent

Department	FY2019	FY2020	FY2021	FY2022
<b>Page Utility Enterprises</b>				
50-Electric	19.00	19.00	19.00	19.00
51-Water	19.00	19.00	19.00	19.00
<b>Page Utility Enterprises Total</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>
<b>Grand Total</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>

## Expenditures Summary

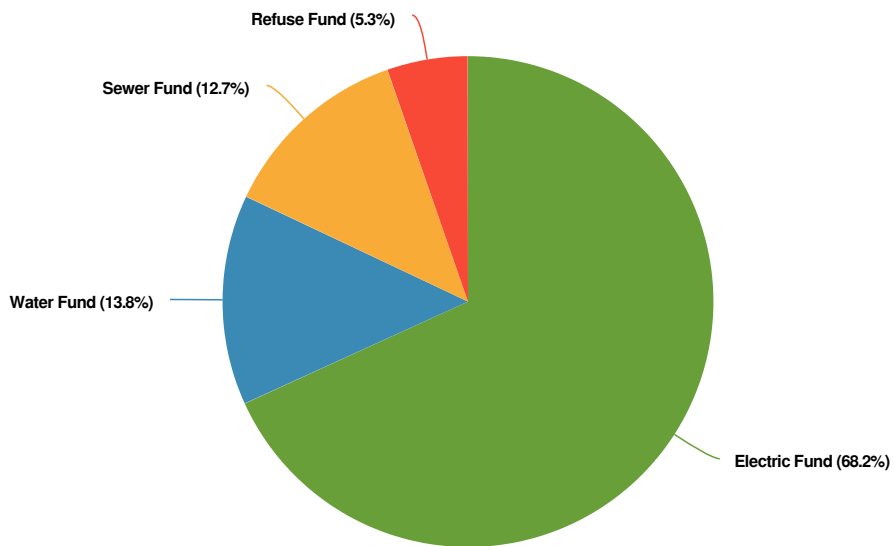
**\$14,527,770** **\$96,000**  
(0.67% vs. prior year)

### Page Utility Enterprises Proposed and Historical Budget vs. Actual

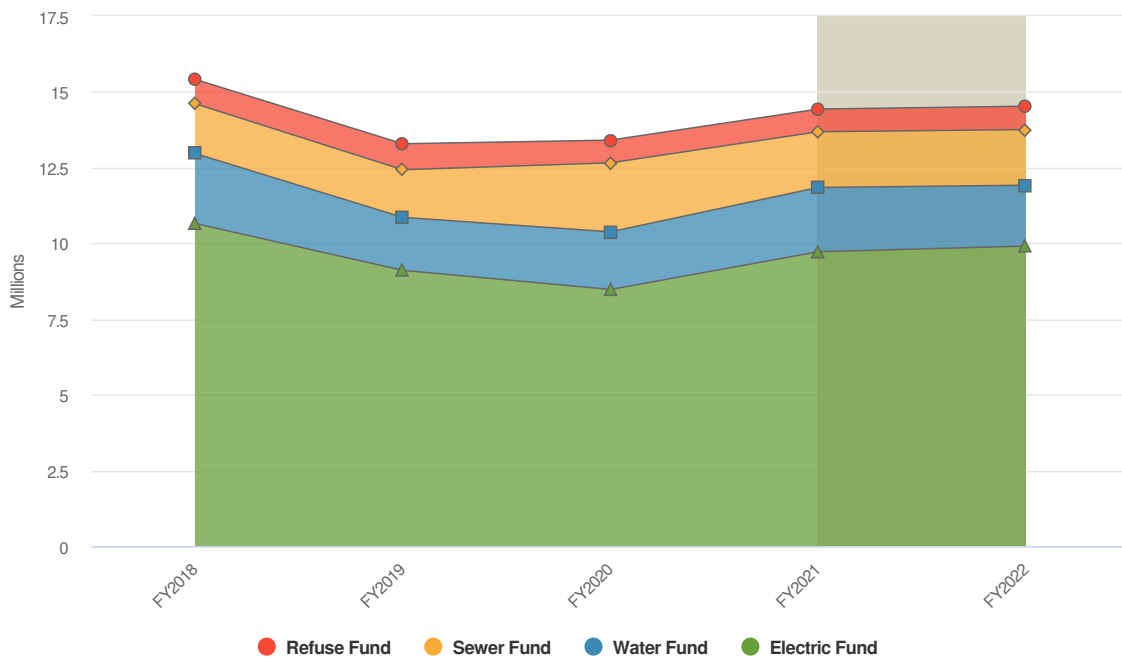


# Expenditures by Fund

## 2022 Expenditures by Fund



## Budgeted and Historical 2022 Expenditures by Fund

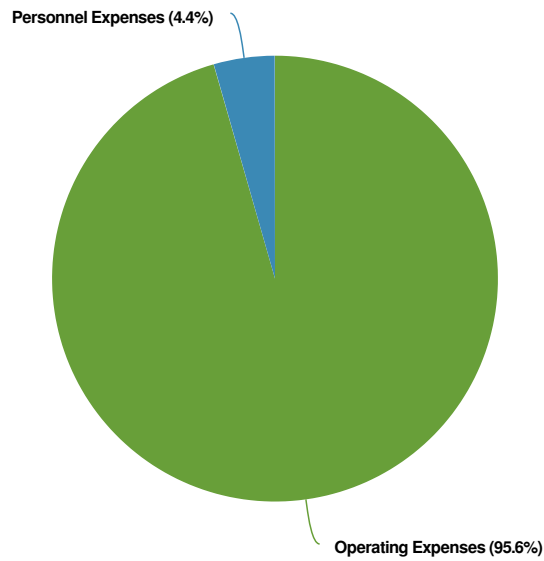


Grey background indicates budgeted figures.

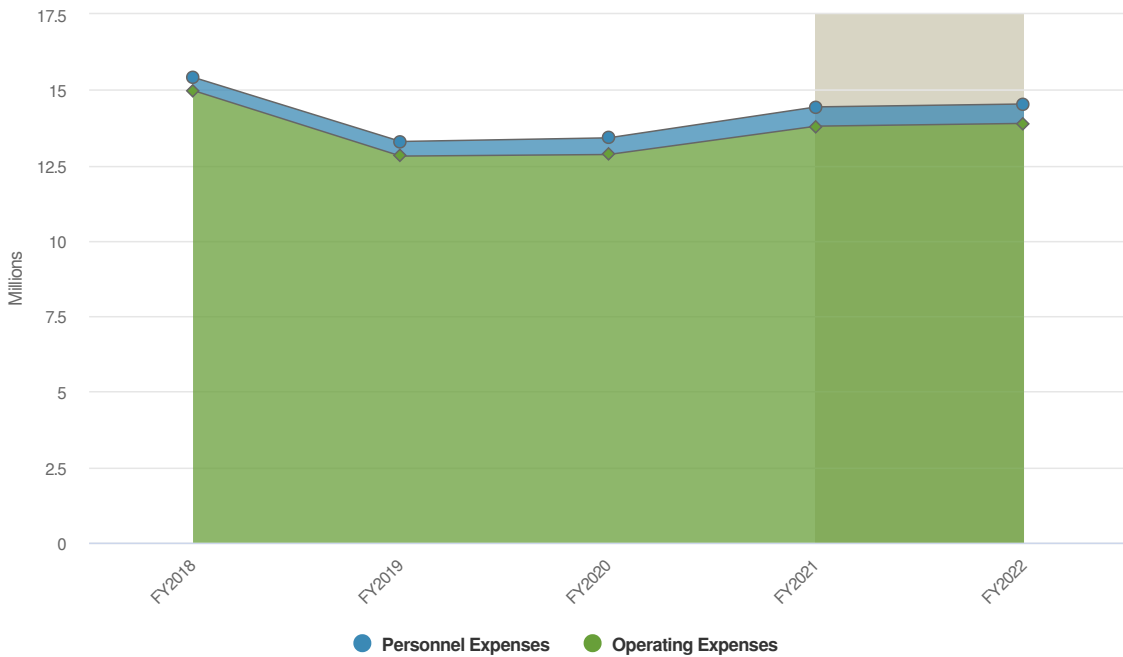
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Electric Fund						
Operating Expenses		\$9,105,891	\$8,474,101	\$9,720,000	\$9,907,500	1.9%
<b>Total Electric Fund:</b>		<b>\$9,105,891</b>	<b>\$8,474,101</b>	<b>\$9,720,000</b>	<b>\$9,907,500</b>	<b>1.9%</b>
Water Fund						
Operating Expenses		\$1,749,756	\$1,904,145	\$2,123,100	\$2,010,100	-5.3%
<b>Total Water Fund:</b>		<b>\$1,749,756</b>	<b>\$1,904,145</b>	<b>\$2,123,100</b>	<b>\$2,010,100</b>	<b>-5.3%</b>
Sewer Fund						
Personnel Expenses		\$483,727	\$552,247	\$638,000	\$643,000	0.8%
Operating Expenses		\$1,088,535	\$1,726,442	\$1,202,275	\$1,194,775	-0.6%
<b>Total Sewer Fund:</b>		<b>\$1,572,262</b>	<b>\$2,278,689</b>	<b>\$1,840,275</b>	<b>\$1,837,775</b>	<b>-0.1%</b>
Refuse Fund						
Operating Expenses		\$858,305	\$749,628	\$748,395	\$772,395	3.2%
<b>Total Refuse Fund:</b>		<b>\$858,305</b>	<b>\$749,628</b>	<b>\$748,395</b>	<b>\$772,395</b>	<b>3.2%</b>
<b>Total:</b>		<b>\$13,286,214</b>	<b>\$13,406,563</b>	<b>\$14,431,770</b>	<b>\$14,527,770</b>	<b>0.7%</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

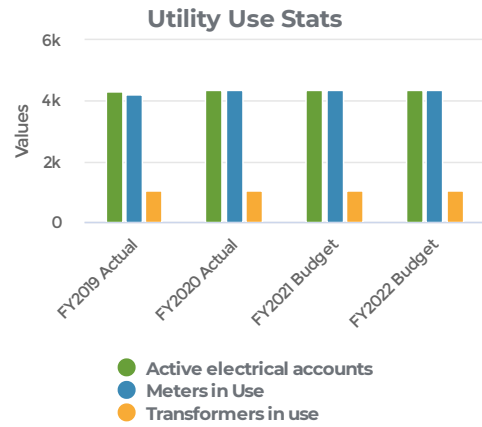


Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Expense Objects						
Personnel Expenses						
Page Utility Enterprises		\$483,727	\$552,247	\$638,000	\$643,000	0.8%
<b>Total Personnel Expenses:</b>		<b>\$483,727</b>	<b>\$552,247</b>	<b>\$638,000</b>	<b>\$643,000</b>	<b>0.8%</b>
Operating Expenses						
Page Utility Enterprises		\$12,802,487	\$12,854,316	\$13,793,770	\$13,884,770	0.7%
<b>Total Operating Expenses:</b>		<b>\$12,802,487</b>	<b>\$12,854,316</b>	<b>\$13,793,770</b>	<b>\$13,884,770</b>	<b>0.7%</b>
<b>Total Expense Objects:</b>		<b>\$13,286,214</b>	<b>\$13,406,563</b>	<b>\$14,431,770</b>	<b>\$14,527,770</b>	<b>0.7%</b>

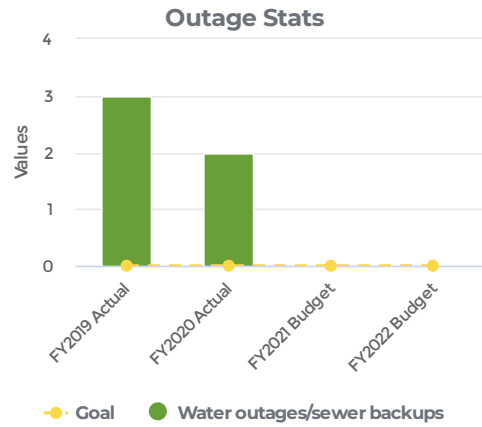
## Goal #1

To provide customers with utility service that is reliable, safe and economical.

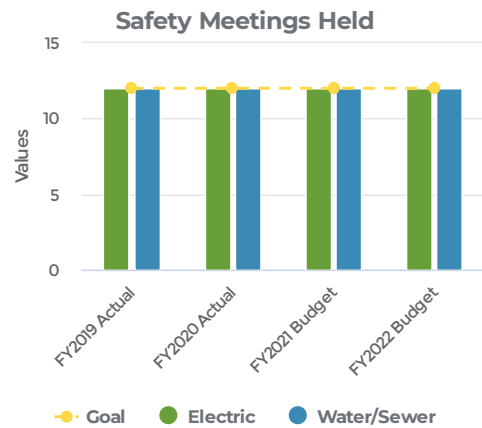


## Goal #2 - Improving Infrastructure

To provide customers with utility service that is reliable, safe and economical.



## Goal #3 - High Performing Organization



# Electric

## Division Full-Time Equivalents

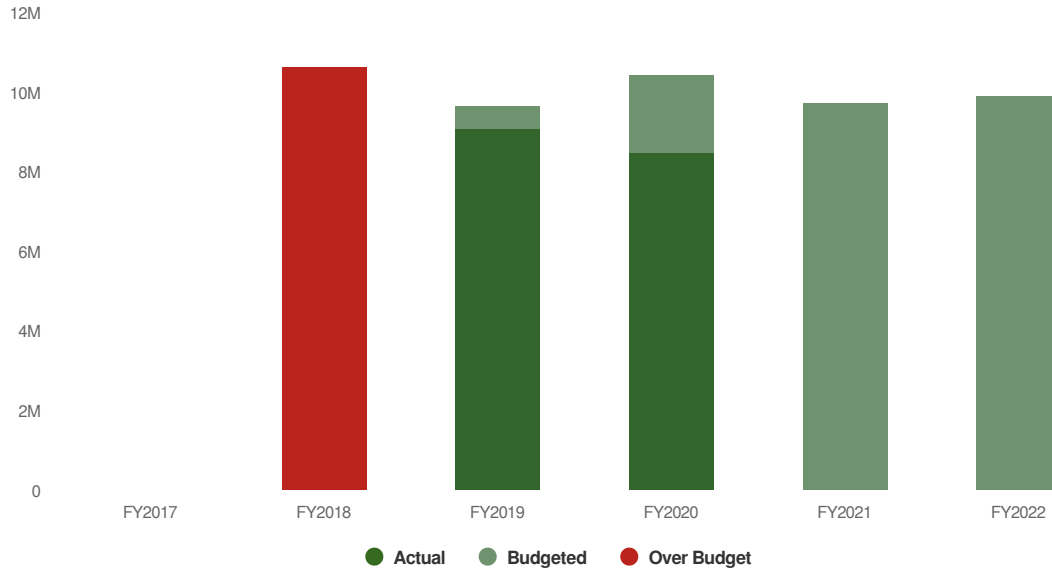
Division Total	FY2019	FY2020	FY2021	FY2022
<b>50-Electric</b>				
Construction Foreman	1.00	1.00	1.00	1.00
CSR	1.00	1.00	1.00	1.00
CSR Accounting	1.00	1.00	1.00	1.00
CSR Collections	1.00	1.00	1.00	1.00
Engineer	1.00	1.00	1.00	1.00
Equipment Maintenance	1.00	1.00	1.00	1.00
Field Manager	1.00	1.00	1.00	1.00
Field Technicians	2.00	2.00	2.00	2.00
Finance Director	1.00	1.00	1.00	1.00
General Manager	1.00	1.00	1.00	1.00
Linemen	5.00	5.00	5.00	5.00
Office Manager	1.00	1.00	1.00	1.00
Records/Procurement	1.00	1.00	1.00	1.00
Utility IT Tech	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>



## Expenditures Summary

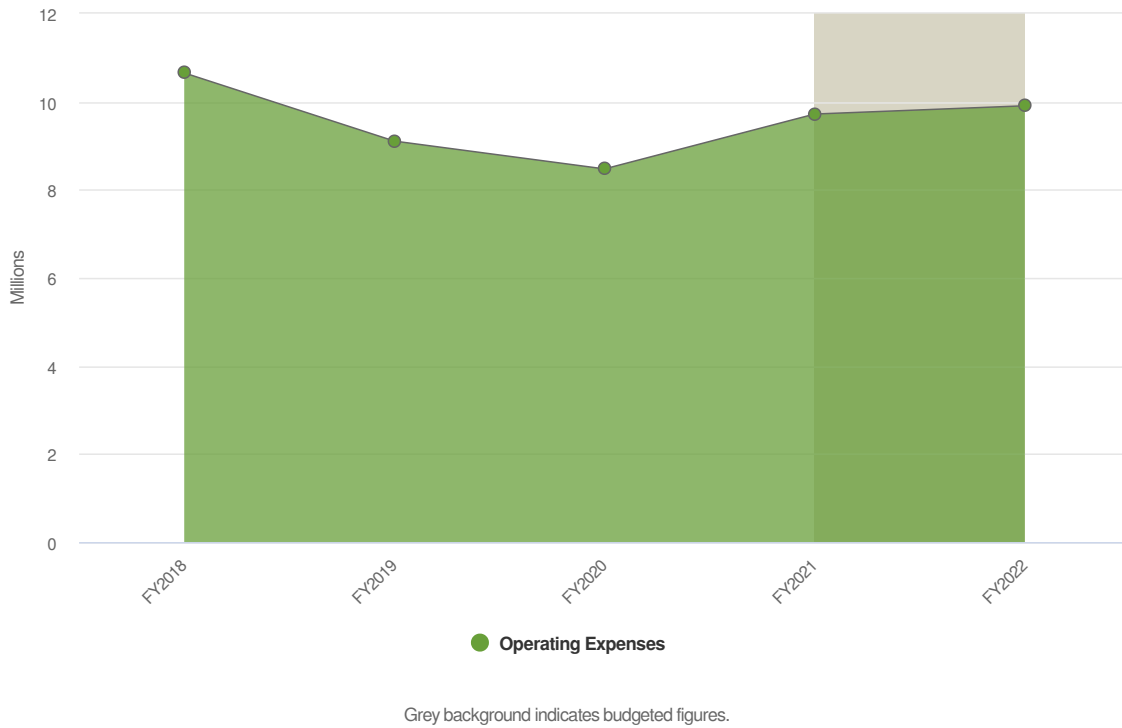
**\$9,907,500** **\$187,500**  
(1.93% vs. prior year)

Electric Proposed and Historical Budget vs. Actual



# Expenditures by Expense Type

## Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Operating Expenses</b>						
<b>Page Utility Enterprises</b>						
Generator Refurbishment	50-000-3130	\$0	\$0	\$0	\$150,000	N/A
SCADA Software	50-000-3450	\$0	\$481,507	\$10,000	\$0	-100%
Structures and Improvements	50-000-3610	\$0	\$5,650	\$160,000	\$105,000	-34.4%
Powell/Slavens Substation	50-000-3621	\$939,735	\$42,068	\$20,000	\$0	-100%
Slaven Substations	50-000-3623	\$0	\$55,938	\$55,000	\$35,000	-36.4%
Distribution Items/New Services	50-000-3640	\$7,709	\$37,408	\$80,000	\$80,000	0%
Line Extensions >250' Rule	50-000-3660	\$0	\$0	\$20,000	\$20,000	0%
Line Transformers	50-000-3680	\$0	\$25,447	\$100,000	\$100,000	0%
Capitalized Time from Expense Budget	50-000-3690	\$122,718		\$438,000	\$450,000	2.7%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Street Lights	50-000-3730	\$0	\$38,051	\$50,000	\$25,000	-50%
Pole Abandonment/Replacement	50-000-3900	\$41,682	\$277,420	\$600,000	\$700,000	16.7%
Work Order Asset Management Mapping	50-000-3910	\$13,709	\$81,959	\$112,500	\$95,000	-15.6%
Lineman Tools	50-000-3940	\$8,000		\$0	\$0	0%
Power Operated Equipment	50-000-3960	\$0	\$62,361	\$155,000	\$220,000	41.9%
Radio Upgrade	50-000-3970	\$0	\$6,562	\$0	\$0	0%
Powell Generation-Diesel Expense	50-500-5470	\$0	\$31,519	\$50,000	\$60,000	20%
Powell Generation Expense inc Urea & Oil	50-500-5471	\$31,549	\$65,115	\$34,000	\$40,000	17.6%
CRSP Capacity Cost	50-500-5550	\$425,672	\$424,835	\$450,000	\$450,000	0%
Federal Transmission Costs	50-500-5551	\$163,869	\$180,901	\$180,000	\$180,000	0%
Purchased Power Contingency	50-500-5560	\$4,114,334	\$3,435,611	\$4,822,000	\$4,913,000	1.9%
O&M Expenses	50-500-5810	\$122,342	\$111,562	\$115,000	\$115,000	0%
O&M Supplies	50-500-5811	\$87,262	\$19,593	\$85,000	\$85,000	0%
Truck & Vehicle Repair	50-500-5813	\$51,803	\$52,058	\$60,000	\$60,000	0%
Vehicles/Equipment Rental	50-500-5814	\$0	\$0	\$5,000	\$5,000	0%
Fuel Expense (Vehicles/Equipment)	50-500-5815	\$16,929	\$18,538	\$30,000	\$30,000	0%
Office Salaries	50-500-8200	\$562,372	\$527,479	\$514,000	\$530,000	3.1%
Pension Expense	50-500-8250	-\$9,692	\$137,236	\$123,000	\$124,000	0.8%
Office Supplies	50-500-9200	\$17,064	\$22,167	\$30,000	\$30,000	0%
Utilities - Water/Telephone/Garabge/Gas	50-500-9210	\$23,373	\$22,880	\$28,000	\$28,000	0%
Travel Expenses	50-500-9214	\$4,543	\$1,512	\$18,000	\$18,000	0%
Publications & Subscriptions	50-500-9215	\$18,133	\$17,718	\$15,000	\$19,000	26.7%
Postage	50-500-9216	\$15,028	\$20,987	\$25,000	\$25,000	0%
Association and Seminar Dues/Fees	50-500-9217	\$23,473	\$30,187	\$25,000	\$25,000	0%
Employee Training	50-500-9218	\$18,541	\$0	\$20,000	\$20,000	0%
Workmen's Compensation	50-500-9261	\$40,570	\$49,610	\$50,000	\$50,000	0%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Health Insurance	50-500-9262	\$175,005	\$189,542	\$189,000	\$189,000	0%
FICA Expense	50-500-9264	\$78,335	\$81,372	\$84,000	\$86,000	2.4%
Miscellaneous Employee Benefits	50-500-9265	\$0	\$23	\$4,000	\$4,000	0%
State Unemployment Insurance	50-500-9267	\$51	\$121	\$1,000	\$1,000	0%
Auditing	50-500-9300	\$11,000	\$11,550	\$15,000	\$15,000	0%
Consulting	50-500-9310	\$0	\$0	\$30,000	\$30,000	0%
Engineering	50-500-9320	\$33,819	\$3,810	\$90,000	\$50,000	-44.4%
Legal	50-500-9330	\$10,713	\$2,495	\$50,000	\$30,000	-40%
City of Page Legal Services	50-500-9335	\$15,000	\$12,500	\$17,500	\$17,500	0%
Maintenance Agreement/Contracts	50-500-9340	\$18,849	\$25,554	\$45,000	\$45,000	0%
Miscellaneous Non-Contract Services	50-500-9350	\$2,359	\$5,288	\$25,000	\$25,000	0%
Insurance - (incl EPLI paid to City)	50-500-9400	\$79,597	\$85,421	\$98,000	\$20,000	-79.6%
Depreciation Costs	50-500-9500	\$1,267,024	\$1,236,496			N/A
Advertising Expense	50-500-9540	\$173	\$53	\$4,000	\$4,000	0%
Account Maintenance Fees	50-500-9560	\$4,749	\$2,155	\$5,000	\$5,000	0%
Credit Card Fees	50-500-9570	\$58,530	\$31,958	\$30,000	\$30,000	0%
Miscellaneous General Expenses	50-500-9580	\$48	\$3,895	\$2,000	\$2,000	0%
Sales Tax Expense	50-500-9590	-\$983	-\$4,041	\$5,000	\$5,000	0%
Bad Debt Expense/LGIP Loss(Gain)	50-500-9600	-\$663	-\$148	\$2,000	\$2,000	0%
Loss/Gain on Disposal of Fixed Asset	50-500-9630	-\$40,269	\$0	\$0	\$0	0%
Line Crew Wages	50-501-8200	\$407,237	\$362,338	\$412,000	\$424,000	2.9%
Construction/Maintenance Crew Wages	50-505-8200	\$124,599	\$139,840	\$132,000	\$136,000	3%
<b>Total Page Utility Enterprises:</b>		<b>\$9,105,891</b>	<b>\$8,474,101</b>	<b>\$9,720,000</b>	<b>\$9,907,500</b>	<b>1.9%</b>
<b>Total Operating Expenses:</b>		<b>\$9,105,891</b>	<b>\$8,474,101</b>	<b>\$9,720,000</b>	<b>\$9,907,500</b>	<b>1.9%</b>
<b>Total Expense Objects:</b>		<b>\$9,105,891</b>	<b>\$8,474,101</b>	<b>\$9,720,000</b>	<b>\$9,907,500</b>	<b>1.9%</b>

# Water

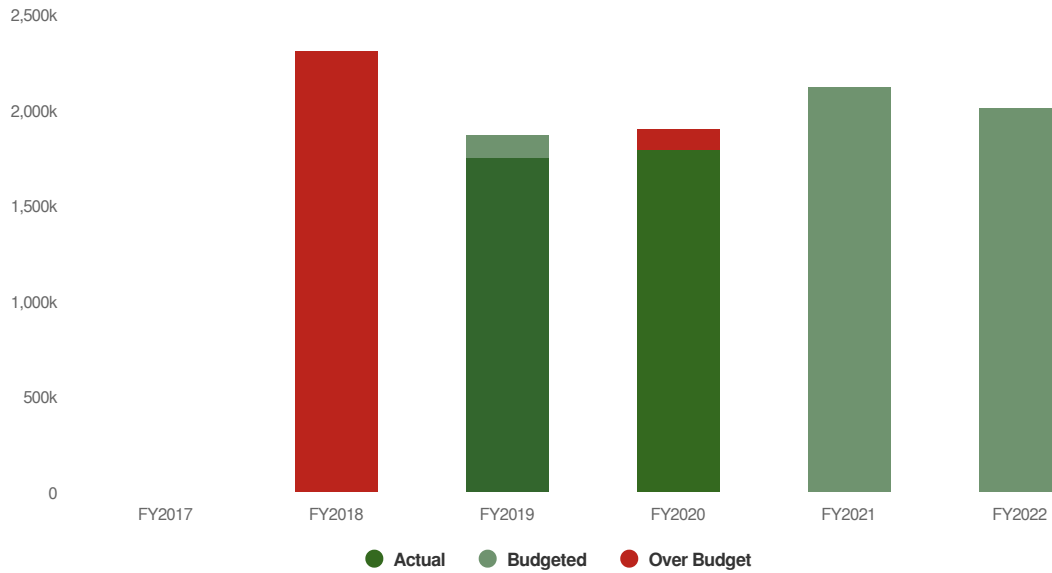
## Division Full-Time Equivalents

Division Total	FY2019	FY2020	FY2021	FY2022
<b>51-Water</b>				
Distribution Supervisor	1.00	1.00	1.00	1.00
Engineer	1.00	1.00	1.00	1.00
Meter Reader	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Operators	5.00	5.00	5.00	5.00
Technicians	8.00	8.00	8.00	8.00
Treatment Plant Supervisor	1.00	1.00	1.00	1.00
Utility Worker	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>

## Expenditures Summary

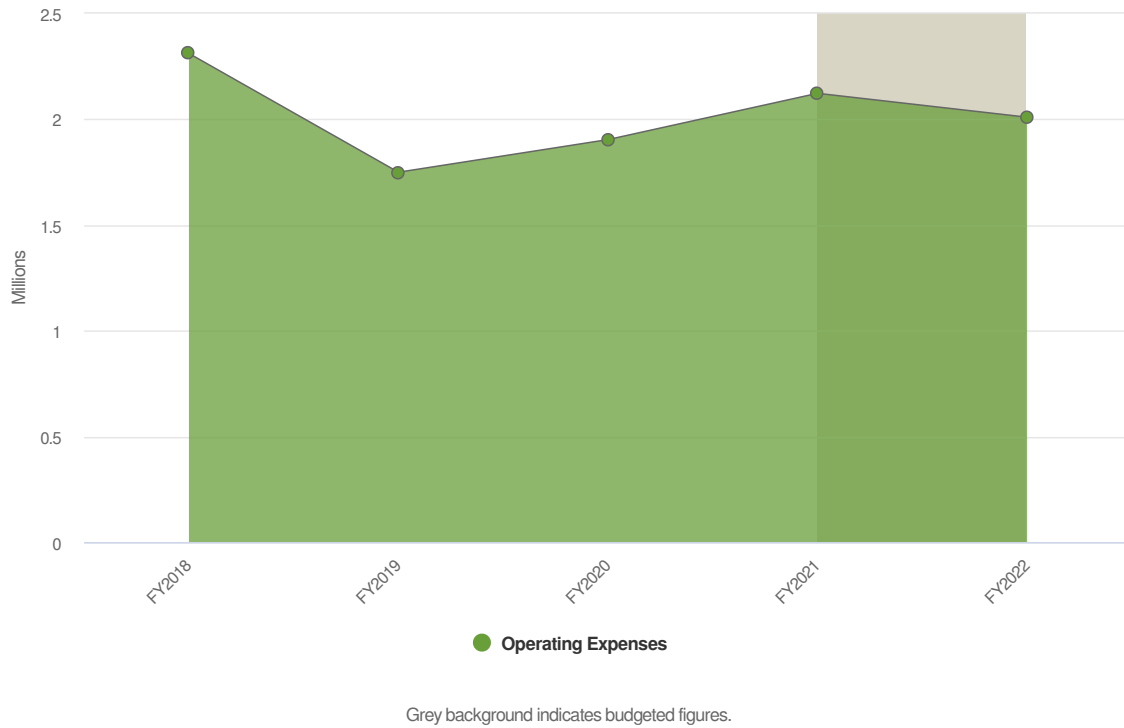
**\$2,010,100** **-\$113,000**  
(-5.32% vs. prior year)

Water Proposed and Historical Budget vs. Actual



# Expenditures by Expense Type

## Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Operating Expenses</b>						
<b>Page Utility Enterprises</b>						
Building/Capital Improvements	51-000-3610	\$22,378	\$138,858	\$745,000	\$600,000	-19.5%
Standpipe Replacements	51-000-3620	\$0	\$19,212	\$40,000	\$55,000	37.5%
Water Meter Replacement	51-000-3720	\$0	\$68,598	\$55,000	\$55,000	0%
Operating Supplies	51-452-2101	\$3,677	\$6,383	\$5,000	\$5,000	0%
Uniforms	51-452-2102	\$0		\$2,400	\$2,400	0%
Safety Supplies	51-452-2103	\$125	\$4,626	\$4,200	\$4,200	0%
Clothing Allowance	51-452-2104	\$34	\$433	\$0	\$0	0%
Equipment Repair/Maintenance	51-452-2115	\$23,877	\$8,814	\$25,000	\$25,000	0%
Polymer	51-452-2123	\$11,747	\$11,677	\$20,000	\$20,000	0%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Chlorine	51-452-2124	\$6,334	\$5,542	\$10,000	\$20,000	100%
Water Sample Testing	51-452-2811	\$4,248	\$5,876	\$6,000	\$6,000	0%
ADEQ Water Permits	51-452-2850	\$8,230	\$10,799	\$10,000	\$10,000	0%
Raw Water	51-452-2860	\$221,373	\$262,598	\$310,000	\$290,000	-6.5%
WTP Vehicle Maintenance	51-452-5813	\$924	\$1,082	\$2,000	\$2,000	0%
Water Treatment Plant Salaries	51-452-8200	\$81,661	\$53,628	\$142,000	\$104,000	-26.8%
Printing & Binding	51-452-9200	\$0		\$1,000	\$1,000	0%
Utilities	51-452-9210	\$87,670	\$100,054	\$86,000	\$100,000	16.3%
Travel, Meals, and Training	51-452-9214	\$1,659	\$0	\$3,000	\$3,000	0%
Publications, Subscriptions, and Memberships	51-452-9215	\$0		\$600	\$600	0%
Operating Supplies	51-453-2101	\$29,102	\$22,388	\$35,000	\$35,000	0%
Uniforms	51-453-2102	\$131	\$640	\$2,400	\$2,400	0%
Safety Supplies	51-453-2103	\$931	\$556	\$2,000	\$2,000	0%
Pipe and Fittings	51-453-2113	\$3,885	\$17,044	\$15,000	\$15,000	0%
Equipment Repair/Maintenance	51-453-2115	\$3,564	\$22,752	\$6,000	\$10,000	66.7%
WD Vehicle Maintenance	51-453-5813	\$3,923	\$11,669	\$6,000	\$7,000	16.7%
Fuel	51-453-5814	\$4,929	\$6,276	\$7,000	\$9,000	28.6%
Water Distribution Salaries	51-453-8200	\$167,657	\$165,987	\$188,000	\$217,000	15.4%
Printing & Binding	51-453-9200	\$3,182	\$950	\$3,000	\$3,000	0%
Travel, Meals, and Training	51-453-9214	\$952	\$900	\$2,500	\$2,500	0%
Publications, Subscriptions, and Memberships	51-453-9215	\$10,470	\$10,480	\$10,500	\$10,500	0%
Contract Services	51-453-9340	\$4,242	\$5,492	\$5,000	\$10,000	100%
Admin/Engineering Salaries	51-500-8200	\$70,713	\$68,853	\$72,000	\$77,000	6.9%
FICA Expense	51-500-8220	\$28,240	\$23,866	\$31,000	\$31,000	0%
Workmen's Compensation	51-500-8230	\$4,689	\$5,726	\$15,000	\$15,000	0%
Health Insurance	51-500-8240	\$84,407	\$64,640	\$92,000	\$86,000	-6.5%



