



City of Page, Arizona **FY2026 Budget**



Final Version - 10/23/2025



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INTRODUCTION

Distinguished Budget Presentation Award FY2025



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Page
Arizona**

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morrill

Executive Director

Budget Schedule

RESOLUTION NO. 1334-25

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF PAGE, COCONINO COUNTY, ARIZONA, ADOPTING A BUDGET FOR THE FISCAL YEAR 2025-2026.

WHEREAS, in accordance with the provisions of Title 42 Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did on May 28, 2025 make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Page; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the City Council met on June 25, 2025, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expense or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 25, 2025 at the office of Council for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A);

NOW, THEREFORE, BE IT RESOLVED BY the Mayor and City Council of the City of Page, Arizona, that said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Page for the fiscal year 2025-2026.

PASSED AND ADOPTED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF PAGE, COCONINO COUNTY, ARIZONA this 25th day of June 2025, by the following vote:

Ayes	<u>6</u>
Nays	<u>0</u>
Abstentions	<u>0</u>
Absent	<u>1</u>

CITY OF PAGE

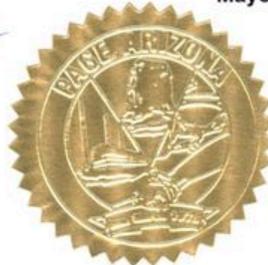
By *Alfonso R. Kichawa*
Mayor

ATTEST:

[Signature]
City Clerk

APPROVED AS TO FORM:

[Signature]
City Attorney



Budget Message



Budget Message

Mayor Kidman and Members of Page City Council:

The annual budget assures the efficient, effective, and economical use of the City's resources, as well as establishing that the highest priority objectives are accomplished. Through the budget, the City Council and staff set the direction of the City. The budget is expected to keep in mind both the positive and negative events happening within the City of Page. This document gives the City Council the ability to allocate resources and establish priorities.

The Fiscal Year 2026 Budget is respectfully submitted to Steven Kidman, the City Council, and residents of Page, Arizona. This budget represents the City Council's commitment to strong financial management practices and a strategic plan for continued growth and a sustained future. This budget document has been a collaboration between the City Manager, Department Managers, City staff, and members of the Page City Council to be used as a tool to identify funding priorities, reflect the needs and desires of the community, and to guide management throughout the year by clearly setting forth the goals and objectives of the Council for the coming year.

As a whole, the City of Page is in a strong financial position considering the economic challenges that other communities are currently facing. The General Fund is stable and actually continues to grow. The Emergency Reserve Fund has reached an amount that the City Council feels is an appropriate amount to sufficiently provide for any circumstance that may arise and would be able to support any event that may unexpectedly happen. The Reserve Fund has now reached \$12 million.

The City of Page does still face some daunting problems, similar to communities in the surrounding area and even nationwide. We still have issues with having affordable housing because of the impact of short-term rental properties. We do see the possibility of this problem turning toward a more positive outlook in the future. We still have concerns over child care within the community that seem to hinder hiring qualified staff within the city. We completed a Classification and Compensation Study this last year and have begun to make appropriate salary adjustments as a result of that study. We appreciate the support from our City Council in recognizing our staffing issues and the compensation that we have been lacking. The outlook for Page remains very positive as we work through some of our past challenges as well as those that are forthcoming. Page's tourism numbers have increased significantly in the last few years, but we do anticipate a possible decrease in tourism this next year. We have seen many community groups that are working to improve the economic situation in the city. There has been a noticeable increase in interest in corporate leaders in the City of Page. The City of Page has experienced an uptick of developers expressing wants to begin new planned communities. The recovery process has already begun, which will enhance the goal of being a stable economy and consequently predictable steadfast revenues.

The priorities still remain strong in focusing on ways to enhance staff retention, mitigate our affordable housing issues, increase tourism to the City of Page and implement the Capital Projects that our community has been asking for. Our expenditure budget has increased by \$31M from the prior year to accommodate these priorities and it is our focus this year to accomplish these goals.

The City of Page's taxable revenue for the General Fund has been on a steady incline over the last several years. Last fiscal year (2025) the City sales tax revenue increased by \$2.5M from the previous year (2024). The City of Page has seen a record increase in sales tax contributions to the General Fund as of FY 2025. We closed the year with the highest amount

of sales tax revenue being received in one year thus far, with a total of \$19,117,088.

The City of Page once again saw an increase in health insurance costs for staff this year of around 4% that was added to this year's budget. In reviewing the past performance of our policy, Page has been very lucky to be able to keep this cost down. With this ever-increasing expense, the City Council may need to consider a greater contribution from the employees. I will continue to review our policy and continue to entertain new options for employee health insurance coverage.

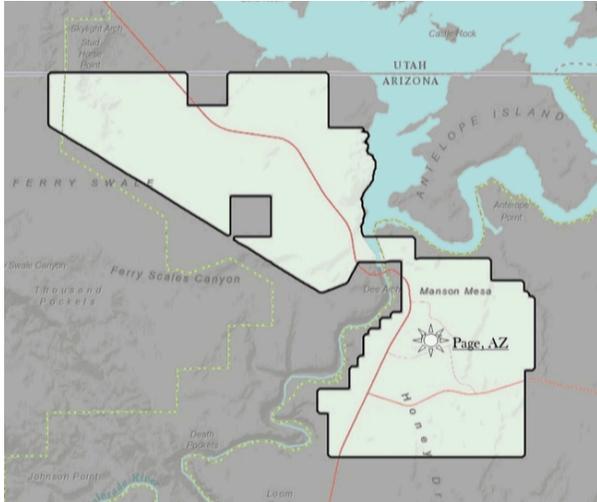
This fiscal year we re-evaluated some of our staffing needs and restructured a couple of departments. We have re-instituted the Community Services Department, and placed the Library, Community Center, Recreation, Special Events and Parks & Trails Maintenance Departments to fall under the umbrella of Community Services. In fiscal year 2025, the City budgeted 222.5 FTEs (City 187.5 & Public Utility 35), an increase from prior years. This current FY 2026 shows our FTE's will be 237.25 (City 202.25 & Public Utility 35) an increase of 14.75 FTE positions. It is of the utmost importance that the City Council continues to review all salaries and staffing needs for future budgets.

The City Council looked outside of the box and made creative thinking a must for the success of the entire City of Page this year. It is my opinion that with continued changes the City of Page will achieve its goal of being fiscally sound and revenue positive.



Linda L. Watson
Interim Assistant City Manager

City of Page, Arizona



Located in northeastern Arizona, Page is approximately 270 miles north of Phoenix and 270 miles east of Las Vegas in the center of "Canyon Country," Page is next to Lake Powell, Glen Canyon and just a short drive from the North or South Rim of the Grand Canyon.

It sits at 4,101 feet in elevation surrounded by a high desert habitat. Weather in the City of Page is temperate with an average yearly maximum temperature of 71.9 degrees and an average yearly minimum temperature of 47.2 degrees. The hottest month is July with a daily average maximum temperature of 97 degrees and the coldest months are December and January with daily maximum temperatures averaging 45 degrees. Average yearly total precipitation is 4.78 inches.

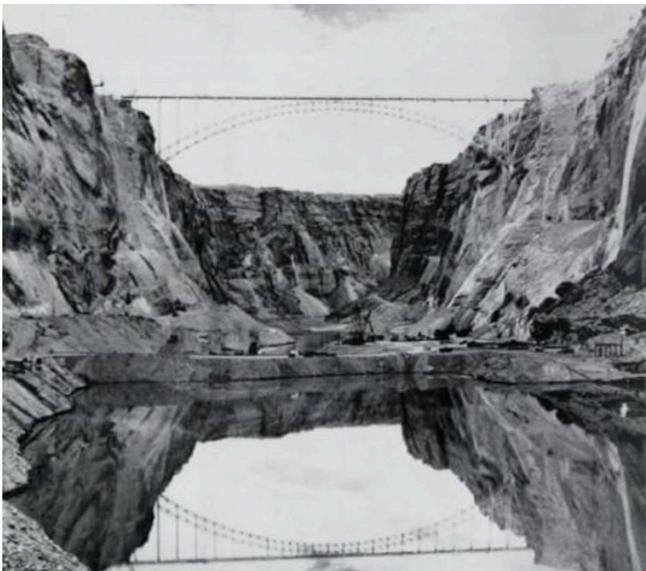
Image from U.S. Census Business Builder and modified.

Brief History

The City of Page is one of the youngest communities in the United States. In 1956, the United States Congress authorized the Bureau of Reclamation to build a dam on the Colorado River. Living accommodation and support services were needed for construction workers, their families, and everyone connected with the massive project.

The town of Page began as a construction camp. The mesa of which the City of Page now stands was part of the Navajo Tribal grazing allotment belonging to the Manson Family. This land was called Manson Mesa. The federal government made a reciprocal agreement with the Navajo Nation to transfer 16.7 square miles of Manson Mesa land to the Bureau of Reclamation, in exchange for a larger tract in Utah. The town was named after the Honorable John C. Page, who served as a commissioner of the Bureau of Reclamation from 1936 to 1943 and died in 1955.

Construction of the dam was completed in 1966. In 1974, the Bureau removed itself from governing the town and Page became an independent town by popular vote of the residents. On March 1, 1975, the City of Page was incorporated by formal resolution.



Page Today



Today, tourism and travel-related services and public utilities are the predominant employers in Page. The National Park Service estimates that the Glen Canyon National Recreation Area had 4.7 million visitors in 2024. While tourism services experience seasonal employment peaks from March through November, small businesses provide stability for Page. Other major employers include National Park Service; U.S. Bureau of Reclamation; other federal, state, and city offices, as well as public schools.

The City of Page has a broad range of community and recreational facilities to offer both residents and visitors. Our library offers educational programming for all ages, book clubs, author visits, Wi-Fi Hotspots and job-training seminars, while the Page Community Center offers home-delivered meals and congregate dining opportunities for our residents; provides public access to Wi-Fi and computers; hosts numerous community programs, such as, crafts, demonstrations, author presentations, special activities etc. The Lake Powell National Golf Course, the only golf course north of Flagstaff, is a pristine red-rock course with unprecedented views of the Glen Canyon Dam and Lake Powell. The Golf Course offers various programs and classes for the community and visitors. The Page Sports Complex is a beautiful four-field complex which hosts a number of sports programs and tournaments throughout the year. The Page Rim Trail, a 10-mile loop which encircles the City, gives walkers, joggers, bikers and dog-walkers a 360-degree view of all sides of the City. Grandview Knoll overlook and many other locations in town offer spectacular views. Red Mesa Rim Trail, a mountain biking and hiking trail was added in 2023. The Lakeview Nature Park is a 106-acre nature area on the northside of Page, allowing more opportunities for hiking enthusiasts. There are also 6 neighborhood and community parks boasting features, such as our skate park, pickleball courts, basketball courts, and ADA playground and bathroom-accessible parks. Multiple new parks are in-the-works, with community and recreational activities being a high priority within the City of Page.

Page is the center of recreational opportunities, including Lake Powell. The lake has 1960 miles of shoreline, which is longer than the entire West Coast of the continental United States. There are 96 major canyons to explore, as well as Rainbow Bridge National Monument, which can be explored by watercraft. Horseshoe Bend Overlook and Antelope Canyon are major tourist attractions, both attracting an estimated 4 million visitors in 2023.

Located in the center of "Canyon Country," Page is just a short drive from the North or South Rim of the Grand Canyon, Bryce and Zion National Parks, Monument Valley and Canyon De Chelly. Annual events include golf tournaments at Lake Powell National Golf Course, a Balloon Regatta, bass fishing tournaments, mountain bike racing, rodeos, concerts, Native American dance performances, and holiday parades & events. Page is the ideal location for exploring many of the American Southwest's renowned national parks and monuments and discovering the unique culture of the Navajo Nation.

Page has one weekly newspaper, the Lake Powell Chronicle. Television channels from Phoenix, cable by satellite, and cellular telephone service are available.

Page Unified School District (PUSD) serves 1,800 square miles in and around Page with an enrollment of approximately 2,265 students reported in 2024-2025 school year. Page has three pre-schools, a public primary/intermediate (K-6th grade) and three middle/high schools (7th -12th grade) and several private schools (K-12) that serve the citizens of Page.

Coconino Community College provides secondary education through in-person, Zoom, and online courses to help students work towards degrees or certificates in a variety of disciplines. CCC provides students courses for careers, transferring to a university, personal enrichment and lifelong learning. CCC also provides a location in northern Coconino County for students to utilize FREE Wi-Fi, campus computers, and other technology.

Medical facilities include an accredited hospital, medical and dental offices, and various adjunct medical services. Medical specialists come from other cities on rotation to serve the citizens of Page. Classic Air Medical helicopter service is also available.

The Page Municipal Airport is situated on 536 acres located in Northern Arizona bordering Lake Powell. The 15-33 runway serves the airport with its length being 5,950 feet. The Airport is a commercial service airport with charter and tour services also available.

Page has one industrial park (102 acres) with all utilities and highway access.

There are around 40 lodging facilities with roughly 3,000 units and seven meeting facilities, with the largest of these facilities seating approximately 400 people. There are also several RV parks and campgrounds with complete hookups.

Population Overview



TOTAL POPULATION

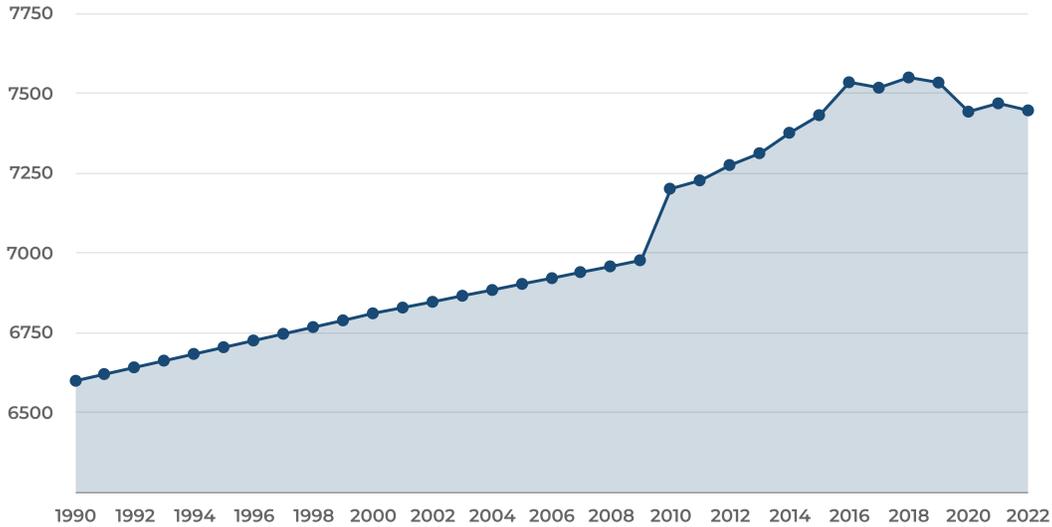
7,444

▼ **.3%**
vs. 2021

GROWTH RANK

76 out of **92**

Municipalities in Arizona



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



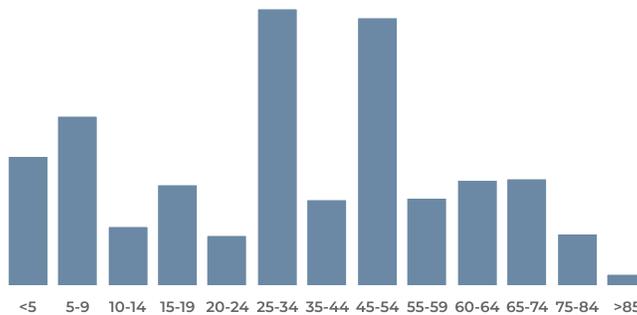
DAYTIME POPULATION

9,148

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

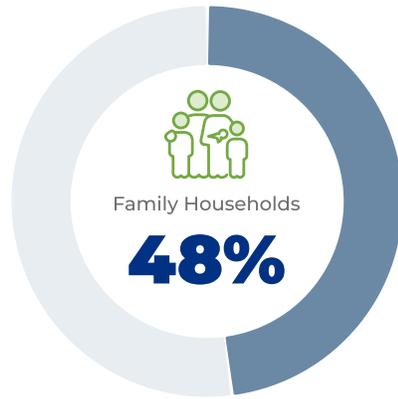
* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS

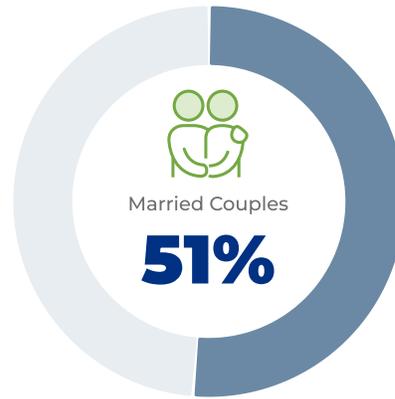
2,854

It is important to consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the tax base.



▲ 1%

higher than state average



▲ 8%

higher than state average



▼ 43%

lower than state average



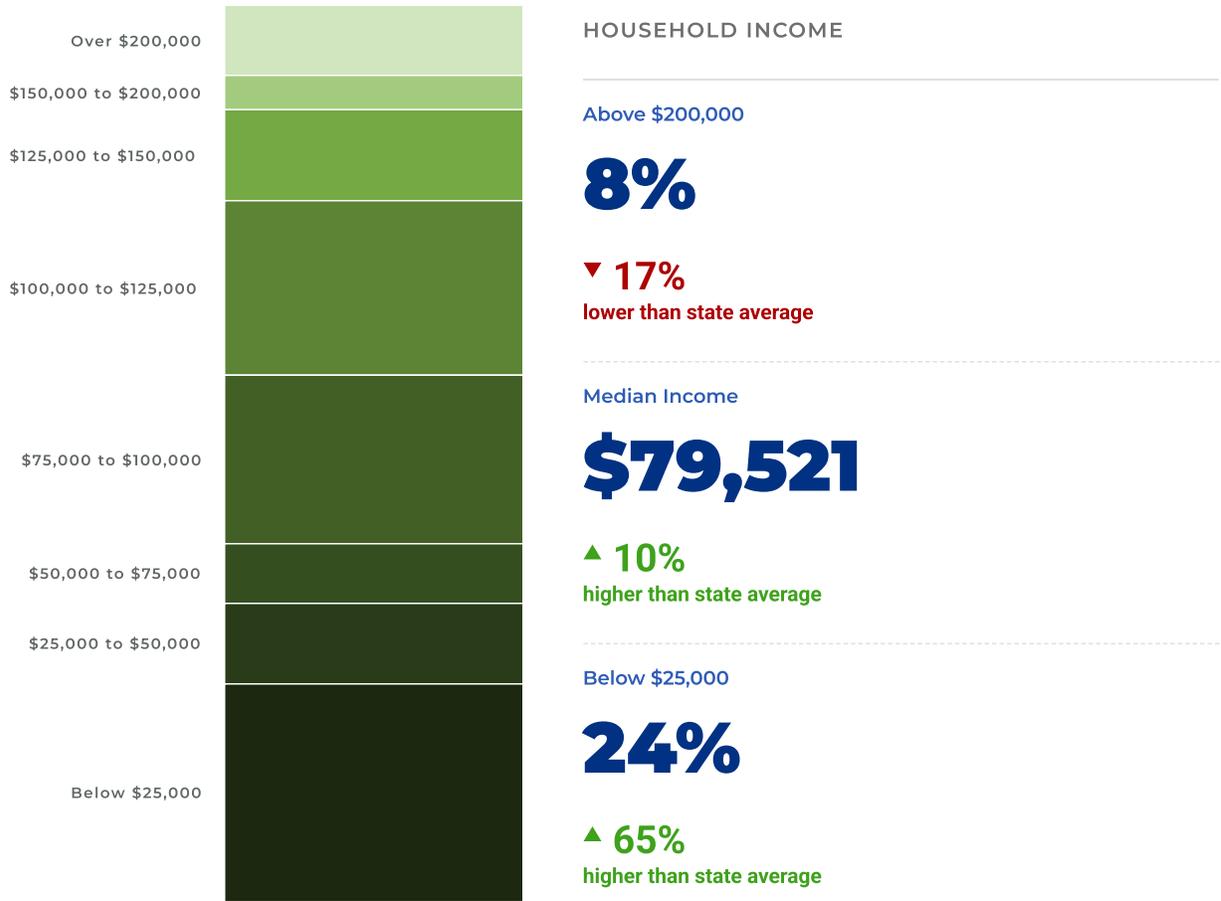
▲ 27%

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



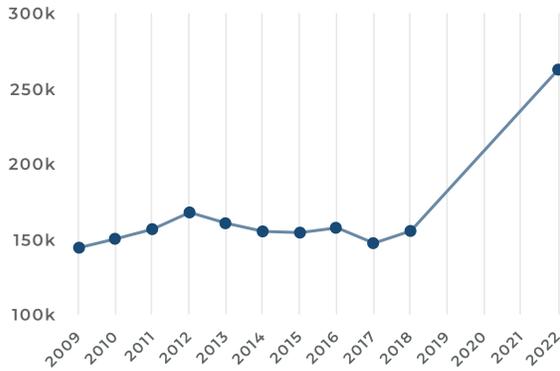
* Data Source: American Community Survey 5-year estimates

Housing Overview



2022 MEDIAN HOME VALUE

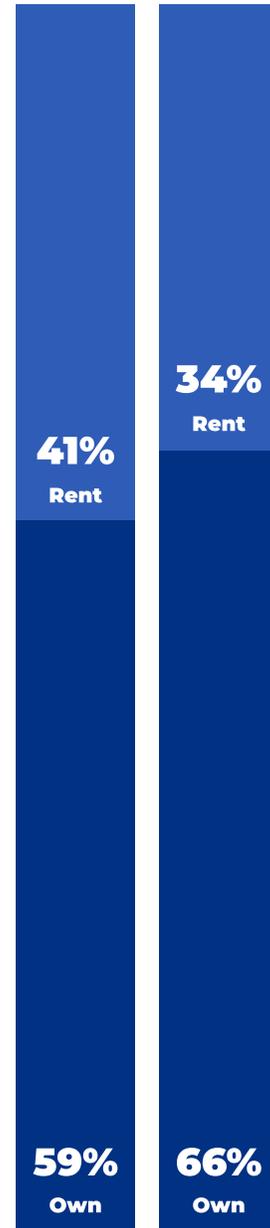
\$262,500



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Page State Avg.



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME VALUE DISTRIBUTION



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

Employment



Major Employers

Private Sector

Aramark Corp
Walmart
Infinity of Page Home Health Services LLC
Banner Health
GSM Outdoors
Page Steel Inc
Canyonlands Community Health Care Inc
Lake Powell Partners LLC
Safeway Stores
Encompass Health Services Incorporated
Helping Hand/Express Bus

Public Sector

Page Unified School District
National Park Service
City of Page
Bureau of Reclamation
State of Arizona
Coconino County
Glen Canyon Outdoor Academy

Updated with local businesses by the City of Page's Community/Economic Development Department (2023).

Class of Workers

Number employed in private sector - 2,370
Number employed in public sector – 642
Number of self-employed – 218
Unpaid family workers – 0

2017-2021 American Community Survey 5-Year Estimates

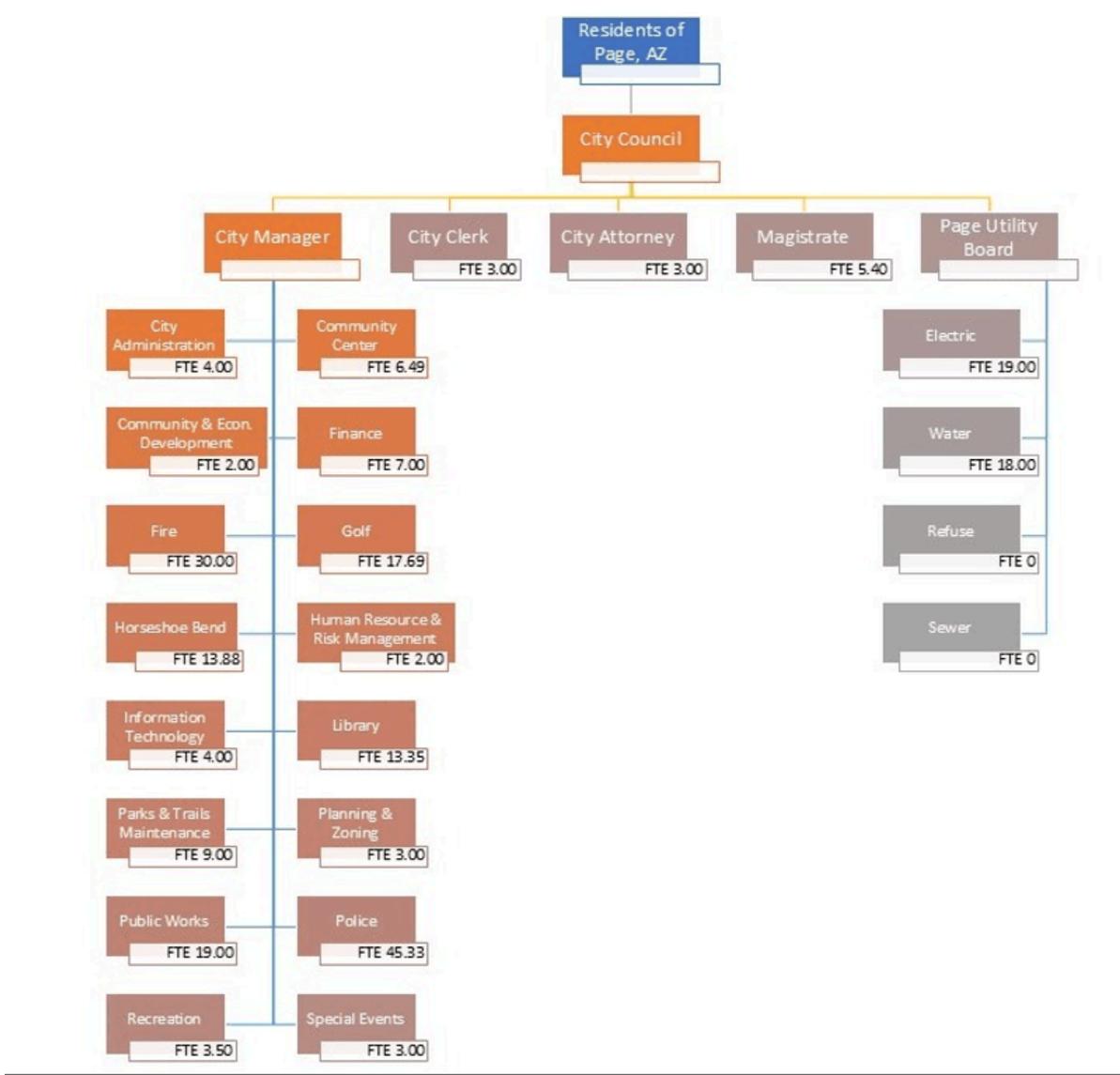
Comparison of Arizona Cities with Similar Population Size

Fact	Snowflake	Litchfield Park	Youngtown	Globe	Tolleson	Page	Wickenburg	Winslow	Sedona	Safford	Show Low	Median
Populations												
Population Estimates	6,524	6,960	7,007	7,220	7,258	7,357	7,920	8,741	9,790	10,297	12,056	7,357
Population, percent change - April 1, 2020 to July 1, 2022	6.90%	1.60%	-0.70%	-0.40%	0.60%	-1.10%	6.20%	-2.90%	1.10%	1.70%	2.80%	1.10%
Age and Sex												
Persons under 5 years, percent	4.20%	3.90%	3.60%	6.50%	7.30%	3.30%	3.90%	5.50%	0.50%	7.00%	8.20%	4.20%
Persons under 18 years, percent	36.80%	21.80%	26.00%	18.50%	28.60%	32.10%	12.40%	24.70%	10.10%	26.40%	23.70%	24.70%
Persons 65 years and over, percent	9.70%	22.10%	16.60%	20.10%	20.00%	9.40%	47.10%	7.20%	36.30%	15.00%	24.60%	20.00%
Female persons, percent	50.20%	49.10%	49.60%	46.40%	51.40%	51.40%	52.30%	40.40%	52.10%	49.10%	51.60%	50.20%
Race and Hispanic Origin												
White alone, percent	87.20%	76.60%	70.00%	66.60%	54.10%	35.00%	93.70%	30.30%	78.40%	80.70%	85.00%	76.60%
Black or African American alone, percent	0.20%	1.40%	2.40%	2.80%	12.20%	1.40%	0.10%	4.90%	0.40%	3.10%	0.20%	1.40%
American Indian and Alaska Native alone, percent	5.80%	3.20%	1.80%	5.00%	2.30%	56.10%	0.70%	40.90%	0.10%	0.80%	3.00%	3.00%
Asian alone, percent	0.00%	4.80%	0.70%	2.70%	0.00%	0.00%	0.40%	0.10%	2.80%	0.50%	0.80%	0.50%
Native Hawaiian and Other Pacific Islander alone, percent	0.00%	0.30%	0.90%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Two or More Races, percent	4.60%	10.90%	13.90%	15.10%	12.50%	3.70%	1.70%	8.70%	2.00%	10.90%	5.20%	8.70%
Hispanic or Latino, percent	9.00%	21.50%	36.50%	46.80%	75.90%	9.10%	11.20%	34.20%	20.50%	50.40%	21.90%	21.90%
White alone, not Hispanic or Latino, percent	80.60%	65.20%	53.90%	39.30%	8.80%	33.70%	86.00%	20.50%	75.40%	44.80%	73.80%	53.90%
Population Characteristics												
Veterans	146	609	518	474	162	416	687	353	713	317	878	474
Foreign born persons, percent	1.40%	13.70%	13.40%	5.90%	22.60%	3.80%	3.30%	2.80%	18.20%	1.70%	4.80%	4.80%
Housing												
Owner-occupied housing unit rate	78.30%	83.20%	48.30%	66.90%	50.40%	55.30%	78.20%	46.50%	73.80%	68.90%	65.10%	66.90%
Median selected monthly owner costs -with a mortgage	\$1,209	\$2,122	\$1,203	\$1,236	\$1,237	\$1,601	\$1,405	\$1,120	\$2,098	\$1,178	\$1,216	\$1,236
Median selected monthly owner costs -without a mortgage	\$387	\$568	\$381	\$426	\$346	\$349	\$429	\$375	\$647	\$370	\$393	\$387
Median gross rent	\$1,013	\$1,687	\$1,035	\$875	\$1,081	\$1,095	\$832	\$760	\$1,204	\$788	\$967	\$1,013
Families and Living Arrangements												
Households	1,695	2,661	2,588	2,890	2,521	2,744	3,535	2,484	4,902	3,481	4,537	2,744
Persons per household	3.56	2.49	2.6	2.32	2.85	2.71	2.03	2.92	1.98	2.83	2.55	2.6
Living in same house 1 year ago	83.70%	88.20%	84.60%	80.30%	91.50%	75.50%	83.20%	79.80%	88.50%	76.70%	82.10%	83.20%
Computer and Internet Use												
Households with a computer, percent	94.10%	96.70%	89.50%	89.00%	83.00%	94.80%	89.60%	92.40%	97.80%	90.30%	96.60%	92.40%
Households with a broadband Internet subscription, percent	79.40%	95.50%	80.30%	76.90%	70.50%	84.10%	77.40%	79.20%	91.20%	80.60%	88.90%	80.30%
Education												
High school graduate or higher	91.50%	97.90%	81.10%	86.10%	68.20%	87.90%	93.70%	82.20%	92.40%	84.50%	92.50%	87.90%
Bachelor's degree or higher	22.60%	48.00%	13.10%	21.70%	7.80%	19.30%	30.40%	8.20%	49.00%	18.10%	26.30%	21.70%
Health												
With a disability, under age 65 years	11.30%	6.10%	12.80%	13.60%	5.20%	20.50%	11.50%	12.20%	7.30%	9.40%	12.70%	11.50%
Persons without health insurance, under age 65 years, percent	13.80%	6.40%	9.60%	14.70%	9.80%	10.20%	10.60%	13.20%	31.40%	6.00%	19.70%	10.60%
Economy												
In civilian labor force, total, percent of population age 16 years+	55.90%	60.90%	55.70%	55.40%	53.90%	66.80%	46.10%	49.10%	52.20%	61.50%	52.80%	55.40%
Total accommodation and food services sales (\$1,000)	6,455	32,493	5,011	28,369	18,350	111,841	24,084	31,307	237,297	24,790	40,620	28,369
Total retail sales (\$1,000)	89,453	39,549	62,458	149,179	280,148	175,249	154,619	222,436	224,627	270,994	507,598	175,249
Total retail sales per capita	\$15,535	\$6,574	\$9,178	\$20,255	\$38,652	\$23,166	\$20,718	\$23,613	\$21,709	\$28,167	\$45,693	\$21,709
Transportation												
Mean travel time to work (minutes), workers age 16 years+	21.9	30.1	25.6	17	25	12.1	22.4	15.1	23.5	20.6	17.8	22
Income and Poverty												
Median household income (in 2021 dollars)	\$63,458	\$94,844	\$44,595	\$57,985	\$48,002	\$53,326	\$57,604	\$41,926	\$58,901	\$53,503	\$53,569	\$53,569
Per capita income in past 12 months (in 2021 dollars)	\$19,413	\$47,701	\$23,625	\$25,980	\$20,173	\$23,577	\$42,136	\$15,956	\$45,756	\$22,635	\$27,108	\$23,625
Persons in poverty, percent	22.90%	7.10%	14.10%	21.10%	18.40%	29.30%	15.20%	25.40%	11.30%	19.50%	12.50%	18.40%
Business												
All employer firms	153	153 S		154	185	192	289	144	664	284	400	189
Geography												
Population per square mile	180.9	2,088.10	4,745.10	397.1	1,258.70	194.9	289	693.3	530.3	1,093.00	179.1	530
Land area in square miles	33.74	3.28	1.49	18.26	5.73	38.18	25.86	12.99	18.26	9.27	65.5	18

U.S. Census Bureau. (2020). Population Estimates, July 1, 2022 (V2022). 2017-2021 ACS 5-year estimates

Organizational Chart

This organizational chart reflects the budget presented and approved by the City Council for the FY2025 Fiscal Budget year. Golf, Horseshoe Bend and the Library have seasonal positions that are partial FTEs. The Magistrate, Community Center, Golf, Horseshoe Bend and Police have part-time positions ranging from less than 20 hours a week to 32 hours a week, creating many partial FTE's.

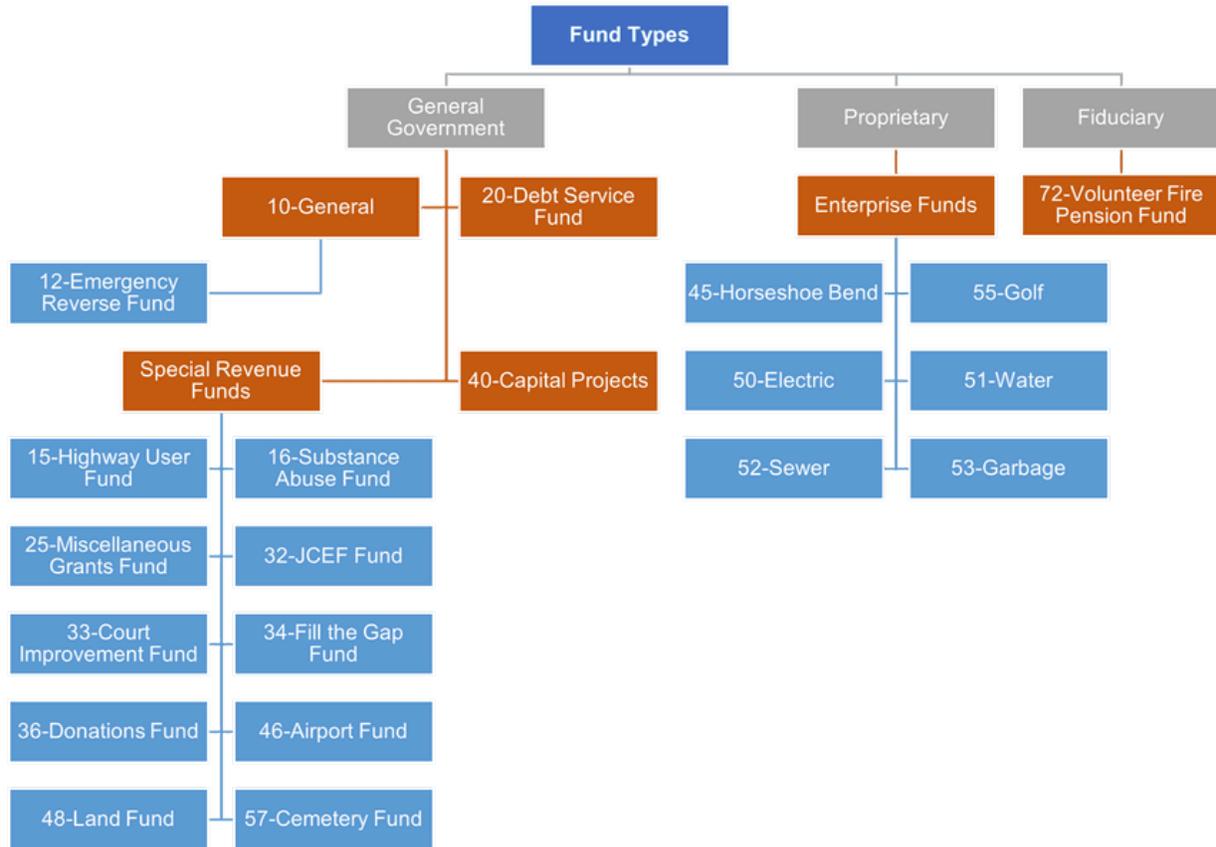


Council/Manager Form of Government

The City of Page operates under the Council-Manager form of government. Under this system, the City Council hires a professional City Manager who is responsible for translating council policy into action, as well as the daily administration and management of all City departments. The strength of the council/manager form of government lies in the political leadership of the City Council combined with the managerial expertise of a City Manager.

Fund Structure

According to the Government Finance Officers Association, fund accounting is used to meet the reporting objective of providing information as to whether resources were obtained and used in accordance with the budget and other finance related requirements by accounting for financial transactions and balances through several separate funds, each accounting for designated assets, liabilities and equity. The City of Page periodically reviews our fund structure to ensure appropriate and pertinent data is reflected in our financial reporting.



Fund Descriptions

General Fund

- General Fund (10) – The General Fund is the City’s primary operating fund and supports most of the City’s departments in whole or in part. It accounts for all financial resources of the general government, except for those required to be accounted for in another fund. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.
- Emergency Reserve Fund (12) - The Emergency Reserve Fund was established to ensure adequate levels of fund balance are maintained to abate potential current and future risks to avoid revenue shortfalls and for the City to be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues.

Debt Service Fund

- Debt Service Fund (20) – The Debt Service Fund accounts for the accumulation of resources for and the payment of current and future debt service requirements of governmental debt that the City has authorized. The liabilities accounted for in this fund extend to future years, versus those that affect the current year alone shown in other funds.

Capital Projects Fund

- Capital Projects Fund (40) – The Capital Projects Fund accounts for the acquisition and construction of the City’s major capital facilities, other than those financed by proprietary funds.

Special Revenue Funds

- Special Revenue Funds are used to account for revenues that are legally restricted to specific purposes. These revenues must be accounted for separately from the General Fund for a variety of reasons and may span multiple fiscal years.
 - Highway User Revenue Fund (15) – The Highway User Revenue Fund (HURF) is used to account for the City’s share of motor fuel tax revenues and lottery proceeds, which are restricted to the maintaining, repairing, and upgrading of streets.
 - Substance Abuse Fund (16) – The Substance Abuse Fund is used to account for the activity of the City’s substance abuse funds received through the Magistrate Court.
 - Miscellaneous Grants Fund (25) – The Miscellaneous Grants Fund is used to account for grants received by the City which are restricted for specific purposes.
 - Judicial Collection Enhancement Fund (32) – The Judicial Collection Enhancement Fund is used to account for activities associated with the Magistrate Court.
 - Court Improvement Fee (33) - Funds are collected from court financial penalties imposed, such as fines, dedicated to improving court operations.
 - Fill the Gap Fund (34) – Funds are used to provide consulting assistance and direct aid to improve criminal case processing at the superior and justice court levels.
 - Donation Fund (36) – The Donation Fund is used to account for donations received by the City which are restricted for specific purposes.
 - Airport Fund (46) – The Airport Fund is used to account for activities related to the operation of the City’s airport.
 - Land Fund (48) – The Land Fund is used to account for activities related to land sales.
 - Cemetery Fund (57) – The Perpetual Care Fund is used to account for resources held by the City for the perpetual care of the cemetery.

Fiduciary Funds

- Fiduciary funds are used to account for resources held for the benefit of parties outside of the government. This means that the City is responsible for assets in a purely custodial manner that can be used only for the trust beneficiaries and Agency Funds.
 - Volunteer Fire Pension Fund (72) – The Pension Trust Fund accounts for the activities of the Volunteer Firefighters’ Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and EMS personnel.

Enterprise Funds

- Enterprise Funds, also known as Proprietary Funds, cover the city’s “business-type” activities, and are referred to as such in the financial statements. These statements comprise the Electric, Garbage, Sewer, and Water Funds of the City and added the Horseshoe Bend Fund in mid-FY2019 and the Golf Fund in FY2020. All direct and indirect costs including overhead of each service, are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.
 - Horseshoe Bend Fund (45) – Accounts for Horseshoe Bend’s services and operations.
 - Golf Fund (55) – Accounts for the City’s golf course services and operations.
 - Electric Fund (50) – Accounts for the City’s electrical services and operations.
 - Garbage Fund (53) – Accounts for the City’s garbage services and operations.
 - Sewer Fund (52) – Accounts for the City’s wastewater utility operations.
 - Water Fund (51) – Accounts for the City’s water utility operations.

Departments by Fund

	Fund	Departments																				
		Mayor and City Council	Airport	City Admin.	City Attorney	City Clerk	Community /Economic Development	Community Center	Finance	Golf	Horseshoe Bend	IT	Library	Magistrate	Mayor and City Council	Parks and Trails	Planning & Zoning	Public Safety	Public Works	Page Utility	Recreation	Special Events
Major Funds	General	X		X	X	X	X	X	X			X	X	X	X	X	X	X	X		X	X
	Electric																				X	
	Capital Project		X	X			X	X		X	X	X	X			X			X	X		X
Special Revenue Funds	Highway User Revenue																			X		
	Substance Abuse													X								
	Debt Service		X						X													
	Miscellaneous Grants		X				X	X				X	X		X			X	X		X	
	Judicial Collection													X								
	Enhancement													X								
	Court Improvement													X								
	Fill the Gap													X								
	Donations	X		X				X		X	X	X			X	X		X			X	X
	Airport		X																			
Fiduciary Funds	Land			X			X															
	Cemetery																			X		
	Volunteer Fire																	X				
	Pension																					
Proprietary Funds	Horseshoe Bend									X												
	Golf								X													
	Water																				X	
	Sewer																				X	
	Garbage																			X		

Basis of Budgeting

Terms

Basis of budgeting - the basis of accounting utilized throughout the budget process.

Basis of accounting - a term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

The City of Page's budgets for the General, Special Revenue, Debt Service and Enterprise funds are prepared on essentially the same as modified accrual basis of accounting. This method is also used for the City's financial reporting and financial statements. Although the City of Page utilizes Modified Accrual that does not require budgeting for depreciation, the City still budgets for depreciation for enterprise funds.

Type	Cash	Full Accrual	<input checked="" type="checkbox"/> Modified Accrual
Revenue	Cash is received	Earned	Measurable and available
Expenses	Cash is paid	Incurred	Incurred
Depreciation	Not budgeted	Not budgeted	Only Budgeted in Enterprise Funds
Capital Outlay (Budgeted as expense in year purchased)	Cash is paid	Incurred	Incurred
Principal Payments (Budgeted as expense)	Cash is paid	Incurred	Incurred

Financial Policies

Introduction

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities. In these times of tight budgets, of major changes in federal and state policies toward local government, and of limited growth in the City's tax base, the City needs to ensure that it is capable of adequately funding and providing those government services desired by the community. Ultimately, the City's reputation and success will depend on the public's awareness and acceptability of the management and delivery of these services.

The adopted [Financial Management Policy](#) establishes guidelines for the City's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of the City of Page as reflected in its financial goals. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain:

- To deliver quality services in an affordable, efficient and cost-effective basis providing full value for each tax dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Page.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To concentrate and plan on relieving the City of any existing bond debt that it currently has in an expeditious and prudent manner.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well managed and financially sound.

Following these principles will enhance the City's financial health as well as its image and credibility with its citizens, the public in general, bond rating agencies and investors. To achieve these purposes as the City of Page continues to grow and develop, it is important to regularly engage in the process of financial planning including reaffirming and updating these financial guidelines. Policy changes will be needed as the City grows and becomes more diverse in the services it provides, as well as the organization under which it operates to provide these services to its citizens.

Policy 1 - Fiscal Planning and Budgeting

Fiscal planning refers to the process of identifying resources and allocating those resources among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding.

The City Manager shall submit to the City Council a proposed annual budget, based on Council's established goals, and shall execute the budget as finally adopted pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended. The City will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends on the following June 30. The City Council shall adopt the budget for the following fiscal year no later than the third Monday of every July per State law.

1.02 The City will prepare a budget in accordance with Government Finance Officers Association policies and best practices. The proposed budget will contain the following:

- a. Revenue estimates by major category, by fund;
- b. Expenditure estimates by program levels and major expenditure category, by fund;
- c. Estimated fund balance by fund;
- d. Debt service, by issue, detailing principal and interest amounts;
- e. Proposed personnel staffing levels;
- f. A detailed schedule of capital projects;
- g. Any additional information, data, or analysis requested of management by the City Council.

1.03 The City maintains its financial records in accordance with accounting principles generally accepted in the United States of America known as GAAP.

1.04 The operating budget will be based on the principle that current operating expenditures, including debt service, will be funded with current revenues. Each fund will pay the charges for services utilized and collected by that fund. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements. The budget will incorporate the best available estimates of revenues and expenditures.

1.05 A system will be used to facilitate position control. The number of full-time and regular part-time employees on the payroll shall not exceed the total number of positions authorized by the City Council. The budget will identify the resources required to support the authorized staffing.

1.06 Ideas for improving the efficiency and effectiveness of the City's programs and the productivity of its employees will be considered during the budget process.

1.07 Unspent appropriations for significant programs and major projects will be considered for re-appropriation in the subsequent fiscal year. Such carryover of appropriation shall be included in the proposed budget.

1.08 The City's annual budget will include contingency appropriation to provide for unanticipated increases in service delivery costs, emergencies, and needs that may arise throughout the fiscal year.

1.09 The City shall establish appropriate management controls to monitor expenditure budgets to ensure they do not exceed authorizations as set forth in the most currently adopted Purchasing Policy for the City of Page.

1.10 A monthly financial report on the status of the all funds budgeted will be prepared and presented to the City Council within 45 days of the end of each month.

1.11 If a deficit is projected during the course of a fiscal year, the City will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the Unassigned General Fund Balance. The City Manager may institute a cessation during the fiscal year on hiring, promotions, transfers, capital equipment purchases, and capital projects. Such action will not be taken arbitrarily or without knowledge of the City Council.

Policy 2 - Fund Balance

Fund balance is an important indicator of the City's financial position. Maintaining reserves is considered a prudent management practice. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of unexpected emergencies or requirements and/or economic downturns.

2.01 In an effort to ensure the continuance of sound financial management of public resources, the City of Page's Unassigned General Fund Balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue or operating needs and unexpected downturns without borrowing.

This policy establishes the amounts the City will strive to maintain in its General Fund balance, the conditions under which fund balance may be spent, and the method by which fund balances will be restored. These amounts are expressed as goals, recognizing that fund balance levels can fluctuate from year to year in the normal course of operations for any local government.

2.02 The City of Page will distinguish its fund balances and identify those amounts that are to be considered and categorized as: Non-spendable Fund Balance, Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance and Unassigned Fund Balance.

The Non-spendable Fund Balance includes amounts that are not in a spendable form or are required to be maintained intact, e.g. inventory or permanent funds.

The Restricted Fund Balance classification includes amounts that can be spent only for specific purposes stipulated by constitution, external resource providers or through enabling legislation, e.g. HURF funds.

The Committed Fund Balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority, e.g. future capital purchases. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The City Council is the City's highest level of decision-making authority and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment through a resolution approved by the Council at the City's Council meeting. The resolution must either be approved or rescinded, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period.

The Assigned Fund Balance classification is intended to be used by the government for specific purposes, but does not meet the criteria to be classified as Restricted or Committed, e.g. individual department operating line items.

And finally, the Unassigned Fund Balance is the residual classification for the government's general fund and includes all spendable amounts not contained in the other three classifications, e.g. contingency funds.

2.03 It is the intent of the City to limit use of Unassigned General Fund balances to address unanticipated, non-recurring needs or known and planned future obligations. Fund balances shall not normally be applied to recurring annual operating expenditures. Unassigned balances may, however, be used to allow time for the City to restructure its operations in a deliberate manner, but such use will only take place in the context of long-term financial planning.

2.04 The City Council has authorized the City's Finance Director as the official authorized to classify available fund balance for specific purposes in accordance with Governmental Accounting Standards Board Statement #54 (GASB 54). It is the policy of the City that expenditures for which more than one category of fund balance could be used, that the order of use is: Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance, and Unassigned Fund Balance.

Policy 3 - Expenditure Control

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

3.01 Expenditures will be controlled by an annual budget at the department/fund level. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process. Written procedures will be maintained for administrative approval and processing of certain budget transfers within funds, e.g. only Council may transfer money between funds.

3.02 Department heads are responsible for monitoring expenditures to prevent exceeding their total departmental appropriation budget. It is the responsibility of these department heads to immediately notify the City's Manager & Finance Department of any circumstances that could result in a departmental appropriation being exceeded.

3.03 The City will maintain a purchasing system that provides needed commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases shall be made in accordance with the City's purchasing policy, guidelines and procedures and applicable state and federal laws. The City will endeavor to obtain supplies, equipment and services that provide the best value.

3.04 A system of appropriate internal controls and procedures using best practices shall be maintained for the procurement and payment processes.

3.05 The City will endeavor to make all payments within the established terms. The City shall pay applicable contractor invoices in accordance with the requirements of Arizona Revised Statutes Annotated.

3.06 The State of Arizona sets a limit on the expenditures of local jurisdictions. The City will comply with these expenditure limitations and will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System, Arizona Revised Statutes Annotated, along with audited financial statements to the State Auditor General within the prescribed timelines.

3.07 The City Council will pursue local override of the State expenditure limitation as provided by the State Constitution if the projected expenditures within two years are anticipated to exceed the expenditure limitation. This override will use one of the alternative expenditure options as defined by Arizona Revised Statutes Annotated and the Arizona Constitution.

Policy 4 - Revenues and Collections

In order to provide funding for service delivery, the City must have reliable revenue sources. These revenues must be assessed and collected equitably, timely, and efficiently.

4.01 The City's goal is a diversified General Fund revenue base which includes sales taxes, state shared revenues, and other revenue sources.

4.02 The City will strive to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations by doing the following:

- a. Periodically conducting a cost of service study to determine if all allowable fees are being properly calculated and set at an appropriate level.
- b. Establishing new charges and fees as appropriate and as permitted by law.
- c. Pursuing legislative change, when necessary, to permit changes or establishment of user charges and fees, tax assessments, increase shared revenue, and additional grant revenue.
- d. Aggressively collecting all revenues, late penalties and related interest as authorized by the Arizona Revised Statutes Annotated.
- e. Investigate the viability of municipal property tax.

Policy 5 - Grants

Many grants require Council's approval of funds, either for the original grant or to continue programs after the grant funding has expired. Council should review these grant opportunities prior to determining whether application should be made for these grant funds.

5.01 The City shall apply for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

5.02 The City shall attempt to recover all allowable costs - both direct and indirect - associated with the administration and implementation of programs funded through grants. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

5.03 All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. When the potential for expenditures is \$100,000 or more, departments should seek Council approval prior to submission of the grant application. Should time constraints under the grant make this impossible, the department shall obtain written approval to submit the grant application from the City Manager and then, at the earliest feasible time, seek formal Council approval. Council will be informed of any financial obligations that will be incurred by the City. If there is a cash match requirement, the source of funding shall be identified prior to application.

5.04 The City shall terminate grant-funded programs and associated positions when the grant has expired and funds are no longer available unless alternate funding is identified.

Policy 6 - Cost of Service and User Fees

User fees and charges are payments for voluntarily purchased, publicly provided services that benefit specific individuals. The City relies on user fees and charges to supplement other revenue sources in order to provide public services.

Indirect cost charges will be assessed to reflect the full cost of identified services.

6.01 The City may establish user fees and charges for certain services provided to users receiving a specific benefit.

6.02 On a regular basis, the City will conduct a cost of service study to identify the full cost of providing a service for which fees are charged. The calculation of full cost will include all reasonable and justifiable direct and indirect cost components.

6.03 User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary. Competing policy objectives may result in reduced user fees and charges that recover only a portion of service costs.

6.04 The City shall establish cost allocation models to determine the administrative service charges due to the appropriate operating fund for overhead and staff support provided to another fund.

Policy 7 - Capital Asset Accounting and Replacement

An effective asset accounting system is an important tool in managing the City's capital investments. The purpose of using this system allows us to identify, plan, schedule, finance, track and monitor capital assets to ensure proper replacement of depreciated assets.

The performance and continued use of capital infrastructure is essential to delivering public services. Deferring essential maintenance and/or asset replacement can negatively impact service delivery and increase long-term costs.

7.01 The City will maintain a schedule of individual capital assets with values in excess of \$5,000 and an estimated useful life in excess of one year. All items with an original value of less than \$5,000, or with an estimated useful life of one year or less, will be recorded as operating expenditures.

7.02 The City will provide replacement funding for fleet vehicles and certain computer equipment. The replacement schedule will be updated as part of the annual budget process.

7.03 The City shall maintain a listing, outside of the capital asset system, of all computers and shall conduct a periodic physical inventory of those computers.

7.04 The City shall maintain a Fleet Master Listing of all vehicles and other large, motorized equipment (road graders, backhoes, etc.). The capital asset listing for vehicles shall be reconciled to the Fleet Master Listing at least annually. Inventory control of the City's vehicles shall be maintained through the fleet maintenance program.

7.05 The City will periodically assess the condition of assets and infrastructure and appropriately plan for required major maintenance and replacement needs. Efforts will be made to allocate sufficient funds in the operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets.

7.06 When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance. Using cash for projects with shorter lives and bonds/leases for projects with longer lives facilitates "intergenerational equity", wherein projects with long useful lives are paid over several generations using the project through debt service payments.

Policy 8 - Cash Management and Investment

Cash management includes the activities undertaken to ensure maximum cash availability and reasonable investment yield on a government's idle cash, and the cash collection function.

8.01 The City shall maintain and comply with a written Investment Policy that has been approved by the City Council. The City's Finance Director, as Chief Investment Officer, or designee, shall invest all funds of the City according to the approved Investment Policy.

8.02 The City will collect, deposit and disburse all funds on a schedule that ensures optimum cash availability for investment per the Investment Policy.

8.03 In order to obtain higher yields from its overall portfolio, the City will consolidate cash balances from various funds for investment purposes and will allocate investment earnings to each participating fund.

8.04 Bond funds will be segregated from all other funds for arbitrage and accounting purposes.

8.05 The City will project the cash needs of the City to optimize the efficiency of the City's investment and cash management program.

8.06 The City will conduct its treasury activities with financial institution(s) based upon written contracts.

8.07 Ownership of the City's investment securities will be protected through third party custodial safekeeping, e.g. LGIP.

8.08 All City bank accounts shall be reconciled and reviewed on a monthly basis.

8.09 Investment performance will be measured using standard indices specified in the City's written Investment Policy.

8.10 The City's cash management and investment processes will be in accordance with written internal controls and procedures per the Investment Policy.

8.11 The City will provide a cash collection, handling, training and procedures program.

Policy 9 - Debt Management

The City has utilized long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity", as the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The purpose of this debt management policy is to provide for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters and rating agencies. These policy guidelines will also be used when evaluating the purpose, necessity and condition under which debt will be issued. These policies are meant to supplement the legal framework of public debt laws provided by the Arizona Constitution, State Statutes, City Code, federal tax laws and the City's current bond resolutions and covenants.

9.01 All projects funded with City general obligation bonds or revenue bonds will only be undertaken with voter approval as required through a City bond election.

9.02 The overall debt management policy of the City will ensure that financial resources of the City are adequate in any general economic situation to not preclude the City's ability to pay its debt when due.

9.03 The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds where applicable.

9.04 The issuance of variable rate debt by the City will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.

9.05 The City shall attempt to combine debt issuances in order to minimize issuance costs.

9.06 Revenue bonds are defined as a bond on which the debt service is payable from the revenue generated from the operation of the project being financed or a category of facilities, from other non-tax sources of the City, or from other designated taxes such as highway user's revenues, excise tax, or special fees or taxes. For any bonds or lease-purchase obligations in which the debt service is paid from revenue generated by the project and/or partially paid from non-property tax sources, that debt service is deemed to be revenue bonds and are excluded from the calculation of the annual debt service limitation.

9.07 The investment of bond proceeds shall at all times be in compliance with the City's Investment Policy and meet all requirements of bond covenants.

9.08 The City shall comply with all U.S. Internal Revenue Service arbitrage rebate requirements for bonded indebtedness.

9.09 The City shall comply with Arizona Revised Statutes and all other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.

9.10 The City's Finance Department shall maintain a debt profile for all bonds issued and update the profile on an annual basis. The debt profile shall include specific information regarding the size and type of debt issued, projects financed by the bonds, debt service schedules and other pertinent information related to each specific bond issue.

9.11 When practical and available within the budget process, the City Council may direct staff to relieve the City of Page of its existing long term debt by paying down funds toward the outstanding debt using excess revenues that have been received.

Policy 10 - Utility Enterprise Funds

Government utility enterprises generate revenue to recover the cost of providing and maintaining electric, water, wastewater, and refuse services. User charges are established to recover the cost of providing these services. See, Page City Code, Article 2-8.

10.01 Separate funds will be established and maintained to properly account for each utility operation. Utility funds will not be used to subsidize the operations of other non-utility funds per Page City Code, Article 2-8.

10.02 The City will establish rates and fees at levels that recover the total direct and indirect costs, including operations, capital outlay, unrestricted cash reserve requirements, debt service and debt coverage requirements for electric, water, wastewater, and refuse services. Rates will be reviewed annually per Page City Code, Article 2-8.

10.03 All existing electric, water, sewer and refuse rates and charges will be reviewed periodically to recommend necessary rate adjustments. Bond Covenants exist that require maintaining a minimum debt service coverage ratio of at least 2.00 times. If any year, the debt service coverage ratio is not equal to at least 1.25 times, the City will be required, to the extent permitted by applicable law, to raise excise tax revenues which are pledged to the bonds repayment to meet the 2.00 times debt service coverage ratio.

10.04 The City's utility enterprises have working capital that will be maintained to provide the City with a comfortable margin of safety to address emergencies, unexpected declines in revenue without borrowing, and to maintain ongoing infrastructure replacement schedules. See, Page City Code, Article 2-8.

10.05 Refuse rates and charges will be established and reviewed annually as per the current contract that is in place. This will ensure costs are allocated appropriately between residential and commercial refuse services. Both the residential and commercial programs will independently support themselves, creating sufficient revenues to recover expenditures and maintain specified cash balances (working capital). The Council will review and approve any new contract for solid waste management.

Policy 11 - Risk Management

Risk management has become increasingly important in guarding against economic loss and in ensuring public safety in a time of increasing public liability and litigation. Risk management *is* involved in the identification, evaluation, and treatment of the City's risk.

11.01 The City shall make diligent efforts to prevent or mitigate the loss of City assets and to reduce the City's exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.

11.02 When cost effective, the City shall manage its exposure to risk through self-insurance or through the purchase of traditional third-party insurance in the following areas: general liability, employment practices, automobile liability, public officials' errors and omissions, and property loss.

11.03 When cost effective, the City will further control its exposure to risk through the use of "defend" and "hold harmless" agreements in City contracts and by requiring contractors to carry liability insurance, including errors and omissions coverage for architectural, engineering, and other applicable professional firms.

11.04 To the extent that the City elects to self-insure, the Council shall on an annual basis approve self insurance and set appropriate reserves.

11.05 The City will identify and disclose material contingent liabilities in the City's Annual Comprehensive Financial Report (ACFR).

Policy 12 - Accounting, Auditing and Financial Reporting

Accounting, auditing and financial reporting form the informational infrastructure for public finance. Internal and external financial reports provide important information to the City's legislative body, management, citizens, investors and creditors.

12.01 The City will comply with accounting principles generally accepted in the United States (GAAP), as well as Generally Accepted Auditing Standards (GAAS) and Generally Accepted Governmental Auditing Standards (GAGAS) in its accounting and financial reporting, as contained in the following publications:

- a. Codification of Governmental Accounting and Financial Reporting Standards, issued by the Governmental Accounting Standard Board (GASB) as well as earlier standard setting boards.
- b. Pronouncements of the Financial Accounting Standards Board, (FASB) issued prior to December 1, 1989.
- c. Governmental Accounting, Auditing, and Financial Reporting (GAAFR), issued by the Government Finance Officers Association (GFOA) of the United States and Canada.
- d. Municipal Budget and Finance Manual, prepared by the League of Arizona Cities and Towns.
- e. Audits of State and Local Governmental Units, an industry audit guide published by the American Institute of Certified Public Accounts (AICPA) and any applicable Statements of Position (SOPs) and Statements of Auditing Standards (SASs) issued by the AICPA.
- f. Government Auditing Standards (also known as the Yellow Book), issued by the Controller General of the United States.
- g. Circular A-133, issued by the U.S. Office of Management and Budget (OMB).

12.02 Monthly financial reports will be made available to all departments summarizing financial activity and comparing actual revenues and expenditures with budgeted amounts.

12.03 A system of internal accounting controls and procedures will be maintained to provide reasonable assurance of the safeguarding of assets, the proper recording of financial transactions of the City, and compliance with applicable laws and regulations.

12.04 In accordance with State law requirements, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.

12.05 The City will prepare an Annual Comprehensive Financial Report (ACFR) in accordance with the principles and guidelines established by the Government Finance Officers Association "Certificate of Achievement for Excellence in Financial Reporting" program. Staff will endeavor to provide the ACFR, the Single Audit, and the Management Letter to the City Council each year for the preceding fiscal year or as required by the Arizona Revised Statutes. Staff will endeavor to provide the ACFR to the Government Finance Officers Association by December 31 of each year for review in the Certificate program.

12.06 All departments will provide notice of all significant events and financial and related matters to the Chief Financial Officer for the City's annual disclosures, as required by the SEC Rule 15c2-12, for the municipal markets, financial statements and bond representations. A listing of significant events is included in Appendix A to this document. The Chief Financial Officer will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.

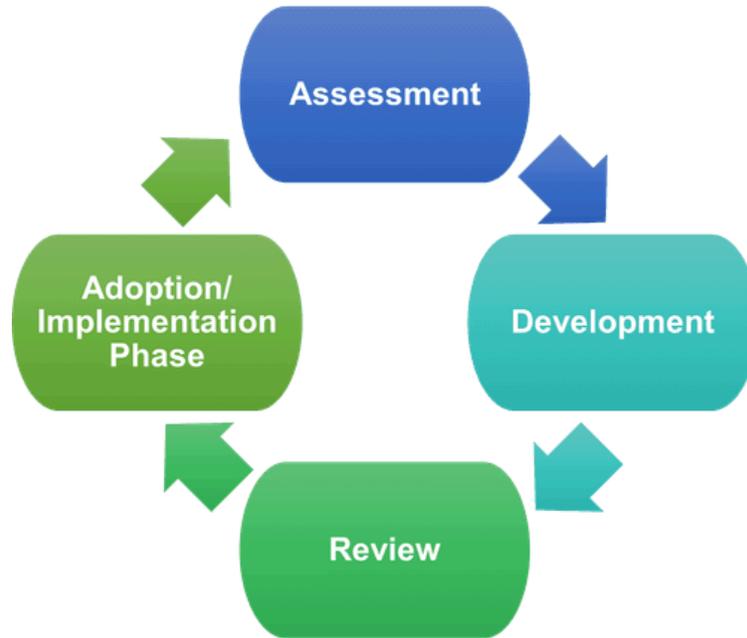
12.07 The City's Annual Comprehensive Financial Report (ACFR) will include the bond related on-going disclosure requirements and will fully disclose all significant events and financial and related issues. The City will provide the ACFR to the bond rating agencies, municipal bond insurers, national bond disclosure repositories and other interested parties.

Policy 13 - Policy Review

By their nature, policies must change and evolve over time. As with any other policies, these financial policies should be subject to periodic review and revision.

13.01 The City Council will periodically review and affirm the financial policies contained in this document.

Budget Cycle



Assessment Phase

The budget process begins with the City Manager and Finance staff meeting in January to discuss the upcoming fiscal year budget and set deadlines.

Development Phase

Finance compiles budget information from prior years and creates user friendly templates to be completed by department managers and staff to begin gathering preliminary data for the upcoming fiscal year. Finance works closely with departments in completing templates by set deadline.

Review Phase

The City Council holds a series of public work sessions in between March and June to hear input from City departments regarding objectives, accomplishments, and significant budget changes while providing an opportunity for the public to share their input. A tentative budget is adopted in accordance with Arizona Revised Statutes (ARS) 42-17101.

Adoption/Implementation Phase

In accordance with Arizona Revised Statutes (ARS) 42-17103, following the approval of the tentative budget, the City will publish a public notice to allow for public inspection of the City's budget summaries for two consecutive weeks. Final Budget is then adopted. Management control of the budget is maintained by conducting monthly budget performance reviews throughout the fiscal year to examine expenditure patterns and recommending corrective action to be taken during the year. Budget transfers may be requested if a shortfall is anticipated.

Budget Timeline

The City of Page budget process relies upon the combined effort and involvement of our citizens; City Council; City Manager; Department Leaders; staff; partner agencies; and other local government entities. All play a vital role in assisting the City to ensure best use of the City's financial resources to keep our community beautiful and thriving.

PROPOSED FY 2025-2026 BUDGET PROCESS AND TIMELINE

ACTION	RESPONSIBLE PARTY	DATE
General meeting with Senior Staff to discuss the FY 2026 process.	City Manager	January 27, 2025
Presentation Meeting with City Council at the Hyatt Place. Departments will present to the Council the Department Highlights and Accomplishments	Individual Departments	Wednesday, February 5, 2025
Complete compilation of the forthcoming fiscal year's revenue estimates including debt service requirements, etc.	Departments/Finance	February 24, 2025
Submit department budget estimates to Finance.	All Dept. Senior Staff	March 6, 2025
City Manager/Finance Director review of departmental budgets and review estimates.	City Manager/ Finance	March 11th-14th, 2025
Individual Department Head meeting to review submitted budget.	City Manager/ Finance/ Dept Heads	March 31st-April 3, 2025
Make approved changes and prepare a summary of the Tentative Budget.	City Manager/Finance	April 10th-24th, 2025
Final Review of Changes and Notes Prior to Sending to City Council for Review	Departments/Finance	April 24 th - May 1 st , 2025
Complete preparation of the proposed budget and send it to the City Council for review.	City Manager/Finance	May 1 st -May 8 th , 2025
City Council Budget Work Sessions Presentation scheduled.	All Department Sr Staff and Managers	Thursday, May 15, 2025
Adopt Tentative Budget	City Council	May 28, 2025
Final Budget Adoption	City Council	June 25, 2025

Monday, February 3, 2025

BUDGET OVERVIEW

Executive Overview

The overall budget includes \$105.7 million in revenue, an increase of 16% over prior year's budget, and \$129.3 million in expenditures, an increase of 31.7% over prior year's budget. These revenue and expense budget amounts include \$23 million in inter-fund transfers. Fund balances may be utilized to balance the budget and decrease total fund balances by \$23.6 million, but the city will also seek to balance the allocation of resources between competing operating requirements, capital needs, debt burden, and the maintenance of strong reserves for long term financial stability.

There are several factors contributing to the large increase in the budget compared to prior years.

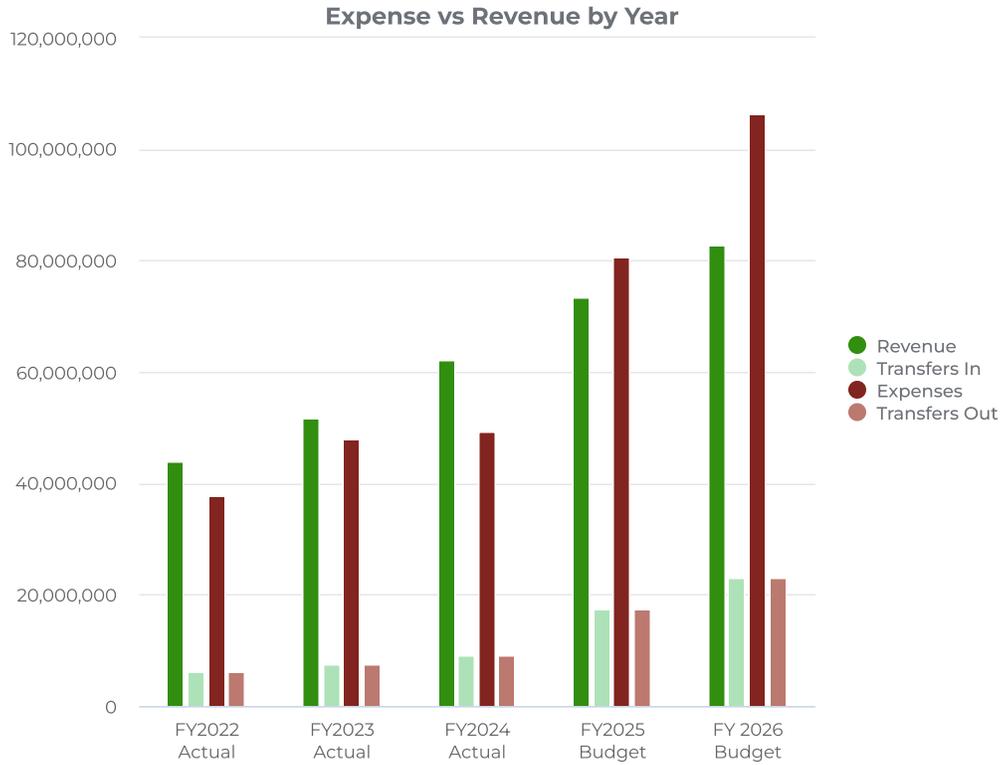
Revenue - Increase \$11.7 million

1. Increase in sales tax revenues for City and State based on trending performance.
 - Increase \$2.2 million City Sales Tax & State Tax Revenue
2. Increase in Enterprise Fund Revenue.
 - Increase \$442 thousand in Golf Course green fees and food & beverage sales
 - Increase \$1 million in Horseshoe Bend parking fees
3. Increase in Capital Fund Transfers
 - Increase \$5 million in transfers from Debt Fund to Capital Fund for Swimming Pool and ARFF Building
 - Increase \$700 thousand from Land sales to Capital Fund
 - Increase \$300 thousand from General Fund to Capital Fund increase from City Sales Tax 1% as the Emergency Fund is about \$12 million required balance.

Expenditures - Increase \$31.2 million

1. Increase in personnel costs by 18.5% for wage increases and twelve new full-time positions
 - Wages and Salaries - \$1.7 M
 - Benefits - \$1.5 M
2. Efforts to attract tourism and the local economy
 - New Golf Carts for Golf Course - \$658 K
 - Downtown Revitalization - 9.8 M (Grants & City Funding)
 - Increase Marketing - \$700 K
3. Improving infrastructure
 - Building Renovations - \$2.5 M
 - Fire Department Storage - \$1.3 M
 - Road Improvements & Extensions - \$7 M
 - Electrical Substation - \$2.2 M
4. Debt Payments
 - Start building swimming pool and ARFF building - \$5 M
5. Increase in inter-fund transfers - \$5.5 M

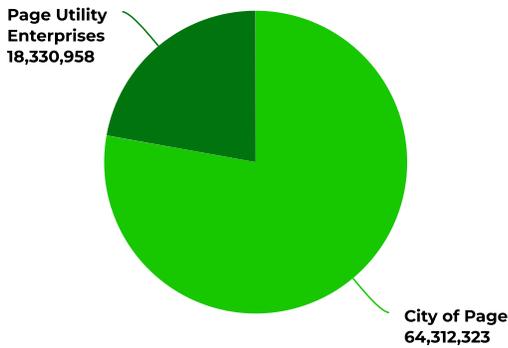
The City has worked hard to reach our current financial position and maintain stability. Having reached the goal of building an Emergency Reserve Fund the City is currently in a financial position of stability. The FY2026 budget focuses on maintaining financial stability and working on the City's bigger capital projects..



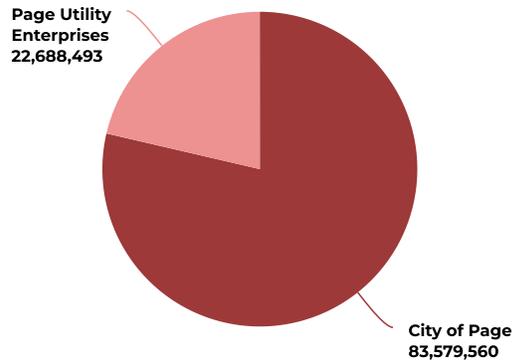
Type by Entity

The budget for the City of Page includes \$64.3 million in revenue and \$83.6 million in expenditures (excluding transfers), decreasing the total fund balances by \$19 million. The budget for Page Utility Enterprises includes \$18.3 million in revenue and \$22.7 million in expenditures, decreasing the total fund balances by \$2.5 million. Utilizing increases in fund balances in prior years to complete big capital projects in FY2026.

Revenues by Entity (Excludes Transfers)

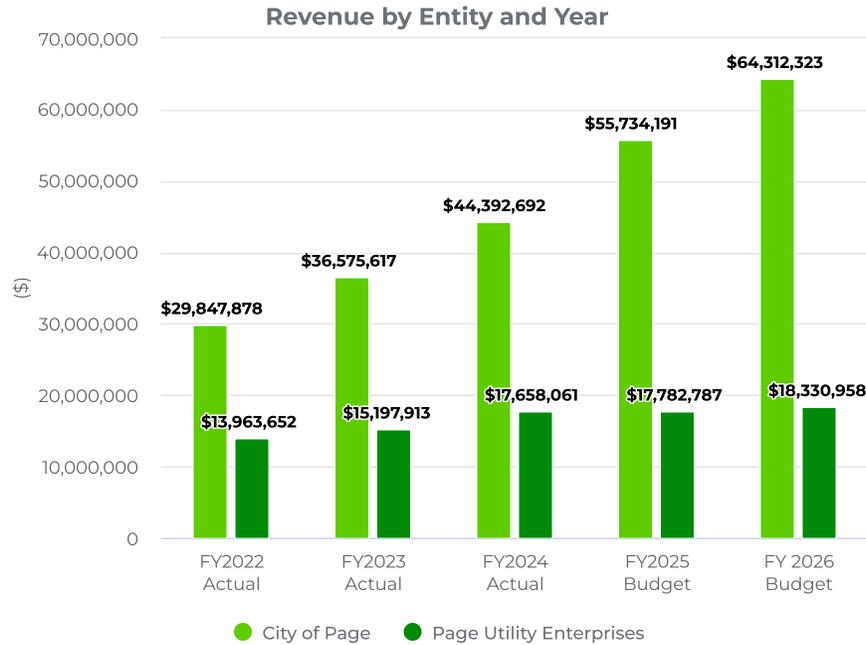


Expenses by Entity (Excludes Transfers)



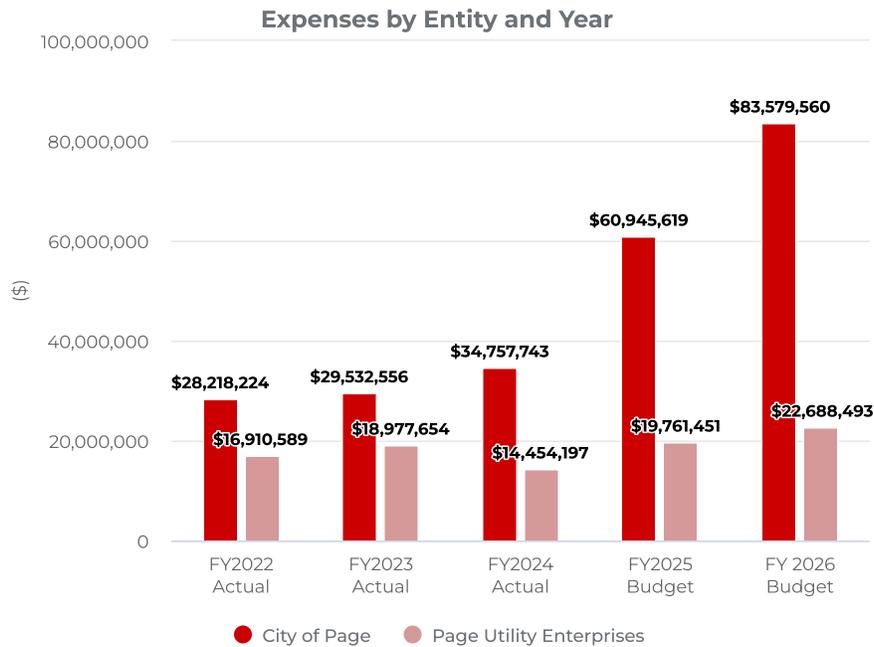
Revenue Five Year Comparison

The City of Page revenue budget of \$64.3 million is a 15.3% increase from last year's budget. Page Utility Enterprises revenue budget of \$18.3 million is a 3.0% increase from last year's budget. Excludes transfers.



Expense Five Year Comparison

The City of Page expense budget of \$83.6 million is an increase of 37.1% over the prior year and Page Utility Enterprises expenses budget of \$22.7 million is an increase of 14.8%. Excludes transfers.



Priorities & Issues

Priorities

These goals and objectives identify the priority focus of the City of Page's staff and resources.

- Design strategic goals to be achieved without the need to find additional revenue through bonding or increasing fees.
- Implement economic development processes that assist in the development of a strong local economy.
- Protect neighborhoods from blighting and deteriorating conditions that have a negative impact on area property values.
- Encourage residents and business owner's efforts to maintain the physical environment through standards set in local ordinances.
- Operate in a fiscally prudent manner, assuring the most efficient expenditure of public funds.
- To create an environment that:
 - Supports transparency and communication.
 - Enables the City to recruit, retain and compete for talent.
 - Ensures retention of institutional knowledge.
- Maintain and improve critical City infrastructure, including streets, sidewalks, parks, trails, and facilities to support economic growth and improve the quality of life in Page.
- Maximize resources that enhance the quality of life for our residents and visitors.

Issues

These issues are continuous from the prior budget year and have guided the development of the City's priorities.

- Retention and hiring of qualified staff.
- Reasonable and affordable housing costs continue to be a concern.

Signs of improvement

Although these problems will take several years to overcome, there are signs of an improving economy, such as:

- Page's tourism numbers have begun to increase, especially on the weekends.
- Many community groups are working to improve the economic situation in the City.
- A noticeable increase of interest in corporate leaders in the City of Page.
- An uptick of developers expressing wants to begin new planned communities.

City of Page Strategic Plan FY2025

The City Council held planning workshops to discuss City priorities, define goals and set objectives. These goals and objectives publicly identify the priority focus of the City of Page's staff and resources, and enable the public to measure the City's success in accomplishing its major policy goals set in FY2025.

Vision

The City of Page shines as an eco-tourism destination and gateway to the world-renowned Grand Circle of National Parks. Page is a welcoming and family-friendly community that prioritizes education, respects cultural diversity, and preserves the scenic environment. This vibrant and active city is fiscally responsible and provides a diverse economy that offers housing, healthcare, and employment opportunities, as well as entertainment, dining, and recreational choices for residents and visitors of any age.