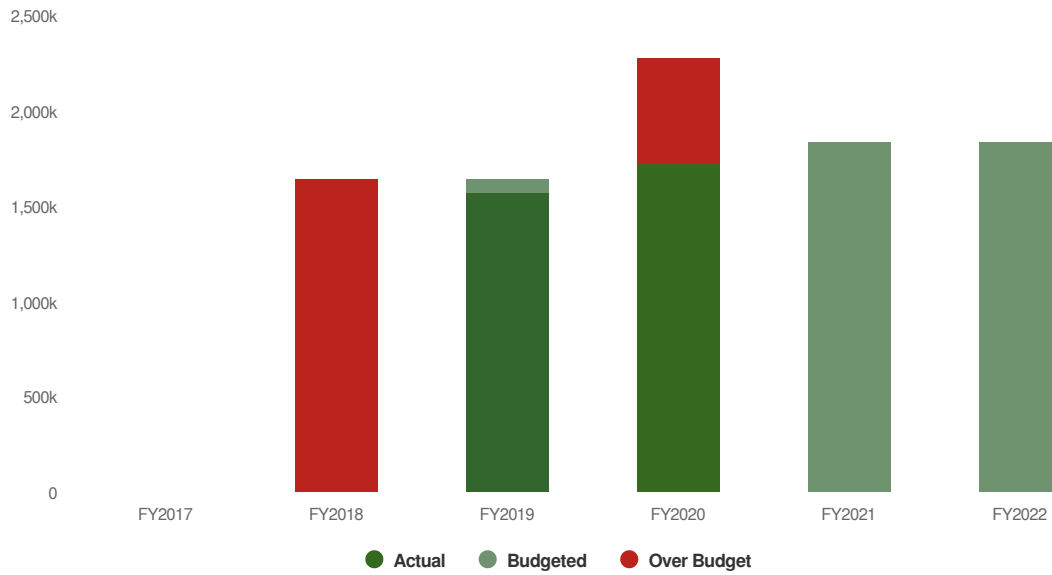
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
ASRS	51-500-8250	\$40,744	\$56,027	\$47,000	\$48,000	2.1%
State Unemployment Insurance	51-500-8260	\$26	\$0	\$1,500	\$1,500	0%
Cell Phones	51-500-9211	\$1,539	\$1,192	\$1,000	\$1,000	0%
Postage	51-500-9216	\$4,874	\$5,051	\$8,000	\$8,000	0%
Outside Services - Audit	51-500-9300	\$2,400	\$2,200	\$2,500	\$2,500	0%
Outside Services - Consultancy	51-500-9310	\$148,426	\$14,890	\$20,000	\$40,000	100%
Outside Services - Legal	51-500-9330	\$0	\$8,750	\$35,000	\$25,000	-28.6%
Insurance	51-500-9400	\$40,382	\$37,534	\$30,000	\$30,000	0%
Depreciation Costs	51-500-9500	\$617,711	\$636,856			N/A
Account Maintenance Fees	51-500-9560	\$0	\$888	\$2,000	\$2,000	0%
Credit Card Fees	51-500-9570	\$0	\$15,733	\$15,000	\$15,000	0%
Sales Tax Expense	51-500-9590	-\$1,133	-\$1,315	\$500	\$500	0%
Provision for Bad Debts	51-500-9600	-\$167	-\$60	\$1,000	\$1,000	0%
<b>Total Page Utility Enterprises:</b>		<b>\$1,749,756</b>	<b>\$1,904,145</b>	<b>\$2,123,100</b>	<b>\$2,010,100</b>	<b>-5.3%</b>
<b>Total Operating Expenses:</b>		<b>\$1,749,756</b>	<b>\$1,904,145</b>	<b>\$2,123,100</b>	<b>\$2,010,100</b>	<b>-5.3%</b>
<b>Total Expense Objects:</b>		<b>\$1,749,756</b>	<b>\$1,904,145</b>	<b>\$2,123,100</b>	<b>\$2,010,100</b>	<b>-5.3%</b>

# Sewer

## Expenditures Summary

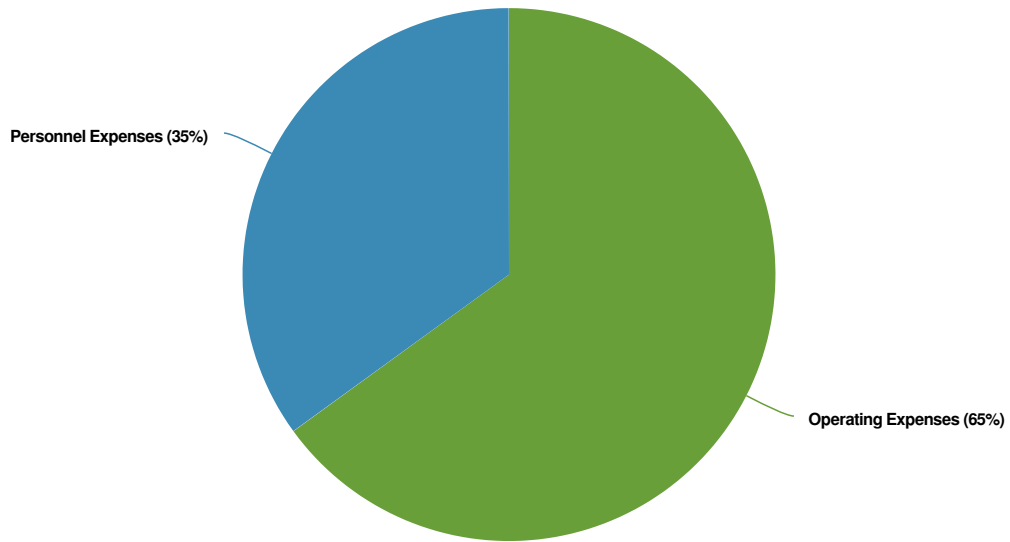
**\$1,837,775** **-\$2,500**  
(-0.14% vs. prior year)

Sewer Proposed and Historical Budget vs. Actual

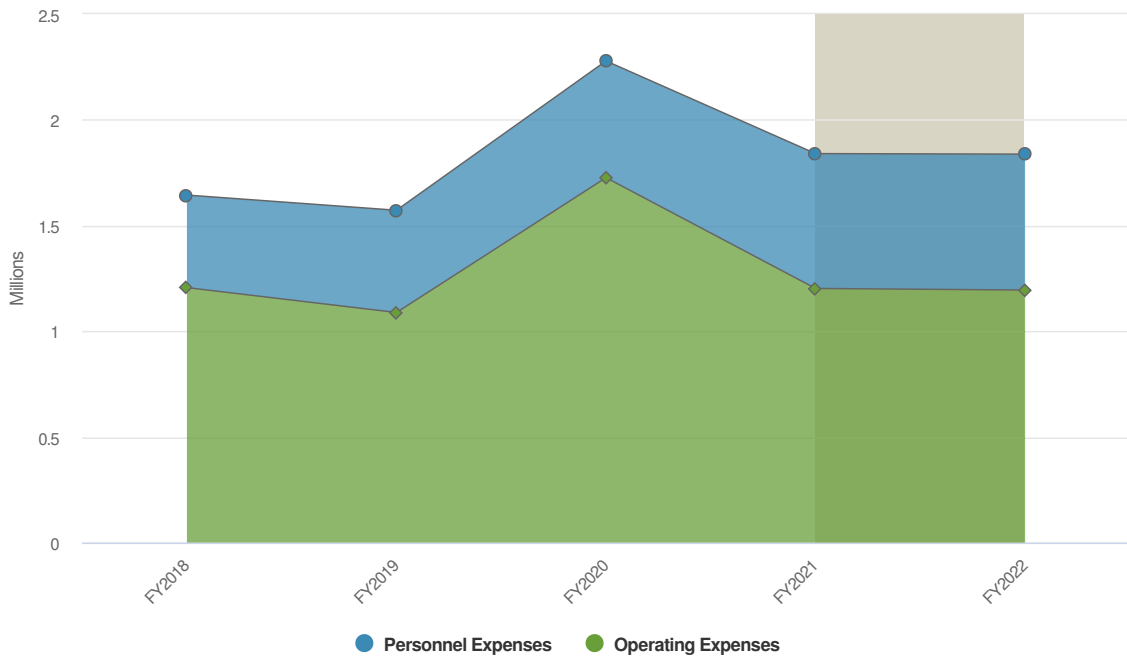


# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Personnel Expenses</b>						
<b>Page Utility Enterprises</b>						
Sewer Collection Salaries	52-454-8200	\$126,350	\$127,795	\$177,000	\$161,000	-9%
Wasterwater Treatment Salaries	52-464-8200	\$209,556	\$245,648	\$217,000	\$233,000	7.4%
Admin Support Salaries	52-500-8200	\$48,065	\$51,042	\$54,000	\$58,000	7.4%
FICA Expense	52-500-8220	\$26,897	\$25,912	\$35,000	\$35,000	0%
Workmen's Compensation	52-500-8230	\$5,769	\$7,043	\$9,000	\$9,000	0%
Health Insurance	52-500-8240	\$82,606	\$64,450	\$92,000	\$92,000	0%
ASRS	52-500-8250	-\$15,516	\$30,357	\$54,000	\$55,000	1.9%
<b>Total Page Utility Enterprises:</b>		<b>\$483,727</b>	<b>\$552,247</b>	<b>\$638,000</b>	<b>\$643,000</b>	<b>0.8%</b>
<b>Total Personnel Expenses:</b>		<b>\$483,727</b>	<b>\$552,247</b>	<b>\$638,000</b>	<b>\$643,000</b>	<b>0.8%</b>
<b>Operating Expenses</b>						
<b>Page Utility Enterprises</b>						
Sewer Buildings	52-000-3610	\$0		\$0	\$50,000	N/A
Improvements - Equipment	52-000-3620	\$51,942	\$575,636	\$630,000	\$538,000	-14.6%
Improvements - Distribution System	52-000-3720	\$0	\$23,772	\$0	\$20,000	N/A
Improvements -LPNGC	52-000-3750	\$0	\$11,868	\$0	\$0	0%
Operating Supplies	52-454-2101	\$8,169	\$4,756	\$5,000	\$5,000	0%
Uniforms	52-454-2102	\$230	\$1,634	\$1,800	\$1,800	0%
Safety Supplies	52-454-2103	\$865	\$1,011	\$1,200	\$1,200	0%
Pipe and Fittings	52-454-2113	\$75	\$196	\$2,500	\$2,500	0%
Equipment Repair/Maintenance	52-454-2115	\$10,530	\$46,357	\$10,000	\$10,000	0%
Vehicle Repair/Maintenance	52-454-5813	\$594	\$3,279	\$5,000	\$5,000	0%
Fuel	52-454-5814	\$11,449	\$9,404	\$12,000	\$10,000	-16.7%
Office Supplies	52-454-9200	\$1,975	\$1,776	\$1,500	\$1,500	0%
Utilities	52-454-9210	\$596	\$395	\$1,000	\$1,000	0%
Cell Phones	52-454-9211	\$181	\$0	\$500	\$0	-100%

Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Travel, Meals, and Training - Sewer	52-454-9214	\$526	\$408	\$1,000	\$1,000	0%
Publications, Subscriptions, and Memberships	52-454-9215	\$0		\$500	\$500	0%
Contract Services	52-454-9340	\$9,100	\$8,072	\$12,000	\$12,000	0%
Outside Services - Audit	52-454-9360	\$70,878	\$55,096	\$66,500	\$66,500	0%
Operating Supplies	52-464-2101	\$28,280	\$14,335	\$18,000	\$20,000	11.1%
Uniforms	52-464-2102	\$23	\$1,091	\$3,600	\$3,600	0%
Safety Supplies	52-464-2103	\$3,162	\$4,220	\$3,900	\$3,900	0%
Valves and Controls-LP National	52-464-2113	\$19,370	\$19,530	\$20,000	\$20,000	0%
Pipe and Fittings-LP National	52-464-2114	\$38,876	\$32,907	\$30,000	\$30,000	0%
Equipment Repair/Maintenance including Canyon 9	52-464-2115	\$43,355	\$85,123	\$40,000	\$40,000	0%
Sludge Expense	52-464-2810	\$2,671	\$2,693	\$5,000	\$5,000	0%
Wastewater Sample Testing	52-464-2811	\$2,370	\$4,488	\$6,000	\$6,000	0%
Algae Control	52-464-2820	\$5,086	\$3,945	\$7,000	\$7,000	0%
Polymer	52-464-2825	\$10,394	\$18,086	\$16,000	\$20,000	25%
Chlorine	52-464-2830	\$11,084	\$5,542	\$17,000	\$35,000	105.9%
ADEQ Permits	52-464-2850	\$7,905	\$12,775	\$12,000	\$15,000	25%
WWTP Vehicle Repair	52-464-5813	\$6,793	\$4,043	\$7,000	\$7,000	0%
Office Supplies	52-464-9200	\$2,710	\$1,413	\$1,500	\$1,500	0%
Utilities	52-464-9210	\$198,040	\$203,671	\$215,000	\$205,000	-4.7%
Travel, Meals, and Training - WWT	52-464-9214	\$4,054	\$461	\$2,000	\$2,000	0%
Publications, Subscriptions, and Memberships	52-464-9215	\$1,710	\$1,710	\$500	\$500	0%
State Unemployment Insurance	52-500-8260	\$17	\$0	\$1,275	\$1,275	0%
Postage	52-500-9216	\$2,400	\$2,609	\$3,000	\$3,000	0%
Insurance	52-500-9400	\$31,012	\$31,287	\$30,000	\$30,000	0%
Depreciation Costs	52-500-9500	\$502,113	\$520,789			N/A
Account Maintenance Fees	52-500-9560	\$0	\$709	\$2,000	\$2,000	0%

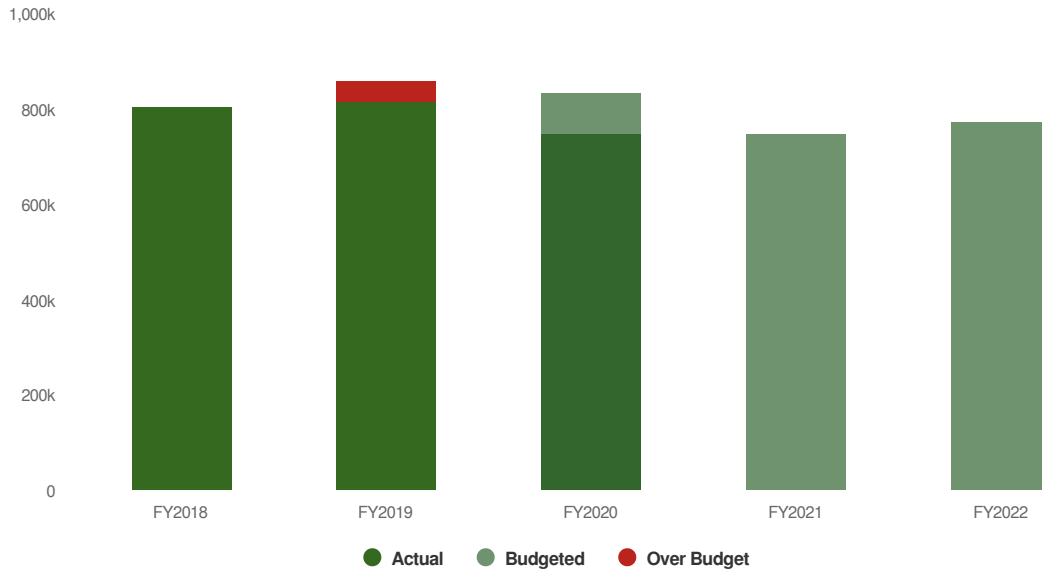
Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
Credit Card Fees	52-500-9570	\$0	\$11,355	\$10,000	\$10,000	0%
Bad Debt Provision	52-500-9600	\$0		\$1,000	\$1,000	0%
<b>Total Page Utility Enterprises:</b>		<b>\$1,088,535</b>	<b>\$1,726,442</b>	<b>\$1,202,275</b>	<b>\$1,194,775</b>	<b>-0.6%</b>
<b>Total Operating Expenses:</b>		<b>\$1,088,535</b>	<b>\$1,726,442</b>	<b>\$1,202,275</b>	<b>\$1,194,775</b>	<b>-0.6%</b>
<b>Total Expense Objects:</b>		<b>\$1,572,262</b>	<b>\$2,278,689</b>	<b>\$1,840,275</b>	<b>\$1,837,775</b>	<b>-0.1%</b>

# Refuse

## Expenditures Summary

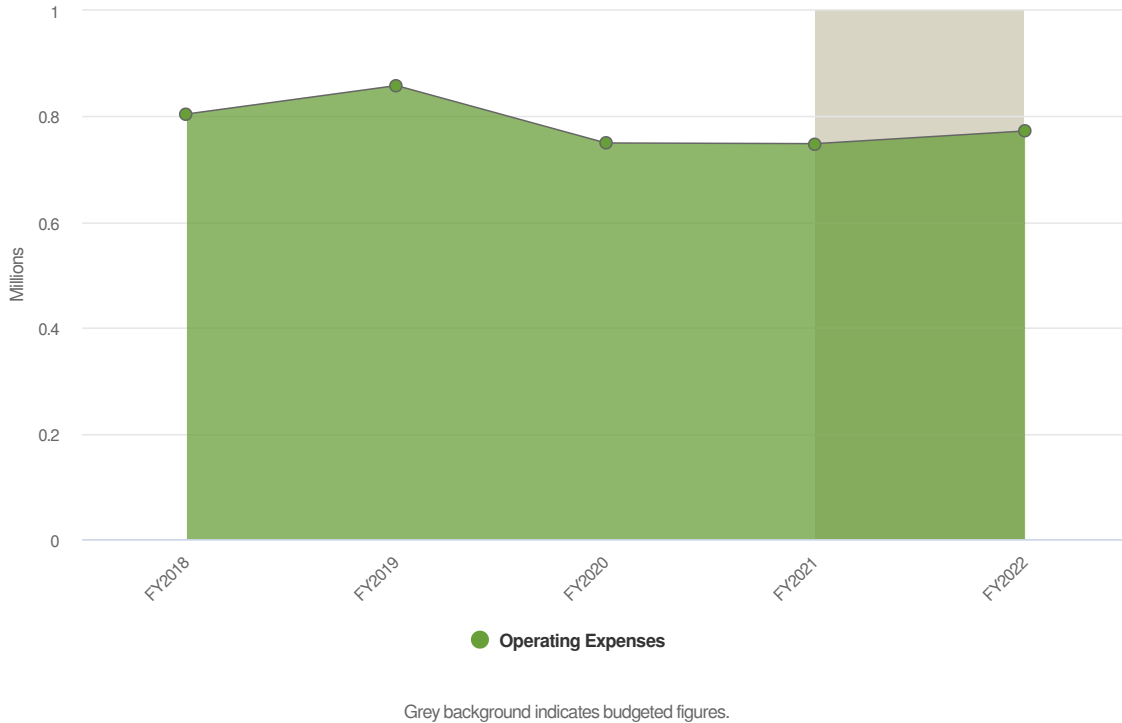
**\$772,395** **\$24,000**  
(3.21% vs. prior year)

Refuse Proposed and Historical Budget vs. Actual



# Expenditures by Expense Type

## Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Budgeted	FY21 vs. FY22 (% Change)
<b>Expense Objects</b>						
<b>Operating Expenses</b>						
<b>Page Utility Enterprises</b>						
ADEQ Permits	53-500-2850	\$1,595	\$1,075	\$1,595	\$1,595	0%
Office Supplies	53-500-9200	\$1,741	\$647	\$600	\$600	0%
Refuse Bond Debt Service Fee	53-500-9216	\$1,200	\$1,200	\$1,200	\$1,200	0%
Refuse Bond Debt Service Fee	53-500-9300	\$1,125	\$1,075	\$2,000	\$2,000	0%
Refuse Bond Debt Service Fee	53-500-9340	\$711,649	\$740,370	\$736,000	\$760,000	3.3%
Refuse Bond Debt Service Fee	53-500-9560	\$0	\$308	\$1,000	\$1,000	0%
Refuse Bond Debt Service Fee	53-500-9570	\$0	\$4,971	\$5,000	\$5,000	0%
Refuse Bond Debt Service Fee	53-500-9600	-\$152	-\$18	\$1,000	\$1,000	0%
Refuse Bond Debt Service Fee	53-500-9650	\$141,147	\$0	\$0	\$0	0%
<b>Total Page Utility Enterprises:</b>		<b>\$858,305</b>	<b>\$749,628</b>	<b>\$748,395</b>	<b>\$772,395</b>	<b>3.2%</b>
<b>Total Operating Expenses:</b>		<b>\$858,305</b>	<b>\$749,628</b>	<b>\$748,395</b>	<b>\$772,395</b>	<b>3.2%</b>
<b>Total Expense Objects:</b>		<b>\$858,305</b>	<b>\$749,628</b>	<b>\$748,395</b>	<b>\$772,395</b>	<b>3.2%</b>



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# **CAPITAL IMPROVEMENTS**

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# Capital Overview

The City of Page has created a Capital Improvements Plan (CIP) and a schedule for capital equipment purchase to plan for replacements and improvements in the next five years. The CIP and schedule are tools to ensure that the City's infrastructure and equipment needs are addressed. These expenses are budgeted each year and reviewed annually to make any changes and adjustments necessary based on new developments throughout the current year. All purchases over \$10,000 must be approved by City Council.

In the planning process, it is necessary to forecast the funds available and the funds needed each year in the plan. The forecast is formulated using facts and educated assumptions based on prior year trends and data, debt capacity and economic trends. The City does not have all the funds available to finance all desired projects. With suggestions and input from City staff and the citizens of the community, the City Council must prioritize the numerous projects and allocate them to future years as funds are available.

## Definition of Capital Equipment

The City of Page defines capital equipment as a single item or system of \$5,000 or more that:

- a. Has a useful life of at least two years?  
and
- b. Is not a routine/recurring expense incurred in the normal course of business?  
and
- c. Belongs in a major class:
  1. Vehicles
  2. Machinery
  3. Equipment

## Definition of Capital Improvement

The City of Page defines a capital improvement as an investment of \$5,000 or more that:

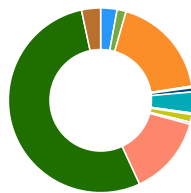
- a. Extend the original life of the asset or
- b. Return to like-new condition or
- c. Significant alteration or structural change or
- d. Provides additional value, not just retain current value

# Capital Improvements: One-year Plan

## Total Capital Requested \$13,644,297

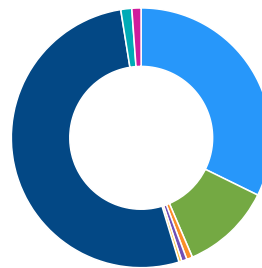
33 Capital Improvement Projects

Total Funding Requested by Department



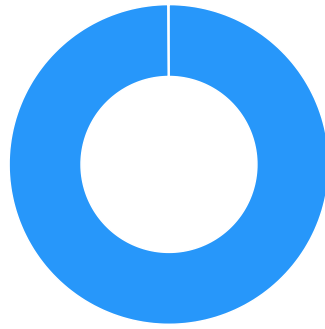
Fire Department (3%)	\$390,000.00
Patrol (2%)	\$215,500.00
Highway User Expenses (18%)	\$2,470,000.00
Community & Recreation Services Administration (0%)	\$7,500.00
Parks & Trails Maintenance (0%)	\$30,000.00
Horseshoe Bend (1%)	\$100,000.00
Planning & Zoning (4%)	\$500,000.00
Information Technology (0%)	\$38,400.00
Building Maintenance (1%)	\$180,000.00
Cemetery Expenses (0%)	\$50,000.00
Public Works Administration (14%)	\$1,900,000.00
Airport (54%)	\$7,305,877.00
Golf (3%)	\$457,020.00
<b>TOTAL</b>	<b>\$13,644,297.00</b>

Total Funding Requested by Source



Capital Fund (32%)	\$4,403,000.00
Highway User Fund (11%)	\$1,540,000.00
Horseshoe Bend Fund (1%)	\$100,000.00
Grant Funded (1%)	\$88,400.00
Cemetery Fund (0%)	\$50,000.00
Grant Funded - FAA (52%)	\$7,118,377.00
Airport Fund (1%)	\$187,500.00
Golf Fund (1%)	\$157,020.00
<b>TOTAL</b>	<b>\$13,644,297.00</b>

### Capital Costs Breakdown



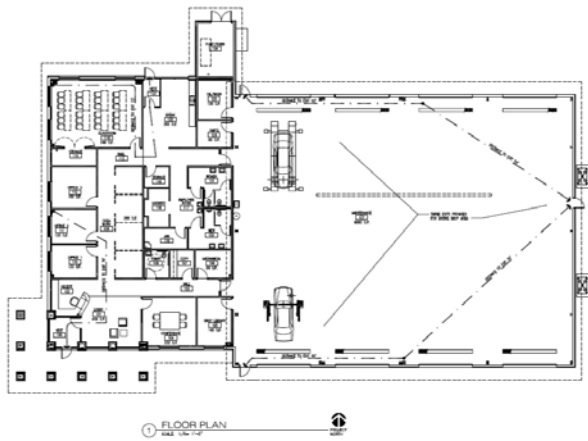
● Capital Costs (100%)	\$13,644,297.00
● Operational Costs (0%)	\$10,975.00
<b>TOTAL</b>	<b>\$13,655,272.00</b>



## Fire Department Requests

### Itemized Requests for 2022

<b>Bunkrooms Remodel</b>	<b>\$30,000</b>
<hr/>	
Remodel bunkrooms	
<b>105' Platform Truck</b>	<b>\$360,000</b>
<hr/>	
Three year savings for ladder truck replacement to meet the current needs of the City. Year 1 - \$360K Year 2 - \$420K Year 3 - \$420K Total - \$1.2M	
<hr/>	
<b>Total:</b>	<b>\$390,000</b>



## Public Works Administration Requests

### Itemized Requests for 2022

City owned parking lots	\$150,000
City owned parking lots	
<b>Public Works Building</b>	<b>\$1,750,000</b>
New public works building	
<b>Total: \$1,900,000</b>	



# Community & Recreation Services Administration Requests

## Itemized Requests for 2022

### Bathroom Renovation

\$7,500

Renovate Community Center restrooms

Total: \$7,500



## Parks & Trails Maintenance Requests

### Itemized Requests for 2022

### Park Improvements

\$30,000

Park Improvements

Total: \$30,000



## Horseshoe Bend Requests

### Itemized Requests for 2022

<b>Horseshoe Bend Phase 3</b>	<b>\$100,000</b>
-------------------------------	------------------

Water Engineering Study in FY2022 Construction in FY2023 \$5.1M Water line in FY 2023 \$1.5M

**Total: \$100,000**



## Planning & Zoning Requests

### Itemized Requests for 2022

<b>Streetscape / City Center Improvements</b>	<b>\$500,000</b>
---	------------------

Improve downtown area

**Total: \$500,000**

## Information Technology Requests

### Itemized Requests for 2022

<b>Fiber Build Outs</b>	<b>\$38,400</b>
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Fiber Build Outs

**Total: \$38,400**



## Building Maintenance Requests

### Itemized Requests for 2022

<b>City Hall Windows</b>	<b>\$125,000</b>
Replace City Hall windows	
<b>Reroof Townhouse</b>	<b>\$55,000</b>
Pro-panel roof	
<b>Total: \$180,000</b>	





# Golf Requests

## Itemized Requests for 2022

<b>Clubhouse/Patio Expansion</b>	<b>\$300,000</b>
General Fund expense	
<b>Beverage Cart Lease</b>	<b>\$6,800</b>
Lease	
<b>Golf Cart Lease</b>	<b>\$50,300</b>
62 Golf Carts	
<b>Greens Mower</b>	<b>\$40,000</b>
Mower	
<b>Greens Pro</b>	<b>\$15,000</b>
Greens Pro	
<b>Sands Pro</b>	<b>\$15,000</b>
Sands Pro	
<b>Fairway Mower Lease</b>	<b>\$12,900</b>
Fairway	
<b>Rough Mower Lease</b>	<b>\$14,700</b>
Rough	
<b>Mower Leases</b>	<b>\$2,320</b>
Mower leases	
<b>Total: \$457,020</b>	



## Patrol Requests

### Itemized Requests for 2022

<b>Patrol Vehicle Outfitting</b>	<b>\$9,500</b>
----------------------------------	----------------

Outfitting costs for vehicles purchased in FY2021. Outfitting could not be completed until FY2022.

<b>Patrol Vehicles Lease #1</b>	<b>\$93,250</b>
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Lease of six vehicles for Police Department.

<b>Police Vehicles Lease #2</b>	<b>\$112,750</b>
---------------------------------	------------------

Lease of seven vehicles for the Police Department.

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**Total: \$215,500**

## Airport Requests

### Itemized Requests for 2022

<b>Safety Area Improvement</b>	<b>\$56,000</b>
--------------------------------	-----------------

FY21-FY22 Design costs

<b>Runway Safety Area Grading Project</b>	<b>\$4,876,127</b>
---	--------------------

RSA

<b>South Ramp and Taxiway Design</b>	<b>\$1,793,750</b>
--------------------------------------	--------------------

Reconstruction

<b>Terminal Addition</b>	<b>\$250,000</b>
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Terminal

<b>Windcone Relocation</b>	<b>\$330,000</b>
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Relocation

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**Total: \$7,305,877**

## Highway User Expenses Requests

### Itemized Requests for 2022

<b>Stormwater Improvements</b>	<b>\$880,000</b>
Storm Water Improvements	
<b>Streets Capital Projects</b>	<b>\$1,500,000</b>
Streets capital projects	
<b>Vista Ave Pavement Rehabilitation</b>	<b>\$50,000</b>
ADOT Funded project	
<b>Dozer</b>	<b>\$40,000</b>
Purchased used dozer	
	<b>Total: \$2,470,000</b>

## Cemetery Expenses Requests

### Itemized Requests for 2022

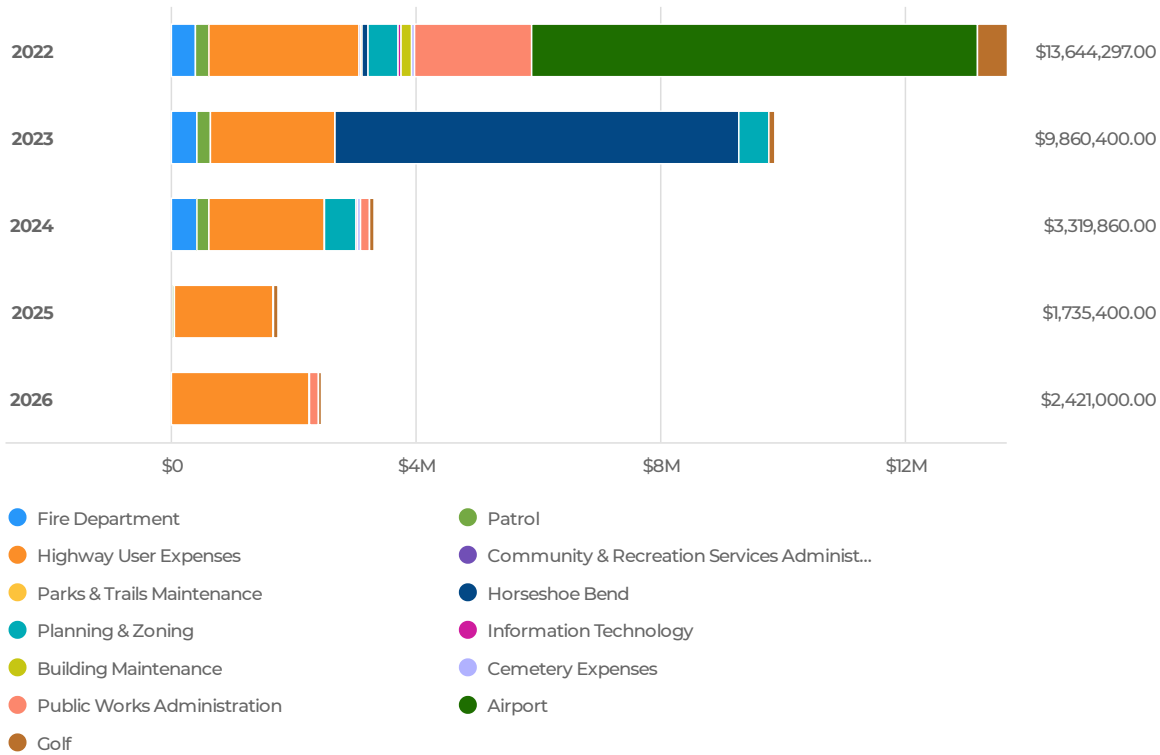
<b>Westside Development</b>	<b>\$50,000</b>
Westside development	
	<b>Total: \$50,000</b>

# Capital Improvements: Multi-year Plan

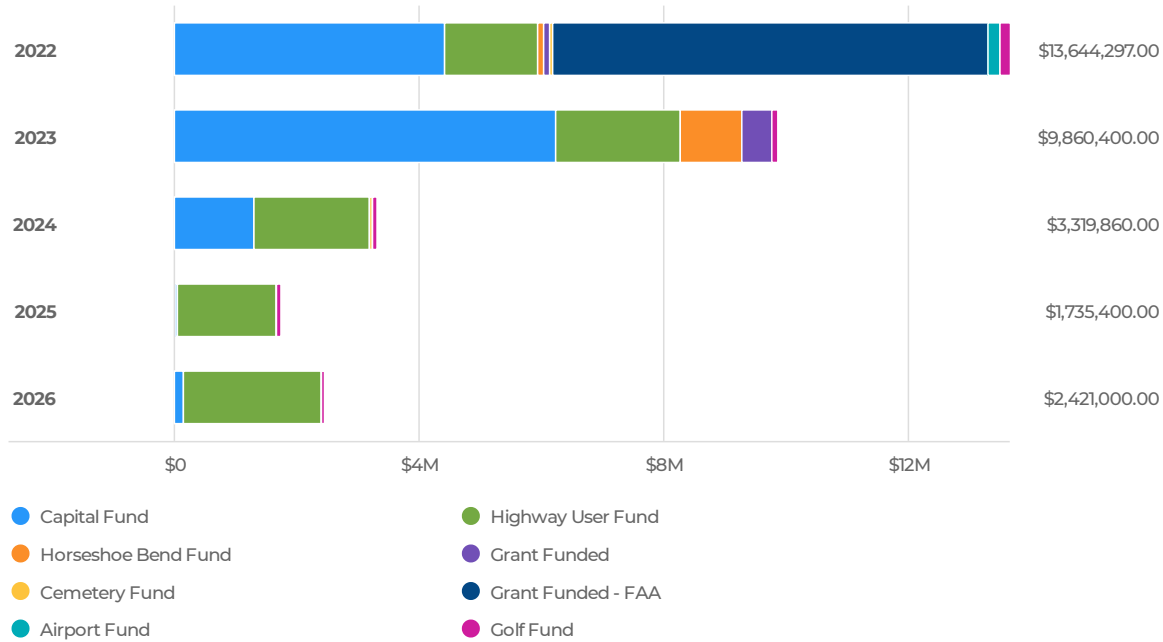
Total Capital Requested  
**\$30,980,957**

33 Capital Improvement Projects

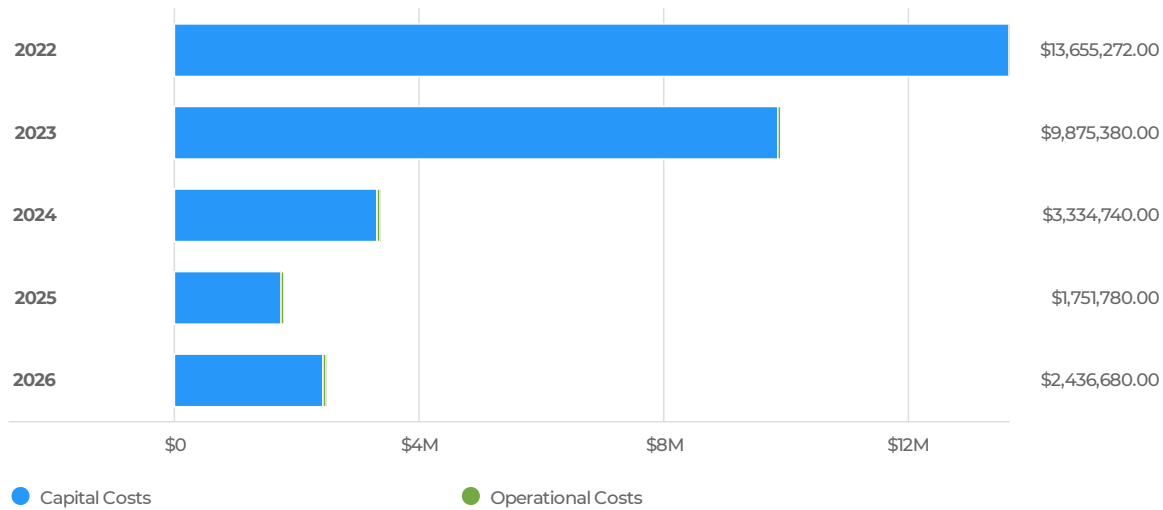
Total Funding Requested by Department



### Total Funding Requested by Source



### Capital Costs Breakdown



### Cost Savings & Revenues

There's no data for building chart

## Fire Department Requests

### Itemized Requests for 2022-2027

<b>Bunkrooms Remodel</b>	<b>\$30,000</b>
--------------------------	-----------------

Remodel bunkrooms

<b>105' Platform Truck</b>	<b>\$1,200,000</b>
----------------------------	--------------------

Three year savings for ladder truck replacement to meet the current needs of the City. Year 1 - \$360K Year 2 - \$420K Year 3 - \$420K Total - \$1.2M

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**Total: \$1,230,000**

## Public Works Administration Requests

### Itemized Requests for 2022-2027

<b>City owned parking lots</b>	<b>\$450,000</b>
--------------------------------	------------------

City owned parking lots

<b>Public Works Building</b>	<b>\$1,750,000</b>
------------------------------	--------------------

New public works building

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**Total: \$2,200,000**

## Community & Recreation Services Administration Requests

### Itemized Requests for 2022-2027

<b>Bathroom Renovation</b>	<b>\$7,500</b>
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Renovate Community Center restrooms

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**Total: \$7,500**

## Parks & Trails Maintenance Requests

### Itemized Requests for 2022-2027

<b>Park Improvements</b>	<b>\$30,000</b>
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Park Improvements

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**Total: \$30,000**

## Horseshoe Bend Requests

### Itemized Requests for 2022-2027

<b>Horseshoe Bend Phase 3</b>	<b>\$6,700,000</b>
-------------------------------	--------------------

Water Engineering Study in FY2022 Construction in FY2023 \$5.1M Water line in FY 2023 \$1.5M

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**Total: \$6,700,000**

## Planning & Zoning Requests

### Itemized Requests for 2022-2027

<b>Streetscapte / City Center Improvements</b>	<b>\$1,500,000</b>
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Improve downtown area

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**Total: \$1,500,000**

## Information Technology Requests

### Itemized Requests for 2022-2027

<b>Fiber Build Outs</b>	<b>\$63,400</b>
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Fiber Build Outs

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**Total: \$63,400**

## Building Maintenance Requests

### Itemized Requests for 2022-2027

<b>City Hall Windows</b>	<b>\$125,000</b>
--------------------------	------------------

Replace City Hall windows

<b>Reroof Townhouse</b>	<b>\$55,000</b>
-------------------------	-----------------

Pro-panel roof

---

**Total: \$180,000**

## Golf Requests

### Itemized Requests for 2022-2027

<b>Clubhouse/Patio Expansion</b>	<b>\$300,000</b>
General Fund expense	
<b>Beverage Cart Lease</b>	<b>\$26,650</b>
Lease	
<b>Golf Cart Lease</b>	<b>\$222,200</b>
62 Golf Carts	
<b>Greens Mower</b>	<b>\$40,000</b>
Mower	
<b>Greens Pro</b>	<b>\$15,000</b>
Greens Pro	
<b>Sands Pro</b>	<b>\$15,000</b>
Sands Pro	
<b>Fairway Mower Lease</b>	<b>\$41,950</b>
Fairway	
<b>Rough Mower Lease</b>	<b>\$47,800</b>
Rough	
<b>Mower Leases</b>	<b>\$2,320</b>
Mower leases	
	<b>Total: \$710,920</b>

## Patrol Requests

### Itemized Requests for 2022-2027

<b>Patrol Vehicle Outfitting</b>	<b>\$9,500</b>
Outfitting costs for vehicles purchased in FY2021. Outfitting could not be completed until FY2022.	
<b>Patrol Vehicles Lease #1</b>	<b>\$264,260</b>
Lease of six vehicles for Police Department.	
<b>Police Vehicles Lease #2</b>	<b>\$384,500</b>
Lease of seven vehicles for the Police Department.	
	<b>Total: \$658,260</b>



## Airport Requests

### Itemized Requests for 2022-2027

<b>Safety Area Improvement</b>	\$56,000
FY21-FY22 Design costs	
<b>Runway Safety Area Grading Project</b>	\$4,876,127
RSA	
<b>South Ramp and Taxiway Design</b>	\$1,793,750
Reconstruction	
<b>Terminal Addition</b>	\$250,000
Terminal	
<b>Windcone Relocation</b>	\$330,000
Relocation	
<b>Total: \$7,305,877</b>	

## Highway User Expenses Requests

### Itemized Requests for 2022-2027

<b>Stormwater Improvements</b>	\$1,430,000
Storm Water Improvements	
<b>Streets Capital Projects</b>	\$8,775,000
Streets capital projects	
<b>Vista Ave Pavement Rehabilitation</b>	\$50,000
ADOT Funded project	
<b>Dozer</b>	\$40,000
Purchased used dozer	
<b>Total: \$10,295,000</b>	

## Cemetery Expenses Requests

### Itemized Requests for 2022-2027

<b>Westside Development</b>	\$100,000
Westside development	
<b>Total: \$100,000</b>	

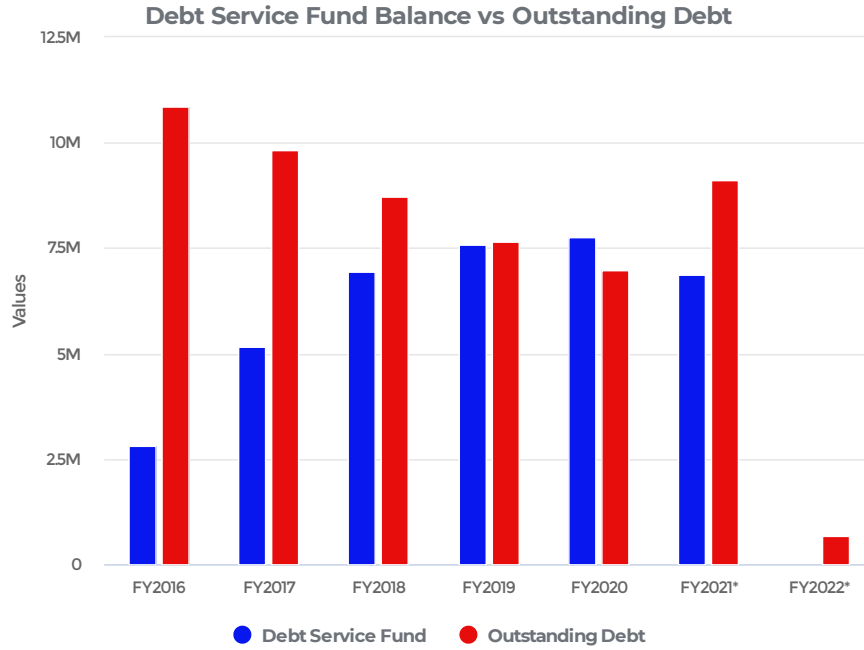
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# DEBT

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## Debt Overview

Debt Service Fund is a separate fund within the City's chart of accounts designed to manage the accelerated repayment of outstanding debt and enhance the City's capacity to function fluently. This strategy results in a stabilization policy which budgets predictable revenue streams for paying annual debt service payments in order to remain within the City's legal debt limits. Starting in FY2015, the City of Page placed building the Debt Service Fund as a primary focus. In FY2021, the City paid off the unfunded Public Safety Personnel Retirement System liability that once had a balance of \$4M. In FY2022, the City will pay off the outstanding Series 2011 Bond balance of \$5.1M with the Debt Service Fund.



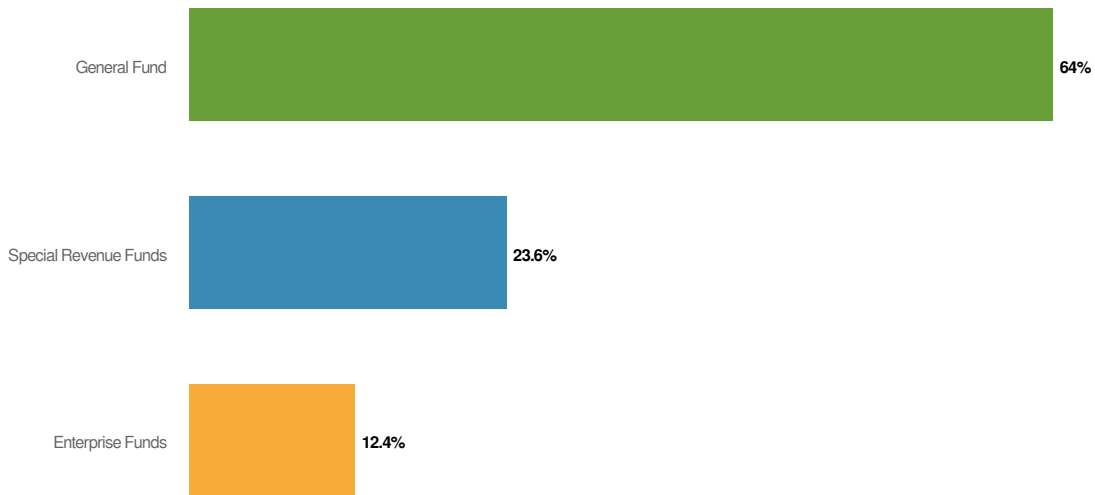
## Government-wide Debt Overview



# \$1,873,604

-\$5,477,742 (-74.51% vs. 2021 year)

## Debt by Fund



	FY2019	FY2020	FY2021	FY2022	% Change
<b>All Funds</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	
Special Revenue Funds	\$387,794	\$553,791	\$646,489	\$441,403	-31.7%
Debt Service	\$6,895,000	\$6,040,000	\$5,150,000	\$0	-100%
General Fund	\$3,163,872	\$2,177,872	\$1,241,759	\$1,200,000	-3.4%
Enterprise Funds	\$29,262	\$121,140	\$313,098	\$232,201	-25.8%
<b>Total All Funds:</b>	<b>\$10,475,928</b>	<b>\$8,892,803</b>	<b>\$7,351,346</b>	<b>\$1,873,604</b>	<b>-74.5%</b>

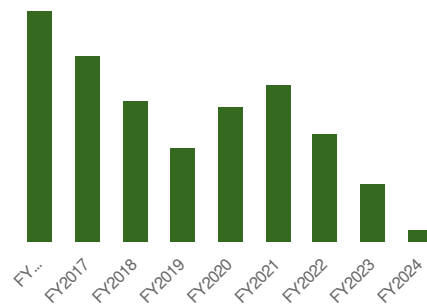
## Special Revenue Funds

### Airport

In FY2021, the City paid off the Airport Bond debt.

### Capital Fund

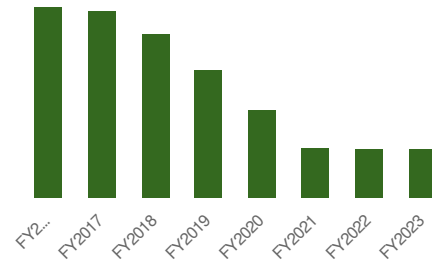
The lease payments for the Police Vehicles procured in FY2020 and FY2021 are budgeted to be paid from the Capital Fund.



	FY2019	FY2020	FY2021	FY2022	% Change
<b>Special Revenue Funds</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	
Airport	\$387,794	\$197,492	\$0	\$0	0%
Capital Fund	\$0	\$356,299	\$646,489	\$441,403	-31.7%
<b>Total Special Revenue Funds:</b>	<b>\$387,794</b>	<b>\$553,791</b>	<b>\$646,489</b>	<b>\$441,403</b>	<b>-31.7%</b>

## General Fund

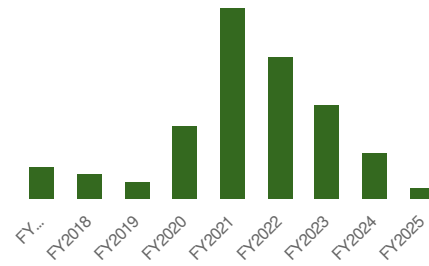
Accrued Compensated Absences and the unfunded Public Safety Personnel Retirement systems liability for the City are paid out of the General Fund.



	FY2019	FY2020	FY2021	FY2022	% Change
<b>General Fund</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	
General Fund	\$3,163,872	\$2,177,872	\$1,241,759	\$1,200,000	-3.4%
<b>Total General Fund:</b>	<b>\$3,163,872</b>	<b>\$2,177,872</b>	<b>\$1,241,759</b>	<b>\$1,200,000</b>	<b>-3.4%</b>

## Enterprise Funds

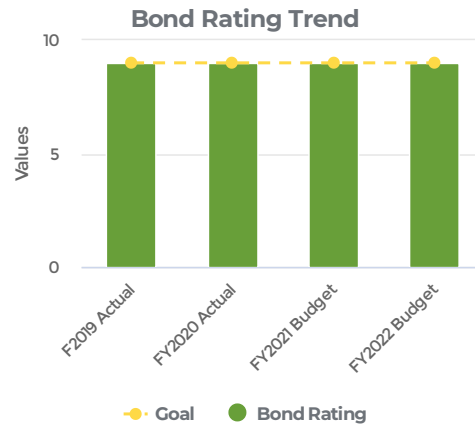
Currently, the Golf Course has four leases for mowers, golf carts and a beverage cart and are considered a liability for the enterprise's fund.



	FY2019	FY2020	FY2021	FY2022	% Change
<b>Enterprise Funds</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	
Golf Course Fund	\$29,262	\$121,140	\$313,098	\$232,201	-25.8%
<b>Total Enterprise Funds:</b>	<b>\$29,262</b>	<b>\$121,140</b>	<b>\$313,098</b>	<b>\$232,201</b>	<b>-25.8%</b>

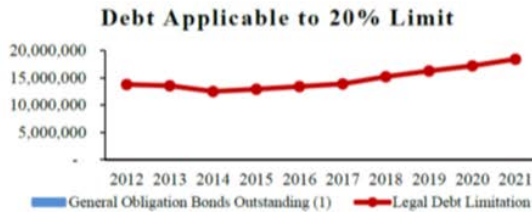
## Bond Rating

Investment grade	Moody's	Standard & Poor's	Fitch
10	Aaa	AAA	AAA
9	Aa1	AA+	AA+
8	Aa2	AA	AA
7	Aa3	AA-	AA-
6	A1	A+	A+
5	A2	A	A
4	A3	A-	A-
3	Baa1	BBB+	BBB+
2	Baa2	BBB	BBB
1	Baa3	BBB-	BBB-



## Debt Limitation

	Fiscal Year Ended June 30									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>Assessed Value of Real Property (2)* reinstated</b>	\$ 67,912,010	\$ 62,585,129	\$ 64,679,910	\$ 67,174,588	\$ 69,491,903	\$ 71,737,815	\$ 76,071,757	\$ 81,314,653	\$ 86,048,461	\$ 92,189,515
<b>20% Limitation</b>										
Legal Debt Limitation	\$ 13,812,135	\$ 13,582,402	\$ 12,517,026	\$ 12,935,982	\$ 13,434,918	\$ 13,898,381	\$ 15,214,351	\$ 16,262,931	\$ 17,209,692	\$ 18,437,903
General Obligation Bonds Outstanding (1)	-	-	-	-	-	-	-	-	-	-
Debt Margin Available	\$ 13,812,135	\$ 13,582,402	\$ 12,517,026	\$ 12,935,982	\$ 13,434,918	\$ 13,898,381	\$ 15,214,351	\$ 16,262,931	\$ 17,209,692	\$ 18,437,903
<b>Total Net Debt applicable to the 20 %</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>6 % Limitation</b>										
Legal Debt Limitation	4,143,640	4,074,721	3,755,108	3,880,795	4,030,475	4,169,514	4,564,305	4,878,879	5,162,908	5,531,371
General Obligation Bonds Outstanding (1)	1,663,200	1,486,334	1,309,609	1,127,691	943,520	759,190	574,193	387,794	197,492	-
Debt Margin Available	\$ 2,480,440	\$ 2,588,387	\$ 2,445,499	\$ 2,753,104	\$ 3,086,955	\$ 3,410,324	\$ 3,410,324	\$ 4,491,085	\$ 4,965,416	\$ 5,531,371
<b>Total Net Debt applicable to the 20 % * reinstated</b>	2.45%	2.37%	2.02%	1.68%	1.36%	1.06%	0.75%	0.48%	0.23%	0.00%



Source: Notes to the Financial Statements Long-Term Liabilities

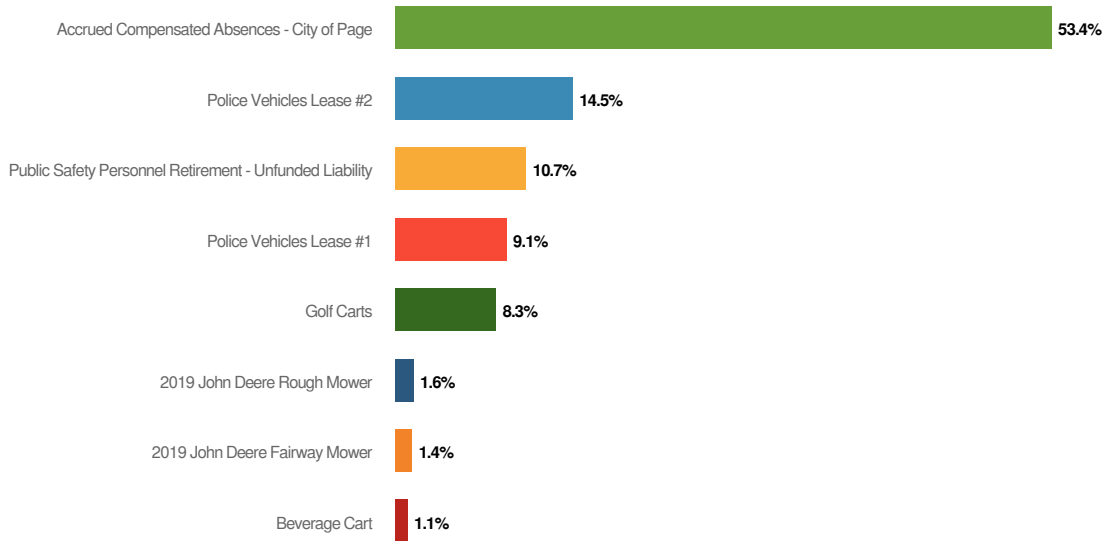
## Debt Snapshot



# \$1,873,604

-\$5,477,742 (-74.51% vs. 2021 year)

### Debt by Type

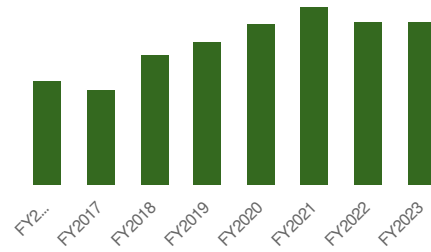


	FY2019	FY2020	FY2021	FY2022	% Change
Debt	Actual	Actual	Actual	Actual	
Accrued Compensated Absences - City of Page	\$886,706	\$990,706	\$1,094,706	\$1,000,000	-8.7%
Public Safety Personnel Retirement - Unfunded Liability	\$2,277,166	\$1,187,166	\$147,053	\$200,000	36%
Airport 2004 Series Bond	\$387,794	\$197,492	\$0	\$0	0%
Police Vehicles Lease #1	\$0	\$356,299	\$263,352	\$170,404	-35.3%
Police Vehicles Lease #2	\$0	\$0	\$383,137	\$270,999	-29.3%
2019 John Deere Fairway Mower	\$0	\$48,946	\$37,949	\$26,493	-30.2%
2019 John Deere Rough Mower	\$0	\$55,734	\$44,276	\$30,167	-31.9%
2016 John Deere Terrain Mower	\$29,262	\$16,460	\$2,964	\$0	-100%
2011 Series Bond	\$6,895,000	\$6,040,000	\$5,150,000	\$0	-100%
Golf Carts	\$0	\$0	\$201,399	\$155,799	-22.6%
Beverage Cart	\$0	\$0	\$26,510	\$19,742	-25.5%
<b>Total Debt</b>	<b>\$10,475,928</b>	<b>\$8,892,803</b>	<b>\$7,351,346</b>	<b>\$1,873,604</b>	<b>-74.5%</b>

## Accrued Compensated Absences - City of Page

### Accrued Compensated Absences

Per Governmental Accounting Standards Board, the city accounts for accrued compensated absences liabilities.

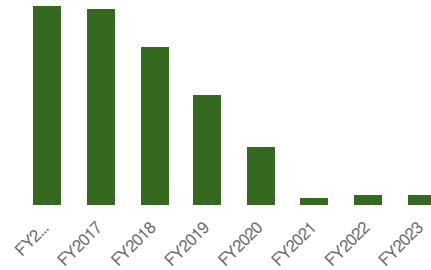


	FY2021	FY2022	% Change
<b>Accrued Compensated Absences - City of Page</b>	<b>Actual</b>	<b>Actual</b>	
Accrued Compensated Absences - City of Page	\$1,094,706	\$1,000,000	-8.7%
<b>Total Accrued Compensated Absences - City of Page:</b>	<b>\$1,094,706</b>	<b>\$1,000,000</b>	<b>-8.7%</b>

## Public Safety Personnel Retirement - Unfunded Liability

### Unfunded Actuarial Accrued Liability (UAAL)

The excess of the actuarial accrued liability over the valuation assets; sometimes referred to as "unfunded past service liability". UAL increases each time an actuarial loss occurs and when new benefits are added without being fully funded initially and decreases when actuarial gains occur.



### Payment Toward Unfunded Public Safety Personnel Retirement System (PSPRS) Liability

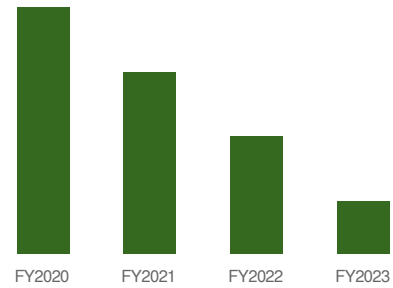
The FY2022 budget includes a payment to Arizona Public Safety Personnel Retirement System for the estimated unfunded liability amount. The City paid the unfunded liability as of June 30, 2020 and has the intention to keep paying the balance of the unfunded liability each year. The estimated Annual Required Contribution for FY2021 is \$376K, but the City has budgeted to pay an additional \$200,000 toward the estimated unfunded liability.

	FY2021	FY2022	% Change
<b>Public Safety Personnel Retirement - Unfunded Liability</b>	<b>Actual</b>	<b>Actual</b>	
Public Safety Personnel Retirement - Unfunded Liability	\$147,053	\$200,000	36%
<b>Total Public Safety Personnel Retirement - Unfunded Liability:</b>	<b>\$147,053</b>	<b>\$200,000</b>	<b>36%</b>



## Police Vehicles Lease #1

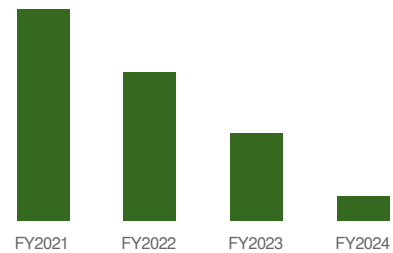
In FY2020, the City leased six Police Vehicles through Kansas State Bank for 48 months beginning May 2020 to replace outdated vehicles.



	FY2021	FY2022	% Change
<b>Police Vehicles Lease #1</b>	<b>Actual</b>	<b>Actual</b>	
Police Vehicles Lease #1	\$263,352	\$170,404	-35.3%
<b>Total Police Vehicles Lease #1:</b>	<b>\$263,352</b>	<b>\$170,404</b>	<b>-35.3%</b>

## Police Vehicles Lease #2

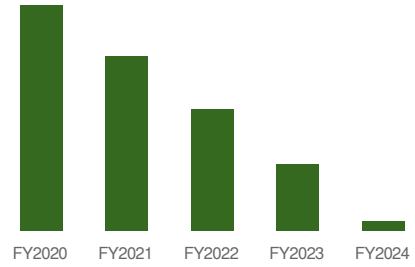
In FY2021, an additional seven Police Vehicles were leased through Kansas State Bank for 48 months beginning May 2020.



	FY2021	FY2022	% Change
<b>Police Vehicles Lease #2</b>	<b>Actual</b>	<b>Actual</b>	
Police Vehicles Lease #2	\$383,137	\$270,999	-29.3%
<b>Total Police Vehicles Lease #2:</b>	<b>\$383,137</b>	<b>\$270,999</b>	<b>-29.3%</b>

## 2019 John Deere Fairway Mower

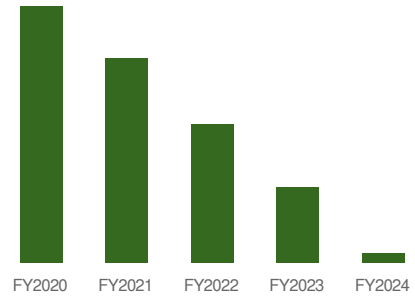
2019 John Deere Fairway Mower has a lease with Wells Fargo for 60 months starting October 2019



	FY2021	FY2022	% Change
<b>2019 John Deere Fairway Mower</b>	<b>Actual</b>	<b>Actual</b>	
2019 John Deere Fairway Mower	\$37,949	\$26,493	-30.2%
<b>Total 2019 John Deere Fairway Mower:</b>	<b>\$37,949</b>	<b>\$26,493</b>	<b>-30.2%</b>

## 2019 John Deere Rough Mower

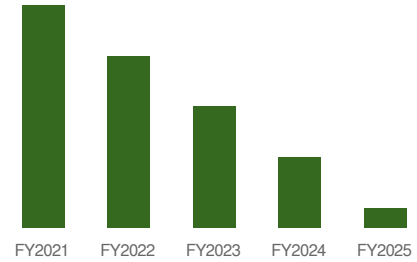
2019 John Deere Rough Mower has a lease with Wells Fargo for 60 months starting October 2019



	FY2021	FY2022	% Change
<b>2019 John Deere Rough Mower</b>	<b>Actual</b>	<b>Actual</b>	
2019 John Deere Rough Mower	\$44,276	\$30,167	-31.9%
<b>Total 2019 John Deere Rough Mower:</b>	<b>\$44,276</b>	<b>\$30,167</b>	<b>-31.9%</b>

## Golf Carts

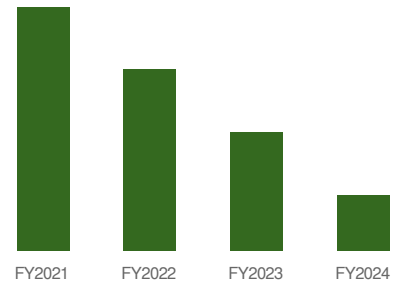
In FY2021, the City leased 62 Golf Carts through DLL Financial Solutions for 65 months beginning July 2020.



	FY2021	FY2022	% Change
<b>Golf Carts</b>	<b>Actual</b>	<b>Actual</b>	
Golf Carts	\$201,399	\$155,799	-22.6%
<b>Total Golf Carts:</b>	<b>\$201,399</b>	<b>\$155,799</b>	<b>-22.6%</b>

## Beverage Cart

In FY2021, the City leased a Beverage Cart through DLL Financial Solutions for 60 months beginning July 2020.