Values

- Teamwork and Collaboration.
- Accountability, Transparency, and Proactive Communication.
- Fiscal Responsibility.
- Integrity.
- Customer Service.
- Continued Strategic Planning.

Objective Criteria

Objective Criteria for Decision Making

- Is it in the best interest of the community and stakeholders?
- Does it align with our goals and mission?
- Is it achievable and sustainable?
- Is it financially viable?
- Is it legal?
- Is it fair?
- Is it safe and secure?



Housing

Goal: Promote the development of affordable housing by ensuring adequate infrastructure support, conducting a thorough assessment, and engaging with developers to address gaps in accessible, moderately priced housing options.

Objectives:

1. Identify organizations who specialize in rural housing needs and select one to complete a comprehensive assessment.
2. Provide appropriate infrastructure support to encourage moderately priced/attainable long-term housing.
3. Actively pursue outreach opportunities to bring in housing developers.



Infrastructure

Goal: Allocate resources to infrastructure that fosters economic growth, promotes environmental sustainability, and enhances the community's quality of life.

Objectives:

1. Obtain funding for a backup water supply to guarantee long-term water security. Develop and secure an alternative plan for water retention efforts.
2. Expand, enhance, and maintain walkable and bikable paths and trails to improve accessibility for non-motorized commuting within the City.
3. Plan, secure funding, and construct a new fire station to enhance emergency response times and ensure comprehensive coverage across the City.



Safety & Security

Goal: Develop and implement comprehensive safety and security protocols to ensure the protection of residents and property in the community, addressing both immediate and long-term needs.

Objectives:

1. Enhance the City's safety by addressing key safety concerns (e.g. barricades, patrols, public awareness, Emergency Notification System, etc.) for special events, parks and recreation, and emergency situations.
2. Increase attraction and retention of Police, EMS, and Fire staff through competitive wages.
3. Implement measures to improve Police, EMS, and Fire response times across the community.



Communication

Goal: Enhance communication and transparency by establishing clear, accessible communication systems and shared resources that promote engagement, trust, and informed decision-making.

Objectives:

1. Enhance two-way communication with the community and encourage civic engagement and public participation in local governance.
2. Improve transparency and accountability in local government by continuing to refine City plans and codes with public input.
3. Enhance internal communication for greater collaboration, efficiency, and employee career satisfaction.



Quality of Life

Goal: Foster a vibrant and connected community by enhancing and maintaining parks, paths, and trails; promoting the beautification of the City through building and streetscape improvements; and investing in recreation, arts, and cultural programs to enrich the quality of life for all residents.

Objectives:

1. Explore legal and appropriate options for holistic care for children of all ages.
2. Develop aquatic and recreation facilities to meet the recreational and health needs of all ages.
3. Implement a comprehensive plan to enhance and maintain City parks and trails, ensuring they are accessible, well equipped, and sustainably managed for the enjoyment and wellbeing of the community.



Economic Development

Goal: Create a thriving, inclusive, and aesthetically appealing community that fosters pride, attracts eco-tourism, and supports long term economic and social wellbeing.

Objectives:

1. Foster economic development diversification by attracting new industries and expanding tourism opportunities, with a focus on creating sustainable jobs, promoting local businesses, and enhancing the City's appeal as a destination for visitors.
2. Revitalize and beautify the downtown area through targeted improvements including streetscape enhancements, public art installations, and green spaces, to create an inviting and vibrant environment for residents and visitors alike.
3. Pursue legal and appropriate options to support a comprehensive transportation plan that improves accessibility, efficiency, and connectivity, offering reliable options for travel throughout the City and surrounding areas.



Short-term Factors

Short-term factors impacting budget decision-making for FY2026 are as follows:

Grants - \$17.5 Million

The FY2026 budget includes grants that are tracked in three different funds (General, Capital and Airport Fund):

- \$4.4 million for Alternate Essential Air Service each year until September 30, 2026.
- \$4.9 million for the Downtown Revitalization Plan is expected to be used from FY2026 to FY2028.
- \$550,000 Drug Court Grant received a one-year extension ending September 30, 2026.
- \$1.5 million Airport Rescue Grants to expire December 2025 (Airport Fund)
- \$1.6 million for Library, Community Center, Police Department and Parks & Trails grants to benefit the local community.
- Airport grants are discussed in the Capital section.
- An additional \$4.5 million budgeted in Miscellaneous Grants. These amounts were budgeted in the event the grants were awarded and work could get started immediately.

Land Sales - \$4 Million

The FY2026 Budget includes possible land sales that could possibly close within the fiscal year. These lands include sites for the following:

- Ranchette Housing Development
- Various Housing Developments
- Development in the Amphitheater area
- Hotel / Resort

Capital Equipment \$2.1

Capital equipment is usually one-time large ticket purchases that can have a large impact on the budget.

Large One-Time Purchases FY2026

- **Vehicles \$675 thousand** - Purchase of Transport Ambulance, Patrol Vehicles, trolleys (2nd payment) and 1 truck with utility bed.
- **Golf Carts \$658 thousand** - Purchase of 65 new carts to replace the leased carts.
- **Equipment \$820 thousand** - Purchase of a Power Gurney for Fire Dept, License Plate Recognition, office computers, drones, tractor attachments.

Capital Projects \$26.1 Million

Several large capital projects have been approved for FY2026.

- **Airport \$4.6 million** - The airport has \$4.2 million scheduled capital projects alone to be completed through grants from the Federal Aviation Administration and the Arizona Department of Transportation. \$388K is budgeted to be transferred from the Airport Fund to the Capital for Airport expenses not eligible for grant reimbursement.
- **Streets \$7.1 million** - Public Works has \$3.8 million budgeted for street projects this fiscal year. Border & Vista street improvements is a project funded using Highway User Funds for \$1 million; and \$2.8 million has been budgeted for street improvements to the downtown area. Expecting to receive a \$5 million grant for the Downtown Revitaliation Project that includes street improvements.
- **City Administration \$9.8 million** - Funding for matching portion of grants for a BMX park and Downtown Revitalization project. Also, for the building of the splash pad, starting the swimming pool construction and facility improvements.
- **Public Safety \$1.6 million** - Fire Department storage, dispatch consoles and barrier trailer kit.
- **Parks and Trails \$370 thousand** - BMX/Pump Track with walking trail, disc golf course back 9, and restrooms at JCP Memorial Park.
- **Horseshoe Bend \$1.3 million** - Engineering, water, sewer for road extension to Horseshoe Bend and resurfacing parking lot.
- **Public Works \$600 thousand** - Public Works building remodel started in FY2025 to be completed.

Long-Term Financial Planning

Efforts to create and implement a vision of long-term fiscal stability for the City incorporate into the City’s core procedures and decision-making as a vital part of the City’s Strategic Plan. The goals established aim to achieve this through the growth of ongoing revenues, adhering to sound financial policies and principles that are routinely reviewed for effectiveness, and exercising fiscal discipline. Successful implementation advances stability by promoting a strong economy and equitable well-being for residents. Initiatives in place are:

- **Paying off long-term debt**
 - Achieved
 - In FY2021, the City paid the Public Safety Personnel Retirement System unfunded liability balance.
 - In FY2022, the City paid off the remaining \$5.1 million bond debt.
 - In FY2023, the City paid off the two leases for Police Vehicles.
 - In FY2025, the City paid off all remaining copier leases.
 - In Progress
 - Buy versus lease equipment. In FY2026 Golf Cart leases will come end and Golf Carts will be purchased.
 - Not building any unfunded liabilities in retirement funds

- **Plan to bond \$10-\$15M in FY 2026**
 - For the construction of the City Swimming Pool and potentially for the ARFF/North Fire Station.

- **Building the Emergency Reserve Fund**
 - Achieved
 - Balance as of June 30, 2025 - over \$12 million bank balance.

- **Create Capital Improvement Plan (CIP) Fund**
 - Achieved
 - Started Capital Improvement Plan in FY2023 to build funds in the Capital Fund for known large expenses.

Project	FY2026	Balance of CIP
Platform Fire Truck	400,000	1,200,000
Patrol Vehicle Replacement	200,000	357,205
Streets	1,500,000	4,500,000
Golf Cart Equipment Replacement	200,000	658,000
HSB Road Extension - Sidewalk & Street	1,000,000	1,000,000
HSB Road Extension - Engineering, Water, Sewer	1,000,000	2,000,000
North Fire Station		500,000
Downtown Revitalization Plan		4,750,000
Swimming Pool		500,000
Splash Pad	450,000	1,500,000
Vehicles/Equipment	275,000	575,000
Total	6,350,000	17,540,205

- **Build up Capital Fund for large upcoming projects**
 - Achieved
 - Balance as of June 30, 2025 - \$12.1 million fund balance.
 - In Progress
 - Dedicate 100% of the 1% sales tax increase to the Capital Fund (now that the Emergency Reserve balance is met). If debt is taken on by the City then the amount will change from 100% to 70% of the 1% sales tax increase going to the Capital Fund.

- **Monitor and research the impacts of Lake Powell water levels.**
 - Achieved
 - Increase Electric Charges for Service for commercial rates gradually by 40% to offset increased Purchased Power Costs.
 - In Progress
 - Continue with research and assessments to monitor the impact on the city.

Forecasting

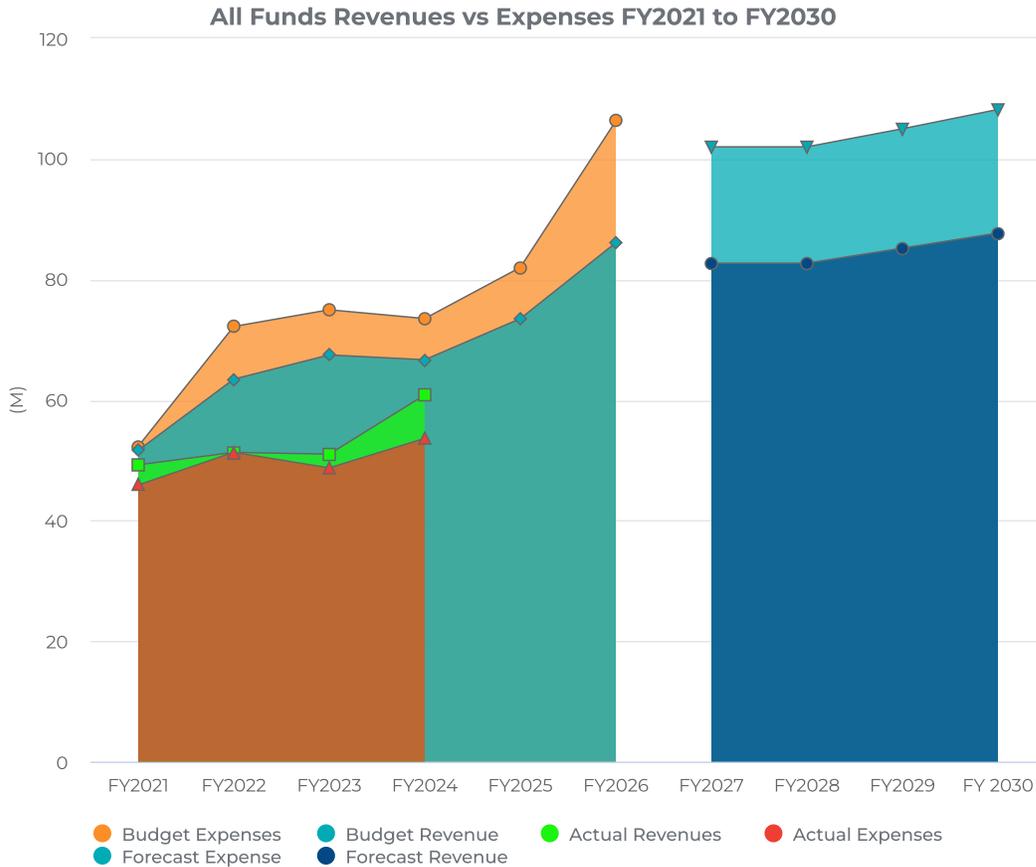
The purpose of the General Fund Five-Year Forecast is to provide a planning tool to use for the long-term financial sustainability of the City to achieve the goals in the Strategic Plan. The financial forecast estimated information based on past, current, and projected financial conditions. This will help identify future revenue and expenditure trends that may have an immediate or long-term influence on government policies, strategic goals, or services. The plan allows for the City to make informed financial and operational decisions by better anticipating future revenues and expenditures. The forecast is a projection of the City's revenues and expenditures over the forecast period, FY 2025/26 through FY 2029/30.

The FY2025/26 Strategic Plan goals include the categories of housing, infrastructure, security & communication, quality of life and economic development. Many of the individual objectives can be achieved with the current staffing priorities being redirected, thus no impact will be needed in the long-term financial plan. Some goals will require capital projects. The City of Page already has a robust and ongoing CIP (Capital Improvement Program) that is setting aside funds each year to accomplish these bigger projects, including a new platform fire truck & patrol vehicle (safety & security), HSB Road Extension (infrastructure & economic development), and Swimming Pool (quality of life) to name a few. See Capital Improvement section for the entire list. With maintaining a robust CIP program, we are saving for projects over several years and reducing the impact of large capital projects on fund balances. Maintaining balanced budgets also allows the city to maintain a high bond rating, which will allow for borrowing funds for the very large capital projects if the council decided to move quicker on completing those projects. This allows flexibility for the City of Page to move forward with completing goals at the speed and pace desired.

An overview of the forecast is shown below:

All Funds - Revenues vs Expenses

From FY2023 and FY2024 we saw consistent increases in revenues and expenses. The budgeted amounts have typically been more than actual, year after year, since the budget includes all possible expenses and revenues for that year. Forecast amounts are based on a 4% decrease for FY2027, no change in FY2028 and 3% increases in FY2029 and FY2030. Our economy is strongly based on tourism and this summer we have seen a downturn in tourism. This is in part due to the Dragon Bravo Fire at the North Rim of Grand Canyon National Park that impacted access and infrastructure. We anticipate visitation will continue as Glen Canyon National Recreation Area, Horseshoe Bend and Antelope Canyon are also popular places to visit in our region. Therefore, the forecast predicts a potential downturn in revenues for the next two fiscal years.



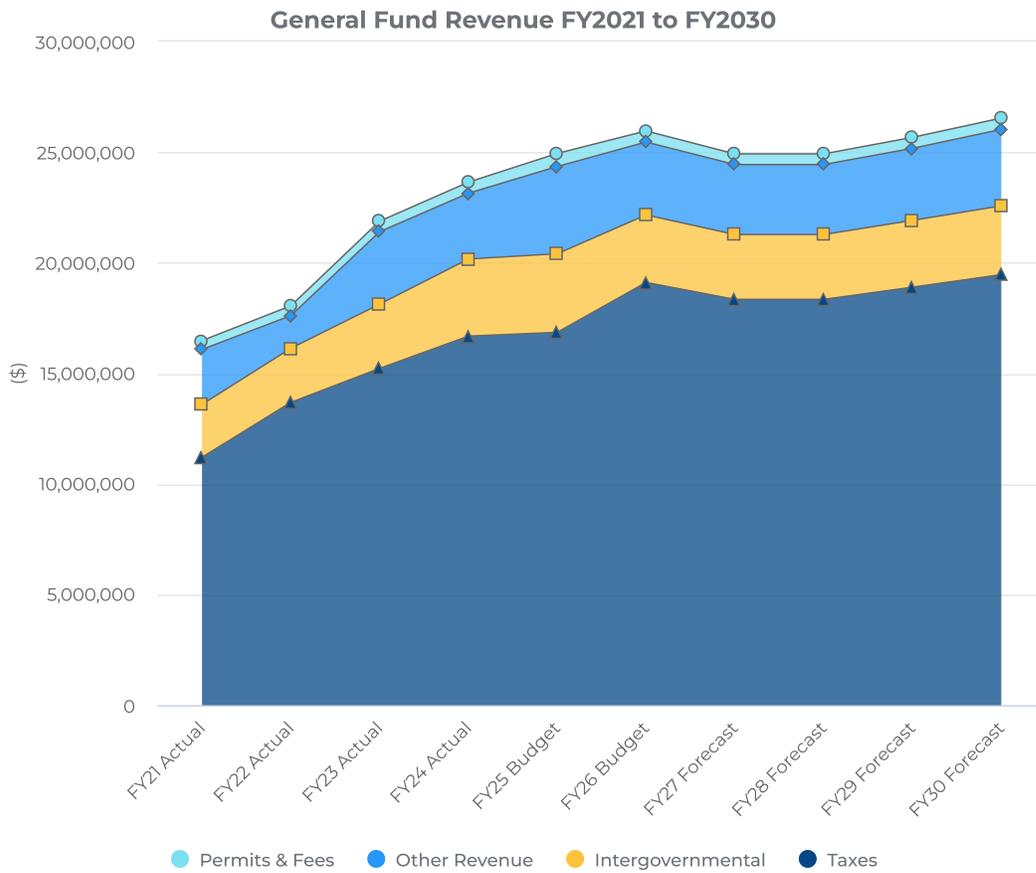
All Fund Revenue by Year and Category

	FY2025 Budget	FY2026 Budget	Forecast FY2027	Forecast FY2028	Forecast FY2029	Forecast FY2030	Forecast FY2031
Taxes	16,855,000	19,110,000	18,345,600	18,345,600	18,895,968	19,462,847	20,046,732
10-General Fund	16,855,000	19,110,000	18,345,600	18,345,600	18,895,968	19,462,847	20,046,732
Permits & Fees	591,800	502,300	482,208	482,208	496,674	511,574	526,922
10-General Fund	591,800	502,300	482,208	482,208	496,674	511,574	526,922
Intergovernmental	8,210,285	8,382,884	8,047,569	8,047,569	8,288,996	8,537,666	8,793,796
10-General Fund	3,552,000	3,054,291	2,932,119	2,932,119	3,020,083	3,110,685	3,204,006
15-Highway User Fund	1,000,000	1,035,273	993,862	993,862	1,023,678	1,054,388	1,086,020
16-Substance Abuse	2,500	2,500	2,400	2,400	2,472	2,546	2,623
32-Jcef Fund	2,550	3,050	2,928	2,928	3,016	3,106	3,200
33-Magistrate Court Impvmt Fund	5,000	15,000	14,400	14,400	14,832	15,277	15,735
34-Fill The Gap Fund	2,000	2,000	1,920	1,920	1,978	2,037	2,098
40-Capital Project Fund	3,631,235	4,240,770	4,071,139	4,071,139	4,193,273	4,319,072	4,448,644
72-Fire Pension	15,000	30,000	28,800	28,800	29,664	30,554	31,471
Other Revenue	30,022,106	36,261,489	34,811,029	34,811,029	35,855,360	36,931,021	38,038,952
10-General Fund	3,943,500	3,293,500	3,161,760	3,161,760	3,256,613	3,354,311	3,454,941
15-Highway User Fund	45,000	60,000	57,600	57,600	59,328	61,108	62,941
20-Debt Service Fund	0	5,000,000	4,800,000	4,800,000	4,944,000	5,092,320	5,245,090
25-Miscellaneous Grants	17,560,306	17,365,189	16,670,581	16,670,581	17,170,699	17,685,820	18,216,394
36-Donation Funds	108,800	100,800	96,768	96,768	99,671	102,661	105,741
40-Capital Project Fund	0	-	0	0	0	0	-
45-Horseshoe Bend Fund	3,183,500	4,182,500	4,015,200	4,015,200	4,135,656	4,259,726	4,387,517
46-Airport	632,000	755,000	724,800	724,800	746,544	768,940	792,009
48-Land	3,315,000	4,000,000	3,840,000	3,840,000	3,955,200	4,073,856	4,196,072
55-Golf Course Fund	1,155,500	1,422,500	1,365,600	1,365,600	1,406,568	1,448,765	1,492,228
57-Cemetery	70,000	70,000	67,200	67,200	69,216	71,292	73,431
72-Fire Pension	8,500	12,000	11,520	11,520	11,866	12,222	12,588
Non-Operating	55,000	55,000	52,800	52,800	54,384	56,016	57,696
12-Emergency Reserve Fund	0	-	0	0	0	0	-
40-Capital Project Fund	0	-	0	0	0	0	-
72-Fire Pension	55,000	55,000	52,800	52,800	54,384	56,016	57,696
Page Utility Enterprises	17,782,787	21,850,894	20,976,858	20,976,858	21,606,164	22,254,349	22,921,979
50-Electric	12,593,254	16,495,098	15,835,294	15,835,294	16,310,353	16,799,663	17,303,653
51-Water	2,051,000	2,143,000	2,057,280	2,057,280	2,118,998	2,182,568	2,248,045
52-Sewer	1,999,000	2,034,000	1,952,640	1,952,640	2,011,219	2,071,556	2,133,702
53-Refuse	1,139,533	1,178,796	1,131,644	1,131,644	1,165,593	1,200,561	1,236,578
Revenue Total	73,516,978	86,162,567	82,716,064	82,716,064	85,197,546	87,753,473	90,386,077

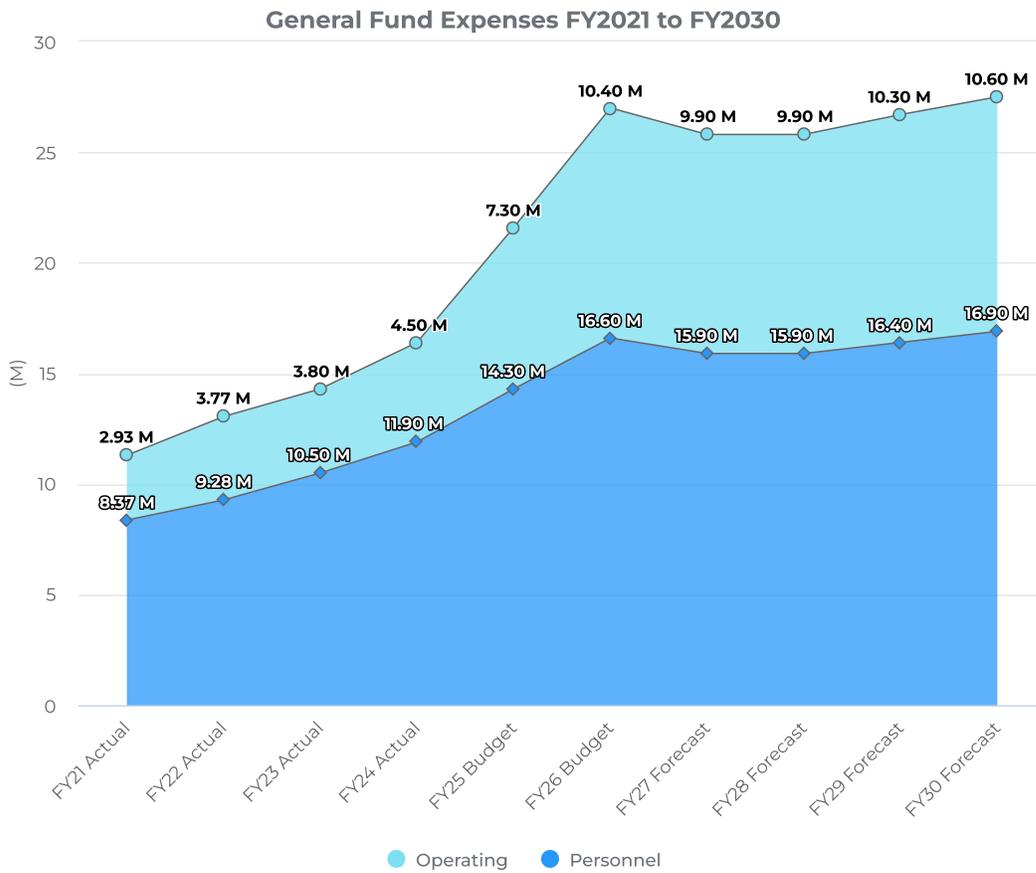
All Fund Expenses by Year and Type

Departments	FY2025 Budget	FY2026 Budget	Forecast FY2027	Forecast FY2028	Forecast FY2029	Forecast FY2030	Forecast FY2031
Personnel	16,612,542	19,310,190	18,537,782	18,537,782	19,093,916	19,666,733	20,256,735
10-General Fund	14,269,008	16,624,118	15,959,154	15,959,154	16,437,928	16,931,066	17,438,998
City Administration	351,319	527,361	506,266	506,266	521,454	537,098	553,211
City Attorney	471,160	530,582	509,359	509,359	524,639	540,379	556,590
City Clerk	262,643	316,988	304,308	304,308	313,438	322,841	332,526
City Council	58,277	58,274	55,943	55,943	57,621	59,350	61,130
Community Dev-Econ Development	226,368	261,380	250,925	250,925	258,452	266,206	274,192
Finance	519,696	789,467	757,888	757,888	780,625	804,044	828,165
Fire	2,749,580	3,372,594	3,237,690	3,237,690	3,334,821	3,434,866	3,537,912
Human Resource/Risk Mang.	215,943	246,489	236,630	236,630	243,729	251,041	258,572
Information Technology	410,040	430,918	413,681	413,681	426,092	438,874	452,041
Magistrate	534,936	600,576	576,553	576,553	593,850	611,665	630,015
Planning & Zoning	457,502	430,480	413,261	413,261	425,659	438,428	451,581
Police	4,450,213	5,291,109	5,079,465	5,079,465	5,231,849	5,388,804	5,550,469
Public Works	1,085,327	1,224,335	1,175,362	1,175,362	1,210,622	1,246,941	1,284,349
Community Engagement Dept	0	-	0	0	0	-	-
Community Center	430,161	421,043	404,201	404,201	416,327	428,817	441,681
Special Events	244,614	253,785	243,634	243,634	250,943	258,471	266,225
Library	871,852	837,695	804,187	804,187	828,312	853,162	878,757
Parks & Trails Maintenance	752,879	772,913	741,997	741,997	764,256	787,184	810,800
Recreation	176,496	258,129	247,804	247,804	255,238	262,895	270,782
15-Highway User Fund	0	-	0	0	0	-	-
45-Horseshoe Bend Fund	847,486	955,231	917,022	917,022	944,532	972,868	1,002,054
46-Airport	279,365	359,569	345,186	345,186	355,542	366,208	377,194
55-Golf Course Fund	1,072,015	1,222,873	1,173,958	1,173,958	1,209,177	1,245,452	1,282,815
57-Cemetery	144,668	148,398	142,462	142,462	146,736	151,138	155,673
Operating	65,409,428	86,957,764	83,479,453	83,479,453	85,983,837	88,563,352	91,220,253
10-General Fund	7,361,208	10,367,598	9,952,894	9,952,894	10,251,481	10,559,025	10,875,796
City Administration	2,083,896	4,151,396	3,985,340	3,985,340	4,104,900	4,228,047	4,354,889
City Attorney	64,070	94,730	90,941	90,941	93,669	96,479	99,373
City Clerk	84,520	87,660	84,154	84,154	86,678	89,279	91,957
City Council	45,010	45,660	43,834	43,834	45,149	46,503	47,898
Community Dev-Econ Development	697,580	867,580	832,877	832,877	857,863	883,599	910,107
Finance	66,940	80,655	77,429	77,429	79,752	82,144	84,609
Fire	461,550	494,000	474,240	474,240	488,467	503,121	518,215
Golf	0	-	0	0	0	-	-
Human Resource/Risk Mang.	1,462,888	1,722,300	1,653,408	1,653,408	1,703,010	1,754,101	1,806,724
Information Technology	407,005	456,895	438,619	438,619	451,778	465,331	479,291
Magistrate	178,360	231,820	222,547	222,547	229,224	236,100	243,183
Other	0	-	0	0	0	-	-
Planning & Zoning	57,570	58,620	56,275	56,275	57,963	59,702	61,493
Police	429,444	601,347	577,293	577,293	594,612	612,450	630,824
Public Works	609,555	693,305	665,573	665,573	685,540	706,106	727,289
Community Engagement Dept	0	-	0	0	0	-	-
Community Center	93,770	93,400	89,664	89,664	92,354	95,125	97,978
Special Events	350,660	369,000	354,240	354,240	364,867	375,813	387,088
Library	76,560	80,640	77,414	77,414	79,737	82,129	84,593
Parks & Trails Maintenance	105,460	108,820	104,467	104,467	107,601	110,829	114,154
Recreation	86,370	129,770	124,579	124,579	128,317	132,166	136,131
12-Emergency Reserve Fund	0	-	0	0	0	-	-
15-Highway User Fund	1,051,850	1,056,850	1,014,576	1,014,576	1,045,013	1,076,364	1,108,655
16-Substance Abuse	31,000	30,000	28,800	28,800	29,664	30,554	31,471
20-Debt Service Fund	1,372,500	5,000,000	4,800,000	4,800,000	4,944,000	5,092,320	5,245,090
25-Miscellaneous Grants	17,562,955	16,516,837	15,856,163	15,856,163	16,331,848	16,821,804	17,326,458
32-JCEF Fund	0	12,000	11,520	11,520	11,866	12,222	12,588
33-Magistrate Court Impvmnt Fund	5,000	20,000	19,200	19,200	19,776	20,369	20,980
34-Fill The Gap Fund	0	5,000	4,800	4,800	4,944	5,092	5,245
36-Donation Funds	115,850	127,000	121,920	121,920	125,578	129,345	133,225
40-Capital Project Fund	14,954,650	28,267,770	27,137,059	27,137,059	27,951,171	28,789,706	29,653,397
45-Horseshoe Bend Fund	799,305	1,433,900	1,376,544	1,376,544	1,417,840	1,460,376	1,504,187
46-Airport	324,755	412,550	396,048	396,048	407,929	420,167	432,772
55-Golf Course Fund	648,483	909,866	873,471	873,471	899,676	926,666	954,466
57-Cemetery	27,420	29,900	28,704	28,704	29,565	30,452	31,366
72-Fire Pension	78,000	80,000	76,800	76,800	79,104	81,477	83,921
50-Electric	14,607,440	16,495,098	15,835,294	15,835,294	16,310,353	16,799,663	17,303,653
51-Water	3,076,100	2,621,100	2,516,256	2,516,256	2,591,744	2,669,496	2,749,581
52-Sewer	2,379,500	2,523,500	2,422,560	2,422,560	2,495,237	2,570,094	2,647,197
53-Refuse	1,013,411	1,048,795	1,006,843	1,006,843	1,037,048	1,068,160	1,100,205
Grand Total	82,021,970	106,267,954	102,017,236	102,017,236	105,077,753	108,230,085	111,476,988

General Fund Revenue by Year and Category



General Fund Expenses by Year and Type

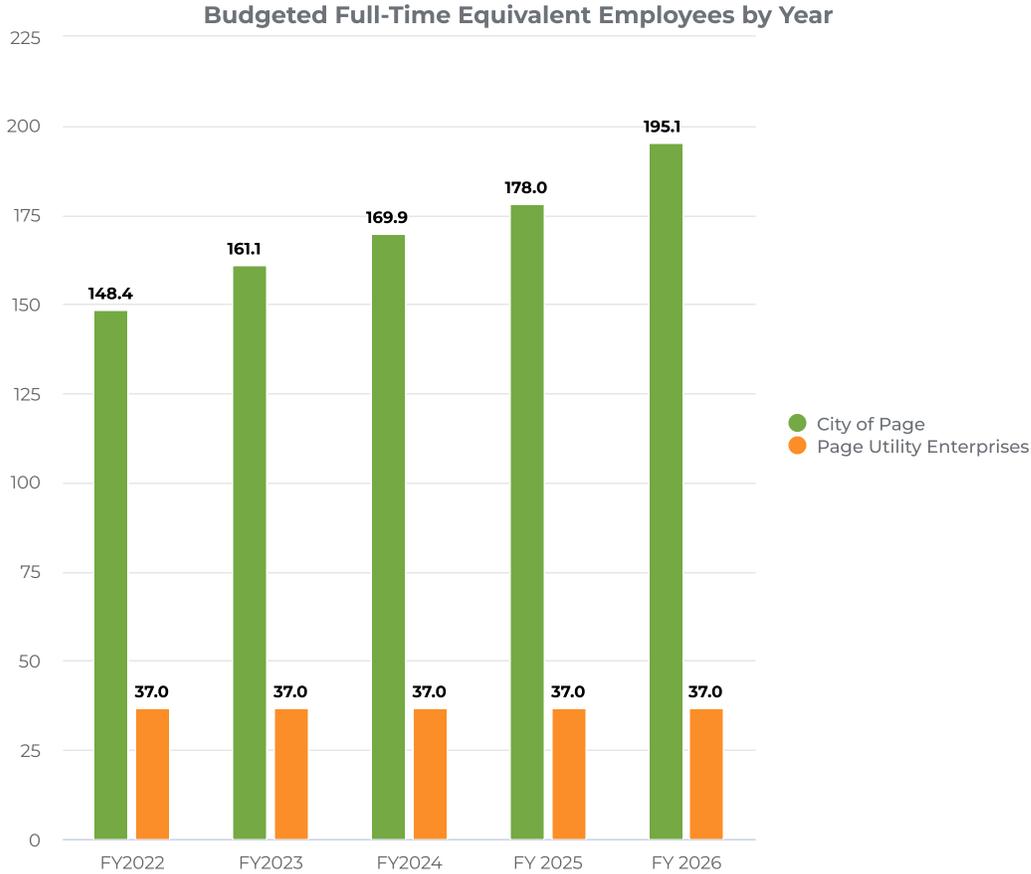


Personnel Changes

The FY2026 budget includes \$105.7.5 million in Personnel Costs. 16.55 FTE additional positions were included in the FY2026 budget to allow departments to build capacity and expand to meet the needs of the community. The City Council also approved a 4% cost of living increase for employees and an additional 4% increase for market adjustments to stay competitive and address the issue of wage compression.

Budgeted Full-Time Equivalent Employees by Year

Below is a comparison of position totals by department for the FY 2022 through FY 2026 Budgets. All positions are listed as full-time equivalent, excluding City Council which is not listed.



Budgeted Full-Time Equivalent Employees by Department and Year

Between FY2025 and FY2026 there were shifts in positions within departments as well as additional FTEs added. These changes were due to:

1. Review of open positions, tight labor market and the underutilized skills and training of current staff.
2. Growth in departments that have seen growth in workload. This is due to expanding services and increase in services being used (i.e. Horseshoe Bend and the Golf Course).
3. Addition of 6 FTE in the Fire Department. This will allow for proper staffing to maintain certifications and transport services.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
City of Page						
401 City Manager	2.00	2.00	2.00	3.00	4.00	1.00
402 City Council	0.00	0.00	0.00	0.00	0.00	0.00
404 City Clerk	2.00	2.00	2.66	2.00	3.00	1.00
405 City Attorney	3.00	3.00	3.00	3.00	3.00	0.00
408 Community Serv Admin	1.25	1.00	1.00	0.00	0.00	0.00
410 Community Center	3.75	4.75	4.75	6.37	6.37	0.00
411 General Services	0.00	0.00	0.00	0.00	0.00	0.00
412 Special Events	0.00	1.00	1.00	2.00	3.00	1.00
420 Police Dept Admin	4.50	7.50	6.49	7.49	7.49	0.00
421 Patrol	19.00	21.00	25.96	23.00	22.00	-1.00
422 Communications	8.96	8.85	8.85	8.85	8.85	0.00
426 Investigations	4.00	3.00	3.00	6.00	7.00	1.00
427 Fire Dept.	21.00	22.00	24.00	24.00	30.00	6.00
441 Human Resources	1.00	2.00	2.00	2.00	2.00	0.00
442 Finance	4.00	5.08	5.25	5.00	7.00	2.00
443 Magistrate Court	7.07	5.40	5.40	5.40	5.40	0.00
444 Library	7.74	9.35	10.35	11.34	13.34	2.00
445 Planning/Zoning	1.00	2.00	2.00	2.00	2.00	0.00
446 Building Safety	1.00	1.00	1.00	1.00	1.00	0.00
447-Community/Economic Developme	2.00	2.00	2.00	2.00	2.00	0.00
448 Central Garage	2.00	2.00	2.00	2.00	2.00	0.00
450-Horseshoe Bend	9.73	11.73	11.67	13.88	13.88	0.00
455 Information Tech	3.00	4.00	4.00	4.00	4.00	0.00
456 Cemetery	0.00	1.00	1.00	2.00	2.00	0.00
457 Building Maintenance	5.00	4.00	4.00	4.00	5.00	1.00
460 Public Works Admin	7.65	6.65	6.65	6.65	6.65	0.00
462 Parks Maintenance	6.00	7.00	8.00	9.00	9.00	0.00
463-Golf Course Clubhouse	9.53	9.96	9.95	9.75	10.80	1.05
465 Recreation	2.74	3.00	3.00	3.00	3.50	0.50
468 Golf Maintenance	6.43	6.43	6.43	6.49	7.49	1.00
489 Airport	2.35	2.35	2.35	3.35	3.35	0.00
City of Page Total	147.70	161.05	169.76	178.57	195.12	16.55
Page Utility Enterprises						
50-Electric	19.00	19.00	19.00	19.00	19.00	0.00
51-Water/52-Sewer	18.00	18.00	18.00	18.00	18.00	0.00
Page Utility Enterprises Total	37.00	37.00	37.00	37.00	37.00	0.00
Grand Total	184.70	198.05	206.76	215.57	232.12	16.55

Department Personnel Changes

Below is a detailed explanation of major personnel changes made in FY2026 in each department.

Building Maintenance

FY2026 Changes

457 Building Maintenance

- Added 1.00 FTE Maintenance Worker to handle the addition of the PERA Club and to increase maintenance on older building and HVAC systems.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
457 Building Maintenance						
Custodian	1.00	0.00	0.00	0.00	0.00	0.00
Lead Maintenance Worker	1.00	1.00	1.00	1.00	1.00	0.00
Maintenance Worker	3.00	3.00	3.00	3.00	4.00	1.00
Totals	5.00	4.00	4.00	4.00	5.00	1.00

City Clerk

FY2026 Changes

404 City Clerk

- Added 1.00 FTE Admin. Assistant to assist department with system upgrades.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
404 City Clerk						
Admin Assistant	0.00	0.00	0.00	0.00	1.00	1.00
City Clerk	1.00	1.00	1.33	1.00	1.00	0.00
Deputy City Clerk	1.00	1.00	1.33	1.00	1.00	0.00
Totals	2.00	2.00	2.66	2.00	3.00	1.00

City Manager

FY2026 Changes

401 City Manager

- Added 1.00 FTE Communications & Public Affairs Associate for increased communication with the public.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
401 City Manager						
Admin Assistant	0.00	0.00	0.00	1.00	1.00	0.00
City Manager	1.00	1.00	1.00	1.00	1.00	0.00
Communication & Public Affairs Assoc.	0.00	0.00	0.00	0.00	1.00	1.00
Executive Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Totals	2.00	2.00	2.00	3.00	4.00	1.00

Finance

FY2026 Changes

442 Finance

- Added 1.00 FTE Grants Specialist to handle the expanded number of grants received.
- Added 1.00 FTE Account Clerk to assist with expanding workload of department.
- Changed 1.00 FTE from Finance Accountant to Finance Analyst.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
442 Finance						
Account Clerk	1.00	2.00	2.00	2.00	3.00	1.00
Account Clerk Senior	1.00	1.08	1.00	0.00	0.00	0.00
Finance Accountant	0.00	0.00	0.00	1.00	0.00	-1.00
Finance Analyst	1.00	1.00	1.25	0.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00	1.00	0.00
Grant Specialist	0.00	0.00	0.00	0.00	1.00	1.00
Payroll/AP Specialist	0.00	0.00	0.00	1.00	1.00	0.00
Totals	4.00	5.08	5.25	5.00	7.00	2.00

Fire Department

FY2026 Changes

447 Fire Department

- Added 6 FTE Firefighter to move closer to the National Standards for Fire Fighter Safety.
- Changed 2 FTE from Firefighter to EMT to handle Interfacility Transport Responsibilities.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
447 Fire Dept.						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Fire Chief	0.00	1.00	1.00	1.00	1.00	0.00
Captain	3.00	3.00	3.00	3.00	3.00	0.00
EMT	0.00	0.00	0.00	0.00	2.00	2.00
Engineer	3.00	3.00	3.00	3.00	3.00	0.00
Fire Chief	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter	13.00	13.00	15.00	15.00	19.00	4.00
Totals	21.00	22.00	24.00	24.00	30.00	6.00

Golf Course Clubhouse

FY2026 Changes

463 Golf Course Clubhouse

- Changed 2.00 FTE Food Service Worker & 1.00 FTE Kitchen Supervisor to 3.00 FTE Bartender.
- Changed 1.00 FTE Seasonal Pro Shop Associates to PT Cart Service.
- Changed multiple positions to better match the needs of the patrons after the expansion of the Clubhouse at the end of FY2024.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
463-Golf Course Clubhouse						
Bartender	0.00	0.00	0.00	0.00	2.00	2.00
Food Service Worker	2.00	3.00	3.00	3.00	0.00	-3.00
Golf Manager	1.00	1.00	1.00	1.00	1.00	0.00
Grill Cook	0.00	0.00	0.00	0.00	3.00	3.00
Kitchen Supervisor	0.00	0.00	0.00	1.00	0.00	-1.00
Pro Shop Associate	1.00	0.74	0.73	0.00	0.00	0.00
Pro Shop Lead	1.00	1.00	1.00	1.00	1.00	0.00
PT Cart Service	1.33	1.33	1.33	0.87	1.92	1.05
PT Food Service Worker	0.74	0.00	0.00	0.00	0.00	0.00
Seasonal Beverage Cart Service	0.00	0.43	0.43	0.00	0.00	0.00
Seasonal Cart Service	1.29	1.29	1.29	1.38	1.38	0.00
Seasonal Pro Shop Associate	1.17	1.17	1.17	1.50	0.50	-1.00
Totals	9.53	9.96	9.95	9.75	10.80	1.05

Golf Course Maintenance

FY2026 Changes

468 Golf Course Maintenance

- Add 1.00 FTE for the Superintendent to cover expanded workloads with the addition of a night-time driving range.
- Changes 1.00 FTE from Pesticide Tec 1 to Maintenance Worker as job duties are varied.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
468 Golf Maintenance						
Equipment Operator	2.00	2.00	2.00	2.00	2.00	0.00
Golf Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	1.00	0.00
Irrigation Tech I	1.00	1.00	1.00	1.00	1.00	0.00
Maintenance Worker	0.00	0.00	0.00	0.49	1.49	1.00
Pesticide Tech I	1.00	1.00	1.00	1.00	0.00	-1.00
Seasonal Equipment Operator	0.43	0.43	0.43	0.00	0.00	0.00
Superintendent	0.00	0.00	0.00	0.00	1.00	1.00
Totals	6.43	6.43	6.43	6.49	7.49	1.00

Library

FY2026 Changes

444 Library

- Added 1.00 FTE Admin Assistant that is funded by grants.
- Added 1.00 FTE Outreach Coordinator that is funded by grants.
- These positions will remain as long as grant funding is received for them.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
444 Library						
Admin Assistant - GRANT FUNDED	0.00	0.00	0.00	0.00	1.00	1.00
Children's Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Children's Library Aide	0.00	0.00	0.00	1.00	1.00	0.00
Circulation Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Supervisor	0.00	1.00	1.00	1.00	1.00	0.00
General Utility Worker	0.00	0.00	0.00	1.00	1.00	0.00
Library Aide	0.74	1.35	1.35	0.00	0.00	0.00
Library Assistant	1.00	1.00	2.00	2.00	2.00	0.00
Library Manager	1.00	1.00	1.00	1.00	1.00	0.00
Library Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Outreach - GRANT FUNDED	0.00	0.00	0.00	0.00	1.00	1.00
Reference Librarian	1.00	1.00	1.00	1.00	1.00	0.00
Summer Reading Program Aides	0.00	0.00	0.00	0.34	0.34	0.00
Totals	7.74	9.35	10.35	11.34	13.34	2.00

Police

FY2026 Changes

421 Patrol

- Moved 1.00 FTE Patrol Officer/Sergeant Positions to Department 426 Investigations

426 Investigations

- Received 1.00 position for Detective.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
Police						
420 Police Dept Admin	4.50	7.50	6.49	7.49	7.49	0.00
421 Patrol	19.00	21.00	25.96	23.00	22.00	-1.00
422 Communications	8.96	8.85	8.85	8.85	8.85	0.00
426 Investigations	4.00	3.00	3.00	6.00	7.00	1.00
Police Total	36.46	40.35	44.30	45.34	45.34	0.00

Recreation

FY2026 Changes

465 Recreation

- Added 0.50 FTE Summer Intern for two seasonal positions to assist with added summer programs.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
465 Recreation						
Recreation Assistant	1.74	2.00	2.00	2.00	2.00	0.00
Recreation Division Manager	1.00	1.00	1.00	1.00	1.00	0.00
Summer Intern	0.00	0.00	0.00	0.00	0.50	0.50
Totals	2.74	3.00	3.00	3.00	3.50	0.50

Special Events

FY2026 Changes

412 Special Events

- Added 1.00 FTE Events Coordinator to assist with the new and expanded events.

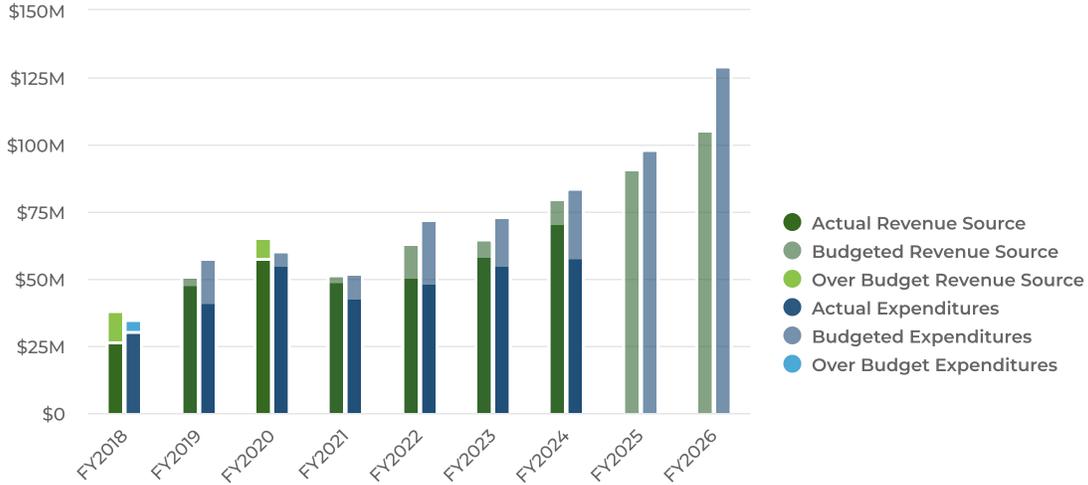
	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
412 Special Events						
Event Coordinator	0.00	0.00	0.00	0.00	1.00	1.00
Event Manager	0.00	0.00	0.00	1.00	1.00	0.00
Event Specialist	0.00	1.00	1.00	1.00	1.00	0.00
Totals	0.00	1.00	1.00	2.00	3.00	1.00

FUND SUMMARIES

Summary

City of Page, Arizona is projecting \$105.69M of revenue in FY2026, which represents a 16.2% increase over the prior year. Budgeted expenditures are projected to increase by 31.8% or \$31.19M to \$129.31M in FY2026.

These amounts include \$23.04 million in inter-fund transfers.



Overview - All Funds Comprehensive Summary

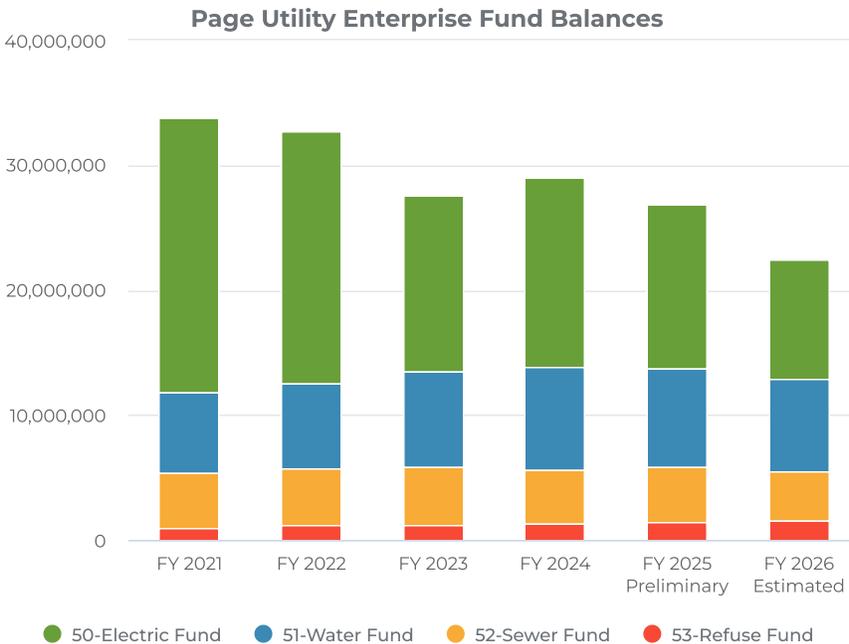
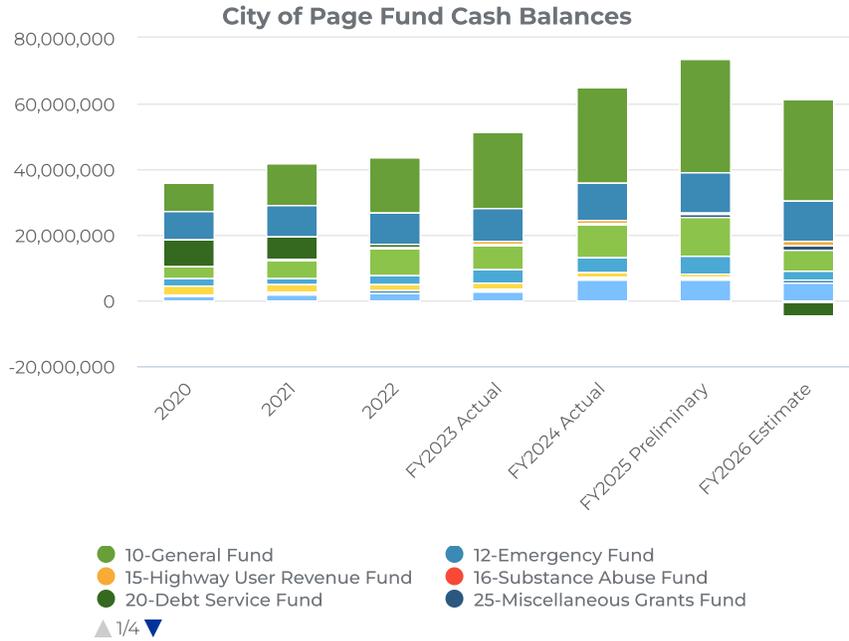
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$106,730,956	\$110,138,527	\$127,390,447	\$141,035,419
Revenues	\$59,162,550	\$71,089,056	\$90,934,030	\$105,686,334
Expenditures	\$55,289,696	\$58,250,242	\$98,124,122	\$129,311,107
Total Revenues Less Expenditures:	\$3,872,854	\$12,838,814	-\$7,190,092	-\$23,624,773
Ending Fund Balance:	\$110,603,810	\$122,977,341	\$120,200,356	\$117,410,647

Changes in Fund Balances

The City is starting with approximately \$73.3 million in fund balances for FY2026 (numbers are pre-audited, excluding Page Utility Enterprises).

Page Utility Enterprises is starting with approximately \$26.8 million in fund balances for FY2026 (numbers are pre-audited, excluding City of Page).

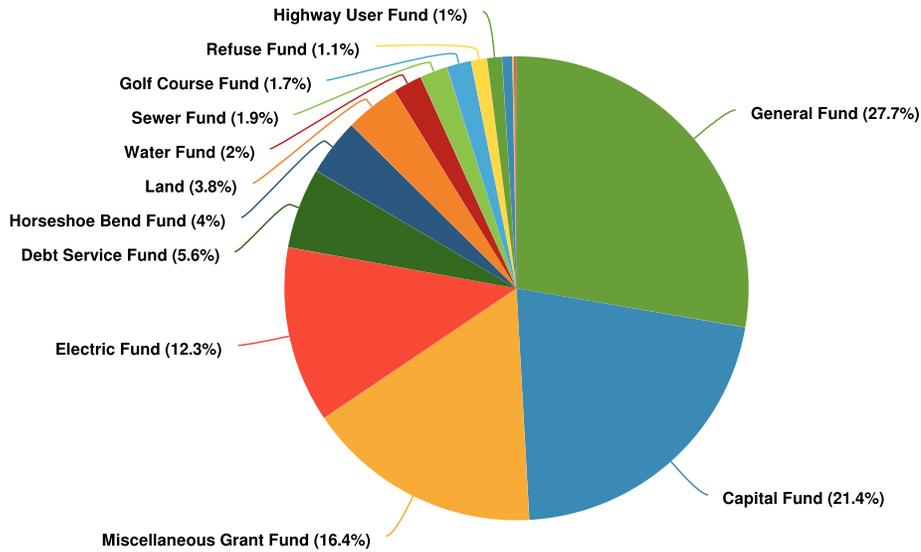
Although there are adequate fund balances as a total, the City also wants to ensure each fund is accountable and does not deplete its resources. At the time of budget preparation and adoption, FY2026 was not closed and transactions were still being processed. Although the FY2026 budget portrays that some funds may be overspent, the City monitors and reviews the budget and balance of each fund monthly. Expenses may need to be restricted to ensure funds are not overspent.



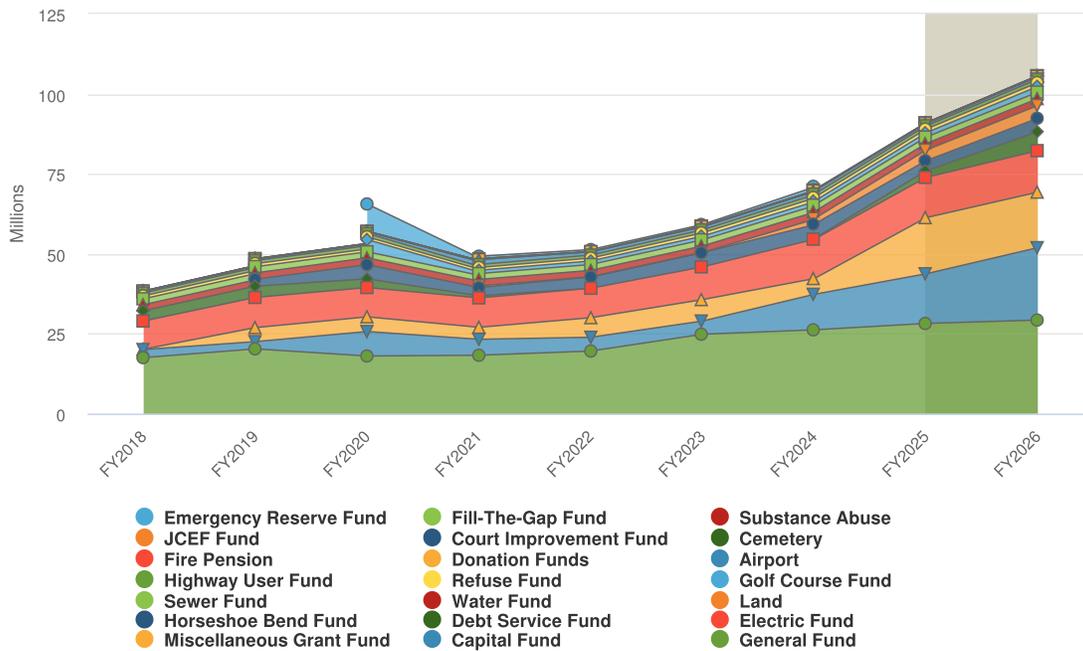
Revenue by Fund

Revenue projections for the FY2026 for the City of Page (excludes Page Utility Enterprise) are based on trends and anticipated activity in the coming fiscal year. Charts below include inter-fund transfers.

2026 Revenue by Fund



Budgeted and Historical 2026 Revenue by Fund

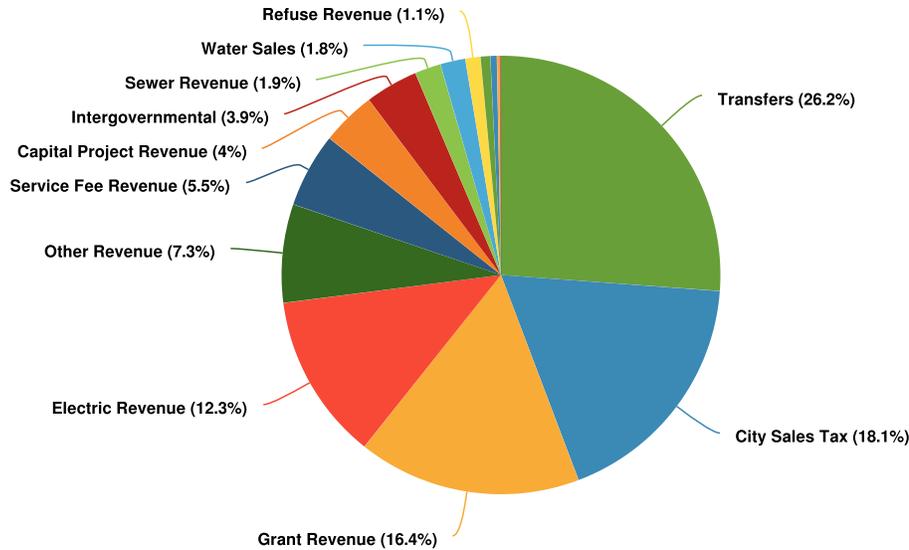


Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
General Fund	\$24,846,649	\$26,226,079	\$28,220,770	\$29,278,794
Emergency Reserve Fund	\$532,897	\$1,168,062	\$0	\$0
Donation Funds	\$18,651	\$37,435	\$108,800	\$100,800
Capital Fund	\$4,126,838	\$11,108,632	\$15,524,817	\$22,640,770
Land	\$63,108	\$1,700,370	\$3,315,000	\$4,000,000
Miscellaneous Grant Fund	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189
Highway User Fund	\$937,790	\$1,061,418	\$1,045,000	\$1,095,273
Substance Abuse	\$2,883	\$2,259	\$2,500	\$2,500
Cemetery	\$73,293	\$73,100	\$70,000	\$70,000
JCEF Fund	\$2,940	\$3,336	\$2,550	\$3,050
Court Improvement Fund	\$2,138	\$7,559	\$5,000	\$15,000
Fill-The-Gap Fund	\$1,677	\$1,625	\$2,000	\$2,000
Airport	\$945,032	\$1,009,552	\$632,000	\$755,000
Debt Service Fund	\$0	\$200,000	\$2,045,000	\$5,950,000
Fire Pension	\$90,322	\$126,547	\$78,500	\$97,000
Electric Fund	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Horseshoe Bend Fund	\$4,463,103	\$4,528,146	\$3,183,500	\$4,182,500
Water Fund	\$2,001,854	\$2,197,191	\$2,051,000	\$2,143,000
Sewer Fund	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Refuse Fund	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Golf Course Fund	\$1,151,595	\$1,257,098	\$1,355,500	\$1,797,500
Total:	\$59,162,550	\$71,089,056	\$90,934,030	\$105,686,334

Revenues by Source

Projected 2026 Revenues by Source

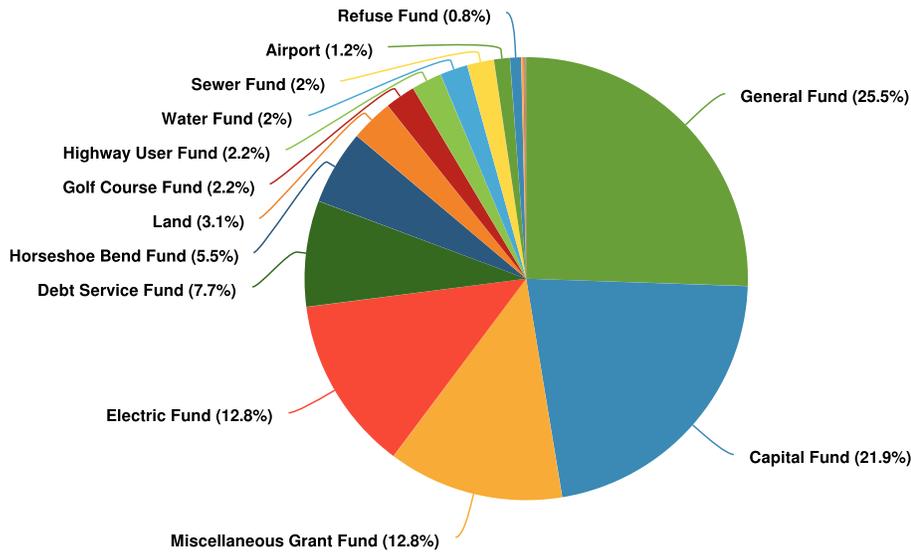


Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Revenue Source				
City Sales Tax	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000
Permits and Fees	\$474,187	\$500,360	\$591,800	\$502,300
Intergovernmental	\$3,841,579	\$4,504,602	\$4,567,000	\$4,119,564
Transfers	\$7,459,469	\$9,057,785	\$17,217,052	\$27,668,053
Other Revenue	\$3,459,813	\$5,509,097	\$7,592,050	\$7,671,700
Grant Revenue	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189
Donations	\$18,651	\$37,435	\$108,800	\$100,800
Court Improvement Fees	\$2,138	\$7,559	\$5,000	\$15,000
Capital Project Revenue	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770
Service Fee Revenue	\$5,614,698	\$5,742,013	\$4,389,000	\$5,805,000
Airport Revenue	\$945,032	\$1,009,552	\$632,000	\$755,000
Electric Revenue	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Water Revenue	\$156,191	\$236,001	\$100,000	\$180,000
Water Sales	\$1,832,369	\$1,932,499	\$1,940,000	\$1,952,000
Meter Charges	\$13,294	\$28,691	\$10,000	\$10,000
Miscellaneous Revenue			\$1,000	\$1,000
Sewer Revenue	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Refuse Revenue	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Fill the Gap Fund Revenue	\$1,677	\$1,625	\$2,000	\$2,000
Total Revenue Source:	\$59,162,550	\$71,089,056	\$90,934,030	\$105,686,334

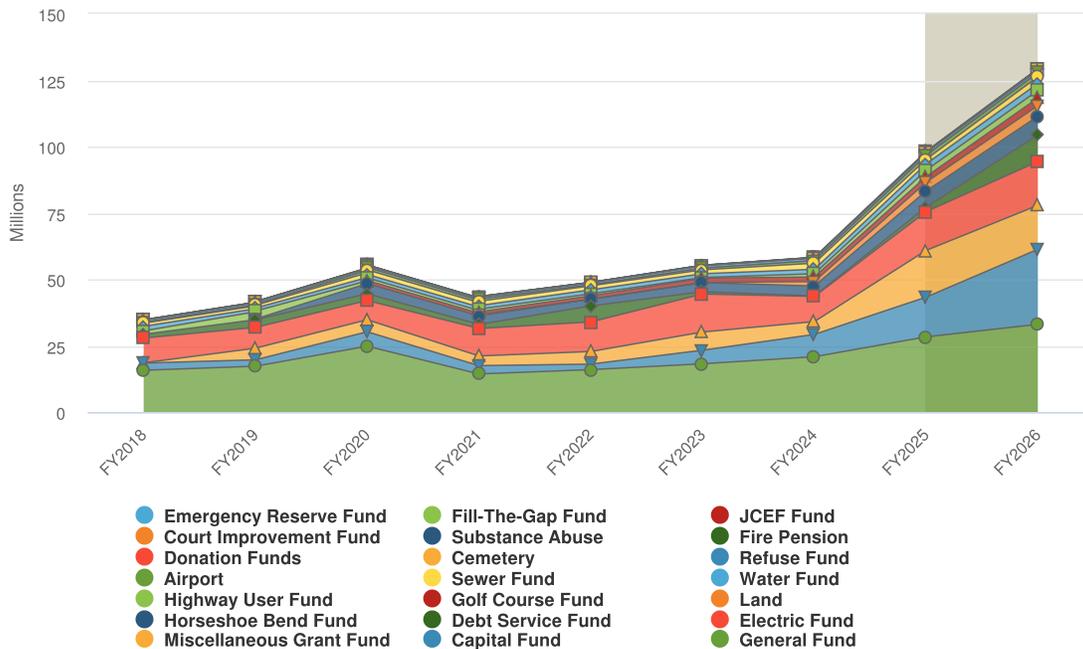
Expenditures by Fund

Expenditure projections for the FY2026 for the City of Page (excludes Page Utility Enterprise) are based on trends and anticipated activity in the coming fiscal year. Charts below include inter-fund transfers.

2026 Expenditures by Fund



Budgeted and Historical 2026 Expenditures by Fund

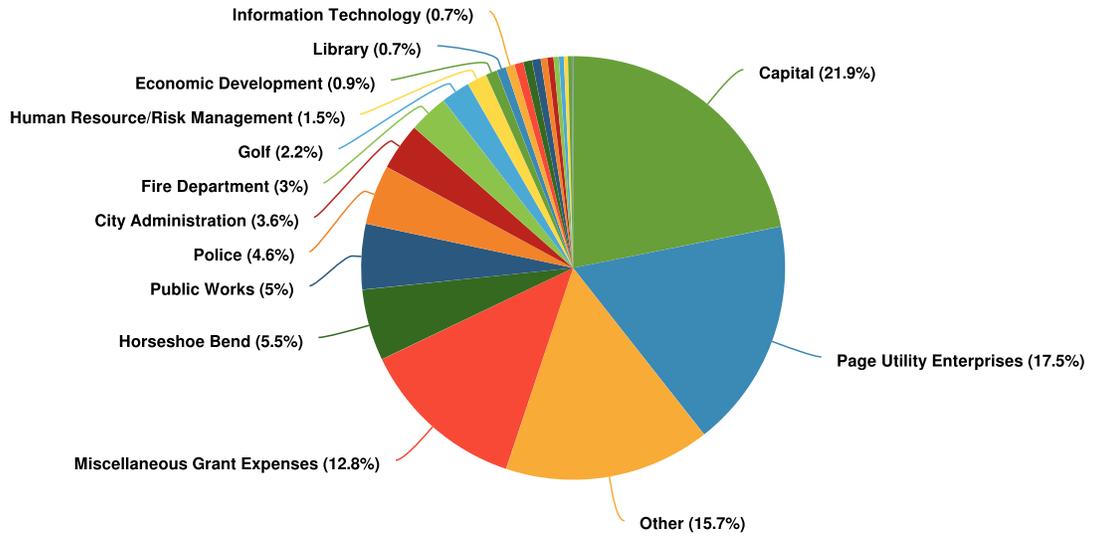


Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
General Fund	\$18,169,328	\$20,831,612	\$28,311,716	\$33,035,716
Emergency Reserve Fund	\$2,202	\$1,346	\$0	\$0
Donation Funds	\$26,115	\$21,012	\$115,850	\$127,000
Capital Fund	\$5,111,896	\$8,393,466	\$14,954,650	\$28,267,770
Land	\$63,108	\$1,700,370	\$3,315,000	\$4,000,000
Miscellaneous Grant Fund	\$6,853,154	\$4,841,871	\$17,612,955	\$16,566,837
Highway User Fund	\$237,168	\$1,227,958	\$2,416,850	\$2,856,850
Substance Abuse	\$0	\$0	\$31,000	\$30,000
Cemetery	\$73,436	\$114,820	\$172,088	\$178,298
JCEF Fund	\$6,936	\$3,311	\$0	\$12,000
Court Improvement Fund	\$0	\$0	\$5,000	\$20,000
Fill-The-Gap Fund	\$0	\$0	\$0	\$5,000
Airport	\$663,269	\$944,945	\$1,500,135	\$1,509,778
Debt Service Fund	\$857,102	\$200,000	\$1,672,500	\$10,000,000
Fire Pension	\$47,443	\$95,979	\$78,000	\$80,000
Electric Fund	\$14,322,733	\$9,476,404	\$14,607,440	\$16,495,098
Horseshoe Bend Fund	\$3,445,198	\$3,701,483	\$6,081,428	\$7,062,625
Water Fund	\$1,443,933	\$1,655,217	\$2,386,100	\$2,621,100
Sewer Fund	\$1,475,527	\$2,329,960	\$1,754,500	\$2,523,500
Refuse Fund	\$898,647	\$992,616	\$1,013,411	\$1,048,795
Golf Course Fund	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739
Total:	\$55,289,696	\$58,250,242	\$98,124,122	\$129,311,107

Expenditures by Function

Budgeted Expenditures by Function



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Expenditures				
City Administration	\$860,439	\$1,113,184	\$2,435,215	\$4,678,757
Total City Administration:	\$860,439	\$1,113,184	\$2,435,215	\$4,678,757
City Council	\$95,859	\$77,680	\$103,287	\$103,934
Total City Council:	\$95,859	\$77,680	\$103,287	\$103,934
City Clerk	\$218,836	\$274,113	\$347,163	\$404,648
Total City Clerk:	\$218,836	\$274,113	\$347,163	\$404,648
City Attorney	\$354,630	\$401,602	\$535,230	\$625,312
Total City Attorney:	\$354,630	\$401,602	\$535,230	\$625,312
Planning & Zoning	\$407,011	\$455,673	\$515,072	\$489,100
Total Planning & Zoning:	\$407,011	\$455,673	\$515,072	\$489,100
Economic Development	\$448,356	\$702,800	\$923,948	\$1,128,960
Total Economic Development:	\$448,356	\$702,800	\$923,948	\$1,128,960
Horseshoe Bend				
Interfund Transfer	\$2,267,212	\$2,466,734	\$4,434,637	\$4,673,494
Total Horseshoe Bend:	\$3,445,198	\$3,701,483	\$6,081,428	\$7,062,625
Golf	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739
Total Golf:	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739
Human Resource/Risk Management	\$640,345	\$1,100,886	\$1,678,831	\$1,968,789
Total Human Resource/Risk Management:	\$640,345	\$1,100,886	\$1,678,831	\$1,968,789
Finance	\$565,327	\$556,858	\$586,636	\$870,122
Total Finance:	\$565,327	\$556,858	\$586,636	\$870,122
Police	\$3,740,106	\$3,950,147	\$4,879,657	\$5,892,456
Total Police:	\$3,740,106	\$3,950,147	\$4,879,657	\$5,892,456
Fire Department	\$2,267,228	\$2,776,800	\$3,211,130	\$3,866,594
Total Fire Department:	\$2,267,228	\$2,776,800	\$3,211,130	\$3,866,594
Public Works				
Airport	\$600,296	\$703,164	\$905,220	\$1,121,778
Total Public Works:	\$2,271,130	\$3,711,862	\$5,783,956	\$6,462,567
Miscellaneous Grant Expenses	\$6,822,124	\$4,838,834	\$17,562,955	\$16,516,837
Total Miscellaneous Grant Expenses:	\$6,822,124	\$4,838,834	\$17,562,955	\$16,516,837

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Capital	\$5,111,896	\$8,393,466	\$14,954,650	\$28,267,770
Total Capital:	\$5,111,896	\$8,393,466	\$14,954,650	\$28,267,770
Information Technology	\$681,371	\$764,209	\$817,045	\$887,813
Total Information Technology:	\$681,371	\$764,209	\$817,045	\$887,813
Other	\$4,905,086	\$6,177,733	\$11,943,850	\$20,331,000
Total Other:	\$4,905,086	\$6,177,733	\$11,943,850	\$20,331,000
Magistrate				
Court Improvement Fund	\$0	\$0	\$5,000	\$20,000
Total Magistrate:	\$574,101	\$619,134	\$718,296	\$864,396
Page Utility Enterprises	\$18,140,840	\$14,454,197	\$19,761,451	\$22,688,493
Total Page Utility Enterprises:	\$18,140,840	\$14,454,197	\$19,761,451	\$22,688,493
Fill the Gap Fund	\$0	\$0	\$0	\$5,000
Total Fill the Gap Fund:	\$0	\$0	\$0	\$5,000
Total Expenditures:	\$55,289,696	\$58,250,242	\$98,124,122	\$129,311,107

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Personnel Expenses	\$14,831,835	\$16,552,795	\$19,723,022	\$22,631,190
Operating Expenses	\$40,457,861	\$41,697,448	\$78,401,100	\$106,679,917
Total:	\$55,289,696	\$58,250,242	\$98,124,122	\$129,311,107

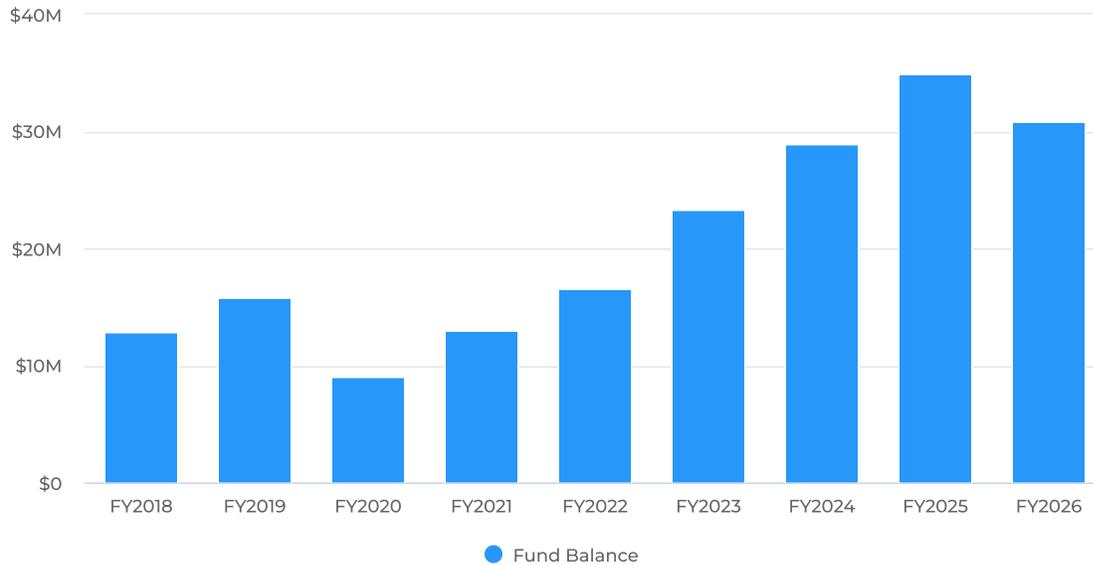
The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.

Fund Balance

In FY2020, \$8.4 million was transferred to establish the Emergency Reserve Fund. FY2025 is preliminary (prior to Audit) and FY2026 are estimates based on budgets.

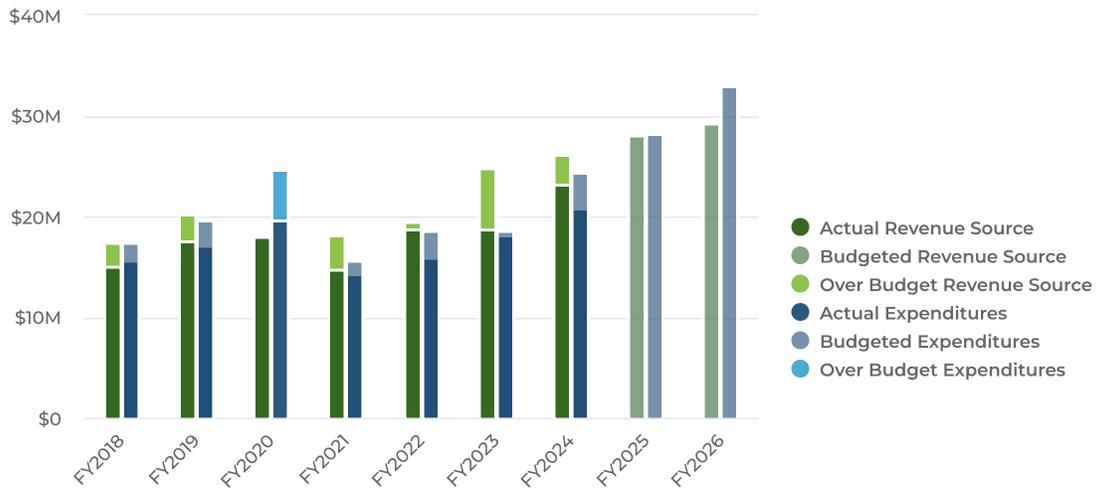
The Fund Balance is budgeted to decrease by 11% due to expenses increasing more than revenues. Increases to accommodate any unbudgeted requests from our new City Council members and pending new construction in progress projects.

Projections



Summary

City of Page, Arizona is projecting \$29.28M of revenue in FY2026, which represents a 3.7% increase over the prior year. Budgeted expenditures are projected to increase by 16.7% or \$4.72M to \$33.04M in FY2026.

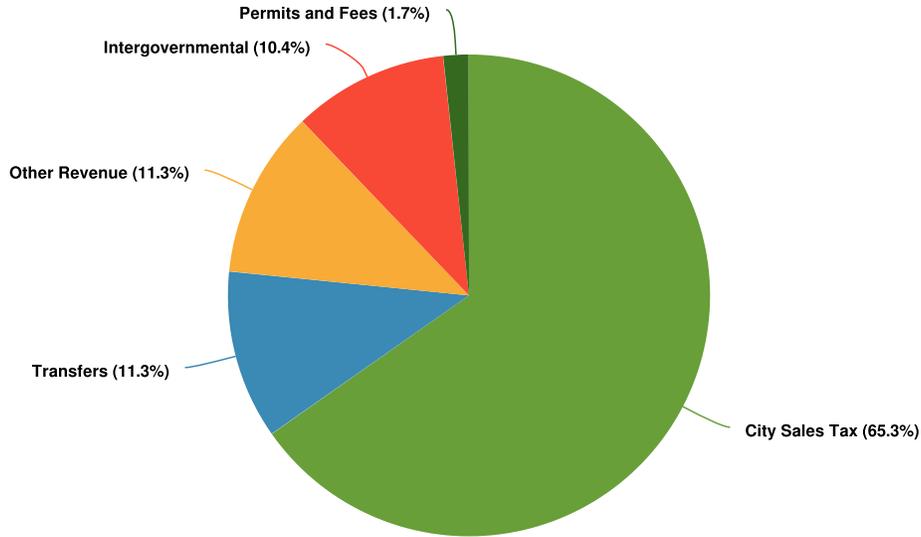


Revenues by Source

The General Fund's largest source of revenue is City Sales Tax, making up nearly two-thirds of the projected revenues.

- City Sales Tax - Current local sales tax is 3% but varies by business activity.
- Intergovernmental - Revenues received from the State of Arizona for State Sales Tax, Vehicle License Tax, and State Revenue Sharing.
- Transfers - Funds transferred from other funds to reimburse or assist the General Fund.
- Permits and Fees - Revenues received from franchise fees, licenses, permits, and other city fees.
- Other Revenue - Revenues received for other services provided by the city.

Projected 2026 Revenues by Source

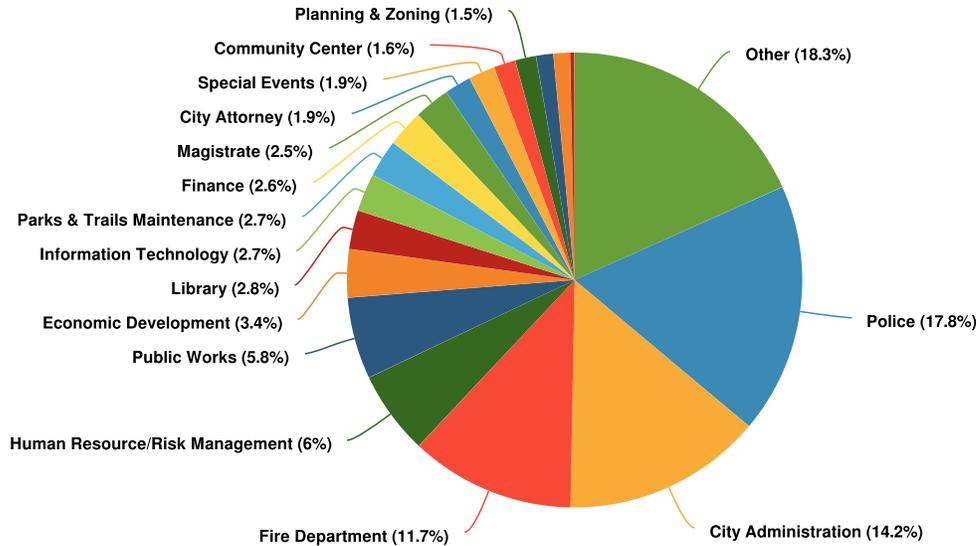


Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Revenue Source				
City Sales Tax	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000
Permits and Fees	\$474,187	\$500,360	\$591,800	\$502,300
Intergovernmental	\$2,904,117	\$3,486,396	\$3,552,000	\$3,054,291
Transfers	\$2,967,277	\$2,582,509	\$3,278,470	\$3,318,053
Other Revenue	\$3,275,754	\$2,972,377	\$3,943,500	\$3,294,150
Total Revenue Source:	\$24,846,649	\$26,226,079	\$28,220,770	\$29,278,794

Expenditures by Function

The Other category reflects the transfers out of the General Fund to other funds for a total of \$6.7M or 23.6% of the budget.