	FY2021	FY2022	% Change
<b>Beverage Cart</b>	<b>Actual</b>	<b>Actual</b>	
Beverage Cart	\$26,510	\$19,742	-25.5%
<b>Total Beverage Cart:</b>	<b>\$26,510</b>	<b>\$19,742</b>	<b>-25.5%</b>

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# APPENDIX

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# **COMMUNITY & RECREATION SERVICES ADMINISTRATION REQUESTS**

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# Bathroom Renovation

Renovate Community Center restrooms

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Est. Start Date	10/01/2021
Est. Completion Date	03/31/2022
Department	Community & Recreation Services Administration
Type	Capital Improvement

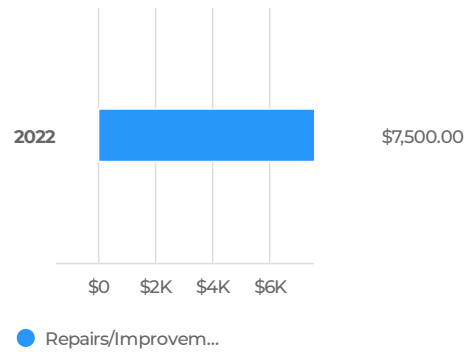
Request Details			
Type of Project	Refurbishment	Strategic Focus Area	Safety and Security

## Capital Cost

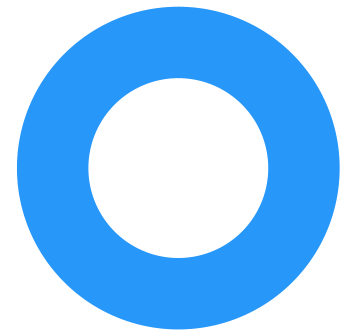
FY2022 Budget  
**\$7,500**

Total Budget (all years)  
**\$7.5K**

Capital Cost by Year



Capital Cost for All Years



● Repairs/Improvements (100%) \$7,500

**TOTAL \$7,500.00**

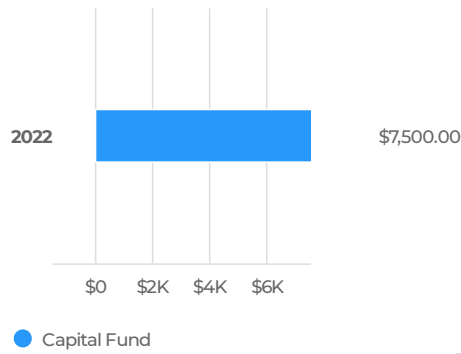
Capital Cost Breakdown	
Capital Cost	FY2022
Repairs/Improvements	\$7,500
<b>Total</b>	<b>\$7,500</b>

# Funding Sources

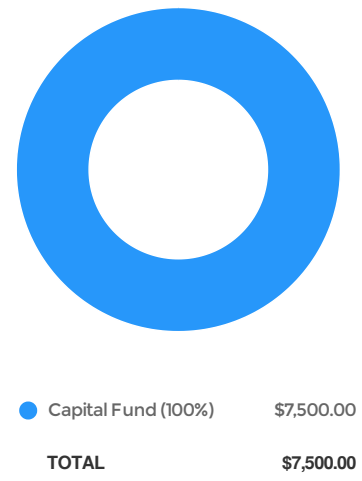
FY2022 Budget  
**\$7,500**

Total Budget *(all years)*  
**\$7.5K**

Funding Sources by Year



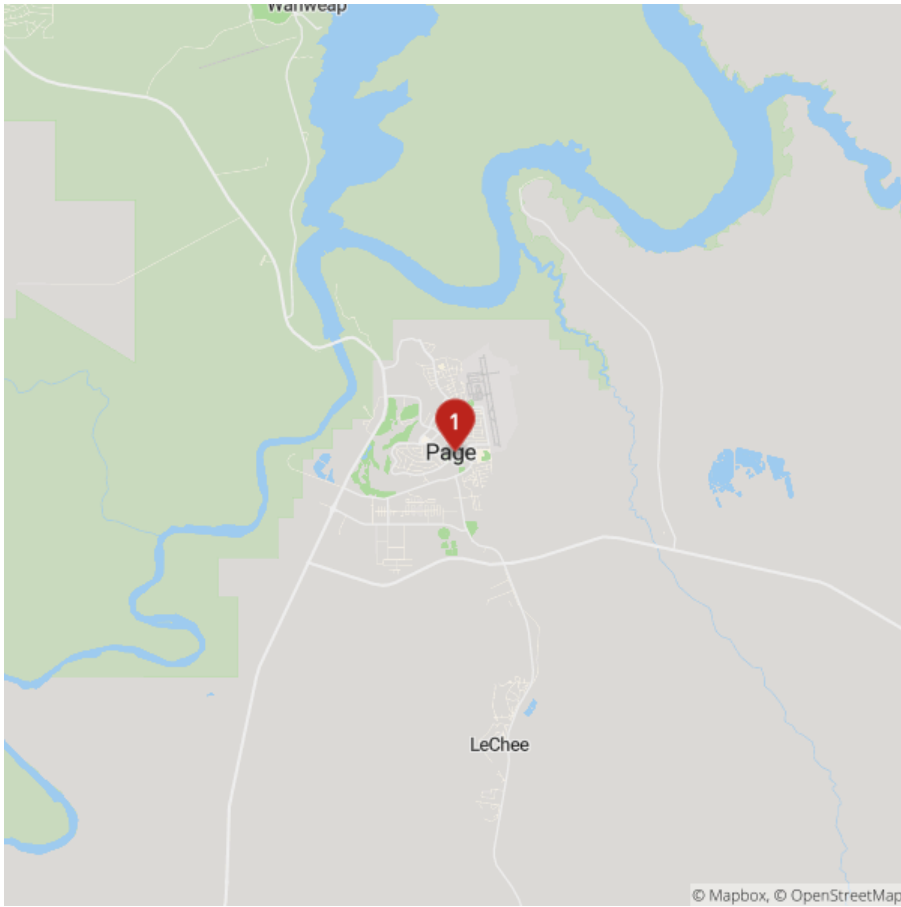
Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Capital Fund	\$7,500
<b>Total</b>	<b>\$7,500</b>

## Project Location

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# **PARKS & TRAILS MAINTENANCE REQUESTS**

---

# Park Improvements

Park Improvements

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Parks & Trails Maintenance
Type	Capital Improvement

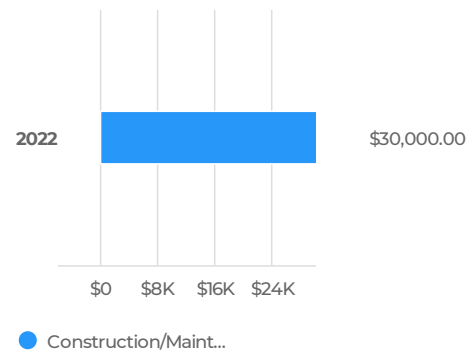
Request Details			
Type of Project	Other improvement	Strategic Focus Area	None

## Capital Cost

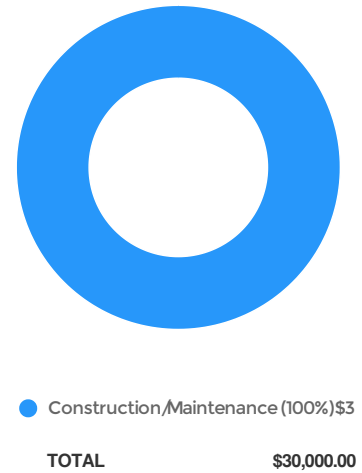
FY2022 Budget  
**\$30,000**

Total Budget (all years)  
**\$30K**

Capital Cost by Year



Capital Cost for All Years



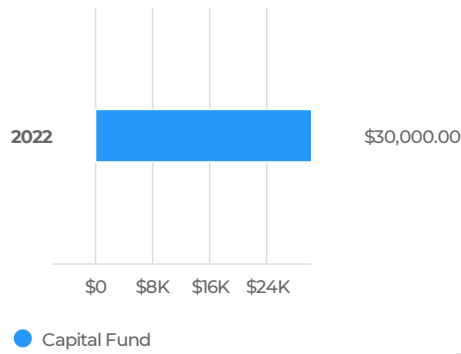
Capital Cost Breakdown	
Capital Cost	FY2022
Construction/Maintenance	\$30,000
<b>Total</b>	<b>\$30,000</b>

# Funding Sources

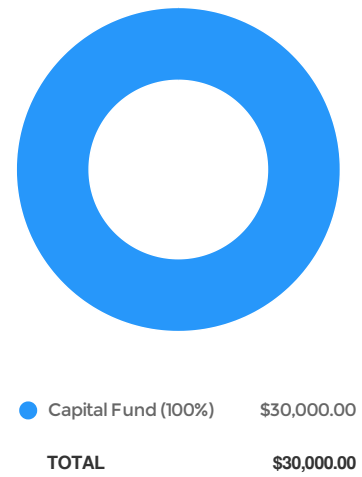
FY2022 Budget  
**\$30,000**

Total Budget *(all years)*  
**\$30K**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Capital Fund	\$30,000
<b>Total</b>	<b>\$30,000</b>

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# **PLANNING & ZONING REQUESTS**

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# Streetscape / City Center Improvements

Improve downtown area

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Planning & Zoning
Type	Capital Improvement

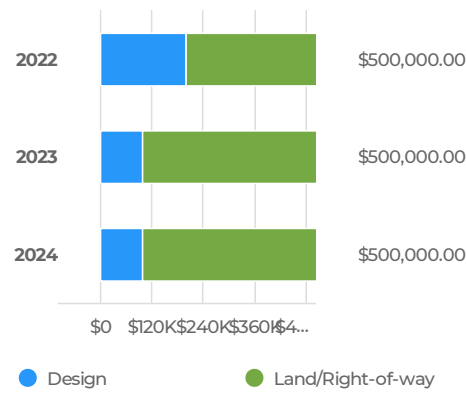
Request Details			
Type of Project	New Construction	Strategic Focus Area	Cleanliness/Community Pride

## Capital Cost

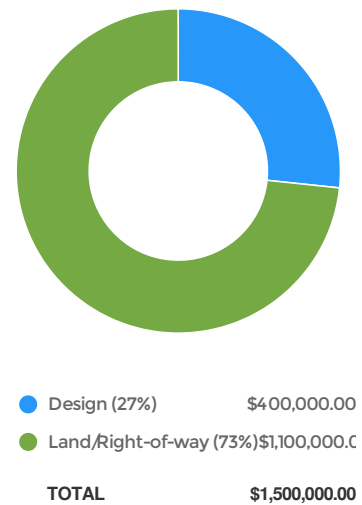
FY2022 Budget  
**\$500,000**

Total Budget (all years)  
**\$1.5M**

Capital Cost by Year



Capital Cost for All Years



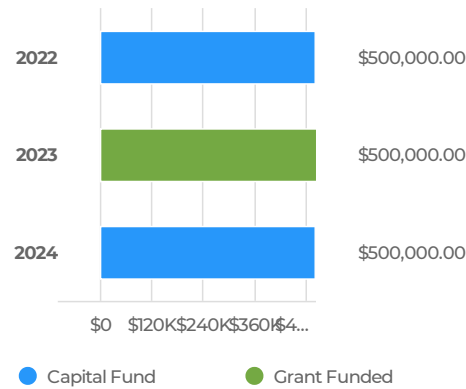
Capital Cost Breakdown			
Capital Cost	FY2022	FY2023	FY2024
Design	\$200,000	\$100,000	\$100,000
Land/Right-of-way	\$300,000	\$400,000	\$400,000
<b>Total</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>

# Funding Sources

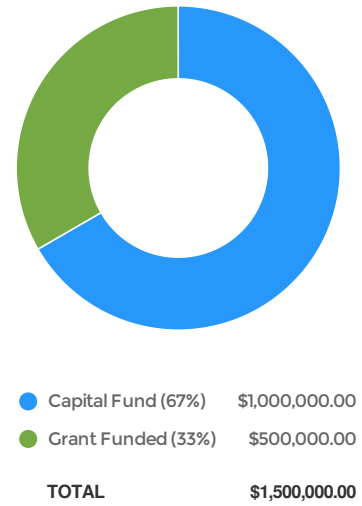
FY2022 Budget  
**\$500,000**

Total Budget (all years)  
**\$1.5M**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024
Capital Fund	\$500,000		\$500,000
Grant Funded		\$500,000	
<b>Total</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>

## Project Location



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# **FIRE DEPARTMENT REQUESTS**

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# Bunkrooms Remodel

Remodel bunkrooms

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Fire Department
Type	Capital Improvement

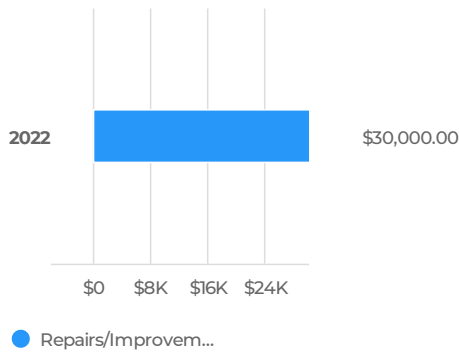
Request Details			
Type of Project	Refurbishment	Strategic Focus Area	Safety and Security

## Capital Cost

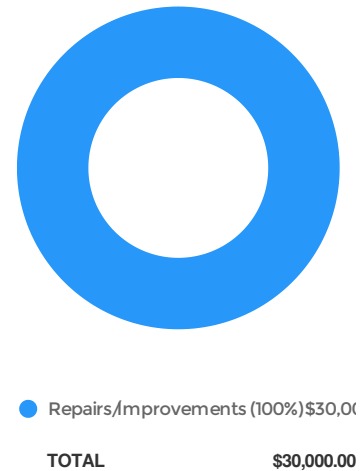
FY2022 Budget  
**\$30,000**

Total Budget (all years)  
**\$30K**

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown	
Capital Cost	FY2022
Repairs/Improvements	\$30,000
<b>Total</b>	<b>\$30,000</b>

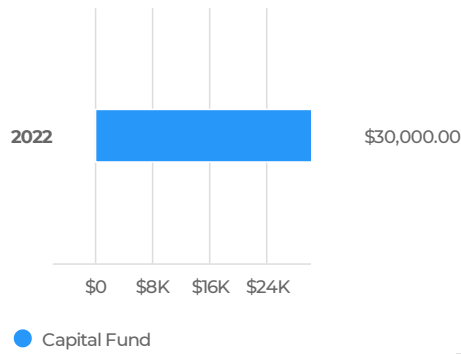


# Funding Sources

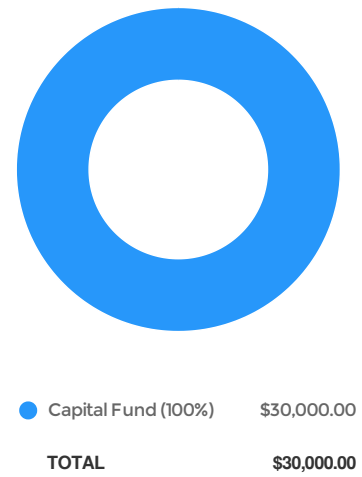
FY2022 Budget  
**\$30,000**

Total Budget *(all years)*  
**\$30K**

Funding Sources by Year



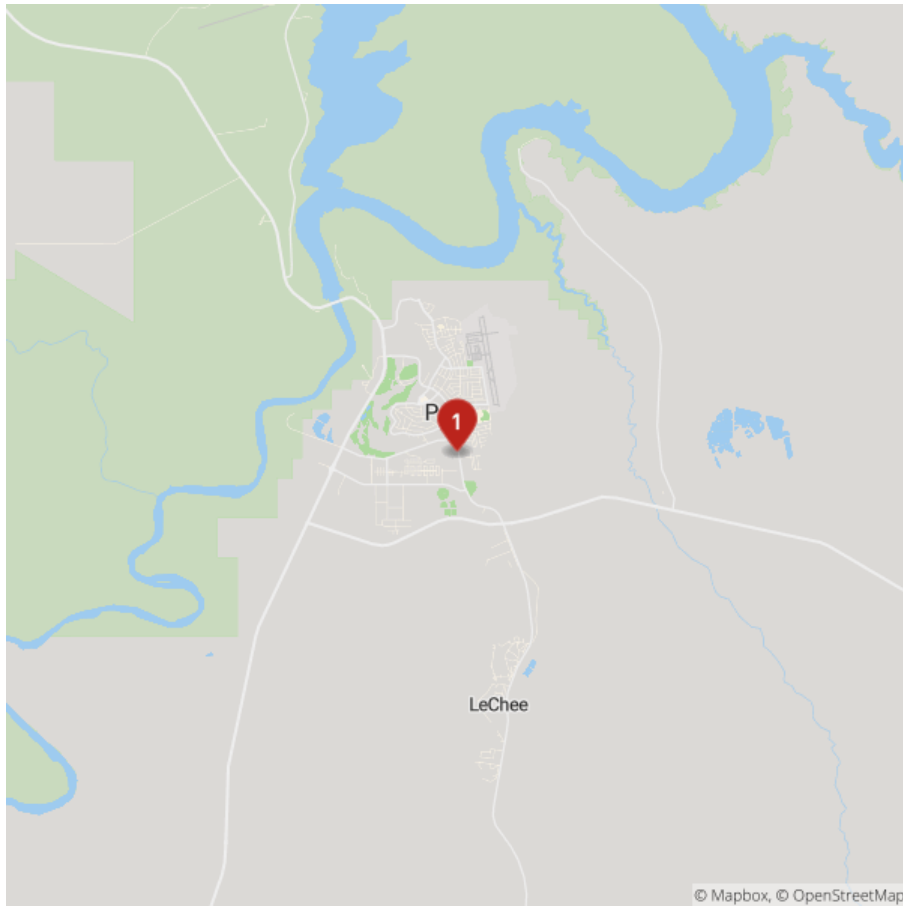
Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Capital Fund	\$30,000
<b>Total</b>	<b>\$30,000</b>

## Project Location

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# 105' Platform Truck

Three year savings for ladder truck replacement to meet the current needs of the City.

Year 1 - \$360K

Year 2 - \$420K

Year 3 - \$420K

Total - \$1.2M

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Fire Department
Type	Capital Equipment

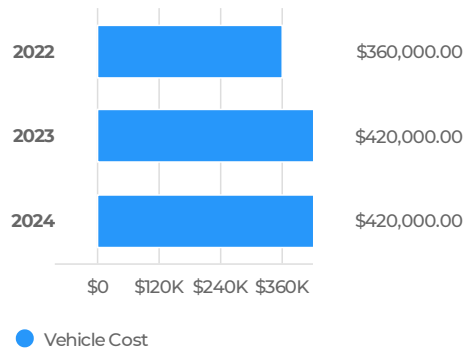
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

FY2022 Budget  
**\$360,000**

Total Budget (all years)  
**\$1.2M**

Capital Cost by Year



Capital Cost for All Years



Vehicle Cost (100%)	\$1,200,000.00
<b>TOTAL</b>	<b>\$1,200,000.00</b>

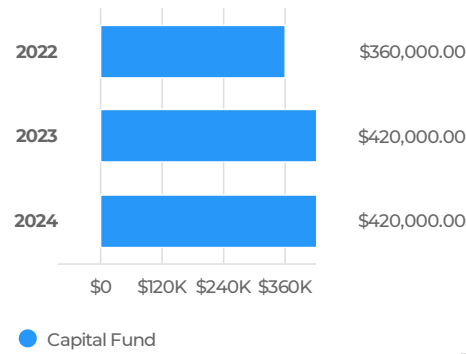
Capital Cost Breakdown			
Capital Cost	FY2022	FY2023	FY2024
Vehicle Cost	\$360,000	\$420,000	\$420,000
<b>Total</b>	<b>\$360,000</b>	<b>\$420,000</b>	<b>\$420,000</b>

# Funding Sources

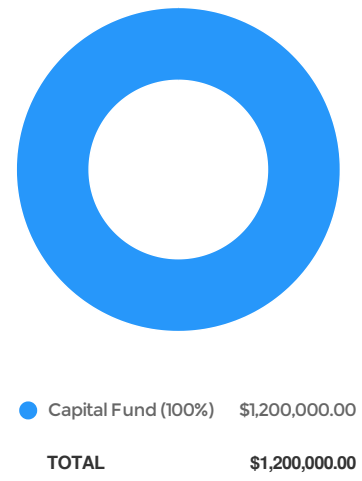
FY2022 Budget  
**\$360,000**

Total Budget (all years)  
**\$1.2M**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024
Capital Fund	\$360,000	\$420,000	\$420,000
<b>Total</b>	<b>\$360,000</b>	<b>\$420,000</b>	<b>\$420,000</b>

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# **INFORMATION TECHNOLOGY REQUESTS**

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# Fiber Build Outs

Fiber Build Outs

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Information Technology
Type	Capital Improvement

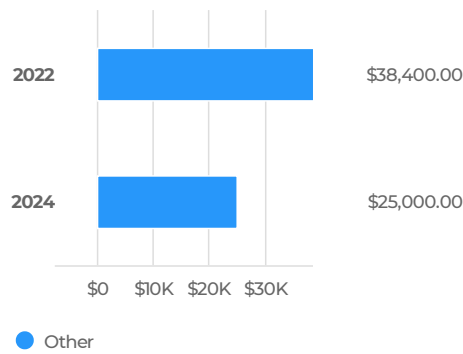
Request Details			
Type of Project	Other improvement	Strategic Focus Area	None

## Capital Cost

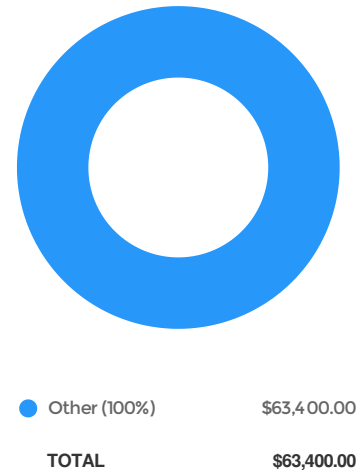
FY2022 Budget  
**\$38,400**

Total Budget (all years)  
**\$63.4K**

Capital Cost by Year



Capital Cost for All Years



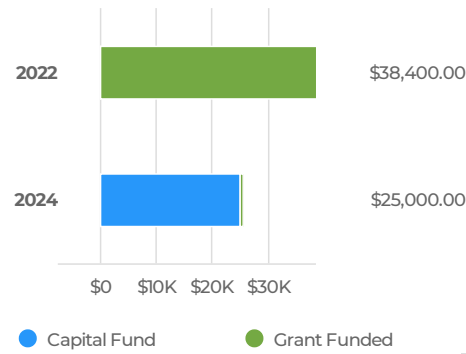
Capital Cost Breakdown		
Capital Cost	FY2022	FY2024
Other	\$38,400	\$25,000
<b>Total</b>	<b>\$38,400</b>	<b>\$25,000</b>

# Funding Sources

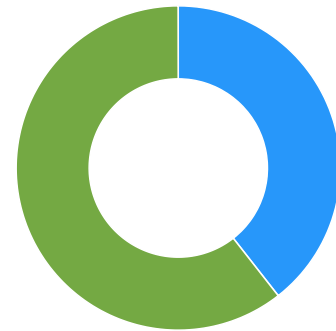
FY2022 Budget  
**\$38,400**

Total Budget *(all years)*  
**\$63.4K**

Funding Sources by Year



Funding Sources for All Years



Capital Fund (39%)	\$25,000.00
Grant Funded (61%)	\$38,400.00
<b>TOTAL</b>	<b>\$63,400.00</b>

Funding Sources Breakdown		
Funding Sources	FY2022	FY2024
Capital Fund		\$25,000
Grant Funded	\$38,400	
<b>Total</b>	<b>\$38,400</b>	<b>\$25,000</b>

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# **BUILDING MAINTENANCE REQUESTS**

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# City Hall Windows

Replace City Hall windows

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Building Maintenance
Type	Capital Improvement

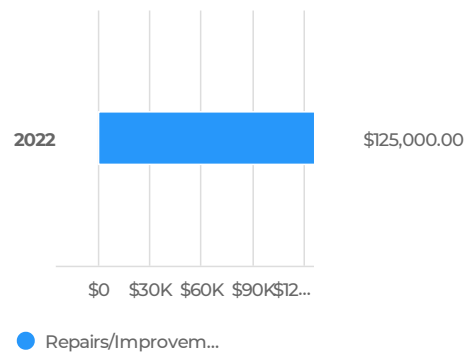
Request Details			
Type of Project	Replacement	Strategic Focus Area	Safety and Security

## Capital Cost

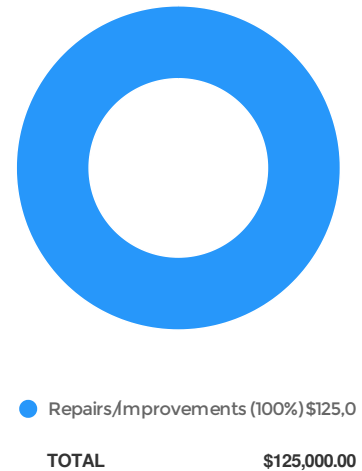
FY2022 Budget  
**\$125,000**

Total Budget (all years)  
**\$125K**

Capital Cost by Year



Capital Cost for All Years



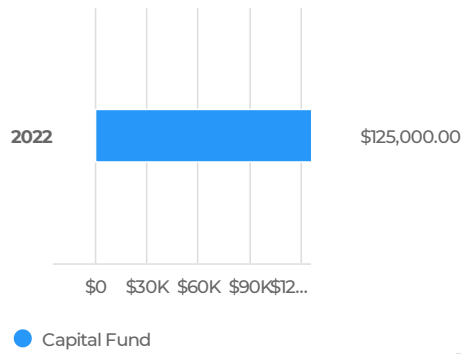
Capital Cost Breakdown	
Capital Cost	FY2022
Repairs/Improvements	\$125,000
<b>Total</b>	<b>\$125,000</b>

# Funding Sources

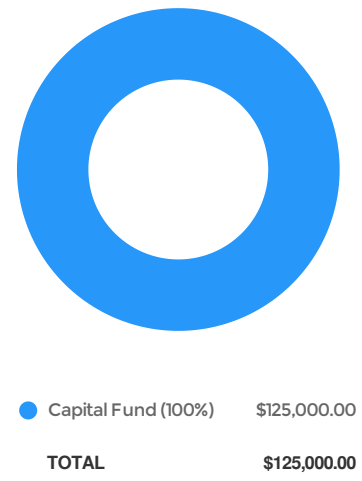
FY2022 Budget  
**\$125,000**

Total Budget *(all years)*  
**\$125K**

Funding Sources by Year



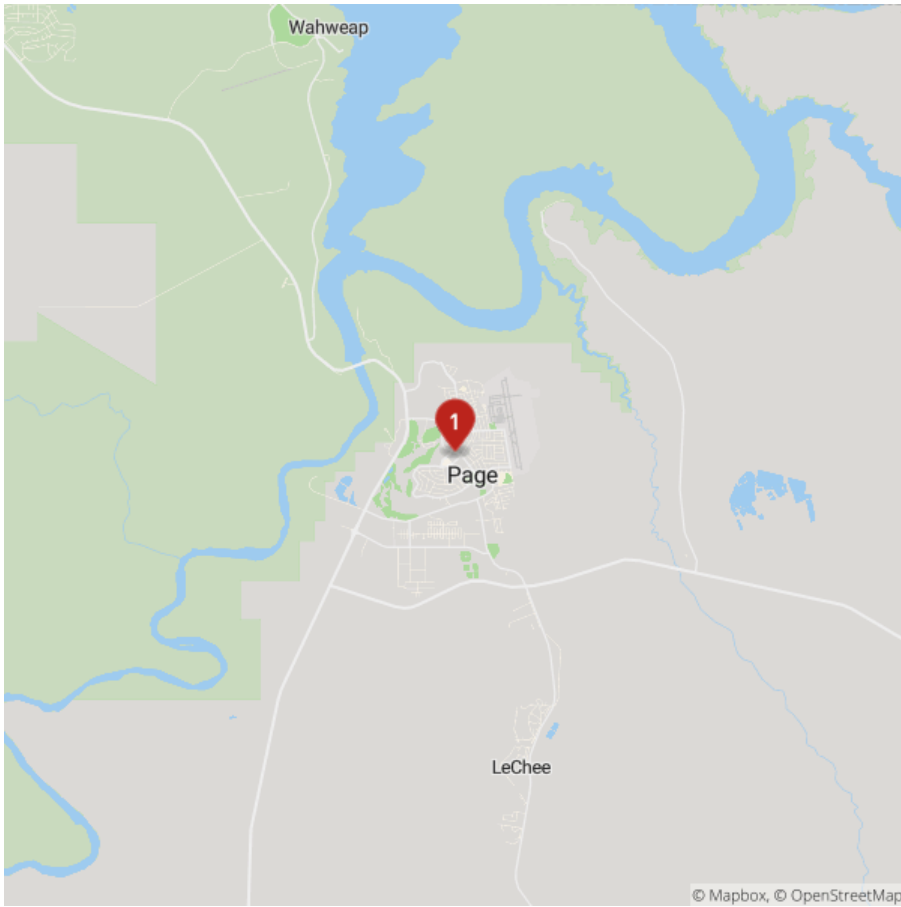
Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Capital Fund	\$125,000
<b>Total</b>	<b>\$125,000</b>

## Project Location

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# Reroof Townhouse

Pro-panel roof

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Building Maintenance
Type	Capital Improvement

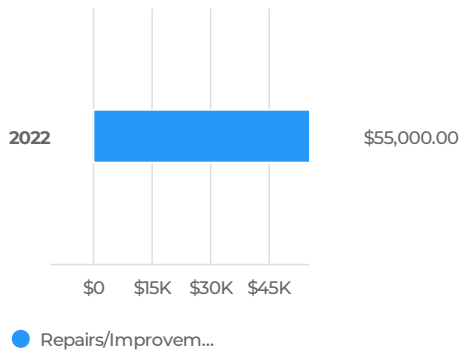
Request Details			
Type of Project	Replacement	Strategic Focus Area	None

## Capital Cost

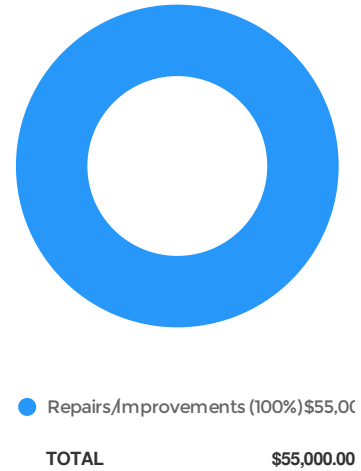
FY2022 Budget  
**\$55,000**

Total Budget (all years)  
**\$55K**

Capital Cost by Year



Capital Cost for All Years



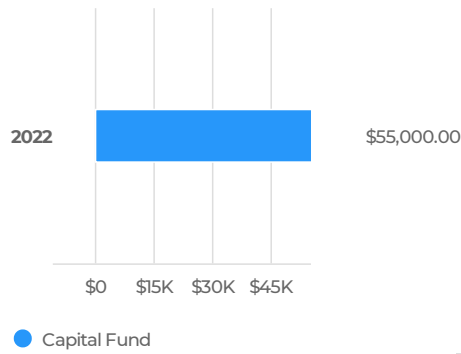
Capital Cost Breakdown	
Capital Cost	FY2022
Repairs/Improvements	\$55,000
<b>Total</b>	<b>\$55,000</b>