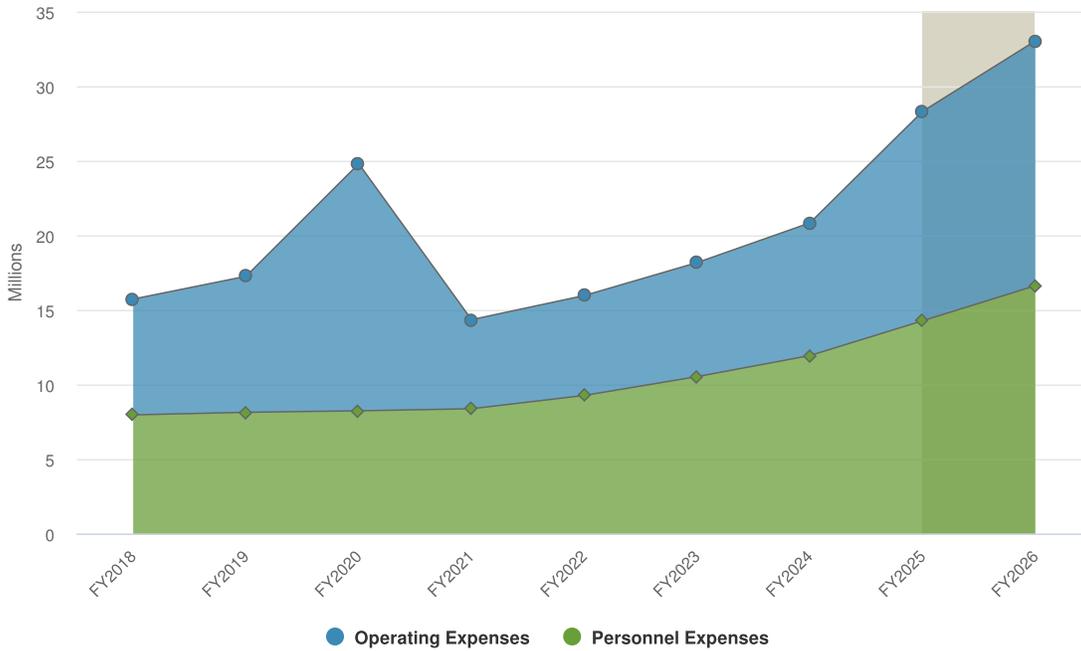
Budgeted Expenditures by Function



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Expenditures				
City Administration	\$860,439	\$1,113,184	\$2,435,215	\$4,678,757
City Council	\$95,859	\$77,680	\$103,287	\$103,934
City Clerk	\$218,836	\$274,113	\$347,163	\$404,648
City Attorney	\$354,630	\$401,602	\$535,230	\$625,312
Planning & Zoning	\$407,011	\$455,673	\$515,072	\$489,100
Economic Development	\$448,356	\$702,800	\$923,948	\$1,128,960
Human Resource/Risk Management	\$640,345	\$1,100,886	\$1,678,831	\$1,968,789
Finance	\$565,327	\$556,858	\$586,636	\$870,122
Police	\$3,740,106	\$3,950,147	\$4,879,657	\$5,892,456
Fire Department	\$2,267,228	\$2,776,800	\$3,211,130	\$3,866,594
Public Works	\$1,297,256	\$1,424,139	\$1,694,882	\$1,917,640
Information Technology	\$681,371	\$764,209	\$817,045	\$887,813
Other	\$3,878,085	\$4,155,988	\$6,681,500	\$6,044,000
Magistrate	\$567,164	\$615,823	\$713,296	\$832,396
Total Expenditures:	\$18,169,328	\$20,831,612	\$28,311,716	\$33,035,716

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

General Fund - 10 Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$16,619,566	\$23,296,886	\$28,946,911	\$34,851,978
Revenues				
City Sales Tax	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000
Permits and Fees	\$474,187	\$500,360	\$591,800	\$502,300
Intergovernmental	\$2,904,117	\$3,486,396	\$3,552,000	\$3,054,291
Transfers	\$2,967,277	\$2,582,509	\$3,278,470	\$3,318,053
Other Revenue	\$3,275,754	\$2,972,377	\$3,943,500	\$3,294,150
Total Revenues:	\$24,846,649	\$26,226,079	\$28,220,770	\$29,278,794
Expenditures				
Personnel Expenses	\$10,524,476	\$11,937,293	\$14,269,008	\$16,624,118
Operating Expenses	\$7,644,852	\$8,894,318	\$14,042,708	\$16,411,598
Total Expenditures:	\$18,169,328	\$20,831,612	\$28,311,716	\$33,035,716
Total Revenues Less Expenditures:	\$6,677,321	\$5,394,467	-\$90,946	-\$3,756,922
Ending Fund Balance:	\$23,296,886	\$28,691,353	\$28,855,966	\$31,095,055

 **Emergency Reserve Fund - 12**

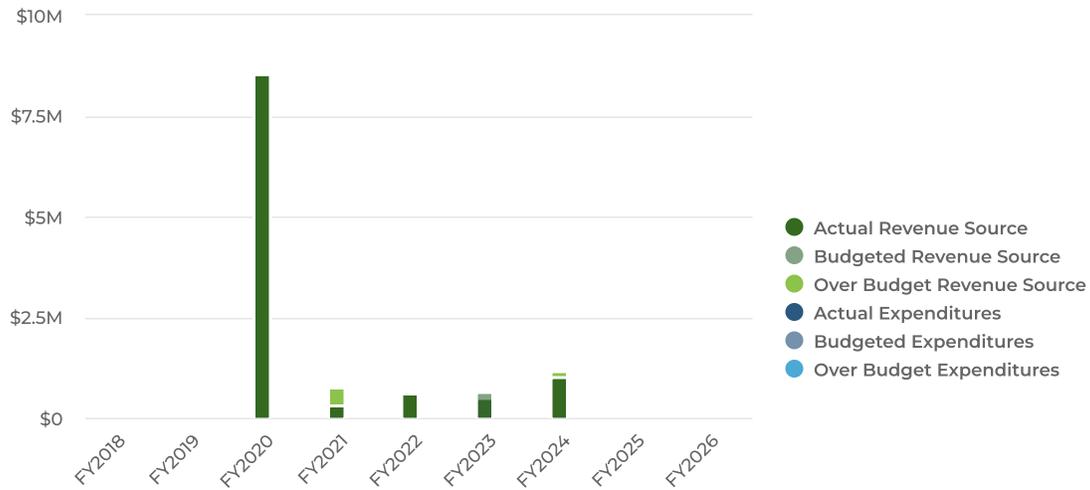
The City established the Emergency Reserve Fund to ensure adequate funds are maintained to abate potential current and future risks, avoid revenue shortfalls and be equipped for unexpected expenditures maintained in the General Fund. FY2020 and with the passage of Ordinance 668-20, 15% of the 1% tax increase will be designated to this fund. In FY2020, \$8.3M was transferred from the General to establish the Emergency Reserve Fund. In March 2024, The City Council passed Ordinance 726-24 whereby they set the Emergency Reserve Fund to be set at \$12,000,000.

Fund Balance



Summary

City of Page, Arizona is projecting \$0 of revenue in FY2026, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or \$0 to \$0 in FY2026.

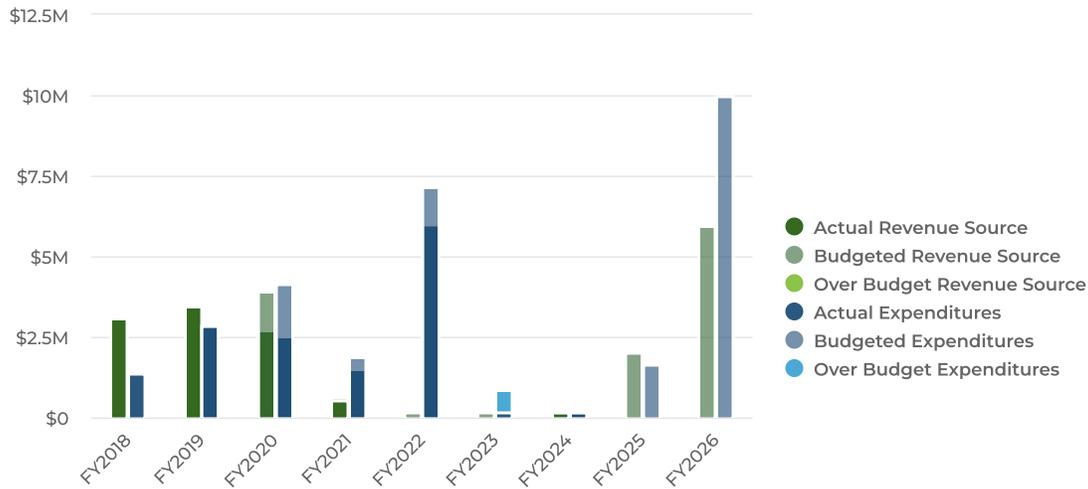


Emergency Reserve Fund - 12 Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$9,530,571	\$10,061,266	\$11,526,746	\$12,048,222
Revenues				
Transfers	\$581,713	\$623,398	\$0	\$0
Other Revenue	-\$48,816	\$544,663	\$0	\$0
Total Revenues:	\$532,897	\$1,168,062	\$0	\$0
Expenditures				
Operating Expenses	\$2,202	\$1,346	\$0	\$0
Total Expenditures:	\$2,202	\$1,346	\$0	\$0
Total Revenues Less Expenditures:	\$530,695	\$1,166,715	\$0	\$0
Ending Fund Balance:	\$10,061,266	\$11,227,981	\$11,526,746	\$12,048,222

Summary

City of Page, Arizona is projecting \$5.95M of revenue in FY2026, which represents a 191.0% increase over the prior year. Budgeted expenditures are projected to increase by 497.9% or \$8.33M to \$10M in FY2026.



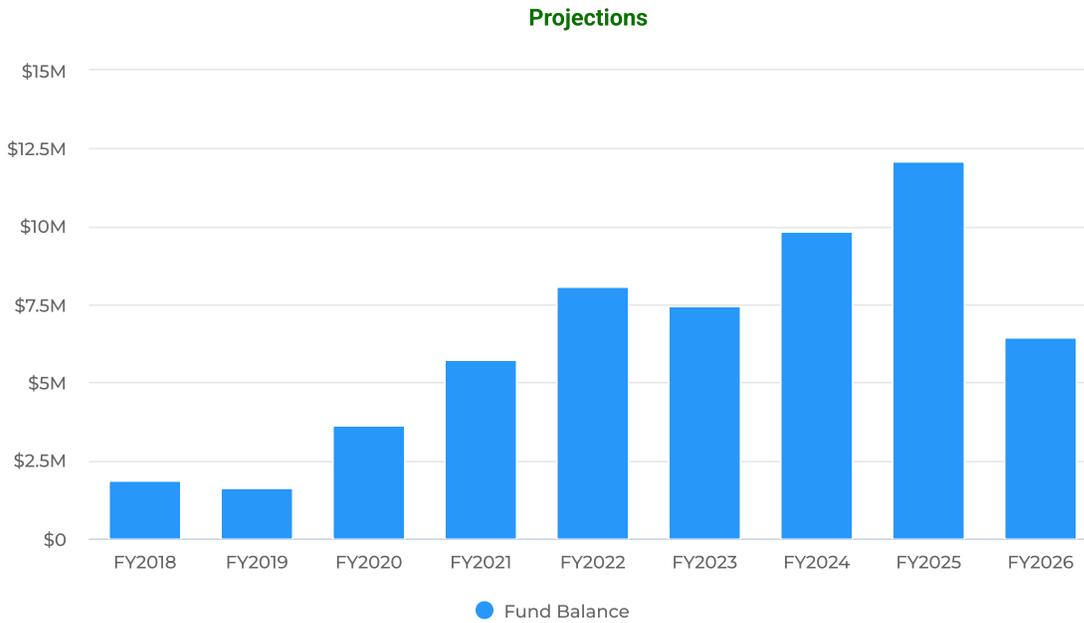
Increase from FY2024 due to plans to take on debt to pay for the building of a community swimming pool. Increases to the City Sales Tax for Hotel/Motels was passed to pay for this debt.

Debt Service Fund - 20 Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$857,102	N/A	N/A	N/A
Revenues				
Transfers	\$0	\$200,000	\$2,045,000	\$5,950,000
Total Revenues:	\$0	\$200,000	\$2,045,000	\$5,950,000
Expenditures				
Operating Expenses	\$857,102	\$200,000	\$1,672,500	\$10,000,000
Total Expenditures:	\$857,102	\$200,000	\$1,672,500	\$10,000,000
Total Revenues Less Expenditures:	-\$857,102	\$0	\$372,500	-\$4,050,000
Ending Fund Balance:	\$0	N/A	N/A	N/A

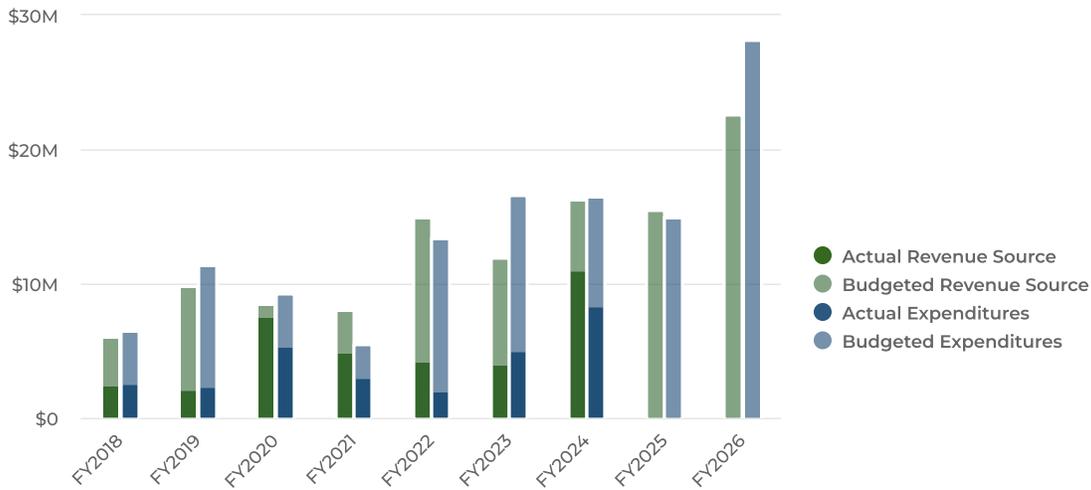
Fund Balance

After the City managed to pay off the 2011 Series Bond and the Unfunded Public Safety Personnel Retirement System balance, the City was able to focus on dedicating more resources to Capital Projects. FY2025 and FY2026 are estimates based on budgets. We expect to see a 47% decrease in the fund balance due to completing & starting projects that have been in the planning stages for several years. This includes the construction of the Splash Pad, multiple street improvements, a potential start of the Downtown Revitalization project and design for the extension of Sandhill Road.



Summary

City of Page, Arizona is projecting \$22.64M of revenue in FY2026, which represents a 45.8% increase over the prior year. Budgeted expenditures are projected to increase by 89.0% or \$13.31M to \$28.27M in FY2026.



Capital Fund - 40 Comprehensive Summary

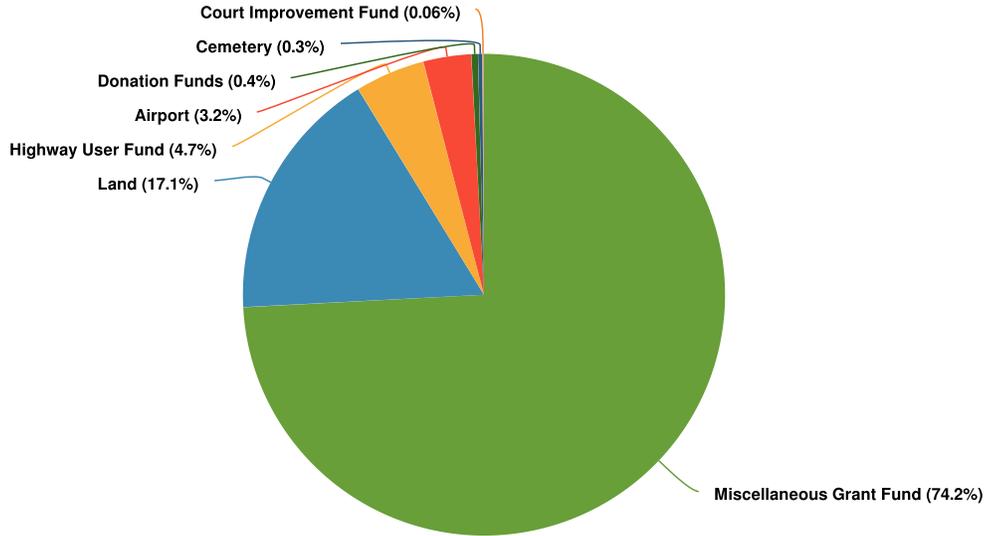
Transfers to the Capital Fund come from the General Fund and Land to assist in building the fund balance to cover costs of capital projects and equipment for their departments in the current fiscal year. The Horseshoe Bend Fund is making loan payments to the Capital Fund to reimburse capital expenses for Phase 1 and 2 improvements to the trail and parking lot.

Capital Project Revenue consists of grant reimbursements from the Federal Aviation Administration, Arizona Department of Transportation, and Community Development Block Grant.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$8,096,901	\$7,445,080	\$9,827,009	\$12,088,971
Revenues				
Transfers	\$3,910,479	\$5,651,878	\$11,893,582	\$18,400,000
Capital Project Revenue	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770
Total Revenues:	\$4,126,838	\$11,108,632	\$15,524,817	\$22,640,770
Expenditures				
Operating Expenses	\$5,111,896	\$8,393,466	\$14,954,650	\$28,267,770
Total Expenditures:	\$5,111,896	\$8,393,466	\$14,954,650	\$28,267,770
Total Revenues Less Expenditures:	-\$985,058	\$2,715,166	\$570,167	-\$5,627,000
Ending Fund Balance:	\$7,111,843	\$10,160,246	\$10,397,176	\$6,461,971

Revenue by Fund

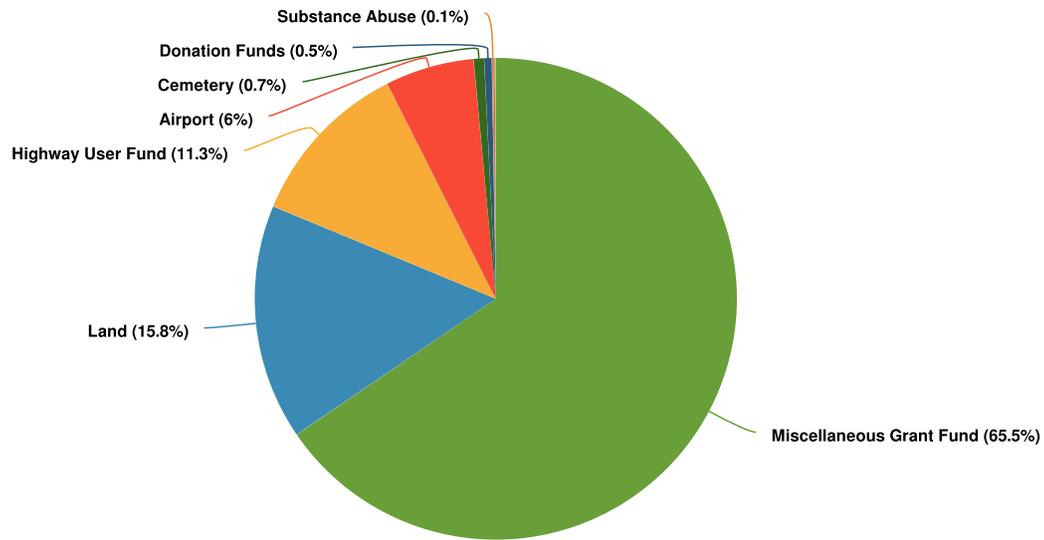
2026 Revenue by Fund



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Donation Funds	\$18,651	\$37,435	\$108,800	\$100,800
Land	\$63,108	\$1,700,370	\$3,315,000	\$4,000,000
Miscellaneous Grant Fund	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189
Highway User Fund	\$937,790	\$1,061,418	\$1,045,000	\$1,095,273
Substance Abuse	\$2,883	\$2,259	\$2,500	\$2,500
Cemetery	\$73,293	\$73,100	\$70,000	\$70,000
JCEF Fund	\$2,940	\$3,336	\$2,550	\$3,050
Court Improvement Fund	\$2,138	\$7,559	\$5,000	\$15,000
Fill-The-Gap Fund	\$1,677	\$1,625	\$2,000	\$2,000
Airport	\$945,032	\$1,009,552	\$632,000	\$755,000
Total:	\$8,753,233	\$8,816,431	\$22,743,156	\$23,408,812

Expenditures by Fund

2026 Expenditures by Fund

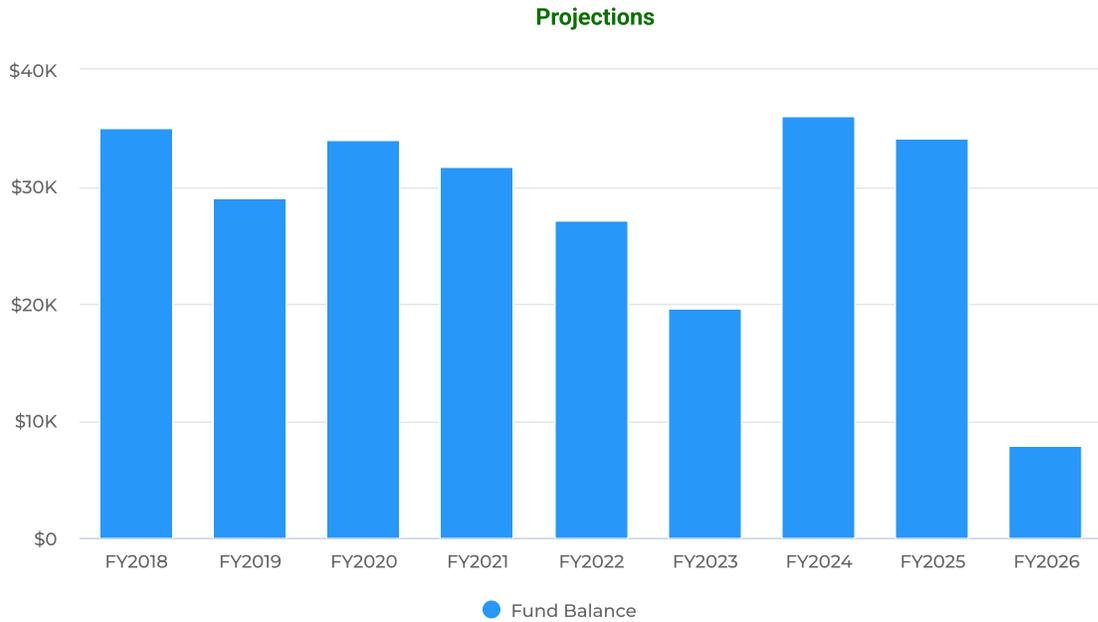


Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Donation Funds	\$26,115	\$21,012	\$115,850	\$127,000
Land	\$63,108	\$1,700,370	\$3,315,000	\$4,000,000
Miscellaneous Grant Fund	\$6,853,154	\$4,841,871	\$17,612,955	\$16,566,837
Highway User Fund	\$237,168	\$1,227,958	\$2,416,850	\$2,856,850
Substance Abuse	\$0	\$0	\$31,000	\$30,000
Cemetery	\$73,436	\$114,820	\$172,088	\$178,298
JCEF Fund	\$6,936	\$3,311	\$0	\$12,000
Court Improvement Fund	\$0	\$0	\$5,000	\$20,000
Fill-The-Gap Fund	\$0	\$0	\$0	\$5,000
Airport	\$663,269	\$944,945	\$1,500,135	\$1,509,778
Total:	\$7,923,188	\$8,854,288	\$25,168,879	\$25,305,763

The Donation Fund accounts for all citizen donations received by the City of Page that are specified to support individual departments or programs. Donation funds support the purchase of supplies to offer extra activities, entertainment, and community enhancement to the public throughout the year.

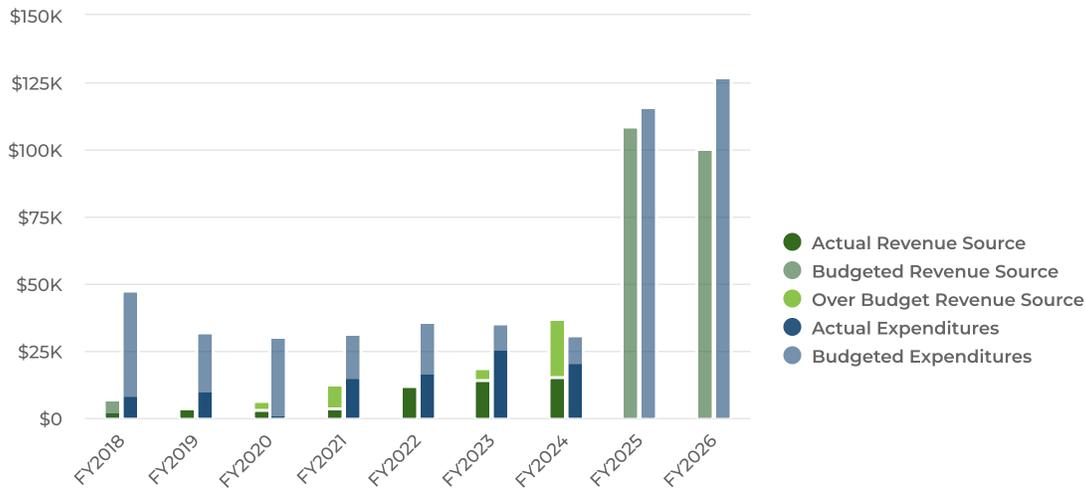
Fund Balance

The Fund Balance is expected to decrease by 76%. The budget is written with the expectation that the majority of funds received and saved from prior years will be spent.



Summary

City of Page, Arizona is projecting \$100.8K of revenue in FY2026, which represents a 7.4% decrease over the prior year. Budgeted expenditures are projected to increase by 9.6% or \$11.15K to \$127K in FY2026.



Donations Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$27,135	\$19,671	\$36,094	\$34,152
Revenues				
Donations				
MEMORIAL PLAZA DONATION REV	\$0	\$100	\$500	\$500
SHOP WITH A HERO	\$5,314	\$9,499	\$15,000	\$20,000
LPNGC DONATION REVENUE	\$7,600	\$8,500	\$24,000	\$24,000
SPECIAL EVENT REVENUE	\$0	\$0	\$20,000	\$20,000
CITY MANAGER DONATIONS	\$0	\$5,500	\$25,000	\$25,000
TRANSIENT REVENUE	\$50	\$0	\$0	\$0
COMMUNITY CTR DONATION REVENUE	\$132	\$1,944	\$2,000	\$2,000
FIRE DONATION REVENUE	\$0	\$0	\$12,500	\$3,000
LIBRARY DONATION REVENUE	\$5,084	\$10,508	\$8,500	\$5,000
HSB DONATION REVENUE	\$251	\$384	\$500	\$500
COMMUNITY GARDEN DONATION	\$0	\$0	\$500	\$500
POLICE DEPT DONATIONS REVENUE	\$220	\$1,000	\$300	\$300
Total Donations:	\$18,651	\$37,435	\$108,800	\$100,800
Total Revenues:	\$18,651	\$37,435	\$108,800	\$100,800
Expenditures				

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Operating Expenses				
MEMORIAL PLAZA DONATION EXP	\$128	\$77	\$3,250	\$3,500
LAKE POWELL BLVD STREET BANNER	\$0	\$0	\$600	\$600
SHOP WITH A HERO	\$5,941	\$11,191	\$15,000	\$20,000
LPNGC DONATION EXPENSE	\$0	\$0	\$24,000	\$30,000
SPECIAL EVENT EXPENSES	\$0	\$0	\$20,000	\$20,000
CITY MANAGER DONATION EXPENSES	\$0	\$5,500	\$25,000	\$25,000
TRANSIENT EXPENSES	\$80	\$648	\$2,600	\$2,500
COMMUNITY CTR DONATION EXP	\$7,278	\$842	\$5,000	\$2,400
FIRE DONATION EXPENSES	\$0	\$0	\$12,500	\$5,000
LIBRARY DONATION EXPENSES	\$11,167	\$2,547	\$6,500	\$15,000
HSB DONATION EXPENSES	\$700	\$148	\$300	\$1,000
COMMUNITY GARDEN EXPENSES	\$821	\$58	\$1,000	\$1,000
POLICE DEPT DONATION EXPENSES	\$0	\$0	\$100	\$1,000
Total Operating Expenses:	\$26,115	\$21,012	\$115,850	\$127,000
Total Expenditures:	\$26,115	\$21,012	\$115,850	\$127,000
Total Revenues Less Expenditures:	-\$7,464	\$16,423	-\$7,050	-\$26,200
Ending Fund Balance:	\$19,671	\$36,094	\$29,044	\$7,952

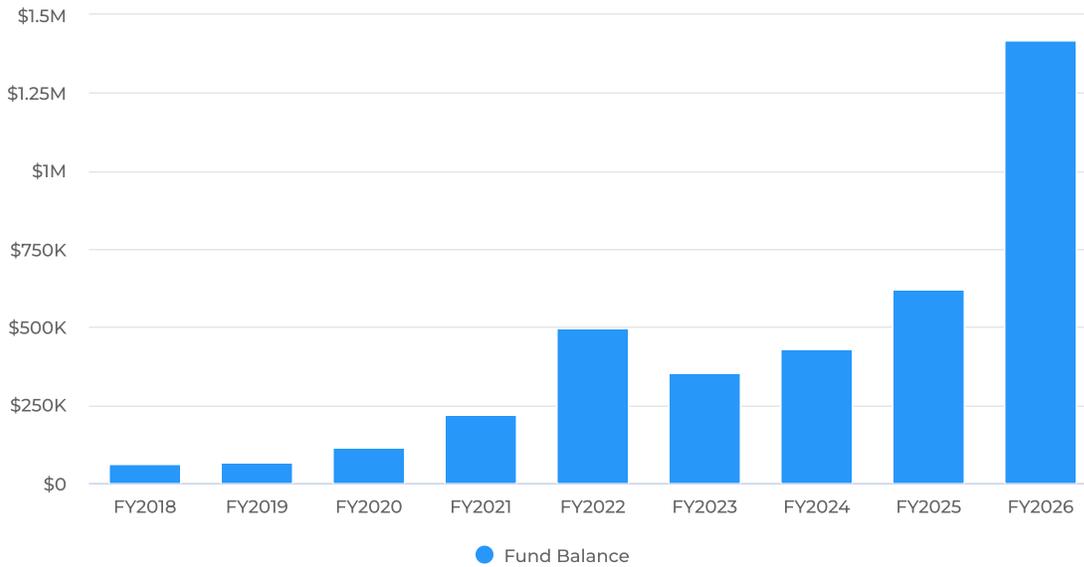
Miscellaneous Grant Fund

The Miscellaneous Grants Fund is used to account for many of the grant funds received by the City. Grant amounts are normally required to be tracked separately by State or Federal regulations and funds are specifically restricted for certain operating and/or equipment expenses.

Fund Balance

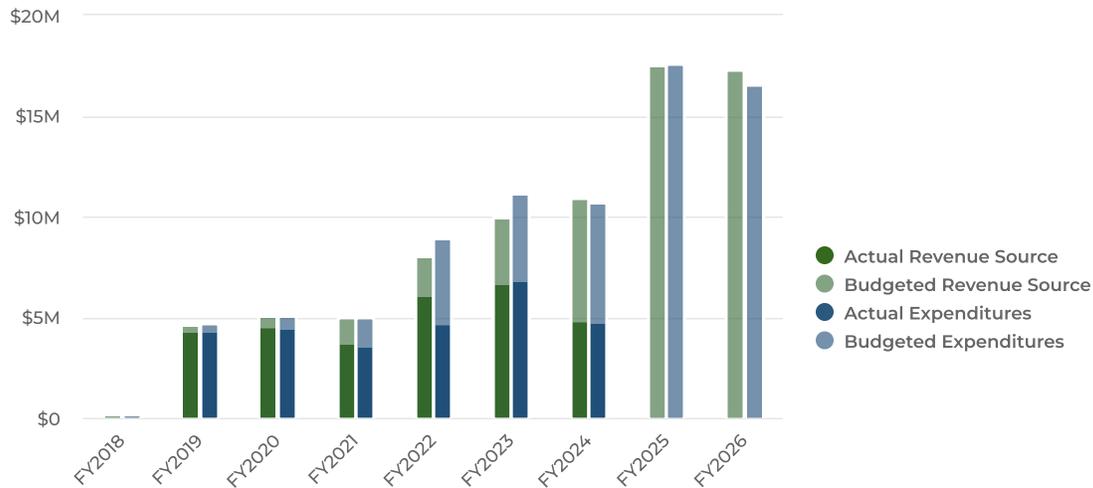
The Fund Balance is expected to go up 276% due to expecting more grant funding to be received than is expended in the year. This is due to some special funding to be received that are anticipated to be spent in future years.

Projections



Summary

City of Page, Arizona is projecting \$17.37M of revenue in FY2026, which represents a 1.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 5.9% or \$1.05M to \$16.57M in FY2026.



Miscellaneous Grant Fund Comprehensive Summary

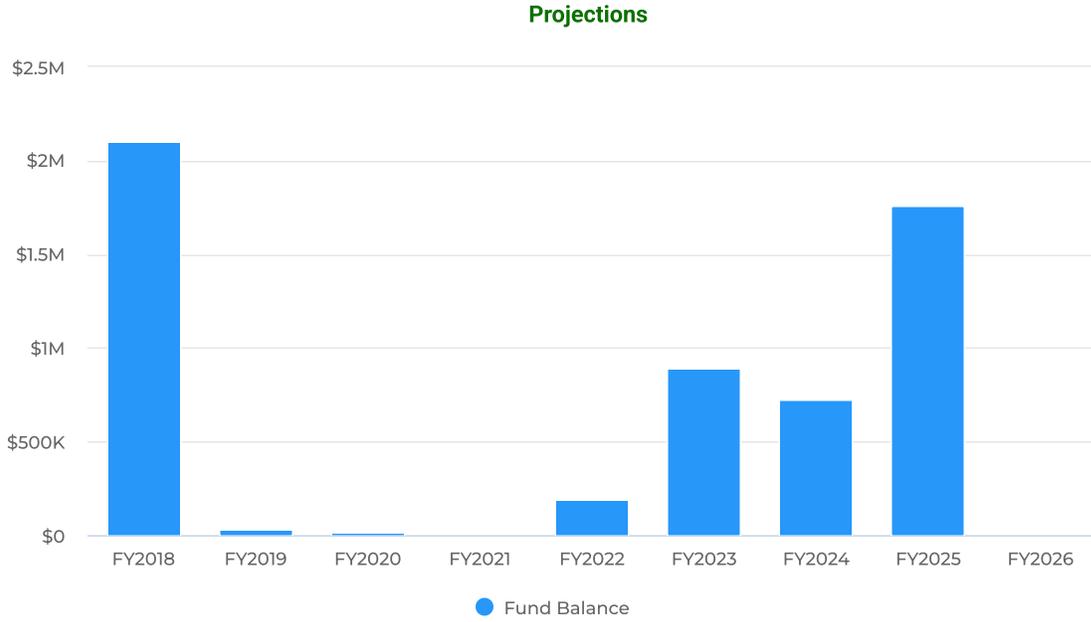
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$498,908	\$351,475	\$429,381	\$620,117
Revenues				
Grant Revenue				
POLICE GRANT REVENUE	\$0	\$0	\$30,000	\$628,000
BULLET PROOF VEST GRANT REV	\$2,722	\$3,752	\$6,000	\$10,000
NACOG GRANT REV- MEALS	\$53,100	\$61,920	\$62,000	\$62,000
NACOG - STIMULUS REVENUE	\$0	\$0	\$2,306	\$0
COMMUNITY CTR MISC GRANT REV	\$30,000	\$13,797	\$50,000	\$50,000
OPIOID SETTLEMENT REVENUE	\$20,840	\$32,899	\$20,000	\$25,000
ALT ESSENTIAL AIR SERV REVENUE	\$4,285,036	\$4,334,862	\$4,400,000	\$4,400,000
MISCELLANEOUS GRANTS	\$73,600	\$25,000	\$8,900,000	\$8,450,000
Comm Dev. Grant Revenue	\$38,911	\$39,050	\$3,340,000	\$2,460,000
PARKS & REC GRANTS	\$122,750	\$26,102	\$100,000	\$650,000
LIBRARY MISC GRANT REVENUE	\$0	\$1,200	\$350,000	\$75,000
AZ LIBRARY ASSN REVENUE	\$5,000	\$0	\$0	\$0
COLLABORATIVE/CULTURAL GRANT	\$8,000	\$18,000	\$0	\$8,750
YOUNG ADULT/CH PROG REV	\$10,000	\$16,500	\$0	\$16,500
LIBRARY OUTREACH TRAINING	\$8,000	\$14,000	\$0	\$17,000
LIBRARY OUTREACH GRANT	\$22,000	\$34,000	\$0	\$23,993

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
MISC COUNTY FUNDS - REVENUE	\$146,788	\$165,487	\$0	\$315,946
L TSA GRANT REVENUE	\$18,515	\$15,500	\$20,000	\$18,000
MAGISTRATE MISC GRANT REVENUE	\$183,460	\$117,709	\$250,000	\$125,000
ARPA FUNDS REVENUE	\$1,673,511	\$0	\$0	\$0
FIRE DEPT. GRANT REVENUE	\$3,488	\$0	\$30,000	\$30,000
Total Grant Revenue:	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189
Total Revenues:	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189
Expenditures				
Operating Expenses				
MISCELLANEOUS GRANT	\$0	\$0	\$30,000	\$0
FIRE DEPT. GRANT EXPENSES	\$1,163	\$2,326	\$0	\$0
PARKS & REC GRANTS	\$137,415	\$11,462	\$100,000	\$350,000
MAGISTRATE MISC GRANT EXPENSES	\$158,354	\$121,279	\$252,649	\$125,000
OPIOID SETTLEMENT EXPENSES	\$0	\$0	\$20,000	\$100,000
ALT ESSENTIAL AIR SERV EXPENSE	\$4,285,036	\$4,334,862	\$4,400,000	\$4,400,000
MISCELLANEOUS GRANTS	\$73,600	\$0	\$8,900,000	\$8,450,000
ARPA FUNDS EXPENSE	\$1,673,511	\$0	\$0	\$0
MISC LIBRARY GRANT EXPENSE	\$17,040	\$2,200	\$350,000	\$350,000
AZ LIBRARY ASSN EXPENSES	\$213,478	\$0	\$0	\$0
COLLABORATIVE/CULTURAL GRANTS	\$5,038	\$7,092	\$0	\$0
YOUNG ADULT/CHILDREN'S PROGRAM	\$16,473	\$10,628	\$0	\$0
LIBRARY OUTREACH TRAINING	\$10,288	\$14,568	\$0	\$0
LIBRARY OUTREACH GRANT	\$25,035	\$41,370	\$0	\$0
L TSA GRANT EXPENSE	\$15,424	\$16,266	\$20,000	\$18,000
MISC COUNTY FUNDS - EXPENSE	\$94,883	\$156,576	\$0	\$123,837
COMM DEV GRANT EXPENSES	\$39,030	\$40,247	\$3,340,000	\$1,900,000
TRANSFER TO GENERAL FUND	\$31,030	\$3,037	\$50,000	\$50,000
MISC COMM CENTER GRANTS	\$31,877	\$13,797	\$50,000	\$0
NACOG GRANT EXP- MEALS	\$22,070	\$58,883	\$62,000	\$62,000
NACOG- STIMULUS EXPENSES	\$0	\$0	\$2,306	\$0
POLICE GRANT EXPENSE	\$0	\$0	\$30,000	\$628,000
METRO GRANT EXPENSES	\$0	\$6,404	\$0	\$0
BULLET PROOF VEST GRANT EXP	\$2,412	\$876	\$6,000	\$10,000
Total Operating Expenses:	\$6,853,154	\$4,841,871	\$17,612,955	\$16,566,837
Total Expenditures:	\$6,853,154	\$4,841,871	\$17,612,955	\$16,566,837
Total Revenues Less Expenditures:	-\$147,433	\$77,906	-\$52,649	\$798,352
Ending Fund Balance:	\$351,475	\$429,381	\$376,732	\$1,418,469

The Highway User Revenue Fund accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to cities by the State of Arizona.

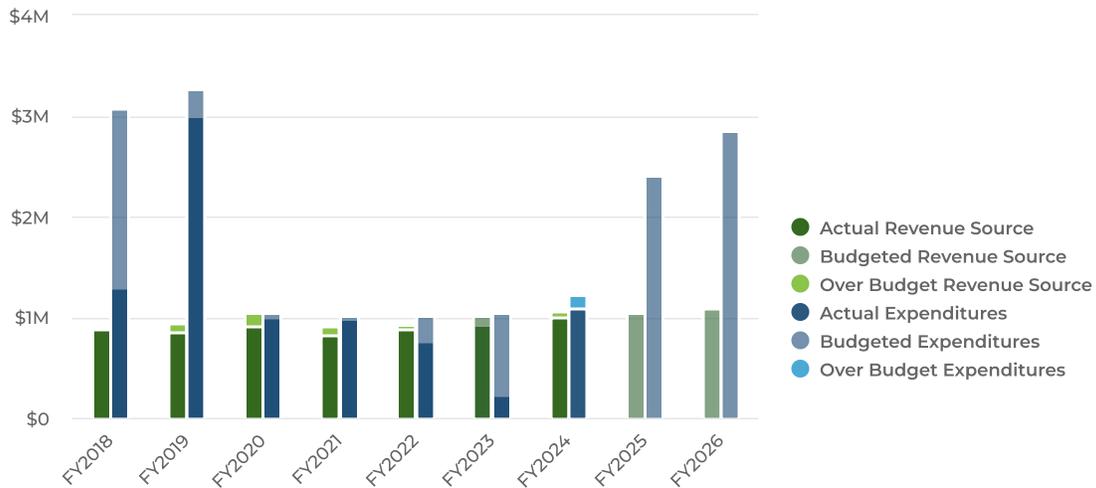
Fund Balance

The HURF Fund Balance is expected to reduce to \$0 due to large street improvement projects being planned in FY2026.



Summary

City of Page, Arizona is projecting \$1.1M of revenue in FY2026, which represents a 4.8% increase over the prior year. Budgeted expenditures are projected to increase by 18.2% or \$440K to \$2.86M in FY2026.



HURF Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$192,358	\$892,980	\$726,440	\$1,761,577
Revenues				
Intergovernmental				
HIGHWAY USER REVENUE	\$916,086	\$995,535	\$1,000,000	\$1,035,273
Total Intergovernmental:	\$916,086	\$995,535	\$1,000,000	\$1,035,273
Other Revenue				
INTEREST INCOME	\$21,704	\$65,882	\$45,000	\$60,000
Total Other Revenue:	\$21,704	\$65,882	\$45,000	\$60,000
Total Revenues:	\$937,790	\$1,061,418	\$1,045,000	\$1,095,273
Expenditures				
Personnel Expenses				
FICA	\$38	\$37	\$0	\$0
Total Personnel Expenses:	\$38	\$37	\$0	\$0
Operating Expenses				
OPERATING SUPPLIES	\$5,618	\$8,035	\$10,000	\$10,000
UNIFORM ALLOWANCE	\$1,560	\$1,950	\$2,100	\$2,100

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
SAFETY SUPPLIES	\$2,589	\$2,323	\$3,500	\$3,500
CLOTHING ALLOWANCE	\$500	\$600	\$750	\$750
STREET REPAIR	\$15,134	\$1,020,439	\$800,000	\$800,000
SIDEWALK, CURB AND GUTTER	\$27,850	\$14,662	\$35,000	\$35,000
STREET LIGHTING	\$123,984	\$144,407	\$140,000	\$140,000
CELL PHONES	\$1,333	\$1,924	\$1,500	\$1,500
CONTRACT SERVICES	\$0	\$0	\$10,000	\$10,000
FUEL	\$30,000	\$24,426	\$30,000	\$33,000
VEHICLE REPAIR/MAINTENANCE	\$11,819	\$8,362	\$16,000	\$16,000
TRAVEL, MEALS AND SCHOOLS	\$824	\$470	\$2,000	\$4,000
RENTALS	\$0	\$323	\$1,000	\$1,000
TRANSFERS TO CAPITAL PROJECTS	\$15,919	\$0	\$1,365,000	\$1,800,000
Total Operating Expenses:	\$237,130	\$1,227,921	\$2,416,850	\$2,856,850
Total Expenditures:	\$237,168	\$1,227,958	\$2,416,850	\$2,856,850
Total Revenues Less Expenditures:	\$700,622	-\$166,541	-\$1,371,850	-\$1,761,577
Ending Fund Balance:	\$892,980	\$726,439	-\$645,410	\$0

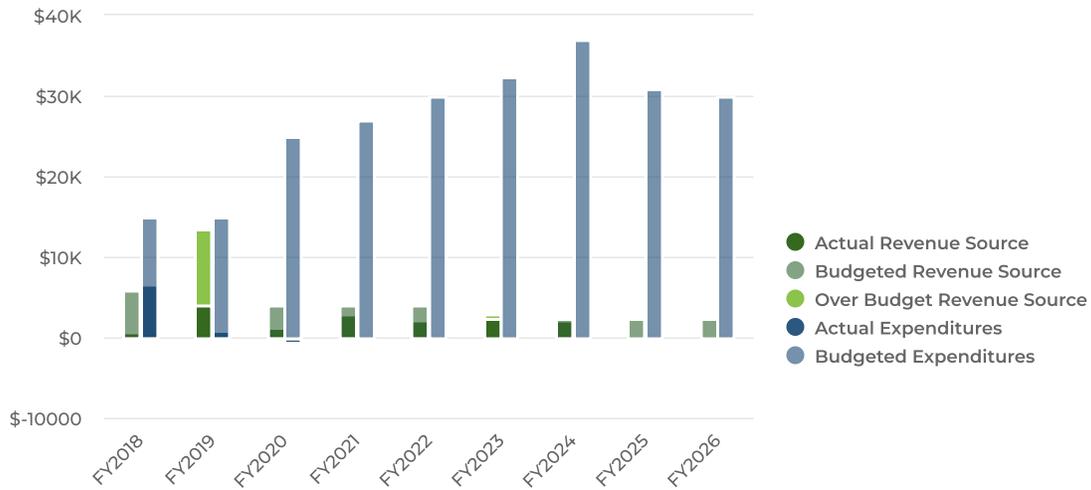
Fund Balance

The Substance Abuse Fund will potentially experience a 68% decrease in Fund Balance. This is due to budgeting expenses to allow for potentially awarded projects.



Summary

City of Page, Arizona is projecting \$2.5K of revenue in FY2026, which represents a 0% increase over the prior year. Budgeted expenditures are projected to decrease by 3.2% or \$1K to \$30K in FY2026.

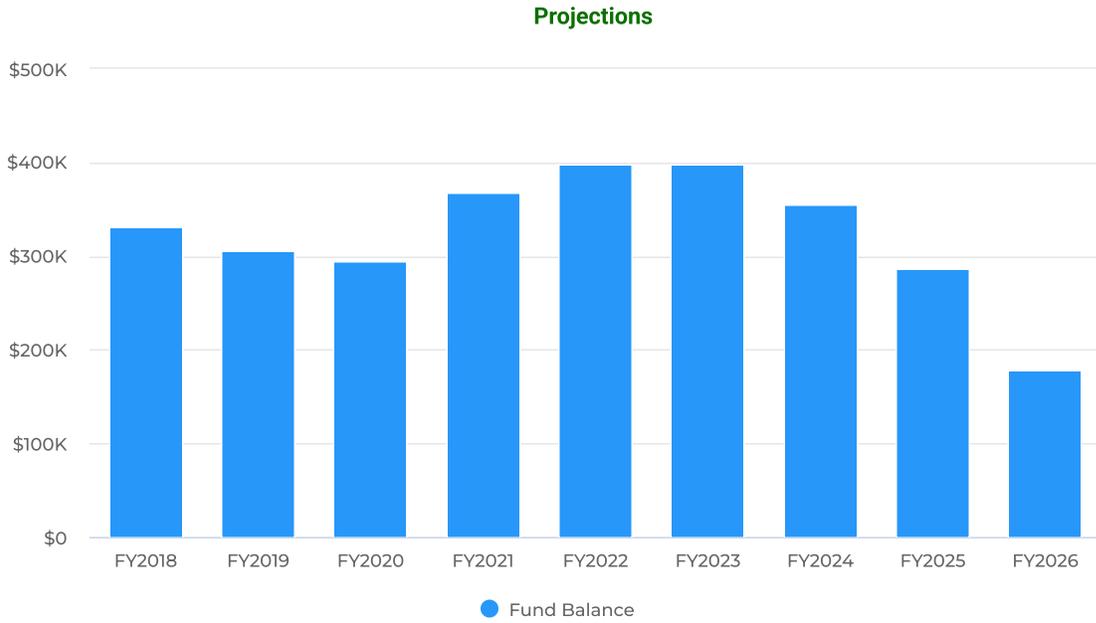


Substance Abuse Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$33,005	\$35,887	\$38,147	\$40,376
Revenues				
Other Revenue				
SUBSTANCE ABUSE REVENUE	\$2,883	\$2,259	\$2,500	\$2,500
Total Other Revenue:	\$2,883	\$2,259	\$2,500	\$2,500
Total Revenues:	\$2,883	\$2,259	\$2,500	\$2,500
Expenditures				
Operating Expenses				
SUBSTANCE ABUSE EXPENSES	\$0	\$0	\$31,000	\$30,000
Total Operating Expenses:	\$0	\$0	\$31,000	\$30,000
Total Expenditures:	\$0	\$0	\$31,000	\$30,000
Total Revenues Less Expenditures:	\$2,883	\$2,259	-\$28,500	-\$27,500
Ending Fund Balance:	\$35,887	\$38,146	\$9,647	\$12,876

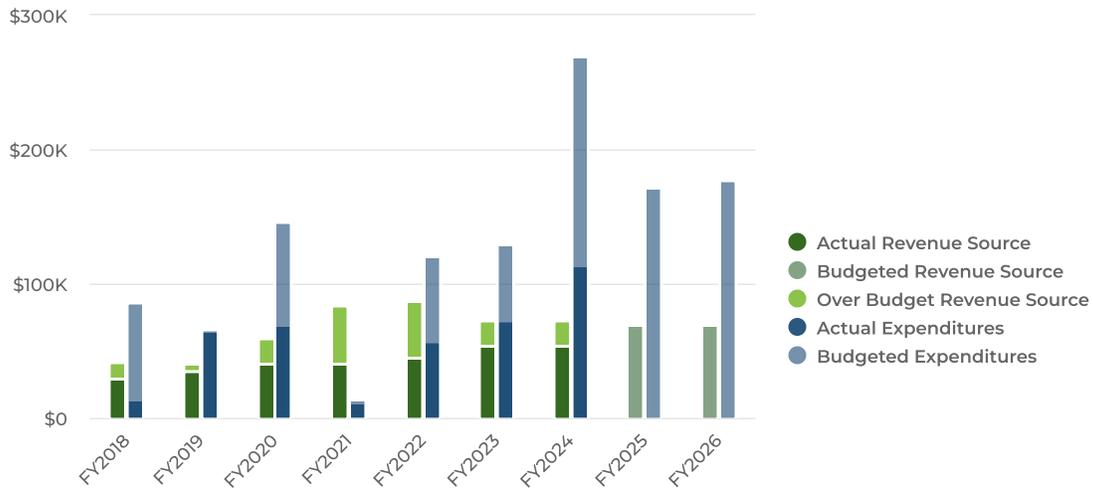
Fund Balance

The Fund Balance is expected to decrease by 37% due to expenses being greater than revenues. The balance is being tracked and discussion to balance out revenues to expenditures are under review..



Summary

City of Page, Arizona is projecting \$70K of revenue in FY2026, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 3.6% or \$6.21K to \$178.3K in FY2026.



Cemetery Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$397,620	\$397,476	\$355,757	\$286,033
Revenues				
Other Revenue				
SALE OF CEMETERY LOTS	\$18,221	\$18,515	\$20,000	\$20,000
CEMETERY-PERPETUAL CARE	\$18,796	\$18,113	\$20,000	\$20,000
CEMETERY LABOR	\$32,555	\$36,473	\$30,000	\$30,000
MISCELLANEOUS REVENUE	\$3,721	\$0	\$0	\$0
Total Other Revenue:	\$73,293	\$73,100	\$70,000	\$70,000
Total Revenues:	\$73,293	\$73,100	\$70,000	\$70,000
Expenditures				
Personnel Expenses				
SALARIES	\$40,475	\$45,828	\$92,664	\$100,077
OVERTIME	\$723	\$2,244	\$1,731	\$3,000
INDUSTRIAL INSURANCE	\$6,284	\$7,305	\$6,251	\$6,570
MEDICAL INSURANCE	\$8,504	\$9,285	\$25,218	\$19,086
FICA	\$3,137	\$3,670	\$7,221	\$7,656
ASRS	\$5,014	\$5,908	\$11,582	\$12,009
Total Personnel Expenses:	\$64,137	\$74,241	\$144,668	\$148,398

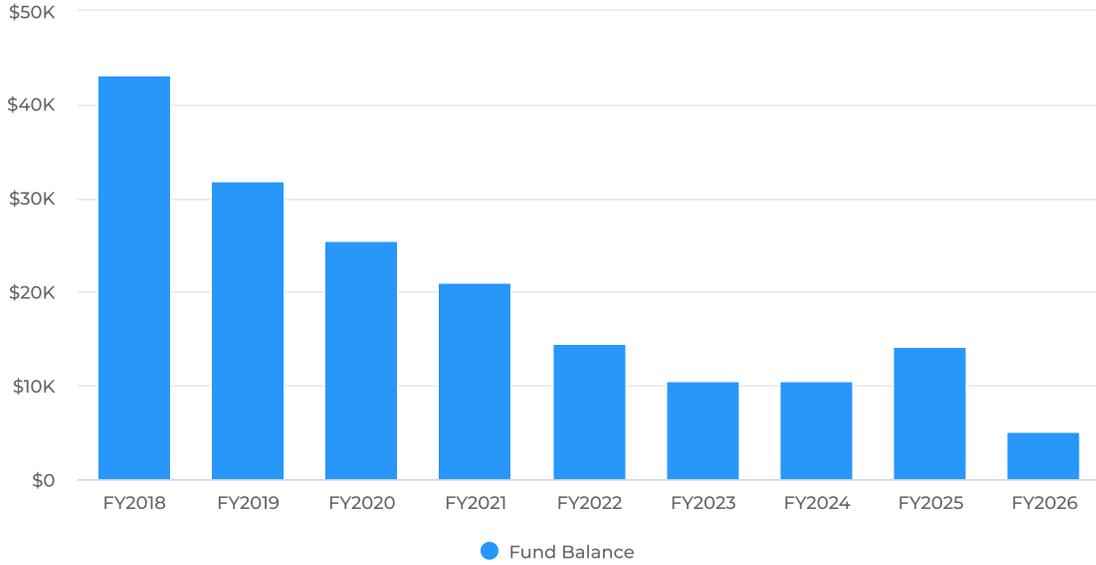
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Operating Expenses				
CLOTHING ALLOWANCE	\$0	\$0	\$0	\$300
EQUIPMENT REPAIR/MAINTENANCE				\$7,000
TRANSFER TO CAPITAL FUND	\$0	\$24,408	\$0	\$0
MISC EXPENSE	\$4,618	\$8,614	\$16,500	\$11,600
UTILITIES	\$4,682	\$7,557	\$10,920	\$11,000
Total Operating Expenses:	\$9,299	\$40,579	\$27,420	\$29,900
Total Expenditures:	\$73,436	\$114,820	\$172,088	\$178,298
Total Revenues Less Expenditures:	-\$143	-\$41,720	-\$102,088	-\$108,298
Ending Fund Balance:	\$397,476	\$355,756	\$253,669	\$177,735

Fund Balance

The funds revenues are a portion of amounts received from the court’s time payment fee. The courts can use these funds for court enhancement projects.

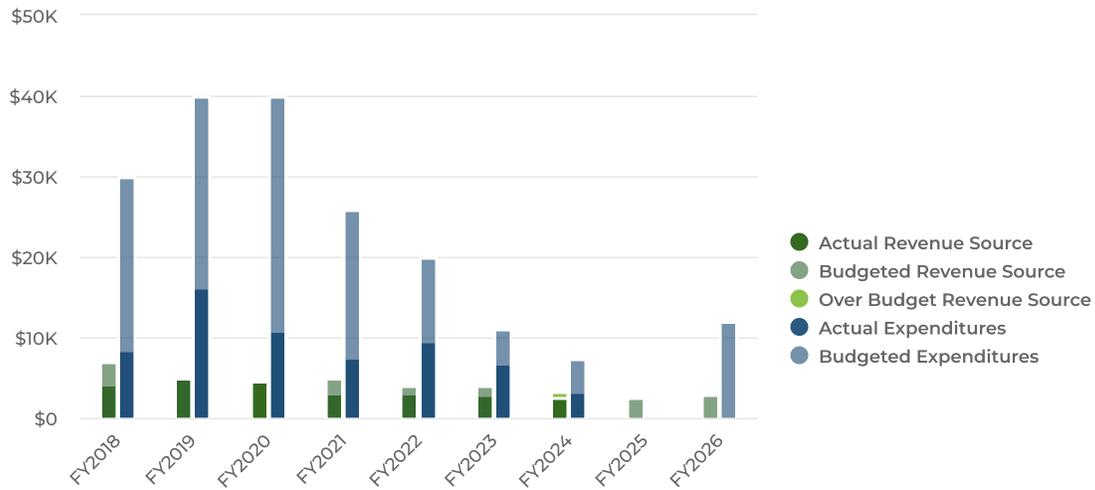
The Fund Balance is expected to increase by 85% due to no expense being budgeted. The plan is to allow this fund to slowly build up for future improvement projects.

Projections



Summary

City of Page, Arizona is projecting \$3.05K of revenue in FY2026, which represents a 19.6% increase over the prior year. Budgeted expenditures are projected to increase by 0% or \$12K to \$12K in FY2026.

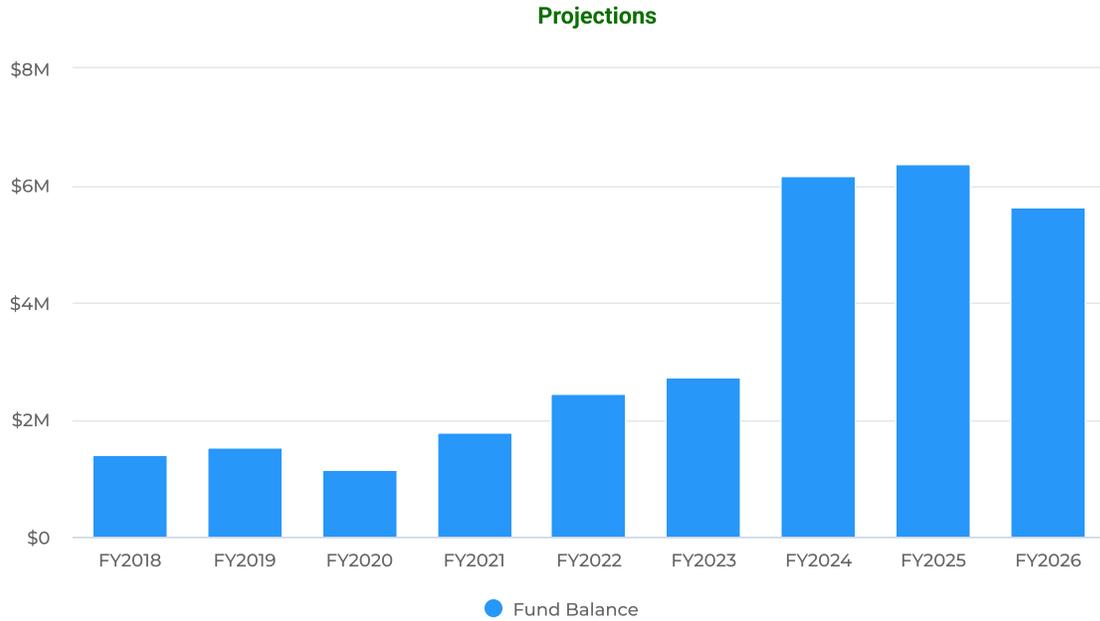


JCEF Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$14,487	\$10,491	\$10,516	\$14,100
Other Revenue				
JCEF REVENUE	\$2,933	\$3,331	\$2,500	\$3,000
INTEREST INCOME	\$7	\$5	\$50	\$50
Total Other Revenue:	\$2,940	\$3,336	\$2,550	\$3,050
Operating Expenses				
JCEF EXPENSES	\$6,936	\$3,311	\$0	\$12,000
Total Operating Expenses:	\$6,936	\$3,311	\$0	\$12,000
Total Revenues Less Expenditures:	\$6,936	\$3,311	\$0	\$12,000
Ending Fund Balance:	\$21,423	\$13,802	\$10,516	\$26,100

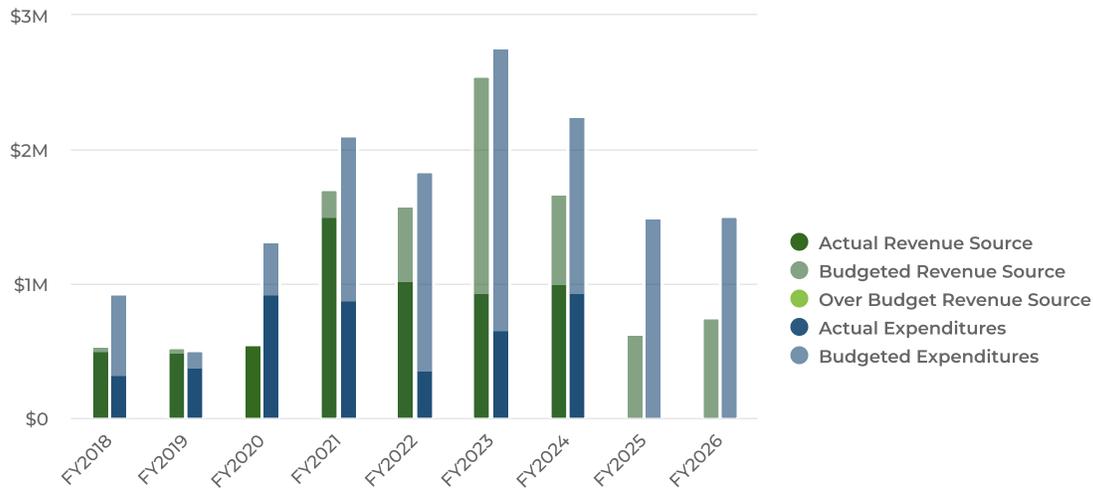
Fund Balance

The Fund Balance is expected to decrease by 11% in FY2026. This is due to having been conservative with expenses for several years to allow the fund balance to build us. Adding staff to the airport has increased expenses.



Summary

City of Page, Arizona is projecting \$755K of revenue in FY2026, which represents a 19.5% increase over the prior year. Budgeted expenditures are projected to increase by 0.6% or \$9.64K to \$1.51M in FY2026.



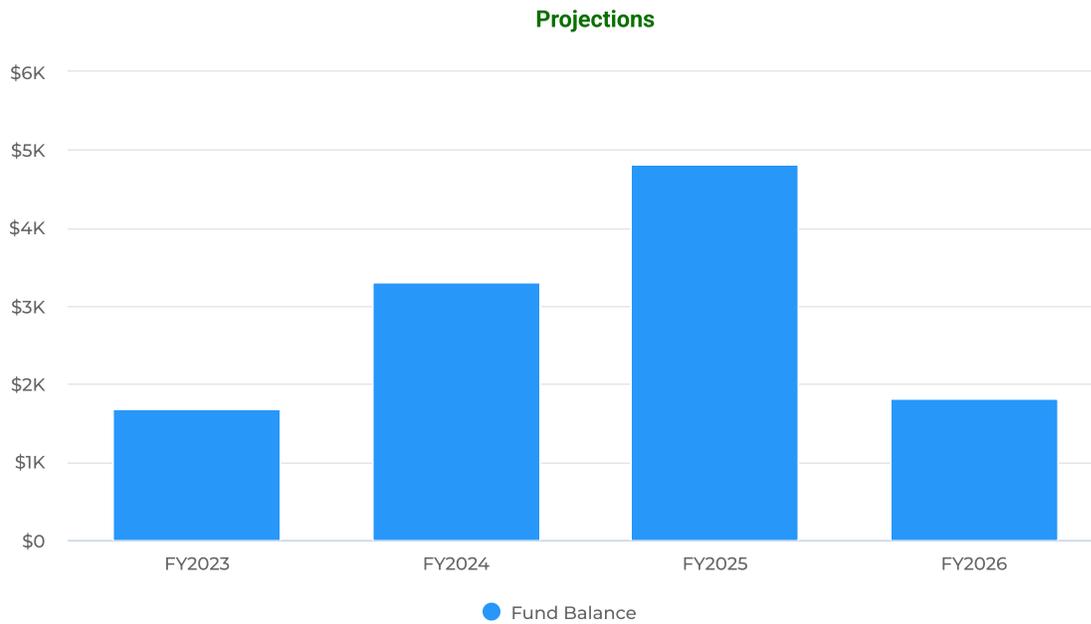
Airport Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$2,438,814	\$2,720,577	\$6,160,764	\$6,378,741
Revenues				
Airport Revenue				
FBO FUEL	\$56,091	\$66,564	\$50,000	\$50,000
LAND LEASE	\$323,672	\$288,234	\$380,000	\$380,000
AUTO STORAGE	\$5,980	\$2,560	\$0	\$0
AIRCRAFT TIE DOWNS	\$38,086	\$50,379	\$33,000	\$50,000
HANGAR LAND LEASE	\$79,520	\$78,413	\$0	\$180,000
UTILITIES	\$58,471	\$61,348	\$75,000	\$75,000
CUSTODIAL SERVICES	\$4,186	\$8,294	\$7,000	\$8,000
MAINTENANCE HANGAR	\$66,344	\$68,990	\$75,000	\$0
CARES ACT REVENUE	\$301,378	\$378,269	\$0	\$0
MISCELLANEOUS RECEIPTS	\$11,304	\$6,501	\$12,000	\$12,000
Total Airport Revenue:	\$945,032	\$1,009,552	\$632,000	\$755,000
Total Revenues:	\$945,032	\$1,009,552	\$632,000	\$755,000
Expenditures				
Personnel Expenses				
SALARIES	\$111,019	\$131,813	\$189,609	\$249,388

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
OVERTIME	\$341	\$774	\$713	\$1,200
INDUSTRIAL INSURANCE	\$1,932	\$1,844	\$7,560	\$5,782
MEDICAL INSURANCE	\$15,415	\$16,209	\$43,571	\$54,194
FICA	\$8,370	\$10,006	\$14,560	\$19,078
ASRS	\$13,553	\$16,295	\$23,352	\$29,927
Total Personnel Expenses:	\$150,629	\$176,940	\$279,365	\$359,569
Operating Expenses				
OPERATING SUPPLIES	\$2,843	\$2,013	\$1,500	\$2,800
UNIFORM ALLOWANCE	\$447	\$900	\$1,050	\$1,050
CLOTHING ALLOWANCE	\$200	\$300	\$345	\$450
JANITORIAL SUPPLIES	\$0	\$0	\$100	\$100
EQUIPMENT REPAIR/MAINTENANCE	\$181	\$632	\$2,000	\$5,500
OFFICE EQUIPMENT LEASES	\$0	\$187	\$0	\$0
BUILDINGS REPAIR & MAINTENANCE	\$36,876	\$21,349	\$50,000	\$100,000
CELL PHONES	\$0	\$0	\$1,110	\$1,500
UTILITIES	\$72,485	\$87,915	\$130,000	\$130,000
CONTRACT SERVICES	\$44,367	\$122,264	\$77,000	\$75,000
FUEL	\$4,988	\$4,898	\$4,000	\$4,000
VEHICLE REPAIR/MAINTENANCE	\$1,717	\$1,192	\$8,000	\$8,000
TRAVEL, MEALS AND SCHOOLS	\$16,787	\$14,278	\$24,000	\$24,000
SUBSCRIPTIONS/MEMBERSHIPS	\$75	\$242	\$1,250	\$1,250
AIRFIELD MAINTENANCE	\$1,879	\$10,469	\$9,500	\$50,000
TRANSFER TO GENERAL FUND	\$213,590	\$245,990	\$301,000	\$349,559
TRANSFER TO CAPITAL FUND	\$62,973	\$241,781	\$594,915	\$388,000
GRANT CITY MATCH	\$53,233	\$0	\$0	\$0
LIABILITY & PROPERTY INSURANCE	\$0	\$7,095	\$0	\$9,000
MISC EXPENSE	\$0	\$6,500	\$15,000	\$0
Total Operating Expenses:	\$512,640	\$768,005	\$1,220,770	\$1,150,209
Total Expenditures:	\$663,269	\$944,945	\$1,500,135	\$1,509,778
Total Revenues Less Expenditures:	\$281,763	\$64,607	-\$868,135	-\$754,778
Ending Fund Balance:	\$2,720,577	\$2,785,184	\$5,292,629	\$5,623,963

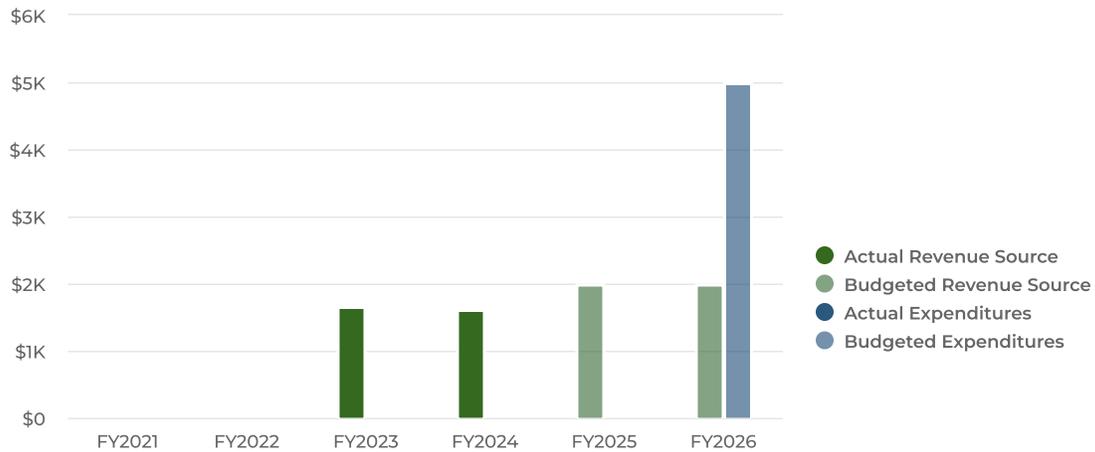
Fund Balance

The Fund Balance will decrease by 62%. This is a relatively new fund that we have allowed to fund balance to slowly build up. This is the first year that we have planned for any expenditures.



Summary

City of Page, Arizona is projecting \$2K of revenue in FY2026, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or \$5K to \$5K in FY2026.

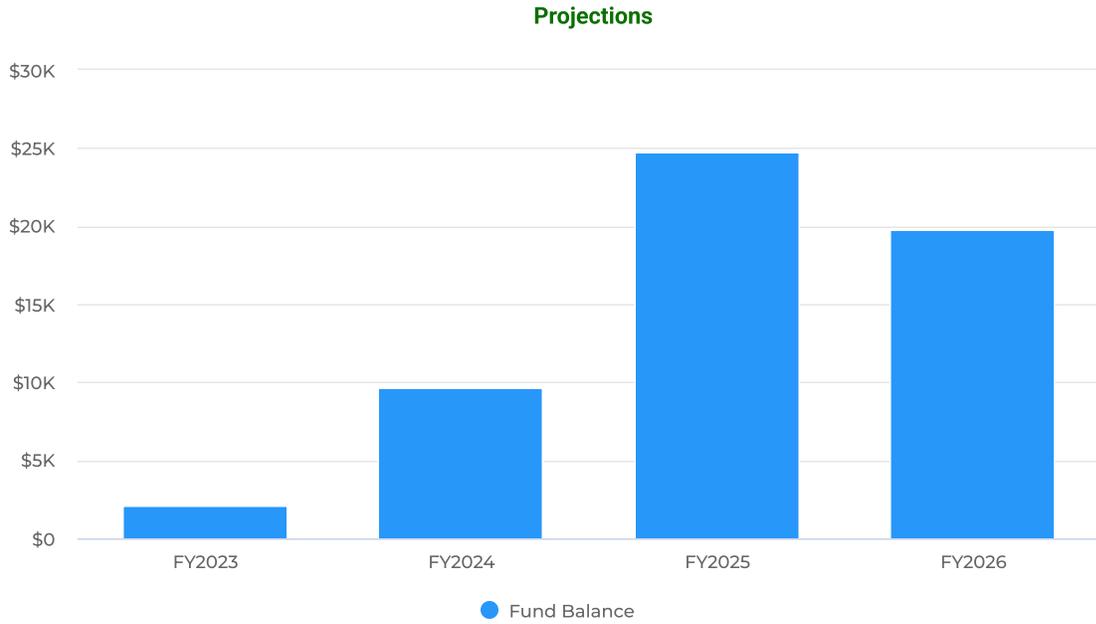


Fill the Gap Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	N/A	\$1,676	\$3,301	\$4,813
Revenues				
Fill the Gap Fund Revenue	\$1,677	\$1,625	\$2,000	\$2,000
Total Revenues:	\$1,677	\$1,625	\$2,000	\$2,000
Expenditures				
Operating Expenses	\$0	\$0	\$0	\$5,000
Total Expenditures:	\$0	\$0	\$0	\$5,000
Total Revenues Less Expenditures:	\$1,677	\$1,625	\$2,000	-\$3,000
Ending Fund Balance:	N/A	\$3,301	\$5,301	\$1,813

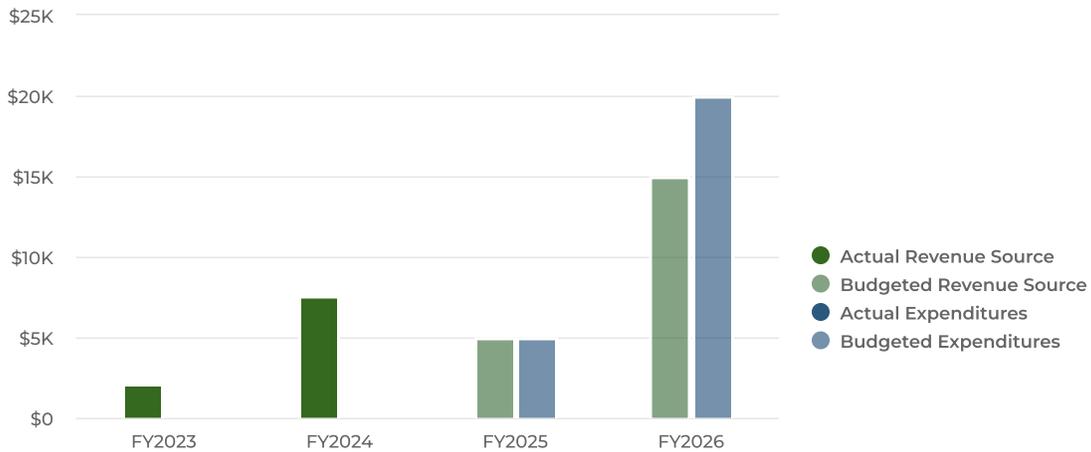
Fund Balance

The Fund Balance is expected to decrease by 20% due to increased expenditures. This fund balance has been allowed to slowly grow each year to allow for larger expenditures.



Summary

City of Page, Arizona is projecting \$15K of revenue in FY2026, which represents a 200% increase over the prior year. Budgeted expenditures are projected to increase by 300% or \$15K to \$20K in FY2026.

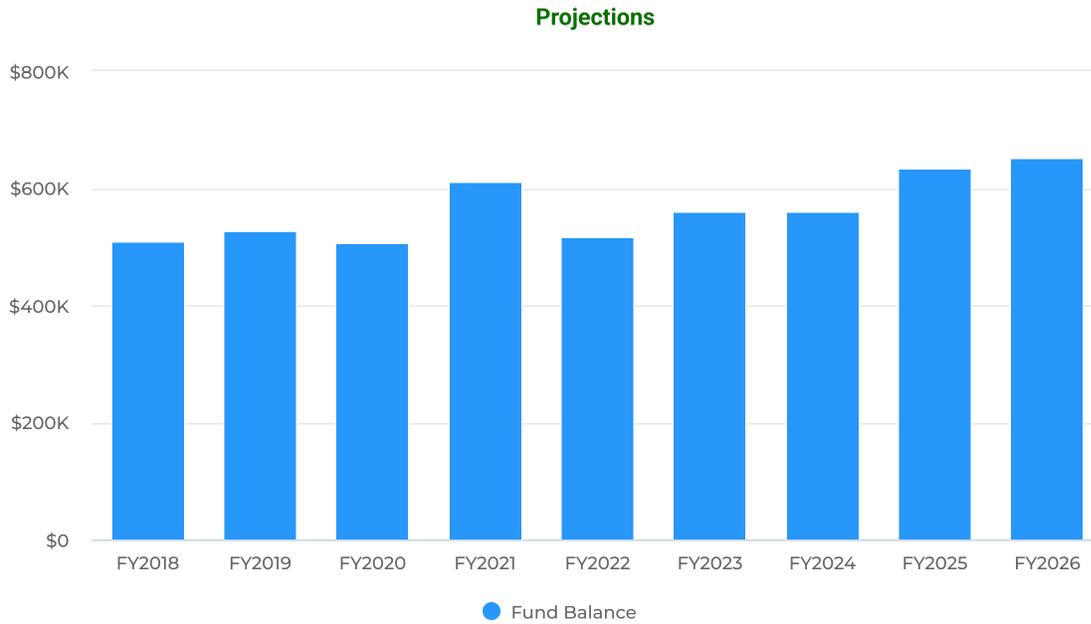


Court Improvement Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	N/A	\$2,138	\$9,696	\$24,753
Revenues				
Court Improvement Fees				
COURT IMPROVEMENT FEE	\$2,138	\$7,559	\$5,000	\$15,000
Total Court Improvement Fees:	\$2,138	\$7,559	\$5,000	\$15,000
Total Revenues:	\$2,138	\$7,559	\$5,000	\$15,000
Expenditures				
Operating Expenses				
MAG CRT IMPR FEE EXPENSES	\$0	\$0	\$5,000	\$20,000
Total Operating Expenses:	\$0	\$0	\$5,000	\$20,000
Total Expenditures:	\$0	\$0	\$5,000	\$20,000
Total Revenues Less Expenditures:	\$2,138	\$7,559	\$0	-\$5,000
Ending Fund Balance:	N/A	\$9,697	\$9,696	\$19,753

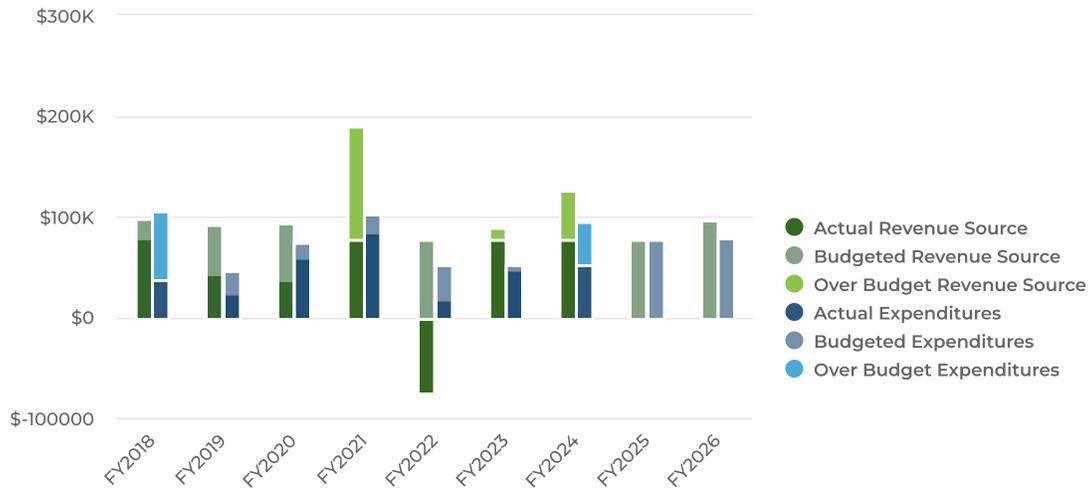
The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and emergency medical service personnel.