# Funding Sources

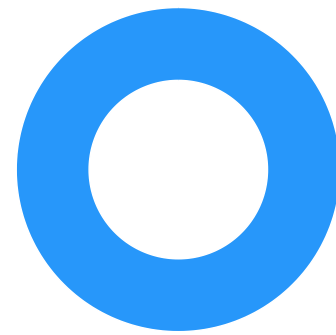
FY2022 Budget  
**\$55,000**

Total Budget *(all years)*  
**\$55K**

Funding Sources by Year



Funding Sources for All Years



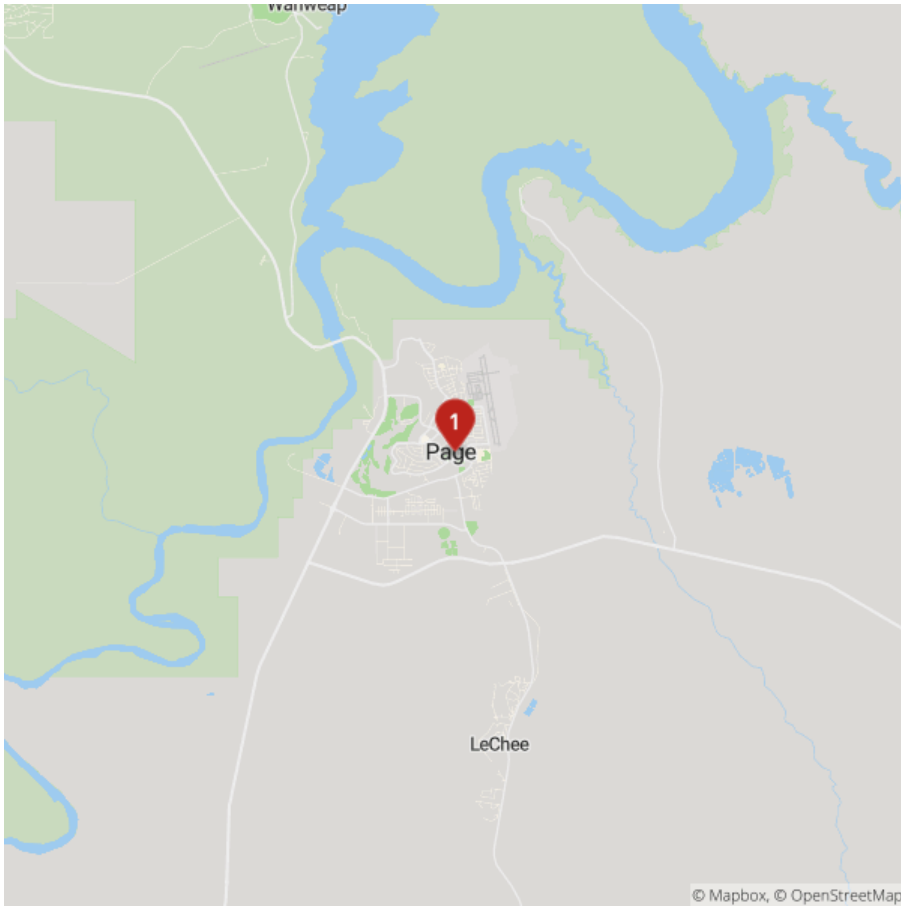
● Capital Fund (100%)	\$55,000.00
<b>TOTAL</b>	<b>\$55,000.00</b>

## Funding Sources Breakdown

Funding Sources	FY2022
Capital Fund	\$55,000
<b>Total</b>	<b>\$55,000</b>

## Project Location

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# **PUBLIC WORKS ADMINISTRATION REQUESTS**

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# City owned parking lots

City owned parking lots

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Public Works Administration
Type	Capital Improvement

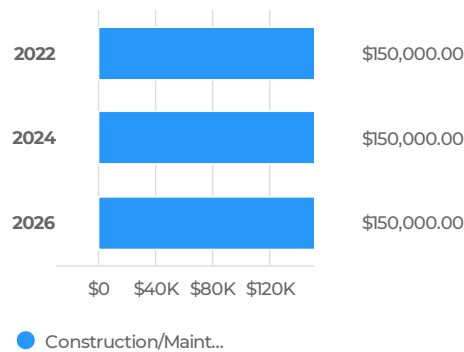
Request Details			
Type of Project	Refurbishment	Strategic Focus Area	Safety and Security

## Capital Cost

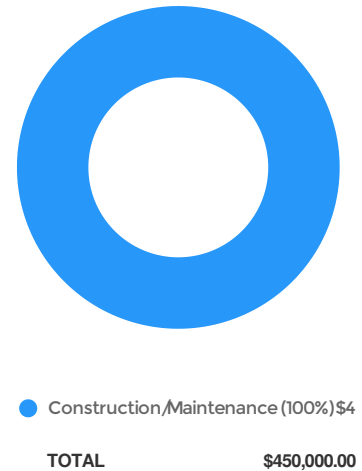
FY2022 Budget  
**\$150,000**

Total Budget (all years)  
**\$450K**

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown			
Capital Cost	FY2022	FY2024	FY2026
Construction/Maintenance	\$150,000	\$150,000	\$150,000
<b>Total</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>

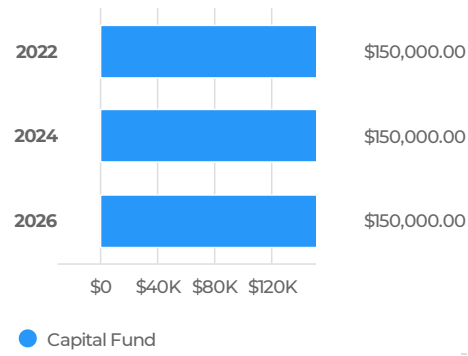


# Funding Sources

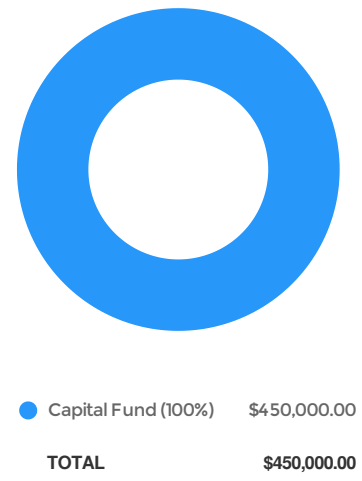
FY2022 Budget  
**\$150,000**

Total Budget *(all years)*  
**\$450K**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2024	FY2026
Capital Fund	\$150,000	\$150,000	\$150,000
<b>Total</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>

# Public Works Building

New public works building

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Public Works Administration
Type	Capital Improvement

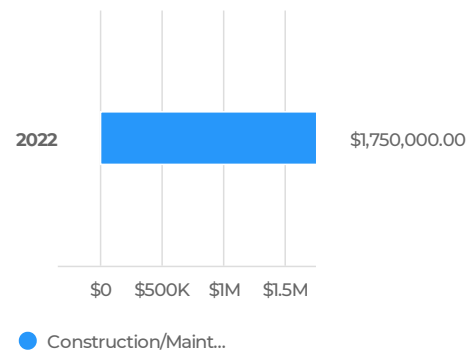
Request Details			
Type of Project	New Construction	Strategic Focus Area	None

## Capital Cost

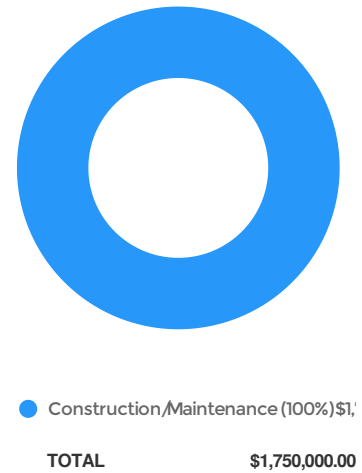
FY2022 Budget  
**\$1,750,000**

Total Budget (all years)  
**\$1.75M**

Capital Cost by Year



Capital Cost for All Years



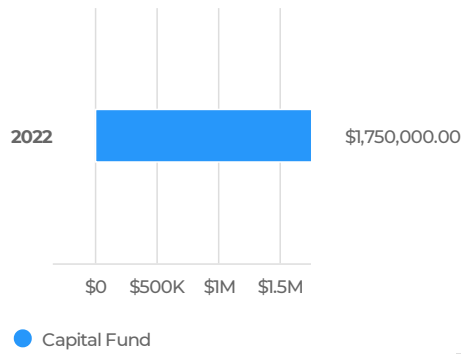
Capital Cost Breakdown	
Capital Cost	FY2022
Construction/Maintenance	\$1,750,000
<b>Total</b>	<b>\$1,750,000</b>

# Funding Sources

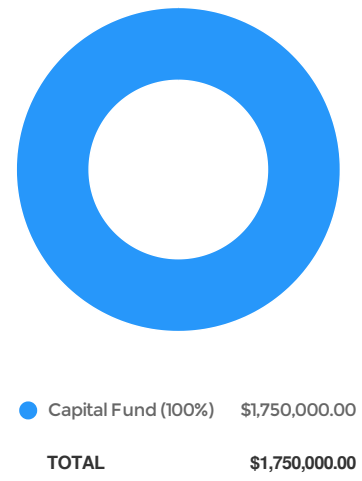
FY2022 Budget  
**\$1,750,000**

Total Budget *(all years)*  
**\$1.75M**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Capital Fund	\$1,750,000
<b>Total</b>	<b>\$1,750,000</b>

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# **GOLF REQUESTS**

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# Clubhouse/Patio Expansion

General Fund expense

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Improvement

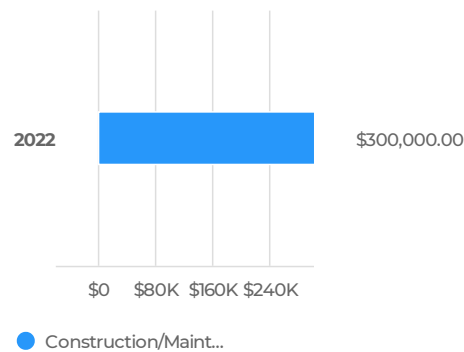
Request Details			
Type of Project	New Construction	Strategic Focus Area	Community Engagement

## Capital Cost

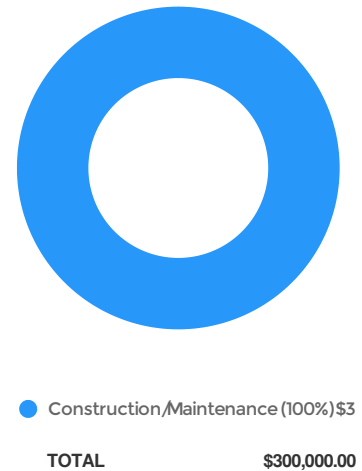
FY2022 Budget  
**\$300,000**

Total Budget (all years)  
**\$300K**

Capital Cost by Year



Capital Cost for All Years



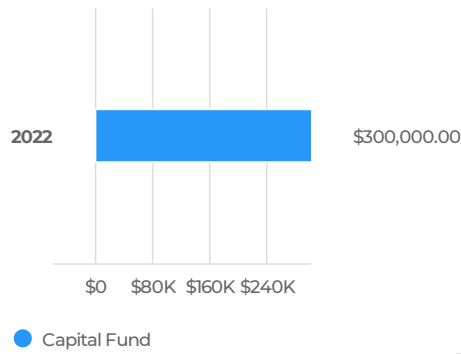
Capital Cost Breakdown	
Capital Cost	FY2022
Construction/Maintenance	\$300,000
<b>Total</b>	<b>\$300,000</b>

# Funding Sources

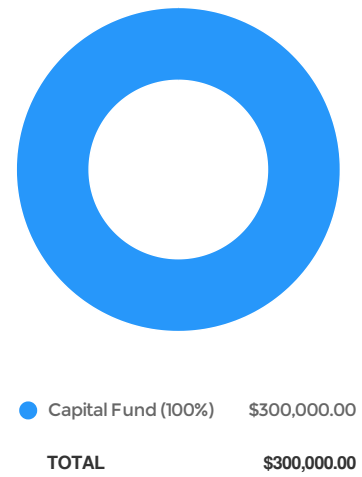
FY2022 Budget  
**\$300,000**

Total Budget *(all years)*  
**\$300K**

Funding Sources by Year



Funding Sources for All Years

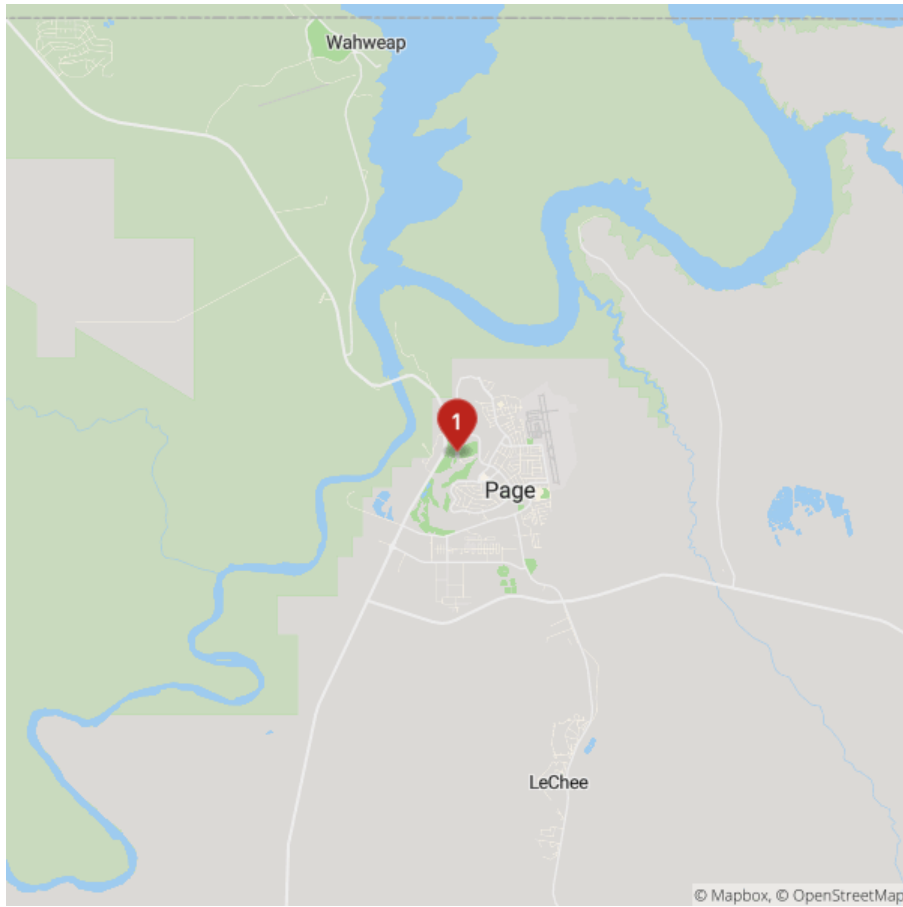


## Funding Sources Breakdown

Funding Sources	FY2022
Capital Fund	\$300,000
<b>Total</b>	<b>\$300,000</b>

## Project Location

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# Beverage Cart Lease

Lease

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

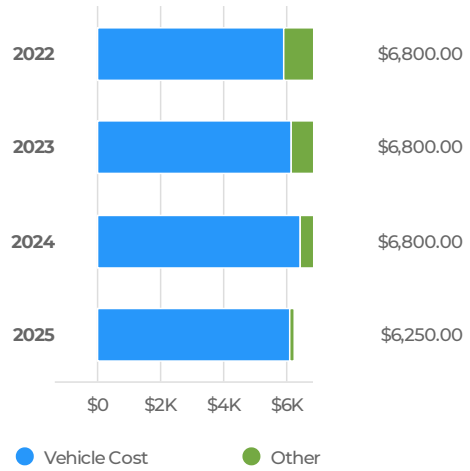
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

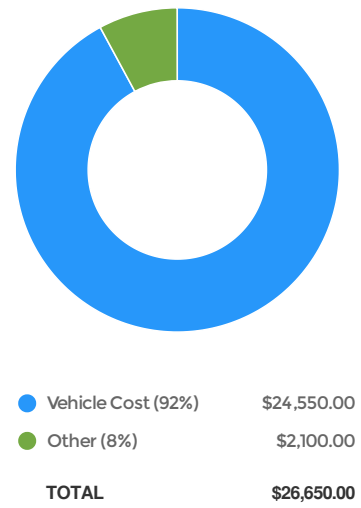
FY2022 Budget  
**\$6,800**

Total Budget (all years)  
**\$26.65K**

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown				
Capital Cost	FY2022	FY2023	FY2024	FY2025
Vehicle Cost	\$5,900	\$6,150	\$6,400	\$6,100
Other	\$900	\$650	\$400	\$150
<b>Total</b>	<b>\$6,800</b>	<b>\$6,800</b>	<b>\$6,800</b>	<b>\$6,250</b>

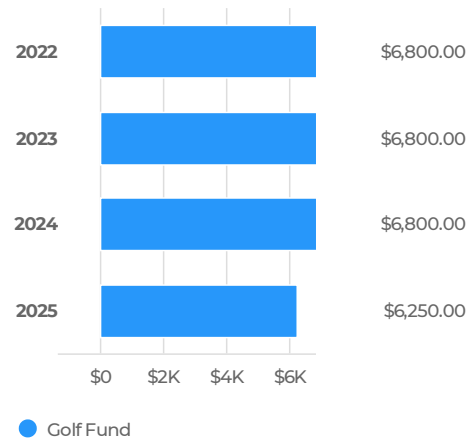


# Funding Sources

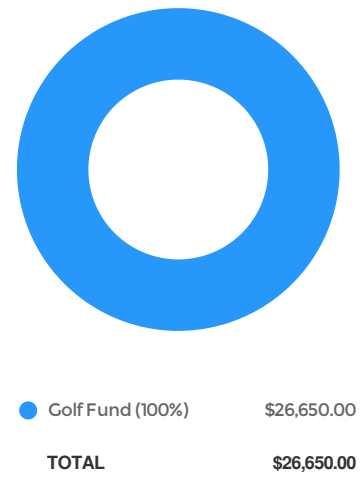
FY2022 Budget  
**\$6,800**

Total Budget *(all years)*  
**\$26.65K**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024	FY2025
Golf Fund	\$6,800	\$6,800	\$6,800	\$6,250
<b>Total</b>	<b>\$6,800</b>	<b>\$6,800</b>	<b>\$6,800</b>	<b>\$6,250</b>

# Golf Cart Lease

62 Golf Carts

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

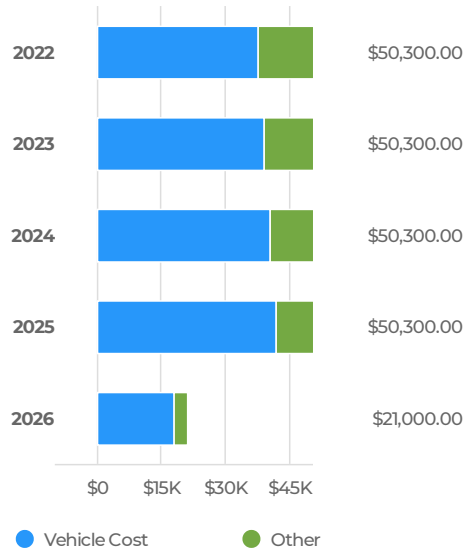
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	5	Strategic Focus Area	None

## Capital Cost

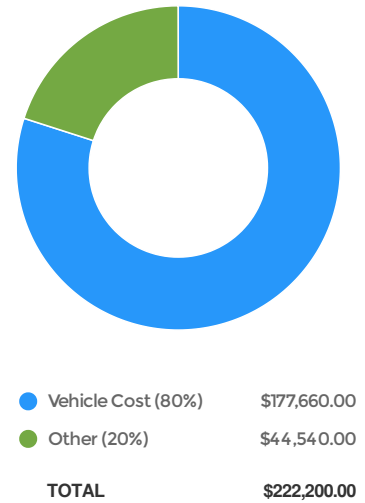
FY2022 Budget  
**\$50,300**

Total Budget (all years)  
**\$222.2K**

Capital Cost by Year



Capital Cost for All Years



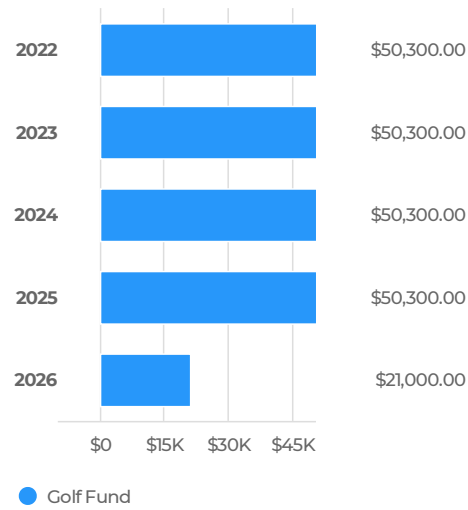
Capital Cost Breakdown					
Capital Cost	FY2022	FY2023	FY2024	FY2025	FY2026
Vehicle Cost	\$37,810	\$39,200	\$40,600	\$42,050	\$18,000
Other	\$12,490	\$11,100	\$9,700	\$8,250	\$3,000
<b>Total</b>	<b>\$50,300</b>	<b>\$50,300</b>	<b>\$50,300</b>	<b>\$50,300</b>	<b>\$21,000</b>

# Funding Sources

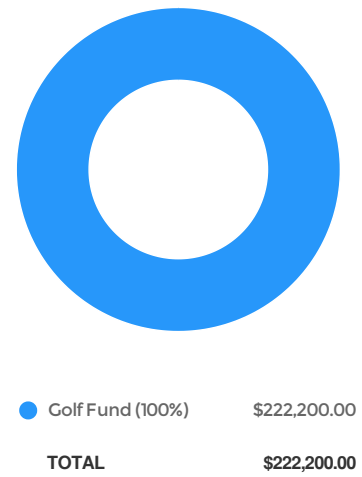
FY2022 Budget  
**\$50,300**

Total Budget *(all years)*  
**\$222.2K**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024	FY2025	FY2026
Golf Fund	\$50,300	\$50,300	\$50,300	\$50,300	\$21,000
<b>Total</b>	<b>\$50,300</b>	<b>\$50,300</b>	<b>\$50,300</b>	<b>\$50,300</b>	<b>\$21,000</b>

# Greens Mower

Mower

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

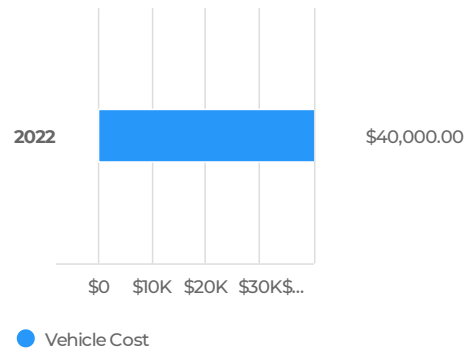
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

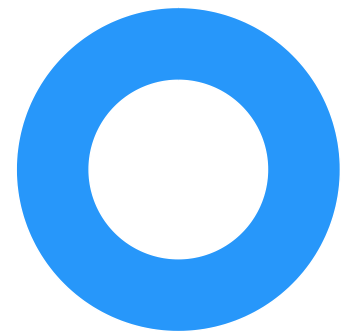
FY2022 Budget  
**\$40,000**

Total Budget (all years)  
**\$40K**

Capital Cost by Year



Capital Cost for All Years



Vehicle Cost (100%)	\$40,000.00
<b>TOTAL</b>	<b>\$40,000.00</b>

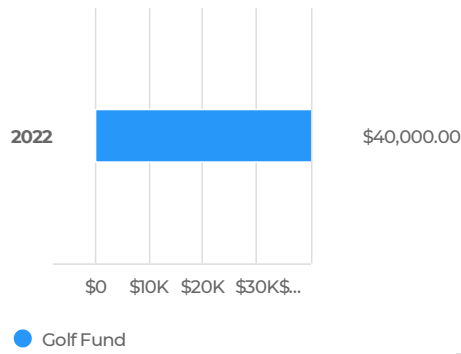
Capital Cost Breakdown	
Capital Cost	FY2022
Vehicle Cost	\$40,000
<b>Total</b>	<b>\$40,000</b>

# Funding Sources

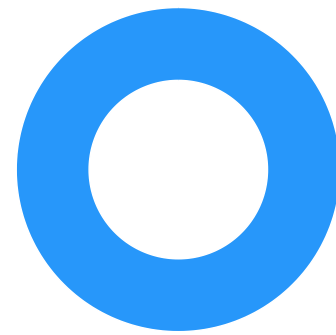
FY2022 Budget  
**\$40,000**

Total Budget (*all years*)  
**\$40K**

Funding Sources by Year



Funding Sources for All Years



● Golf Fund (100%)	\$40,000.00
<b>TOTAL</b>	<b>\$40,000.00</b>

## Funding Sources Breakdown

Funding Sources	FY2022
Golf Fund	\$40,000
<b>Total</b>	<b>\$40,000</b>

# Greens Pro

Greens Pro

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

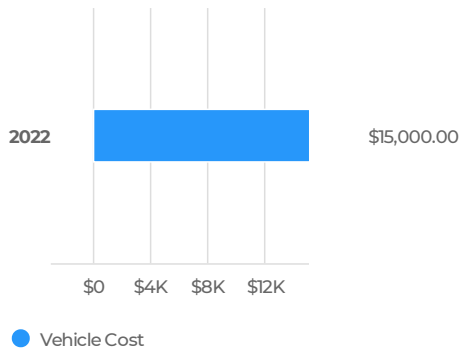
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

FY2022 Budget  
**\$15,000**

Total Budget (all years)  
**\$15K**

Capital Cost by Year



Capital Cost for All Years



● Vehicle Cost (100%)	\$15,000.00
<b>TOTAL</b>	<b>\$15,000.00</b>

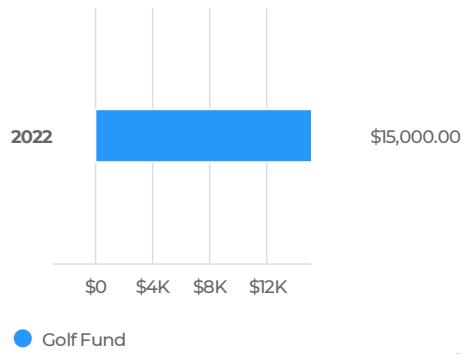
Capital Cost Breakdown	
Capital Cost	FY2022
Vehicle Cost	\$15,000
<b>Total</b>	<b>\$15,000</b>

# Funding Sources

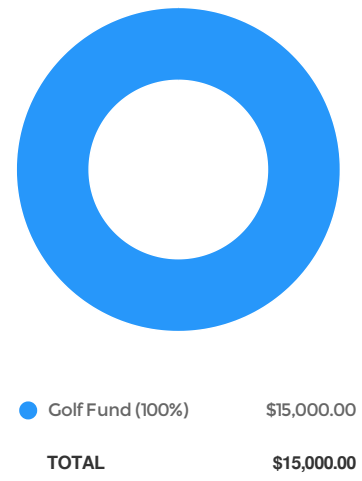
FY2022 Budget  
**\$15,000**

Total Budget *(all years)*  
**\$15K**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Golf Fund	\$15,000
<b>Total</b>	<b>\$15,000</b>

# Sands Pro

Sands Pro

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

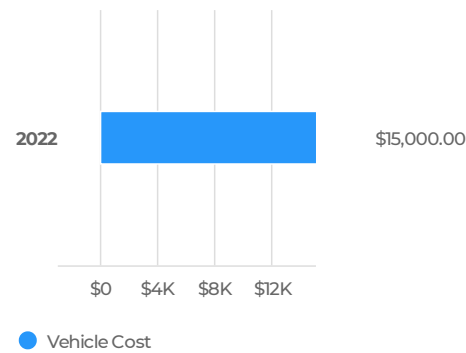
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

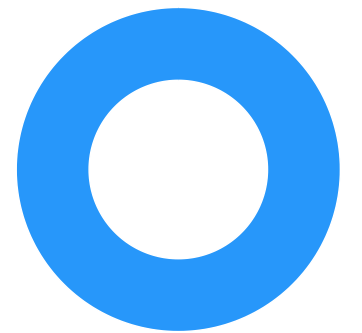
FY2022 Budget  
**\$15,000**

Total Budget (all years)  
**\$15K**

Capital Cost by Year



Capital Cost for All Years



Vehicle Cost (100%)	\$15,000.00
<b>TOTAL</b>	<b>\$15,000.00</b>

Capital Cost Breakdown	
Capital Cost	FY2022
Vehicle Cost	\$15,000
<b>Total</b>	<b>\$15,000</b>

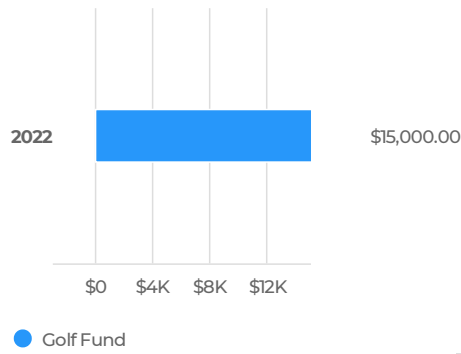


# Funding Sources

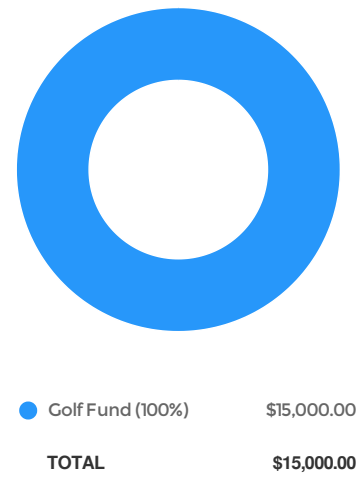
FY2022 Budget  
**\$15,000**

Total Budget *(all years)*  
**\$15K**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Golf Fund	\$15,000
<b>Total</b>	<b>\$15,000</b>

# Fairway Mower Lease

Fairway

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

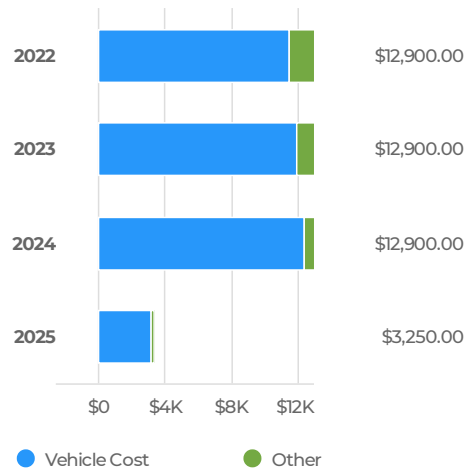
Request Details			
New Purchase or Replacem...	Replacement	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

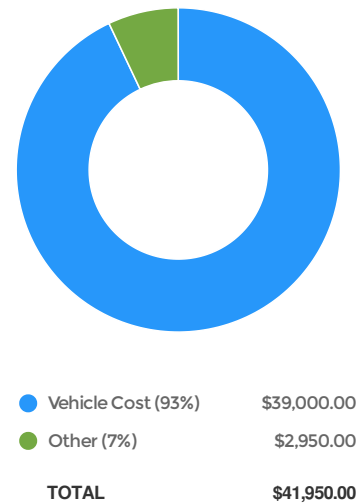
FY2022 Budget  
**\$12,900**

Total Budget (all years)  
**\$41.95K**

Capital Cost by Year



Capital Cost for All Years



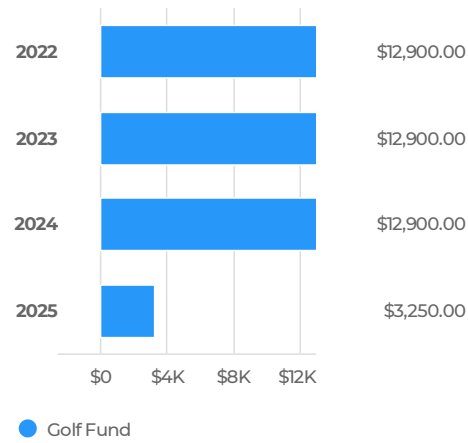
Capital Cost Breakdown				
Capital Cost	FY2022	FY2023	FY2024	FY2025
Vehicle Cost	\$11,500	\$11,900	\$12,400	\$3,200
Other	\$1,400	\$1,000	\$500	\$50
<b>Total</b>	<b>\$12,900</b>	<b>\$12,900</b>	<b>\$12,900</b>	<b>\$3,250</b>

# Funding Sources

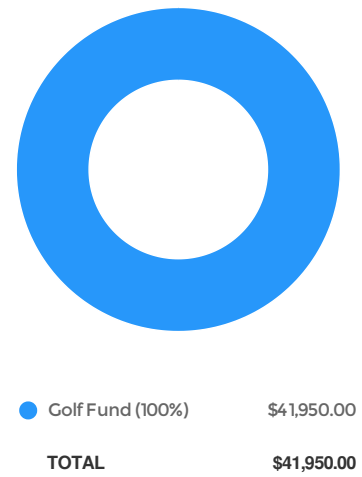
FY2022 Budget  
**\$12,900**

Total Budget (all years)  
**\$41.95K**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024	FY2025
Golf Fund	\$12,900	\$12,900	\$12,900	\$3,250
<b>Total</b>	<b>\$12,900</b>	<b>\$12,900</b>	<b>\$12,900</b>	<b>\$3,250</b>

# Rough Mower Lease

Rough

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

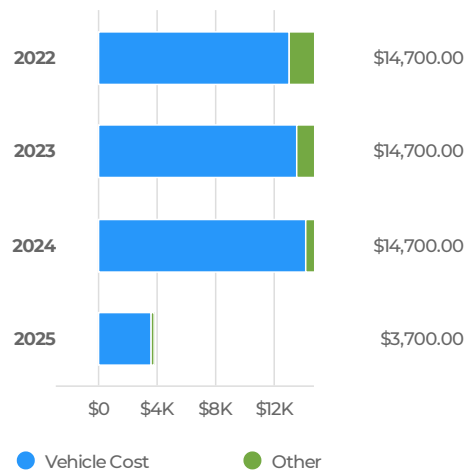
Request Details			
New Purchase or Replacem...	Replacement	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