Fund Balance



Summary

City of Page, Arizona is projecting \$97K of revenue in FY2026, which represents a 23.6% increase over the prior year. Budgeted expenditures are projected to increase by 2.6% or \$2K to \$80K in FY2026.



IN FY2022 the negative revenue is from unrealized losses in the invent fund.

Voluntary Fire Pension - 72 Comprehensive Summary

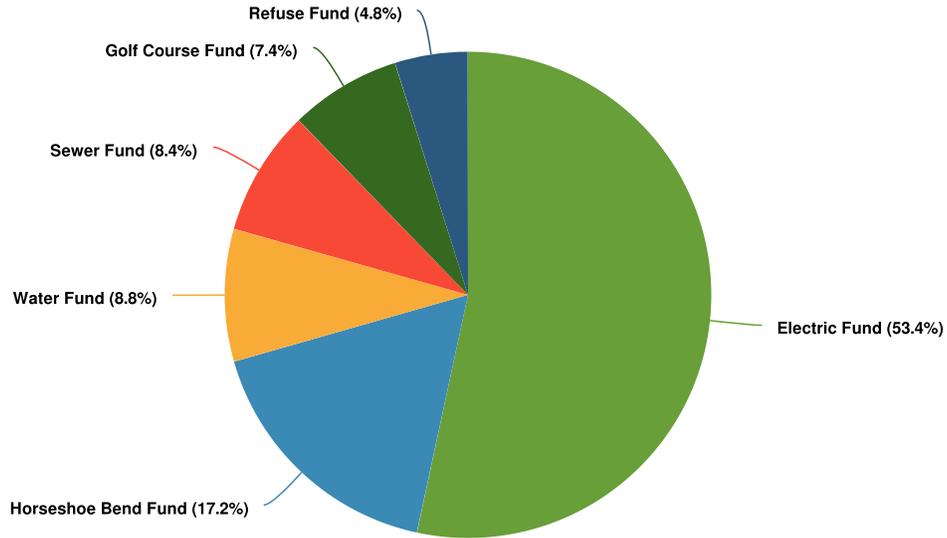
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$517,007	\$559,886	\$561,345	\$635,652
Revenues				
Intergovernmental				
FIRE PENSION REVENUE	\$21,375	\$22,670	\$15,000	\$30,000
Total Intergovernmental:	\$21,375	\$22,670	\$15,000	\$30,000
Other Revenue				
INTEREST INCOME	\$19,577	\$20,385	\$35,000	\$35,000
UNREALIZED GAIN OR LOSS	\$43,543	\$14,555	\$20,000	\$20,000
CITY CONTRIBUTIONS	\$814	\$1,465	\$2,500	\$3,500
EMPLOYEE CONTRIBUTIONS	\$1,717	\$2,472	\$3,500	\$6,000
MISC FF CONTRIBUTIONS	\$3,296	\$65,000	\$2,500	\$2,500
Total Other Revenue:	\$68,947	\$103,877	\$63,500	\$67,000
Total Revenues:	\$90,322	\$126,547	\$78,500	\$97,000
Expenditures				
Operating Expenses				
PENSION PAYMENTS	\$44,563	\$91,015	\$75,000	\$75,000
AGENT/BANK FEES	\$2,880	\$4,965	\$3,000	\$5,000

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Total Operating Expenses:	\$47,443	\$95,979	\$78,000	\$80,000
Total Expenditures:	\$47,443	\$95,979	\$78,000	\$80,000
Total Revenues Less Expenditures:	\$42,879	\$30,568	\$500	\$17,000
Ending Fund Balance:	\$559,886	\$590,454	\$561,845	\$652,652

Enterprise Funds cover the city’s “business-type” activities. All direct and indirect costs are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.

Revenue by Fund

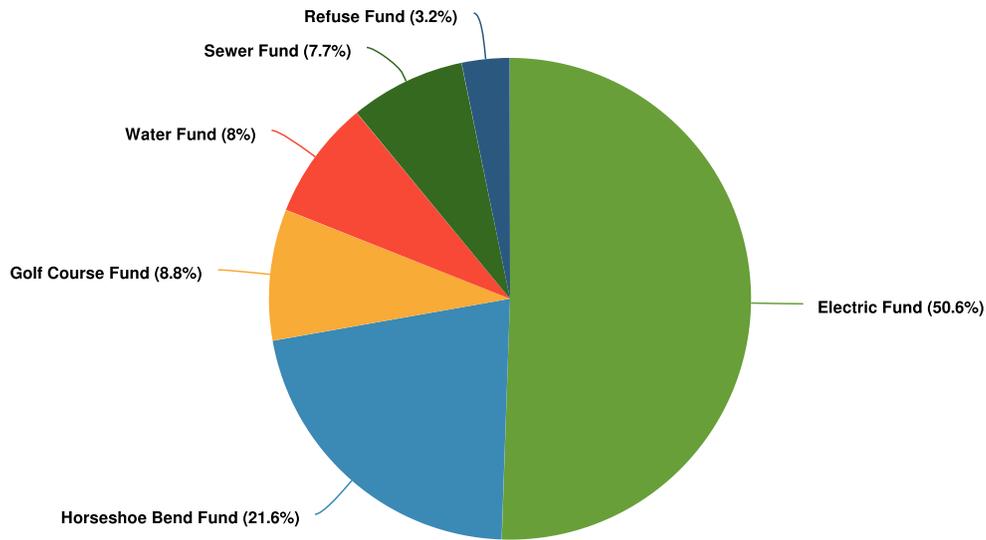
2026 Revenue by Fund



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Electric Fund	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Horseshoe Bend Fund	\$4,463,103	\$4,528,146	\$3,183,500	\$4,182,500
Water Fund	\$2,001,854	\$2,197,191	\$2,051,000	\$2,143,000
Sewer Fund	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Refuse Fund	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Golf Course Fund	\$1,151,595	\$1,257,098	\$1,355,500	\$1,797,500
Total:	\$20,812,611	\$23,443,305	\$22,321,787	\$24,310,958

Expenditures by Fund

2026 Expenditures by Fund



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Electric Fund	\$14,322,733	\$9,476,404	\$14,607,440	\$16,495,098
Horseshoe Bend Fund	\$3,445,198	\$3,701,483	\$6,081,428	\$7,062,625
Water Fund	\$1,443,933	\$1,655,217	\$2,386,100	\$2,621,100
Sewer Fund	\$1,475,527	\$2,329,960	\$1,754,500	\$2,523,500
Refuse Fund	\$898,647	\$992,616	\$1,013,411	\$1,048,795
Golf Course Fund	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739
Total:	\$23,178,537	\$19,873,551	\$27,938,377	\$32,621,857

Enterprise Funds Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$67,507,482	\$64,343,038	\$68,758,340	\$72,245,934
Revenues				
Other Revenue	\$0	\$43,231	\$150,000	\$175,000
Service Fee Revenue	\$5,614,698	\$5,742,013	\$4,389,000	\$5,805,000
Electric Revenue	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Water Revenue	\$156,191	\$236,001	\$100,000	\$180,000
Water Sales	\$1,832,369	\$1,932,499	\$1,940,000	\$1,952,000
Meter Charges	\$13,294	\$28,691	\$10,000	\$10,000
Miscellaneous Revenue			\$1,000	\$1,000
Sewer Revenue	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Refuse Revenue	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Total Revenues:	\$20,812,611	\$23,443,305	\$22,321,787	\$24,310,958
Expenditures				

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Personnel Expenses				
Horseshoe Bend	\$470,952	\$492,028	\$847,486	\$955,231
Golf	\$773,124	\$864,971	\$1,072,015	\$1,222,873
Page Utility Enterprises	\$2,848,478	\$3,007,284	\$3,110,480	\$3,321,000
Total Personnel Expenses:	\$4,092,554	\$4,364,283	\$5,029,981	\$5,499,104
Operating Expenses				
Horseshoe Bend	\$2,974,246	\$3,209,455	\$5,233,942	\$6,107,394
Golf	\$819,374	\$852,900	\$1,023,483	\$1,647,866
Page Utility Enterprises	\$15,292,362	\$11,446,913	\$16,650,971	\$19,367,493
Total Operating Expenses:	\$19,085,982	\$15,509,268	\$22,908,396	\$27,122,753
Total Expenditures:	\$23,178,537	\$19,873,551	\$27,938,377	\$32,621,857
Total Revenues Less Expenditures:	-\$2,365,925	\$3,569,754	-\$5,616,590	-\$8,310,899
Ending Fund Balance:	\$65,141,557	\$67,912,792	\$63,141,750	\$63,935,035



Horseshoe Bend Fund

Horseshoe Bend is a natural wonder that has become a major tourist attraction with millions of visitors each year. In FY2019, the City worked with the National Park Service to create a parking lot and facilities large enough to accommodate the number of visitors. The parking lot opened in FY2019 and the City started collecting parking fees to repay the \$3.5M in accrued expenses and to enhance current operations.

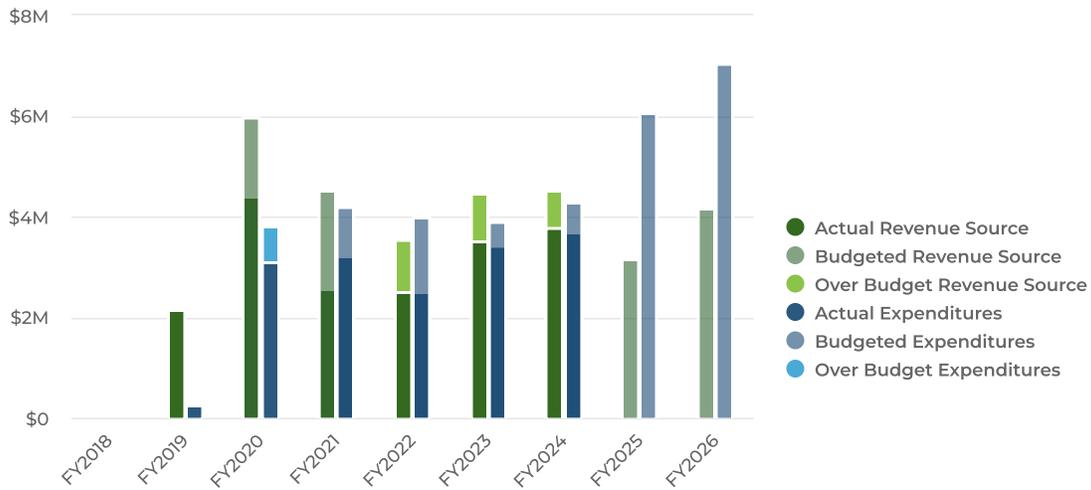
Fund Balance

The Fund Balance is expected to decrease by 52% if all capital projects are completed as planned in FY2026.



Summary

City of Page, Arizona is projecting \$4.18M of revenue in FY2026, which represents a 31.4% increase over the prior year. Budgeted expenditures are projected to increase by 16.1% or \$981.2K to \$7.06M in FY2026.



Horseshoe Bend Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$2,592,836	\$3,610,740	\$4,750,208	\$5,484,353
Revenues				
Other Revenue	\$0	\$43,231	\$150,000	\$175,000
Service Fee Revenue	\$4,463,103	\$4,484,916	\$3,033,500	\$4,007,500
Total Revenues:	\$4,463,103	\$4,528,146	\$3,183,500	\$4,182,500
Expenditures				
Personnel Expenses	\$470,952	\$492,028	\$847,486	\$955,231
Operating Expenses	\$2,974,246	\$3,209,455	\$5,233,942	\$6,107,394
Total Expenditures:	\$3,445,198	\$3,701,483	\$6,081,428	\$7,062,625
Total Revenues Less Expenditures:	\$1,017,905	\$826,663	-\$2,897,928	-\$2,880,125
Ending Fund Balance:	\$3,610,741	\$4,437,403	\$1,852,280	\$2,604,228

This fund accounts for the Lake Powell National Golf Course's services and operations. The City of Page resumed control and management of the Lake Powell National Golf Course when the service agreement with Aramark duly ended in fiscal year 2020 per the request of the Aramark Corporation. The golf course is owned by the City but management of the facility was previously contracted out.

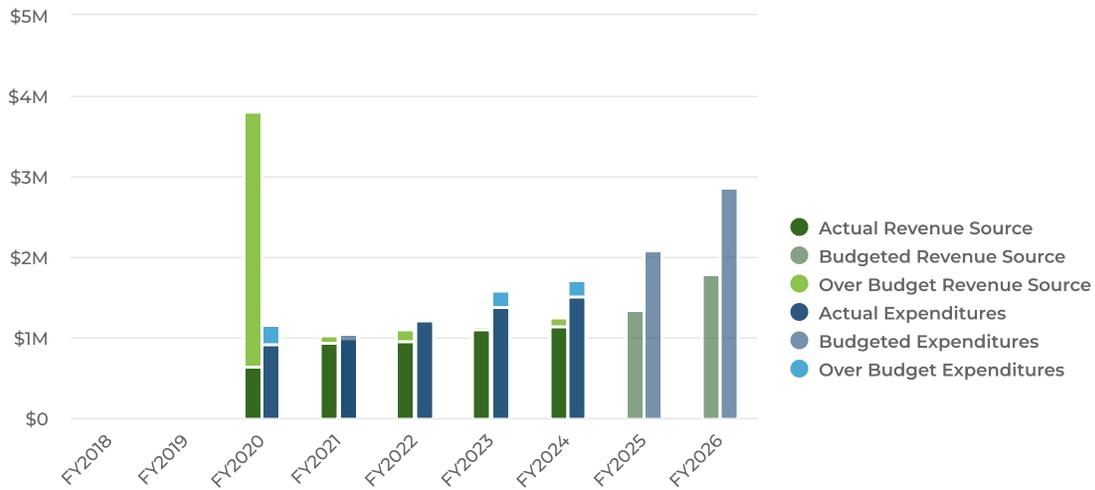
Fund Balance

The Fund Balance is expected to decrease by 100% to a balance of \$0. This is due to the decision to purchase all new golf carts instead of leasing again. The overall cost of purchasing will be lower than leasing the carts due to having no interest to pay.



Summary

City of Page, Arizona is projecting \$1.8M of revenue in FY2026, which represents a 32.6% increase over the prior year. Budgeted expenditures are projected to increase by 37.0% or \$775.24K to \$2.87M in FY2026.



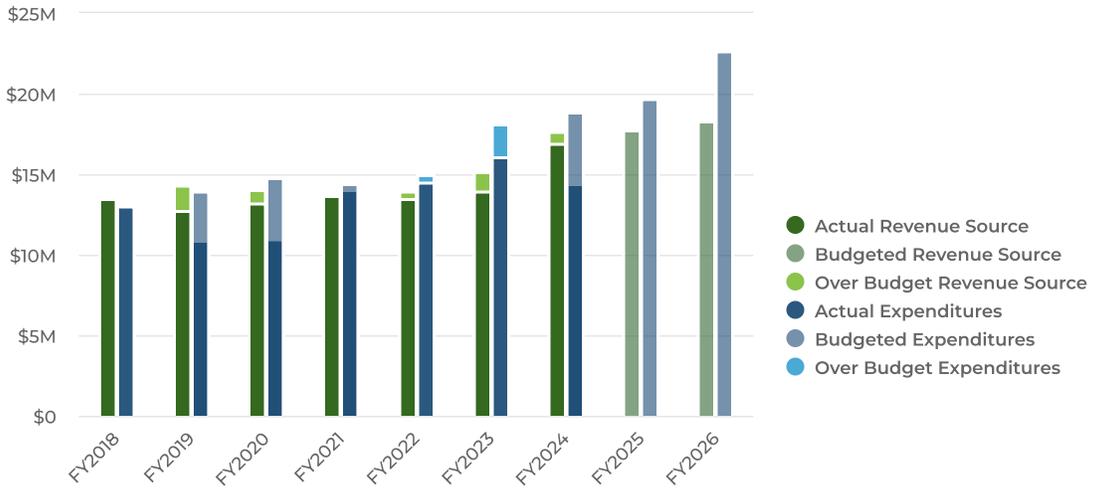
Golf Fund Comprehensive Summary

FY2021 is the first full year the City managed the operations of the Golf Course. Adjustments in personnel needed to be addressed to adequately staff operations and competitively compensate the clubhouse and maintenance personnel. FY2026 it has been budgeted to purchase Golf Carts as the lease of current carts comes to an end.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$1,695,039	\$1,254,137	\$1,323,845	\$1,073,239
Revenues				
Service Fee Revenue	\$1,151,595	\$1,257,098	\$1,355,500	\$1,797,500
Total Revenues:	\$1,151,595	\$1,257,098	\$1,355,500	\$1,797,500
Expenditures				
Personnel Expenses	\$773,124	\$864,971	\$1,072,015	\$1,222,873
Operating Expenses	\$819,374	\$852,900	\$1,023,483	\$1,647,866
Total Expenditures:	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739
Total Revenues Less Expenditures:	-\$440,903	-\$460,773	-\$739,999	-\$1,073,239
Ending Fund Balance:	\$1,254,136	\$793,364	\$583,846	\$0

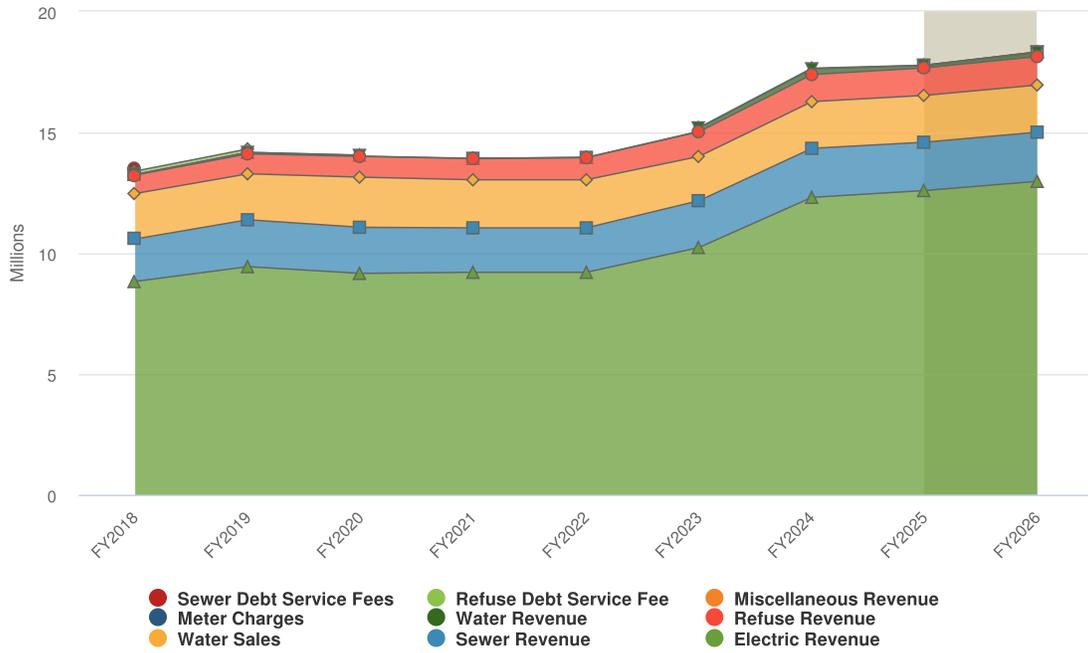
Summary

City of Page, Arizona is projecting \$18.33M of revenue in FY2026, which represents a 3.1% increase over the prior year. Budgeted expenditures are projected to increase by 14.8% or \$2.93M to \$22.69M in FY2026.



Revenues by Source

Budgeted and Historical 2026 Revenues by Source



Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



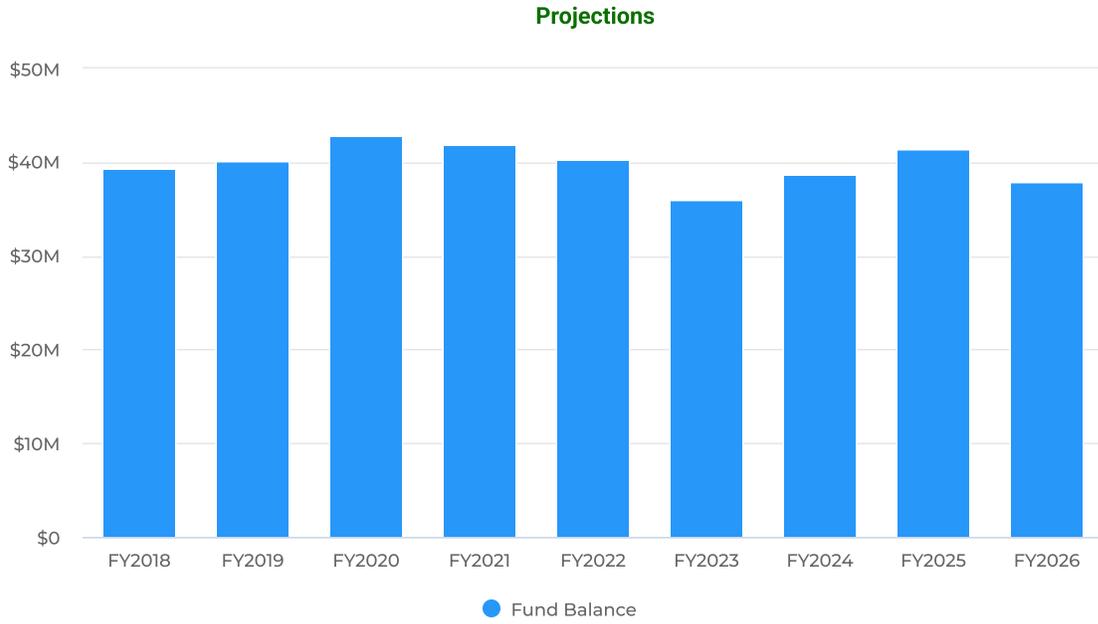
Grey background indicates budgeted figures.

Page Utility Enterprises Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$63,219,607	\$59,478,161	\$62,684,287	\$65,688,342
Revenues				
Electric Revenue	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Water Revenue	\$156,191	\$236,001	\$100,000	\$180,000
Water Sales	\$1,832,369	\$1,932,499	\$1,940,000	\$1,952,000
Meter Charges	\$13,294	\$28,691	\$10,000	\$10,000
Miscellaneous Revenue			\$1,000	\$1,000
Sewer Revenue	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Refuse Revenue	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Total Revenues:	\$15,197,913	\$17,658,061	\$17,782,787	\$18,330,958
Expenditures				
Personnel Expenses	\$2,848,478	\$3,007,284	\$3,110,480	\$3,321,000
Operating Expenses	\$15,292,362	\$11,446,913	\$16,650,971	\$19,367,493
Total Expenditures:	\$18,140,840	\$14,454,197	\$19,761,451	\$22,688,493
Total Revenues Less Expenditures:	-\$2,942,927	\$3,203,864	-\$1,978,664	-\$4,357,535
Ending Fund Balance:	\$60,276,680	\$62,682,025	\$60,705,623	\$61,330,807

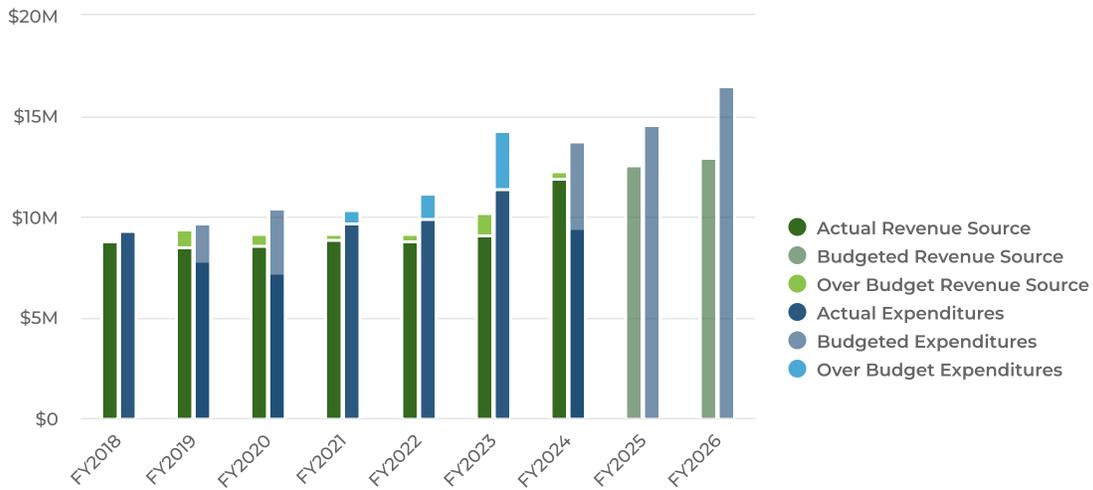
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Fund Balance



Summary

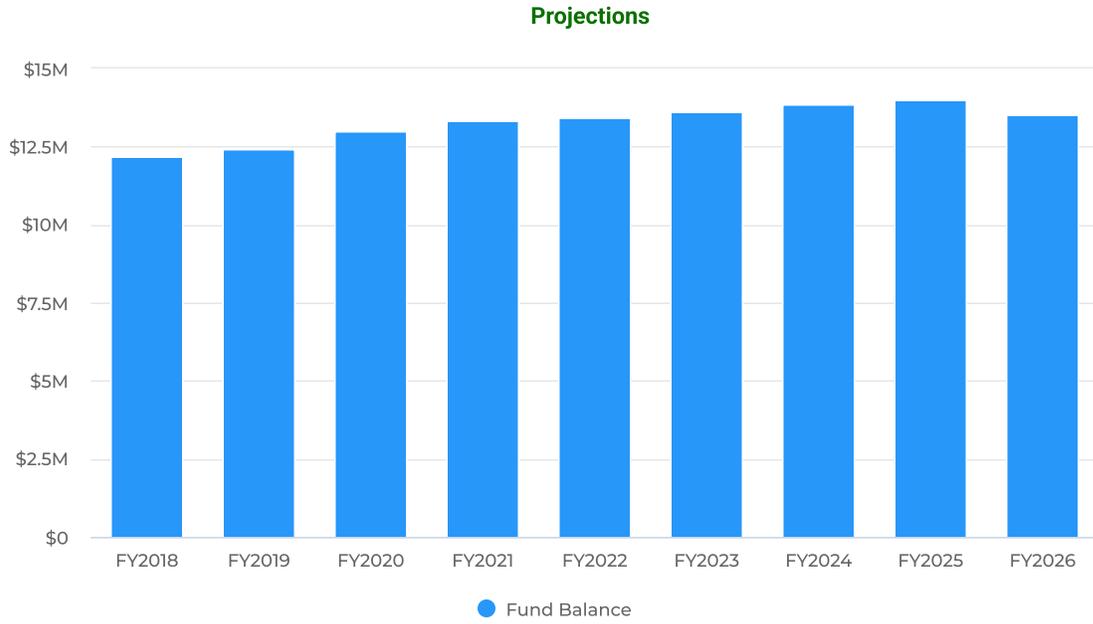
City of Page, Arizona is projecting \$12.98M of revenue in FY2026, which represents a 3.0% increase over the prior year. Budgeted expenditures are projected to increase by 12.9% or \$1.89M to \$16.5M in FY2026.



Electric Fund Comprehensive Summary

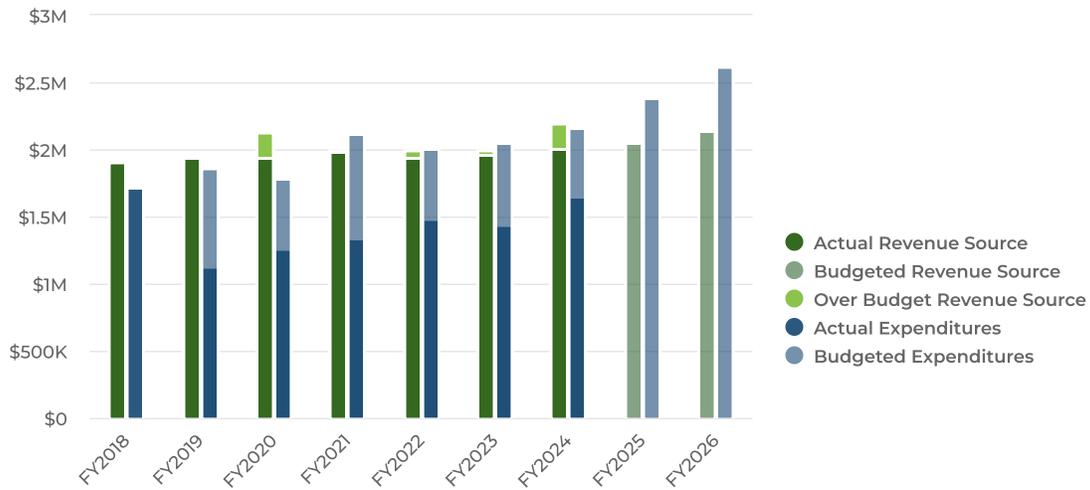
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$40,261,416	\$35,913,023	\$38,626,794	\$41,357,747
Revenues				
Electric Revenue	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Total Revenues:	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162
Expenditures				
Personnel Expenses	\$1,605,424	\$1,685,550	\$1,715,480	\$2,028,000
Operating Expenses	\$12,717,309	\$7,790,854	\$12,891,960	\$14,467,098
Total Expenditures:	\$14,322,733	\$9,476,404	\$14,607,440	\$16,495,098
Total Revenues Less Expenditures:	-\$4,085,919	\$2,835,167	-\$2,014,186	-\$3,519,936
Ending Fund Balance:	\$36,175,497	\$38,748,190	\$36,612,608	\$37,837,811

Fund Balance



Summary

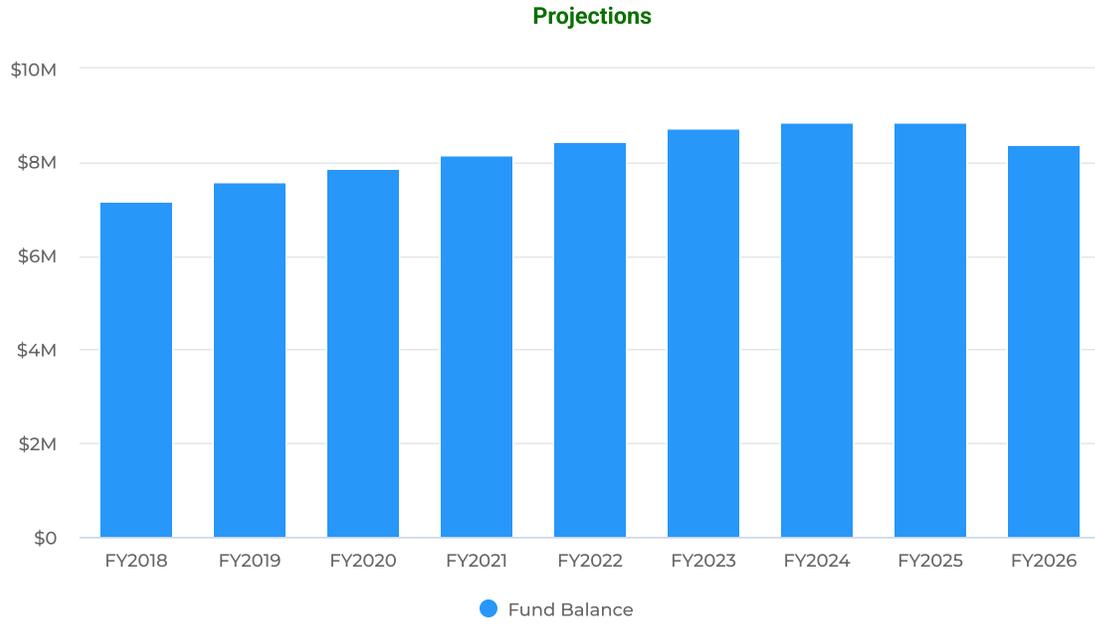
City of Page, Arizona is projecting \$2.14M of revenue in FY2026, which represents a 4.5% increase over the prior year. Budgeted expenditures are projected to increase by 9.8% or \$235K to \$2.62M in FY2026.



Water Fund Comprehensive Summary

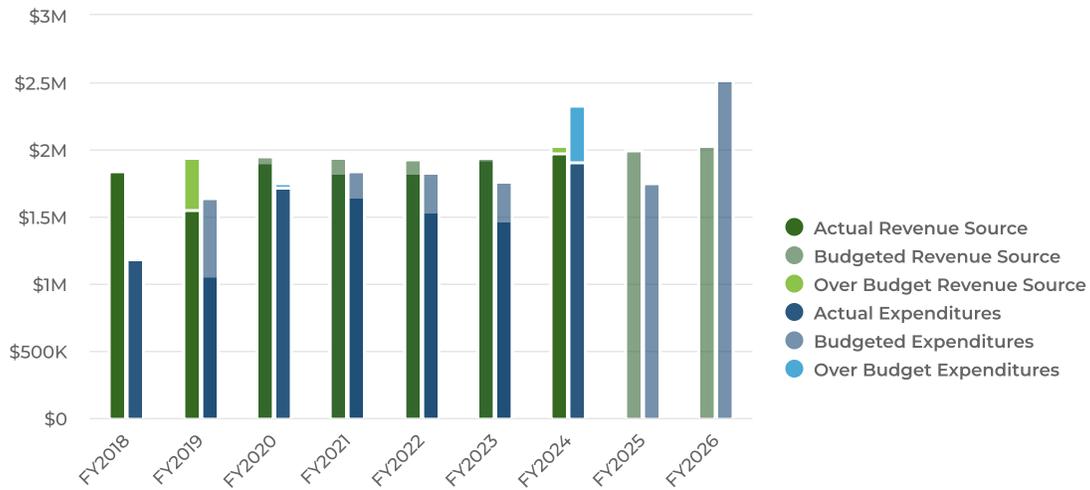
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$13,414,687	\$13,627,224	\$13,853,642	\$13,989,514
Revenues				
Water Revenue	\$156,191	\$236,001	\$100,000	\$180,000
Water Sales	\$1,832,369	\$1,932,499	\$1,940,000	\$1,952,000
Meter Charges	\$13,294	\$28,691	\$10,000	\$10,000
Miscellaneous Revenue			\$1,000	\$1,000
Total Revenues:	\$2,001,854	\$2,197,191	\$2,051,000	\$2,143,000
Expenditures				
Personnel Expenses	\$618,116	\$646,894	\$674,000	\$769,000
Operating Expenses	\$825,817	\$1,008,323	\$1,712,100	\$1,852,100
Total Expenditures:	\$1,443,933	\$1,655,217	\$2,386,100	\$2,621,100
Total Revenues Less Expenditures:	\$557,921	\$541,974	-\$335,100	-\$478,100
Ending Fund Balance:	\$13,972,608	\$14,169,198	\$13,518,542	\$13,511,414

Fund Balance



Summary

City of Page, Arizona is projecting \$2.03M of revenue in FY2026, which represents a 1.8% increase over the prior year. Budgeted expenditures are projected to increase by 43.8% or \$769K to \$2.52M in FY2026.



Sewer Fund Comprehensive Summary

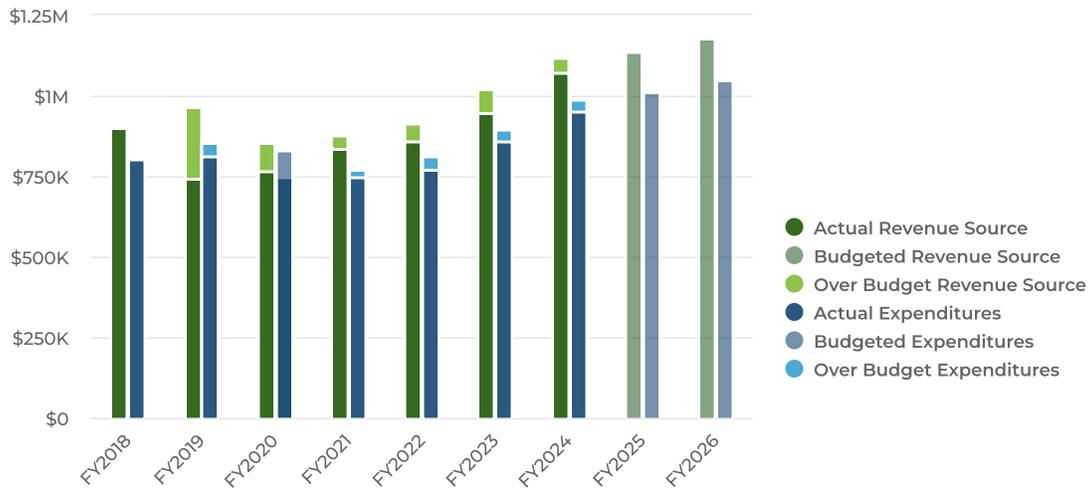
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$8,447,826	\$8,718,146	\$8,856,064	\$8,863,678
Revenues				
Sewer Revenue	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Total Revenues:	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000
Expenditures				
Personnel Expenses	\$624,938	\$674,840	\$721,000	\$524,000
Operating Expenses	\$850,589	\$1,655,120	\$1,033,500	\$1,999,500
Total Expenditures:	\$1,475,527	\$2,329,960	\$1,754,500	\$2,523,500
Total Revenues Less Expenditures:	\$460,982	-\$301,298	\$244,500	-\$489,500
Ending Fund Balance:	\$8,908,808	\$8,416,848	\$9,100,564	\$8,374,178

Fund Balance



Summary

City of Page, Arizona is projecting \$1.18M of revenue in FY2026, which represents a 3.4% increase over the prior year. Budgeted expenditures are projected to increase by 3.5% or \$35.38K to \$1.05M in FY2026.



Refuse Fund Comprehensive Summary

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted
Beginning Fund Balance:	\$1,095,678	\$1,219,768	\$1,347,787	\$1,477,403
Revenues				
Refuse Revenue	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Total Revenues:	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796
Expenditures				
Operating Expenses	\$898,647	\$992,616	\$1,013,411	\$1,048,795
Total Expenditures:	\$898,647	\$992,616	\$1,013,411	\$1,048,795
Total Revenues Less Expenditures:	\$124,089	\$128,021	\$126,122	\$130,001
Ending Fund Balance:	\$1,219,767	\$1,347,789	\$1,473,909	\$1,607,404

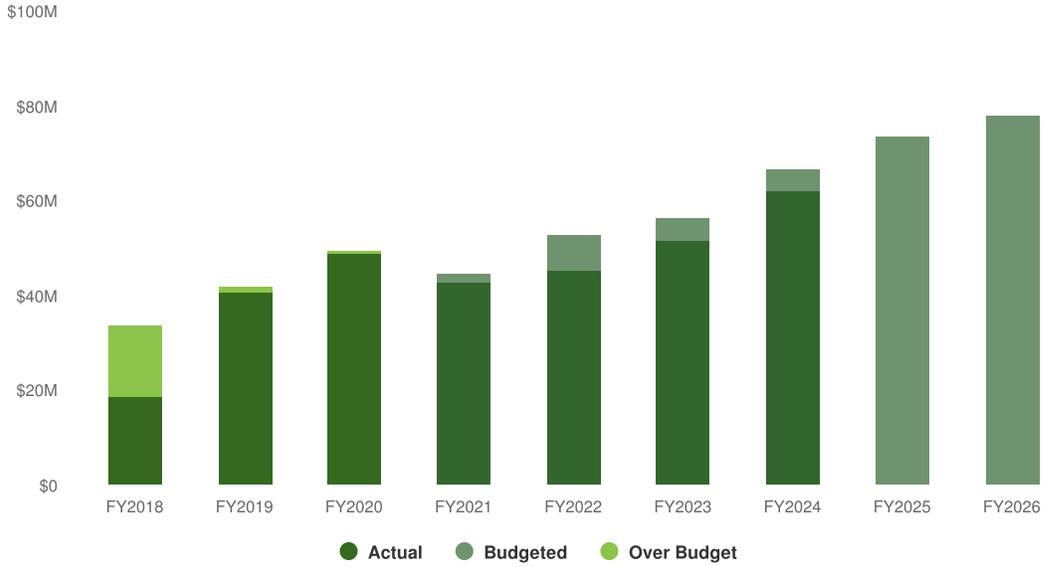
FUNDING SOURCES

Revenue - All Funds Summary

Numbers do not include transfers. Projections are based on trends from prior periods

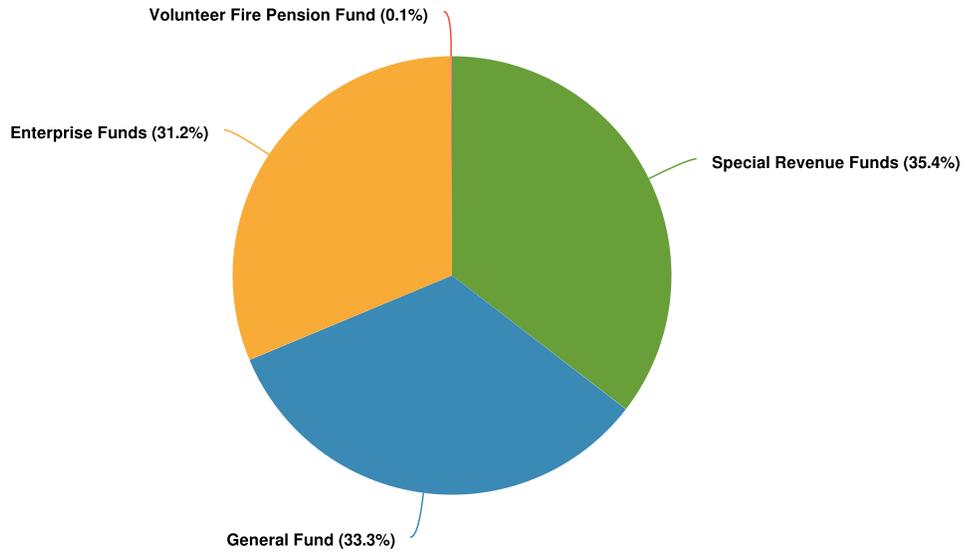
\$78,018,281 **\$4,301,303**
(5.83% vs. prior year)

Revenues - All Funds Proposed and Historical Budget vs. Actual

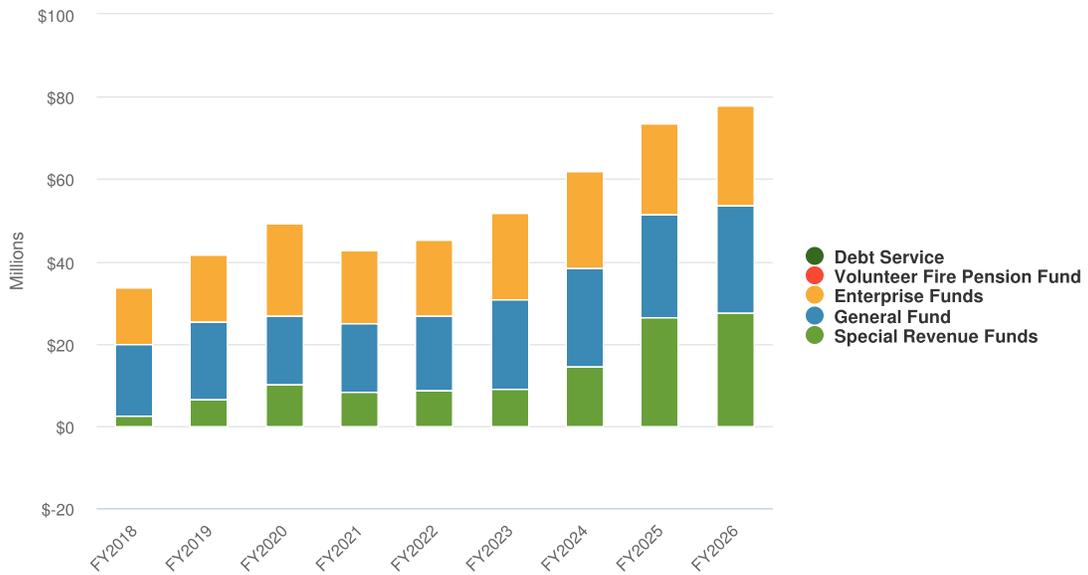


Revenue by Fund Type

2026 Revenue by Fund



Budgeted and Historical 2026 Revenue by Fund

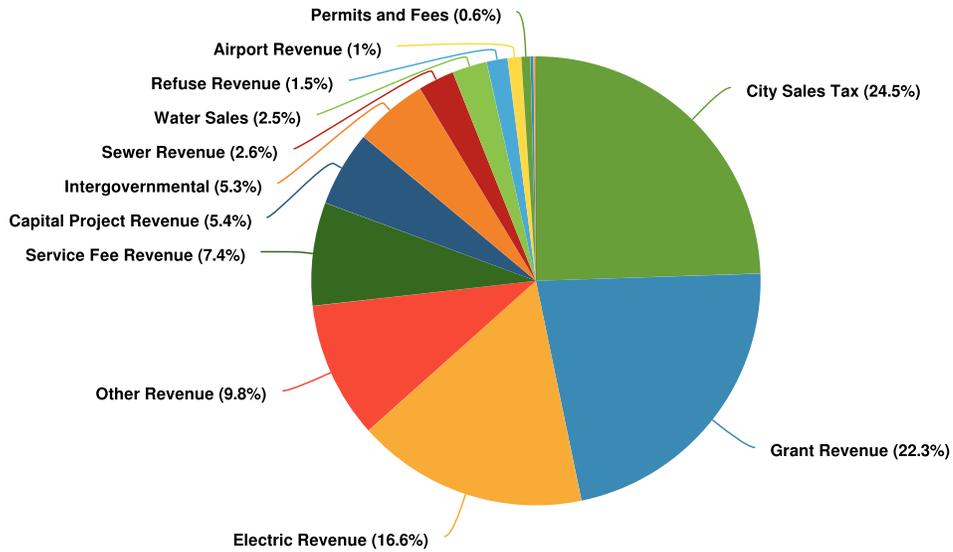


Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
General Fund					
General Fund	\$21,879,372	\$23,643,570	\$24,942,300	\$25,960,741	4.1%
Emergency Reserve Fund	-\$48,816	\$544,663	\$0	\$0	0%
Total General Fund:	\$21,830,556	\$24,188,234	\$24,942,300	\$25,960,741	4.1%
Special Revenue Funds					
Donation Funds	\$18,651	\$37,435	\$108,800	\$100,800	-7.4%
Capital Fund	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%
Land	\$63,108	\$1,700,370	\$3,315,000	\$4,000,000	20.7%
Miscellaneous Grant Fund	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189	-1.1%
Highway User Fund	\$937,790	\$1,061,418	\$1,045,000	\$1,095,273	4.8%
Substance Abuse	\$2,883	\$2,259	\$2,500	\$2,500	0%
Cemetery	\$73,293	\$73,100	\$70,000	\$70,000	0%
JCEF Fund	\$2,940	\$3,336	\$2,550	\$3,050	19.6%
Court Improvement Fund	\$2,138	\$7,559	\$5,000	\$15,000	200%
Fill-The-Gap Fund	\$1,677	\$1,625	\$2,000	\$2,000	0%
Airport	\$945,032	\$1,009,552	\$632,000	\$755,000	19.5%
Total Special Revenue Funds:	\$8,969,592	\$14,273,185	\$26,374,391	\$27,649,582	4.8%
Volunteer Fire Pension Fund					
Fire Pension	\$90,322	\$126,547	\$78,500	\$97,000	23.6%
Total Volunteer Fire Pension Fund:	\$90,322	\$126,547	\$78,500	\$97,000	23.6%
Enterprise Funds					
Electric Fund	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%
Horseshoe Bend Fund	\$4,463,103	\$4,528,146	\$3,183,500	\$4,182,500	31.4%
Water Fund	\$2,001,854	\$2,197,191	\$2,051,000	\$2,143,000	4.5%
Sewer Fund	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000	1.8%
Refuse Fund	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796	3.4%
Golf Course Fund	\$1,151,595	\$1,257,098	\$1,355,500	\$1,797,500	32.6%
Total Enterprise Funds:	\$20,812,611	\$23,443,305	\$22,321,787	\$24,310,958	8.9%
Total:	\$51,703,081	\$62,031,271	\$73,716,978	\$78,018,281	5.8%

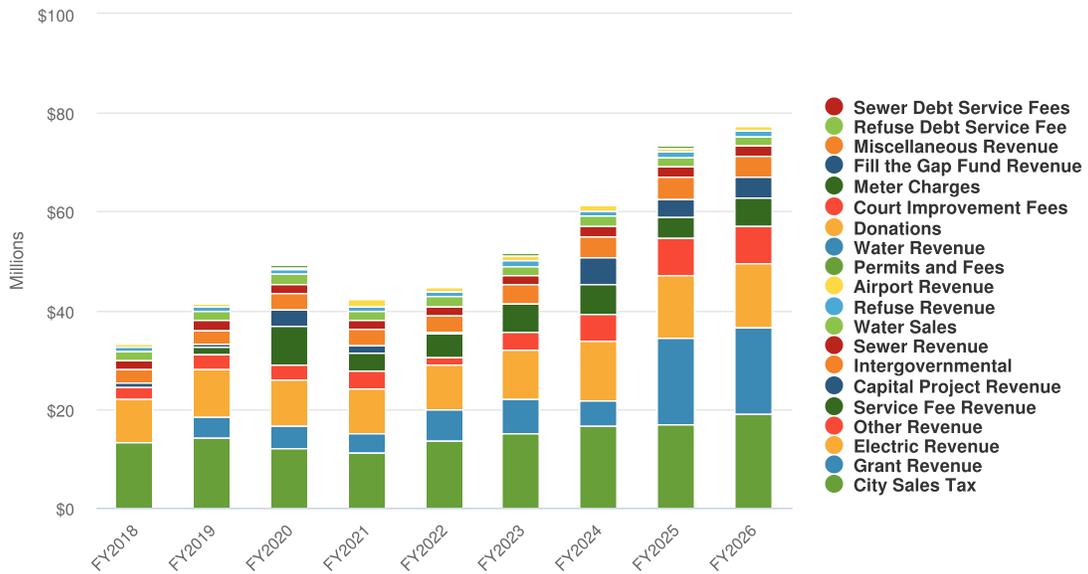
Revenue by Source

Major Revenue Sources: City Sales Tax, Electric Revenue, Grant Revenue, and Capital Project Revenue make up 65.8% of the revenue for the City of Page, excluding transfers

Projected 2026 Revenue by Source



Budgeted and Historical 2026 Revenue by Source

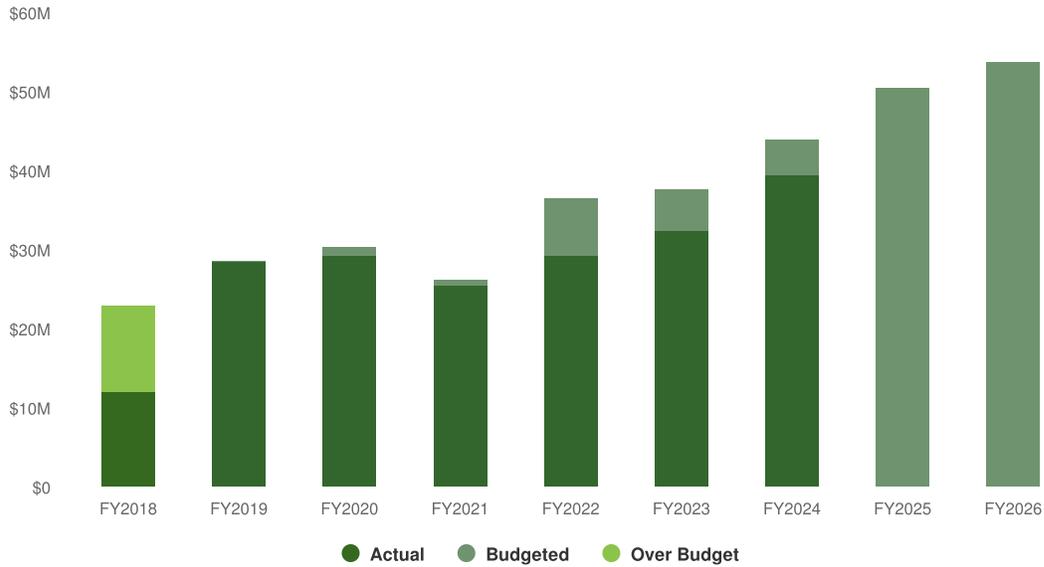


Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Revenue Source					
City Sales Tax	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000	13.4%
Permits and Fees	\$474,187	\$500,360	\$591,800	\$502,300	-15.1%
Intergovernmental	\$3,841,579	\$4,504,602	\$4,567,000	\$4,119,564	-9.8%
Other Revenue	\$3,459,813	\$5,509,097	\$7,592,050	\$7,671,700	1%
Grant Revenue	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189	-1.1%
Donations	\$18,651	\$37,435	\$108,800	\$100,800	-7.4%
Court Improvement Fees	\$2,138	\$7,559	\$5,000	\$15,000	200%
Capital Project Revenue	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%
Service Fee Revenue	\$5,614,698	\$5,742,013	\$4,389,000	\$5,805,000	32.3%
Airport Revenue	\$945,032	\$1,009,552	\$632,000	\$755,000	19.5%
Electric Revenue	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%
Water Revenue	\$156,191	\$236,001	\$100,000	\$180,000	80%
Water Sales	\$1,832,369	\$1,932,499	\$1,940,000	\$1,952,000	0.6%
Meter Charges	\$13,294	\$28,691	\$10,000	\$10,000	0%
Miscellaneous Revenue			\$1,000	\$1,000	0%
Sewer Revenue	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000	1.8%
Refuse Revenue	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796	3.4%
Fill the Gap Fund Revenue	\$1,677	\$1,625	\$2,000	\$2,000	0%
Total Revenue Source:	\$51,703,081	\$62,031,271	\$73,716,978	\$78,018,281	5.8%

Major Revenue Sources Summary

\$53,691,121 **\$3,051,326**
(6.03% vs. prior year)

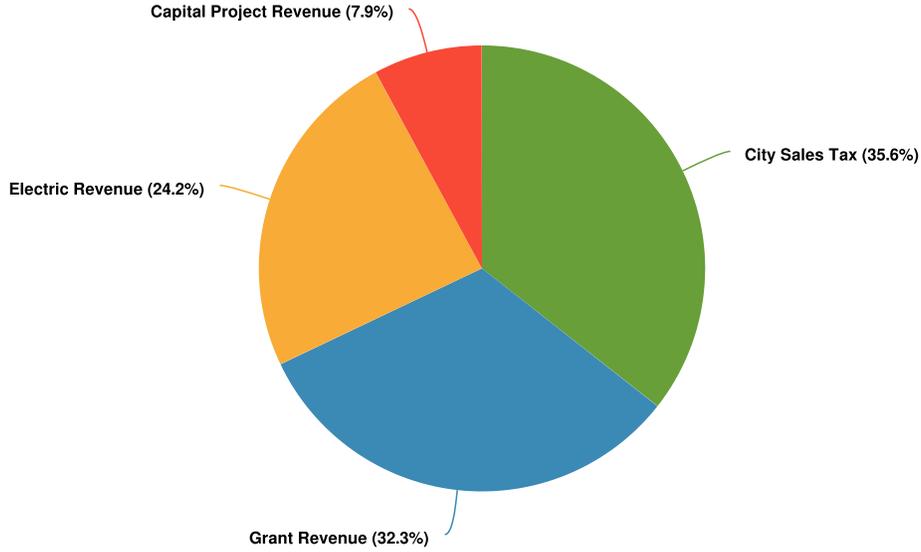
Major Revenue Sources Proposed and Historical Budget vs. Actual



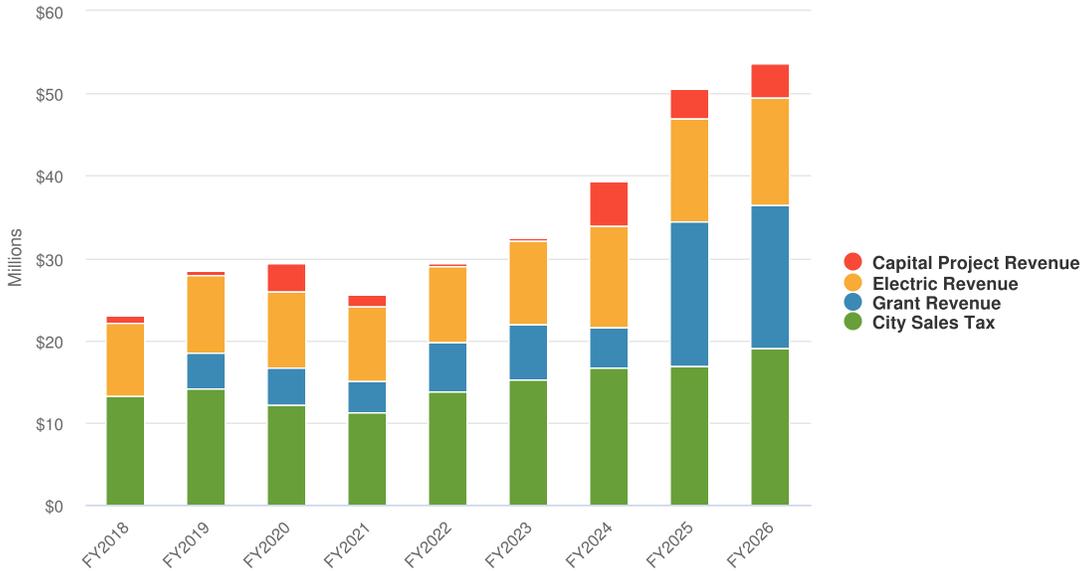
Revenues by Source

Major Revenue Sources: 1. City Sales Tax 35.6% 2. Grant Revenue 32.3% 3. Electric Revenue 24.2% Together, these sources make up 92.1% of the revenue for the City of Page, excluding transfers

Projected 2026 Revenues by Source



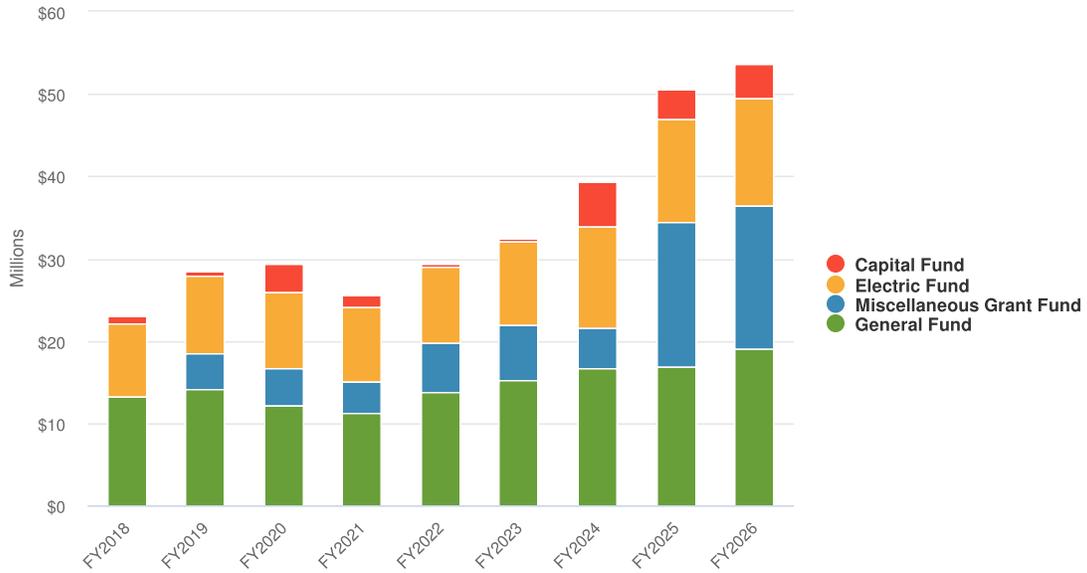
Budgeted and Historical 2026 Revenues by Source



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Revenue Source					
City Sales Tax	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000	13.4%
Total City Sales Tax:	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000	13.4%
Grant Revenue					
Police Grant Revenue	\$2,722	\$3,752	\$36,000	\$638,000	1,672.2%
Community Center Grant Revenue	\$83,100	\$75,717	\$114,306	\$112,000	-2%
Misc Grant Revenue	\$6,239,935	\$4,510,470	\$13,600,000	\$13,030,000	-4.2%
Community Dev Grant Revenue	\$38,911	\$39,050	\$3,340,000	\$2,460,000	-26.3%
Recreation Grants	\$122,750	\$26,102	\$100,000	\$650,000	550%
Library Grant Revenue	\$218,303	\$264,687	\$370,000	\$475,189	28.4%
Total Grant Revenue:	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189	-1.1%
Capital Project Revenue	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%
Total Capital Project Revenue:	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%
Electric Revenue	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%
Total Electric Revenue:	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%
Total Revenue Source:	\$32,384,207	\$39,372,540	\$50,639,795	\$53,691,121	6%

Revenue by Fund

Budgeted and Historical 2026 Revenue by Fund



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
General Fund	\$15,225,313	\$16,684,437	\$16,855,000	\$19,110,000	13.4%
Capital Fund	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%
Miscellaneous Grant Fund	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189	-1.1%
Electric Fund	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%
Total:	\$32,384,207	\$39,372,540	\$50,639,795	\$53,691,121	6%

City Sales Tax Summary

Description

Transaction Privilege Tax (TPT), commonly referred to as sales tax, is imposed by the State of Arizona, the counties, and local municipalities for conducting business in the state. Sales tax is collected and distributed by the Arizona Department of Revenue for counties and cities. The City of Page levies a 3.0% tax on sales collected within the city boundaries, with the exception of restaurants/bar activities, which is 4.0%. The City tax on hotel and local transient lodging is 5% and an increase to 5% tax on additional transient lodging activities.

Uses

Two percent of the 3.0% city sales tax, three percent of the 4.0% restaurant/bar sales tax, two percent of the 5.0% hotel tax, and the additional 5.0% hotel tax are used for general governmental purposes.

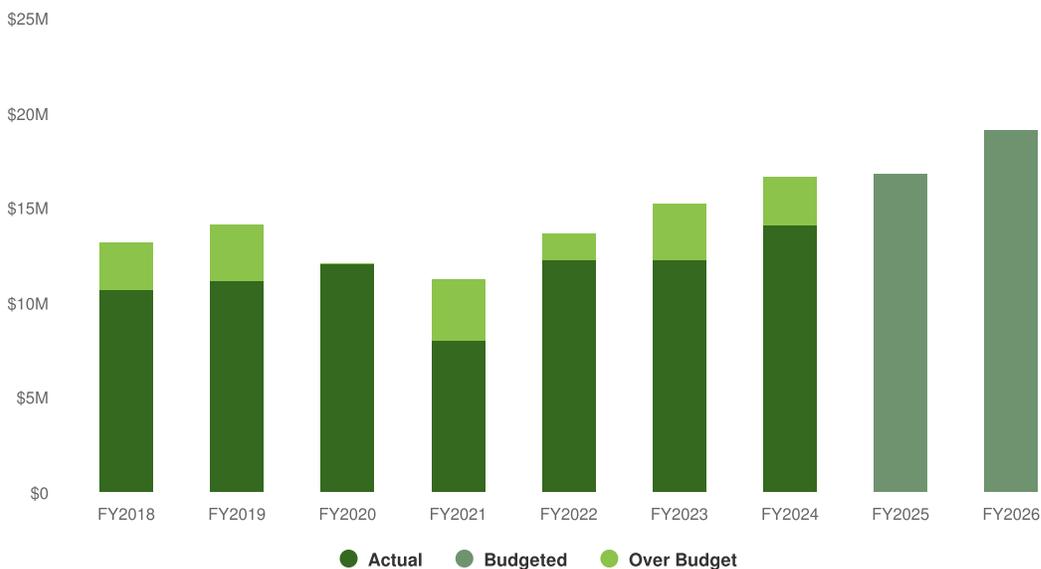
Of the additional two percent local sales tax implemented in May 2003, 1% is dedicated to: (A) the Capital Projects Fund in the amount of Seventy percent; (B) the Emergency Reserve Fund in the amount of 15% until the fund balance is equal to \$12 million. Once met, funds will be dedicated to the Capital Projects Fund; and to the (C) Debt Service Fund in the amount of 15% to satisfy the City's PSPRS unfunded liability or other long-term liability. In the event of no outstanding PSPRS unfunded liability or other long-term liability, funds will be dedicated to the Capital Projects Fund.

Projections

The City has consistently budgeted city sales tax conservatively in that the main contributing industries are based on tourism, which can be unpredictable. The City's sales tax revenue has been on an upward swing with record tourism numbers. In FY2023, the City budgeted \$13 million and received \$15.1 million actual revenue and FY2024 budgeted \$14 million and received \$16.5 million actual revenue. In FY2025 the City budgeted \$16,745,000 and received 19,126,667.34 million actual revenue. This demonstrates continual growth with an increase of 12% average over the last three fiscal years. Despite these increases for the last three years, the City continues to budget conservatively as the tourism industry is unpredictable. Unfortunately, the Grant Canyon National Park North Rim had wild fire burns in July 2025 and will be closed for some time. As a gateway community to this park, tourism will be watched closely to watch for any downturns in tourism. If this causes City Sales tax revenues to be lower than budgeted, then we will make needed adjustments to expenditures in direct proportion to revenue losses.

\$19,110,000 **\$2,255,000**
(13.38% vs. prior year)

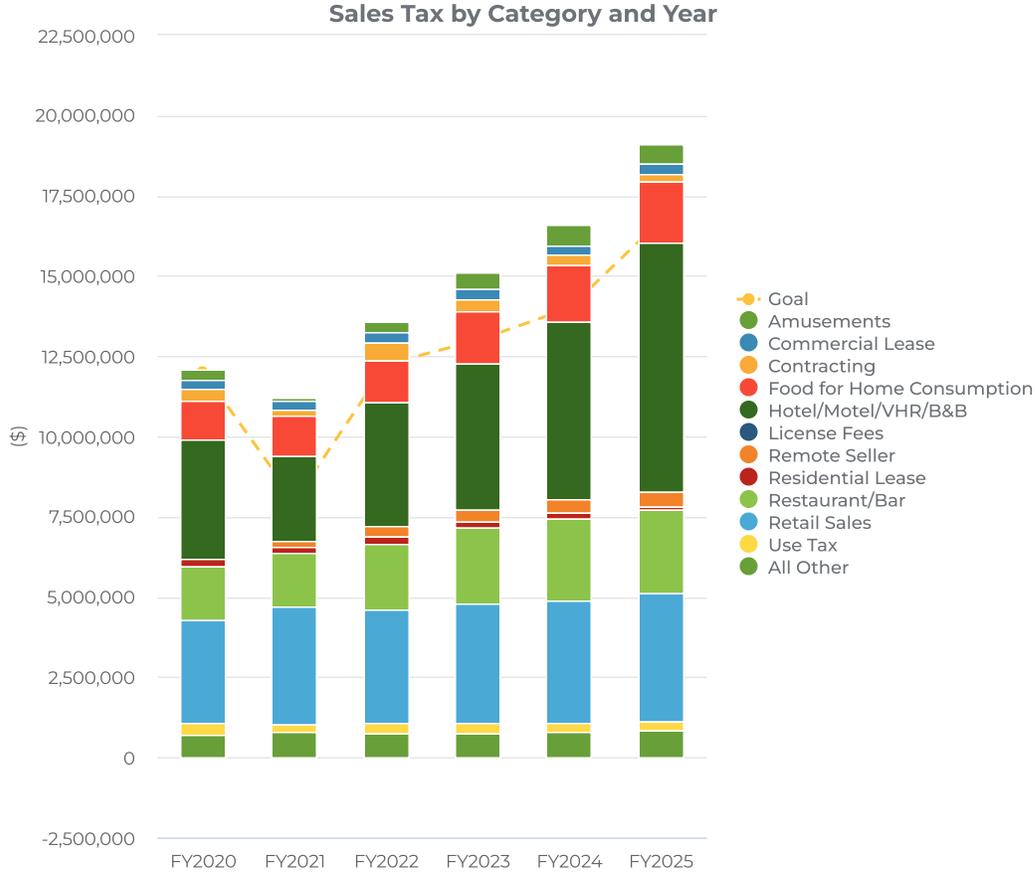
City Sales Tax Proposed and Historical Budget vs. Actual



With consistent sales tax numbers over the past year, eliminating large debt items, and the balance of the Emergency Reserve Fund; the City was comfortable in budgeting closer to actual projections for FY2026.

City Sales Tax by Category for FY2021 to FY2025

As of September 1, 2024, Ordinance 731-24 increased the Hotel Tax rate from 3% to 5% and the Transient Lodging Tax rate from 4.263% to 5%. This has brought about a \$2.2 million increase in City Sales Tax Revenue. The plan is to put this towards a new city swimming pool and ARFF (Aircraft Rescue & Fire Fighting)/ North Fire Station.



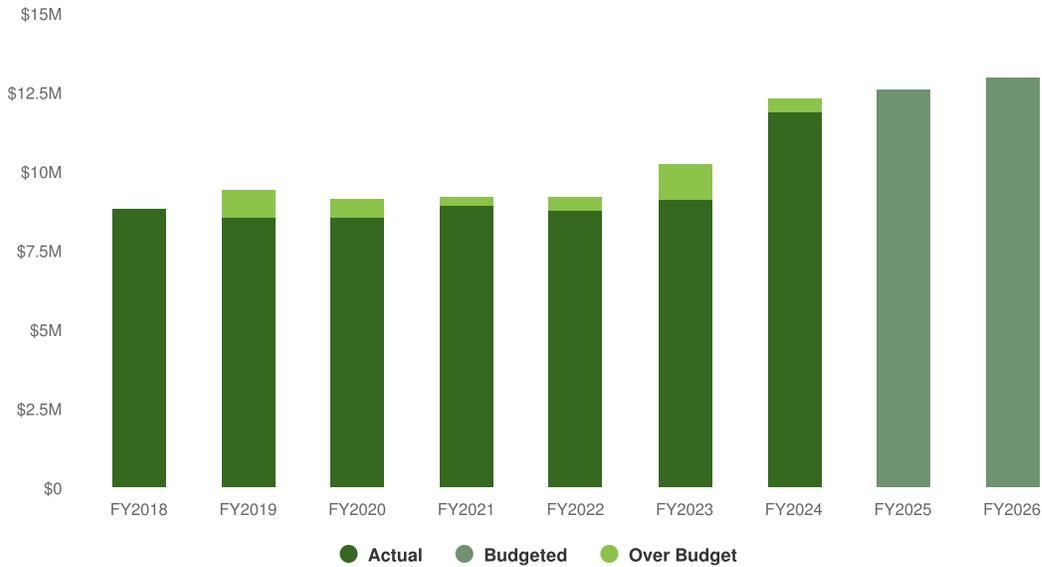
Category	FY2021	FY2022	FY2023	FY2024	FY2025
ALL OTHER PRIVILEGE TAX	808,330	758,105	766,235	821,343	847,587
AMUSEMENTS	73,807	322,065	523,395	625,493	620,131
COMMERCIAL LEASE	255,067	304,376	327,802	288,959	319,312
CONTRACTING	191,133	573,215	358,788	324,837	249,047
FOOD FOR HOME CONSUMPTION (GROCERIES)	1,282,515	1,310,695	1,619,416	1,759,855	1,877,522
HOTEL/MOTEL/VHR/B&B	2,635,947	3,831,862	4,570,944	5,517,485	7,768,549
LICENSE FEES	1,398	1,387	(135)	949	1,973
REMOTE SELLERS	163,172	333,565	362,235	414,914	453,507
RESIDENTIAL LEASE	219,060	222,073	196,931	227,737	114,757
RESTAURANT/BAR/CATERING	1,643,985	2,067,063	2,345,529	2,548,491	2,612,204
RETAIL SALES	3,668,659	3,583,006	3,715,533	3,791,068	3,977,336
USE TAX	244,424	302,024	332,157	263,648	284,741
Grand Total	11,187,498	13,609,436	15,118,831	16,584,778	19,126,667

Enterprise Charges for Service Summary

The increase in Electric Charges for Service is for the commercial rates increasing 20% in July 2023, an additional 10% increase in October 2023, and a final increase of 10% in January 2024 to offset the 40% increased Purchased Power Costs due to low water levels to run in a revenue earning capacity.

\$12,975,162 **\$381,908**
(3.03% vs. prior year)

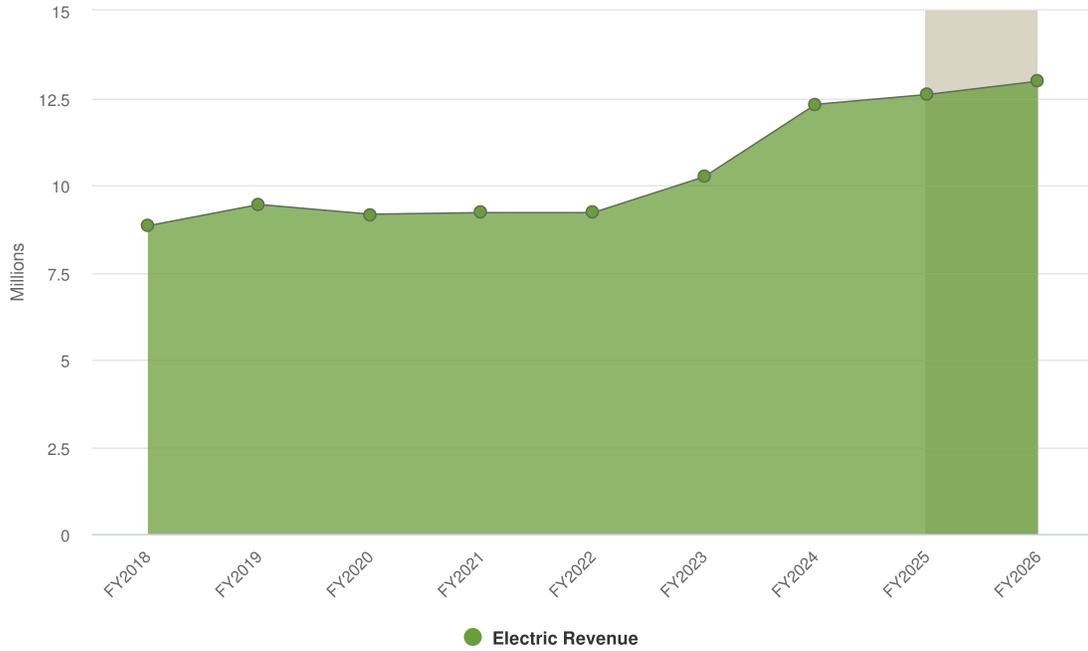
Electric Charges for Service Proposed and Historical Budget vs. Actual



Revenue by Fund

Revenues by Source

Budgeted and Historical 2026 Revenues by Source



Grey background indicates budgeted figures.

Removed FY2021 Actual column due to column width size restrictions.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Revenue Source					
Electric Revenue					
INTEREST REVENUES	\$510,372	\$810,487	\$300,000	\$526,000	75.3%
COMMERCIAL	\$5,685,555	\$7,384,746	\$7,932,988	\$8,026,896	1.2%
RESIDENTIAL	\$3,548,471	\$3,880,849	\$4,192,266	\$4,192,266	0%
POLE RENTAL & FIBER LEASE	\$53,334	\$55,912	\$50,000	\$55,000	10%
MISCELLANEOUS REVENUE	\$89,438	\$85,749	\$48,000	\$80,000	66.7%
CONSTRUCTION REVENUE/CUSTOMER LINE EXTENSIONS	\$207,350	\$30,981	\$50,000	\$75,000	50%
POWELL GENERATION (GENERATORS)	\$87,970	\$11,196	\$20,000	\$20,000	0%
CONTRIBUTED CAPITAL	\$54,324	\$51,651	\$0	\$0	0%
Total Electric Revenue:	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%
Total Revenue Source:	\$10,236,814	\$12,311,571	\$12,593,254	\$12,975,162	3%

Grant Revenues Summary

The City of Page receives federal and state grant funding from various agencies and sources, mainly for airport improvement and services through the Federal Air Administration and Community Development Building Grants for community projects. Restrictions on how grant funds may be used or what they may be spent on exist on all grants. Grants provide the City with vital funding for public infrastructure projects, library services, public safety equipment, and senior meals. The reported grant revenue here does not include the Federal and State grant funding for airport runway maintenance and repairs for \$4.2 million (discussed in detail in the Capital Revenue section).

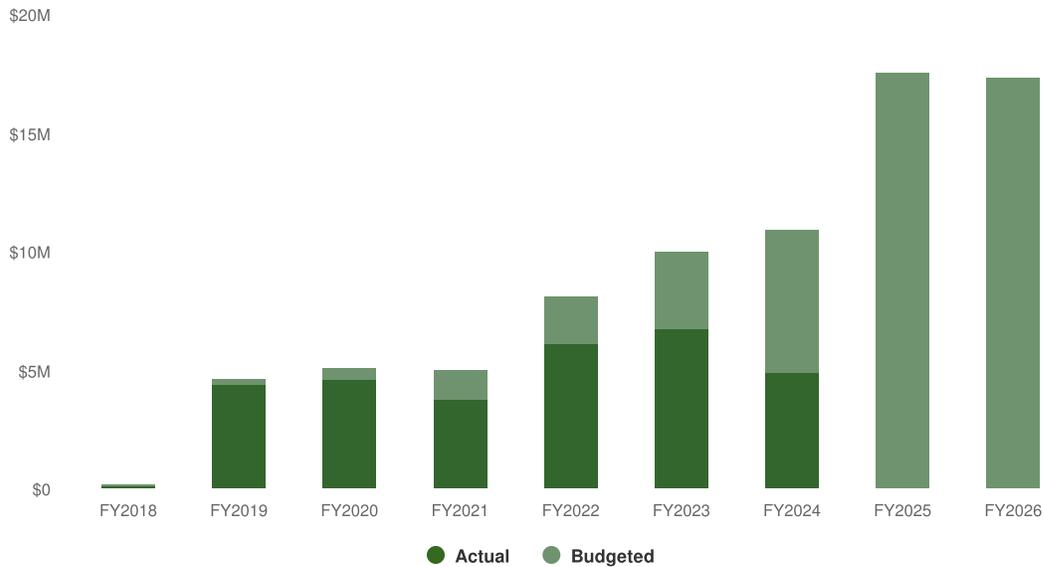
Budgeted grant revenues more than doubled from FY2022 to FY2026. This is due to the City receiving several large grants over the last several years. The City continues to pursue numerous grant opportunities. Therefore, the City has budgeted for the possibility of being awarded new grants. Listed below are the big grants.

- Federal Aviation Administration - \$4.4M for Alternative Essential Air Services.
- Community Development Block Grants - \$2 million pass-through funding for a residential treatment facility to be completed in FY2026.
- Arizona State Parks and Trails - \$150 thousand for a BMX/Pump park.
- Office of Justice Programs - \$550 thousand for establishing a Recovery (Drug) Court Program.
- Economic Development Administration - Downtown Business Revitalization Project - \$4.9 million.
- EECBG - through Arizona for Energy Efficiency & Conservation audits and education - \$174 thousand.
- Smaller grants include multiple funding sources for the Library, BVP (Bullet Proof Vests) for the Police Department, NACOG for Senior Meals at the Community Center.
- Miscellaneous Grants - Unknown potential grant to receive in the future - \$8.4 million.

The City will continue to seek grant funding opportunities to benefit the community.

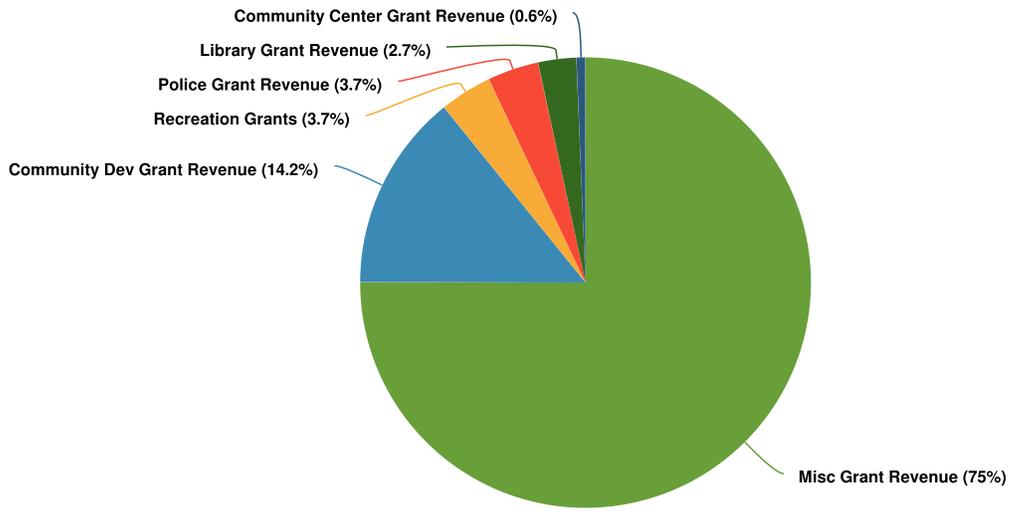
\$17,365,189 **-\$195,117**
(-1.11% vs. prior year)

Grant Revenues Proposed and Historical Budget vs. Actual

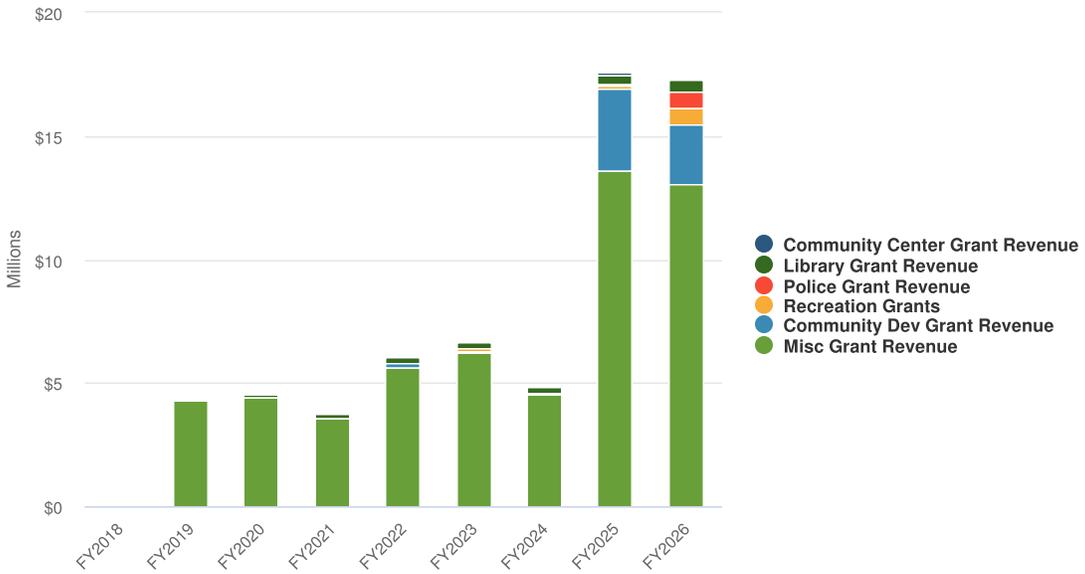


Revenues by Source

Projected 2026 Revenues by Source



Budgeted and Historical 2026 Revenues by Source



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Revenue Source					
Grant Revenue					
Police Grant Revenue					
POLICE GRANT REVENUE	\$0	\$0	\$30,000	\$628,000	1,993.3%
BULLET PROOF VEST GRANT REV	\$2,722	\$3,752	\$6,000	\$10,000	66.7%
Total Police Grant Revenue:	\$2,722	\$3,752	\$36,000	\$638,000	1,672.2%
Community Center Grant Revenue					
NACOG GRANT REV- MEALS	\$53,100	\$61,920	\$62,000	\$62,000	0%
NACOG - STIMULUS REVENUE	\$0	\$0	\$2,306	\$0	-100%
COMMUNITY CTR MISC GRANT REV	\$30,000	\$13,797	\$50,000	\$50,000	0%
Total Community Center Grant Revenue:	\$83,100	\$75,717	\$114,306	\$112,000	-2%
Misc Grant Revenue					
OPIOID SETTLEMENT REVENUE	\$20,840	\$32,899	\$20,000	\$25,000	25%
ALT ESSENTIAL AIR SERV REVENUE	\$4,285,036	\$4,334,862	\$4,400,000	\$4,400,000	0%
MISCELLANEOUS GRANTS	\$73,600	\$25,000	\$8,900,000	\$8,450,000	-5.1%
MAGISTRATE MISC GRANT REVENUE	\$183,460	\$117,709	\$250,000	\$125,000	-50%
ARPA FUNDS REVENUE	\$1,673,511	\$0	\$0	\$0	0%
FIRE DEPT. GRANT REVENUE	\$3,488	\$0	\$30,000	\$30,000	0%
Total Misc Grant Revenue:	\$6,239,935	\$4,510,470	\$13,600,000	\$13,030,000	-4.2%
Community Dev Grant Revenue					
Comm Dev. Grant Revenue	\$38,911	\$39,050	\$3,340,000	\$2,460,000	-26.3%
Total Community Dev Grant Revenue:	\$38,911	\$39,050	\$3,340,000	\$2,460,000	-26.3%
Recreation Grants					
PARKS & REC GRANTS	\$122,750	\$26,102	\$100,000	\$650,000	550%
Total Recreation Grants:	\$122,750	\$26,102	\$100,000	\$650,000	550%
Library Grant Revenue					
LIBRARY MISC GRANT REVENUE	\$0	\$1,200	\$350,000	\$75,000	-78.6%
AZ LIBRARY ASSN REVENUE	\$5,000	\$0	\$0	\$0	0%
COLLABORATIVE/CULTURAL GRANT	\$8,000	\$18,000	\$0	\$8,750	N/A
YOUNG ADULT/CH PROG REV	\$10,000	\$16,500	\$0	\$16,500	N/A
LIBRARY OUTREACH TRAINING	\$8,000	\$14,000	\$0	\$17,000	N/A
LIBRARY OUTREACH GRANT	\$22,000	\$34,000	\$0	\$23,993	N/A
MISC COUNTY FUNDS - REVENUE	\$146,788	\$165,487	\$0	\$315,946	N/A
LTSA GRANT REVENUE	\$18,515	\$15,500	\$20,000	\$18,000	-10%
Total Library Grant Revenue:	\$218,303	\$264,687	\$370,000	\$475,189	28.4%
Total Grant Revenue:	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189	-1.1%
Total Revenue Source:	\$6,705,721	\$4,919,777	\$17,560,306	\$17,365,189	-1.1%

Capital Revenue Summary

As of June 30, 2025, the City of Page's Capital Fund cash allocation was about \$12.1 million (pre-audited). The City has focused on building the Capital Fund balance and utilizing other fund sources to enable the City to complete large beneficial projects.

Building the fund balance strategies:

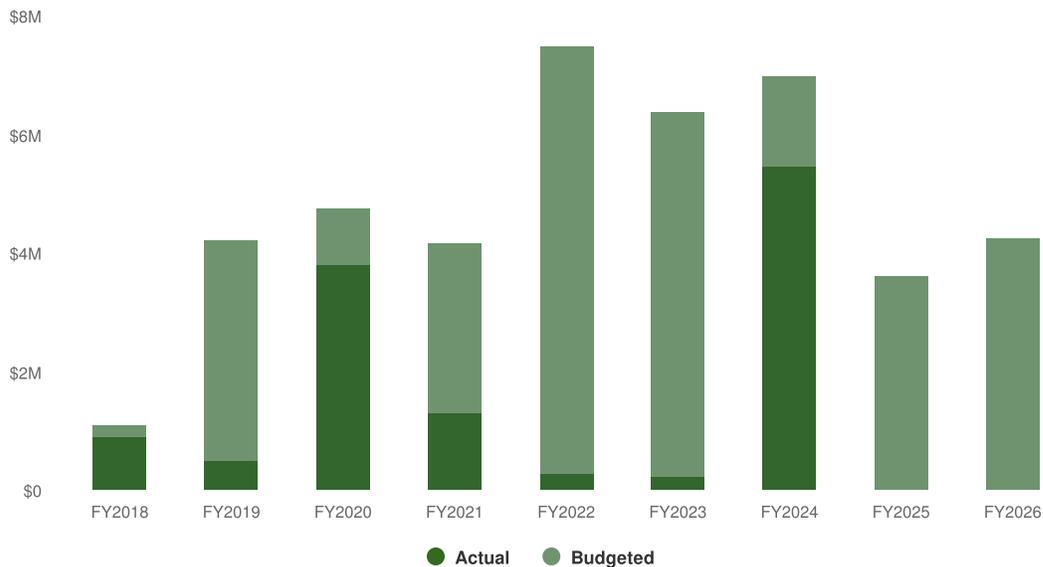
- Dedicating 85% of the 1% sales tax, estimated to be about \$4.7 million in FY2026.
- Dedicating funds from land sales, estimated to be about \$4 million in FY2026.
- Repayment from Horseshoe Bend Fund for Phase 1 and 2 costs covered by the Capital Fund, scheduled loan payment of \$307,167 for FY2026.

Coverage from other fund sources:

- Federal Aviation Administration - Federal reimbursement grants for airport improvement projects, estimated at \$4.2 million in FY2026.
- Arizona Department of Transportation - State reimbursement grant for airport improvement projects, estimated at \$188 thousand in FY 2026.
- Airport Fund - Covers capital expenses that are not grant funded, estimated at \$388 thousand in FY2026.
- Horseshoe Bend Fund - Covers capital expenses, estimated at \$1.8 million in FY2026.
- HURF Fund - Covers capital expenses, estimated at 1.8 million in FY2026.
- Golf Fund - Covers capital expenses, estimated at \$738 thousand in FY2026
- Debt Services Funds - Covers capital expenses to start building a Swimming Pool and ARFF/North Fire Station - \$5 million.

\$4,240,770 **\$609,535**
(16.79% vs. prior year)

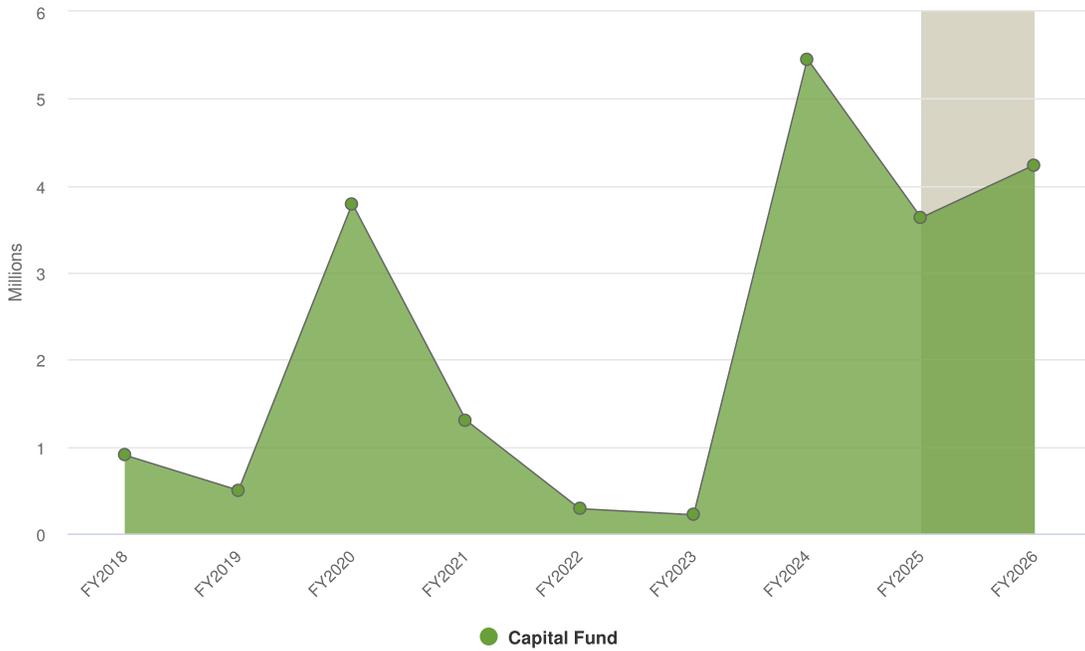
Capital Revenue Proposed and Historical Budget vs. Actual



This excludes interfund transfers.

Revenue by Fund

Budgeted and Historical 2026 Revenue by Fund



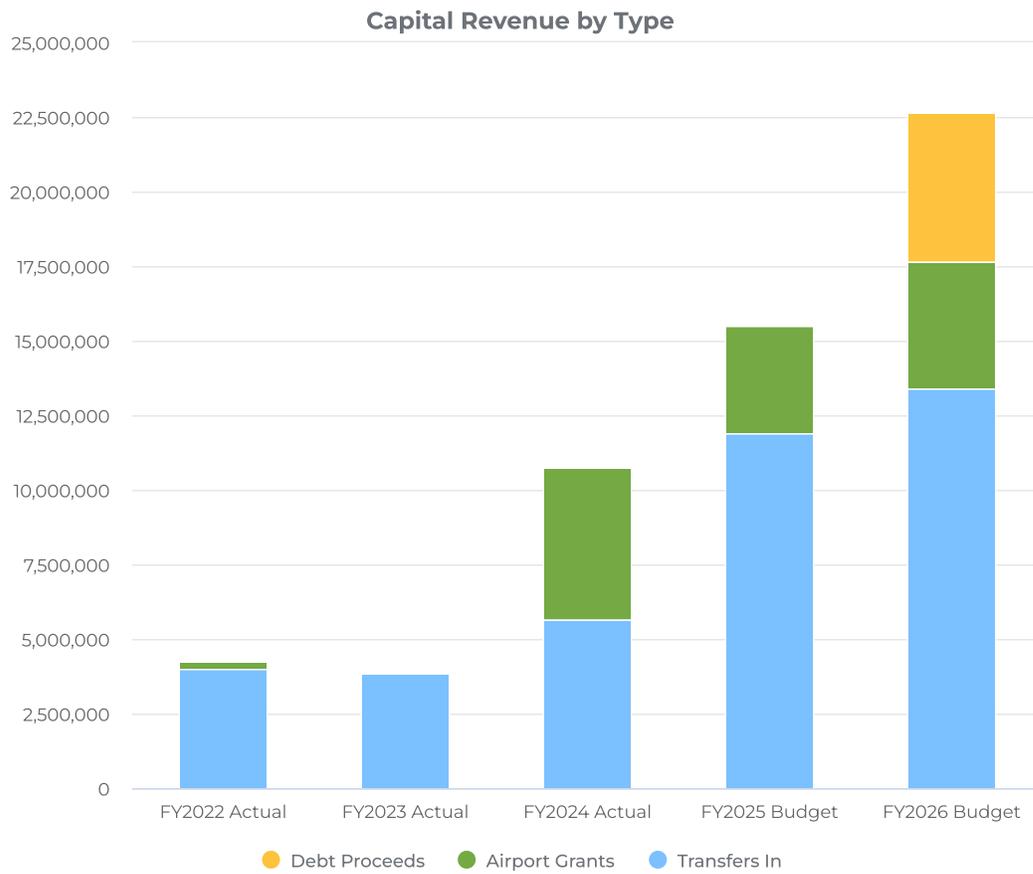
Grey background indicates budgeted figures.

Excludes inter-fund transfers.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Capital Fund					
Capital Project Revenue					
AIRPORT IMPROVEMENTS-FEDERAL	\$64,672	\$4,699,877	\$3,461,320	\$4,060,770	17.3%
AIRPORT IMPROVEMENTS-STATE	\$0	\$401,767	\$169,915	\$180,000	5.9%
ADOT GRANT REVENUE	\$97,841	\$352,894	\$0	\$0	0%
MISC CAPITAL PROJECTS	\$53,846	\$2,217	\$0	\$0	0%
Total Capital Project Revenue:	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%
Total Capital Fund:	\$216,359	\$5,456,754	\$3,631,235	\$4,240,770	16.8%

Revenue by Type

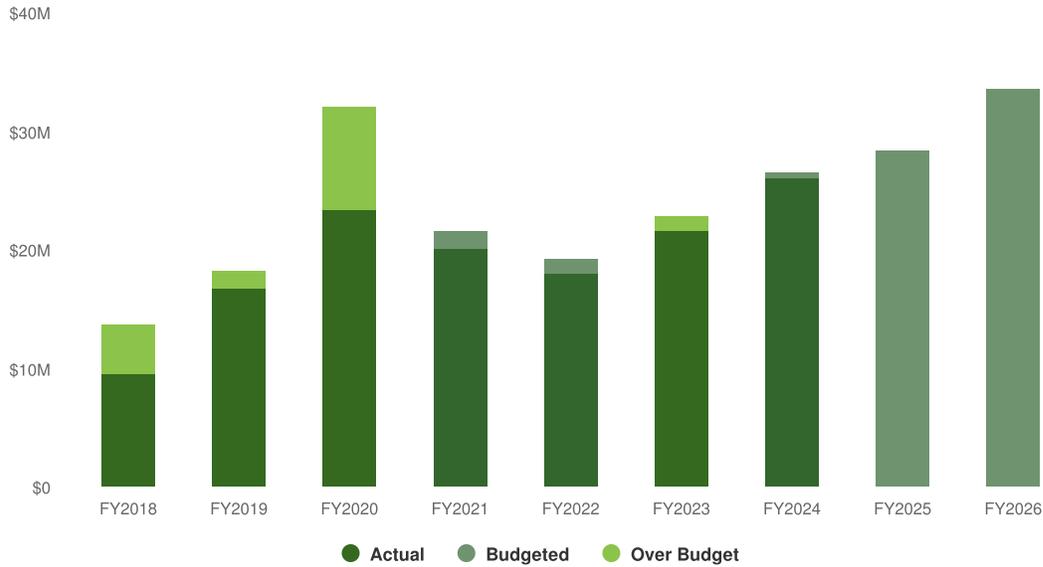
Includes inter-fund transfers for a total of \$22.6 million revenue budget.



Non-Major Revenue Sources Summary

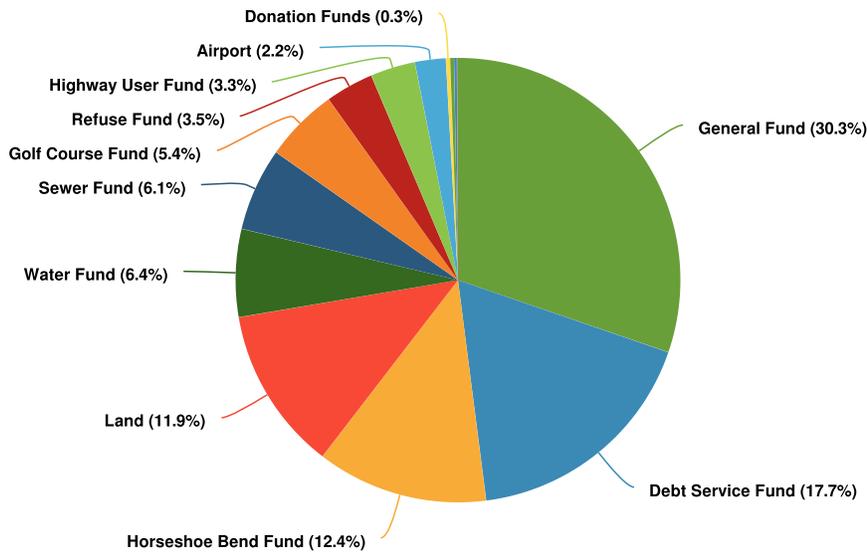
\$33,595,213 **\$5,194,560**
(18.29% vs. prior year)

Non-Major Revenue Sources Proposed and Historical Budget vs. Actual

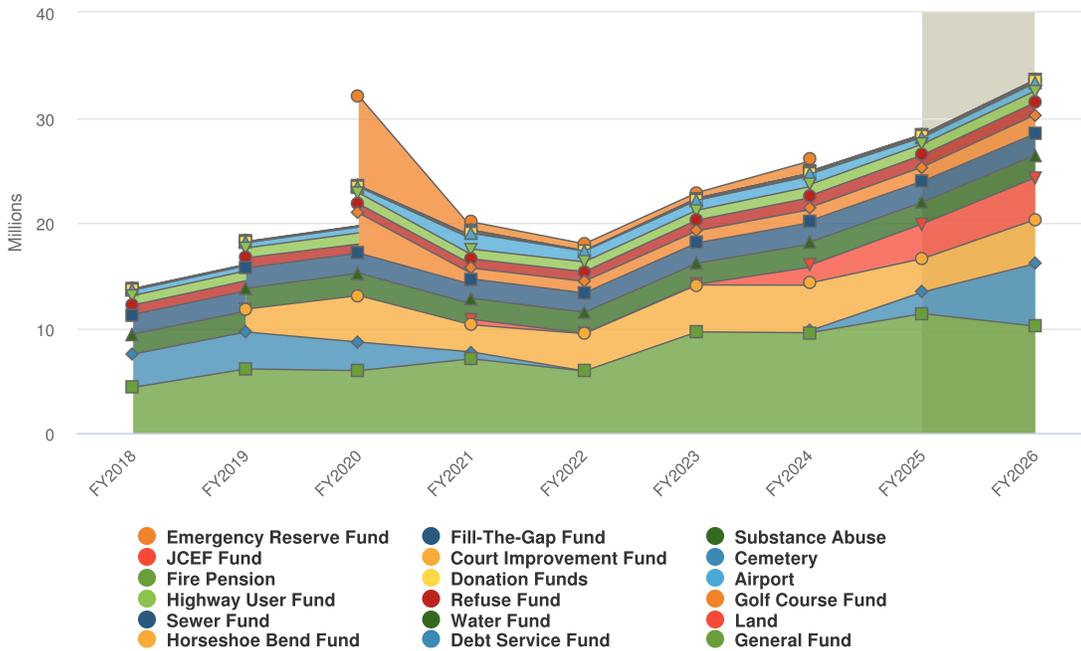


Revenue by Fund

2026 Revenue by Fund



Budgeted and Historical 2026 Revenue by Fund



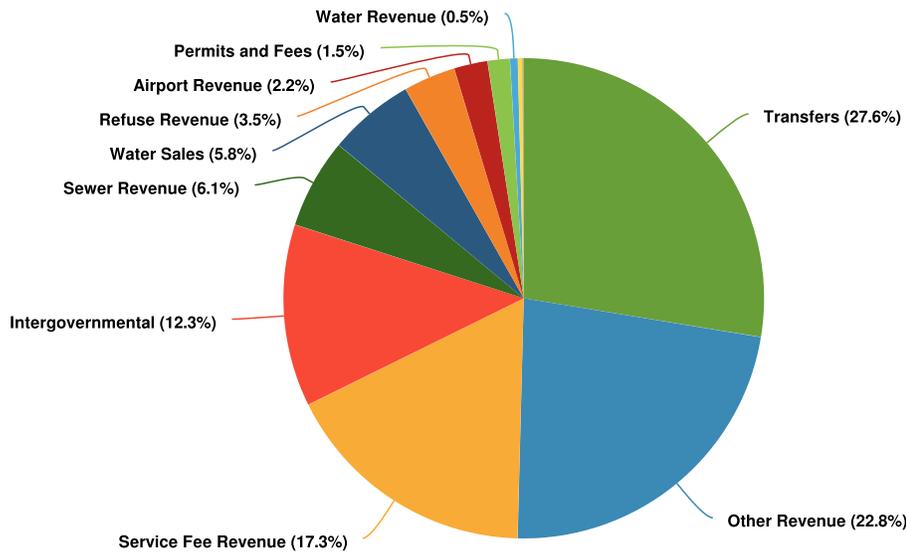
Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
General Fund	\$9,621,336	\$9,541,642	\$11,365,770	\$10,168,794	-10.5%

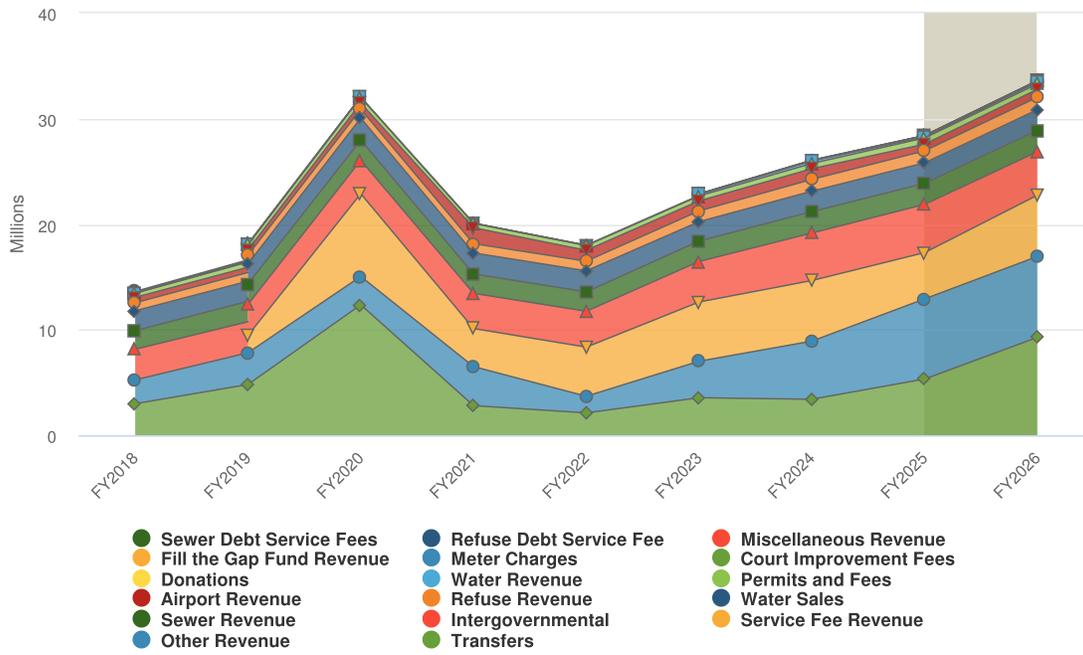
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Emergency Reserve Fund	\$532,897	\$1,168,062	\$0	\$0	0%
Donation Funds	\$18,651	\$37,435	\$108,800	\$100,800	-7.4%
Land	\$63,108	\$1,700,370	\$3,315,000	\$4,000,000	20.7%
Highway User Fund	\$937,790	\$1,061,418	\$1,045,000	\$1,095,273	4.8%
Substance Abuse	\$2,883	\$2,259	\$2,500	\$2,500	0%
Cemetery	\$73,293	\$73,100	\$70,000	\$70,000	0%
JCEF Fund	\$2,940	\$3,336	\$2,550	\$3,050	19.6%
Court Improvement Fund	\$2,138	\$7,559	\$5,000	\$15,000	200%
Fill-The-Gap Fund	\$1,677	\$1,625	\$2,000	\$2,000	0%
Airport	\$945,032	\$1,009,552	\$632,000	\$755,000	19.5%
Debt Service Fund	\$0	\$200,000	\$2,045,000	\$5,950,000	191%
Fire Pension	\$90,322	\$126,547	\$78,500	\$97,000	23.6%
Horseshoe Bend Fund	\$4,463,103	\$4,528,146	\$3,183,500	\$4,182,500	31.4%
Water Fund	\$2,001,854	\$2,197,191	\$2,051,000	\$2,143,000	4.5%
Sewer Fund	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000	1.8%
Refuse Fund	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796	3.4%
Golf Course Fund	\$1,151,595	\$1,257,098	\$1,355,500	\$1,797,500	32.6%
Total:	\$22,867,864	\$26,064,638	\$28,400,653	\$33,595,213	18.3%

Revenues by Source

Projected 2026 Revenues by Source



Budgeted and Historical 2026 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Revenue Source					
Permits and Fees	\$474,187	\$500,360	\$591,800	\$502,300	-15.1%
Intergovernmental	\$3,841,579	\$4,504,602	\$4,567,000	\$4,119,564	-9.8%
Transfers	\$3,548,990	\$3,405,907	\$5,323,470	\$9,268,053	74.1%
Other Revenue	\$3,459,813	\$5,509,097	\$7,592,050	\$7,671,700	1%
Donations	\$18,651	\$37,435	\$108,800	\$100,800	-7.4%
Court Improvement Fees	\$2,138	\$7,559	\$5,000	\$15,000	200%
Service Fee Revenue	\$5,614,698	\$5,742,013	\$4,389,000	\$5,805,000	32.3%
Airport Revenue	\$945,032	\$1,009,552	\$632,000	\$755,000	19.5%
Water Revenue	\$156,191	\$236,001	\$100,000	\$180,000	80%
Water Sales	\$1,832,369	\$1,932,499	\$1,940,000	\$1,952,000	0.6%
Meter Charges	\$13,294	\$28,691	\$10,000	\$10,000	0%
Miscellaneous Revenue			\$1,000	\$1,000	0%
Sewer Revenue	\$1,936,509	\$2,028,662	\$1,999,000	\$2,034,000	1.8%
Refuse Revenue	\$1,022,736	\$1,120,637	\$1,139,533	\$1,178,796	3.4%
Fill the Gap Fund Revenue	\$1,677	\$1,625	\$2,000	\$2,000	0%
Total Revenue Source:	\$22,867,864	\$26,064,638	\$28,400,653	\$33,595,213	18.3%

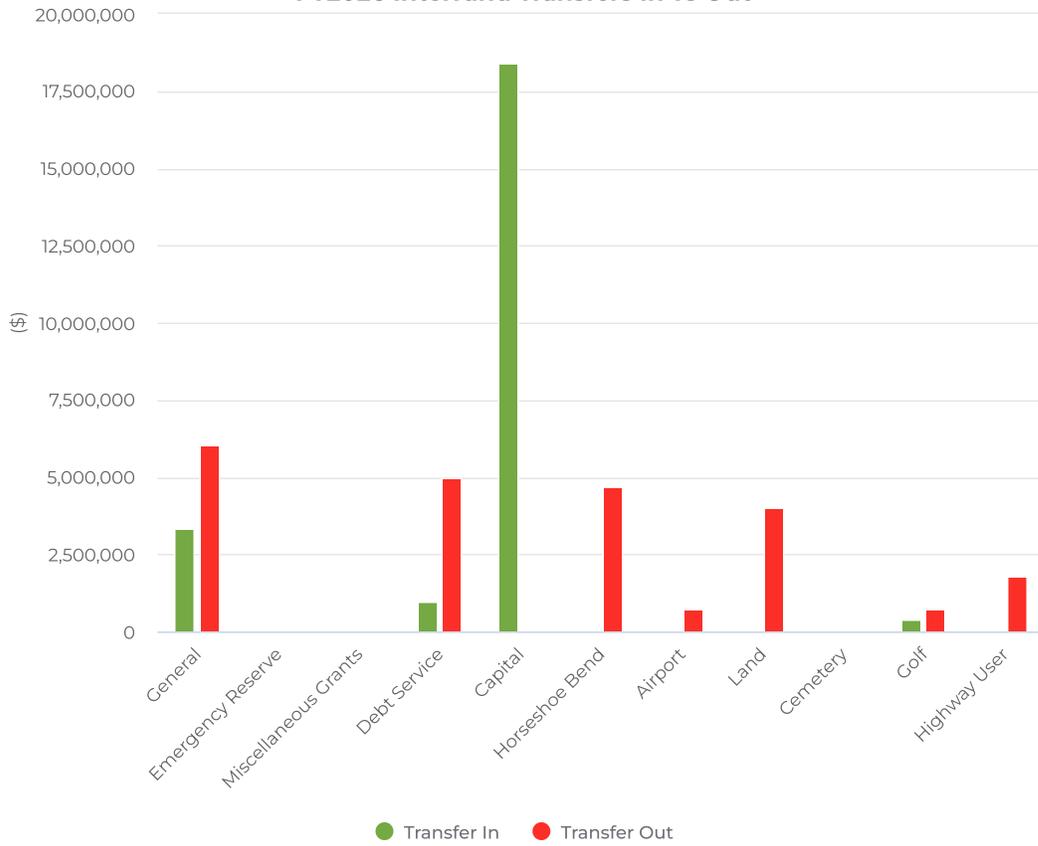
INTERFUND TRANSFERS

Interfund Transfer Summary

The City budgets interfund transfers based on ordinances, resolutions and to cover anticipated expenses from appropriate funds. The focus in recent years has been to build the Capital Fund for large community projects and infrastructure.

	Transfer In	Transfer Out
General Fund	\$3,318,053	(\$6,044,000)
10-38-75100 TRANSFER FROM OTHER FUNDS	\$50,000	
10-38-75850 TRANSFER FROM AIRPORT	\$349,559	
10-38-75950 TRANSFERS FROM HORSESHOE BEND	\$2,918,494	
10-407-9815 TRANSFER TO DEBT SERVICE		(\$950,000)
10-407-9838 TRANSFER TO EMERGENCY RESERVE		\$0
10-407-9840 TRANSFER TO CAPITAL FUND		(\$4,719,000)
10-407-9817 TRANSFER TO GOLF FUNDS		(\$375,000)
Emergency Reserve Fund	\$0	\$0
12-38-41100 TRANSFER FROM GENERAL FUND	\$0	
Highway User Fund (HURF)	\$0	(\$1,800,000)
15-459-9720 TRANSFER TO CAPITAL FUND		(\$1,800,000)
Debt Service Fund	\$950,000	(\$5,000,000)
20-38-75120 TRANSFER FROM GENERAL FUND	\$950,000	
20-488-9712 TRANSFER TO GENERAL FUND		\$0
20-488-9800 TRANSFER TO CAPITAL FUND		(\$5,000,000)
Misc Grant Fund	\$0	(\$50,000)
25-433-9712 TRANSFER TO GENERAL FUND		(\$50,000)
Capital Fund	\$18,400,000	\$0
40-38-75210 TRANSFER FROM GENERAL FUND	\$4,719,000	
40-38-75215 TRANSFER FROM HURF	\$1,800,000	
40-38-75225 TRANSFER FROM HORSESHOE BEND	\$1,755,000	
40-36-25315 TRANSFER FROM AIRPORT	\$388,000	
40-38-75205 TRANSFER FROM LAND	\$4,000,000	
40-38-75325 TRANSFER FROM GOLF	\$738,000	
40-38-75220 TRANSFER FROM CEMETERY	\$0	
40-38-75300 TRANSFER FROM DEBT SERVICES	\$5,000,000	
Horseshoe Bend Fund	\$0	(\$4,673,494)
45-450-9715 TRANSFER TO GENERAL FUND		(\$2,918,494)
45-450-9840 TRANSFER TO CAPITAL FUND		(\$1,755,000)
Airport Fund	\$0	(\$737,559)
46-489-9715 TRANSFER TO GENERAL FUND		(\$349,559)
46-489-9719 TRANSFER TO CAPITAL FUND		(\$388,000)
Golf Fund	\$375,000	(\$738,000)
55-39-10200 TRANSFER FROM GENERAL FUND	\$375,000	
55-468-9712 TRANSFER TO CAPITAL FUND		(\$738,000)
Land Fund	\$0	(\$4,000,000)
48-488-9715 TRANSFER TO CAPITAL FUND		(\$4,000,000)
Cemetery Fund	\$0	\$0
57-456-9650 TRANSFER TO CAPITAL FUND		\$0
	\$23,043,053	(\$23,043,053)

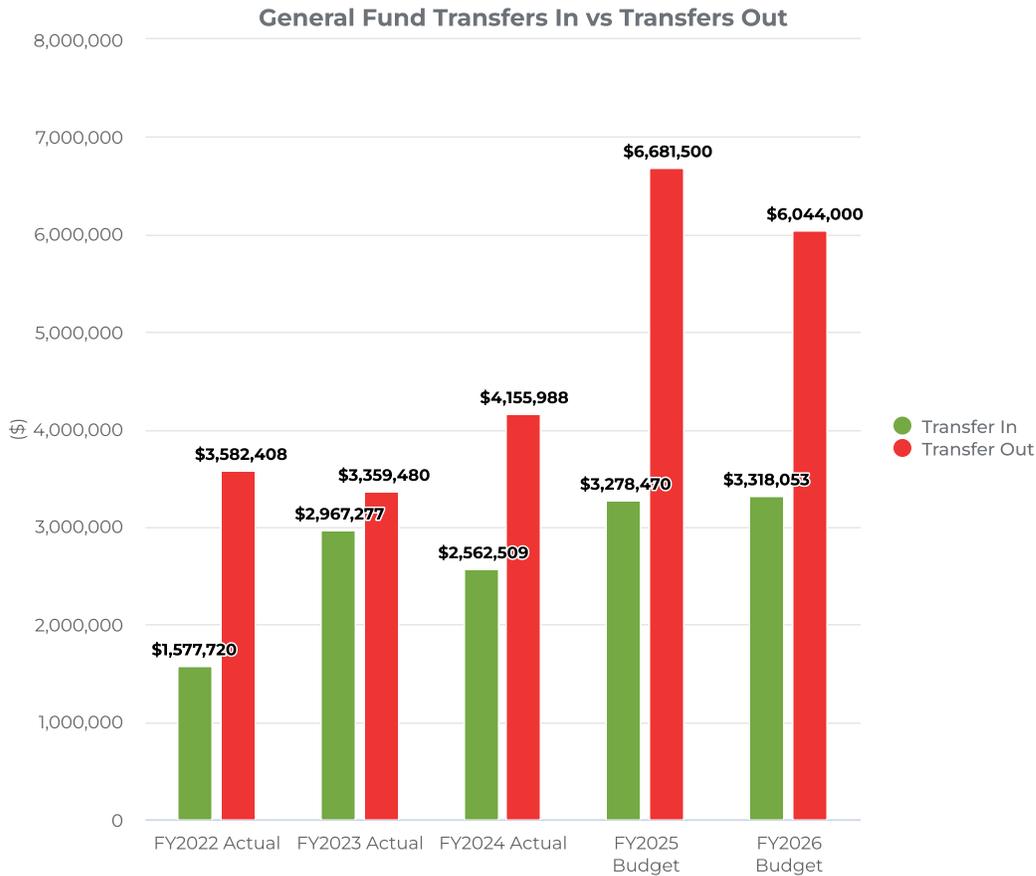
FY2026 Interfund Transfers In vs Out



General Fund Transfers

General Fund - Net Transfers (-\$2.7 M)

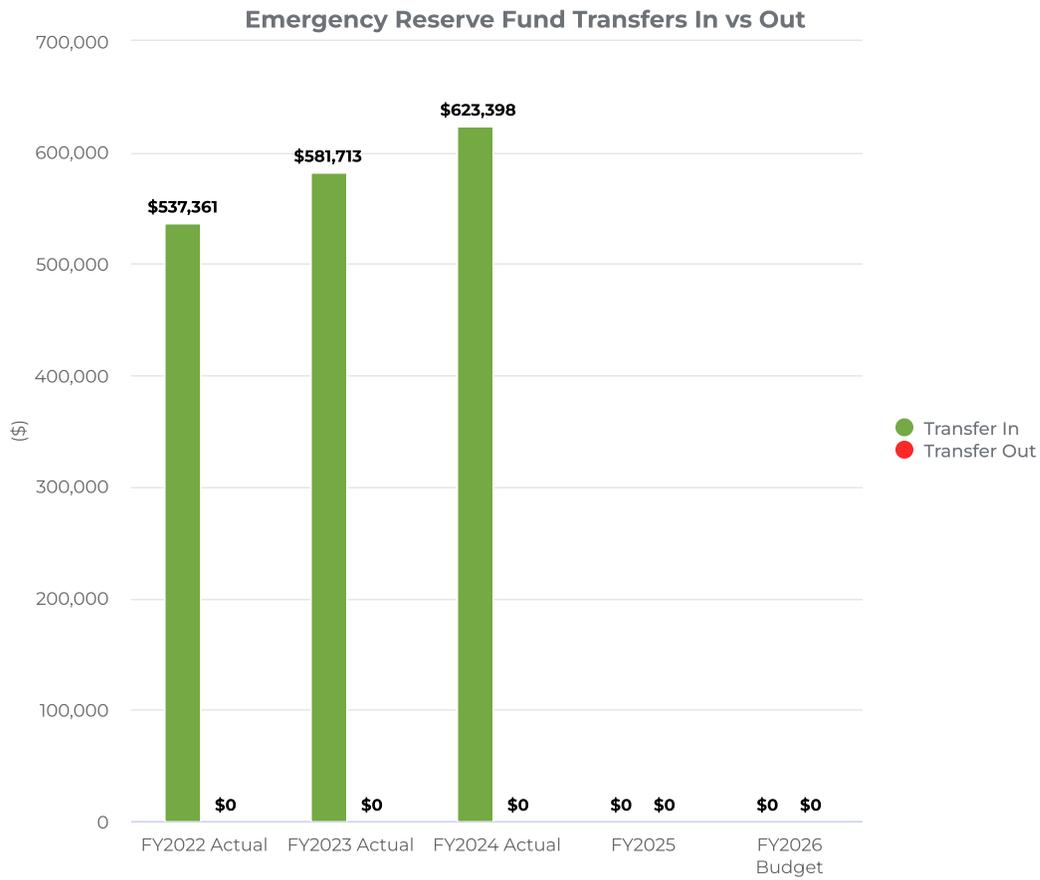
- Transfers In
 - Other Funds \$50K
 - \$50K from Misc Grants Fund to cover Drug Court personnel expenses.
 - Airport Fund \$350K
 - \$350K from Airport Fund for salary allotment.
 - Horseshoe Bend Fund \$2.9M
 - \$127K Loan Repayment
 - \$2.7M Personnel expense allotment reimbursement based on department percentages.
 - City Manager 35%, City Attorney 35%, Police 20%, Fire 20%, Human Resources 30%, Finance 20%, Community & Economic Development 25%, Information Technology 25%, Building Maintenance 20%, Public Works Administration 20%, Parks and Trails Maintenance 35%
- Transfer Out
 - Debt Service Fund \$950K
 - \$950K for long-term debt coverage for proposed bond for the community pool
 - Capital Fund \$4.72M
 - Per Ordinance 668-20. 75% of the 1% Sales Tax increase allotted to the Capital Fund.
 - Golf Fund \$375K
 - 375K for making up revenue short falls, if any



Emergency Reserve Fund Transfers

Emergency Reserve Fund

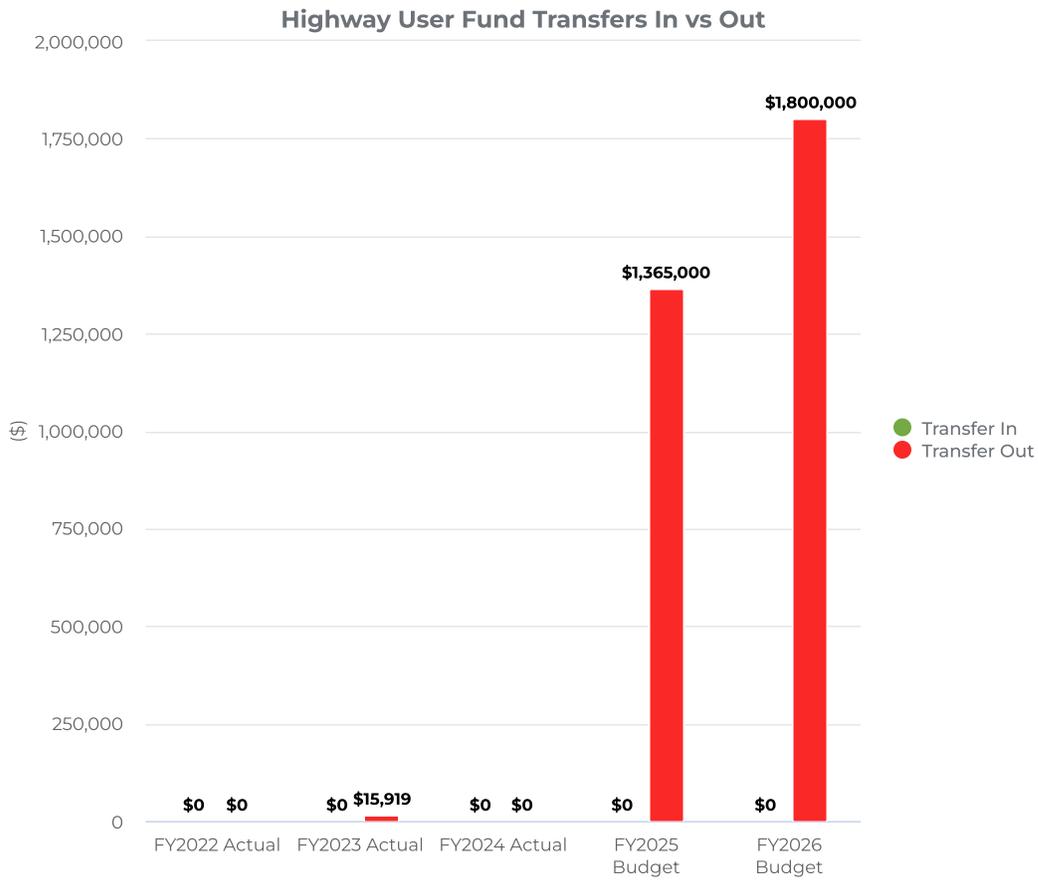
- No transfers for FY2026. The fund balance is expected to reach \$12M in FY25. No more transfers into the Emergency Fund are needed per Ordinance 726-24.



Highway User Fund Transfers

Highway User Fund

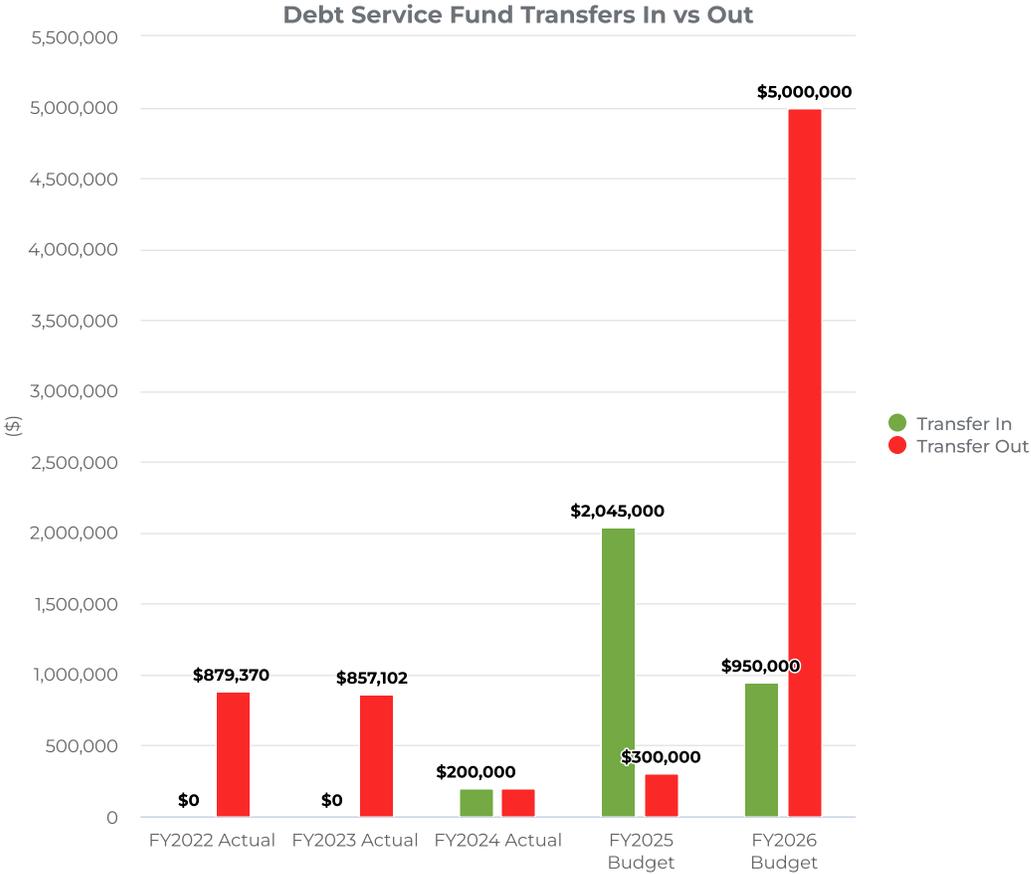
- Transfers Out
 - \$1.8M street improvements



Debt Service Fund Transfers

Debt Service Fund

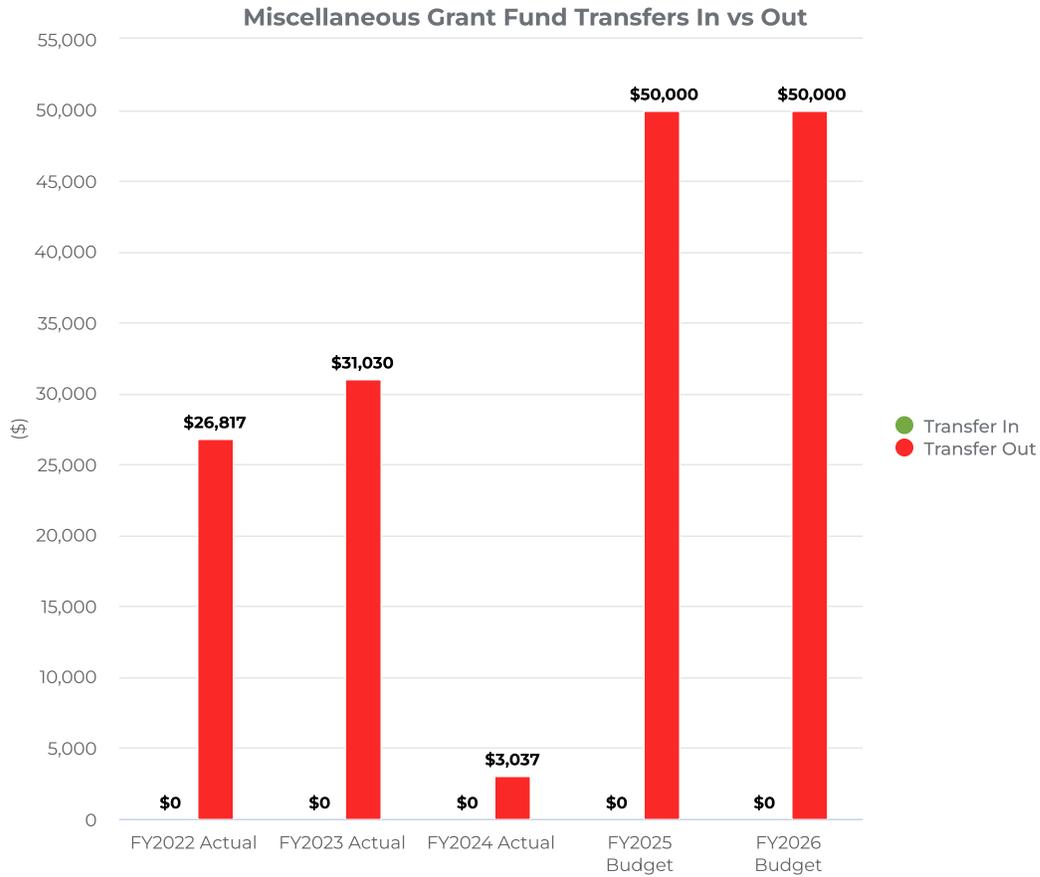
- Transfer In
 - General Fund \$950K
 - \$950K for new bond payments.
- Transfer Out
 - General Fund \$5M
 - \$5M for bond revenue for community pool.



Miscellaneous Grant Fund Transfers

Miscellaneous Grant Fund

- Transfers Out
 - General Fund \$50K
 - \$50K to transfer possible NACOG surplus revenue over food expenses to assist with personnel costs.

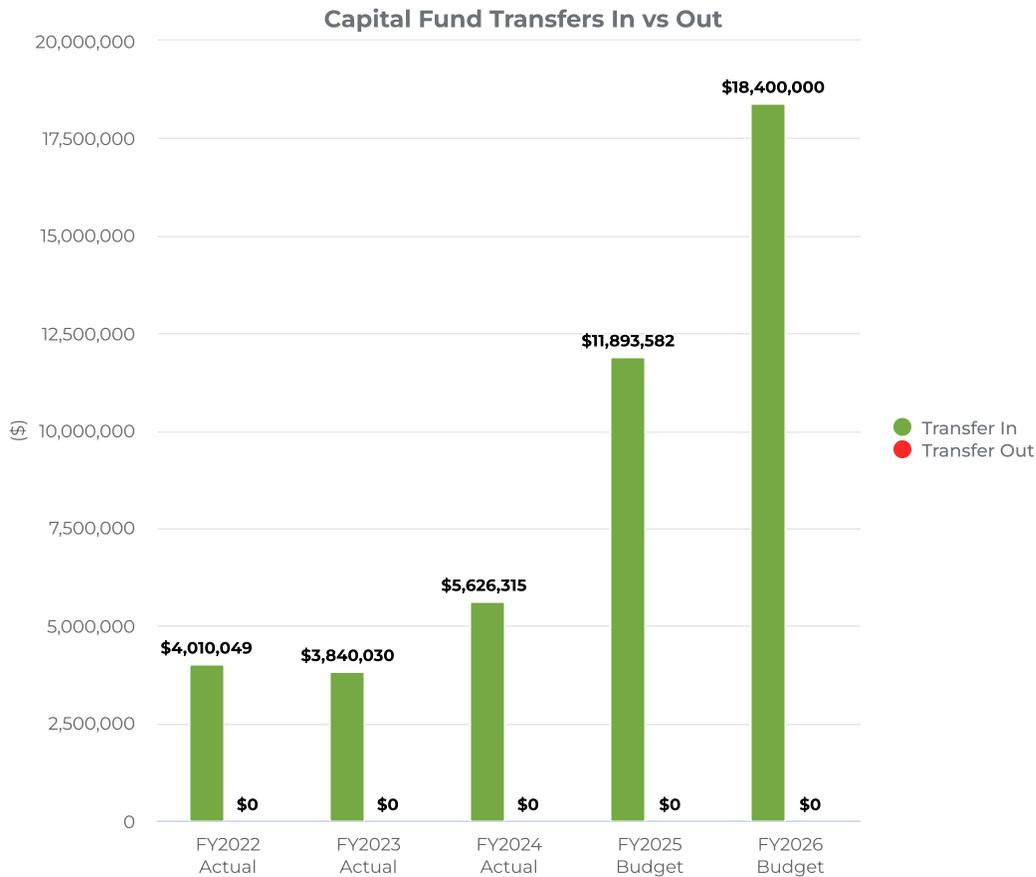


Capital Fund Transfers

Capital Fund Transfers

Transfers In

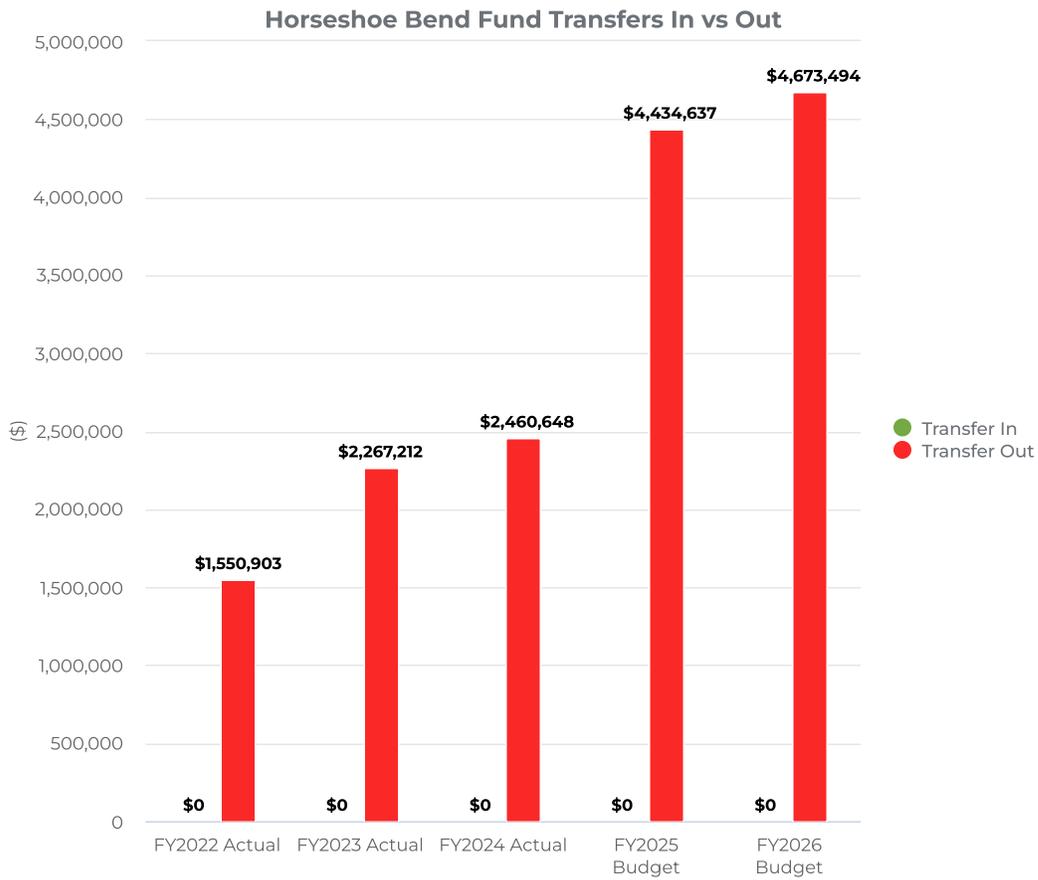
- Airport Fund \$388K
 - Transfer to cover capital costs to work on runway, taxiway, and terminal building construction. Covering the City portion of FAA grant funding.
- Land Fund \$4M
 - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.
- General Fund \$4.72M
 - Per Ordinance 668-20. 75% of the 1% Sales Tax increase allotted to the Capital Fund.
- Horseshoe Bend Fund \$1.76K
 - \$250K to cover capital purchases of 2 gas trolleys.
 - \$225K to cover capital purchase of 1 drone first responder.
 - \$1M to cover costs for road extension to Horseshoe Bend (engineering, water & sewer).
 - \$250K to cover costs to resurface Horseshoe Bend parking lot.
 - \$308K loan repayment to construct Phase 1 and 2 of Horseshoe Bend.
- Highway User Fund \$1.8M
 - \$1M Transfer to cover capital costs for street improvements.
- Golf Fund \$738K
 - \$30K to cover cost of a Vectrac Tractor attachments.
 - \$658K to cover cost of a new golf carts.
 - \$30K to cover cost of a new patio shade.
- Debt Fund \$5M
 - \$5M Transfer to cover costs to start building a community pool.



Horseshoe Bend Transfers

Horseshoe Bend Fund Transfers

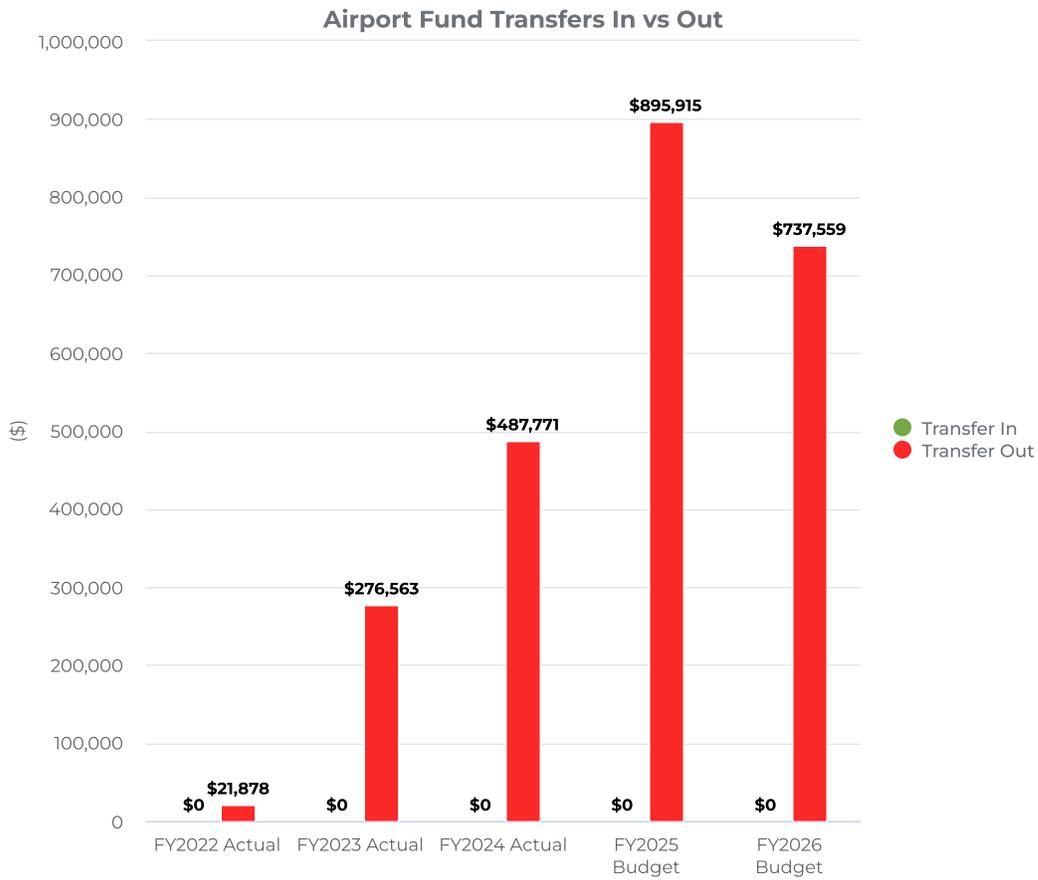
- Transfers out
 - General Fund \$4.67M
 - \$2.7M Personnel expense allotment reimbursement based on department percentages.
 - City Manager 35%, City Attorney 35%, Police 20%, Fire 20%, Human Resources 30%, Finance 20%, Community & Economic Development 25%, Information Technology 25%, Building Maintenance 20%, Public Works Administration 20%, Parks and Trails Maintenance 35%
 - \$127K Loan repayment for recapture of personnel and operating costs from the General Fund for Horseshoe Bend.
 - Capital Fund \$1.75M
 - \$250K to cover capital purchases of 2 gas trolleys.
 - \$225K to cover capital purchase of 1 drone first responder
 - \$1M to cover costs for road extension to Horseshoe Bend (engineering, water & sewer).
 - \$250K to cover costs to resurface Horseshoe Bend parking lot
 - \$308K loan repayment to construct Phase 1 and 2 of Horseshoe Bend.



Airport Transfers

Airport Fund Transfers

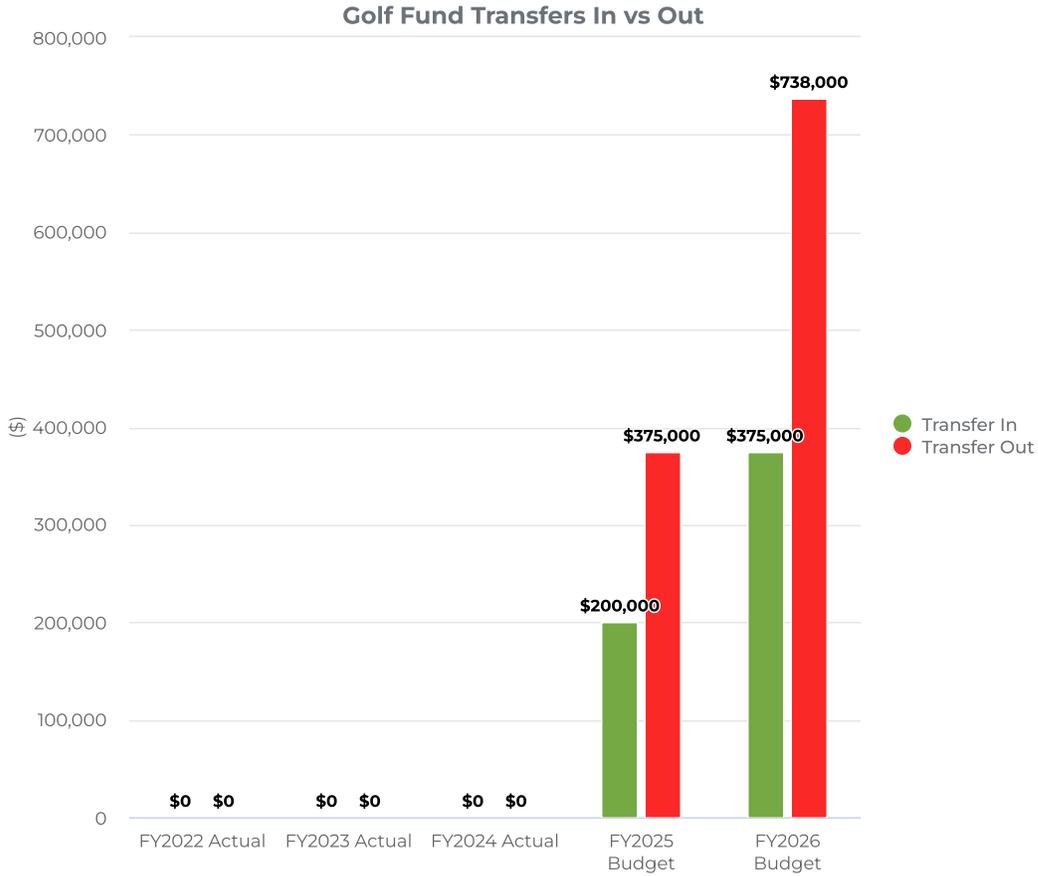
- Transfers Out
 - Capital Fund \$388K
 - Transfer to cover capital costs to work on runway, taxiway, and terminal building construction. Covering the City portion of FAA grant funding.
 - General Fund \$350K
 - Personnel expense allotment reimbursement based on department percentages.
 - City Manager 15%, City Attorney 15%, Finance 15%, Human Resources 15%, Community & Economic Development 15%, and Information Technology 15%.



Golf Fund Transfers

Golf Fund Transfers

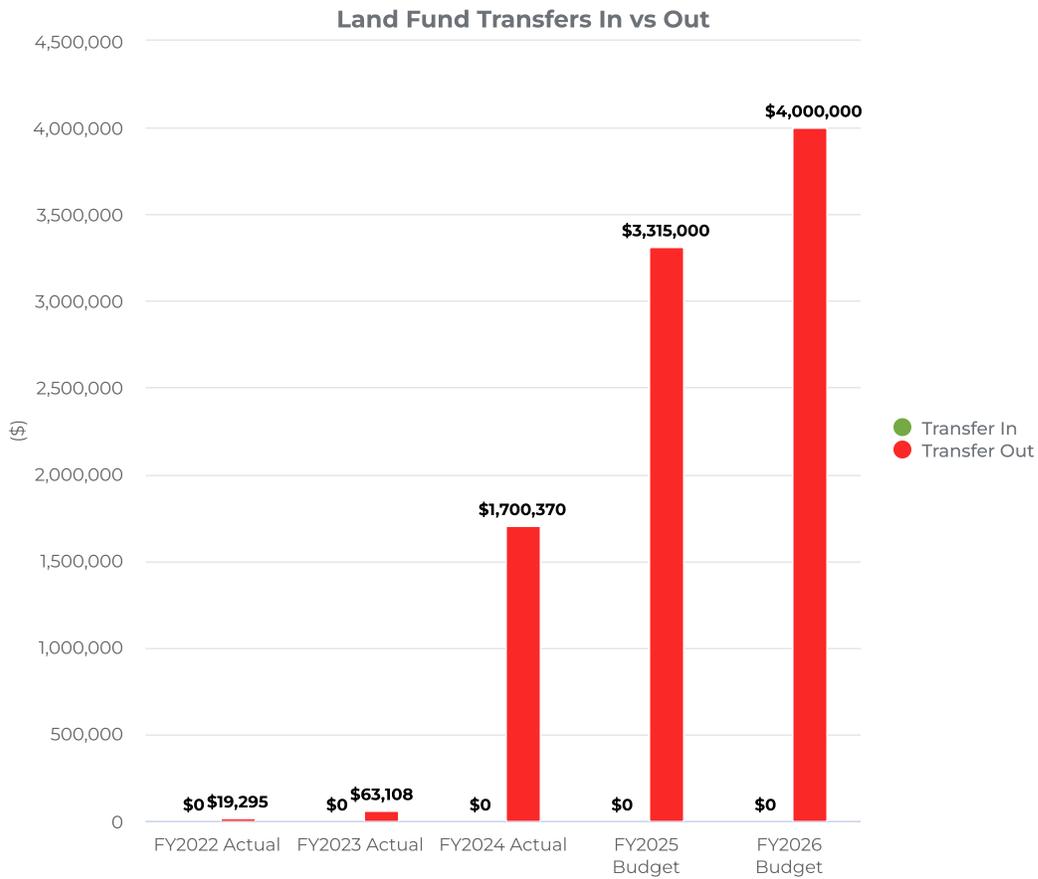
- Transfers In
 - \$375K to cover revenue short falls, if needed.
- Transfer Out
 - Capital Fund \$738K
 - \$30K to cover cost of a Vectrac Tractor attachments.
 - \$658K to cover cost of a new golf carts.
 - \$30K to cover cost of a new patio shade.



Land Fund Transfers

Land Fund Transfers

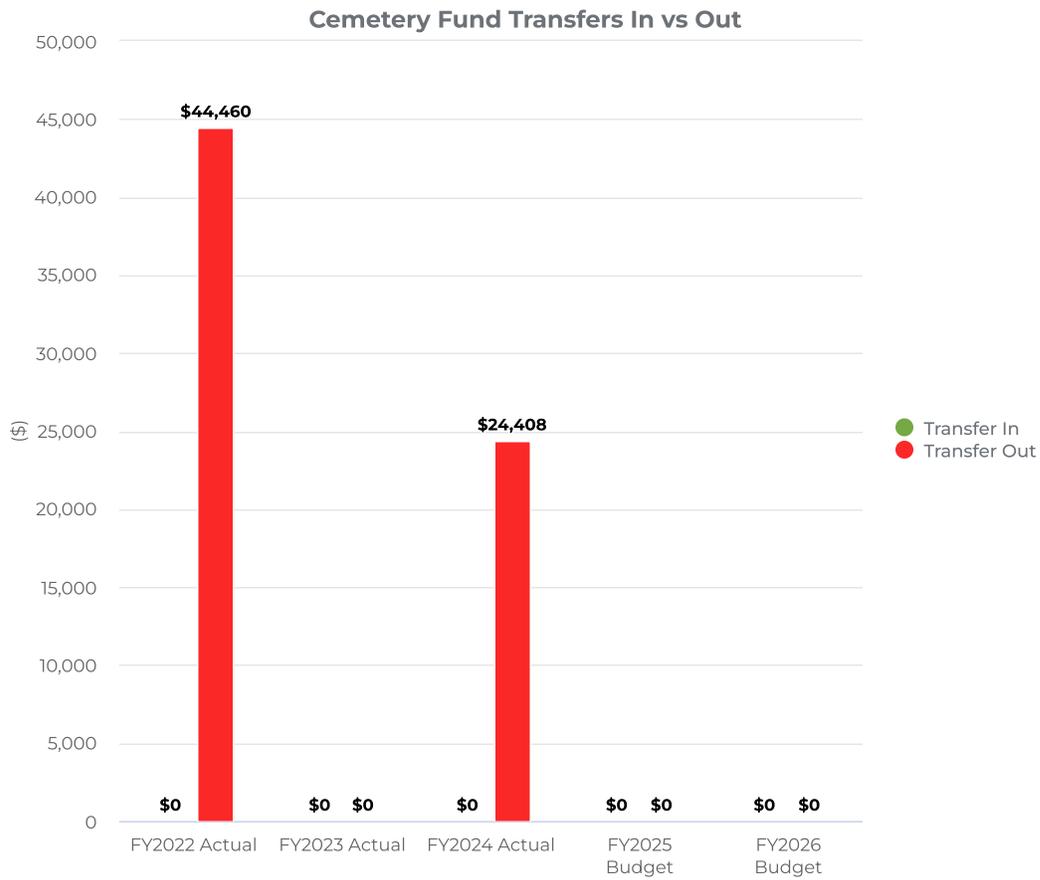
- Transfer Out
 - Land Fund \$4M
 - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.



Cemetery Fund Transfers

Cemetery Fund Transfers

- Transfers Out
 - No capital projects planned for FY2026.



DEPARTMENTS

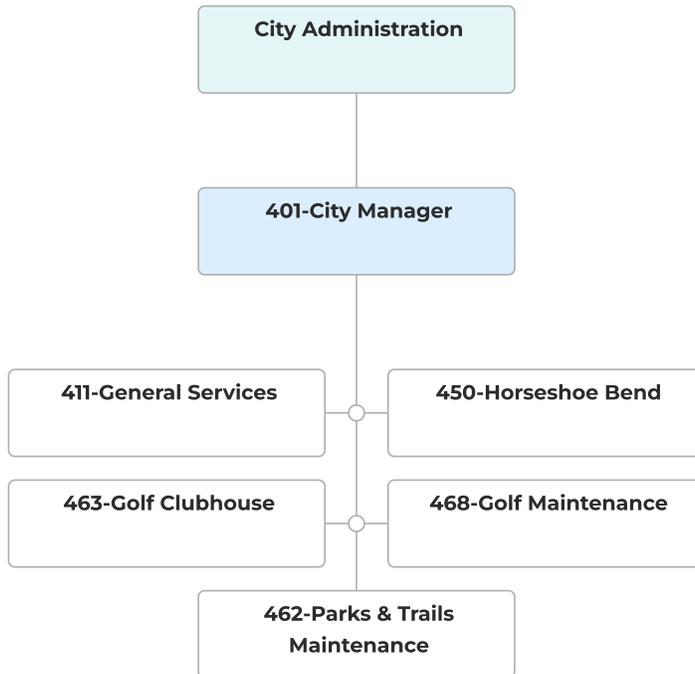
City Administration

City Manager - Vacant

Organizational Chart

The division 447-Economic/Community Development was under City Administration under the City Manager in FY2023. The Economic/Community Development will be a stand alone department in FY2024. City Manager also oversees Golf and Horseshoe Bend, which are their own funds and discussed separately later in this document.