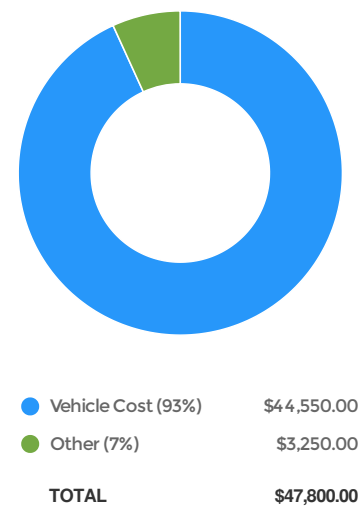
FY2022 Budget  
**\$14,700**

Total Budget (all years)  
**\$47.8K**

Capital Cost by Year



Capital Cost for All Years



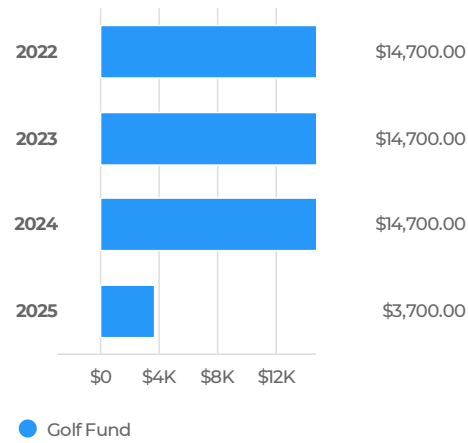
Capital Cost Breakdown				
Capital Cost	FY2022	FY2023	FY2024	FY2025
Vehicle Cost	\$13,100	\$13,600	\$14,200	\$3,650
Other	\$1,600	\$1,100	\$500	\$50
<b>Total</b>	<b>\$14,700</b>	<b>\$14,700</b>	<b>\$14,700</b>	<b>\$3,700</b>

# Funding Sources

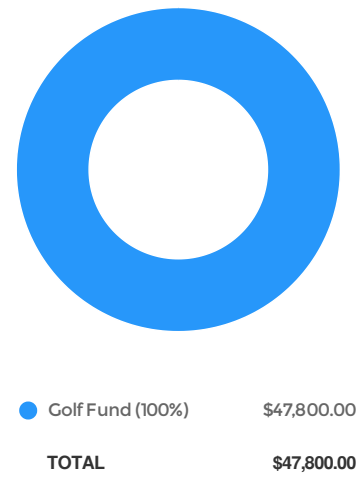
FY2022 Budget  
**\$14,700**

Total Budget (all years)  
**\$47.8K**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

Funding Sources	FY2022	FY2023	FY2024	FY2025
Golf Fund	\$14,700	\$14,700	\$14,700	\$3,700
<b>Total</b>	<b>\$14,700</b>	<b>\$14,700</b>	<b>\$14,700</b>	<b>\$3,700</b>

# Mower Leases

Mower leases

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Golf
Type	Capital Equipment

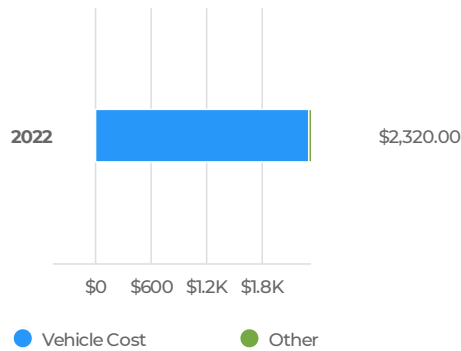
Request Details			
New Purchase or Replacem...	Replacement	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

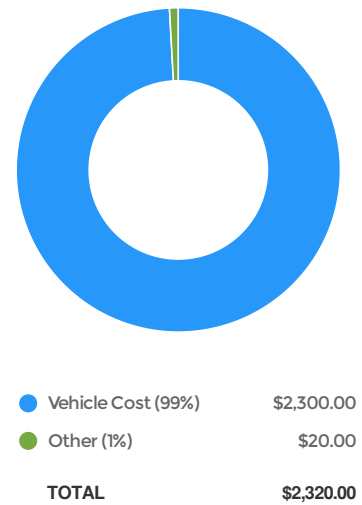
FY2022 Budget  
**\$2,320**

Total Budget (all years)  
**\$2.32K**

Capital Cost by Year



Capital Cost for All Years



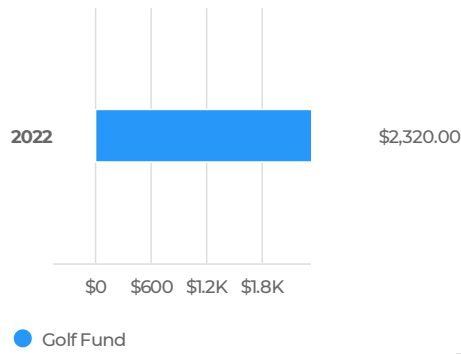
Capital Cost Breakdown	
Capital Cost	FY2022
Vehicle Cost	\$2,300
Other	\$20
<b>Total</b>	<b>\$2,320</b>

# Funding Sources

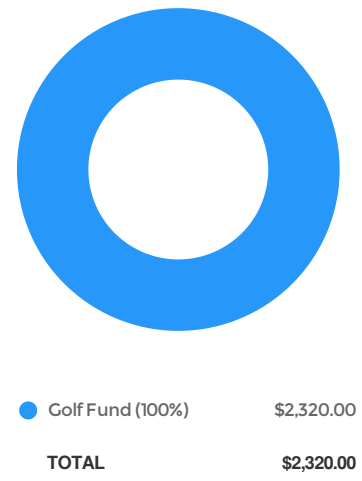
FY2022 Budget  
**\$2,320**

Total Budget *(all years)*  
**\$2.32K**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Golf Fund	\$2,320
<b>Total</b>	<b>\$2,320</b>

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# **HORSESHOE BEND REQUESTS**

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# Horseshoe Bend Phase 3

Water Engineering Study in FY2022  
 Construction in FY2023 \$5.1M  
 Water line in FY 2023 \$1.5M

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Horseshoe Bend
Type	Capital Improvement

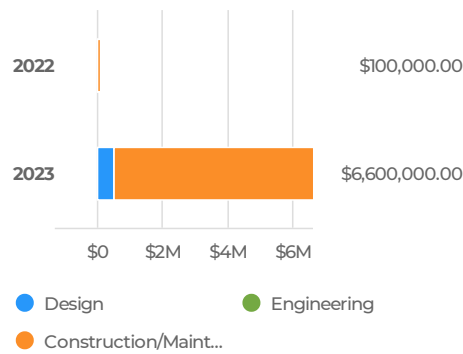
Request Details			
Type of Project	New Construction	Strategic Focus Area	None

## Capital Cost

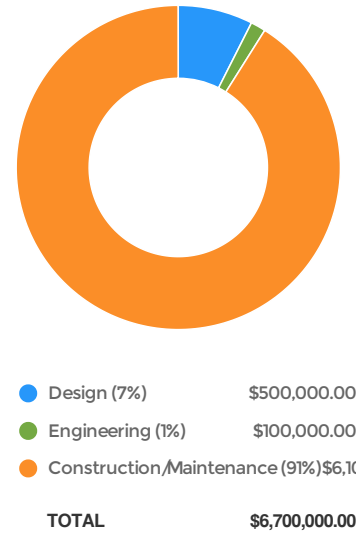
FY2022 Budget  
**\$100,000**

Total Budget (all years)  
**\$6.7M**

Capital Cost by Year



Capital Cost for All Years



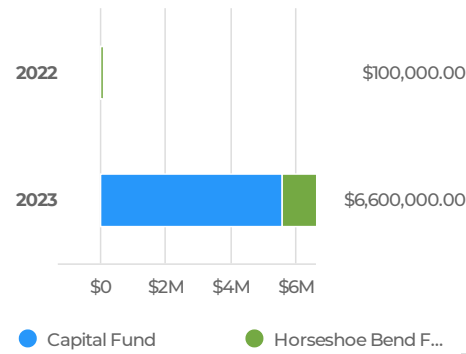
Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design		\$500,000
Engineering	\$100,000	
Construction/Maintenance		\$6,100,000
<b>Total</b>	<b>\$100,000</b>	<b>\$6,600,000</b>

# Funding Sources

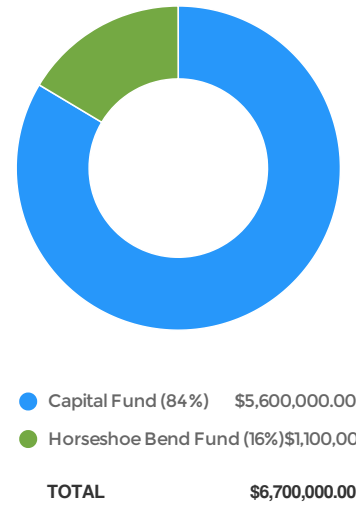
FY2022 Budget  
**\$100,000**

Total Budget (all years)  
**\$6.7M**

Funding Sources by Year



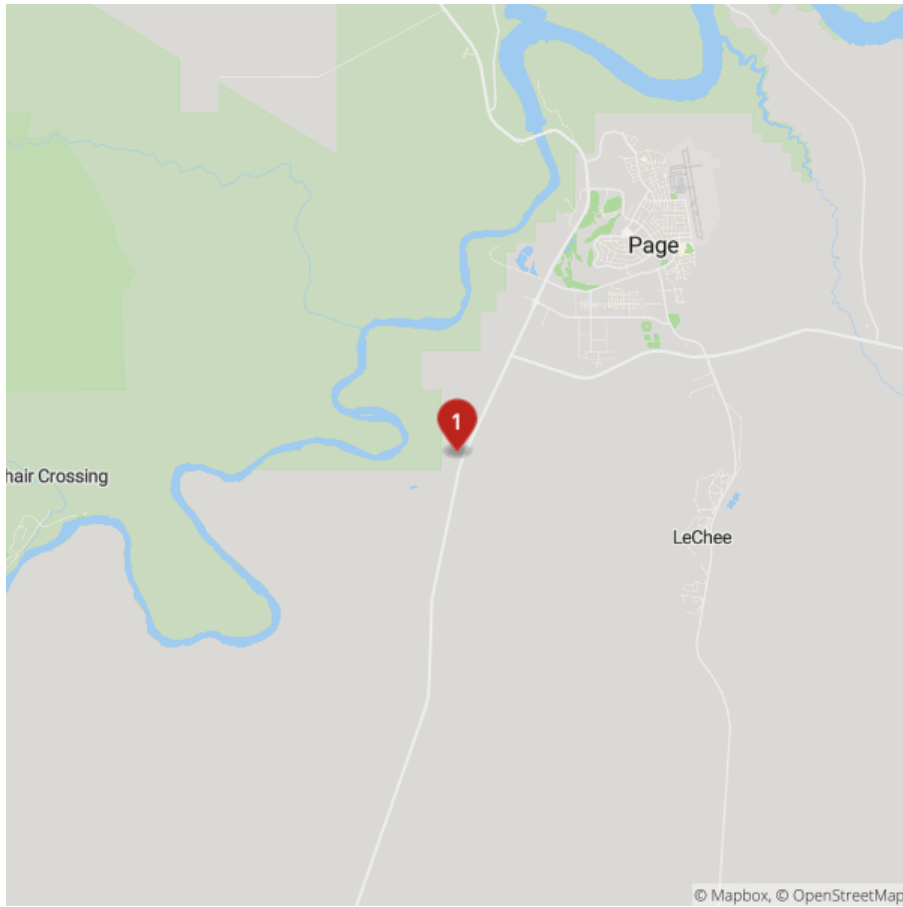
Funding Sources for All Years



Funding Sources Breakdown		
Funding Sources	FY2022	FY2023
Capital Fund		\$5,600,000
Horseshoe Bend Fund	\$100,000	\$1,000,000
<b>Total</b>	<b>\$100,000</b>	<b>\$6,600,000</b>

## Project Location

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# HIGHWAY USER EXPENSES REQUESTS

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# Stormwater Improvements

Storm Water Improvements

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Highway User Expenses
Type	Capital Improvement

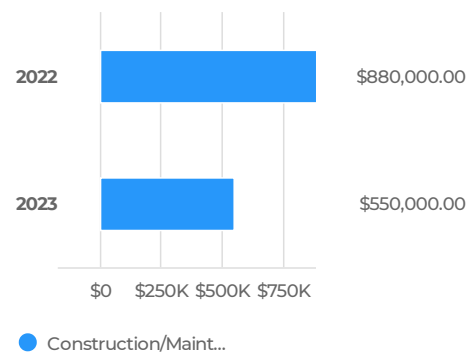
Request Details			
Type of Project	Other improvement	Strategic Focus Area	Safety and Security

## Capital Cost

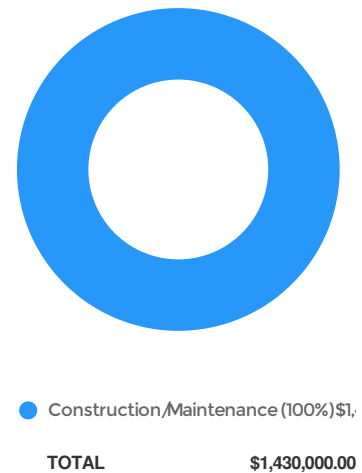
FY2022 Budget  
**\$880,000**

Total Budget (all years)  
**\$1.43M**

Capital Cost by Year



Capital Cost for All Years



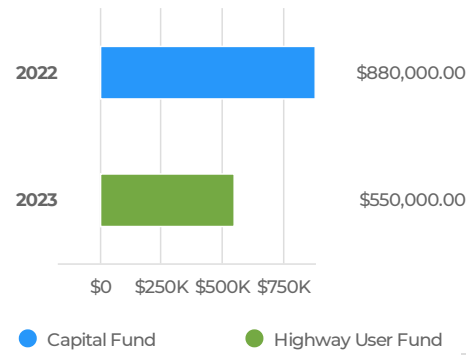
Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Construction/Maintenance	\$880,000	\$550,000
<b>Total</b>	<b>\$880,000</b>	<b>\$550,000</b>

# Funding Sources

FY2022 Budget  
**\$880,000**

Total Budget (all years)  
**\$1.43M**

Funding Sources by Year



Funding Sources for All Years



Capital Fund (62%)	\$880,000.00
Highway User Fund (38%)	\$550,000.00
<b>TOTAL</b>	<b>\$1,430,000.00</b>

Funding Sources Breakdown		
Funding Sources	FY2022	FY2023
Capital Fund	\$880,000	
Highway User Fund		\$550,000
<b>Total</b>	<b>\$880,000</b>	<b>\$550,000</b>

# Streets Capital Projects

Streets capital projects

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Highway User Expenses
Type	Capital Improvement

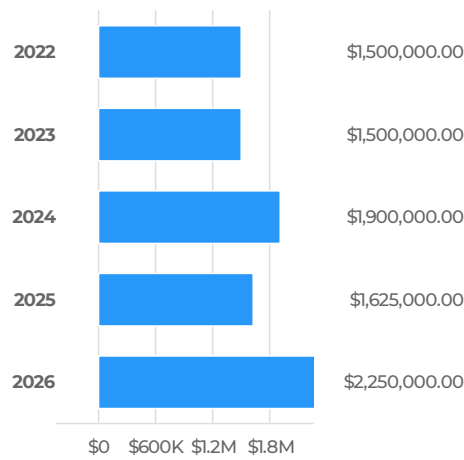
Request Details			
Type of Project	None	Strategic Focus Area	None

## Capital Cost

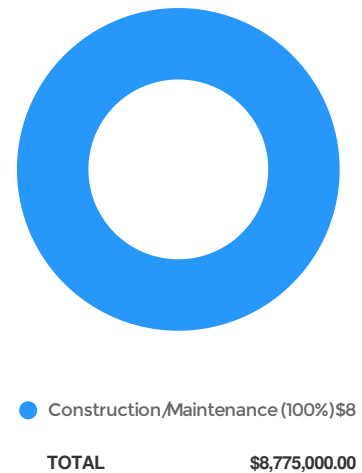
FY2022 Budget  
**\$1,500,000**

Total Budget (all years)  
**\$8.775M**

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown					
Capital Cost	FY2022	FY2023	FY2024	FY2025	FY2026
Construction/Maintenance	\$1,500,000	\$1,500,000	\$1,900,000	\$1,625,000	\$2,250,000
<b>Total</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,900,000</b>	<b>\$1,625,000</b>	<b>\$2,250,000</b>

# Funding Sources

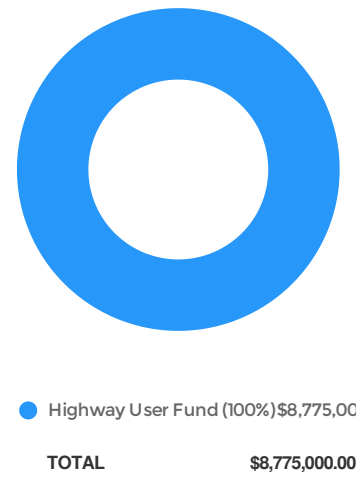
FY2022 Budget  
**\$1,500,000**

Total Budget (all years)  
**\$8.775M**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown					
Funding Sources	FY2022	FY2023	FY2024	FY2025	FY2026
Highway User Fund	\$1,500,000	\$1,500,000	\$1,900,000	\$1,625,000	\$2,250,000
<b>Total</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,900,000</b>	<b>\$1,625,000</b>	<b>\$2,250,000</b>



# Vista Ave Pavement Rehabilitation

ADOT Funded project

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Highway User Expenses
Type	Capital Improvement
Project Number	E2S1K01C

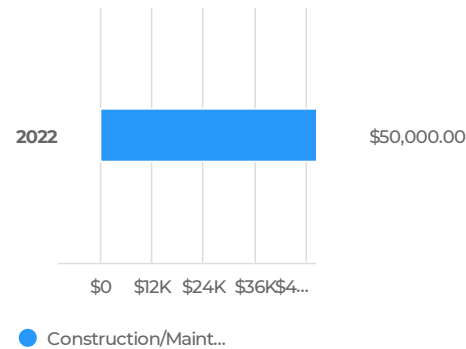
Request Details			
Type of Project	Resurface Current Road	Strategic Focus Area	None

## Capital Cost

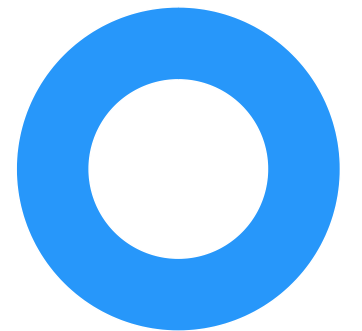
FY2022 Budget  
**\$50,000**

Total Budget (all years)  
**\$50K**

Capital Cost by Year



Capital Cost for All Years



● Construction/Maintenance (100%)\$5

**TOTAL** **\$50,000.00**

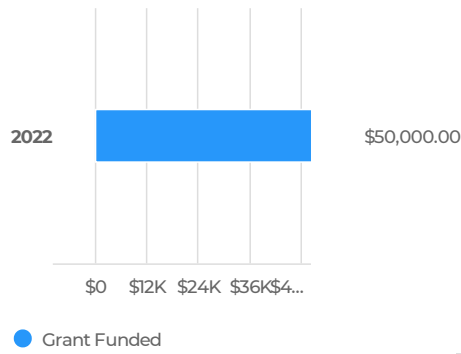
Capital Cost Breakdown	
Capital Cost	FY2022
Construction/Maintenance	\$50,000
<b>Total</b>	<b>\$50,000</b>

# Funding Sources

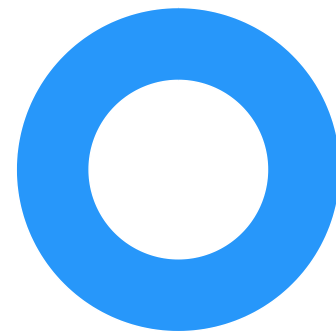
FY2022 Budget  
**\$50,000**

Total Budget (all years)  
**\$50K**

Funding Sources by Year



Funding Sources for All Years



● Grant Funded (100%)	\$50,000.00
<b>TOTAL</b>	<b>\$50,000.00</b>

## Funding Sources Breakdown

Funding Sources	FY2022
Grant Funded	\$50,000
<b>Total</b>	<b>\$50,000</b>

## Project Location



# Dozer

Purchased used dozer

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Highway User Expenses
Type	Capital Equipment

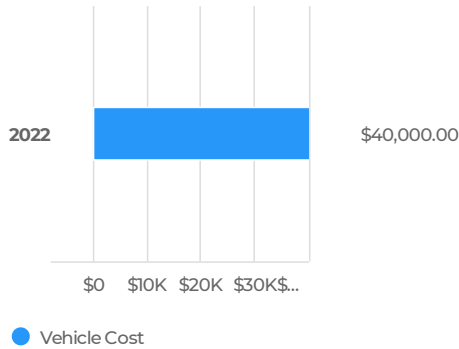
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	Used Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

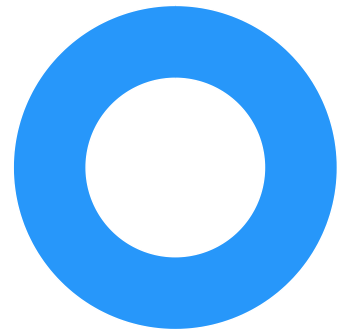
FY2022 Budget  
**\$40,000**

Total Budget (all years)  
**\$40K**

Capital Cost by Year



Capital Cost for All Years



Vehicle Cost (100%)	\$40,000.00
<b>TOTAL</b>	<b>\$40,000.00</b>

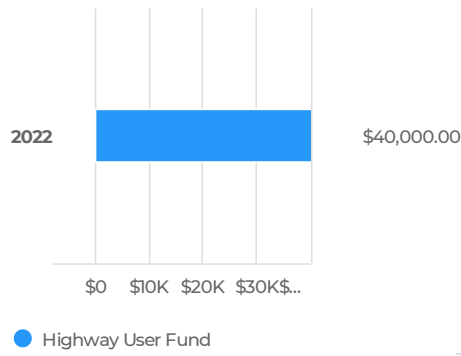
Capital Cost Breakdown	
Capital Cost	FY2022
Vehicle Cost	\$40,000
<b>Total</b>	<b>\$40,000</b>

# Funding Sources

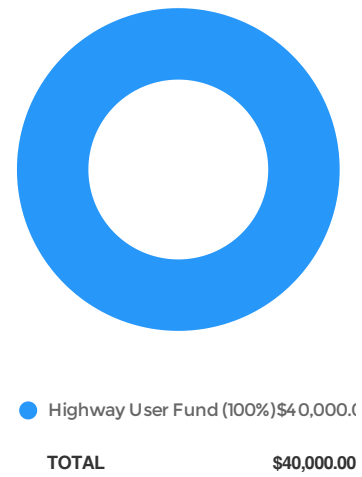
FY2022 Budget  
**\$40,000**

Total Budget (*all years*)  
**\$40K**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Highway User Fund	\$40,000
<b>Total</b>	<b>\$40,000</b>

# Operational Costs

FY2022 Budget

**\$2,105**

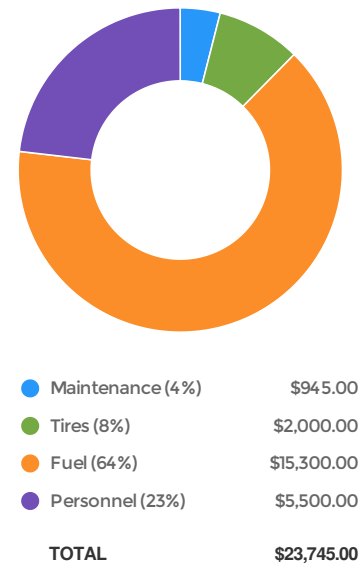
Total Budget (all years)

**\$23.745K**

Operational Costs by Year



Operational Costs for All Years



## Operational Costs Breakdown

Operational Costs	FY2022	FY2023	FY2024	FY2025	FY2026
Maintenance	\$105	\$210	\$210	\$210	\$210
Tires		\$1,000		\$1,000	
Fuel	\$1,500	\$3,200	\$3,400	\$3,600	\$3,600
Personnel	\$500	\$1,100	\$1,200	\$1,300	\$1,400
<b>Total</b>	<b>\$2,105</b>	<b>\$5,510</b>	<b>\$4,810</b>	<b>\$6,110</b>	<b>\$5,210</b>

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# PATROL REQUESTS

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# Patrol Vehicle Outfitting

Outfitting costs for vehicles purchased in FY2021. Outfitting could not be completed until FY2022.

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Patrol
Type	Capital Equipment

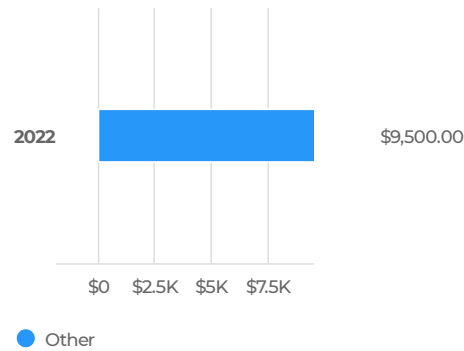
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

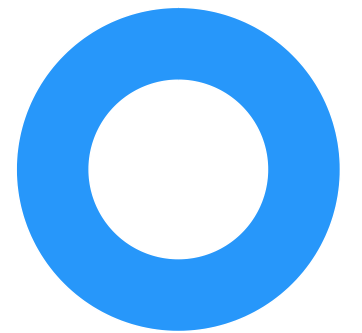
FY2022 Budget  
**\$9,500**

Total Budget (all years)  
**\$9.5K**

Capital Cost by Year



Capital Cost for All Years



Other (100%)	\$9,500.00
<b>TOTAL</b>	<b>\$9,500.00</b>

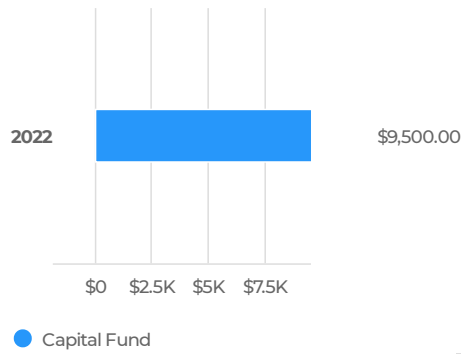
Capital Cost Breakdown	
Capital Cost	FY2022
Other	\$9,500
<b>Total</b>	<b>\$9,500</b>

# Funding Sources

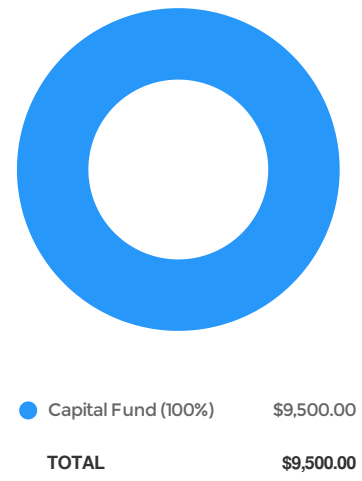
FY2022 Budget  
**\$9,500**

Total Budget *(all years)*  
**\$9.5K**

Funding Sources by Year



Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Capital Fund	\$9,500
<b>Total</b>	<b>\$9,500</b>



# Patrol Vehicles Lease #1

Lease of six vehicles for Police Department.

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Patrol
Type	Capital Equipment

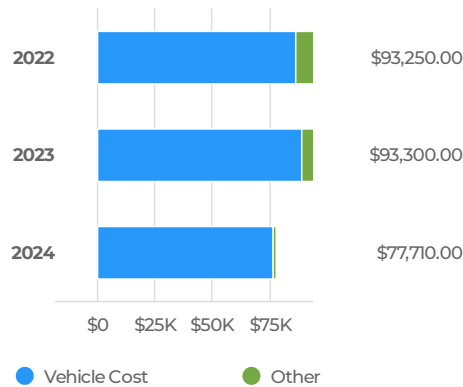
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

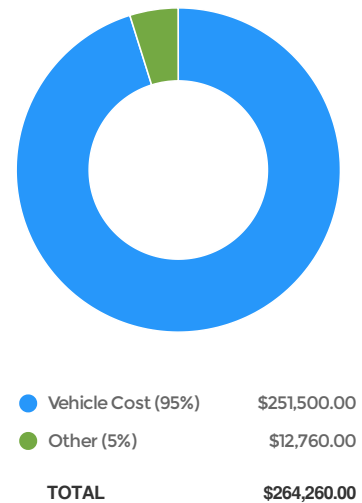
FY2022 Budget  
**\$93,250**

Total Budget (all years)  
**\$264.26K**

Capital Cost by Year



Capital Cost for All Years



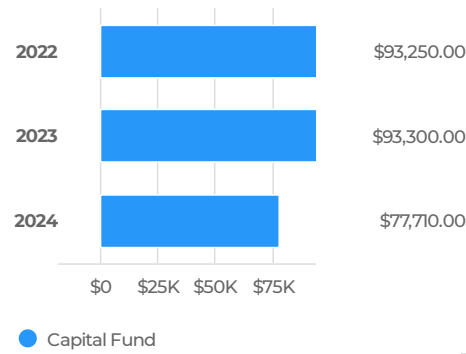
Capital Cost Breakdown			
Capital Cost	FY2022	FY2023	FY2024
Vehicle Cost	\$86,000	\$89,000	\$76,500
Other	\$7,250	\$4,300	\$1,210
<b>Total</b>	<b>\$93,250</b>	<b>\$93,300</b>	<b>\$77,710</b>

# Funding Sources

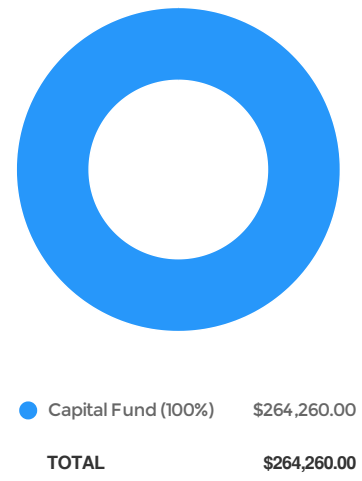
FY2022 Budget  
**\$93,250**

Total Budget *(all years)*  
**\$264.26K**

Funding Sources by Year



Funding Sources for All Years



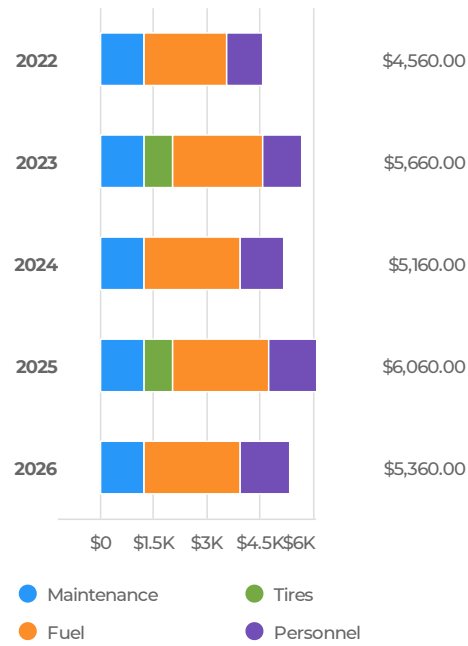
Funding Sources Breakdown			
Funding Sources	FY2022	FY2023	FY2024
Capital Fund	\$93,250	\$93,300	\$77,710
<b>Total</b>	<b>\$93,250</b>	<b>\$93,300</b>	<b>\$77,710</b>

# Operational Costs

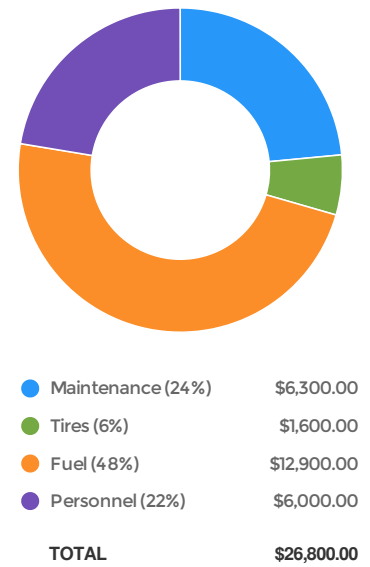
FY2022 Budget  
**\$4,560**

Total Budget (all years)  
**\$26.8K**

Operational Costs by Year



Operational Costs for All Years



## Operational Costs Breakdown

Operational Costs	FY2022	FY2023	FY2024	FY2025	FY2026
Maintenance	\$1,260	\$1,260	\$1,260	\$1,260	\$1,260
Tires		\$800		\$800	
Fuel	\$2,300	\$2,500	\$2,700	\$2,700	\$2,700
Personnel	\$1,000	\$1,100	\$1,200	\$1,300	\$1,400
<b>Total</b>	<b>\$4,560</b>	<b>\$5,660</b>	<b>\$5,160</b>	<b>\$6,060</b>	<b>\$5,360</b>

# Police Vehicles Lease #2

Lease of seven vehicles for the Police Department.

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Patrol
Type	Capital Equipment

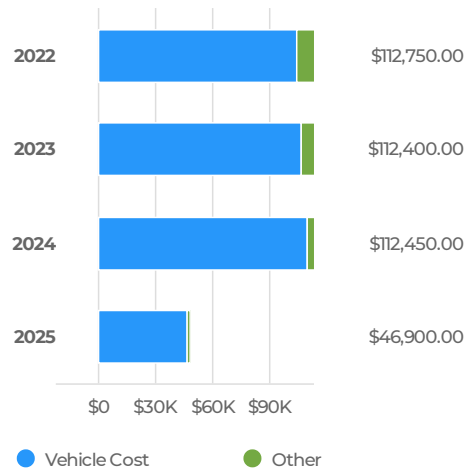
Request Details			
New Purchase or Replacem...	New	New or Used Vehicle	New Vehicle
Useful Life	7	Strategic Focus Area	None

## Capital Cost

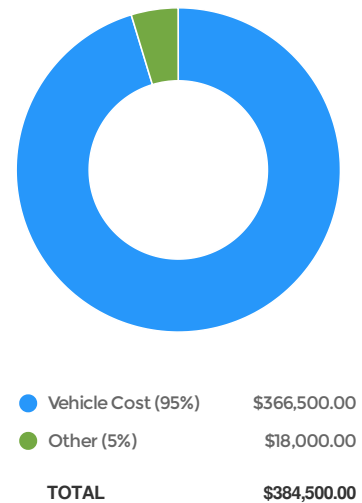
FY2022 Budget  
**\$112,750**

Total Budget (all years)  
**\$384.5K**

Capital Cost by Year



Capital Cost for All Years



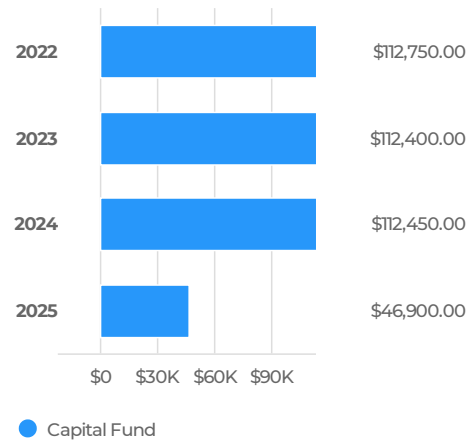
Capital Cost Breakdown				
Capital Cost	FY2022	FY2023	FY2024	FY2025
Vehicle Cost	\$104,000	\$106,500	\$109,500	\$46,500
Other	\$8,750	\$5,900	\$2,950	\$400
<b>Total</b>	<b>\$112,750</b>	<b>\$112,400</b>	<b>\$112,450</b>	<b>\$46,900</b>

# Funding Sources

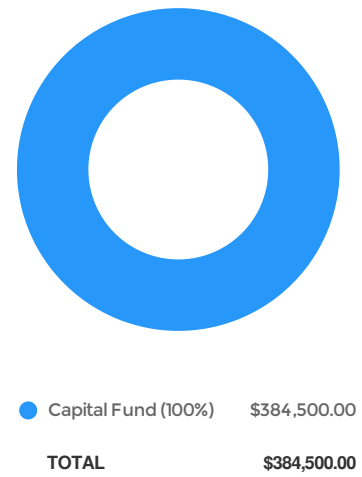
FY2022 Budget  
**\$112,750**

Total Budget *(all years)*  
**\$384.5K**

Funding Sources by Year



Funding Sources for All Years



## Funding Sources Breakdown

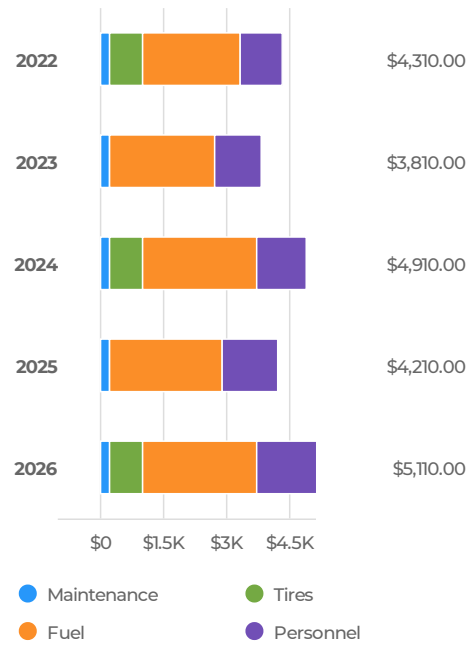
Funding Sources	FY2022	FY2023	FY2024	FY2025
Capital Fund	\$112,750	\$112,400	\$112,450	\$46,900
<b>Total</b>	<b>\$112,750</b>	<b>\$112,400</b>	<b>\$112,450</b>	<b>\$46,900</b>

# Operational Costs

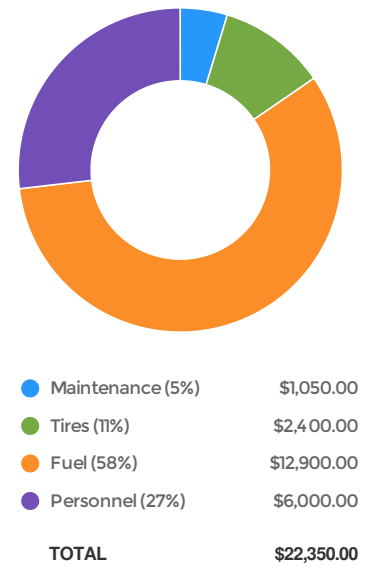
FY2022 Budget  
**\$4,310**

Total Budget (all years)  
**\$22.35K**

Operational Costs by Year



Operational Costs for All Years



## Operational Costs Breakdown

Operational Costs	FY2022	FY2023	FY2024	FY2025	FY2026
Maintenance	\$210	\$210	\$210	\$210	\$210
Tires	\$800		\$800		\$800
Fuel	\$2,300	\$2,500	\$2,700	\$2,700	\$2,700
Personnel	\$1,000	\$1,100	\$1,200	\$1,300	\$1,400
<b>Total</b>	<b>\$4,310</b>	<b>\$3,810</b>	<b>\$4,910</b>	<b>\$4,210</b>	<b>\$5,110</b>

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# AIRPORT REQUESTS

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# Safety Area Improvement

FY21-FY22 Design costs

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Est. Start Date	06/07/2021
Est. Completion Date	06/07/2025
Department	Airport
Type	Capital Improvement
Project Number	3-04-0025-036-2021

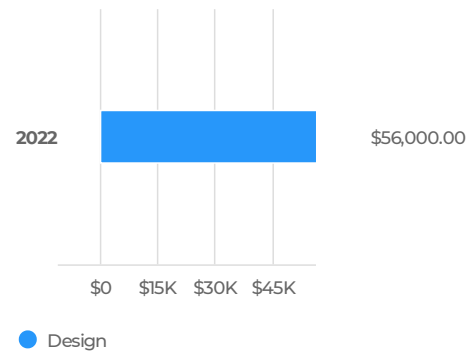
<b>Request Details</b>	
Strategic Focus Area	Safety and Security

## Capital Cost

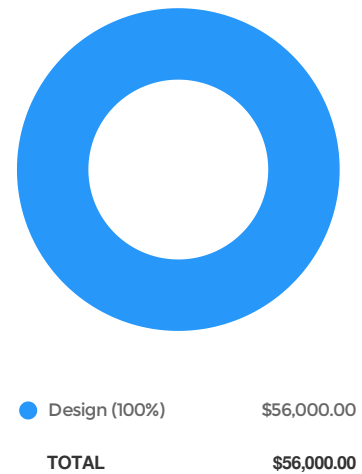
FY2022 Budget  
**\$56,000**

Total Budget (all years)  
**\$56K**

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown	
<b>Capital Cost</b>	<b>FY2022</b>
Design	\$56,000
<b>Total</b>	<b>\$56,000</b>

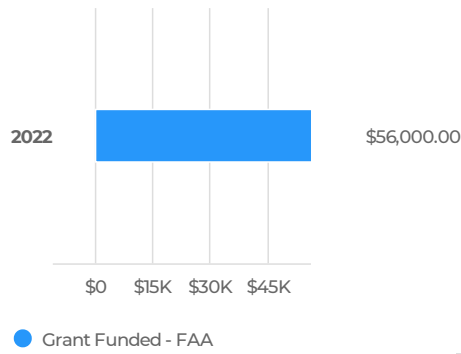


# Funding Sources

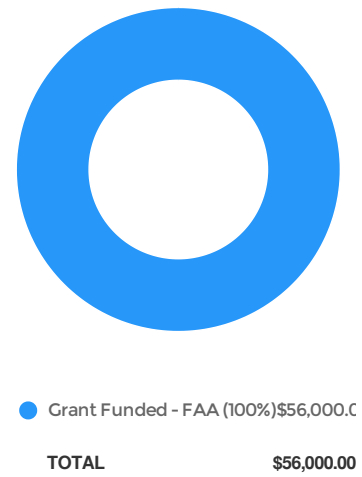
FY2022 Budget  
**\$56,000**

Total Budget *(all years)*  
**\$56K**

Funding Sources by Year

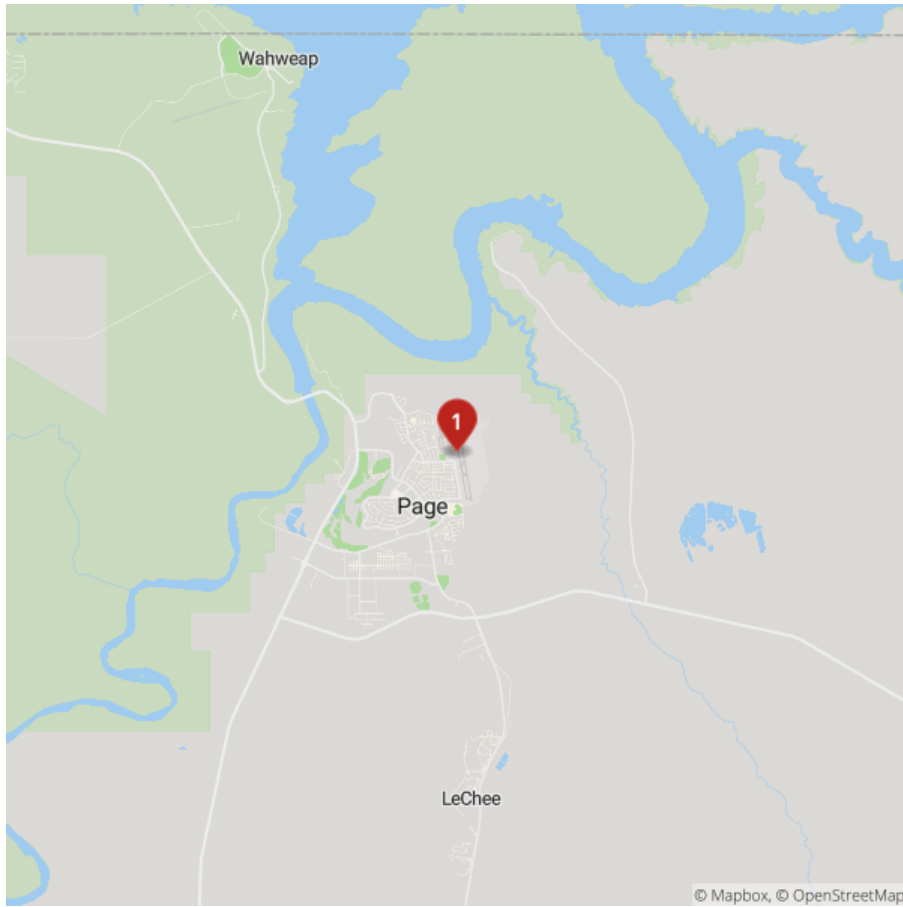


Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Grant Funded - FAA	\$56,000
<b>Total</b>	<b>\$56,000</b>

## Project Location



## Projected Timeline

Jun 7, 2021

Grant agreement signed

Aug 25, 2021

1st payment request for period 6-23-2021 to 7-09-2021. 2.76% Complete

Sep 14, 2021

2nd payment request for period 7-10-2021 to 8-6-2021. 3.62% Complete

# Runway Safety Area Grading Project

RSA

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Airport
Type	Capital Improvement

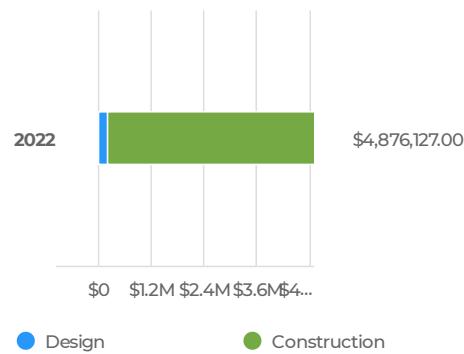
<b>Request Details</b>	
Strategic Focus Area	Safety and Security

## Capital Cost

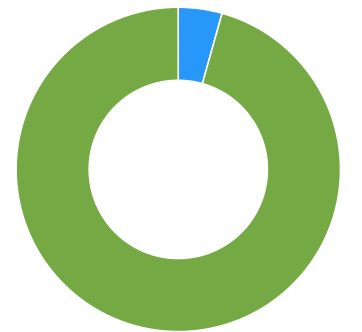
FY2022 Budget  
**\$4,876,127**

Total Budget (all years)  
**\$4.876M**

Capital Cost by Year



Capital Cost for All Years



Design (4%)	\$212,377.00
Construction (96%)	\$4,663,750.00
<b>TOTAL</b>	<b>\$4,876,127.00</b>

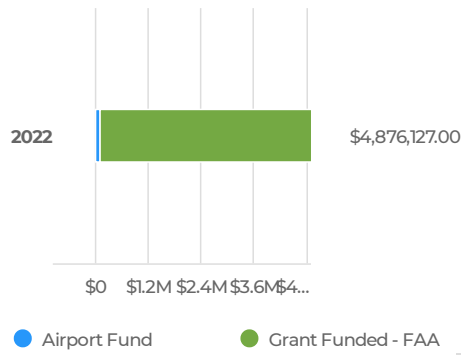
Capital Cost Breakdown	
Capital Cost	FY2022
Design	\$212,377
Construction	\$4,663,750
<b>Total</b>	<b>\$4,876,127</b>

# Funding Sources

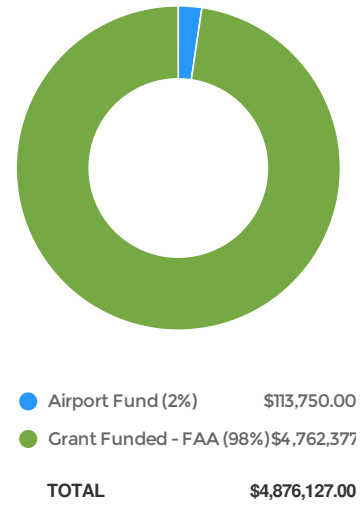
FY2022 Budget  
**\$4,876,127**

Total Budget *(all years)*  
**\$4.876M**

Funding Sources by Year



Funding Sources for All Years

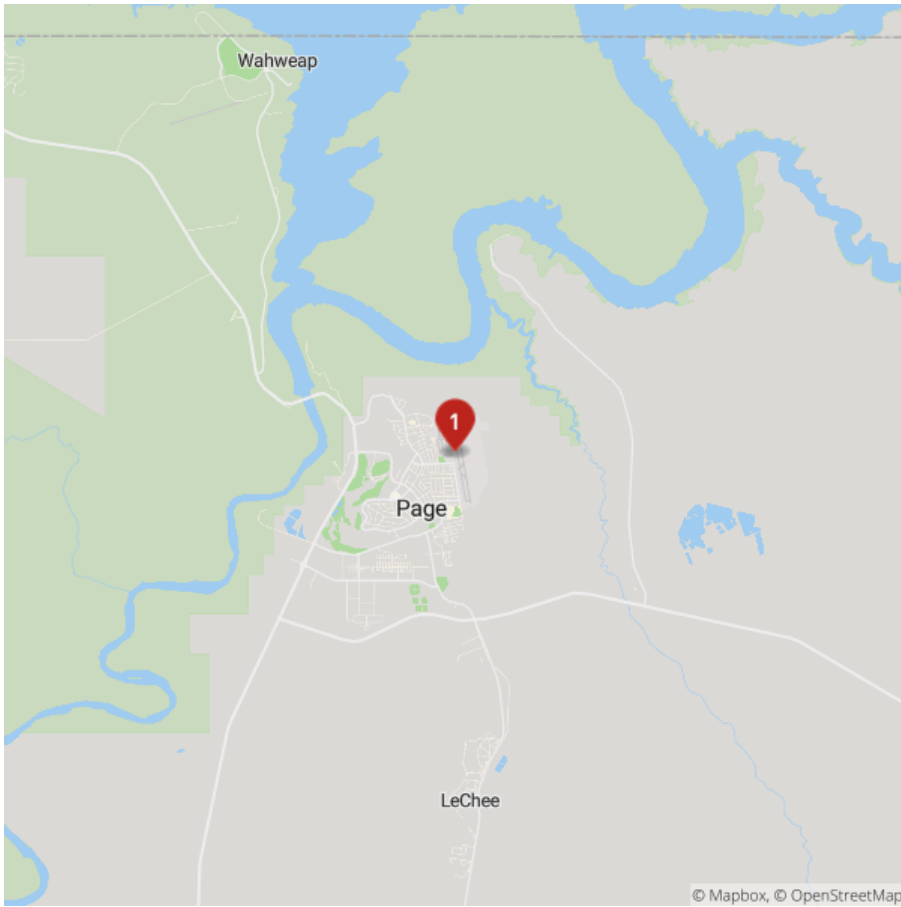


## Funding Sources Breakdown

Funding Sources	FY2022
Airport Fund	\$113,750
Grant Funded - FAA	\$4,762,377
<b>Total</b>	<b>\$4,876,127</b>

## Project Location

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# South Ramp and Taxiway Design

Reconstruction

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Est. Start Date	07/14/2020
Est. Completion Date	07/14/2024
Department	Airport
Type	Capital Improvement
Project Number	3-04-0025-034

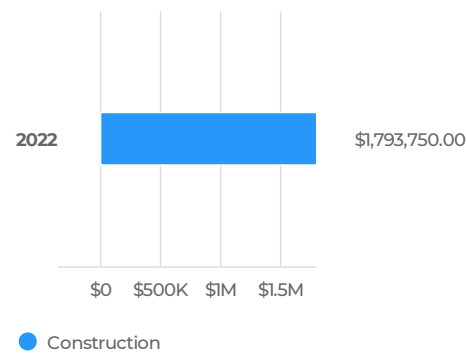
<b>Request Details</b>	
Strategic Focus Area	Safety and Security

## Capital Cost

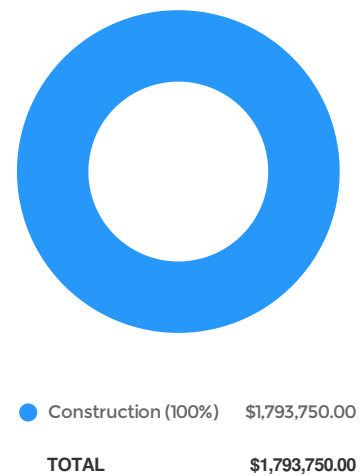
FY2022 Budget  
**\$1,793,750**

Total Budget (all years)  
**\$1.794M**

Capital Cost by Year



Capital Cost for All Years



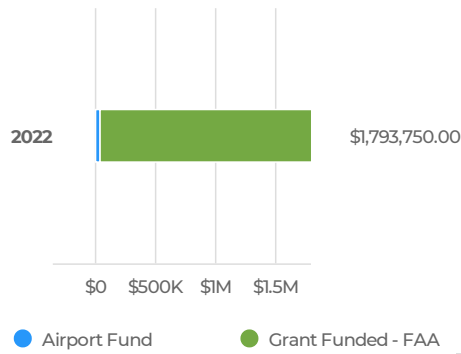
Capital Cost Breakdown	
<b>Capital Cost</b>	<b>FY2022</b>
Construction	\$1,793,750
<b>Total</b>	<b>\$1,793,750</b>

# Funding Sources

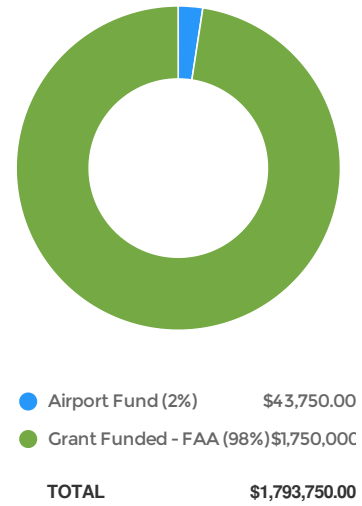
FY2022 Budget  
**\$1,793,750**

Total Budget (all years)  
**\$1.794M**

Funding Sources by Year



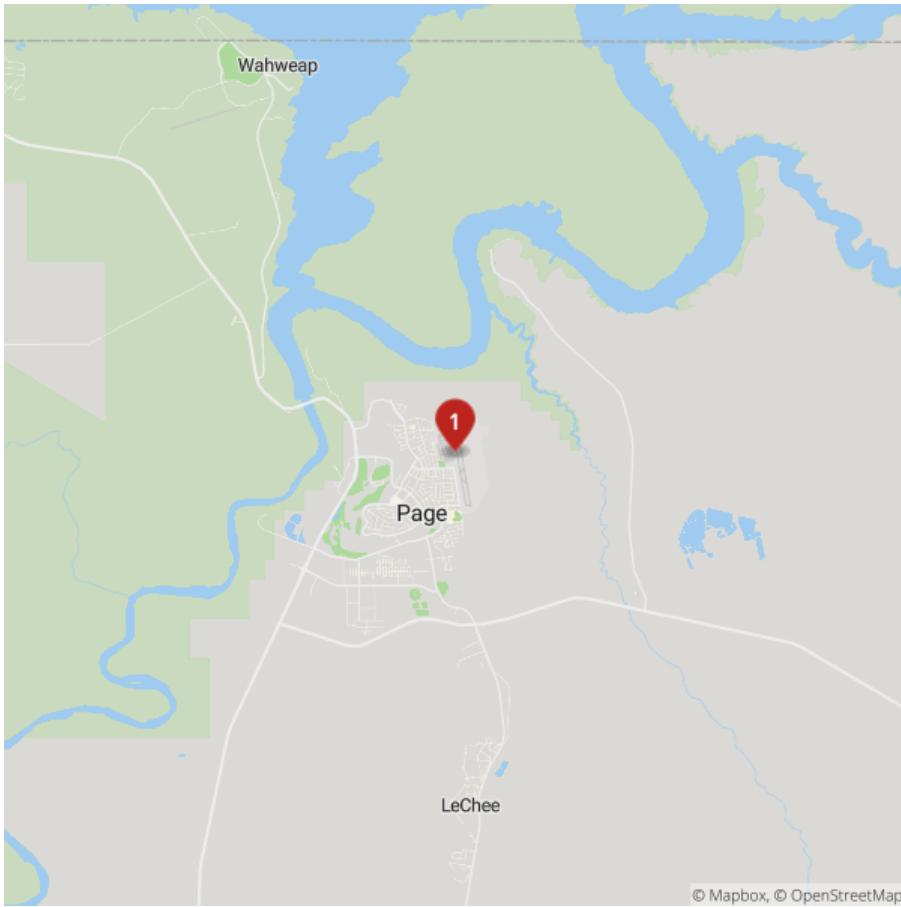
Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Airport Fund	\$43,750
Grant Funded - FAA	\$1,750,000
<b>Total</b>	<b>\$1,793,750</b>

## Project Location

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# Terminal Addition

Terminal

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Airport
Type	Capital Improvement

**Request Details**

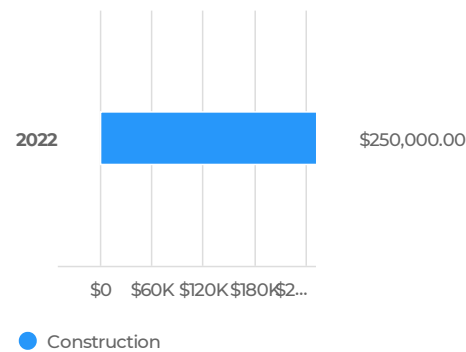
Strategic Focus Area: Safety and Security

## Capital Cost

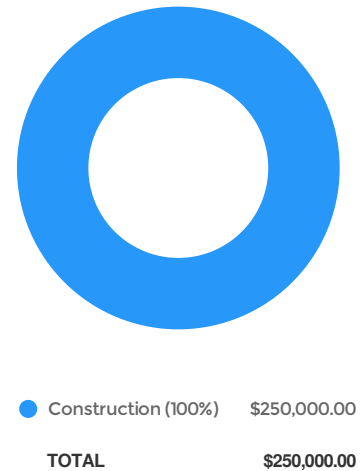
FY2022 Budget  
**\$250,000**

Total Budget (all years)  
**\$250K**

Capital Cost by Year



Capital Cost for All Years



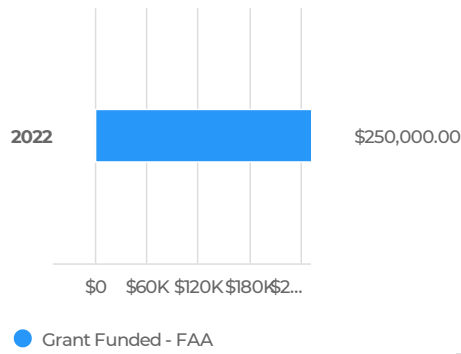
Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$250,000
<b>Total</b>	<b>\$250,000</b>

# Funding Sources

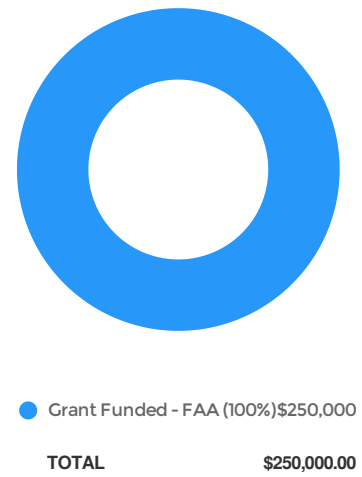
FY2022 Budget  
**\$250,000**

Total Budget (all years)  
**\$250K**

Funding Sources by Year



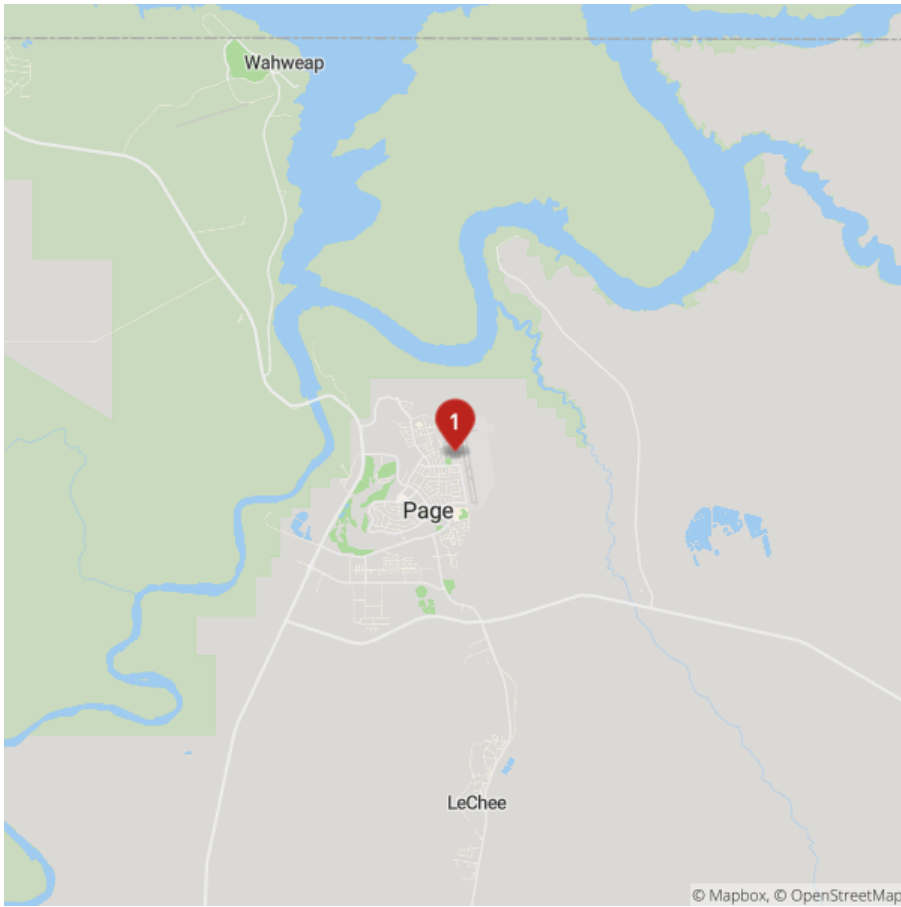
Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Grant Funded - FAA	\$250,000
<b>Total</b>	<b>\$250,000</b>

## Project Location

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# Windcone Relocation

Relocation

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Airport
Type	Capital Improvement

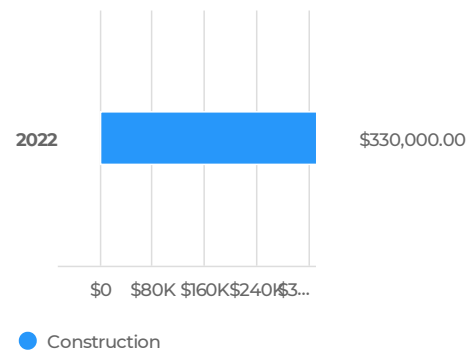
<b>Request Details</b>	
Strategic Focus Area	Safety and Security

## Capital Cost

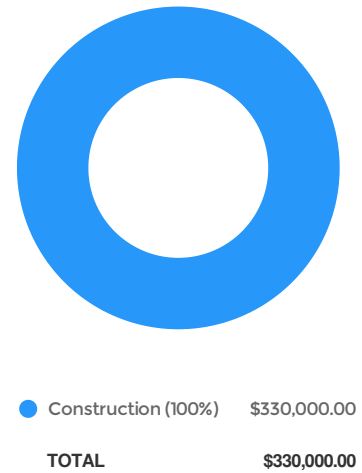
FY2022 Budget  
**\$330,000**

Total Budget (all years)  
**\$330K**

Capital Cost by Year



Capital Cost for All Years



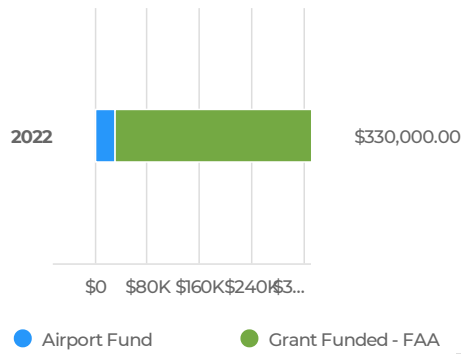
Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$330,000
<b>Total</b>	<b>\$330,000</b>