Organizational Chart



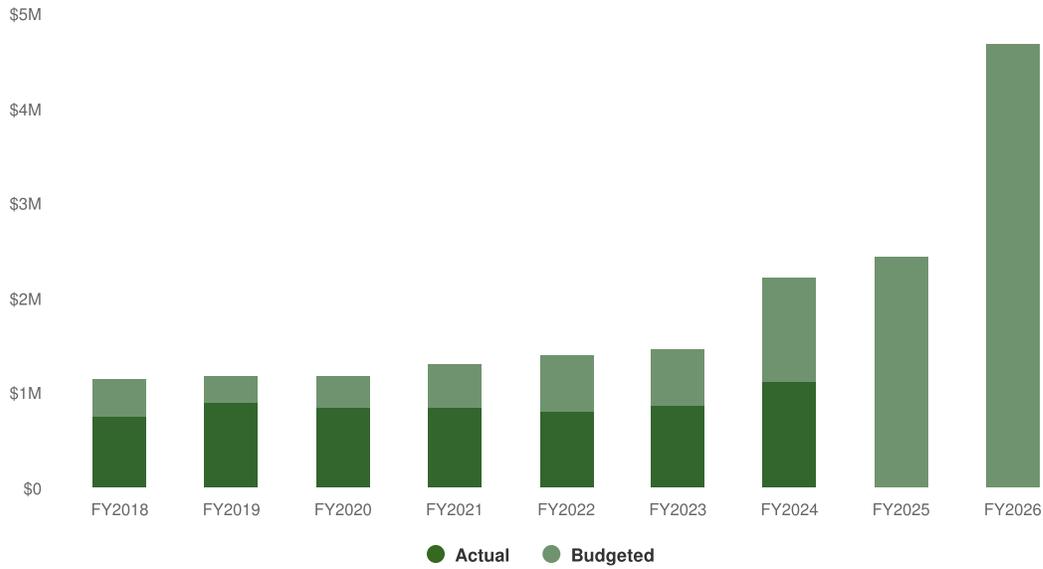
Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
City Administration						
401 City Manager	2.00	2.00	2.00	3.00	4.00	1.00
411 General Services	0.00	0.00	0.00	0.00	0.00	0.00
City Administration Total	2.00	2.00	2.00	3.00	4.00	1.00

Expenditures Summary

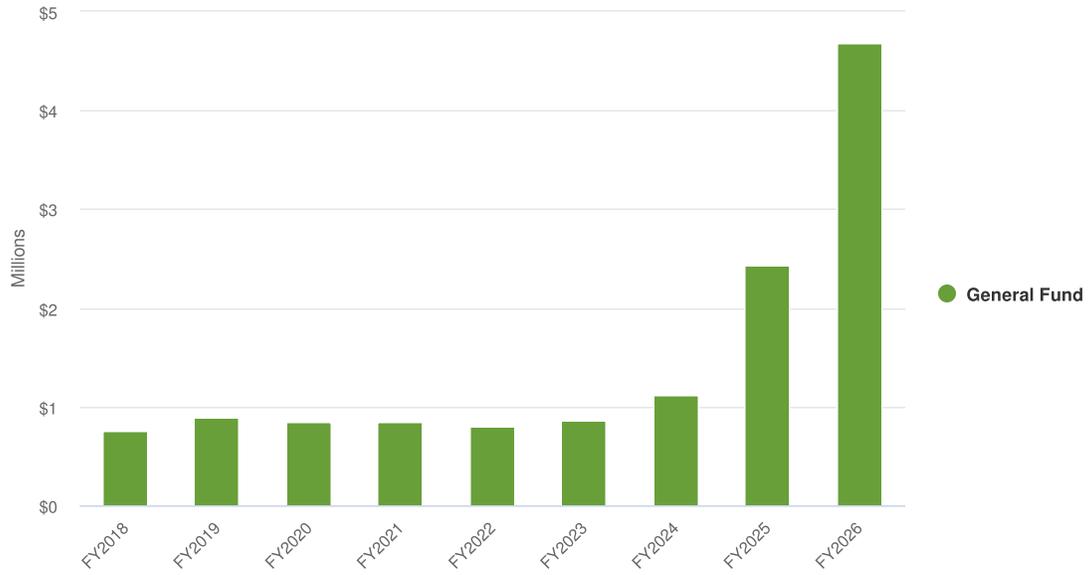
\$4,678,757 **\$2,243,541**
(92.13% vs. prior year)

City Administration Proposed and Historical Budget vs. Actual



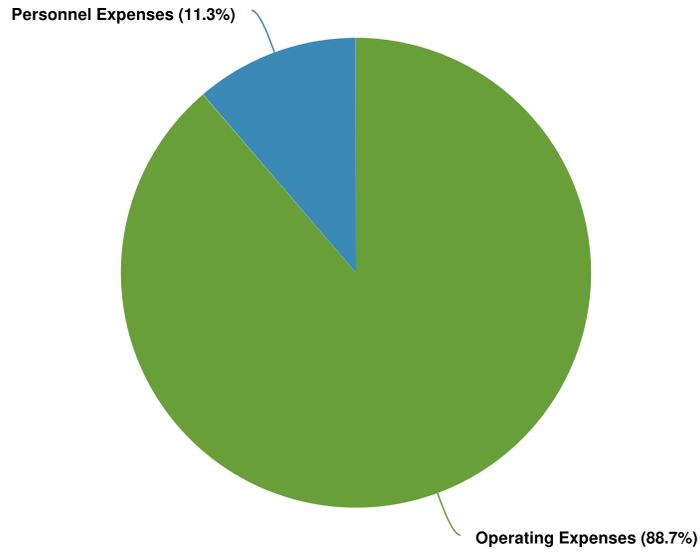
Expenditures by Fund

Budgeted and Historical 2026 Expenditures by Fund

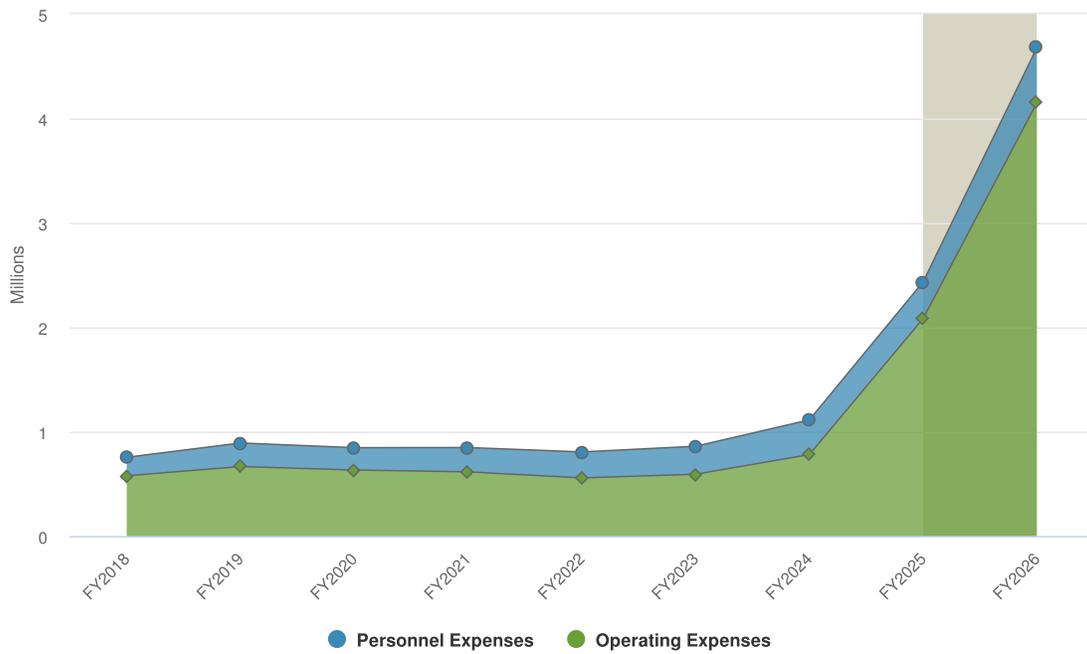


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expense Objects					
Personnel Expenses	\$267,797	\$332,295	\$351,319	\$527,361	50.1%
Operating Expenses	\$592,642	\$780,890	\$2,083,896	\$4,151,396	99.2%
Total Expense Objects:	\$860,439	\$1,113,184	\$2,435,215	\$4,678,757	92.1%

City Manager

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
401 City Manager						
Admin Assistant	0.00	0.00	0.00	1.00	1.00	0.00
City Manager	1.00	1.00	1.00	1.00	1.00	0.00
Communication & Public Affairs Assoc.	0.00	0.00	0.00	0.00	1.00	1.00
Executive Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Totals	2.00	2.00	2.00	3.00	4.00	1.00

Department Description

PURPOSE

To effectively coordinate and lead the various City departments in the administration of City affairs.

DEPARTMENT DESCRIPTION

Administration provides the overall administrative leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to citizens; and develops programs and policy alternatives for consideration by the City Council. Administration utilizes the City Code and City policies to provide effective management and leadership by communicating to employees.

DEPARTMENTAL ACTIVITIES

- Directs the administration of City Departments.
- Annual budget planning and financial oversight.
- Serves as the liaison to state and federal agencies for the City Council.
- Supports the information and policymaking needs of the City Council and implements City Council directives.

FY 2026 PRIORITIES

- Promote coordination and teamwork among City employees to provide quality services that add value to our community in a fiscally sound manner.
- Provide timely and accurate information about City services.
- Ensure implementation of the City Council's Strategic Priorities.
- Ensure positive public communications. **Strategic Goal - Communication**
- Identify departmental operational performance standards.
- Explore partnerships/collaborations with community and regional partners. **Strategic Goal - Communication**
- Ensure continued support of the Substance Abuse Committee.

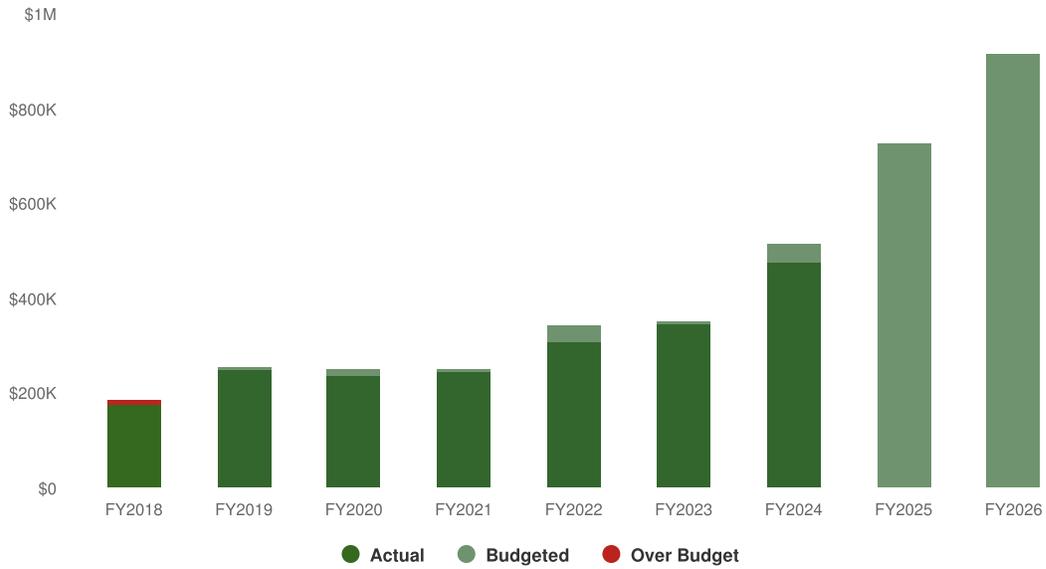
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Provided leadership and direction for the operation and management of all City Departments, including the enforcement of all laws and ordinances; oversight of all municipal services and programs; appointment of personnel; and executive supervision for Department Managers.
- Delivered services to the public in a cost-effective manner.
- Delivered to the City Council a city-balanced budget that included a substantial increase to employee wages.
- Ensure completion of the long-term treatment facility.

Expenditures Summary

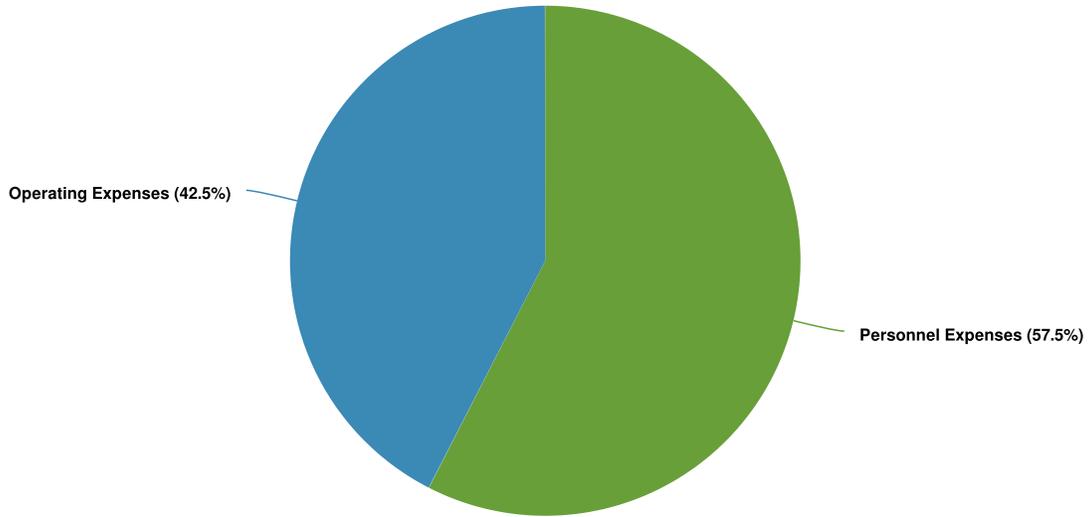
\$916,381 **\$190,041**
(26.16% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual

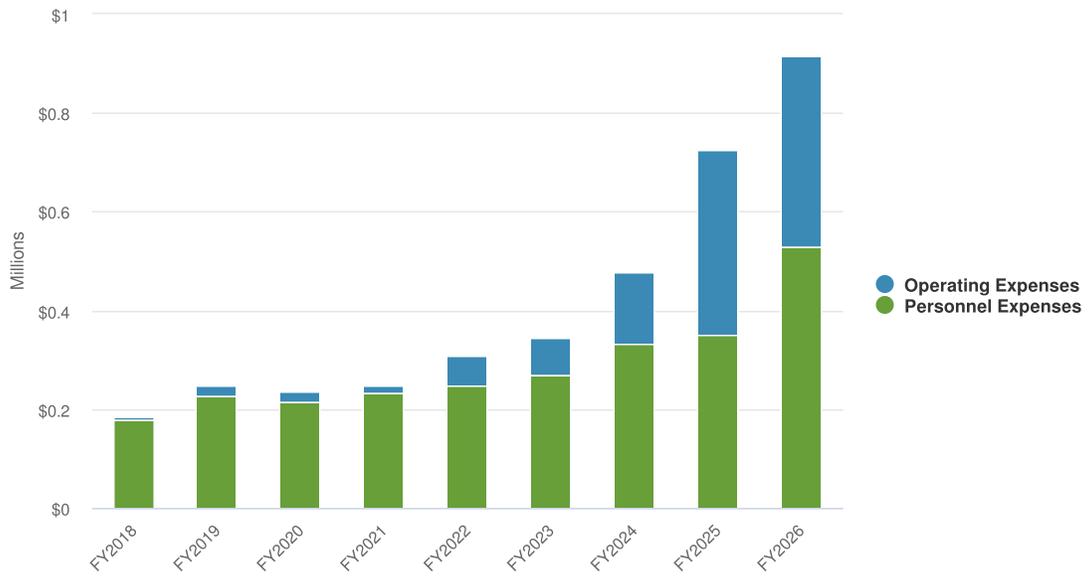


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase.
- Travel, Meals and Schools - Increase for additional conference/trainings for new City Manager.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
City Manager						
SALARIES	10-401-1101	\$207,034	\$255,789	\$266,687	\$383,262	43.7%
OVERTIME	10-401-1105	\$1	\$241	\$1,338	\$1,001	-25.2%
INDUSTRIAL INSURANCE	10-401-1201	\$3,031	\$3,202	\$3,165	\$9,780	209%
MEDICAL INSURANCE	10-401-1202	\$17,278	\$22,585	\$26,739	\$58,328	118.1%
FICA	10-401-1203	\$15,116	\$18,890	\$20,504	\$29,152	42.2%
ASRS	10-401-1204	\$25,337	\$31,588	\$32,887	\$45,837	39.4%
Total City Manager:		\$267,797	\$332,295	\$351,319	\$527,361	50.1%
Total Personnel Expenses:		\$267,797	\$332,295	\$351,319	\$527,361	50.1%
Operating Expenses						
City Manager						
OPERATING SUPPLIES	10-401-2101	\$1,876	\$1,124	\$3,500	\$3,500	0%
CELL PHONES	10-401-2402	\$1,890	\$1,746	\$1,320	\$1,320	0%
CONTRACT SERVICES	10-401-2590	\$58,197	\$118,325	\$350,000	\$350,000	0%
TRAVEL, MEALS AND SCHOOLS	10-401-2700	\$9,317	\$17,440	\$14,000	\$28,000	100%
SUBSCRIPTIONS/MEMBERSHIPS	10-401-2804	\$6,088	\$5,143	\$6,200	\$6,200	0%
Total City Manager:		\$77,368	\$143,779	\$375,020	\$389,020	3.7%
Total Operating Expenses:		\$77,368	\$143,779	\$375,020	\$389,020	3.7%
Total Expense Objects:		\$345,164	\$476,074	\$726,339	\$916,381	26.2%

General Services

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
411 General Services						
None	0.00	0.00	0.00	0.00	0.00	0.00
Totals	0.00	0.00	0.00	0.00	0.00	0.00

Department Description

PURPOSE

To provide support services to all City departments.

DEPARTMENT DESCRIPTION

General Services has no associated personnel costs. The department is responsible for providing support services to all City departments and includes the functions of managing facilities, equipment, supplies, maintenance, and other support services.

DEPARTMENTAL ACTIVITIES

- Supplies and Equipment. Manage and track general purchases and leases.
- City Hall Vehicle Management. Manage City car travel use and cleaning.
- Contract Services. Manage contracts for pest control, and miscellaneous janitorial services.
- Contingency. Coverage for unexpected and unbudgeted expenses.
- Utilities. City-wide utility expense budget.

FY 2026 PRIORITIES

- Manage the purchases for General Services.
- Manage City fleet usage.
- Ensure the daily flow of City Manager's office.
- Ensure Directors are following City Manager's expectations.
- Continued to oversee the City Manager's budget.

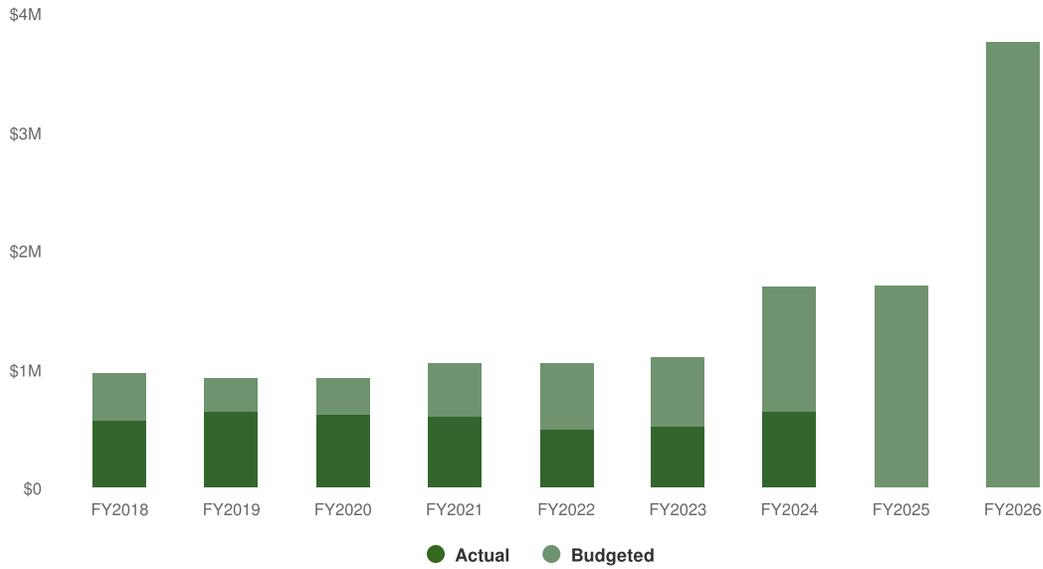
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Facilitated consultants for staff development.
- Achieved the directives of City Manager as expected.
- Continued to support the Mayor and his office as directed.

Expenditures Summary

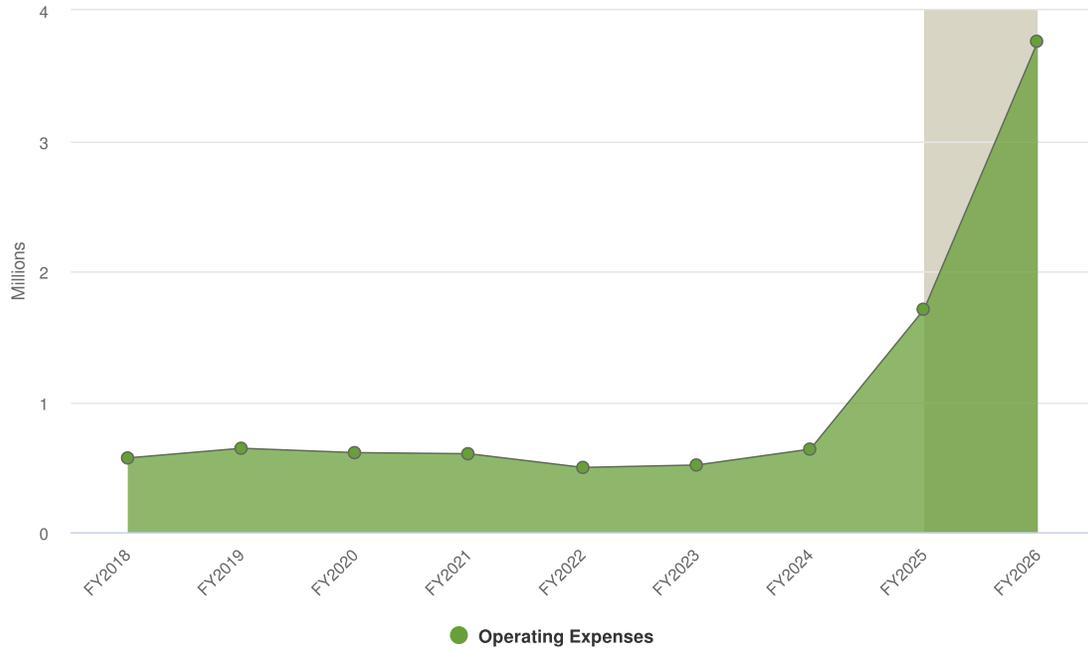
\$3,762,376 **\$2,053,500**
(120.17% vs. prior year)

General Services Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Contingency - Increase due to accommodate any unbudgeted requests from our new City Council members and pending new construction in progress projects.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Operating Expenses						
General Services						
OPERATING SUPPLIES	10-411-2101	\$19,431	\$37,948	\$14,500	\$14,500	0%
OFFICE EQUIPMENT LEASES	10-411-2119	\$3,436	\$10,157	\$15,300	\$15,300	0%
POSTAGE	10-411-2403	\$6,021	\$6,013	\$16,700	\$16,700	0%
UTILITIES	10-411-2404	\$459,335	\$562,692	\$640,376	\$690,376	7.8%
COPY PAPER	10-411-2425	\$4,098	\$2,391	\$3,500	\$3,500	0%
CONTRACT SERVICES	10-411-2590	\$18,754	\$17,908	\$18,500	\$22,000	18.9%
CONTINGENCY	10-411-9600	\$4,200	\$0	\$1,000,000	\$3,000,000	200%
Total General Services:		\$515,274	\$637,110	\$1,708,876	\$3,762,376	120.2%
Total Operating Expenses:		\$515,274	\$637,110	\$1,708,876	\$3,762,376	120.2%
Total Expense Objects:		\$515,274	\$637,110	\$1,708,876	\$3,762,376	120.2%

City Clerk



Cindy Scott
City Clerk

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
404 City Clerk						
Admin Assistant	0.00	0.00	0.00	0.00	1.00	1.00
City Clerk	1.00	1.00	1.33	1.00	1.00	0.00
Deputy City Clerk	1.00	1.00	1.33	1.00	1.00	0.00
Totals	2.00	2.00	2.66	2.00	3.00	1.00

Department Description

PURPOSE

To maintain integrity and promote public trust in the governing process.

DEPARTMENT DESCRIPTION

The City Clerk's Office is responsible for maintaining all permanent and official city records, compiles and prepares the information and documentation to present to the Council for its consideration on matters pertaining to the city, posts public notices and council meeting agendas, records and produces minutes of all City Council meetings, processes and maintains official City documents and records, provides information regarding City records to the public, and oversees city elections.

DEPARTMENTAL ACTIVITIES

- **Records:** Record, maintain, and preserve records of City business. Process requests for information. Process Business Registration applications and renewals. Process Liquor License applications. Post bid proposal requests and accept submissions. Hold bid openings.
- **Elections:** Accept Candidate packets and Campaign Finance documents. Conduct early voting with accuracy and consistency in accordance with federal and state requirements.
- **Administrative:** Provide support services for the Mayor and City Council. Prepare agendas, proclamations, and minutes. Process ordinances and resolutions. Process applications for service on City Boards and Commissions. Post, publish, record all official actions of the City Council.

FY 2026 Priorities

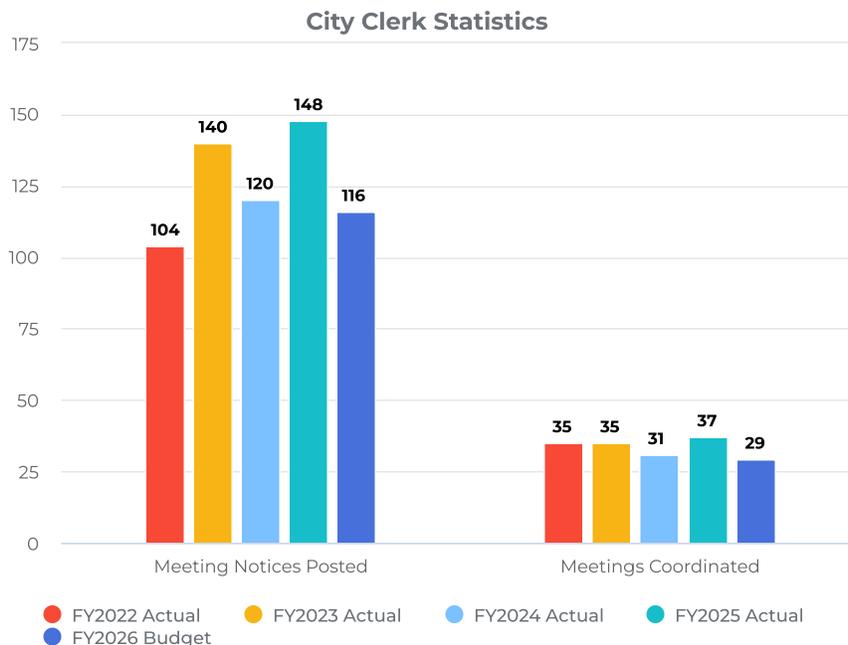
- Essential Records List
- Master Fee Schedule
- Digital Records
- Council/Board Orientation Program

FY 2025 Major Objectives Accomplished

- Provided oversight for the 2024 Candidate Election
- Preserved Official Records
- Maintained City Code of Ordinances
- Continued record management
- Continued education

Performance Measures

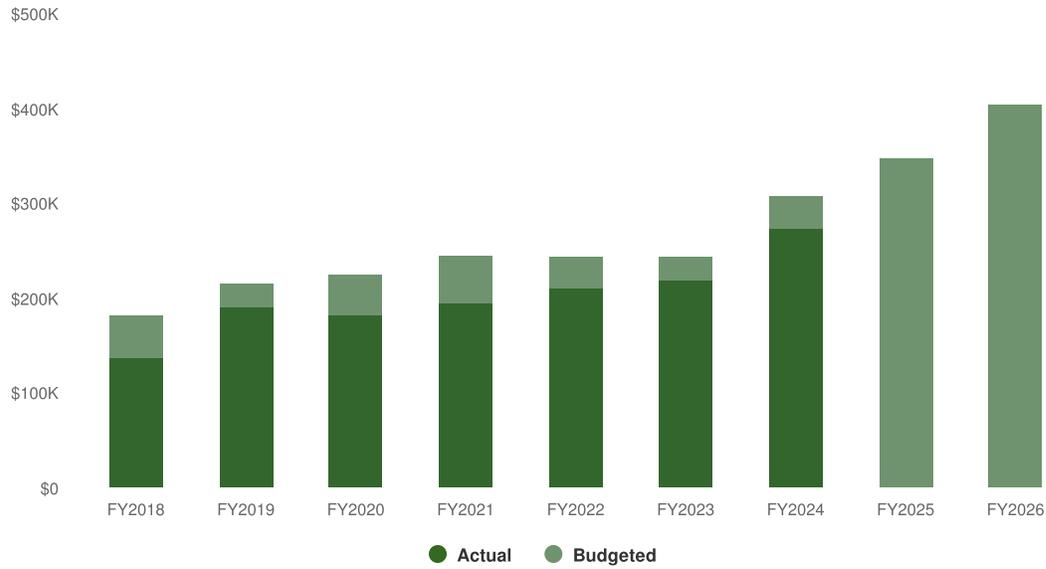
One of the functions of the City Clerk is to provide administrative and support services to the City Council to ensure accuracy and efficiency.



Expenditures Summary

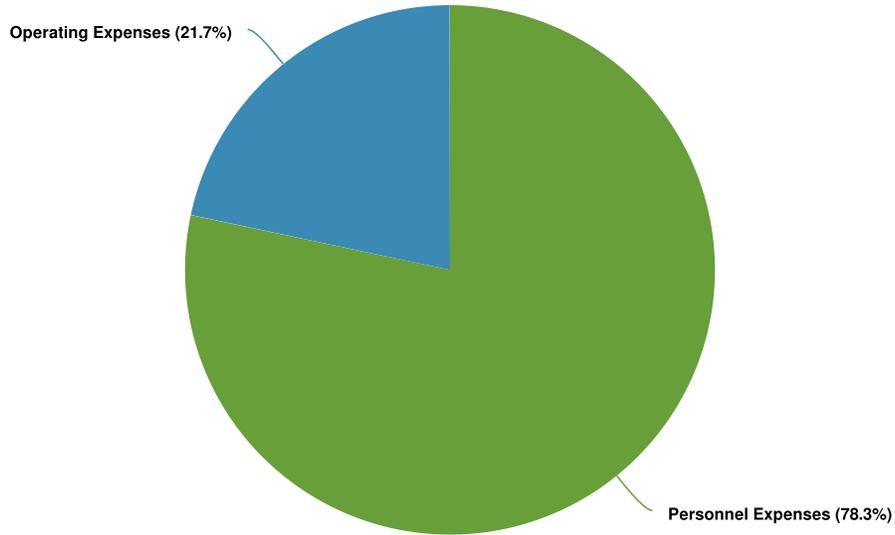
\$404,648 **\$57,484**
(16.56% vs. prior year)

City Clerk Proposed and Historical Budget vs. Actual

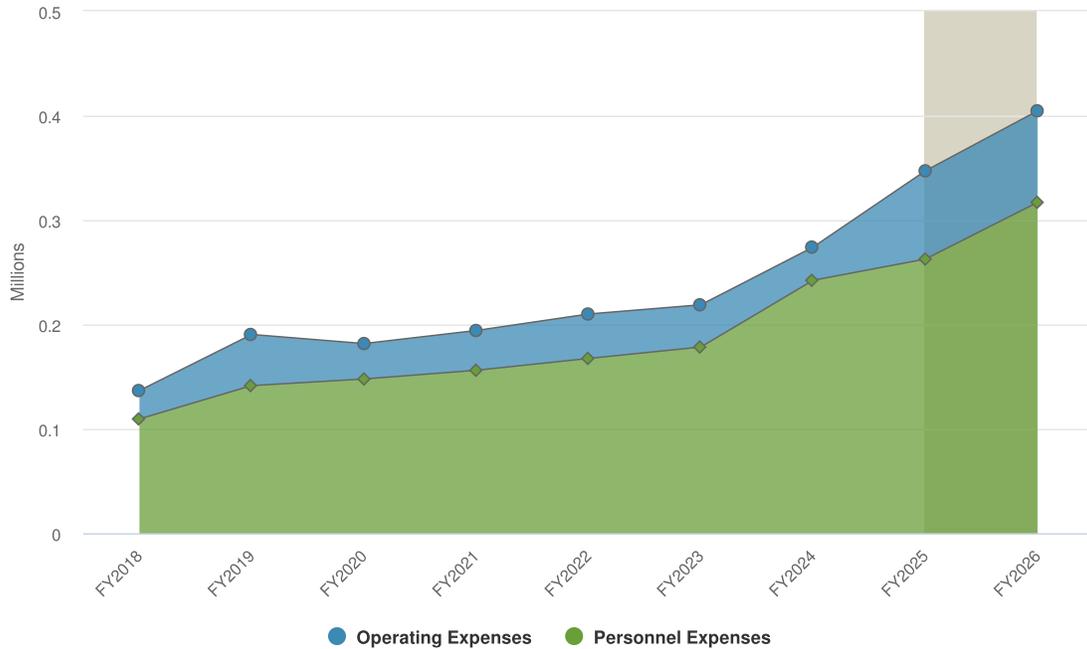


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase for increase in FTEs by 1 position.
- Contract Services - Decrease due to fewer elections.
- Travel, Meals and Schools - Increase for training of new staff.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
City Clerk						
SALARIES	10-404-1101	\$145,359	\$191,630	\$170,794	\$219,842	28.7%
OVERTIME	10-404-1105	\$1,398	\$634	\$2,930	\$2,931	0%
INDUSTRIAL INSURANCE	10-404-1201	\$406	\$686	\$461	\$5,011	986.6%
MEDICAL INSURANCE	10-404-1202	\$1,938	\$13,401	\$53,852	\$55,696	3.4%
FICA	10-404-1203	\$11,263	\$14,854	\$13,290	\$16,152	21.5%
ASRS	10-404-1204	\$18,022	\$21,100	\$21,316	\$17,357	-18.6%
Total City Clerk:		\$178,386	\$242,306	\$262,643	\$316,988	20.7%
Total Personnel Expenses:		\$178,386	\$242,306	\$262,643	\$316,988	20.7%
Operating Expenses						
City Clerk						
OPERATING SUPPLIES	10-404-2101	\$1,278	\$1,686	\$1,500	\$5,000	233.3%
EQUIPMENT REPAIR/MAINTENANCE	10-404-2115	\$0	\$2,496	\$0	\$0	0%
OFFICE EQUIPMENT	10-404-2116	\$0	\$0	\$1,000	\$2,000	100%
CELL PHONES	10-404-2402	\$1,328	\$2,305	\$1,320	\$660	-50%
CONTRACT SERVICES	10-404-2590	\$19,063	\$2,039	\$35,650	\$30,000	-15.8%
TRAVEL, MEALS AND SCHOOLS	10-404-2700	\$3,796	\$4,887	\$17,500	\$25,000	42.9%
SUBSCRIPTIONS/MEMBERSHIPS	10-404-2804	\$738	\$1,338	\$1,550	\$2,500	61.3%
PUBLICATIONS AND ADVERTISING	10-404-2805	\$12,976	\$15,771	\$20,000	\$20,000	0%
BUSINESS REGISTRATION	10-404-2850	\$636	\$1,286	\$1,000	\$0	-100%
COUNCIL CHAMBER UPGRADES	10-404-2880	\$634	\$0	\$5,000	\$2,500	-50%
Total City Clerk:		\$40,450	\$31,807	\$84,520	\$87,660	3.7%
Total Operating Expenses:		\$40,450	\$31,807	\$84,520	\$87,660	3.7%
Total Expense Objects:		\$218,836	\$274,113	\$347,163	\$404,648	16.6%

City Attorney



Josh Smith
City Attorney

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
405 City Attorney						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	0.00
City Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Community Development Specialist	0.00	0.00	0.00	0.00	0.00	0.00
Totals	3.00	3.00	3.00	3.00	3.00	0.00

Department Description

PURPOSE

To provide the City Council, City Departments, Boards, and Commissions with quality legal services.

DEPARTMENT DESCRIPTION

The City Attorney is the chief legal advisor to the City Council, City Manager, Page Utilities Enterprises Manager, City Departments, and the City's Advisory Boards and Commissions. The City Attorney, in consultation with the City Council, prosecutes and defends all suits, actions, or causes where the City is named, and reports to the City Council, when required, the condition of any suit or action to which the City is named. In addition to these civil duties, the City Attorney represents the City and the State of Arizona in the prosecution of criminal misdemeanor cases occurring within the City limits. In connection with these criminal matters, the City Attorney is responsible to ensure that the statutory rights of the victims of such crimes are protected.

DEPARTMENTAL ACTIVITIES

- Legal Advice. Provide legal advice to City Council members and staff members to ensure that the City conducts its activities legally.
- Legal Representation. Represent the City and Page Utilities Enterprises, defending the City against litigation and claims.
- Enforcement. Enforce and prosecute violations of the municipal code.
- Legal Services. Responsible for drafting, reviewing, and/or approving as to form all proposed ordinances, resolutions, and contracts, which may be considered for adoption by the City Council to ensure that they adequately protect the legal interests of the City.

FY 2026 PRIORITIES

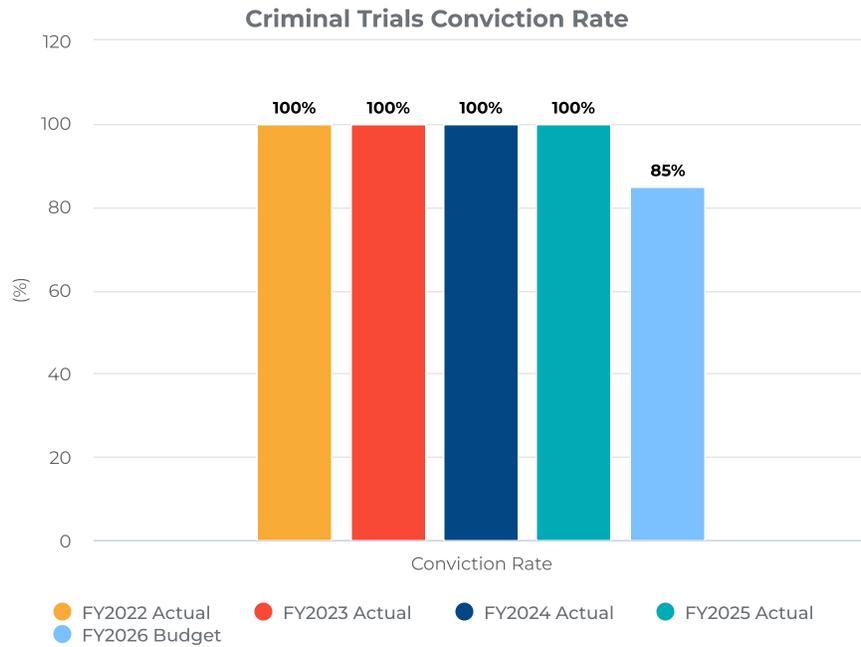
- Provide quality legal advice and counsel in a cost-effective manner to reduce the liability exposure of the City and to provide legal advice for contemplated policy and administrative decisions.
- Represent the City, either directly or through coordination of services provided by outside counsel, in matters coming before various courts and administrative tribunals.
- Address the substance abuse problems in Page in a comprehensive and effective way, including the continued operation of the Recovery Court program and working with the Substance Abuse Task Force.

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

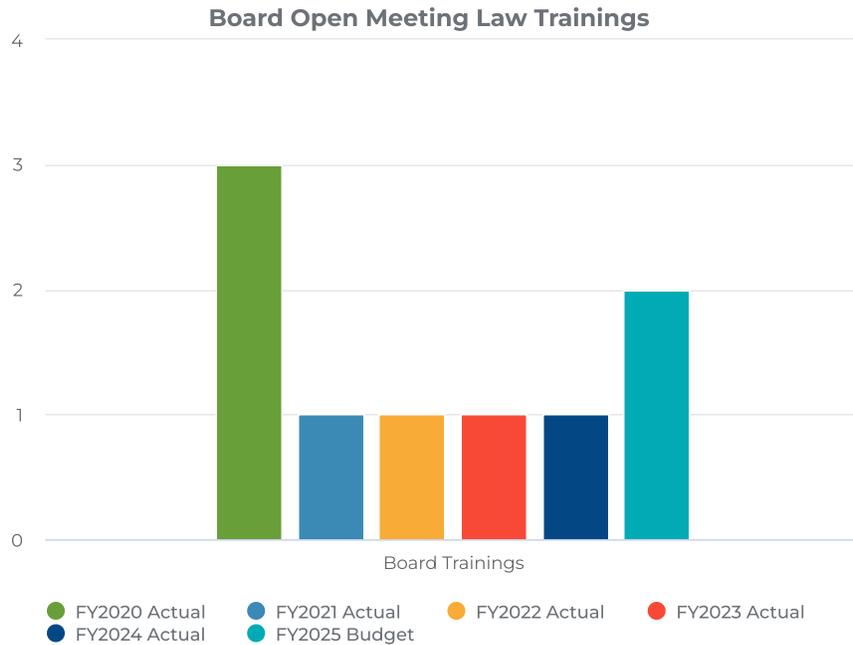
- Provided effective and timely legal advice and counsel in a cost-effective manner in order to reduce the liability exposure of the City and provided legal advice for policy and administrative decisions.
- Represented the City, either directly or through coordination of services provided by outside counsel, in all legal matters.
- Addressed the substance abuse problems in Page in a comprehensive and effective way, including participating as a Recovery Court team member.
- Provided quality legal support for Council and all City departments to carry out their goals and projects.

Performance Measures

The City Attorney provides quality legal advice and counsel in a cost effective manner to reduce the liability exposure of the City.



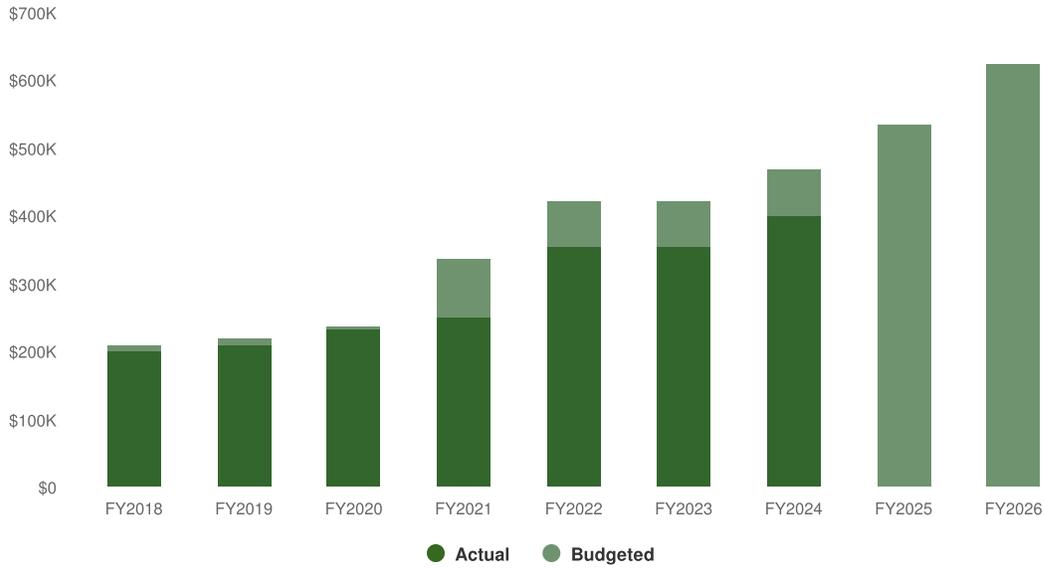
The City Attorney provided the highest quality, competent legal advice and services to the City Council and all City Departments.



Expenditures Summary

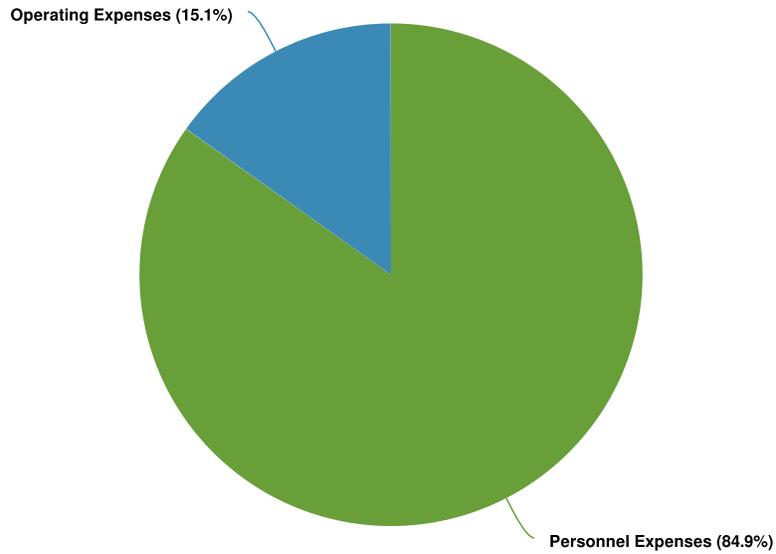
\$625,312 **\$90,082**
(16.83% vs. prior year)

City Attorney Proposed and Historical Budget vs. Actual

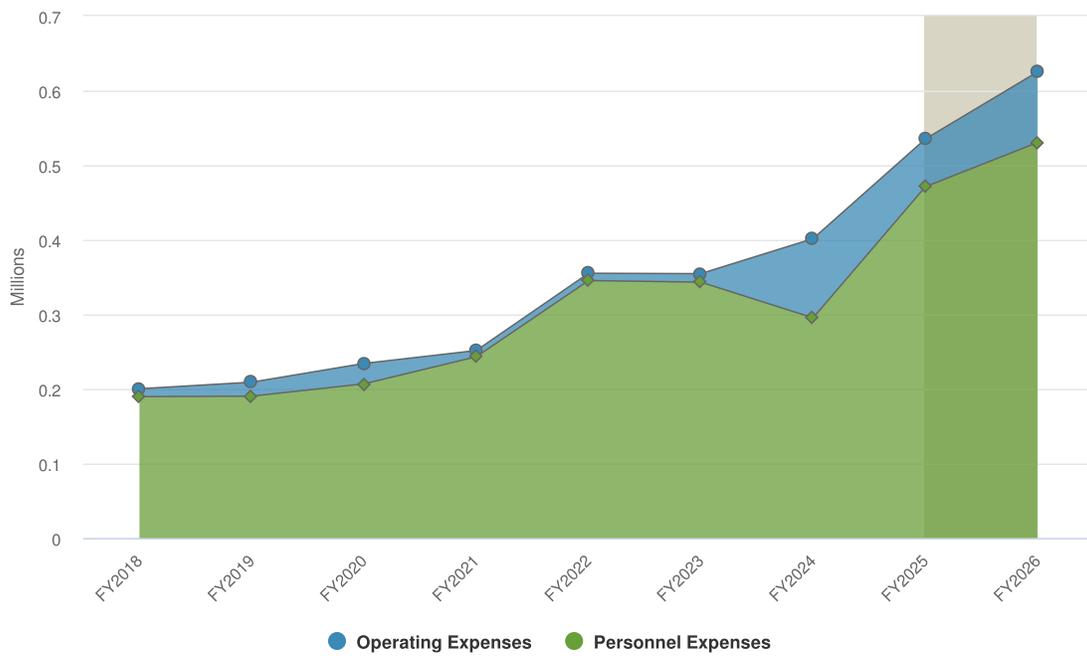


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase in pay and increase to attract qualified Assistant City Attorney.
- Contract Services - Increase to cover uptick in the need for outside counsel for issues such as initiative litigation and the recall.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
City Attorney						
SALARIES	10-405-1101	\$247,713	\$216,270	\$340,631	\$386,692	13.5%
OVERTIME	10-405-1105	\$35	\$1,310	\$644	\$2,500	288.3%
INDUSTRIAL INSURANCE	10-405-1201	\$695	\$526	\$863	\$952	10.4%
MEDICAL INSURANCE	10-405-1202	\$44,298	\$33,105	\$61,041	\$64,453	5.6%
FICA	10-405-1203	\$19,159	\$16,809	\$26,108	\$29,582	13.3%
ASRS	10-405-1204	\$31,313	\$27,319	\$41,874	\$46,403	10.8%
Total City Attorney:		\$343,212	\$295,339	\$471,160	\$530,582	12.6%
Total Personnel Expenses:		\$343,212	\$295,339	\$471,160	\$530,582	12.6%
Operating Expenses						
City Attorney						
OPERATING SUPPLIES	10-405-2101	\$374	\$719	\$3,000	\$3,000	0%
OFFICE EQUIPMENT	10-405-2116	\$1,340	\$0	\$2,500	\$2,500	0%
CELL PHONES	10-405-2402	\$1,101	\$660	\$1,320	\$1,980	50%
CONTRACT SERVICES	10-405-2590	\$6,000	\$102,936	\$50,000	\$80,000	60%
TRAVEL, MEALS AND SCHOOLS	10-405-2700	\$1,197	\$1,243	\$5,000	\$5,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-405-2804	\$1,250	\$705	\$1,500	\$1,500	0%
PUBLICATIONS AND ADVERTISING	10-405-2805	\$155	\$0	\$750	\$750	0%
Total City Attorney:		\$11,417	\$106,263	\$64,070	\$94,730	47.9%
Total Operating Expenses:		\$11,417	\$106,263	\$64,070	\$94,730	47.9%
Total Expense Objects:		\$354,630	\$401,602	\$535,230	\$625,312	16.8%

Community Center



Becky Reed
Community Center Manager

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
410 Community Center						
Community Center Assistant	0.00	0.00	0.00	1.00	1.00	0.00
Community Center Manager	1.00	1.00	1.00	1.00	1.00	0.00
Cooks Assistant	1.26	0.77	0.77	0.88	0.88	0.00
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00	1.00	0.00
Program Coordinator	0.00	1.00	1.00	1.00	1.00	0.00
Transportation Aide	0.49	0.98	0.98	1.49	1.49	0.00
Totals	3.75	4.75	4.75	6.37	6.37	0.00

Department Description

PURPOSE

The Page Community Center strives to improve the quality of life of our citizens with fellowship, education, nutrition, and fun leisure activities while ensuring that the adult population and those with special needs in our community combat loneliness and isolation. It serves as a neutral ground where people of all ages, backgrounds, and socioeconomic statuses can meet, interact, and engage with each other.

DEPARTMENT DESCRIPTION

The Page Community Center was established to provide a place where community members of all ages and backgrounds can meet in a friendly, supportive, and non-judgmental environment that is safe, supervised and substance free. Community members can enhance their mental and physical health by attending a healthy lunch, socializing with others and being confident in themselves while enjoying their time here.

DEPARTMENTAL ACTIVITIES

- The Page Community Center was established to provide a place where community members of all ages and backgrounds can meet in a friendly, supportive, and non-judgmental environment that is safe, supervised and substance free. Community members can enhance their mental and physical health by attending a healthy lunch, socializing with others and being confident in themselves while enjoying their time here.

GOALS & OBJECTIVES

- To continue to have a better understanding of the wants and needs of the members of the Community Center.
- To help build a sense of community and belonging while engaging residents of all ages.
- To provide the opportunity for our seniors and special needs citizens to take part in the different happenings
- To work closer with other departments to build teamwork and camaraderie within our City of Page Family.
- To provide information about community issues, people, and events; refer citizens needing assistance to appropriate individuals and agencies.
- To provide congregate dining and home-delivered meals in the most productive, yet engaging manner, for all in need.

FY 2026 PRIORITIES

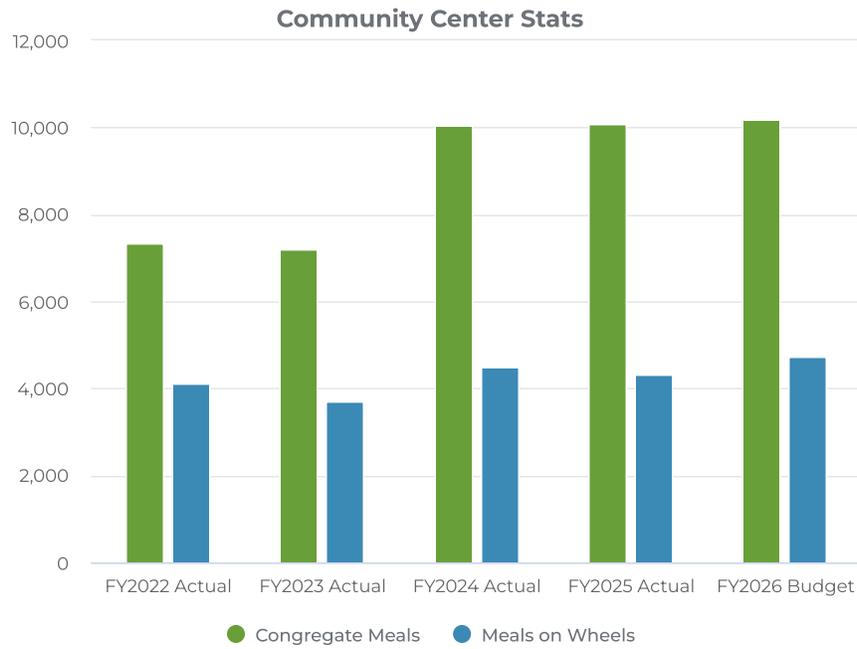
- Complete the patio area with furniture already purchased to provide a safe, enclosed area for our patrons to enjoy. **Strategic Goal - Quality of Life**
- Find funds to renovate our kitchen area that provides meals for our citizens.
- Offer services to assist our home-bound citizens, such as grocery pick-up, laundry, light cleaning, etc. **Strategic Goal - Quality of Life**
- Continue to work with departments within the city to provide educational material to our patrons.
- Painting the back doors of the Chevy van used for delivery.
- New windows with better insulation.
- Create crossover events and activities with the Special Events Team and other departments.

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- We continued to deliver our Meals on Wheels to home-bound residents and provide meals to our congregate members during our renovation that closed the Community Center to the public for almost six months.
- The renovation put a hold on several of our goals for the year, but the main goal, after having to close, was to have our members feel that they were included in the renovation and not feel isolated from the progress being made.
- A community center newsletter was created with updates on construction and other happenings within the building.
- The building was cleaned top to bottom after construction was done, and an open floor concept was implemented so that our patrons could move and maneuver in an easier manner.
- New A/C units were purchased for the community room and main dining room to help combat the heat.
- Offsite walking excursions were offered during the nicer months for those who wanted to get outside and exercise.
- Assisted the Special Events Team in hosting an after-hours 70's themed dance that coincided with Page's 50th Anniversary.
- Promoted having younger individuals utilize the center and had many coming to play pool and hang out in the warmer months.
- New chairs were purchased for the dining room for a more neutral tone.
- Purchased garden supplies to enhance the patio area for additional seating and activity area.
- Continued to create guidelines and structure for our members, non-members and visitors to provide a safe, non-judgmental and relaxing environment while onsite.

Performance Measures

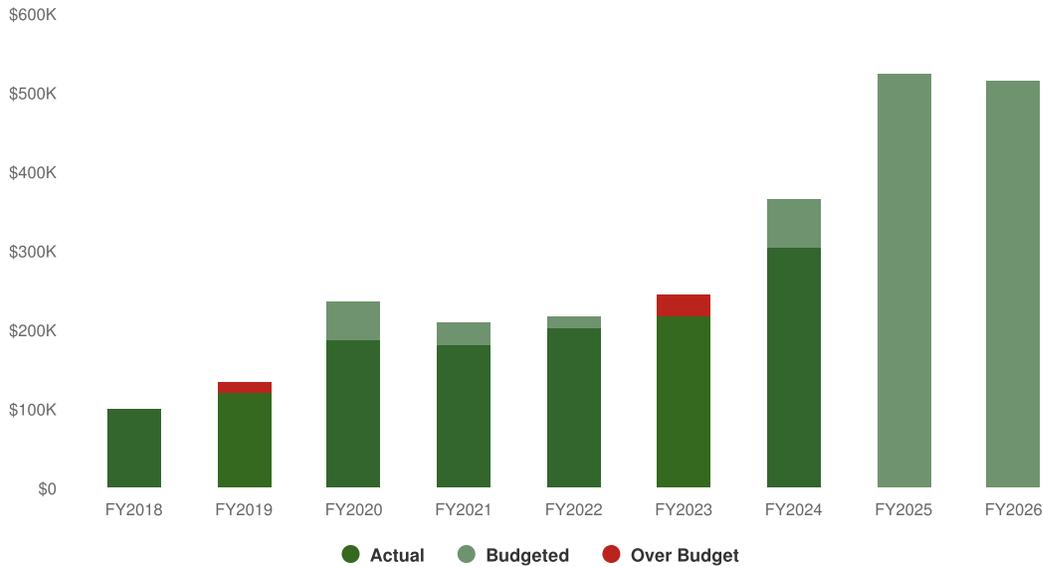
To provide congregate dining and home-delivered meals in the most productive, yet engaging manner, for all of those seniors in need.



Expenditures Summary

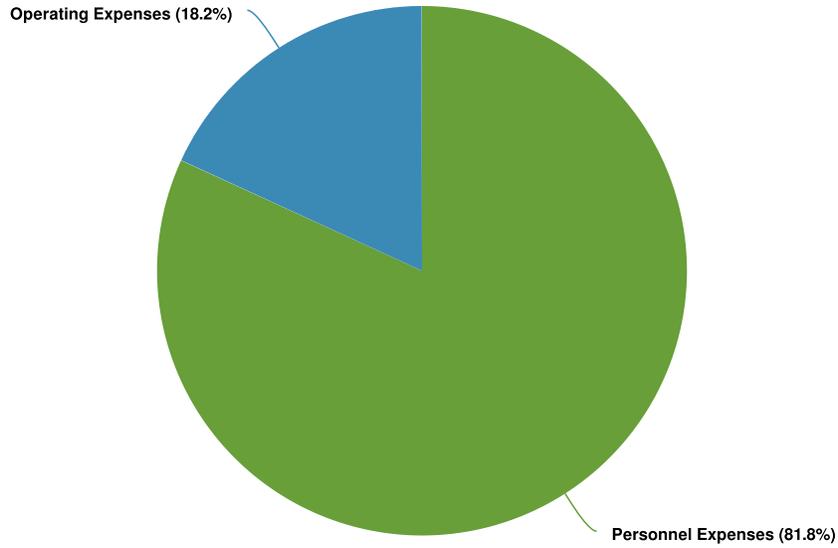
\$514,443 **-\$9,488**
(-1.81% vs. prior year)

Community Center Proposed and Historical Budget vs. Actual

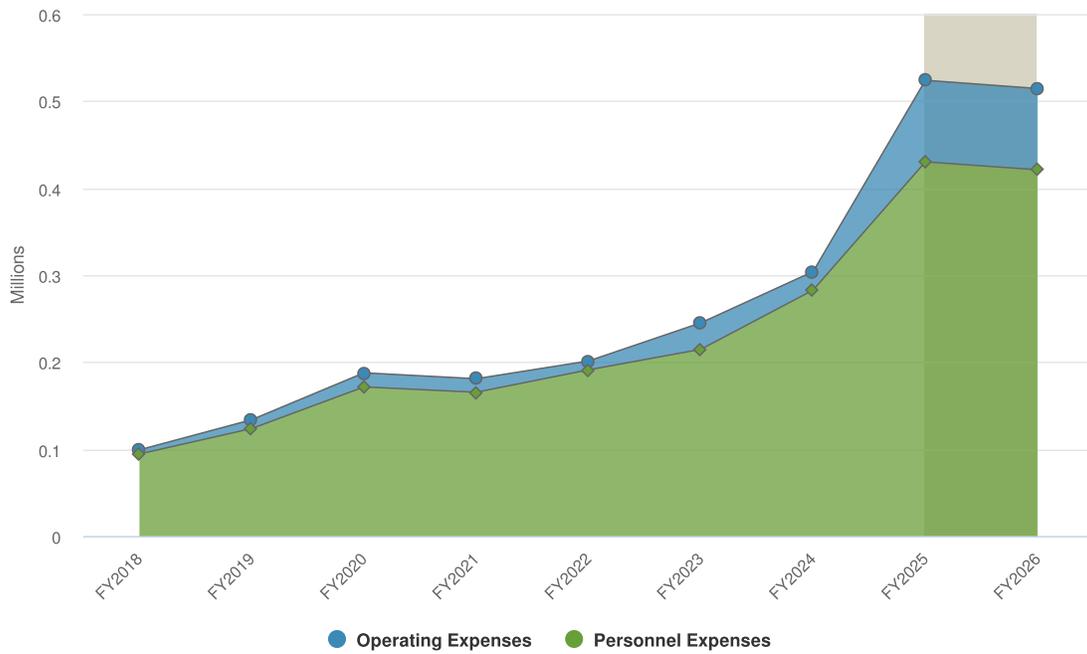


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- o Personnel Expenses - Increases in pay due to changes in responsibilities. Medical Insurance is lower as all positions are full and rates are known.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Community Center						
SALARIES	10-410-1101	\$159,995	\$204,562	\$273,836	\$302,581	10.5%
OVERTIME	10-410-1105	\$1,553	\$263	\$2,560	\$1,000	-60.9%
INDUSTRIAL INSURANCE	10-410-1201	\$2,964	\$3,448	\$8,172	\$6,143	-24.8%
MEDICAL INSURANCE	10-410-1202	\$21,518	\$37,578	\$97,555	\$59,524	-39%
FICA	10-410-1203	\$12,392	\$15,458	\$21,144	\$23,147	9.5%
ASRS	10-410-1204	\$16,248	\$21,502	\$26,894	\$28,648	6.5%
Total Community Center:		\$214,670	\$282,811	\$430,161	\$421,043	-2.1%
Total Personnel Expenses:		\$214,670	\$282,811	\$430,161	\$421,043	-2.1%
Operating Expenses						
Community Center						
OPERATING SUPPLIES	10-410-2101	\$9,697	\$8,995	\$7,500	\$7,500	0%
UNIFORM ALLOWANCE	10-410-2102	\$2,051	\$669	\$900	\$2,000	122.2%
EQUIPMENT REPAIR/MAINTENANCE	10-410-2115	\$6,662	\$3,164	\$10,000	\$10,000	0%
OFFICE EQUIPMENT LEASES	10-410-2119	\$3,519	\$0	\$0	\$0	0%
CELL PHONES	10-410-2402	\$900	\$744	\$1,320	\$1,200	-9.1%
SPECIAL EVENT PROMOTIONS	10-410-2530	\$83	\$0	\$4,000	\$2,000	-50%
CONTRACT SERVICES	10-410-2590	\$3	\$0	\$700	\$700	0%
LICENSE & PERMIT	10-410-2592	\$694	\$545	\$1,350	\$1,000	-25.9%
ACTIVITIES EXPENSE	10-410-2595	\$5,672	\$6,282	\$4,500	\$5,500	22.2%
MEALS PROGRAMS	10-410-2650	\$0	\$76	\$60,000	\$60,000	0%
TRAVEL, MEALS AND SCHOOLS	10-410-2700	\$1,176	\$789	\$3,500	\$3,500	0%
Total Community Center:		\$30,456	\$21,265	\$93,770	\$93,400	-0.4%
Total Operating Expenses:		\$30,456	\$21,265	\$93,770	\$93,400	-0.4%
Total Expense Objects:		\$245,126	\$304,075	\$523,931	\$514,443	-1.8%

Community/Economic Development

Director of Economic Development - Vacant

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
447-Community/Economic Development						
Director of Economic Development	0.00	0.00	0.00	1.00	1.00	0.00
Economic Development Coordinator	1.00	1.00	1.00	0.00	0.00	0.00
Marketing Coordinator	0.00	0.00	0.00	1.00	1.00	0.00
Planning Director	1.00	0.00	0.00	0.00	0.00	0.00
Social Media Specialist	0.00	1.00	1.00	0.00	0.00	0.00
Totals	2.00	2.00	2.00	2.00	2.00	0.00

Department Description

PURPOSE

To facilitate high-quality and sustainable growth and development by attracting & expanding economic opportunities, developing robust neighborhoods, and enhancing the community's overall quality of life.

DEPARTMENT DESCRIPTION

The Economic Development Department provides high-quality and customer-oriented development services, marketing, workforce training, and sustainable economic development. The Economic Development Department assists at helping the vulnerable and distressed business communities and citizens achieve a higher quality of life.

DEPARTMENTAL ACTIVITIES

- Manage marketing
- Coordinates with the Chamber of Commerce
- Implements the City Council Strategic Priorities for Community and Economic Development.
- Work with the Economic Development Advisory Board on strategic priorities for the business community.
- Develop and implement Economic Development and Tourism strategies to grow and maintain a strong local economy.
- Social Media Marketing and Public Information

FY 2026 PRIORITIES

- Review and set the priorities for the Department.
- Collaborate with economic development partners to develop and support common objectives; promote local job creation and retention; and explore options for affordable housing. **Strategic Goal - Housing**
- Continue to engage with local business owners and the Chamber of Commerce to better understand the successes and struggles within their specific industry. **Strategic Goal Communication**
- Mindfully market Page as a world-class destination and encourage businesses to maintain a high level of quality in their goods and services.
- Bring more multi-family and single-family homes to Page. **Strategic Goal - Housing**
- Improve communication efforts to the community of Page and surrounding areas.
- Complete AI itinerary builder for future visitors to Page. **Strategic Goal - Economic Development**

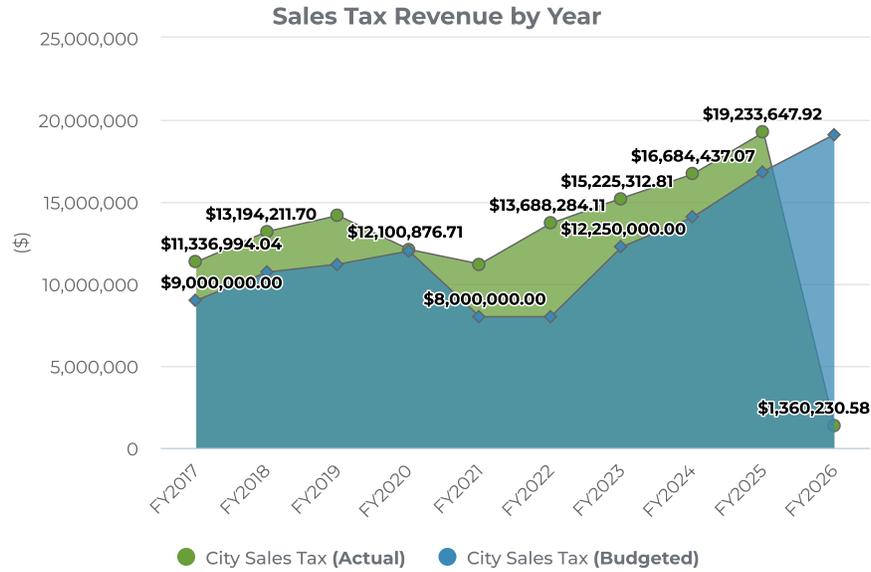
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Attend League of Cities to Promote the City of Page.
- Institute new software platform for monthly newsletter. Given it the look of a magazine in a digital platform. Also, it became sharable across multiple platforms.
- Local Economic Development
 - Tourist trolley commuter – Trolleys purchased
 - Catholic Charities Housing Project – Completed and Opened

Performance Measures

Objective: Implement economic development processes that assist in the development of a strong local economy.

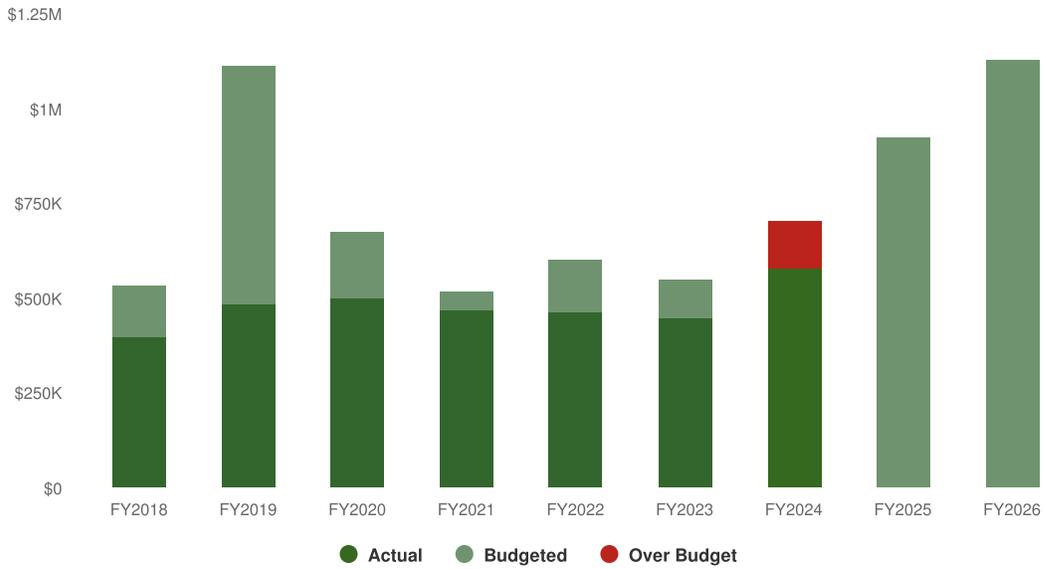
City of Page currently relies on the sales tax revenue as its main source of income. Economic Development wants to ensure the health of its finances by setting objectives and measures related to increasing sales tax revenue year-over-year.



Expenditures Summary

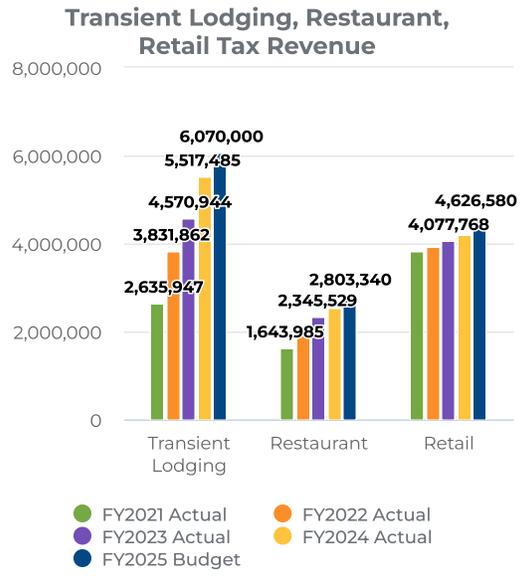
\$1,128,960 **\$205,012**
(22.19% vs. prior year)

Economic Development Proposed and Historical Budget vs. Actual



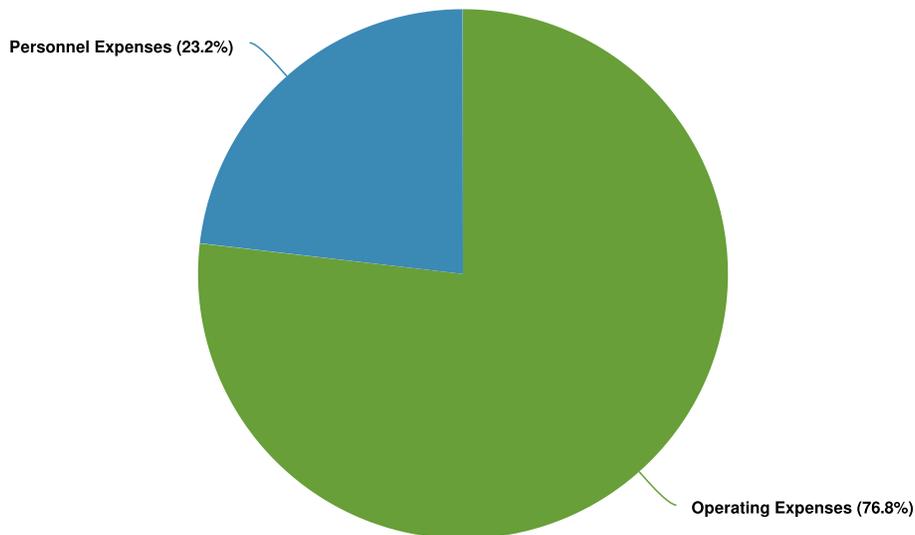
Objective: Implement economic development processes that assist in the development of a strong local economy.

Since the closure of the Navajo Generating Station power plant, Tourism has been the main source of economic development. Setting objectives that are measurable towards growing tourism and its economic impact is paramount for the City's financial health moving forward.



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increases due to changes in staffing responsibilities.
- Meetings - Increase due to marketing co-op training and associated fees.
- Contract Services - Increase due new and additional marketing videos and publications.
- Marketing Co-Op Program - Increase to start initiative to help small businesses with their marketing by providing dollar for dollar matching for external marketing efforts.
- Chamber of Commerce - Increase to support the Welcome Hub.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Economic Development						
SALARIES	10-447-1101	\$112,753	\$144,901	\$164,122	\$192,550	17.3%
OVERTIME	10-447-1105	\$1,137	\$482	\$1,094	\$1,000	-8.6%
INDUSTRIAL INSURANCE	10-447-1201	\$316	\$365	\$443	\$509	14.9%
MEDICAL INSURANCE	10-447-1202	\$22,449	\$26,873	\$34,134	\$37,032	8.5%
FICA	10-447-1203	\$8,346	\$10,809	\$12,639	\$14,730	16.5%
ASRS	10-447-1204	\$13,878	\$17,811	\$13,936	\$15,558	11.6%
Total Economic Development:		\$158,879	\$201,242	\$226,368	\$261,380	15.5%
Total Personnel Expenses:		\$158,879	\$201,242	\$226,368	\$261,380	15.5%
Operating Expenses						
Economic Development						
OPERATING SUPPLIES	10-447-2101	\$2,666	\$6,508	\$3,000	\$3,000	0%
OFFICE EQUIPMENT	10-447-2116	\$578	\$2,157	\$1,500	\$1,500	0%
CELL PHONES	10-447-2402	\$805	\$1,162	\$1,480	\$1,480	0%
EVENTS	10-447-2510	\$1,112	\$0	\$0	\$0	0%
MARKETING & PROMOTION	10-447-2540	\$215,065	\$375,354	\$356,000	\$356,000	0%
MEETINGS	10-447-2550	\$1,159	\$4,928	\$5,000	\$10,000	100%
CONTRACT SERVICES	10-447-2590	\$25,070	\$31,721	\$20,000	\$25,000	25%
TRAVEL, MEALS AND SCHOOLS	10-447-2700	\$9,012	\$19,518	\$25,600	\$25,600	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-447-2804	\$12,704	\$17,435	\$35,000	\$35,000	0%
FAMILIARIZATION TOURS	10-447-3290	\$1,305	\$22,774	\$20,000	\$25,000	25%
BUSINESS FACADE PROGRAM	10-447-9825	\$0	\$0	\$200,000	\$200,000	0%
MARKETING CO-OP	10-447-9840				\$150,000	N/A
CHAMBER OF COMMERCE	10-447-9866	\$20,000	\$20,000	\$30,000	\$35,000	16.7%
Total Economic Development:		\$289,477	\$501,558	\$697,580	\$867,580	24.4%
Total Operating Expenses:		\$289,477	\$501,558	\$697,580	\$867,580	24.4%
Total Expense Objects:		\$448,356	\$702,800	\$923,948	\$1,128,960	22.2%

Finance



Linda Watson
Finance Director

Department Full-Time Equivalents

The City Finance Department operates with a 5 full-time staff member team that cover the full scope of services for the City of Page. We process our own payroll in house for approximately 190 employees, taking care of all payroll adjustments including all salary and benefit changes. The Finance Department pays all the City operating cost bills every two weeks. We prepare our own monthly billing through our Accounts Receivable system and process all the financial transactions through our Cash Office. This included all the revenue received from Horseshoe Bend, the Golf Course, Airport and all the General Fund Departments. Our team also works with a third party billing company to review and process over 1500 ambulance bills annually. Working with various insurance companies to secure payment for the ambulance runs that are done by our Page Fire Department, is no simple task...be we are grateful to have the assistance from Quick Med Claims to keep this service running for our visitors and community alike.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
442 Finance						
Account Clerk	1.00	2.00	2.00	2.00	3.00	1.00
Account Clerk Senior	1.00	1.08	1.00	0.00	0.00	0.00
Finance Accountant	0.00	0.00	0.00	1.00	0.00	-1.00
Finance Analyst	1.00	1.00	1.25	0.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00	1.00	0.00
Grant Specialist	0.00	0.00	0.00	0.00	1.00	1.00
Payroll/AP Specialist	0.00	0.00	0.00	1.00	1.00	0.00
Totals	4.00	5.08	5.25	5.00	7.00	2.00

Department Description

PURPOSE

To provide excellent financial management through transparency, having the utmost integrity, and accountability, in order to gain the trust of the public we serve.

DEPARTMENT DESCRIPTION

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities. Ultimately, the City's reputation and success will depend on the public's awareness and acceptability of the management and delivery of these services.

DEPARTMENTAL ACTIVITIES

- Accounts Payable. Process timely and accurate payments to vendors for goods and services rendered to the City of Page.
- Accounts Receivable. Generate invoices for services rendered by the City of Page to customers, including other governmental agencies, and follow up as needed to ensure prompt payment.
- Ambulance Billing. Work with a third-party billing company to ensure timely claims and payment processing for ambulance services provided by the Page Fire Department.
- Budgeting. Plan, oversee, and report all anticipated revenues and expenditures of the City, and compile financial and demographic information into an annual budget book.
- Cash receipting and record maintenance. Ensure financial records are in accordance with accounting principles generally accepted in the United States of America known as GAAP.
- Customer Service. Committed to providing exceptional customer service.
- Debt Management. Provide for the preservation and enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies, and ensure compliance with public debt laws.
- Financial Reporting and Audit Compliance. Maintain financial records that are complete and accurate, and fully cooperates and assists with the completion of annual audits. The result of these efforts can be found in our Annual Comprehensive Financial Reports and Digital Budget Book.
- Grants Management and Reporting. Assist City departments in all phases of the grant process including research, application, editing, reporting, monitoring, auditing, and grant closeout.
- Investment and cash analysis. Ensure maximum cash availability and reasonable investment yield on the government's cash, and the cash collection function.
- Payroll. Work closely with Human Resources and all City departments to ensure timely and accurate payments to City employees, accrual of paid leave hours, and reporting and payment of payroll tax and benefit obligations.
- Purchasing. Ensure that all purchases are made in the best interest of the City of Page in compliance with city, state, and federal guidelines.

FY 2026 PRIORITIES

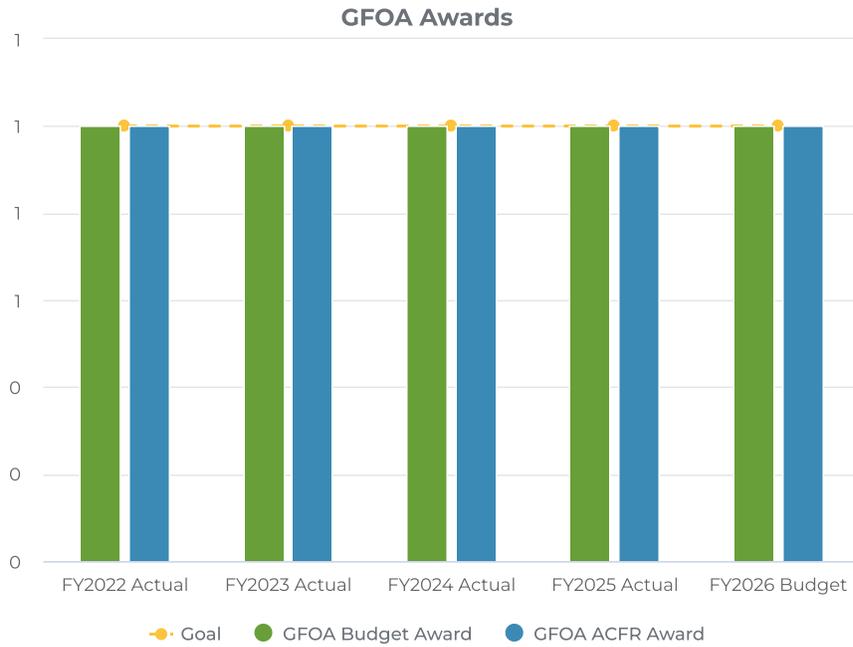
- Maintain standards of accounting and financial reporting excellence.
- Continue to make financial decisions based on a sustainable long-term outlook.
- Review and update City policies and procedures, including personnel, purchasing, travel policies.
- Set up training sessions for City Staff pertaining to Finance Department functions involving procurement, payroll/timekeeping, assets etc.
- Focus on training new staff in various positions within the Finance Department.
- Expanding staff to better accommodate department operations.

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Waiting on receipt of Certificate of Achievement for Excellence in Financial Reporting (ACFR) Program award from the Government Finance Officers Association for Fiscal Year 2024.
- Earned a "clean audit opinion" for our FY 2024 audit.
- Received the Distinguished Budget Presentation Award for Fiscal Year Beginning 2024.
- Provided City Council with a monthly itemized financial report in timely manner.
- Trained and hired positions within the Finance Department within the last year due to vacancies that occurred.

Performance Measure

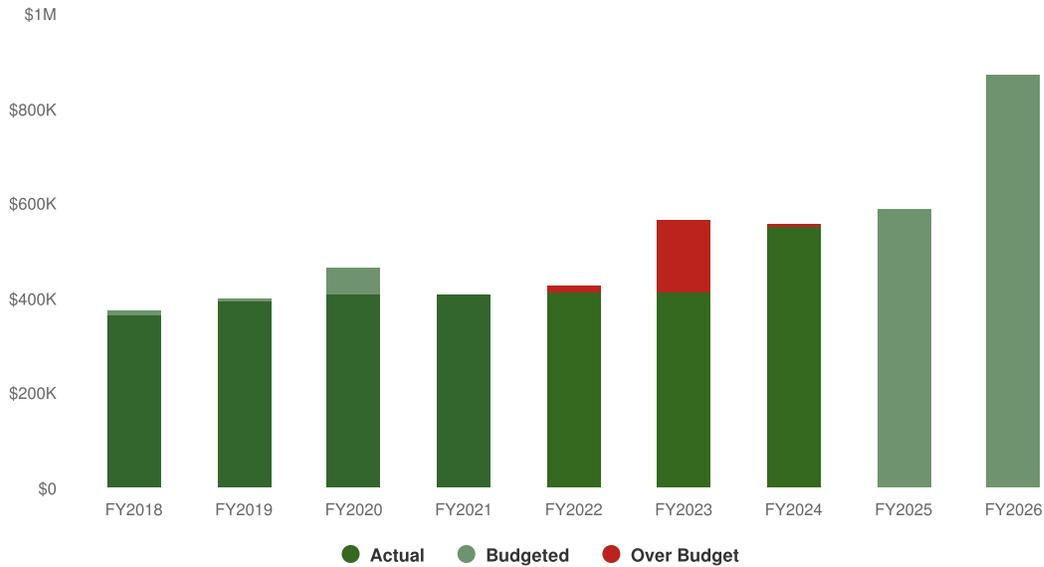
The Government Finance Officers Association established the Distinguished Budget Presentation Awards Program (Budget Awards Program) and the Certificate of Achievement for Excellence in Financial Reporting Program (COA) to encourage and assist state and local governments to prepare documents of the very highest quality and then to recognize individual governments that succeed in achieving that goal.



Expenditures Summary

\$870,122 **\$283,486**
(48.32% vs. prior year)

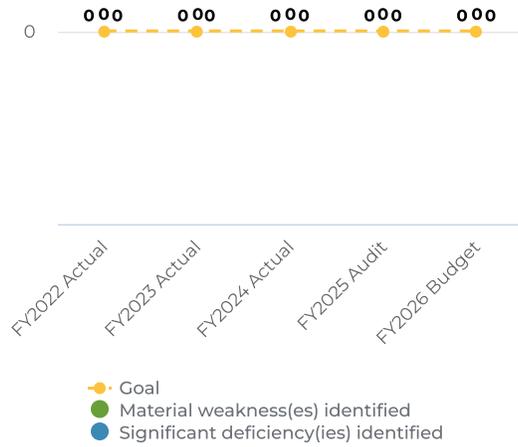
Finance Proposed and Historical Budget vs. Actual



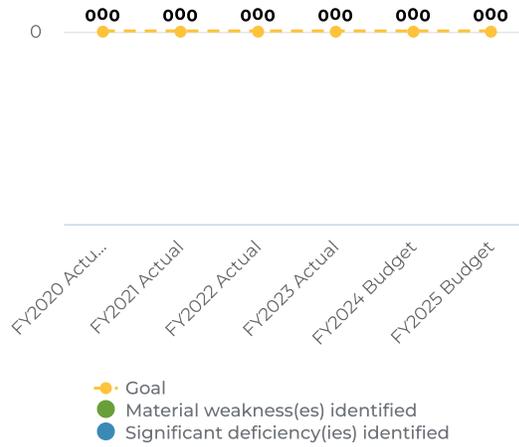
A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

A federal single audit is required when you spend more than \$750,000 of federal funds in one year.

Financial Statements Audit Results

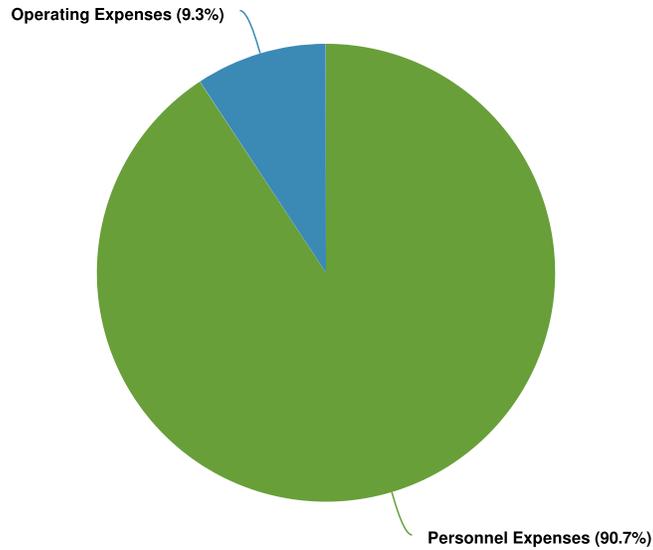


Federal Awards Audit Results

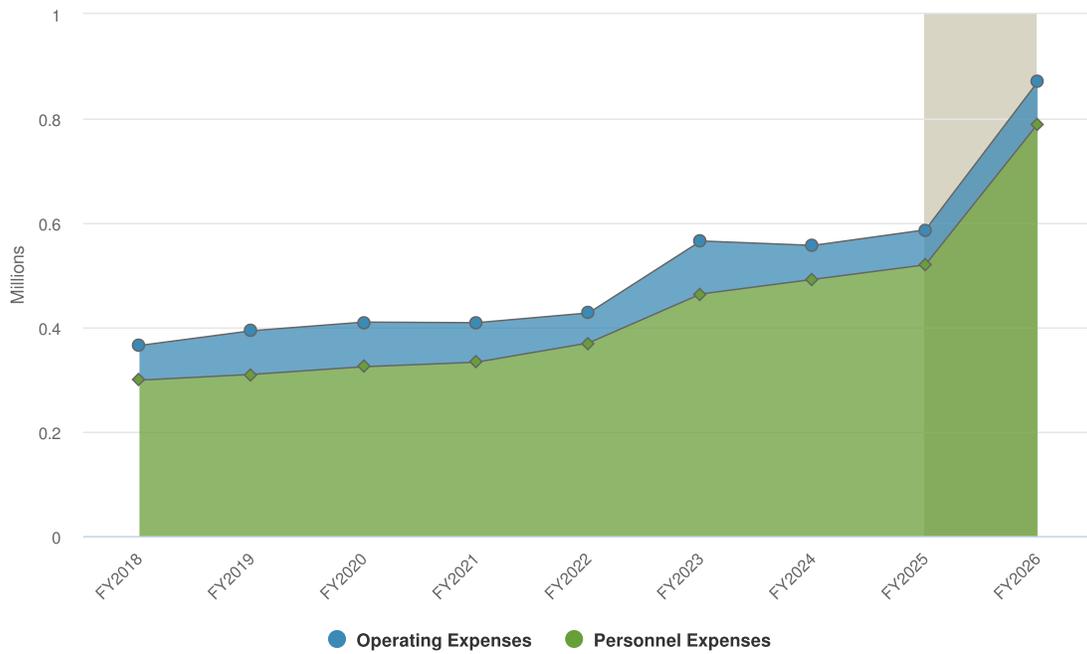


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (over 10% change and \$5,000).

- Personnel Expenses - Increase due to increase in 2 FTEs.
- Contract Services - Increase to cover increases for various audit services.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Finance						
SALARIES	10-442-1101	\$315,784	\$335,903	\$364,456	\$527,040	44.6%
OVERTIME	10-442-1105	\$67	\$6,278	\$338	\$7,001	1,972.8%
INDUSTRIAL INSURANCE	10-442-1201	\$892	\$873	\$984	\$12,467	1,166.9%
MEDICAL INSURANCE	10-442-1202	\$86,213	\$82,436	\$81,251	\$139,424	71.6%
FICA	10-442-1203	\$22,319	\$24,253	\$27,907	\$40,223	44.1%
ASRS	10-442-1204	\$38,509	\$42,085	\$44,760	\$63,311	41.4%
Total Finance:		\$463,783	\$491,827	\$519,696	\$789,467	51.9%
Total Personnel Expenses:		\$463,783	\$491,827	\$519,696	\$789,467	51.9%
Operating Expenses						
Finance						
OPERATING SUPPLIES	10-442-2101	\$7,002	\$4,203	\$6,200	\$7,105	14.6%
EQUIPMENT REPAIR/MAINTENANCE	10-442-2115	\$0	\$0	\$500	\$750	50%
OFFICE EQUIPMENT	10-442-2116	\$23,462	\$395	\$2,000	\$3,000	50%
BANK FEES	10-442-2215	\$12,070	\$8,971	\$15,500	\$12,000	-22.6%
CELL PHONES	10-442-2402	\$664	\$701	\$660	\$660	0%
CONTRACT SERVICES	10-442-2590	\$56,913	\$45,839	\$31,620	\$45,000	42.3%
TRAVEL, MEALS AND SCHOOLS	10-442-2700	\$505	\$2,724	\$8,000	\$9,000	12.5%
OVER AND SHORT	10-442-2803	\$72	\$20	\$50	\$50	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-442-2804	\$425	\$319	\$610	\$740	21.3%
PRINTING & BINDING	10-442-2806	\$370	\$1,599	\$1,800	\$2,250	25%
BAD DEBT EXPENSE	10-442-9612	\$60	\$25	\$0	\$100	N/A
SPLIT TRANSACTIONS	10-442-9999	\$0	\$234	\$0	\$0	0%
Total Finance:		\$101,544	\$65,031	\$66,940	\$80,655	20.5%
Total Operating Expenses:		\$101,544	\$65,031	\$66,940	\$80,655	20.5%
Total Expense Objects:		\$565,327	\$556,858	\$586,636	\$870,122	48.3%

Fire



Jeff Reed
Fire Chief

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
427 Fire Dept.						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Fire Chief	0.00	1.00	1.00	1.00	1.00	0.00
Captain	3.00	3.00	3.00	3.00	3.00	0.00
EMT	0.00	0.00	0.00	0.00	2.00	2.00
Engineer	3.00	3.00	3.00	3.00	3.00	0.00
Fire Chief	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter	13.00	13.00	15.00	15.00	19.00	4.00
Totals	21.00	22.00	24.00	24.00	30.00	6.00

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Department Description

PURPOSE

To provide for the safety and welfare of the public through preservation of life, property, and the environment.

DEPARTMENT DESCRIPTION

The Page Fire Department (PFD) is an all-hazards, combination Fire/EMS department providing services 24 hours a day, 7 days a week. Three shifts of six employees are on duty working a 48 / 96-hour schedule. These crews are cross-trained to provide fire, emergency medical services, vehicle extrication, hazmat, search and rescue, canyon rescues, waterway fire/rescue, and assistance of varying degrees to the citizens of Page and our surrounding communities. Firefighters are also trained in Aircraft Rescue Firefighting as mandated by the FAA for Page Airport. Additionally, prevention activities include fire inspections and pre-plans for local businesses and new commercial construction, fire hydrant testing, and hazmat inspections.

DEPARTMENTAL ACTIVITIES

- Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.
- Provide the firefighting and emergency medical training necessary to ensure that all firefighters have the essential knowledge and skills needed to provide professional and high-quality services to the citizens we serve in as safe a manner as possible.
- Provide interfacility transport services by ambulance.
- Provides standby and maintenance service at the City of Page Airport.
- Review plans and conduct(s) commercial business and new construction fire inspections.
- Daily Fire/EMS training to include various topics.
- Plan and organize fire safety activities for Fourth of July and Balloon Regatta events.
- Provide mutual aid response to neighboring agencies.
- Community activities include station tours, community open houses, and fire prevention presentations; staff participate in the Easter Egg Hunt, Library Cook Out, and Shop with a Cop or Firefighter events; and the department provides standby services at local football games and rodeos.

FY 2026 PRIORITIES

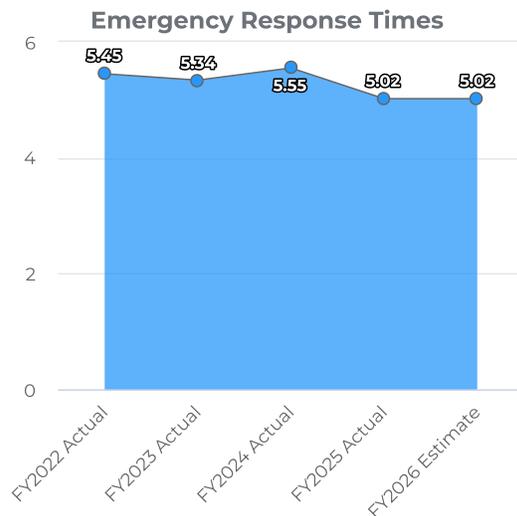
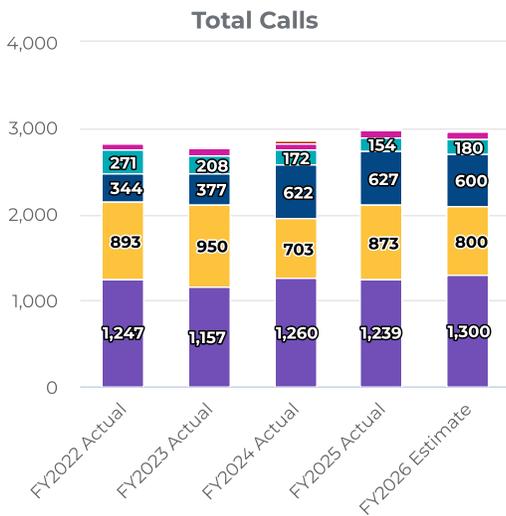
- Fill the awarded six additional Fire/EMS staff.
- Actively working and planning on a new Fire Station located on the Airport property. **Strategic Goal - Safety & Security**
- Implementation of new reporting and data-management system: Image Trend. **Strategic Goal - Safety & Security**
- Implementation of Visual Pre-Plans alert system. **Strategic Goal - Safety & Security**
- Continually improve internal communications through bi-annual department meetings and regular administrative staff meetings **Strategic Goal - Communication.**
- Continually improve our training capabilities for reserve program recruitment and retention.
- Increase employee training and knowledge by utilizing all resources both within our agency and outside our agency.
- Flow-testing 587 hydrants.
- To purchase a new long-range transport ambulance.
- To purchase a new Ferno power gurney.
- Continue to seek grant funds to assist with equipment and infrastructure for coming budget cycles.
- Training one employee in a paramedic program.
- To train a certified fire investigator/inspector.

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Responded to 3,023 Calls for Service in calendar year 2024.
- There were 1,544 emergency calls for service – a 19.9% decrease from 2024. The average response time to those calls was 5:02 minutes.
- We fought 25 fires – building fires, mobile homes, vehicles, recreational vehicles, boats, trash, and vegetation.
- Completed ISO fire protection survey and maintained our rating of 3x.
- We received an Amendment to our CON to include interfacility transports.
- Successfully trained and certified two paramedics.
- Continued to work with the building department on new construction fire safety standards.
- We completed major repairs on Ladder 1, pump and transmission.
- We added a 2024 Ford F250 with emergency vehicle up-fit as a Command Vehicle.
- Purchased a new personal protective equipment dryer.
- Using Medic 20, our long-range transport ambulance, Page Fire Department provided 72 medically necessary inter-facility long-range transports.
- Improved inter-agency partnerships through collaborative training for joint emergency situations.
- We increased public relations and community involvement through media announcements, our website, and community events.
- Provided Emergency Planning and Disaster Recovery informational material packets for the public at community events.

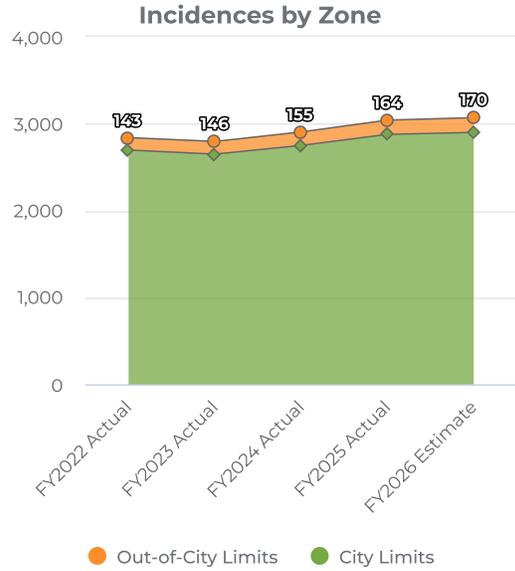
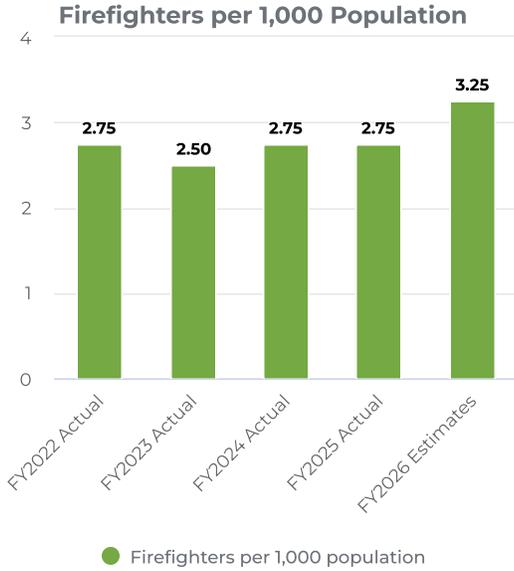
- We continued our annual station tours for both Lake View and Desert View, hosting 300+ children in April & May.
- We hosted a very successful Fire/EMS Open House in October where 500+ people attended.
- We added 3 full-time EMS personnel.
- We maintained and inspected 587 fire hydrants.
- Successfully completed Federal Aviation Administration inspections with monthly required training and will complete our annual live fire burn in San Bernardino, CA.
- One employee attended the 40-hour basic Aircraft Rescue Firefighting class in San Bernardino, CA. Nine employees attended an 8-hour ARFF Live Burn course for continuing education.
- Increased personal development and leadership training among all members with an emphasis on senior staff.
- One employee completed Advanced Technical Rescue Training.
- Continued to upgrade fire training grounds.
- Partnering with Coconino Community College on education efforts.
- Partnered with Coconino Community College with CPR Instructor Training to provide CPR training to public.
- Hosted multiple Fire Safety Course to the public.

Performance Measures



- Overpressure rupture, explosion, overheat-no fire
- Severe Weather & Natural Disaster
- Special Incident Type
- ▲ 1/5 ▼

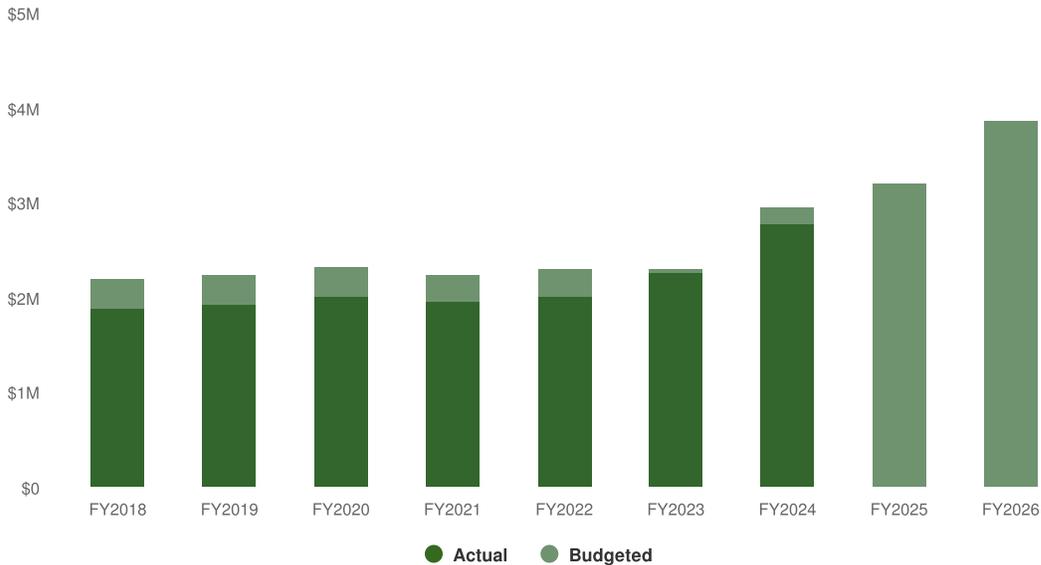
- Average Emergency Response Times (minutes i...



Expenditures Summary

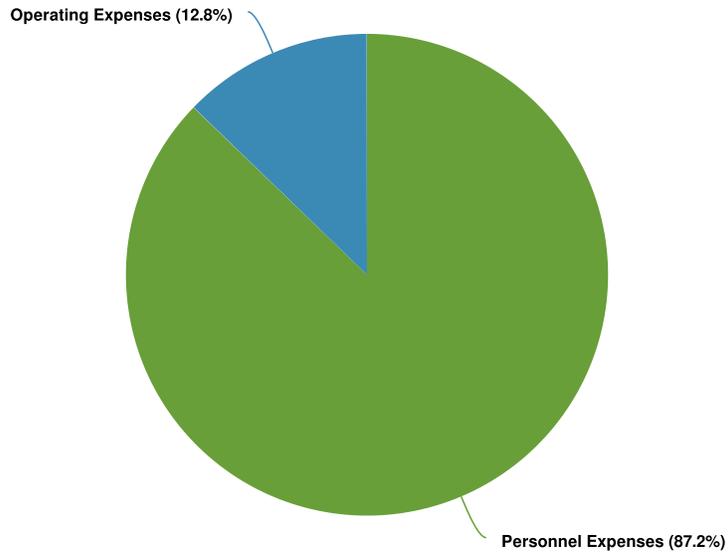
\$3,866,594 **\$655,464**
 (20.41% vs. prior year)

Fire Proposed and Historical Budget vs. Actual

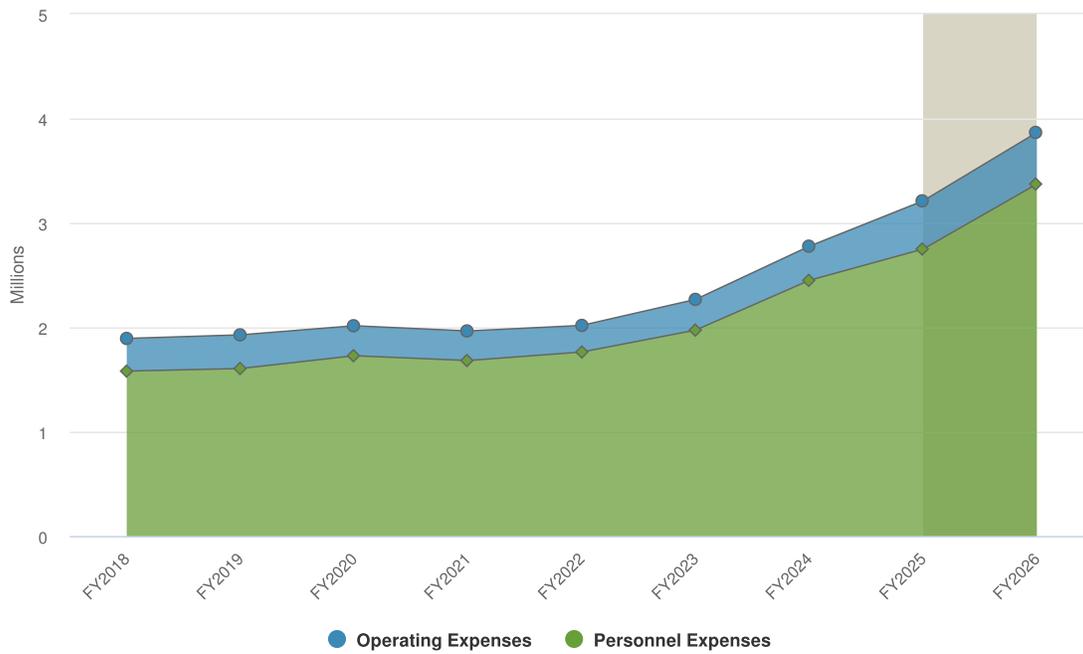


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Increase in 6 FTEs.
- Equipment Repair/Maintenance - Increase to cover repairs of specialized fire apparatus if needed.
- Turnout Replacement - Increase due to higher costs repair/replacement of firefighter personal protective equipment.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Fire Department						
SALARIES	10-427-1101	\$1,187,512	\$1,406,517	\$1,614,468	\$2,031,501	25.8%
SALARIES-VOLUNTEERS/RESERVES	10-427-1102	\$9,491	\$13,456	\$36,750	\$37,800	2.9%
TRANSPORT SALARIES	10-427-1103	\$6,080	\$22,880	\$38,800	\$27,420	-29.3%
OVERTIME	10-427-1105	\$178,558	\$202,034	\$223,947	\$114,246	-49%
INDUSTRIAL INSURANCE	10-427-1201	\$67,561	\$75,534	\$88,381	\$132,029	49.4%
MEDICAL INSURANCE	10-427-1202	\$280,162	\$321,659	\$403,609	\$606,663	50.3%
FICA	10-427-1203	\$102,193	\$122,348	\$146,418	\$177,578	21.3%
ASRS	10-427-1204	\$5,231	\$6,588	\$7,208	\$17,791	146.8%
PSPRS	10-427-1206	\$136,266	\$278,763	\$189,999	\$227,567	19.8%
Total Fire Department:		\$1,973,054	\$2,449,780	\$2,749,580	\$3,372,594	22.7%
Total Personnel Expenses:		\$1,973,054	\$2,449,780	\$2,749,580	\$3,372,594	22.7%
Operating Expenses						
Fire Department						
OPERATING SUPPLIES	10-427-2101	\$29,191	\$24,795	\$30,000	\$30,000	0%
UNIFORM ALLOWANCE	10-427-2102	\$17,177	\$19,425	\$25,000	\$25,000	0%
RESCUE SUPPLIES	10-427-2104	\$2,252	\$4,620	\$7,000	\$7,000	0%
RESCUE EQUIPMENT	10-427-2106	\$1,566	\$5,903	\$7,000	\$7,000	0%
EQUIPMENT REPAIR/MAINTENANCE	10-427-2115	\$60,319	\$51,689	\$75,000	\$100,000	33.3%
OFFICE EQUIPMENT LEASES	10-427-2119	\$2,152	\$0	\$0	\$0	0%
TURNOUT REPLACEMENT	10-427-2226	\$15,549	\$19,495	\$20,000	\$25,000	25%
CELL PHONES	10-427-2402	\$9,628	\$8,843	\$12,000	\$12,000	0%
SAFETY SUPPLIES & EQUIP	10-427-2450	\$4,247	\$7,360	\$7,000	\$7,000	0%
FIRE TRAINING GROUNDS	10-427-2480	\$1,991	\$2,797	\$3,000	\$3,000	0%
CONTRACT SERVICES	10-427-2590	\$65,351	\$68,835	\$100,000	\$100,000	0%
MEDICAL SUPPLIES	10-427-2595	\$40,110	\$48,851	\$75,000	\$75,000	0%
INTERFACILITY TRANSPORT EXP	10-427-2600	\$1,797	\$2,049	\$4,000	\$5,000	25%
RADIO TOWER RENT	10-427-2650	\$6,213	\$5,898	\$6,550	\$7,000	6.9%
TRAVEL, MEALS AND SCHOOLS	10-427-2700	\$21,528	\$41,000	\$70,000	\$70,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-427-2804	\$4,159	\$4,435	\$5,000	\$5,000	0%
SCBA EQUIPMENT & CYLINDERS	10-427-2875	\$0	\$0	\$4,000	\$5,000	25%
FIRE HOSE REPLACEMENT	10-427-2900	\$8,102	\$6,507	\$7,000	\$7,000	0%
FIRE PREVENTION EDUCATION	10-427-2950	\$2,841	\$4,516	\$4,000	\$4,000	0%
Total Fire Department:		\$294,174	\$327,019	\$461,550	\$494,000	7%
Total Operating Expenses:		\$294,174	\$327,019	\$461,550	\$494,000	7%
Total Expense Objects:		\$2,267,228	\$2,776,800	\$3,211,130	\$3,866,594	20.4%

Golf



Jacob Hunter
Clubhouse Manager

Organizational Chart

Organizational Chart



Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
Golf						
463-Golf Course Clubhouse	9.53	9.96	9.95	9.75	10.80	1.05
468 Golf Maintenance	6.43	6.43	6.43	6.49	7.49	1.00
Golf Total	15.96	16.39	16.38	16.24	18.29	2.05

Department Description

PURPOSE

To ensure the Lake Powell National Golf Course is prepared, preserved, and maintained as a major asset of the City and to afford the opportunity to provide enjoyment to its members and guests.

DEPARTMENT DESCRIPTION

The City of Page owns and operates Lake Powell National Golf Course with 18 holes of championship golf and five sets of tees to accommodate all skill levels and a practice facility. In addition, the LPN clubhouse features the Mulligan's Pub and Patio, a full-service restaurant open daily. Lake Powell National is also a multi-use facility with the ability to host large events such as weddings, family gatherings, and business outings.

DEPARTMENTAL ACTIVITIES

- The Pro Shop is fully stocked for playing needs and offers brand-name merchandise.
- The Mulligan's Tavern and Patio provides lunch and bar facilities for those seeking food and beverages.
- The golf course exists for the benefit of those individuals desiring to play, learn or compete in the sport of golf.

FY 2025-26 PRIORITIES

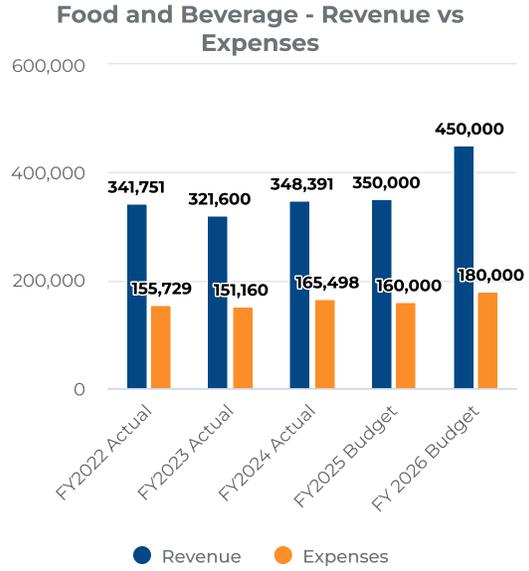
- Seek to increase revenue by 10% in all phases of the operation.
- Encourage and support junior golfers.
- Continue to improve playing conditions with a focus on more bunker renovations and turf improvements along the mesa's ridge.
- Promote LPN through regional advertising and social media.
- Staff support and retention.
- Maintain a good working relationship with all departments in the City including PUE. **Strategic Goal - Communication**
- Acquire and properly maintain a new golf cart fleet.
- Install new shade for our patio.
- Acquire new attachments for the Ventrac tractor to meet turf management needs.

FY 2024-25 MAJOR OBJECTIVE ACCOMPLISHMENTS

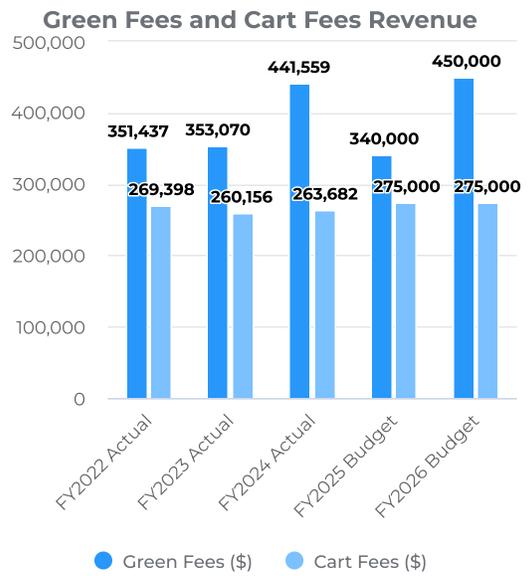
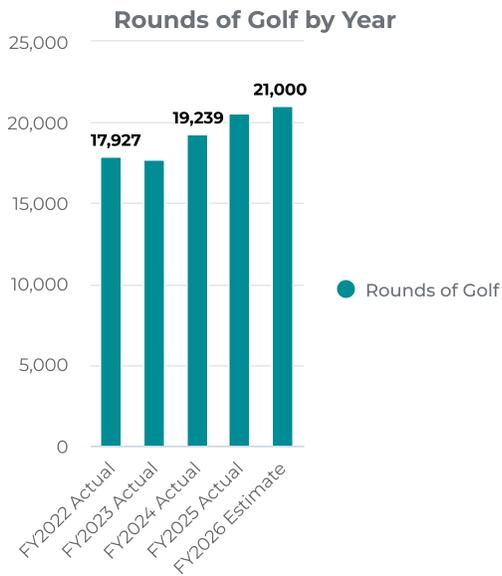
- Increased revenue by over 10%
- New course signage to go along with switching the nines to facilitate the demand to play the upper nine, resulting in better first tee control.
- Driving range project completed with an immediate positive impact on revenue.
- New clubhouse carpet and kitchen floor were installed.
- New outdoor lighting for the clubhouse was installed.
- Three bunkers were renovated.
- Ventrac Tractor was purchased.
- Course conditions and playability were improved.

Performance Measures

Lake Powell National Golf Course offers terrific views and challenging play for golfers at every skill level. Objective is to increase sales to be able to cover expenses.



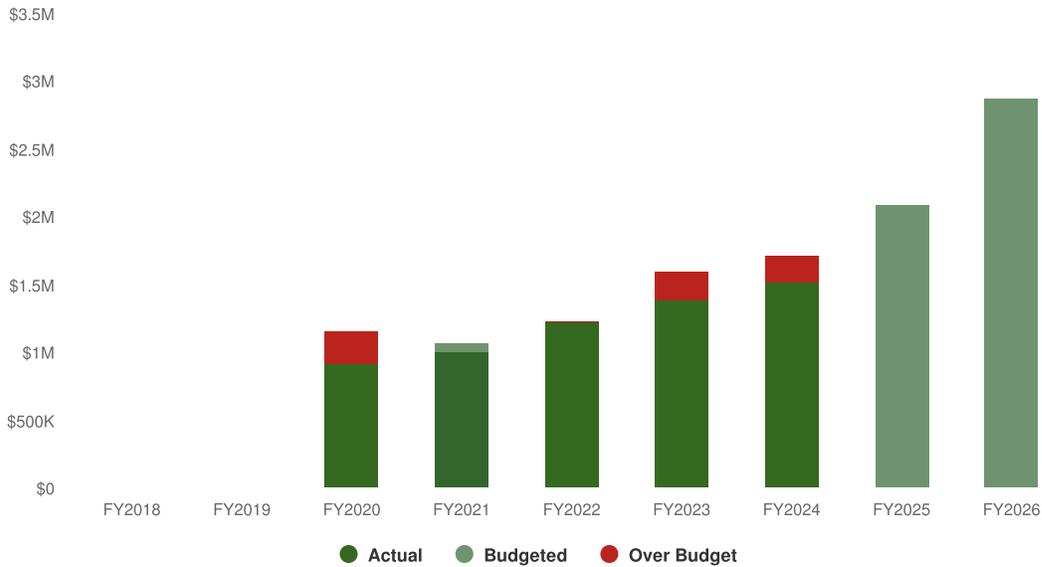
Performance Measures



Expenditures Summary

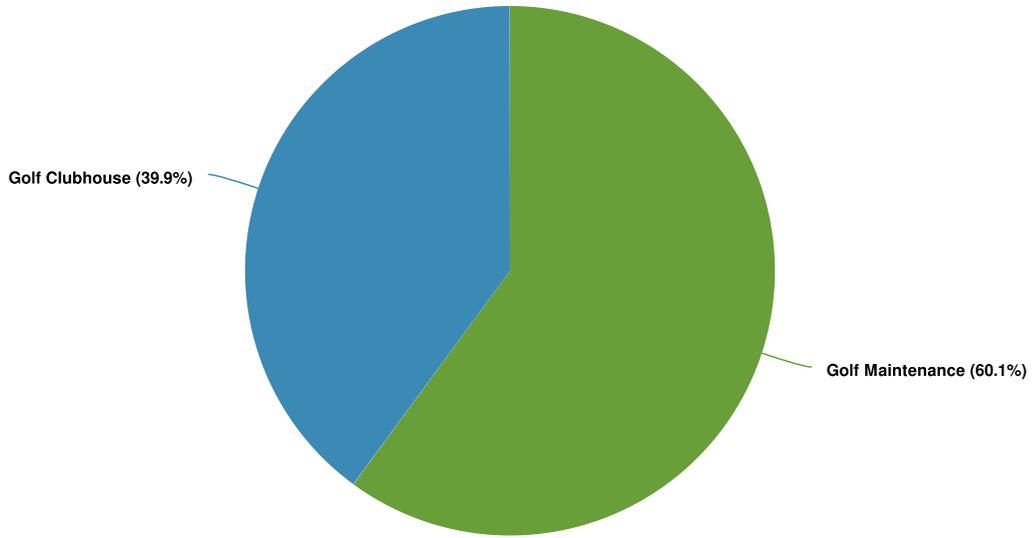
\$2,870,739 **\$775,240**
(37.00% vs. prior year)

Golf Proposed and Historical Budget vs. Actual

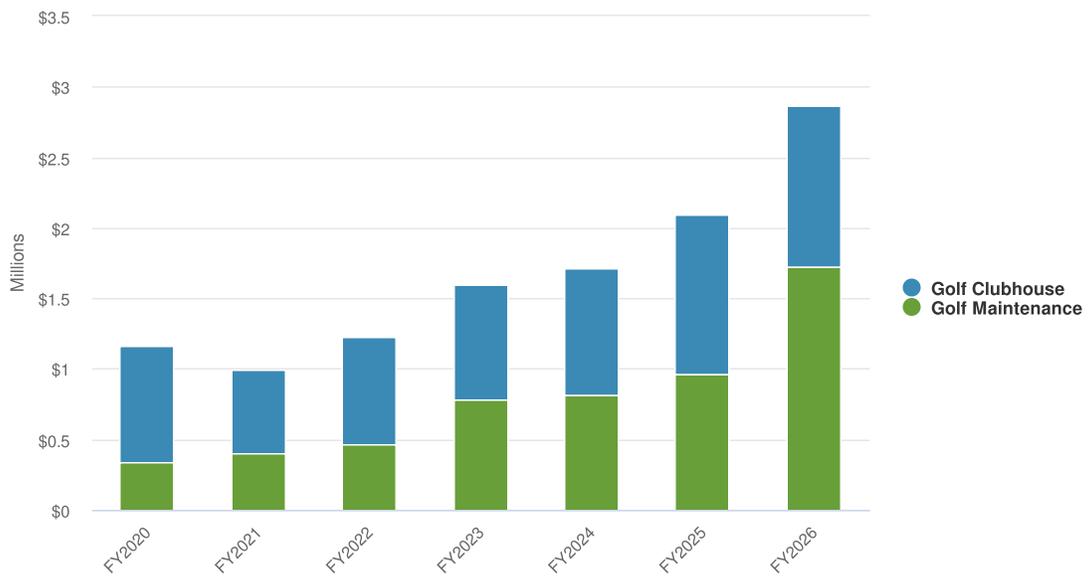


Expenditures by Function

Budgeted Expenditures by Function



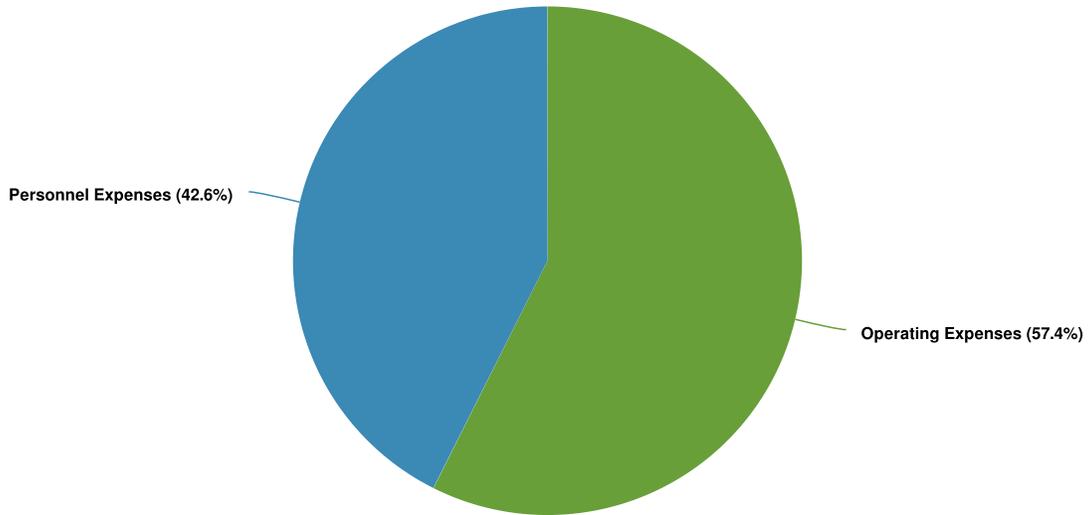
Budgeted and Historical Expenditures by Function



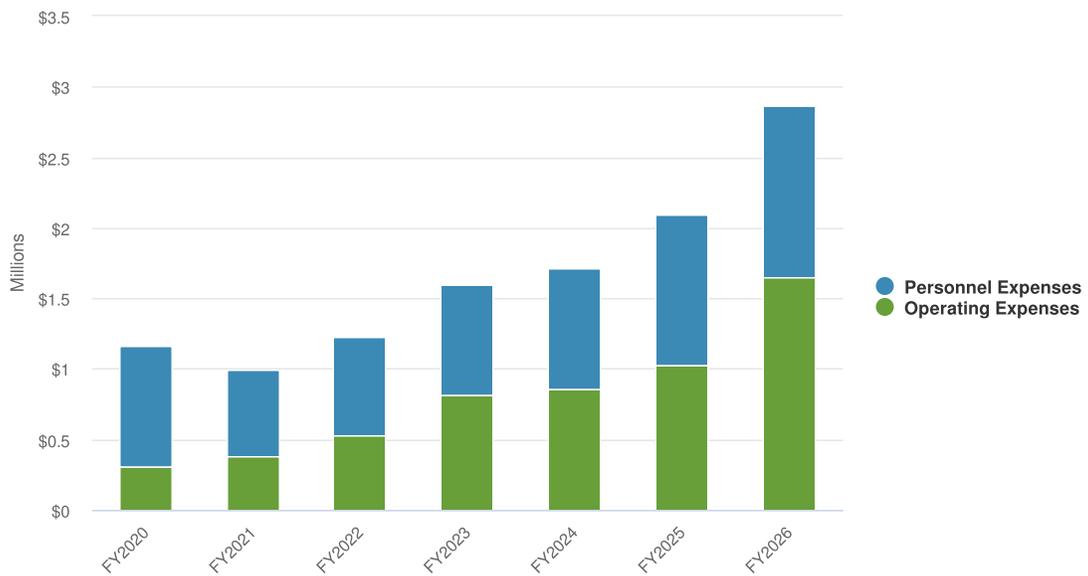
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expenditures					
Golf					
Golf Clubhouse					
Personnel Expenses	\$393,215	\$448,127	\$615,018	\$636,077	3.4%
Operating Expenses	\$411,655	\$455,268	\$518,229	\$510,136	-1.6%
Total Golf Clubhouse:	\$804,870	\$903,395	\$1,133,247	\$1,146,213	1.1%
Golf Maintenance					
Personnel Expenses	\$379,909	\$416,844	\$456,998	\$586,796	28.4%
Operating Expenses	\$407,719	\$397,632	\$505,254	\$1,137,730	125.2%
Total Golf Maintenance:	\$787,628	\$814,475	\$962,252	\$1,724,526	79.2%
Total Golf:	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739	37%
Total Expenditures:	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739	37%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expense Objects					
Personnel Expenses					
Golf Clubhouse	\$393,215	\$448,127	\$615,018	\$636,077	3.4%
Golf Maintenance	\$379,909	\$416,844	\$456,998	\$586,796	28.4%
Total Personnel Expenses:	\$773,124	\$864,971	\$1,072,015	\$1,222,873	14.1%
Operating Expenses					
Golf Clubhouse	\$411,655	\$455,268	\$518,229	\$510,136	-1.6%
Golf Maintenance	\$407,719	\$397,632	\$505,254	\$1,137,730	125.2%
Total Operating Expenses:	\$819,374	\$852,900	\$1,023,483	\$1,647,866	61%
Total Expense Objects:	\$1,592,498	\$1,717,870	\$2,095,499	\$2,870,739	37%

Golf Clubhouse

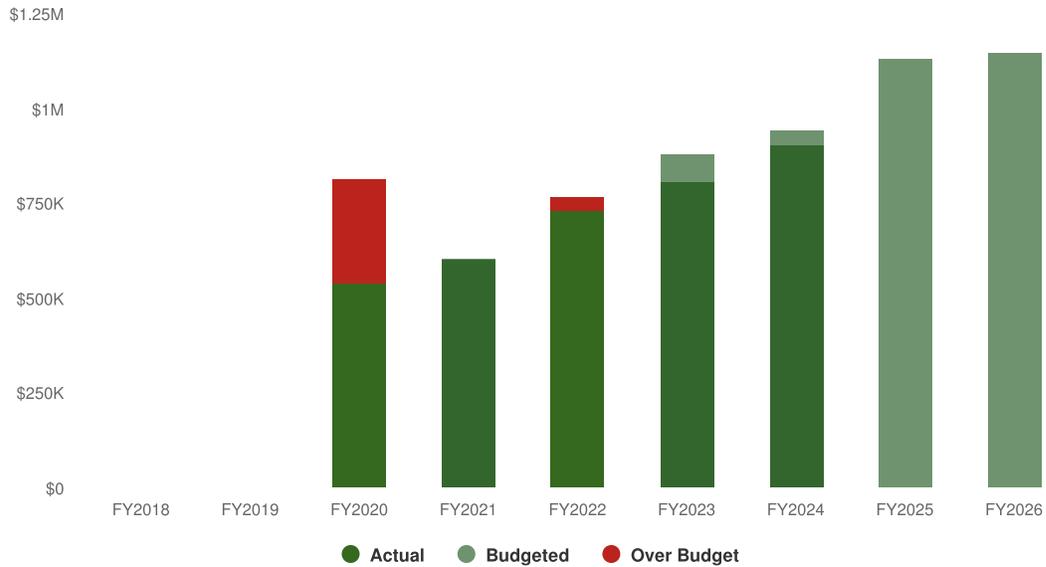
Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
463-Golf Course Clubhouse						
Bartender	0.00	0.00	0.00	0.00	2.00	2.00
Food Service Worker	2.00	3.00	3.00	3.00	0.00	-3.00
Golf Manager	1.00	1.00	1.00	1.00	1.00	0.00
Grill Cook	0.00	0.00	0.00	0.00	3.00	3.00
Kitchen Supervisor	0.00	0.00	0.00	1.00	0.00	-1.00
Pro Shop Associate	1.00	0.74	0.73	0.00	0.00	0.00
Pro Shop Lead	1.00	1.00	1.00	1.00	1.00	0.00
PT Cart Service	1.33	1.33	1.33	0.87	1.92	1.05
PT Food Service Worker	0.74	0.00	0.00	0.00	0.00	0.00
Seasonal Beverage Cart Service	0.00	0.43	0.43	0.00	0.00	0.00
Seasonal Cart Service	1.29	1.29	1.29	1.38	1.38	0.00
Seasonal Pro Shop Associate	1.17	1.17	1.17	1.50	0.50	-1.00
Totals	9.53	9.96	9.95	9.75	10.80	1.05

Expenditures Summary

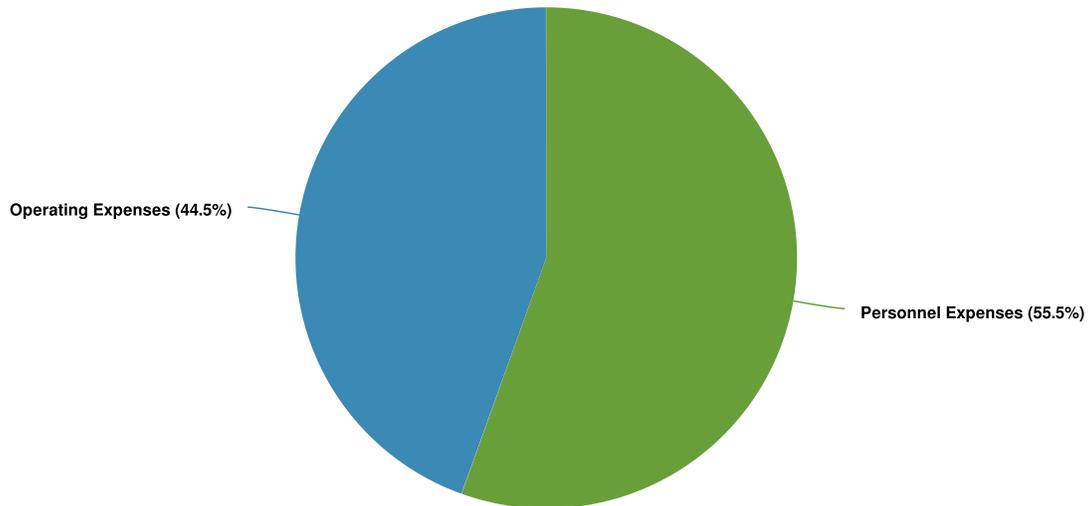
\$1,146,213 **\$12,966**
(1.14% vs. prior year)

Golf Clubhouse Proposed and Historical Budget vs. Actual

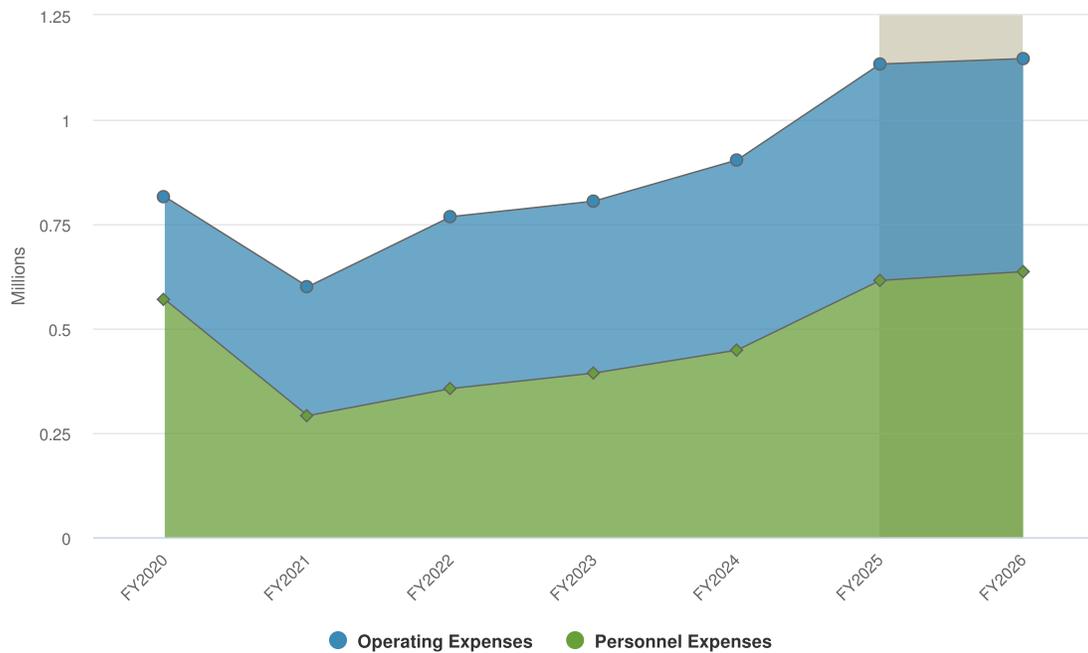


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase is ASRS due to change in positions that are required to pay into retirement.
- Golf Food & Beverage - Increased due to projected increases expected based on revenue projections.
- Bank Fees - Increase due to increase in bank fees
- Utilities - Decrease to match prior year expenses.
- Contract Services - Increase in costs and included audit service fees.
- Interest Expense - Decrease due to lease payments ending in Nov. 2025.
- Capital Leases - Decrease due to lease payments ending in Nov. 2025.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
SALARIES	55-463-1101	\$255,433	\$295,198	\$416,687	\$461,767	10.8%
OVERTIME	55-463-1105	\$5,170	\$9,385	\$6,714	\$10,000	48.9%
INDUSTRIAL INSURANCE	55-463-1201	\$5,743	\$6,303	\$13,353	\$9,166	-31.4%
MEDICAL INSURANCE	55-463-1202	\$59,005	\$67,371	\$106,189	\$77,493	-27%
FICA	55-463-1203	\$22,723	\$27,013	\$32,390	\$32,537	0.5%
ASRS	55-463-1204	\$45,142	\$42,858	\$39,684	\$45,114	13.7%
Total Personnel Expenses:		\$393,215	\$448,127	\$615,018	\$636,077	3.4%
Operating Expenses						
OFFICE SUPPLIES	55-463-2100	\$0	\$1	\$0	\$0	0%
OPERATING SUPPLIES	55-463-2101	\$8,828	\$5,238	\$5,000	\$12,100	142%
UNIFORM ALLOWANCE	55-463-2102	\$0	\$860	\$1,000	\$1,000	0%
EQUIPMENT REPAIR/MAINTENANCE	55-463-2115	\$715	\$3,254	\$2,000	\$2,000	0%
CLUBHOUSE EQUIPMENT	55-463-2120	\$390	\$10,896	\$10,000	\$10,000	0%
GOLF MERCHANDISE	55-463-2121	\$139,469	\$127,059	\$140,000	\$140,000	0%
GOLF FOOD & BEVERAGE	55-463-2122	\$151,160	\$165,498	\$160,000	\$180,000	12.5%
BUILDING REPAIR AND MAINT	55-463-2125	\$242	\$860	\$2,000	\$2,000	0%
CARTS REPAIRS AND MAINT	55-463-2126	\$0	\$0	\$4,000	\$4,000	0%
DRIVING RANGE EXPENSES	55-463-2127	\$3,136	\$5,690	\$5,000	\$5,000	0%
SPECIAL EVENT EXPENSES	55-463-2130	\$1,320	\$2,682	\$4,000	\$4,000	0%
BANK FEES	55-463-2215	\$34,432	\$44,847	\$40,000	\$45,000	12.5%
CELL PHONES	55-463-2402	\$664	\$660	\$660	\$660	0%
POSTAGE	55-463-2403	\$239	\$157	\$250	\$250	0%
UTILITIES	55-463-2404	\$33,440	\$46,198	\$51,000	\$40,000	-21.6%
CONTRACT SERVICES	55-463-2590	\$10,310	\$13,443	\$12,000	\$17,150	42.9%
TRAVEL, MEALS AND SCHOOLS	55-463-2700	\$232	\$110	\$2,500	\$2,500	0%
SUBSCRIPTIONS/MEMBERSHIPS	55-463-2804	\$1,946	\$2,898	\$2,500	\$2,500	0%
OVER/SHORT	55-463-2810	\$223	\$18	\$0	\$0	0%
PUBLICATIONS AND ADVERTISING	55-463-9601	\$5,880	\$9,280	\$20,000	\$20,000	0%
INTEREST EXPENSE	55-463-9896	\$12,774	\$10,691	\$8,354	\$2,985	-64.3%
CAPITAL LEASES	55-463-9902	\$6,255	\$4,927	\$47,966	\$18,991	-60.4%
Total Operating Expenses:		\$411,655	\$455,268	\$518,229	\$510,136	-1.6%
Total Expense Objects:		\$804,870	\$903,395	\$1,133,247	\$1,146,213	1.1%

Golf Maintenance

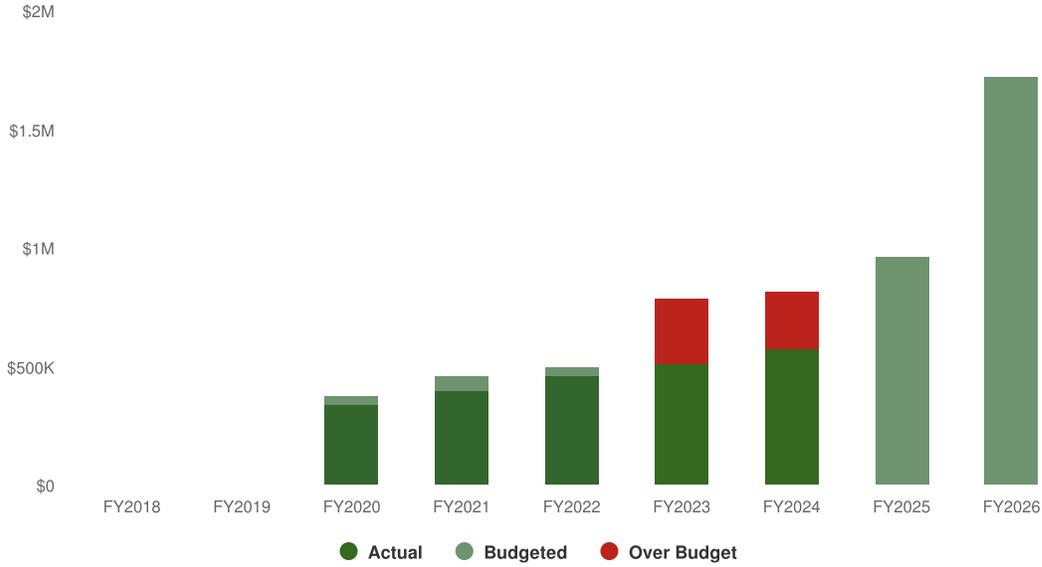
Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
468 Golf Maintenance						
Equipment Operator	2.00	2.00	2.00	2.00	2.00	0.00
Golf Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	1.00	0.00
Irrigation Tech I	1.00	1.00	1.00	1.00	1.00	0.00
Maintenance Worker	0.00	0.00	0.00	0.49	1.49	1.00
Pesticide Tech I	1.00	1.00	1.00	1.00	0.00	-1.00
Seasonal Equipment Operator	0.43	0.43	0.43	0.00	0.00	0.00
Superintendent	0.00	0.00	0.00	0.00	1.00	1.00
Totals	6.43	6.43	6.43	6.49	7.49	1.00

Expenditures Summary

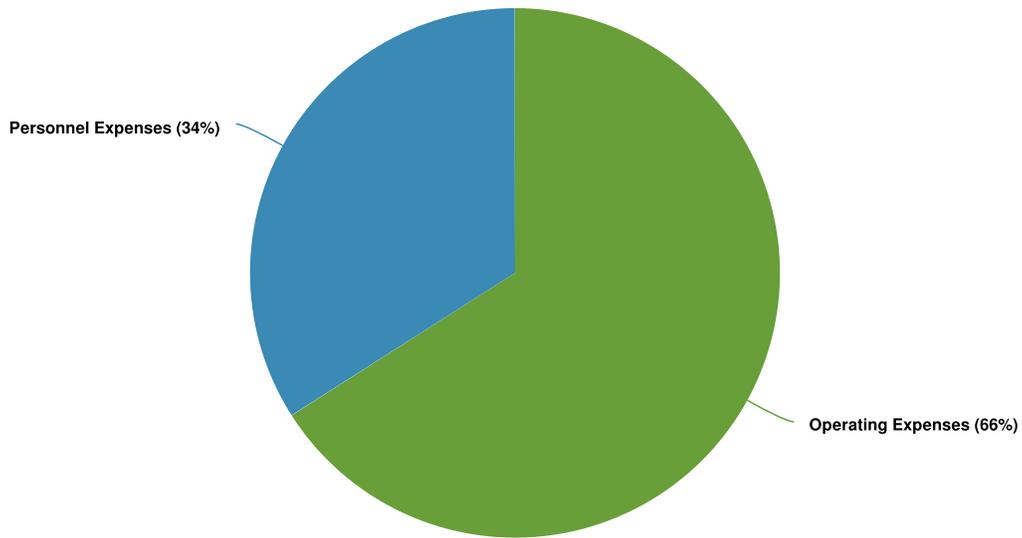
\$1,724,526 **\$762,274**
(79.22% vs. prior year)

Golf Maintenance Proposed and Historical Budget vs. Actual

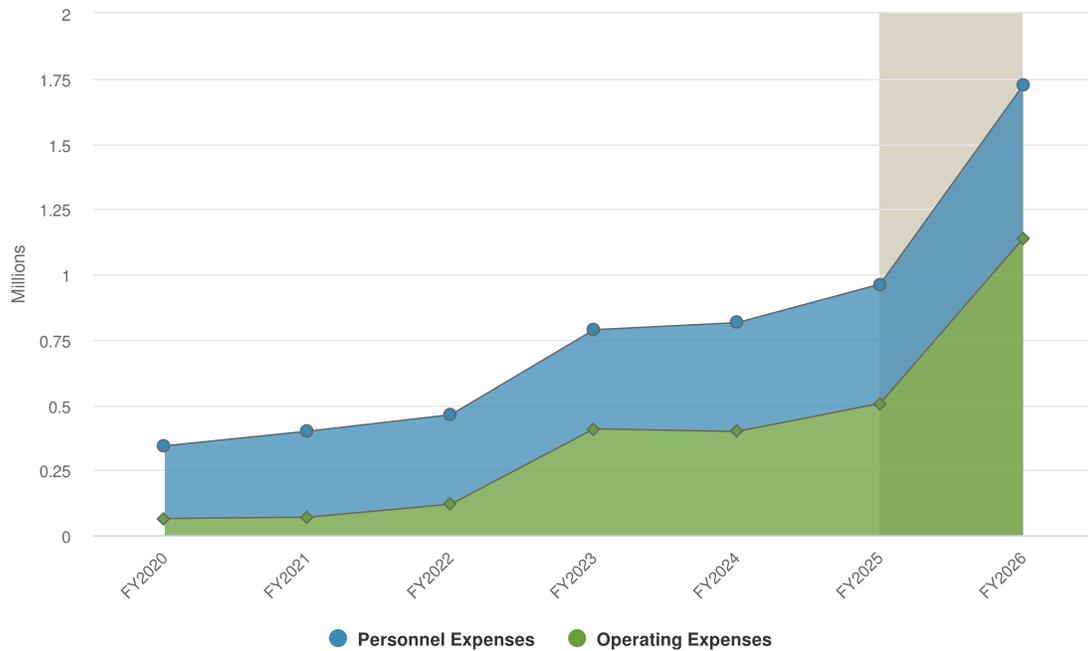


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increases due to adding 1 FTE and changes in responsibility.
- Cart Repairs & Maintenance - Increase to cover potential maintenance repair. We are purchasing instead of leasing new carts.
- Transfer to Capital Fund - Increase to cover the purchase of new carts out of the Capital Fund.
- Depreciation Expense - Increase due to auditor's direction to include depreciation in the budget.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
SALARIES	55-468-1101	\$249,408	\$273,583	\$310,877	\$395,036	27.1%
OVERTIME	55-468-1105	\$13,737	\$18,506	\$4,351	\$8,572	97%
INDUSTRIAL INSURANCE	55-468-1201	\$5,496	\$5,922	\$7,057	\$12,041	70.6%
MEDICAL INSURANCE	55-468-1202	\$59,732	\$62,409	\$74,532	\$96,351	29.3%
FICA	55-468-1203	\$19,505	\$21,768	\$24,115	\$30,151	25%
ASRS	55-468-1204	\$32,031	\$34,655	\$36,066	\$44,645	23.8%
Total Personnel Expenses:		\$379,909	\$416,844	\$456,998	\$586,796	28.4%
Operating Expenses						
OPERATING SUPPLIES	55-468-2101	\$1,726	\$2,754	\$2,000	\$2,000	0%
AGRICULTURAL	55-468-2103	\$28,419	\$17,448	\$40,000	\$50,000	25%
EQUIPMENT REPAIR/MAINTENANCE	55-468-2115	\$16,919	\$45,278	\$30,000	\$30,000	0%
BUILDING REPAIR AND MAINT	55-468-2125	\$0	\$0	\$1,000	\$1,000	0%
CART REPAIRS & MAINTENANCE	55-468-2126	\$41,542	\$2,119	\$0	\$5,000	N/A
MAINTENANCE SUPPLIES	55-468-2135	\$5,798	\$10,270	\$12,000	\$15,000	25%
CELL PHONES	55-468-2402	\$664	\$1,125	\$1,980	\$1,980	0%
UTILITIES	55-468-2404	\$12,379	\$10,925	\$15,680	\$12,000	-23.5%
CONTRACT SERVICES	55-468-2590	\$47	\$75	\$0	\$3,000	N/A
FUEL	55-468-2601	\$18,039	\$14,124	\$19,000	\$18,000	-5.3%
TRAVEL, MEALS AND SCHOOLS	55-468-2700	\$0	\$1,515	\$1,000	\$1,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	55-468-2804	\$820	\$875	\$750	\$750	0%
TRANSFERS TO CAPITAL FUND	55-468-9712	\$0	\$0	\$375,000	\$738,000	96.8%
CAPITAL LEASES	55-468-9902	\$1,267	\$7,434	\$6,797	\$0	-100%
INTEREST EXPENSE	55-468-9903	\$3,379	\$895	\$47	\$0	-100%
DEPRECIATION EXPENSE	55-500-9500	\$236,900	\$242,975	\$0	\$260,000	N/A
AMORTIZATION EXPENSE	55-500-9510	\$39,820	\$39,820	\$0	\$0	0%
Total Operating Expenses:		\$407,719	\$397,632	\$505,254	\$1,137,730	125.2%
Total Expense Objects:		\$787,628	\$814,475	\$962,252	\$1,724,526	79.2%

Horseshoe Bend



Debra Ketchersid
Fee Facility Manager

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
450-Horseshoe Bend						
Cashier	5.00	5.00	5.00	5.00	5.00	0.00
Director	0.75	0.00	0.00	0.00	0.00	0.00
Fee Facility Manager	1.00	1.00	1.00	1.00	1.00	0.00
Lead Cashier	2.00	2.00	2.00	2.00	2.00	0.00
Parking Lot Attendant	0.00	0.00	0.00	0.00	0.00	0.00
PT Cashier	0.98	3.73	3.67	4.38	4.38	0.00
Seasonal Parking Attendant	0.00	0.00	0.00	0.00	0.00	0.00
Trolley Driver	0.00	0.00	0.00	1.50	1.50	0.00
Totals	9.73	11.73	11.67	13.88	13.88	0.00

Department Description

PURPOSE

To ensure that all visitors that come to visit the overlook at Horseshoe Bend facility near Page, AZ experience this world-renowned view in a safe, memorable way with the highest level of customer satisfaction and professionalism. This facility is owned and operated by the City of Page.

DEPARTMENT DESCRIPTION

The Horseshoe Bend parking facility gives visitors to the landmark a friendly and knowledgeable greeting to the area, as well as a safe, orderly place to leave their cars while they enjoy the stunning vista. Cashiers at Horseshoe Bend are on-site from sunrise until sunset, 365 days a year, offering a touchpoint for visitors regarding not only the new-and-improved Horseshoe Bend Trail and Overlook, but many local Page and Northern Arizona / Southern Utah tourist destinations. Between customers, the 'cashiers' wear many hats, tending to a variety of basic daily maintenance and care-taking activities around the parking lot and fee booths, including weeding the grounds, painting buildings, removing graffiti, and dealing with the enormous volume of garbage and litter that tourist destinations inevitably attract. Our cashiers enjoy what they do and take pride in making this a beautiful area to enjoy.

DEPARTMENTAL ACTIVITIES

- The Department staffs the fee booths for visitors to Horseshoe Bend.
- Maintenance crews keep the facility clean, safe and the landscape cared for.
- Security Staff ensures the safety of all visitors in the parking lot and on the cityside of the trail.

FY 2026 PRIORITIES

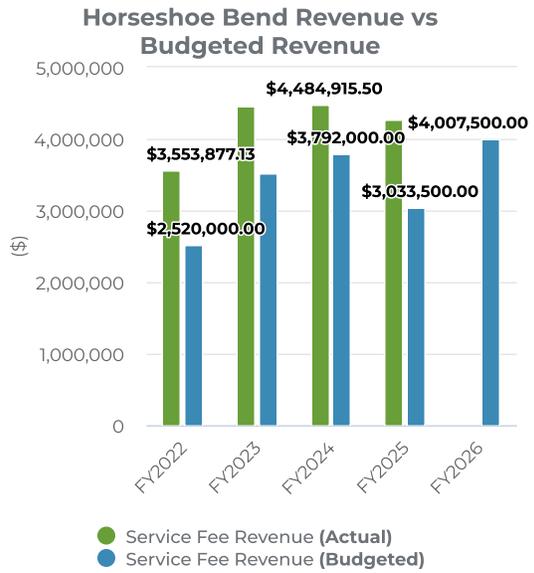
- Maintain a superb level of customer satisfaction. **Strategic Goal - Economic Development**
- Continue to ensure that the safety of guests and employees is the top priority. **Strategic Goal - Economic Development**
- Ensure that the facility is adequately staffed.
- Work to optimize sales for the City. Multi-tasking of staff to cover security, booths and cleanliness of the facility.
- Foster a relationship with the National Park System so that both entities may maximize their joint efforts for the enjoyment of all visitors. **Strategic Goal - Communication**
- Work on installation of windows in booths – smaller window openings in each booth. Cash handling safety, control of temps in booths, and a better working environment for staff.
- Completed the new shade structure for visitors to sit and rest or wait under when hot outside.
- NPS is working on an old trail restoration project, planting native plants and cacti. We continue to help when we can.
- Keep trash and debris off HWY 89 north from the HSB entry to Junction of HWY 98 and south of HSB entry to the white safety cones.
- Keep the parking lot free of trash and weeds, which is an ongoing project.
- Work towards the completion of the final Horseshoe Bend Phase 3. **Strategic Goal - Economic Development**
- Complete an astronomy area for star gazing. **Strategic Goal - Economic Development**
- Install a carport for emergency vehicle storage.

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Provide a lunchroom for employees onsite.
- Upgraded windows to keep the booths warm and cool.
- Created an area for star-gazing only with a fence. For star-gazing events black curtains are hung on the fence to keep vehicle lights from hitting the telescopes.
- Replaced entry signs and updated the new electrical gate for the front entrance.
- Completed capital purchases of new gators and a truck for moving trash, supplies and responding to emergencies.
- Installed an information board at the trail head.
- Speed bumps replaced to help control speed at safe levels.

Performance Measures

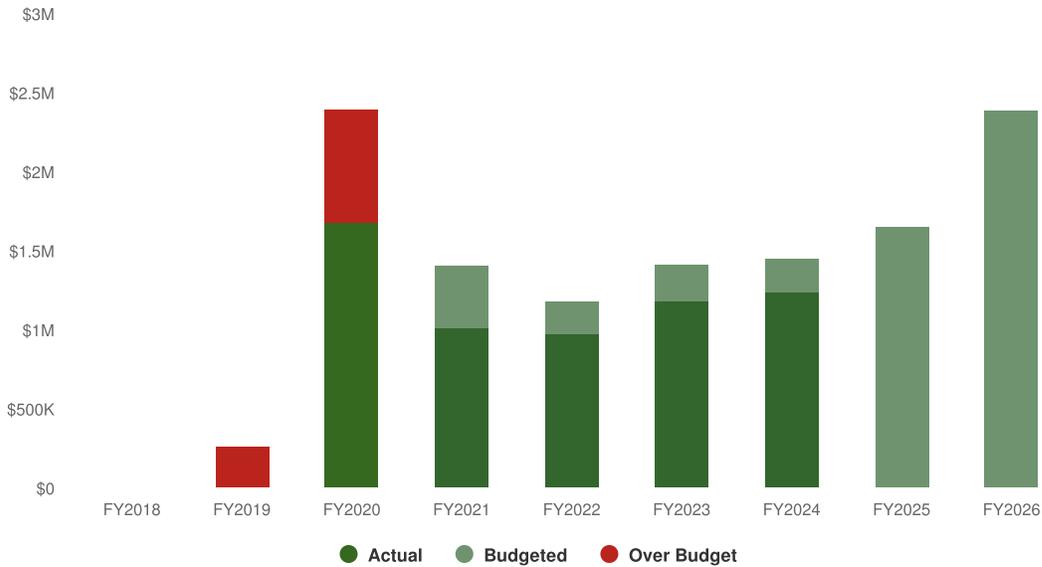
Revenues generated from the Horseshoe Bend parking lot are used to maintain the facility, cover personnel costs, and repay loans to the General Fund and Capital Fund to build and start up the facility. The goal is to build the fund balance to continue park improvements for visitors and locals to enjoy the outdoors.



Expenditures Summary

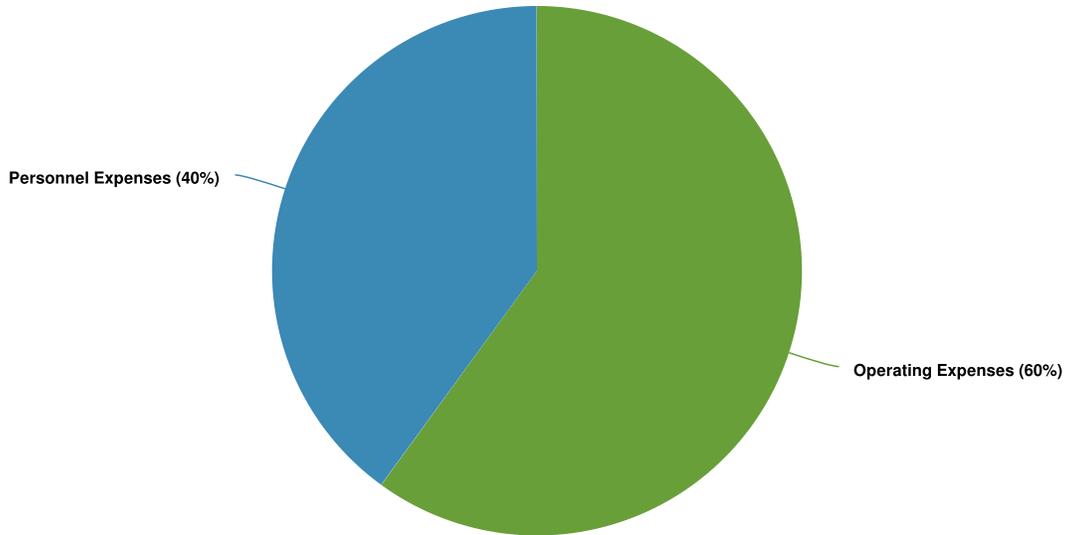
\$2,389,131 **\$742,340**
(45.08% vs. prior year)

Horseshoe Bend Proposed and Historical Budget vs. Actual

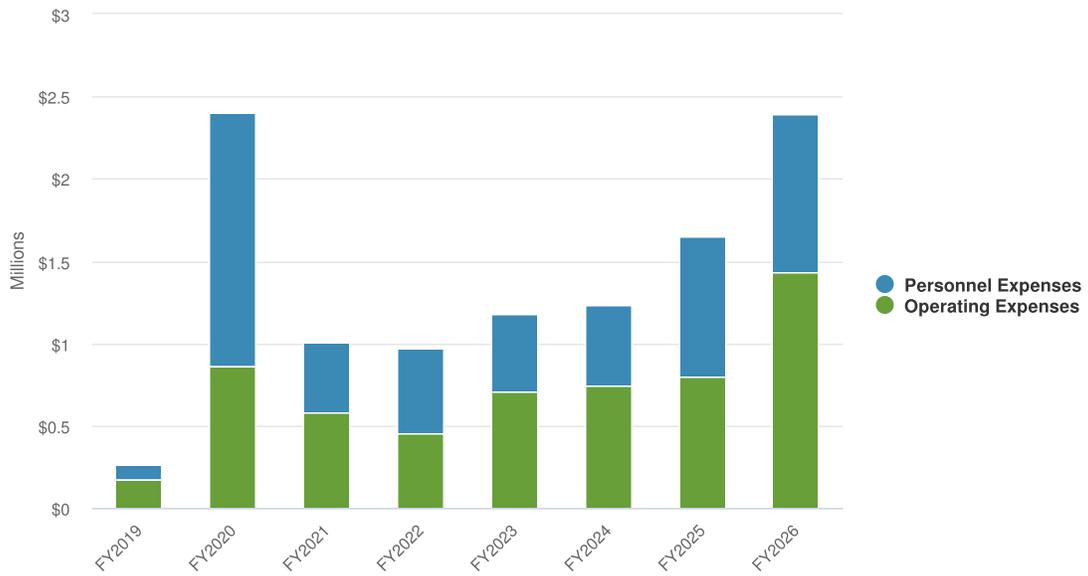


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase for added FTEs.
- Operating Supplies - Increase due to increase in cost of supplies and including possible longevity bonuses.
- Bank Fees - Increase in credit card and bank fees.
- Utilities - Increase in cost and use of utilities.
- Marketing & Promotions - Increase as Horseshoe Bend fund will now cover costs for any Horseshoe Bend related marketing.
- Publications and Advertising - Increase to cover increase in printer cartridge costs.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Horseshoe Bend						
SALARIES	45-450-1101	\$349,091	\$359,608	\$593,576	\$676,926	14%
OVERTIME	45-450-1105	\$9,807	\$12,741	\$3,274	\$10,000	205.4%
INDUSTRIAL INSURANCE	45-450-1201	\$5,829	\$5,239	\$8,731	\$11,986	37.3%
MEDICAL INSURANCE	45-450-1202	\$80,041	\$65,281	\$141,635	\$125,115	-11.7%
FICA	45-450-1203	\$26,425	\$27,233	\$39,142	\$51,785	32.3%
ASRS	45-450-1204	-\$241	\$21,926	\$61,127	\$79,419	29.9%
Total Horseshoe Bend:		\$470,952	\$492,028	\$847,486	\$955,231	12.7%
Total Personnel Expenses:		\$470,952	\$492,028	\$847,486	\$955,231	12.7%
Operating Expenses						
Horseshoe Bend						
OPERATING SUPPLIES	45-450-2101	\$24,407	\$15,068	\$24,970	\$31,800	27.4%
UNIFORM ALLOWANCE	45-450-2102	\$4,110	\$9,083	\$6,500	\$10,000	53.8%
JANITORIAL SUPPLIES	45-450-2110	\$1,266	\$1,579	\$5,500	\$6,800	23.6%
EQUIPMENT REPAIR/MAINTENANCE	45-450-2115	\$8,805	\$9,087	\$8,500	\$11,500	35.3%
WATER EXPENSES	45-450-2122	\$908	\$777	\$2,700	\$2,850	5.6%
RETAIL EXPENSES	45-450-2123	\$1,960	\$1,100	\$5,600	\$4,000	-28.6%
BANK FEES	45-450-2215	\$68,731	\$84,395	\$80,000	\$90,000	12.5%
CELL PHONES	45-450-2402	\$863	\$1,130	\$660	\$1,800	172.7%
UTILITIES	45-450-2404	\$12,893	\$16,953	\$19,500	\$25,000	28.2%
MARKETING & PROMOTION	45-450-2540				\$500,000	N/A
CONTRACT SERVICES	45-450-2590	\$264,751	\$267,096	\$390,000	\$485,150	24.4%
FUEL	45-450-2601	\$1,977	\$2,120	\$6,000	\$4,800	-20%
TRAVEL, MEALS AND SCHOOLS	45-450-2700	\$350	\$1,411	\$1,225	\$2,000	63.3%
OVER AND SHORT	45-450-2803	\$429	\$285	\$150	\$200	33.3%
FACILITIES MAINTENANCE	45-450-2850	\$27,976	\$45,900	\$63,000	\$68,000	7.9%
DEPRECIATION EXPENSE	45-450-9500	\$132,961	\$118,433	\$135,000	\$135,000	0%
PUBLICATIONS AND ADVERTISING	45-450-9601	\$44,041	\$54,841	\$50,000	\$55,000	10%
INTEREST EXPENSE	45-450-9850	\$110,606	\$55,078	\$0	\$0	0%
LOSS/GAIN ON DISPOSAL OF ASSET	45-450-9975		\$58,384		\$0	N/A
Total Horseshoe Bend:		\$707,034	\$742,721	\$799,305	\$1,433,900	79.4%
Total Operating Expenses:		\$707,034	\$742,721	\$799,305	\$1,433,900	79.4%
Total Expense Objects:		\$1,177,986	\$1,234,749	\$1,646,791	\$2,389,131	45.1%

Human Resource/Risk Management



Rachell French
Human Resource/Risk Director

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
441 Human Resources						
HR Assistant	0.00	1.00	1.00	1.00	1.00	0.00
HR/RISK Director	0.00	1.00	1.00	1.00	1.00	0.00
HR/RISK Manager	1.00	0.00	0.00	0.00	0.00	0.00
Totals	1.00	2.00	2.00	2.00	2.00	0.00

Department Description

PURPOSE

To optimize the City's largest asset by recruiting, developing, and retaining a workforce that achieves the mission and goals of the organization. To protect the City's assets against accidental loss in a fiscally responsible manner.

DEPARTMENT DESCRIPTION

Human Resources is committed to providing exceptional customer service to all City employees and applicants in all aspects of hiring, retirement, compensation, training, and employee relations. The department provides guidance to all City employees on current policies, proposes new policies as necessary, and ensures compliance with all federal and state employment laws. Risk Management protects the City from financial loss outside of the control of the governing body through risk analysis, safety training and education, and other loss control measures.

DEPARTMENTAL ACTIVITIES

- Collaborate with all City departments in the identification of present and future staffing needs.
- Comply with applicable laws and best practices regarding the management, retention, and disposal of its human resources records.
- Establish new classification and salaries while also reviewing existing classifications to determine appropriate placement within City departments.
- Assist with establishing and maintaining effective work relationships that contribute to the overall satisfaction, productivity, motivation, and morale of our workforce.
- Partner with the Strategic Planning Teams, elected officials, and department directors to develop effective training programs for our organization that align with the City's strategic goals and objectives.
- Provide and review quality health insurance, retirement, and voluntary benefits to City employees in a fiscally responsible manner at the lowest possible cost to the City and our employees.
- Review and renew public, property, workers' compensation, general liability, and health insurance policies.
- Promote employee safety on the job and utilize safety standards designed to minimize accident-related losses.