# Funding Sources

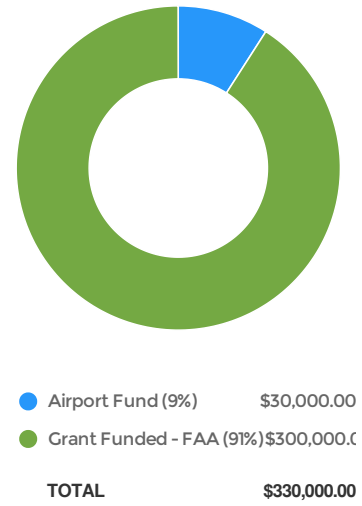
FY2022 Budget  
**\$330,000**

Total Budget (all years)  
**\$330K**

Funding Sources by Year



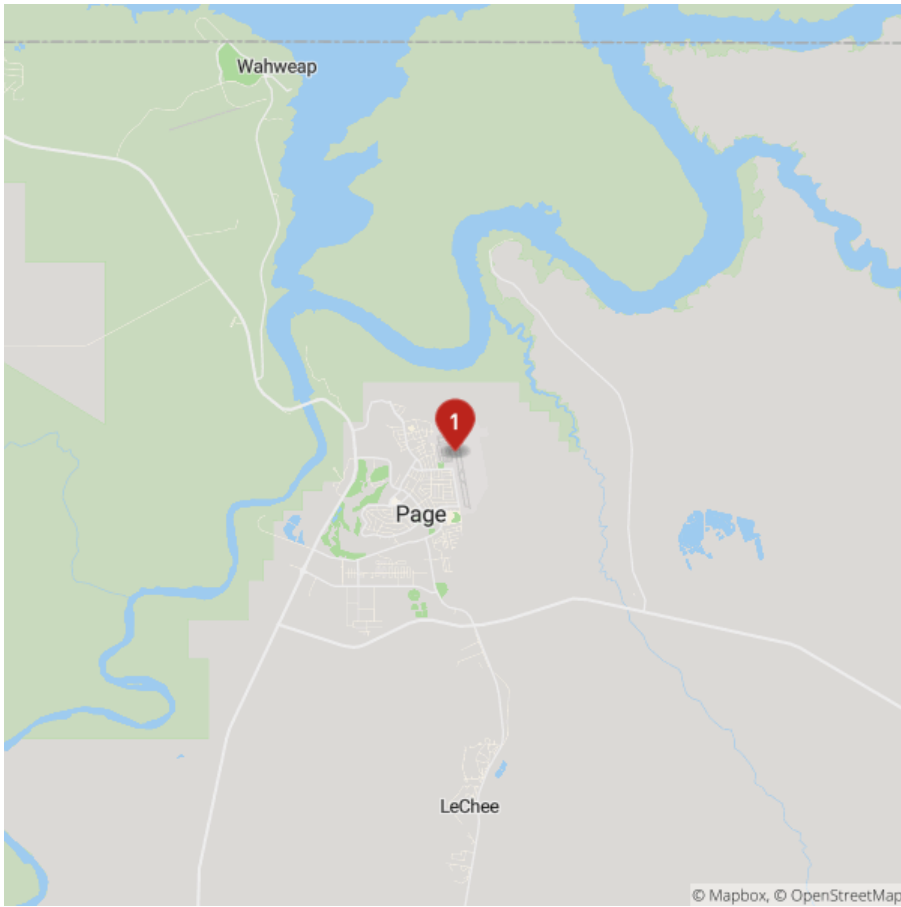
Funding Sources for All Years



Funding Sources Breakdown	
Funding Sources	FY2022
Airport Fund	\$30,000
Grant Funded - FAA	\$300,000
<b>Total</b>	<b>\$330,000</b>

## Project Location

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# **CEMETERY EXPENSES REQUESTS**

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# Westside Development

Westside development

Submitted By	Kristy Monroe
Request Owner	Kristy Monroe
Department	Cemetery Expenses
Type	Capital Improvement

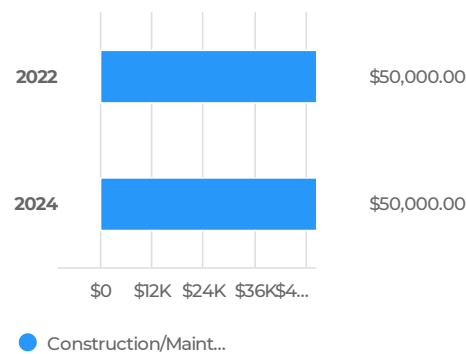
Request Details			
Type of Project	Other improvement	Strategic Focus Area	None

## Capital Cost

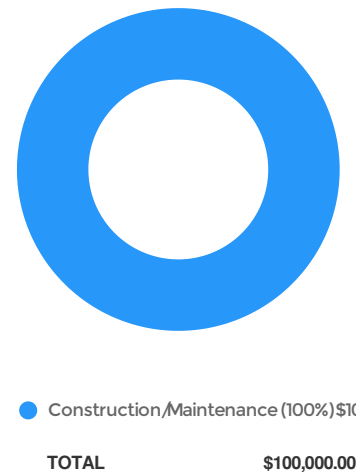
FY2022 Budget  
**\$50,000**

Total Budget (all years)  
**\$100K**

Capital Cost by Year



Capital Cost for All Years



Capital Cost Breakdown		
Capital Cost	FY2022	FY2024
Construction/Maintenance	\$50,000	\$50,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>

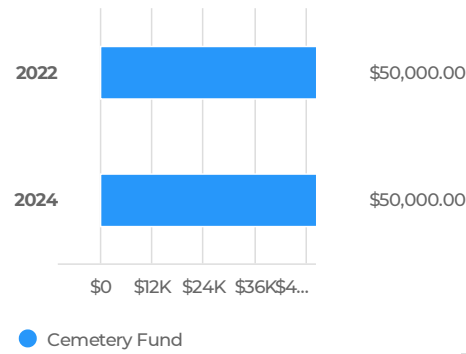


# Funding Sources

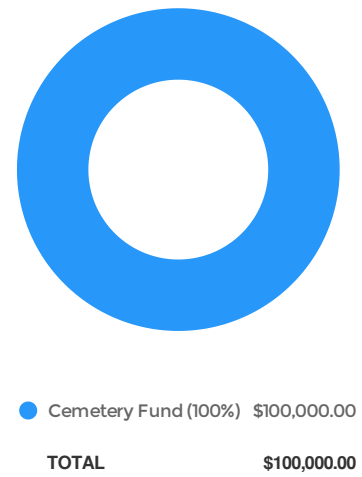
FY2022 Budget  
**\$50,000**

Total Budget (all years)  
**\$100K**

Funding Sources by Year



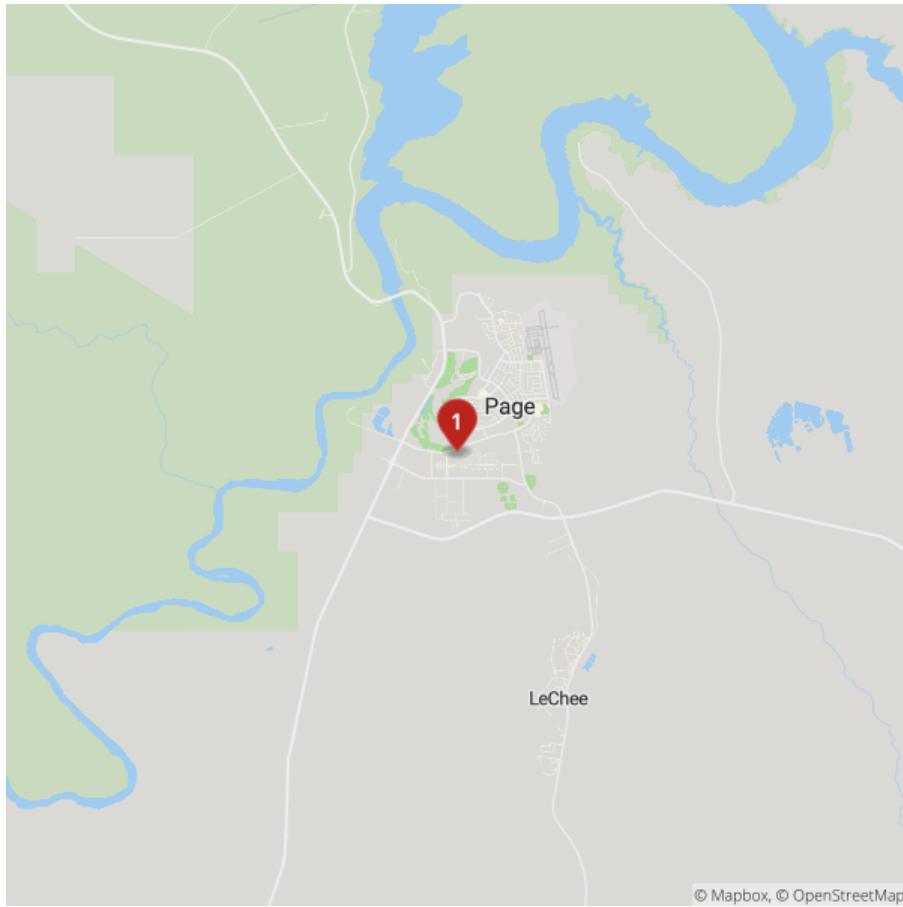
Funding Sources for All Years



Funding Sources Breakdown		
Funding Sources	FY2022	FY2024
Cemetery Fund	\$50,000	\$50,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>

## Project Location

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## Glossary

**Abatement:** A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

**Accounting System:** The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

**Accrual Basis of Accounting:** A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

**Accrued Interest:** The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

**ADA:** Acronym that stands for Americans with Disabilities Act. A measure passed by the federal government that became effective January 1994, that requires, among other things, the City to make all programs and facilities accessible to any handicapped person who asks for it.

**Adopted Budget:** A plan of financial operations approved by the City Council and established by resolution which reflects approved tax rates, estimates of revenues, expenditures, transfers, departmental objectives, and performance/workload indicators for a fiscal year.

**ADOT:** Acronym that stands for Arizona Department of Transportation.

**Agency Funds:** These funds account for assets held by an entity in a trustee capacity or as an agent for individuals, private organizations, other governmental organizations, or other funds. This is a type of fiduciary fund.

**AHCCCS:** An acronym for "Arizona Health Care Cost Containment System." Arizona counties make a contribution to the State-managed AHCCCS system based on a formula proscribed by State law. The AHCCCS program provides indigent health care.

**ALTCS:** An acronym for "Arizona Long-Term Care System" which provides indigent long-term care. Counties make a contribution to ALTCS based on a formula established by State law.

**Amortization:** The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

**Annual Financial Audit:** The independent review of the financial position and reporting procedures of a local government entity.

**Annualize:** To calculate the full-year cost of any budget changes made mid-fiscal year for the purpose of adding that cost to a prepared annual budget.

**Appropriation Ordinance:** The official document adopted by the City Council establishing the legal authority to obligate and expend resources.

**Appropriation:** A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

**Arbitrage:** As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

**ASRS:** Acronym for Arizona State Retirement System, a state agency that administers a pension plan, long-term disability plan, retiree health insurance plans and other benefits to qualified government workers.

**Assessed Valuation:** A value that is established for real and personal property for use as a basis for levying property taxes. NOTE: The City of Page does not assess property tax at this time.

**Assessment Ratio:** The ratio at which the tax rate is applied to the tax base.

**Asset:** Resources owned or held by a government which have monetary value.

**Attrition:** A method of reducing personnel by not filling positions made vacant through resignation, reassignment, transfer, retirement, termination, or means other than layoff.

**Audit Report:** Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

**Audit:** An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

**Available Funds:** Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

**Balance Sheet:** A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

**Balanced Budget:** A budget where total expenditures do not exceed total revenues and other sources.

**Basis of Accounting:** A term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

**Betterments (Special Assessments):** Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

**Bond and Interest Record:** (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

**Bond Issue:** Generally, the sale of a certain number of bonds at one time by a governmental unit.

**Bond Rating (Municipal):** A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

**Bond Refinancing:** The payoff and re-issuance of bonds in order to obtain an improved interest rate and/or bond conditions.

**Bond:** A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

**Bonds Authorized and Unissued:** Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

**Budget Amendment:** A procedure to revise a budget appropriation either by City Council approval through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by City Manager authorization to adjust appropriations within a departmental budget. These are discouraged.

**Budget Basis:** The form of accounting utilized throughout the budget process. The City's budget for general government is on the modified accrual basis. Revenues are recorded when they are both measurable and available. Liabilities are recognized when incurred (except for long-term debt which is carried in the general long-term debt account group). The City's accounting records for the Enterprise Funds are maintained on a full accrual basis; revenues are recognized when earned and expenses are recognized when incurred.

**Budget Calendar:** The schedule of key dates or milestones that the City follows during the preparation, adoption, and administration of the budget.

**Budget Carryforward:** The departments are responsible for requesting and verifying carry-forward. Carryforwards are most frequently used during construction of large capital projects such as buildings, streets, and sewers.

**Budget Document:** This document is used to present a comprehensive financial program to the citizens of the City of Page, the City Council, and other interested parties.

**Budget Message:** The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

**Budget Policies:** General and specific guidelines that govern financial plan preparation and administration.

**Budget:** A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

**Budgetary Control:** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

**Budgeted Funds:** Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body.

**Capital Assets:** All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

**Capital Budget:** An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

**Capital Expenditure:** An expenditure used from a department's operating budget for the acquisition of a capital asset. A capital asset is an item that costs \$5,000 or more and has an assigned useful life of at least one year. Capital assets should be budgeted and itemized in the capital outlay object codes.

**Capital Improvements Plan (CIP):** A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones.

**Capital Improvements Plan Budget:** A Capital Improvement Plan (CIP) Budget is a budget separate from the operating budget. Items in the CIP are usually construction or renovation projects designed to improve the value of the government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling.

**Capital Project:** A major construction, acquisition, or renovation activity which adds value to a government's physical assets or significantly increases its useful life; also called a capital improvement.

**Capital Projects Budget:** A spending plan for improvements to or acquisition of city-owned land, facilities, and/or infrastructure. The capital budget (1) balances revenues and expenditures, (2) specifies the sources of revenues, (3) lists each project of acquisition, and (4) must ordinarily be approved by the legislative body.

**Capital Projects Fund:** A fund created to account for financial resources to be used for the acquisition, construction, or renovation of major capital facilities (other than those financed by proprietary funds, special assessment funds, and trust funds).

**Capitalized Interest:** A portion of the proceeds of an issue that is set aside to pay interest in the securities for a specified period of time. Interest is commonly capitalized for the construction period of a revenue producing project and sometimes for a period thereafter, so that debt service expense does not begin until the project is expected to be operational and producing revenues. Sometimes referred to as "funded interest."

**Carry Forward:** Cash available at the end of the fiscal year.

**Cash Basis:** A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Cash Management:** The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

**Cash:** Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

**CDBG:** Acronym that stands for Community Development Block Grant. A source of grant funding for a variety of projects.

**Certificate of Deposit (CD):** A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

**Chart of Accounts:** A chart that assigns a unique number to each type of transaction (e.g., salaries or for recording revenues and expenditures that fits the organizational structure and adheres to statutory and financial reporting requirements).

**CIP:** Acronym that stands for (1) Capital Improvements Program and (2) Construction in Progress.

**City Sales Tax:** A general excise tax levied on all applicable categories of sales expressed as a percentage of the State Sales Tax.

**Classification of Real Property:** Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

**Collective Bargaining:** The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

**Commodities:** Expendable items that are consumable or have a short life span, such as office supplies, gasoline, and small equipment.

**Compensated Absences:** Compensated absences are absences for which employees will be paid, such as vacation, sick leave, or other leave.

**Construction in Progress:** Entry records tracking the cost of construction work, which is not yet completed (typically, applied to capital budget items). A CIP item is not depreciated until the asset is placed in service.

**Consumer Price Index:** The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services:** Services rendered to a government by private firms, individuals, or other governmental agencies (e.g., rents, maintenance agreements, and professional consulting services)

**Contributed Capital:** Contributed capital is created when a general capital asset is transferred to a proprietary fund or when a grant is received that is externally restricted to capital acquisition or construction

**Control Account or Control Group:** The identity given to expenditure types, such as personnel costs, services and supplies, and capital outlay expenditures.

**Cost-Benefit Analysis:** A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

**Debt Burden:** The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

**Debt Limitation:** The limit set on the issuance of general obligation bonds per State constitution. For general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city services as water, lights, sewers, development of open spaces, preserves, parks, playgrounds and recreational facilities. The City currently has no general obligation bonds.

**Debt Service Fund Requirements:** The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

**Debt Service Fund:** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Debt Service:** The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

**Deferred Compensation Agency Fund:** The City administered fund that is used to account for the monies held for employees who elect to make cash contributions, through payroll deduction, to a tax-deferred plan known as the 457 Plan.

**Deficit:** The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

**Department:** A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation:** This is the amount of expense charged against earnings by an organization to write off the cost of a capital asset over its useful life, giving consideration to wear and tear, obsolescence and salvage value. If the expense is assumed to be incurred in equal amounts in each business period over the life of the asset, the depreciation method used is straight line (SL).

**Designated Fund Balance:** A portion of unreserved fund balance designated for a specific future use.

**Direct Debt:** The sum of the total bonded debt and any unfunded debt (i.e. short-term notes) of the City for which the City has pledged its "full faith and credit." This does not include the debt of overlapping jurisdictions.

**Employee Related Expenditures (ERE):** The ERE included in the Adopted Budget are the City's share of an employee's fringe benefits and taxes. ERE provided by the City of Page include FICA (Social Security), Medicare, employee and dependent health insurance, dental, vision, unemployment, life insurance, retirement, and workers compensation.

**Encumbrance:** A reservation of funds for an anticipated expenditure prior to actual payment of that specific item. Funds usually are reserved or encumbered with a purchase order prior to the actual cash payment being disbursed.

**Encumbrance:** A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

**Enterprise Funds:** An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery—direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

**Equalized Valuations (EQVs):** The determination of the full and fair cash value of all property in the community that is subject to local taxation.

**Estimated Receipts:** A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year.

**Exemptions:** A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

**Expenditure Limitation:** A state imposed limit placed on expenditures of the City.

**Expenditure:** An outlay of money made by municipalities to provide the programs and services within their approved budget.

**Expense:** Charges incurred for operations, maintenance, interest, or other charges.

**Fees:** Charges for direct receipt of a public service on the party receiving the service.

**FEMA:** Acronym that stands for Federal Emergency Management Agency. A federal agency that provides funding for grants related to hazard mitigation.

**FICA:** Acronym for Federal Insurance Contributions Act, federal law that requires three separate taxes from wages paid to employees. Comprised of Social Security tax, Medicare tax, and Medicare surtax (surtax for employees earning over \$250,000 annually).

**Fiduciary Funds:** Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

**Financial Accounting Standards Board (FASB):** This private, non-profit organization is responsible for determining standards of accounting principles. These principles are commonly referred to as the Generally Accepted Accounting Principles (GAAP).

**Financial Plan:** A parent document for the budget that establishes management policies, goals, and objectives for all programs within the City.

**Fiscal Policy:** A government agency's adopted policy for managing revenues, spending, and debt related to the government services and programs it provides and its capital investment; fiscal policy establishes agreed-upon principles and guidelines for the planning and programming of government budgets and their funding.

**Fiscal Year:** The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Page has specified July 1 through June 30 as its fiscal year.

**Fixed Assets:** Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

**Fixed Costs:** Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

**Float:** The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

**Full Accrual Accounting:** A basis of accounting in which revenue is recognized when earned and expenses are recognized when incurred.

**Full Faith and Credit:** A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

**Full-Time Equivalent (FTE):** A value equivalent to the number of employees paid full time (forty hours per week or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to a 0.5 FTE.

**Function:** A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

**Fund Accounting:** Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

**Fund Balance/Equity:** The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances, carried forward into the next fiscal year, or reverted back to a granting agency if such is contractually stipulated.

**Fund Transfers:** Transferring monies between funds is a tool for maintaining a structurally-balanced budget.

**Fund:** An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

**FY:** Abbreviation for fiscal year, the time period designated by the City signifying the beginning and ending period for recording financial transactions.

**GASB 34:** A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

**GASB 45:** This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

**General Fixed Asset Account Group:** A self-balancing group of accounts established to account for fixed assets of the City. This does not include fixed assets of the Enterprise Funds. These are included in the Enterprise Fund.

**General Fund:** The fund used to account for most financial resources and activities governed by the normal appropriation process.

**General Governmental Revenue:** The revenues of a government other than those derived from and retained in an enterprise fund.

**General Long-term Debt Account Group:** An account group that accounts for the balances due on long-term indebtedness that has been financed. The group also accounts for the dollar value of the accrued vacation and other compensated absences of city employees.

**General Obligation Bonds:** Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

**Generally Accepted Accounting Principles (GAAP):** These are the uniform minimum standards for financial accounting and reporting, reflecting the rules and procedures that define accepted accounting principles.

**GIS:** Acronym for geographic information system, a system designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.

**Goal:** A goal is the purpose towards which an endeavor is directed. A goal supports a department's mission statement and a citywide priority. Goals should include expected performance levels (i.e., citizen satisfaction levels, turnaround times, efficiencies, etc.) and are results-oriented, specific, state outcomes in measurable terms, and attainable within a specifically-stated timeframe.

**GOHS:** Acronym that stands for Governor's Office of Highway Safety. A state agency that provides funding for grants related to traffic enforcement programs.

**Governing Body:** A board, committee, commission, or other executive or policymaking body of a municipality or school district.

**Governmental Accounting Standards Board (GASB):** An independent not-for-profit organization that is responsible for issuing accounting standards for state and local governments.

**Governmental Fund:** A generic classification used by GASB to refer to all funds other than proprietary and fiduciary funds. The general fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as governmental funds. Governmental funds are said to be expendable; that is, resources are received and expended, with no expectation that they will be returned through user or departmental charges. Revenues and expenditures (not expenses) of governmental funds are recognized on the modified accrual basis of accounting.

**Grant Revertment:** When a government entity in receipt of a grant reverts any unexpended funds from the grant award to the granting agency.

**Grant:** A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

**Gross Pledge or Gross Revenue Pledge:** A pledge that all revenues received will be used for debt service prior to deductions for any costs or expenses.

**Highway User Revenue Fund (HURF):** The Special Revenue Fund that accounts transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to Cities by the state.

**HURF:** Acronym that stands for Highway User Revenue Fund.

**Improvement District:** An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

**Incremental Budgeting:** A budgeting process in which precedent determines how funds will be allocated among departments and programs. Under incremental budgeting, increases in allocations usually occur in small increases over past levels.

**Indirect Cost:** Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

**Industrial Insurance:** Insurance for work-related injuries and illnesses, and pays for approved medical, hospital, and related services essential to an injured worker's treatment and recovery. It also provides partial wage replacement for injured workers who are temporarily unable to work.

**Infrastructure:** The physical assets of a government (e.g., streets or bridges).

**Interest Rate:** The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

**Interest:** Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

**Intergovernmental Revenue:** Revenues from other governments, such as the state and federal government, in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

**Investments:** Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

**iWorQ:** Web-based applications for work management, permit management, code enforcement, and license management for cities and counties.

**JCEF:** Acronym that stands for Judicial Criminal Enhancement Fund.

**Judicial Criminal Enhancement Fund:** The State of Arizona Department of Public Safety administers this fund. This fund provides grant money to local law enforcement authorities to be used to enhance projects designed to prevent or control crimes.

**Land Development:** Capital improvements to preserve land or to enhance its public use. This includes fencing, outdoor lighting, drainage/storm runoff, and planting vegetation, as well as forest thinning.

**Lease Purchase Agreement:** A contractual agreement by which capital outlay may be purchased by making annual lease payments.

**Lease Purchase:** This method of financing allows the City to construct or acquire property and pay for it over a period of time by installment payments rather than an outright purchase. The time payments include an interest charge, which is typically lower than standard rates because the recipient does not have to pay income tax on the interest.

**Levy Limit:** In 1980, the Arizona Constitution was amended to limit the amounts which could be levied on property by the City and other local governments.

**Levy:** To impose taxes for the support of governmentally-provided services.

**Liability:** Resources owned by a government which have monetary value.

**Limited Appointment:** A position whose appointment is made for a specific project within a specific time frame. Limited appointments must be for no more than 24 months in duration.

**Line-Item Budget:** A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

**Local Aid:** Revenue allocated by the state or counties to municipalities and school districts.

**Long-Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Major Fund:** A fund consisting of 10% or more of the associated total revenues, expenditures/expenses, assets, or liabilities of all governmental or all enterprise funds, and 5% or more of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.

**Marginal Cost:** The additional cost of providing service to one more resident or consumer. Once capacity is reached, additional service capacity must be funded, and marginal cost increases substantially.

**Maturity Date:** The date that the principal of a bond becomes due and payable in full.

**Mission Statement:** A clear, concise statement of purpose for the entire City or department. The mission's focal point is broad, yet distinctly describes the City or department goals.

**Modified Accrual Basis of Accounting:** A type of accounting in which revenue is recognized when it is measurable and available to finance the expenditures of the current period and expenditures are generally recorded when the related fund liability is incurred (with some exceptions).

**MPC Bonds:** A method of funding major municipal projects. Citizens do not have to vote on this means of financing, nor are the bonds subject to debt limitation as specified by State constitution.

**MPC:** Acronym that stands for Municipal Property Corporation.

**Municipal(s):** (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

**Municipal Property Corporation:** A non-profit corporation with the main purpose of providing a financing alternative to fund the cost of acquiring, constructing, reconstructing and improving various municipal properties and buildings suitable for use by and for leasing to the City.

**NACOG:** Acronym that stands for Northern Arizona Council of Governments. A council of governments representing western Arizona, headed by an executive board that assist member agencies with the administration of government, community development, planning of municipal facilities and road improvements. This council also determines the distribution of Community Development Block Grant (CDBG) allocations.

**Net Direct Debt (or Net Bonded Debt):** Direct debt minus self-supporting debt.

**Net Pledge or Net Revenue Pledge:** A pledge that net revenues will be used for payment of debt service.

**Non-major Fund:** A fund consisting of less than 10% of the associated total revenues, expenditures/ expenses, assets, or liabilities of all governmental or all enterprise funds, and less than 5% of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.

**Non-operating Expense:** An expense that is not directly related to the provision of services, i.e. debt service.

**Non-operating Revenue:** Revenue that is generated from other sources, i.e. interest, and is not directly related to service activities.

**Non-recurring Expense:** Extraordinary or one-time expense that is not expected to continue over time, at least on a regular basis.

**Non-recurring Revenue:** Extraordinary or one-time revenue that is not expected to continue over time, at least on a regular basis.

**Note:** A short-term loan, typically with a maturity date of a year or less.

**Object Code:** Identifies the expenditure type (e.g., cash, accounts payable, salaries and wages, etc.)

**Objective:** A statement of specific direction, purpose, or intent based on the goals established for a specific department.

**Objects of Expenditures:** A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."



**Obligations:** Amounts which a government may be legally required to meet out of its resources, including both actual liabilities and encumbrances not yet paid.

**Official Statement:** A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

**Operating Budget:** A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

**Operating Expenses:** The cost for personnel, materials, and equipment required for a department to function.

**Operating Revenue:** Funds received as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund, i.e. user charges.

**Operating Transfer:** City resources are transferred between various funds. Transfers are made in order to subsidize projects in other funds. Transfers to other funds always equal transfers from other funds.

**Overlapping Debt:** A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

**Page Utility Enterprises:** Not-for-profit public power entity, owned by the City of Page.

**Performance Budget:** A budget that stresses output both in terms of economy and efficiency.

**Performance Indicators:** Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

**Performance Measure:** As defined by GFOA, a specific quantitative measure or qualitative assessment of results obtained through a program or activity. It summarizes the relationship between inputs and outputs in achieving outcomes with respect to effectiveness, cost (efficiency) and quality.

**Performance Measurement:** As defined by GFOA, a process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes.

**Personal Property:** For property tax purposes in Arizona, personal property is designated as all types of property except land, buildings, or other real property improvements. Taxable personal property includes movable items used for agricultural, commercial, industrial, or rental-residential purposes. Personal property is not attached permanently to real property and may be removed by its owner without damage to the real property. Mobile homes are also personal property unless the owners file an affidavit affixing the mobile home to their real property.

**Personnel Savings:** A savings in general, when budgeted positions are held vacant or employees are paid at a lower rate than was budgeted.

**Personnel Services:** A category of expenditures within the budget that includes salaries, benefits, temporaries, and overtime, etc.

**Pledged Revenues:** These are monies obligated for the payment of debt service and the making of other deposits required by the bond contract.

**Position:** A single specific instance of a job class, whether occupied or vacant, involving duties entailing the services of one person. A position may be full- or part-time as reflected in the FTE value.

**Principal:** The face amount of a bond, exclusive of accrued interest.

**Program Budget:** A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

**Program:** A combination of activities to accomplish an end.

**Proposed Budget:** A plan of financial operations submitted by the City manager to the City Council. This plan reflects estimated revenues, expenditures, transfers, and departmental goals, objectives, and performance/workload indicators.

**Proprietary Funds:** Sometimes referred to as "income determination," "non-expendable," or "commercial-type" funds. They are used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). Revenues and expenses (not expenditures) are accounted for on the full accrual basis.

**PSPRS:** Acronym for Public Safety Personnel Retirement System.

**Public Hearing:** An open meeting regarding proposed operating or capital budget allocations which provides citizens with an opportunity to voice their views on the merits of the proposals.

**Public Safety Personnel Retirement System:** A state agency that administers governmental retirement plan for public safety personnel.

**PUE:** Acronym that stands for Page Utility Enterprises. Not-for-profit public power entity, owned by the City of Page.

**Purchased Services:** The cost of services that are provided by a vendor.

**Racketeering Influenced Criminal Organizations:** A Special Revenue Fund that accounts for the RICO revenues and expenses of the Police Department. Expenditures from this fund are restricted to the furtherance of law enforcement efforts.

**Real Property:** Real estate, including land and improvements (buildings, fencing, paving) classified for purposes of assessment.

**Recurring Expenditures:** Expenses expected to be funded every year in order to maintain current/status quo service levels.

**Recurring Revenues:** Revenues that can reasonably be expected to continue year to year, with some degree of predictability.

**Refunding of Debt:** Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

**Reserve Fund:** An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

**Reserve:** An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Resolution:** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources:** The total amount available for appropriation including estimated revenues, fund transfers, and beginning fund balances.

**Revaluation:** The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

**Revenue Anticipation Note (RAN):** A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

**Revenue Bond:** A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

**Revenue Neutral Position:** A position is considered to be revenue neutral when its expenditure impact, i.e., its total cost, is directly offset by the generation of incremental (or "new") revenue.

**Revenue:** Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

**Revolving Fund:** Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

**RICO:** Acronym that stands for Racketeering Influenced Criminal Organizations.

**Risk Management:** An organized attempt to protect a government's assets against loss in the most economical method.

**Sale of Real Estate Fund:** A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

**SCBA:** Acronym for self-contained breathing apparatus.

**Self-Contained Breathing Apparatus:** Device worn by rescue workers, firefighters, and other to provide breathable air in an immediately dangerous to life or health atmosphere.

**Self-Supporting Debt:** Debt for which the City has pledged a repayment source separate from its general tax revenues (i.e. Wastewater bond repaid from wastewater user charges/improvement district (assessment) bonds utility income/special assessment bonds).

**Service Area:** These are made up of departments with similar goals and priorities with a common purpose and common issues to address.

**Service Level:** Services or products which comprise actual or expected output of a given program. Focus is on results, not measures or workload.

**Services:** A service is the productive outcome that the customer receives from a department.

**Source of Revenue:** Revenues are classified according to their source or point of origin.

**Special Assessment:** A tax or levy customarily imposed against only those specific parcels of real estate that will benefit from a proposed public improvement like a street or sewer. NOTE: The City of Page does not assess property tax at this time.

**Special Improvement District Bonds:** Special improvement district bonds can be issued by a city to finance improvements in specific areas of the municipality. The property owners benefiting from the improvements are assessed to pay for the cost of retiring the bonds. This type of finance mechanism is generally used for such projects as street improvements and the extension of sewer lines.

**Special Revenue Fund:** A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific-purpose expenditures.

**Stabilization Fund:** A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

**Strategic Goal:** A strategic goal translates resources into significant results to be achieved over the next two to five years providing the basis for evaluating the department as a whole.

**Strategic Plan:** A strategic plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the City of Page, and the public about how the department is organized to deliver results to its customers. It outlines the results that the department is accountable for achieving. The plan provides the opportunity for all department staff to observe how they contribute at all levels in the organization.

**Structurally Balanced Budget:** Supports financial sustainability for multiple years into the future by identifying key items: recurring and non-recurring revenues, recurring and non-recurring expenditures, and reserves.

**Surplus Revenue:** The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

**Tax Rate:** The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

**Tax Title Foreclosure:** The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

**Taxes:** Compulsory charges levied by a government for the purpose of financing services performed for the common benefits of the people. This term does not encompass special assessments.

**Tentative Budget:** A preliminary adoption of the budget that sets the expenditure "ceiling" that legally cannot be exceeded during a given fiscal year.

**Trend:** A documented recurrence of measurable events or circumstances over time that is increasing, decreasing, or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend.

**Trust Fund:** In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

**Uncollected Funds:** Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

**Undesignated Fund Balance:** Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

**Unencumbered Fund Balance:** Amount of an appropriation neither expended nor encumbered; generally available for future purposes.

**Unreserved Fund Balance (Surplus Revenue Account):** The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

**Valuation (100 Percent):** The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

**Variable Cost:** A cost that increases or decreases relative to increases/decreases in the amount of service provided.

**Vehicle License Tax:** Also known as Auto-Lieu, a tax paid to the State by drivers when registering vehicles as part of the total registration cost, a portion of which is returned to the counties by the State.