FY2026 Priorities

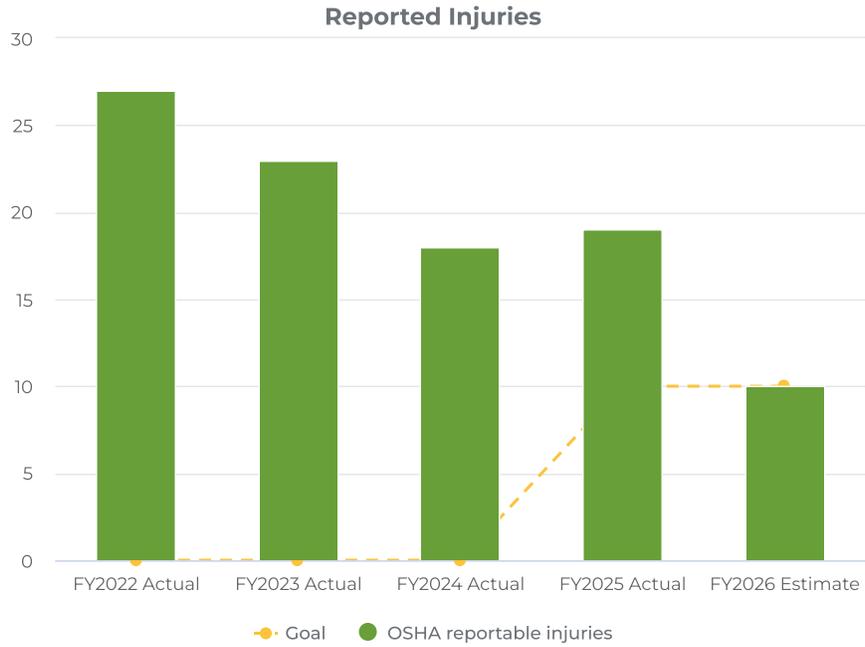
- Complete HR Audit.
- Total Reward Statements created and distributed to all staff.
- Employee training that encourages safety, confidence, and positive impact on departments. **Strategic Goal - Communication**

FY2025 Major Objectives Accomplished

- Completion and implementation of Compensation & Classification Study.
- Implemented a step program for sworn officers.
- Leadership training with Alyson Van Hooser was completed with all management and director staff.

Performance Measures

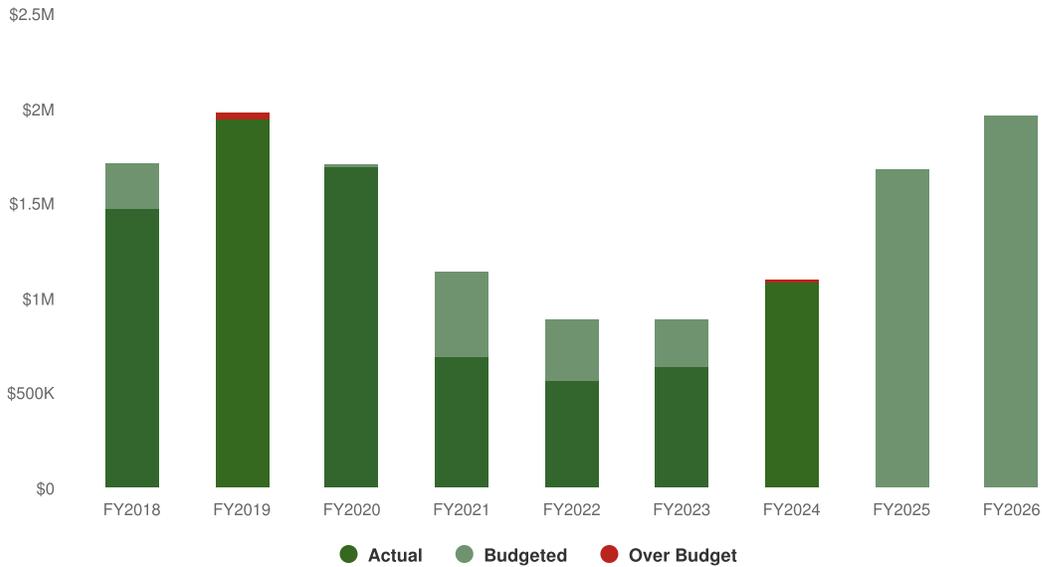
Establish, administer, and effectively communicate sound policies, rules and practices that treat employees with dignity while maintaining City compliance with employment and labor laws, and City policies.



Expenditures Summary

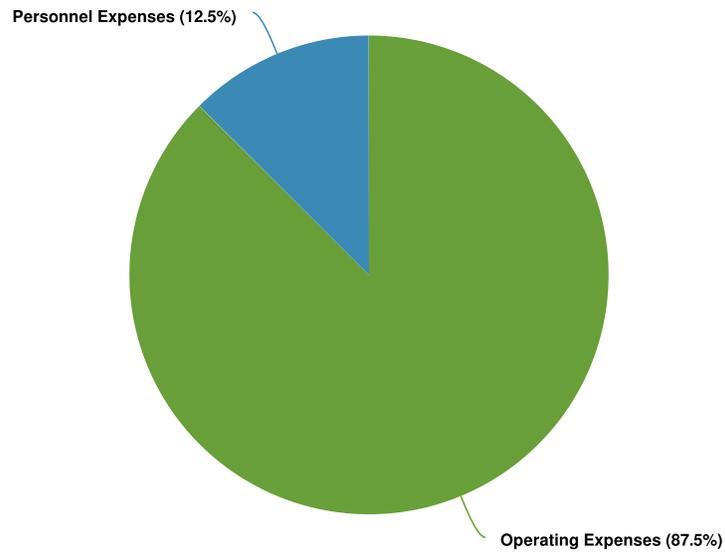
\$1,968,789 **\$289,958**
(17.27% vs. prior year)

Human Resource/Risk Management Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase in pay and Cost of Living increase.
- Contract Services - Increase for potential legal services for employment issues.
- Recruitment & Retention - Increase to cover potential longevity bonuses.
- Personnel Compensation - Increase for potential pay increase given by Council for Appointed positions.
- Class & Compensation Study - Decrease due to study being completed in FY2025.
- Liability & Property Insurance - Increase 10-15% expected and large increase for airport insurance expected.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Human Resource/Risk Management						
SALARIES	10-441-1101	\$117,491	\$140,818	\$151,779	\$176,774	16.5%
OVERTIME	10-441-1105	\$53	\$18	\$504	\$0	-100%
INDUSTRIAL INSURANCE	10-441-1201	\$340	\$355	\$410	\$468	14.1%
MEDICAL INSURANCE	10-441-1202	\$29,738	\$31,988	\$32,916	\$34,511	4.8%
FICA	10-441-1203	\$10,921	\$24,498	\$11,650	\$13,523	16.1%
ASRS	10-441-1204	\$14,729	\$20,615	\$18,685	\$21,213	13.5%
Total Human Resource/Risk Management:		\$173,273	\$218,291	\$215,943	\$246,489	14.1%
Total Personnel Expenses:		\$173,273	\$218,291	\$215,943	\$246,489	14.1%
Operating Expenses						
Human Resource/Risk Management						
OPERATING SUPPLIES	10-441-2101	\$5,348	\$2,146	\$2,000	\$2,000	0%
CELL PHONES	10-441-2402	\$611	\$666	\$780	\$550	-29.5%
CONTRACT SERVICES	10-441-2590	\$31,486	\$46,217	\$5,000	\$10,000	100%
TRAVEL, MEALS AND SCHOOLS	10-441-2700	\$2,340	\$5,416	\$5,000	\$5,000	0%
RECRUITMENT & RETENTION	10-441-2703	\$3,834	\$14,339	\$62,000	\$148,000	138.7%
EMPLOYEE TRAINING	10-441-2704	\$9,116	\$27,139	\$40,000	\$40,000	0%
BACKGROUND/PRE-EMPLOYMENT	10-441-2750	\$2,551	\$5,625	\$6,000	\$6,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-441-2804	\$749	\$449	\$600	\$600	0%
EMPLOYEE PROGRAMS	10-441-2809	\$38,162	\$51,483	\$60,000	\$60,000	0%
EMPLOYEE SAFETY	10-441-2815	\$22,371	\$24,465	\$29,000	\$30,000	3.4%
RISK MANAGEMENT	10-441-2816	\$26,394	\$377,059	\$30,000	\$30,000	0%
UNEMPLOYMENT INSURANCE-CITY	10-441-2820	\$9,000	\$8,846	\$8,000	\$8,000	0%
PERSONNEL COMPENSATION	10-441-2830	\$0	\$0	\$56,000	\$62,000	10.7%
RETIREMENT/LEAVE BENEFIT DISB	10-441-2835	\$121,431	\$191,123	\$395,000	\$395,000	0%
CLASS & COMPENSATION STUDY	10-441-2840	\$0	\$0	\$100,000	\$0	-100%
PUBLICATIONS AND ADVERTISING	10-441-9601	\$0	\$0	\$2,500	\$0	-100%
LIABILITY & PROPERTY INSURANCE	10-441-9850	\$193,678	\$127,621	\$661,008	\$925,150	40%
Total Human Resource/Risk Management:		\$467,072	\$882,595	\$1,462,888	\$1,722,300	17.7%
Total Operating Expenses:		\$467,072	\$882,595	\$1,462,888	\$1,722,300	17.7%
Total Expense Objects:		\$640,345	\$1,100,886	\$1,678,831	\$1,968,789	17.3%

Information Technology



Kane Scott
Information Technology Director

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
455 Information Tech						
It Director	1.00	1.00	1.00	1.00	1.00	0.00
It Specialist	1.00	1.00	2.00	2.00	2.00	0.00
It Support	0.00	1.00	0.00	0.00	0.00	0.00
It Technician	1.00	1.00	1.00	1.00	1.00	0.00
Totals	3.00	4.00	4.00	4.00	4.00	0.00

Department Description

PURPOSE

To empower the City to be successful by providing and managing reliable state-of-the-art technologies.

DEPARTMENT DESCRIPTION

The Information Technology Department partners with city departments to support and manage the municipality's communication systems, internal and external web services, computer hardware and software, and programming services. Our goal is to enhance the City's operational efficiency and effectiveness while delivering cost-effective solutions.

DEPARTMENTAL ACTIVITIES

- **Application Development & Support Services**
- Promote and lead the seamless integration of technology into the City's mission through strategic planning, programming, training, consulting, and comprehensive support activities.
- **Infrastructure Development & Support Services**
- Facilitate the implementation, development, enhancement, and support of systems. Develop, improve, and manage the City's enterprise networks to ensure high-speed, transparent, and highly functional connectivity among all information resources.
- **Administration**
- Facilitate the collection, storage, security, and integrity of electronic data while ensuring appropriate access. Develop and maintain highly effective, reliable, secure, and innovative information systems to support both administrative and research functions.

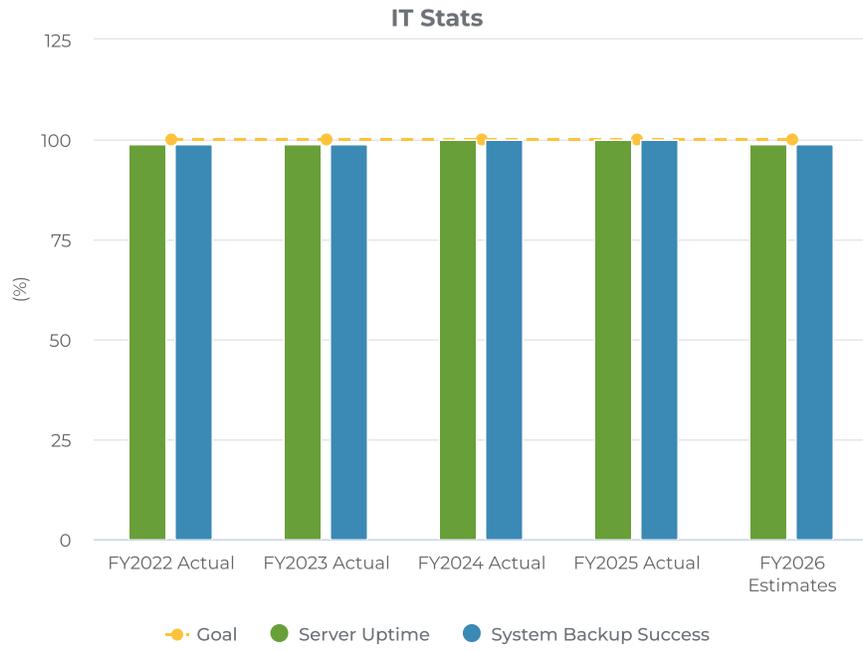
FY 2026 Priorities

- Public Works
 - New Office Wiring
 - Cameras and Access Control
- Website Management **Strategic Goal - Communication**
 - Search Engine Optimization
 - Server Enhancement
 - Accessibility
- Citywide PC Renewal
- Golf Course Driving Range Connectivity
- Court Security and Access Control

FY 2025 Major Objectives Accomplished

- Library External Cameras
- Fiber to all city buildings
- Police Spillman Update
 - New Server
 - Latest Version of Application
- Lumen Services Audit
- Website Management
 - horseshoebend.co
 - Search Engine Optimization
 - Server Enhancement
 - Accessibility

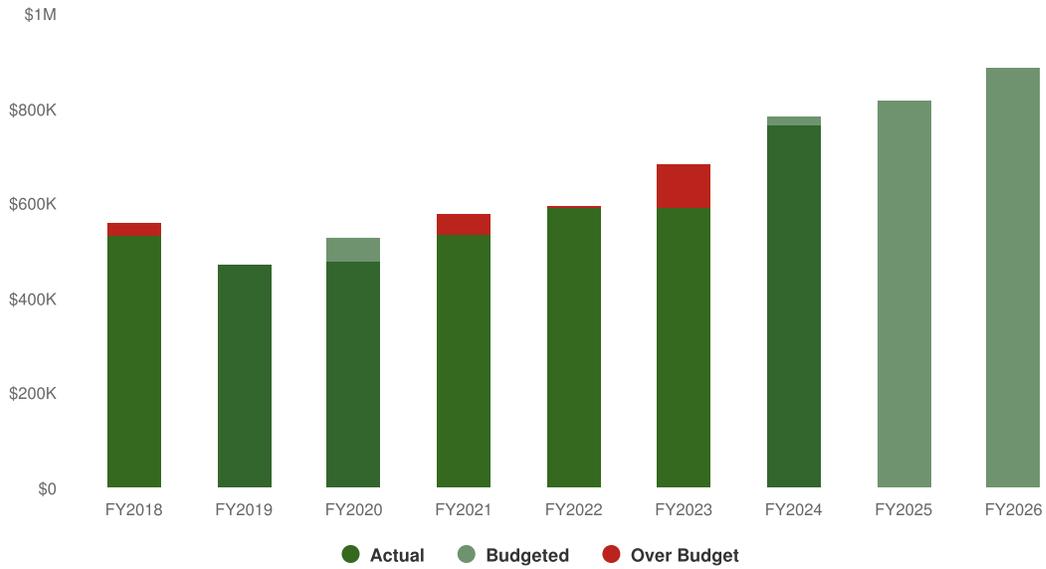
Performance Measures



Expenditures Summary

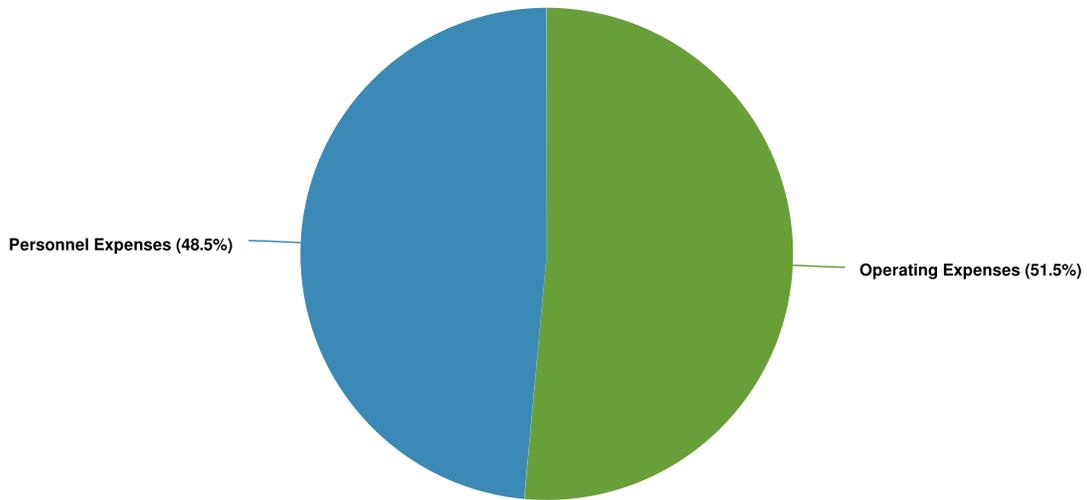
\$887,813 **\$70,768**
(8.66% vs. prior year)

Information Technology Proposed and Historical Budget vs. Actual

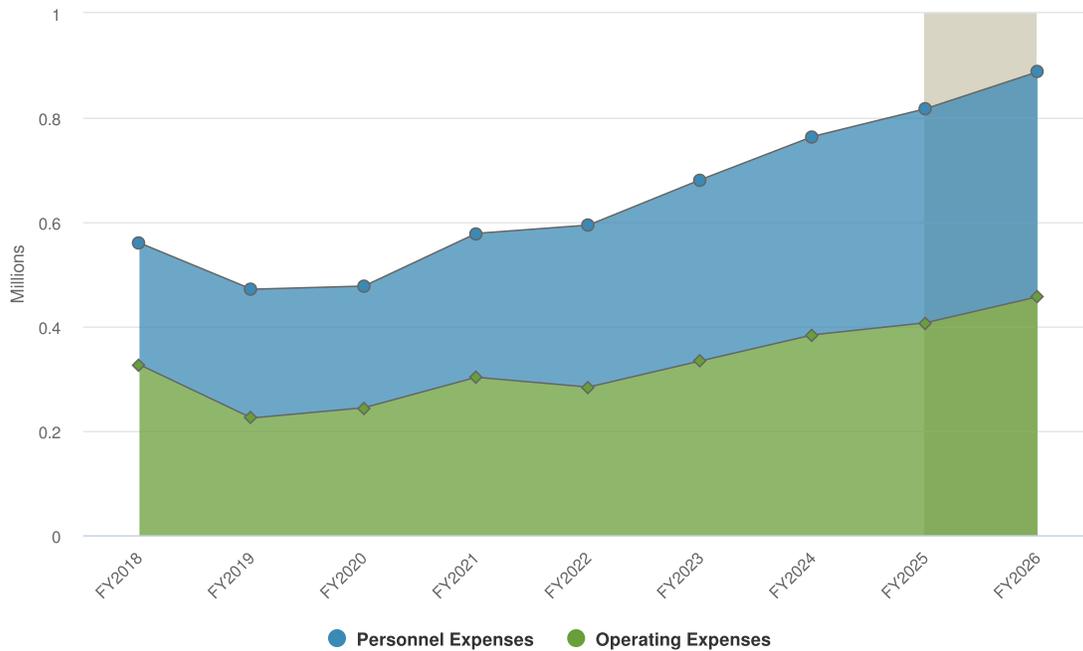


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Decrease in Medical Insurance due to changes in chosen medical benefits.
- Software Licensing - Increase due to new 3 new systems added and increase in costs.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Information Technology						
SALARIES	10-455-1101	\$245,188	\$274,211	\$297,205	\$321,000	8%
OVERTIME	10-455-1105	\$202	\$1,223	\$1,119	\$1,000	-10.7%
INDUSTRIAL INSURANCE	10-455-1201	\$688	\$697	\$802	\$849	5.8%
MEDICAL INSURANCE	10-455-1202	\$53,572	\$49,976	\$51,487	\$44,992	-12.6%
FICA	10-455-1203	\$17,631	\$20,001	\$22,822	\$24,557	7.6%
ASRS	10-455-1204	\$29,936	\$34,035	\$36,604	\$38,520	5.2%
Total Information Technology:		\$347,217	\$380,143	\$410,040	\$430,918	5.1%
Total Personnel Expenses:		\$347,217	\$380,143	\$410,040	\$430,918	5.1%
Operating Expenses						
Information Technology						
OPERATING SUPPLIES	10-455-2101	\$4,974	\$2,836	\$2,000	\$3,000	50%
EQUIPMENT REPAIR AND UPGRADES	10-455-2115	\$43,251	\$57,427	\$46,000	\$46,000	0%
SOFTWARE LICENSING	10-455-2265	\$255,314	\$272,722	\$310,805	\$357,955	15.2%
CELL PHONES	10-455-2402	\$1,554	\$1,980	\$2,700	\$2,640	-2.2%
UTILITIES	10-455-2404	\$8,216	\$21,378	\$23,000	\$23,000	0%
CONTRACT SERVICES	10-455-2590	\$19,259	\$26,967	\$19,500	\$21,300	9.2%
TRAVEL, MEALS AND SCHOOLS	10-455-2700	\$1,586	\$755	\$3,000	\$3,000	0%
Total Information Technology:		\$334,155	\$384,066	\$407,005	\$456,895	12.3%
Total Operating Expenses:		\$334,155	\$384,066	\$407,005	\$456,895	12.3%
Total Expense Objects:		\$681,371	\$764,209	\$817,045	\$887,813	8.7%

Library



Debbie Winlock
Library Manager

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
444 Library						
Admin Assistant - GRANT FUNDED	0.00	0.00	0.00	0.00	1.00	1.00
Children's Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Children's Library Aide	0.00	0.00	0.00	1.00	1.00	0.00
Circulation Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Supervisor	0.00	1.00	1.00	1.00	1.00	0.00
General Utility Worker	0.00	0.00	0.00	1.00	1.00	0.00
Library Aide	0.74	1.35	1.35	0.00	0.00	0.00
Library Assistant	1.00	1.00	2.00	2.00	2.00	0.00
Library Manager	1.00	1.00	1.00	1.00	1.00	0.00
Library Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Outreach - GRANT FUNDED	0.00	0.00	0.00	0.00	1.00	1.00
Reference Librarian	1.00	1.00	1.00	1.00	1.00	0.00
Summer Reading Program Aides	0.00	0.00	0.00	0.34	0.34	0.00
Totals	7.74	9.35	10.35	11.34	13.34	2.00

Department Description

PURPOSE

We aim to foster a lifelong passion for reading, learning, and literacy. Our library endeavors to offer excellent resources, programs, support, and a conducive environment for exploring, discovering, relaxing, contemplating, discussing, planning, and connecting.

DEPARTMENT DESCRIPTION

The Library is dedicated to the assembly, preservation, and organization of resources from all types of media in a learning and recreational center serving all residents and visitors. It offers each patron an opportunity to seek knowledge, pleasure, personal betterment, and quiet reflection in surroundings dedicated to the pursuit of enlightenment.

DEPARTMENTAL ACTIVITIES

- Programs for All Ages
- Community Outreach
- Partnership Development
- Technology Access and Support
- Resource Accessibility
- Lifelong Learning and Enrichment
- Digital Literacy and Training
- Reader's Advisory and Reference Services
- Facility Use and Safe Space

GOALS & OBJECTIVES

To strengthen and enhance public library services for residents of the City of Page, Coconino County, Navajo Nation, and neighboring rural communities.

Access and Outreach - Ensure equitable access to library services for all community members, both on-site and remotely.

Technology and Digital Services - Leverage technology to improve access, efficiency, and user experience.

Facilities and Infrastructure - Provide modern, flexible, and sustainable spaces to support learning, collaboration, and creativity.

Staff Development and Cross-Training - Build a well-rounded, knowledgeable team prepared to meet the evolving needs of library users.

FY 2025-26 PRIORITIES

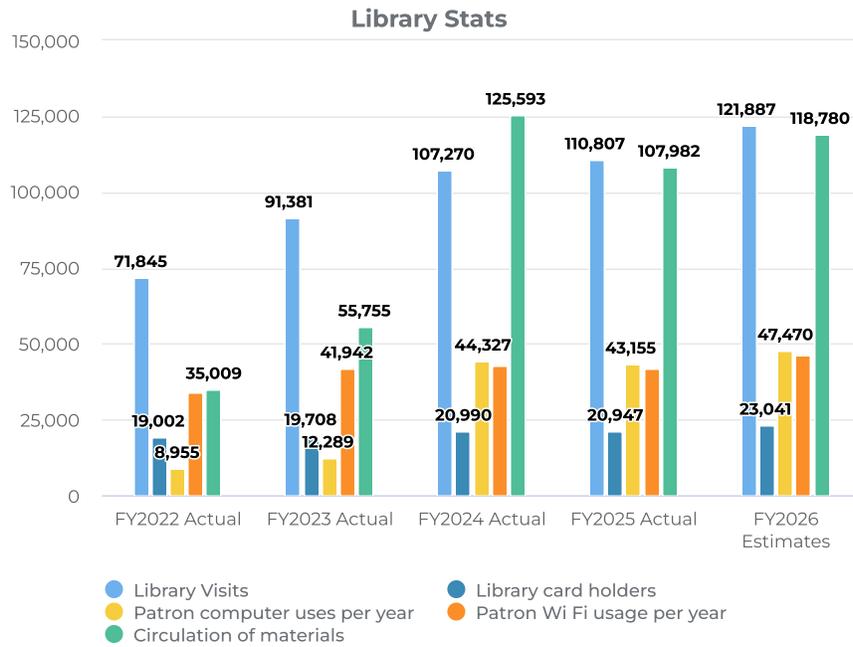
- Library for all
- Expanded Outreach and Mobile Services **Strategic Goal - Quality of Life**
- Youth Empowerment and Literacy
- Digital Access
- Sustainability and Green Library Initiatives **Strategic Goal - Quality of Life**
- Data-Informed Decision-Making
- Flexible and Resilient Spaces **Strategic Goal - Quality of Life**
- Stronger Community Engagement **Strategic Goal - Quality of Life**
- Financial Resilience and Grant Readiness
- Library as a Safe and Trusted Community Hub **Strategic Goal - Quality of Life**

FY 2024-25 MAJOR OBJECTIVES ACCOMPLISHED

- Enhanced Collection Access and Quality Support
- Workforce Development
- Expanded Community Engagement
- Created Private Meeting Space
- Adapted Services to Community Needs
- Built Strategic Partnerships
- Fostered Positive Patron Experiences
- Responded to Basic Human Needs
- Encouraged Civic and Economic Vitality.
- Invested in Staff Development and Retention
- Improved Communication and Awareness
- Updated Adult Non-Fiction and Reference Collections

Performance Measures

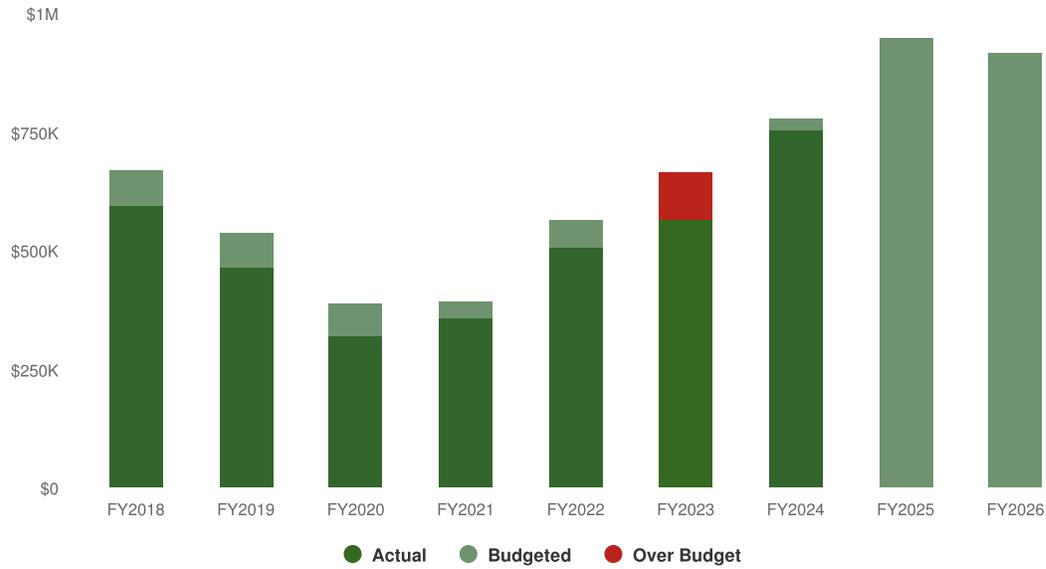
The library provides and promotes access to all library services and materials to all users through both in-house and outreach efforts.



Expenditures Summary

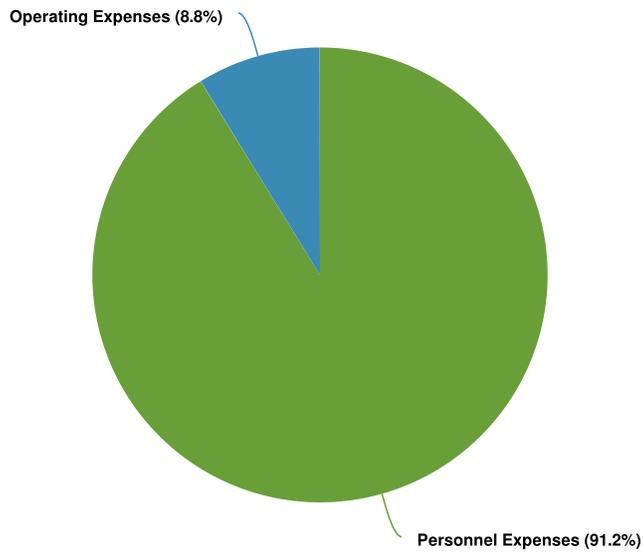
\$918,335 **-\$30,078**
(-3.17% vs. prior year)

Library Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (over 10% change and \$5,000).

- o Personnel Expenses - Decrease due to positions being filled and expenses are known instead of the max.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Library						
SALARIES	10-444-1101	\$391,300	\$458,169	\$561,531	\$579,093	3.1%
OVERTIME	10-444-1105	\$2,235	\$3,199	\$3,313	\$1,000	-69.8%
INDUSTRIAL INSURANCE	10-444-1201	\$1,450	\$1,335	\$5,873	\$1,428	-75.7%
MEDICAL INSURANCE	10-444-1202	\$126,176	\$142,535	\$185,555	\$141,991	-23.5%
FICA	10-444-1203	\$28,645	\$33,653	\$43,211	\$41,293	-4.4%
ASRS	10-444-1204	\$47,306	\$56,046	\$72,371	\$72,890	0.7%
Total Library:		\$597,113	\$694,936	\$871,852	\$837,695	-3.9%
Total Personnel Expenses:		\$597,113	\$694,936	\$871,852	\$837,695	-3.9%
Operating Expenses						
Library						
OPERATING SUPPLIES	10-444-2101	\$20,710	\$15,844	\$29,000	\$30,450	5%
LIBRARY MATERIAL-AUDIOS	10-444-2106	\$2,075	\$866	\$1,500	\$2,000	33.3%
LIBRARY MATERIAL-VIDEOS	10-444-2108	\$6,571	\$4,736	\$6,000	\$6,000	0%
LIBRARY MATERIAL-BOOKS	10-444-2109	\$25,882	\$25,907	\$27,000	\$28,350	5%
JANITORIAL SUPPLIES	10-444-2110	\$1,376	\$1,533	\$1,600	\$2,000	25%
EQUIPMENT REPAIR/MAINTENANCE	10-444-2115	\$0	\$8	\$0	\$0	0%
OFFICE EQUIPMENT LEASES	10-444-2119	\$725	\$0	\$0	\$0	0%
LICENSING FEES	10-444-2265	\$1,283	\$0	\$1,100	\$1,100	0%
CELL PHONES	10-444-2402	\$1,114	\$1,280	\$660	\$660	0%
CONTRACT SERVICES	10-444-2590	\$2,280	\$2,931	\$3,800	\$4,180	10%
TRAVEL, MEALS AND SCHOOLS	10-444-2700	\$2,666	\$3,210	\$3,600	\$3,600	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-444-2804	\$4,106	\$3,371	\$2,300	\$2,300	0%
Total Library:		\$68,788	\$59,687	\$76,560	\$80,640	5.3%
Total Operating Expenses:		\$68,788	\$59,687	\$76,560	\$80,640	5.3%
Total Expense Objects:		\$665,900	\$754,623	\$948,412	\$918,335	-3.2%

Magistrate



Andrew Hettinger
City Magistrate

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
443 Magistrate Court						
Assistant Magistrate	0.82	0.40	0.40	0.40	0.40	0.00
Bailiff	0.25	0.00	0.00	0.00	0.00	0.00
City Magistrate	1.00	1.00	1.00	1.00	1.00	0.00
Court Clerk	1.00	1.00	2.00	2.00	2.00	0.00
Court Clerk Senior	1.00	1.00	1.00	1.00	1.00	0.00
Court Data Clerk	1.00	1.00	0.00	0.00	0.00	0.00
Court Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Probation Officer	1.00	0.00	0.00	0.00	0.00	0.00
Totals	7.07	5.40	5.40	5.40	5.40	0.00

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Department Description

PURPOSE

Administer justice fairly, efficiently and respectfully.

DEPARTMENT DESCRIPTION AND ACTIVITIES

The Page Magistrate Court is the judicial branch of the City of Page. The Court has authority over violations of the City Code and Ordinances; civil traffic, criminal traffic, and criminal misdemeanor offenses; and protective orders. The Magistrate Court Judge additionally has the authority to issue arrest and search warrants. As part of the Arizona state court system, the Page Magistrate Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Page Magistrate Court has legal obligations and reporting responsibilities to the State and the City of Page. In addition to the Presiding and Assistant Magistrates, the Page Magistrate Court has a Court Supervisor and Court Clerks who conduct the administrative, clerical, scheduling, record-keeping, and reporting functions of the Court.

GOALS & OBJECTIVES

- Excellent Court Employee Satisfaction
- Excellent Customer Satisfaction
- Successful Recovery Court Program
- Establish a Domestic Violence Court
- Ensure Adherence to the Administrative Office of the Courts Operational Review Standards
- Process Cases Efficiently
- Use Resources Efficiently
- Maintain a Safe and Professional-looking Court
- Enhance Public Trust and Community Confidence in the Court

DEPARTMENTAL ACTIVITIES

Judges conduct initial appearance hearings, arraignments, sentencing, and multiple hearings, including orders to show cause, contempt, restitution, and status. Judges issue arrest and search warrants, orders of protection, injunctions against harassment and preside over bench and jury trials.

FY 2026 PRIORITIES

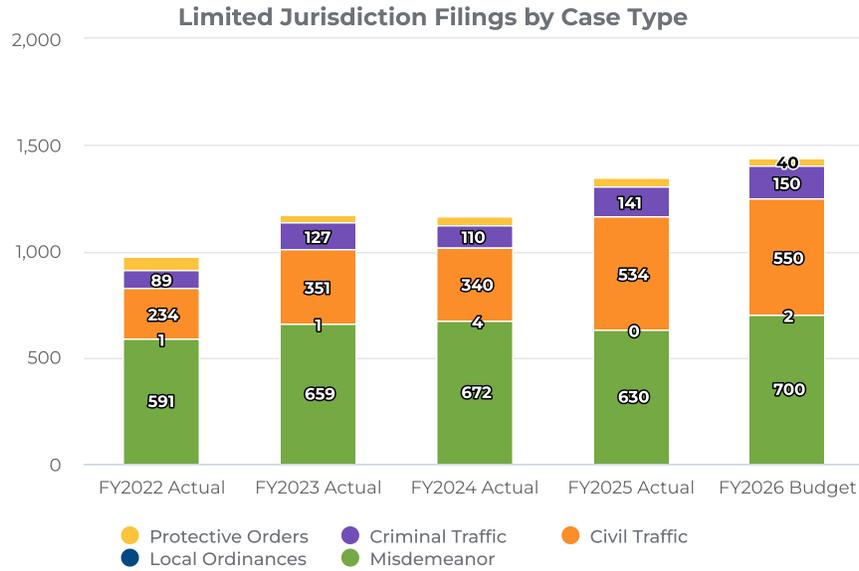
Achieve the goals listed above and focus on accomplishing our mission to administer justice fairly, efficiently and respectfully. We will also focus on achieving our vision of being one of the premier rural municipal courts in Arizona.

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- **Goal 1: Maintain Excellent Court Employee Satisfaction Strategic Goal - Communications**
 - Annual anonymous Employee Satisfaction Survey. 30 questions from the National Center for State Courts. The average response for 2024 is 4.3 out of 5, in which 5 is "Strongly Agree" and positive.
- **Goal 2: Maintain Excellent Customer Satisfaction**
 - Annual customer satisfaction survey from the National Center for State Courts with a minimum of 50 responses. Completed by Coconino County Court Administration July 31 and August 1, 2024. 26 total respondents for the Magistrate and Justice Courts. 16 individuals had interactions with the Magistrate Court. The survey consisted of 22 questions from the National Center for State Courts, with 15 questions in which individuals were asked to rate the quality of their court experience. For those 15 questions, the average response was 4.3 out of 5 in which 5 is "Strongly Agree" and positive.
- **Goal 3: Maintain a Successful Recovery Court**
 - Increase the maximum number of participants from 15 to 20. Completed March 2025. 25 participants as of June 2025.
 - 6 graduates. Completed March 2025. 8 graduates for FY 2025.
 - 67% of graduates are crime-free one year after graduation. 82% as of July 21, 2025.
- **Goal 4: Establish a Domestic Violence Court**
 - Participate in the Center for Justice Innovation Domestic Violence Mentor Court Program. **Completed and ongoing. Over 50 participants as of July 21, 2025.**
- **Goal 5: Ensure Adherence to Arizona Supreme Court Operational Review Standards**
 - Continually track adherence to Administrative Office of the Courts operational review standards. **Completed and ongoing.**
- **Goal 6: Process Cases Efficiently**
 - Complete the File Integrity Survey from the National Center for State Courts. Be able to locate random sample of 50 files in under one minute per file. Completed January 2025. 23 seconds.
- **Goal 7: Use Resources Efficiently**
 - Achieve a cost per Judicial Productivity Credit (JPC) that is below the average and median benchmarks of comparable courts. The Court achieved a cost of \$3,550 per JPC, meeting our goals. This reflects the efficient use of resources across case types. See below for the average cost per case: \$710 per DUI case; \$355 per non-DUI misdemeanor case; \$59 per civil traffic case.
- **Goal 8: Maintain a Safe and Professional-looking Court**
 - Annual deep clean/clutter removal. Completed January 2025.
 - Complete the conference/jury room building addition. Completed February 2025.

- Complete the security room construction project. Completed July 2025.
- Update courthouse signage. Completed January 2025.
- **Goal 9: Enhance Public Trust and Community Confidence in the Court Strategic Goal - Communication**
 - Law Day presentation to Page Middle School. May 2025.
 - Selected to the Board of Directors for the Arizona Limited Jurisdiction Judges Association. September 2024.
 - Participated in the Page Regional Veterans Stand Down. April 2025.
 - Presenter at the Arizona Judicial Conference regarding specialty court and Court-City relationship. June 2025.

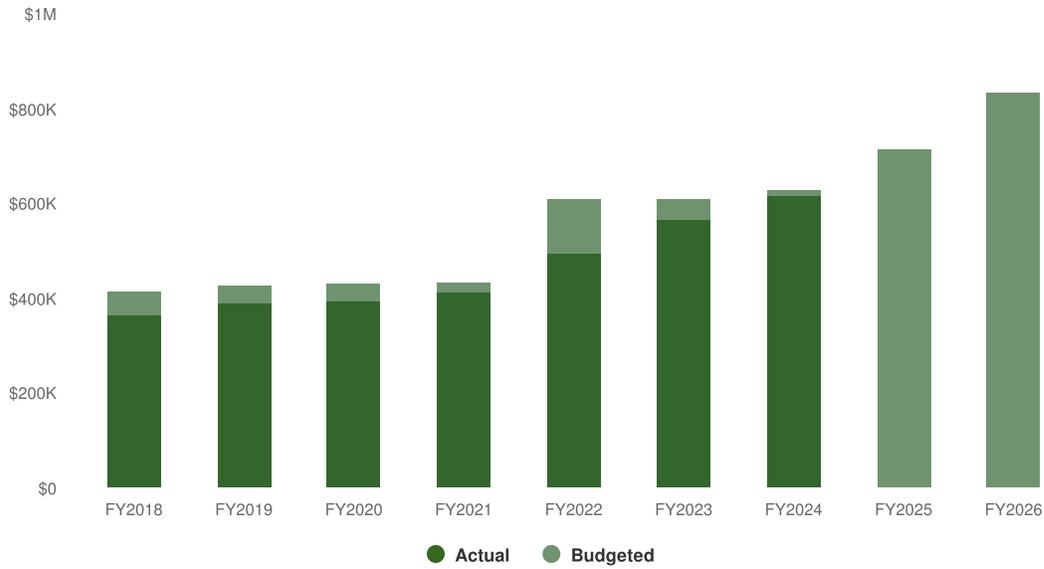
Performance Measures



Expenditures Summary

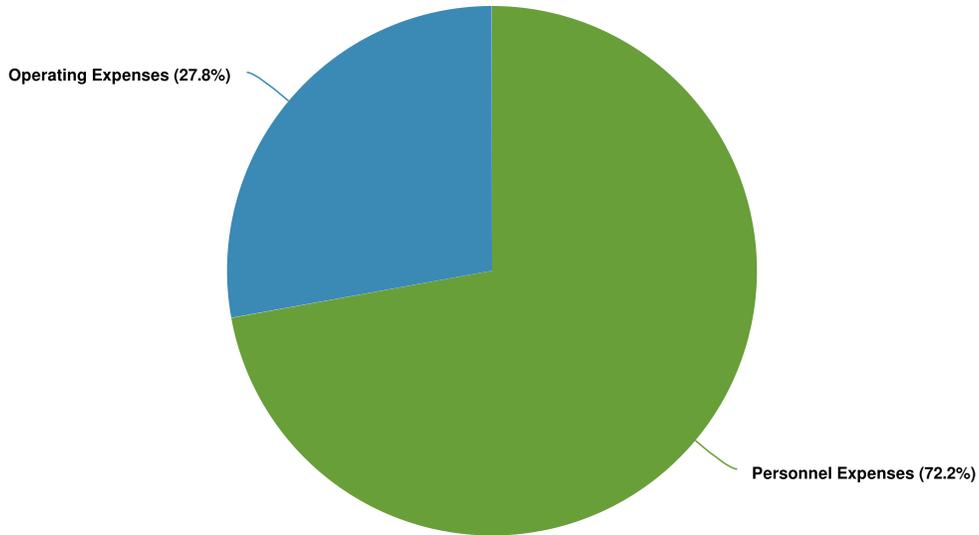
\$832,396 **\$119,100**
(16.70% vs. prior year)

Magistrate Proposed and Historical Budget vs. Actual

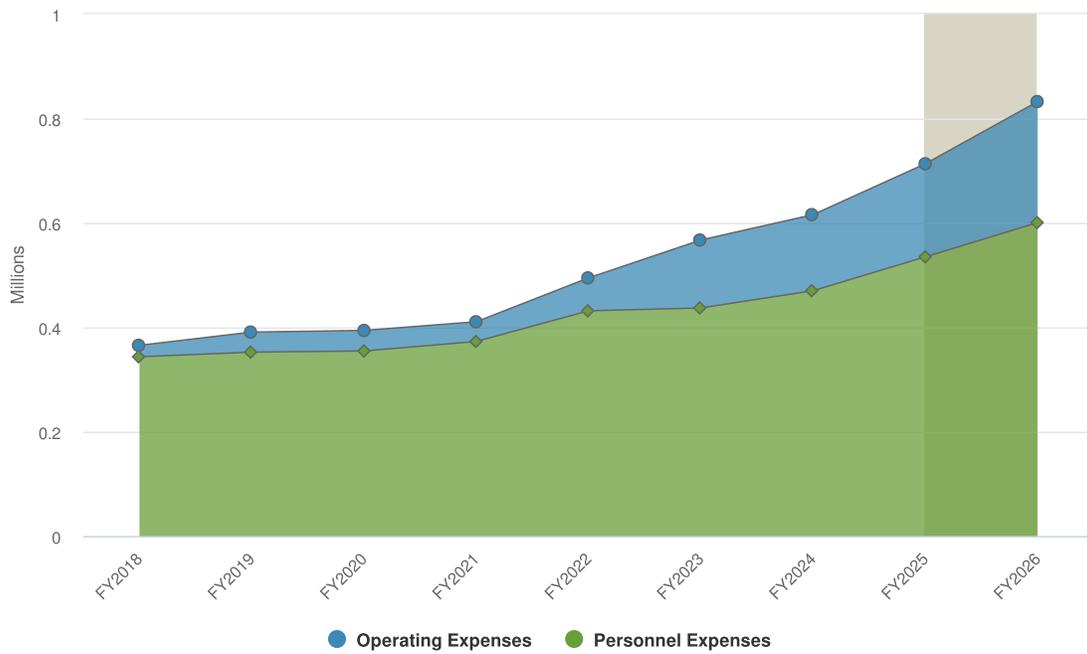


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase due to cost-of-living increases and different benefit plans selected by new staff.
- Contract Services - Increase in security costs. Increase in Public Defender services as cases expected to increase.
- Recovery Court - Increase to cover expenses no longer covered by the Drug Court Grant.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Magistrate						
SALARIES	10-443-1101	\$295,660	\$316,025	\$362,661	\$420,005	15.8%
OVERTIME	10-443-1105	\$8,678	\$13,459	\$13,258	\$10,000	-24.6%
INDUSTRIAL INSURANCE	10-443-1201	\$2,876	\$2,788	\$3,117	\$3,607	15.7%
MEDICAL INSURANCE	10-443-1202	\$70,980	\$73,204	\$63,286	\$65,511	3.5%
FICA	10-443-1203	\$22,966	\$25,052	\$28,758	\$32,130	11.7%
ASRS	10-443-1204	\$35,910	\$39,577	\$63,857	\$69,323	8.6%
Total Magistrate:		\$437,070	\$470,105	\$534,936	\$600,576	12.3%
Total Personnel Expenses:		\$437,070	\$470,105	\$534,936	\$600,576	12.3%
Operating Expenses						
Magistrate						
OPERATING SUPPLIES	10-443-2101	\$3,381	\$3,881	\$5,000	\$5,000	0%
OFFICE EQUIPMENT	10-443-2116	\$3,067	\$3,458	\$0	\$0	0%
OFFICE EQUIPMENT LEASES	10-443-2119	\$2,264	\$1,758	\$2,200	\$0	-100%
CELL PHONES	10-443-2402	\$664	\$660	\$660	\$1,320	100%
CONTRACT SERVICES	10-443-2590	\$118,752	\$131,266	\$165,000	\$194,000	17.6%
TRAVEL, MEALS AND SCHOOLS	10-443-2700	\$1,577	\$4,355	\$5,000	\$9,000	80%
SUBSCRIPTIONS/MEMBERSHIPS	10-443-2804	\$390	\$340	\$500	\$500	0%
RECOVERY COURT	10-443-2850				\$22,000	N/A
Total Magistrate:		\$130,094	\$145,718	\$178,360	\$231,820	30%
Total Operating Expenses:		\$130,094	\$145,718	\$178,360	\$231,820	30%
Total Expense Objects:		\$567,164	\$615,823	\$713,296	\$832,396	16.7%

Parks and Trails Maintenance



Dwayne Richard
Parks & Trails Manager

Maintain and upgrade existing parks and trails while initiating new facilities within the City of Page to ensure public engagement through enhancing physical activities and community involvement through the use of these facilities for events, fairs, concerts, event planning and other community-engaged functions.

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
462 Parks Maintenance						
Maintenance Worker	4.00	5.00	6.00	6.00	6.00	0.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00	1.00	0.00
Parks & Trails Manager	0.00	0.00	0.00	1.00	1.00	0.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	6.00	7.00	8.00	9.00	9.00	0.00

Department Description

PURPOSE

To provide beautifully maintained parks and trails for the residents and visitors of Page which may be used for relaxation, physical activity, and special events.

DEPARTMENT DESCRIPTION

The Parks and Trails Department is responsible for the repair, maintenance and development of City parks, street-side and desert landscaping, facility grounds as trails, and the Sports Complex's grounds, equipment, all irrigation systems, weed control, snow and ice control on facility walkways.

DEPARTMENTAL ACTIVITIES

- Maintenance of 20 acres of lawns, 3.7 miles of street-side landscaping, 2.7 acres of desert landscaping.
- Upkeep of sidewalks adjoining city-owned facilities and property, including Elm Street shopping center.
- Maintenance and weed control on the City's two (2) trail systems.
- Maintain recreation grounds to play standards (softball, soccer, football).
- Decorate the parks and city areas for the holidays.
- Aid in the special events that occur in the City Parks.

GOALS & OBJECTIVES

- Thorough ongoing inspection and maintenance to ensure the condition and safety of parks and grounds maintenance equipment.
- Work with the special events department to maintain and operate the mobile stage for placement during our special events.
- Maintain irrigation systems in all city parks.
- Provide maintenance workers with the vehicles, tools, equipment and training necessary to perform their duties to the best of their ability.
- Ensure ongoing certification and continual education opportunities are present for all maintenance staff and management.
- Aid in special projects, as needed, such as the Fourth of July fireworks presentation.

FY 2026 PRIORITIES

- Continue working on the new Red Mesa Rim Trail development and signage. **Strategic Goal - Quality of Life**
- Continue working on the restoration of the existing Rim Trail from previous year's damage. **Strategic Goal - Quality of Life**
- Assist the Parks and Recreation Advisory Board in the planning of new and ongoing projects. **Strategic Goal - Quality of Life**
- Provide opportunities for maintenance staff to attend the *Playground Maintenance Course* (PMC) for playground safety.
- Aid in the expansion of the City's Special Events with projects, decorations, and stage setup and maintenance. **Strategic Goal - Quality of Life**
- Upgrade the lighting at Gollard Park. **Strategic Goal - Quality of Life**
- Purchase additional utility and maintenance vehicles for the department's use.
- Maintain the number of current staff granted by Council.
- Work on upgrading the lighting systems at all of our parks, as allowed in the budget.
- Continue to monitor, mow, weed, and improve all green spaces within our city. **Strategic Goal - Quality of Life**
- Continue to keep all the open space clean and in great condition. **Strategic Goal - Quality of Life**
- Complete the other back 9 of the new Disc Golf Course, set trails and signage for the 27-hole Disc Golf Course. **Strategic Goal - Quality of Life**
- Clean up and maintain the new sand cave behind the POW Wow trading post. **Strategic Goal - Economic Development**

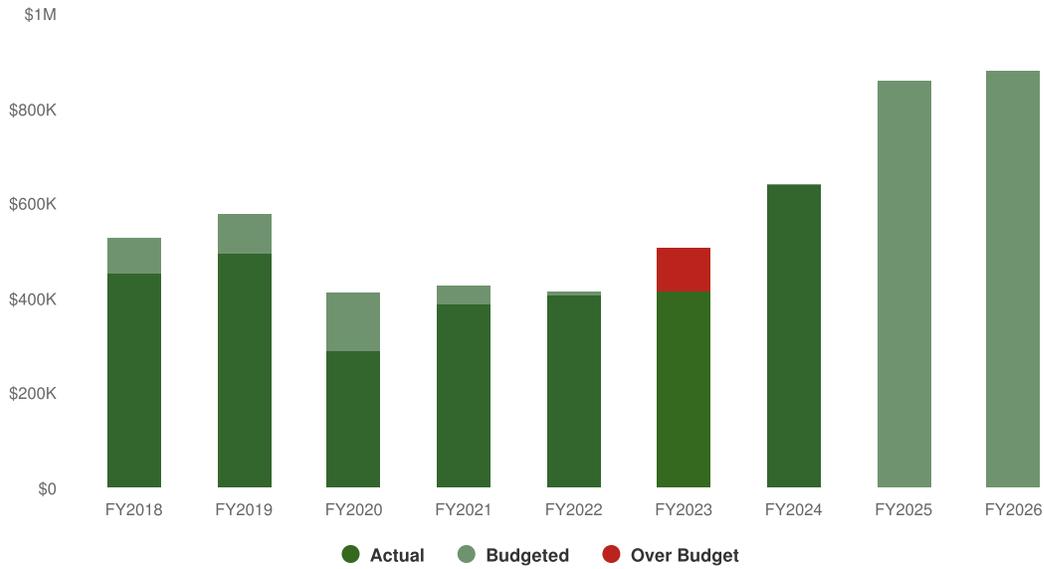
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Add an area to the skate park for the small children.
- Fixed a lot of drainage areas on the Red Mesa rim Trail and the 18-hole disc golf course.
- Installed the back 9 on the Red Mesa disc Golf Course.
- Complete all the electrical upgrades in the City Park.
- Added the Pera Club to our maintenance schedule.
- Worked efficiently with the special event's dept. for all the events in the City park.
- Purchased a new truck and a 65 ft boom truck for the park's dept.
- Hung over 500,000 Christmas lights in our City Park and around the common areas and City Hall for the holidays.
- Successfully managed the green spaces in all the parks, and open space on the trails, breezeway, and boulevard areas regarding mowing, weeding and irrigation maintenance.
- Built the add-on for the park's dept office.
- Added more storage facilities at the Parks Maintenance Office.
- Installed two new shade canopies at Horseshoe Bend.
- Replaced a lot of the parks tables, grills and trash cans.

Expenditures Summary

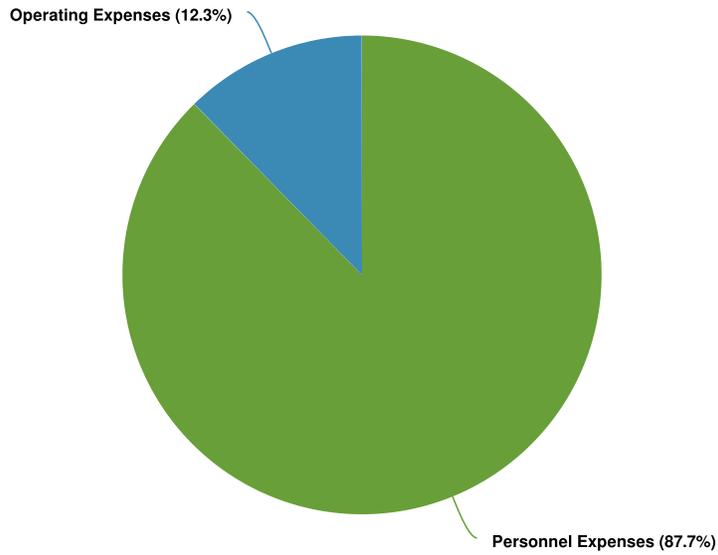
\$881,733 **\$23,394**
(2.73% vs. prior year)

Parks and Trails Maintenance Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- o Personnel Expenses - Increase in pay and cost-of-living increases. Medical benefits decrease due to costs being known as positions are filled.
- o Contract Services - Decreased to match expenses from FY2025.

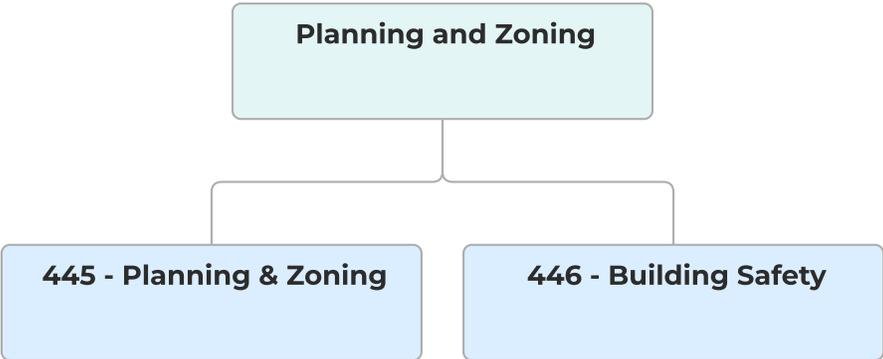
Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Parks & Trails Maintenance						
SALARIES	10-462-1101	\$288,629	\$368,712	\$454,058	\$532,584	17.3%
OVERTIME	10-462-1105	\$3,097	\$10,315	\$6,692	\$10,000	49.4%
INDUSTRIAL INSURANCE	10-462-1201	\$10,043	\$12,036	\$18,577	\$18,341	-1.3%
MEDICAL INSURANCE	10-462-1202	\$72,631	\$102,865	\$181,770	\$107,335	-41%
FICA	10-462-1203	\$21,720	\$28,104	\$35,247	\$40,743	15.6%
ASRS	10-462-1204	\$35,584	\$46,557	\$56,534	\$63,910	13%
Total Parks & Trails Maintenance:		\$431,704	\$568,589	\$752,879	\$772,913	2.7%
Total Personnel Expenses:		\$431,704	\$568,589	\$752,879	\$772,913	2.7%
Operating Expenses						
Parks & Trails Maintenance						
OPERATING SUPPLIES	10-462-2101	\$27,054	\$16,685	\$16,000	\$18,000	12.5%
UNIFORM ALLOWANCE	10-462-2102	\$1,700	\$2,732	\$4,000	\$5,000	25%
SAFETY SUPPLIES	10-462-2103	\$640	\$2,394	\$1,500	\$2,000	33.3%
CLOTHING ALLOWANCE	10-462-2104	\$1,259	\$1,390	\$800	\$1,500	87.5%
EQUIPMENT REPAIR/MAINTENANCE	10-462-2115	\$15,876	\$16,860	\$20,000	\$22,000	10%
CELL PHONES	10-462-2402	\$664	\$660	\$660	\$1,320	100%
CONTRACT SERVICES	10-462-2590	\$1,530	\$772	\$7,000	\$2,000	-71.4%
SANITATION FACILITIES/SERVICES	10-462-2600	\$4,944	\$4,932	\$7,000	\$8,000	14.3%
PARK & PLAYGROUND MAINTENANCE	10-462-2650	\$21,076	\$15,810	\$40,000	\$40,000	0%
TRAVEL, MEALS AND SCHOOLS	10-462-2700	\$440	\$5,159	\$6,000	\$6,000	0%
EQUIPMENT RENTAL	10-462-2750	\$200	\$62	\$2,500	\$3,000	20%
SUBSCRIPTIONS/MEMBERSHIPS	10-462-2804	\$0	\$791	\$0	\$0	0%
Total Parks & Trails Maintenance:		\$75,383	\$68,248	\$105,460	\$108,820	3.2%
Total Operating Expenses:		\$75,383	\$68,248	\$105,460	\$108,820	3.2%
Total Expense Objects:		\$507,086	\$636,837	\$858,339	\$881,733	2.7%

Planning and Zoning

Planning/Zoning Director - Vacant

Organizational Chart

Organizational Chart



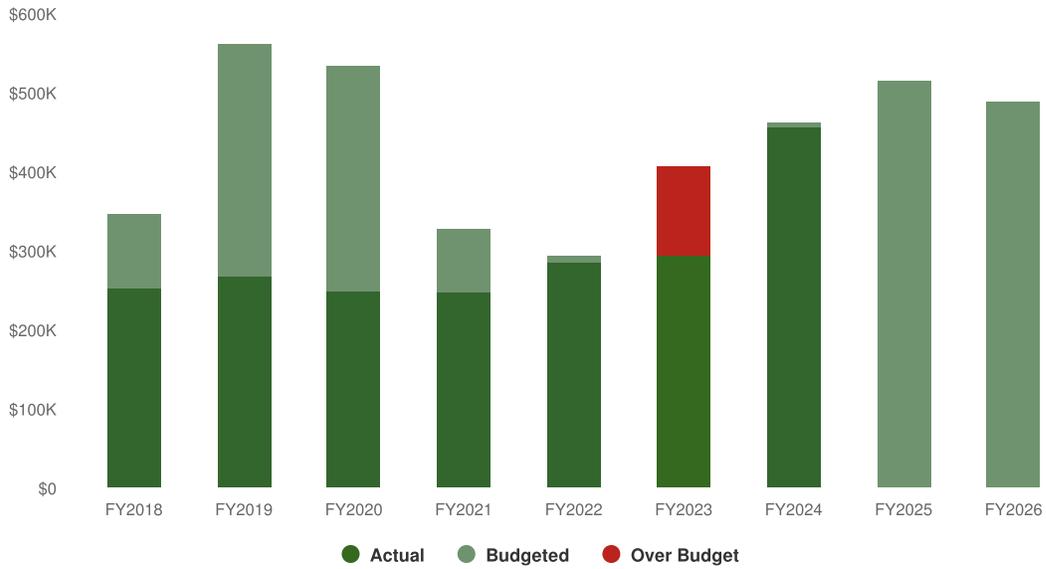
Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
Planning and Zoning						
445 Planning/Zoning	1.00	2.00	2.00	2.00	2.00	0.00
446 Building Safety	1.00	1.00	1.00	1.00	1.00	0.00
Planning and Zoning Total	2.00	3.00	3.00	3.00	3.00	0.00

Expenditures Summary

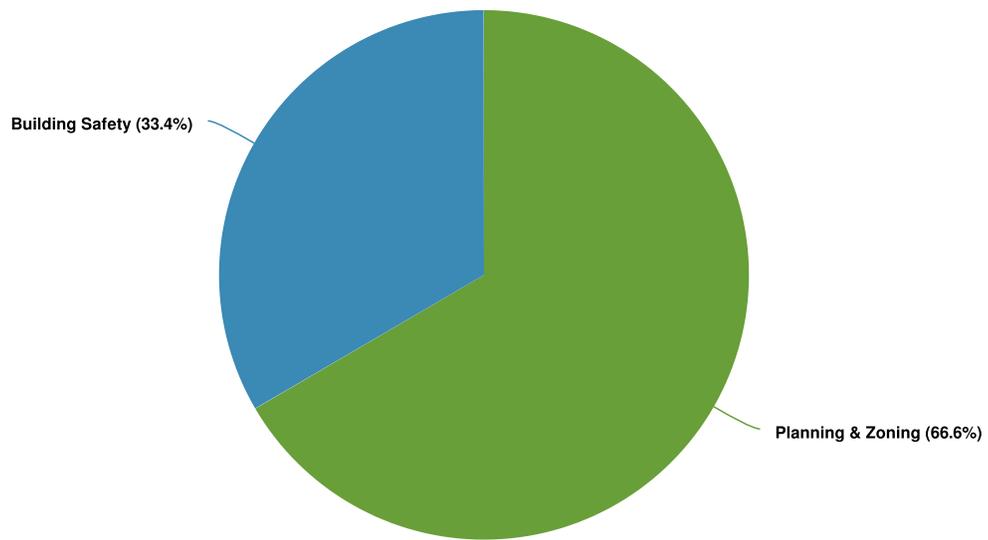
\$489,100 **-\$25,972**
(-5.04% vs. prior year)

Planning and Zoning Proposed and Historical Budget vs. Actual

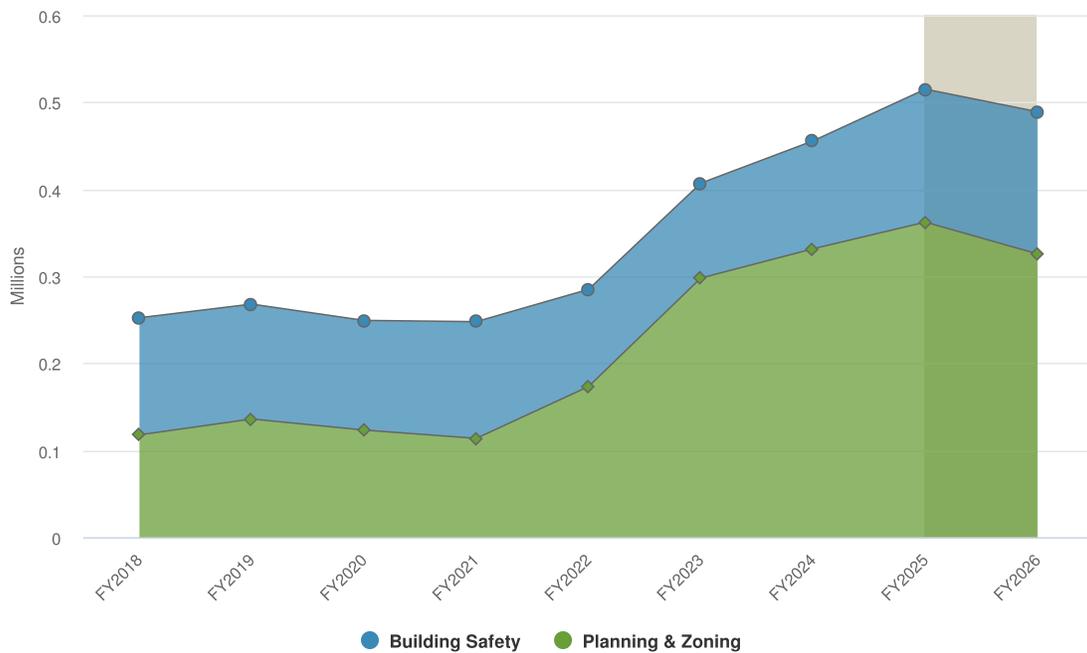


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

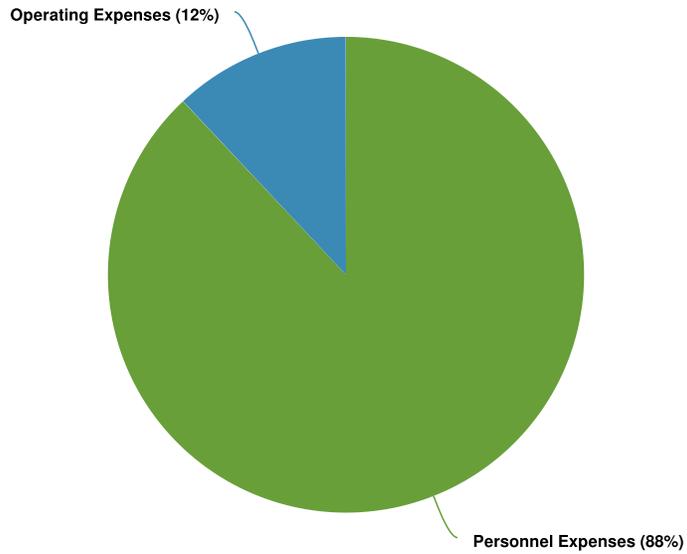


Grey background indicates budgeted figures.

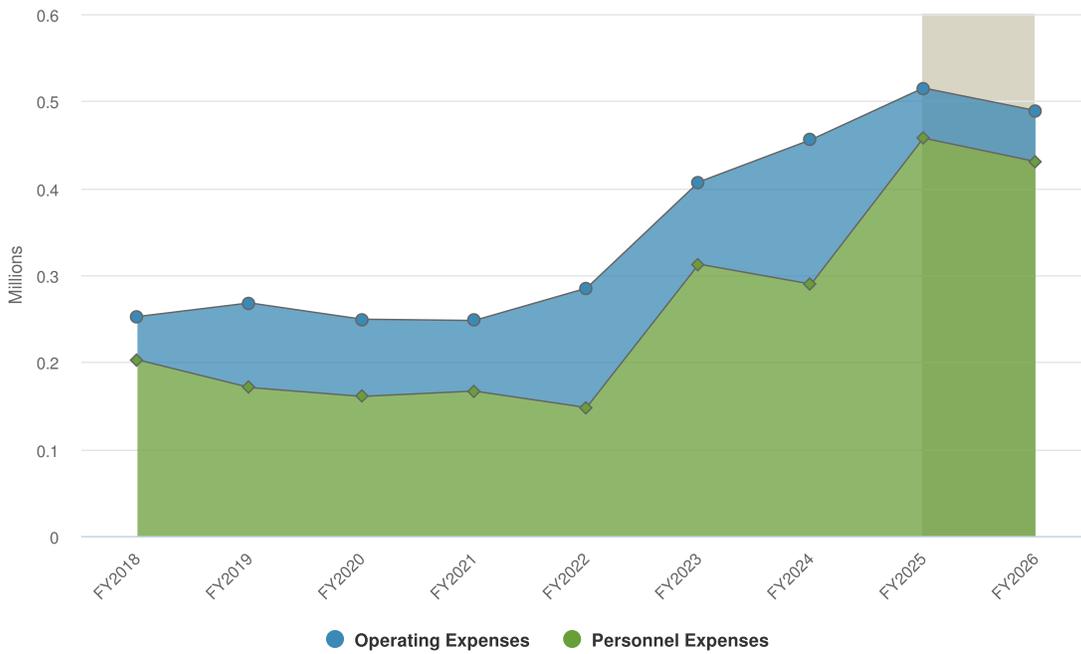
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expenditures					
Planning & Zoning					
Planning & Zoning					
Personnel Expenses	\$206,120	\$170,527	\$314,623	\$276,995	-12%
Operating Expenses	\$91,828	\$161,061	\$47,610	\$48,660	2.2%
Total Planning & Zoning:	\$297,948	\$331,588	\$362,233	\$325,655	-10.1%
Building Safety					
Personnel Expenses	\$106,512	\$119,091	\$142,878	\$153,485	7.4%
Operating Expenses	\$2,552	\$4,994	\$9,960	\$9,960	0%
Total Building Safety:	\$109,064	\$124,085	\$152,838	\$163,445	6.9%
Total Planning & Zoning:	\$407,011	\$455,673	\$515,072	\$489,100	-5%
Total Expenditures:	\$407,011	\$455,673	\$515,072	\$489,100	-5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expense Objects					
Personnel Expenses					
Planning & Zoning	\$206,120	\$170,527	\$314,623	\$276,995	-12%
Building Safety	\$106,512	\$119,091	\$142,878	\$153,485	7.4%
Total Personnel Expenses:	\$312,632	\$289,618	\$457,502	\$430,480	-5.9%
Operating Expenses					
Planning & Zoning	\$91,828	\$161,061	\$47,610	\$48,660	2.2%
Building Safety	\$2,552	\$4,994	\$9,960	\$9,960	0%
Total Operating Expenses:	\$94,379	\$166,055	\$57,570	\$58,620	1.8%
Total Expense Objects:	\$407,011	\$455,673	\$515,072	\$489,100	-5%

Planning and Zoning

Planning/Zoning Director

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
445 Planning/Zoning						
Administrative Assistant	0.00	1.00	1.00	0.00	0.00	0.00
City Engineer	0.00	0.00	0.00	1.00	1.00	0.00
Planner/GIS	1.00	0.00	0.00	0.00	0.00	0.00
Planning Director	0.00	1.00	1.00	1.00	1.00	0.00
Totals	1.00	2.00	2.00	2.00	2.00	0.00

Department Description

PURPOSE

To be as customer friendly as possible in finding ways to say "YES" to accommodate our local residents and builders by doing whatever we can to allow them to meet their building, improvement and development needs and requests, while adhering to all of our local zoning and building codes. Working directly with developers to facilitate more high-end, sustainable growth, to allow the City of Page to continuously improve aesthetically and better attract viable economic opportunities, develop robust and endearing neighborhoods, and enhance the community's overall quality of life, so we can constantly strive to become the place where our national and international tourists want to come visit, and where our local residents and business owners want to live, work and play for generations to come.

DEPARTMENT DESCRIPTION

The Planning & Zoning Department provides creative, high-end, efficient, effective and customer-friendly planning, zoning and development services to continuously improve the overall development of the many City of Page residential, commercial and industrial zones. Provide effective and sustainable long-range strategic and comprehensive planning and zoning, to continually enhance and improve the City's esthetics, usability and overall value. Diligent planning efforts to help the City of Page continue to grow into a regional destination and home for future residential and commercial growth, resulting in an increase in the quality and quantity of the overall goods, services, and activities available. Applying appropriate planning practices and procedures to help grow the residential, commercial and industrial districts throughout the city as a means to continually reduce and eventually eliminate the excessive commercial leakage we lose out on daily to other larger communities in our region which are capable of providing the consumer goods and services we currently cannot offer ourselves, so that one day in the not too distant future, our local residents will be capable of acquiring all of their needed consumer goods and services here in Page to increase our sales tax base and prevent our locals from having to drive 200 to 400 miles away to acquire these items.

DEPARTMENTAL ACTIVITIES

- Implement City Council Policies and Strategic Priorities for all City-wide Residential, Commercial and Industrial Planning, Zoning, Building Permitting and inspections.
- Work with Economic Development on site-selection, business recruitment and business retention development, and general enhancement projects throughout the community.
- Foster Economic Development and Tourism growth through logical development codes and efficient planning practices to dramatically reduce overall development costs, while also saving time.
- Participates in capital improvement planning while also seeking out grant opportunities to help pay for those needed improvements.
- Manages all City Planning, Zoning, Building, Permitting and Inspection functions.
- Staff Planning and Zoning Commission and City Council meetings and other public meetings and hearings as-needed, and issue staff reports and public notifications.
- Review zoning, site plan, subdivision, conditional use permit and sign permits, and verify for compliance with adopted City Development Codes and Regulations.
- Coordinate with Coconino County GIS, Page Police/Fire Dispatch, all local utilities, the U.S. Postal Service, ADOT, and any other outside agencies pertaining to all city addressing assignments.
- Advise the public on land use and zoning regulations and/or changes and updates to the same.
- Prepare and present variance requests to the Board of Adjustment as justified.
- Coordinate, schedule and facilitate all Site Plan Review Committee meetings for all commercial, subdivision, zone change, and conditional use permit developments as required.
- Maintain, administer, and amend the City of Page Zoning Ordinance, Subdivision Regulations, and General Plan as required by Arizona Revised Statutes or as may be desired from time-to-time for improvement.

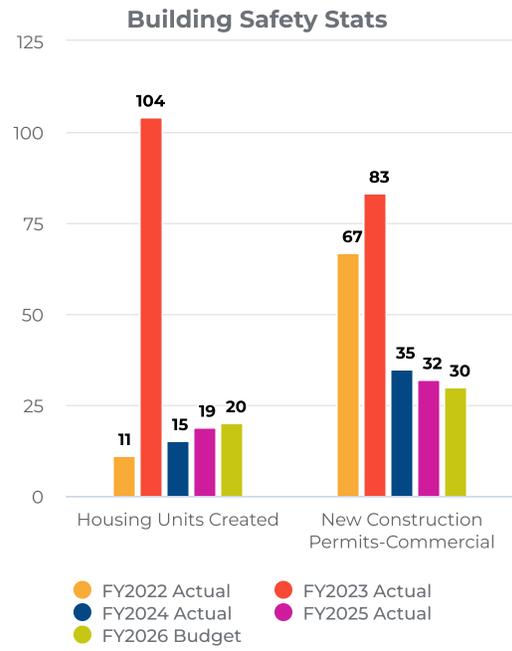
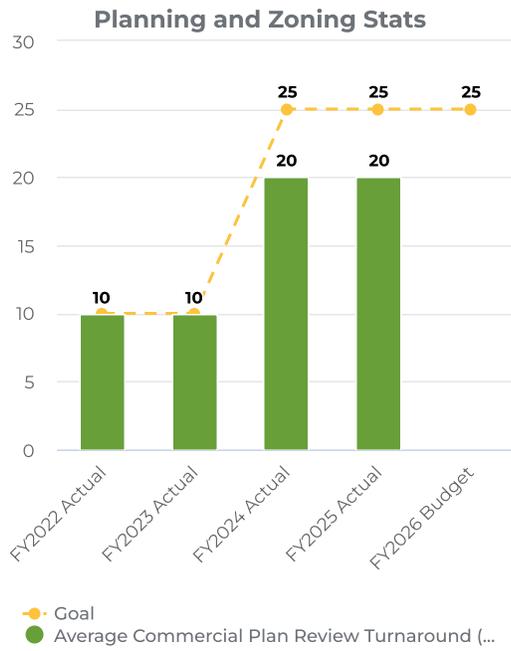
FY2026 PRIORITIES

- Fill the open Planning and Zoning Director Position
- Continue to search for and apply for any Federal or State Granting Agency Grants for Economic Development, New Facilities and/or Capital Projects, as required. **Strategic Goal - Infrastructure**
- Continue performing other tasks and responsibilities outlined in the 2040 General Plan that are assigned to the Planning & Zoning Department to complete. **Strategic Goal - Infrastructure**
- Continue working with all other City Departments and Page Utility Enterprises to manage all tasks assigned through the 2040 General Plan Goals and Policies assigned to these different Departments and PUE. **Strategic Goal - Infrastructure**
- Continue working on the 2050 Long-Range Transportation Plan with project tasks development. Actively collaborating with ADOT on the LRTP. **Strategic Goal - Infrastructure**

FY2025 MAJOR OBJECTIVES ACCOMPLISHED

- EDA Grant successfully awarded for the Downtown Beautification Project.
- Rural & Tribal Grant application submitted for funds to improve the 98/89 connection.
- RAISE Grant application submitted.
- Worked with contract Engineering Firm to create eight (8) new parcels of land in strategic locations around city to make over 600 acres of city owned land ready for development in different zoning districts to help grow Page and increase Housing.
- 2050 Long-Range Transportation Plan (LRTP) completed project overview and initial surveys.

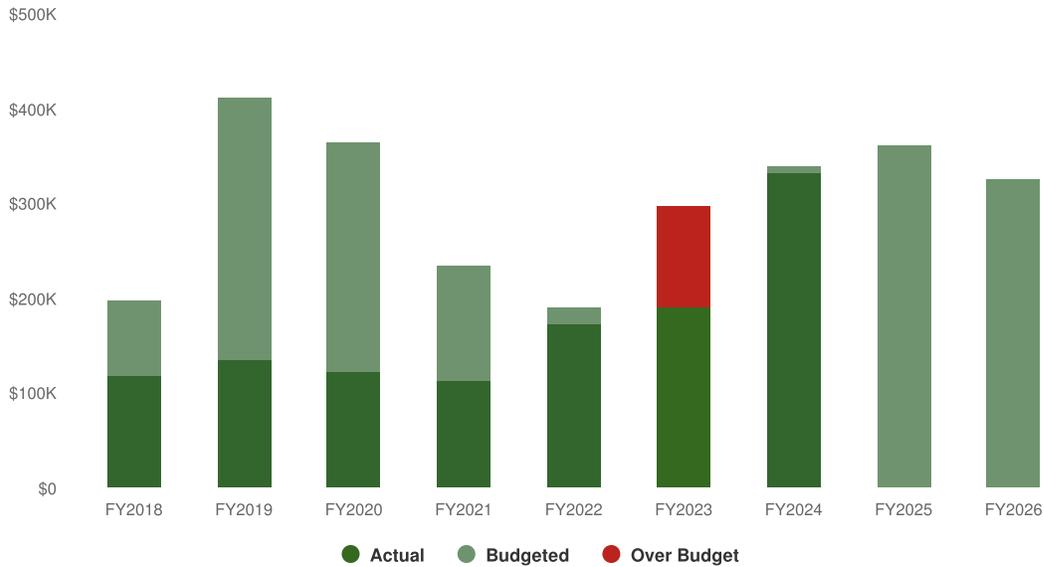
Performance Measures



Expenditures Summary

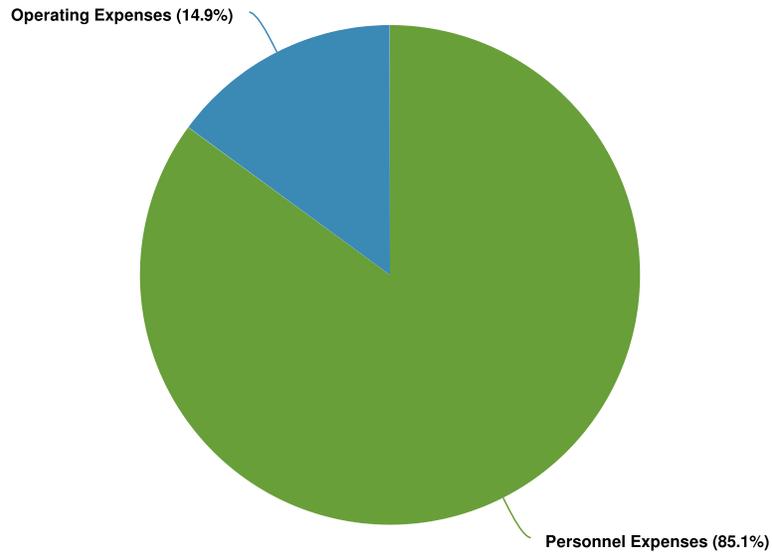
\$325,655 **-\$36,579**
(-10.10% vs. prior year)

Planning and Zoning Proposed and Historical Budget vs. Actual

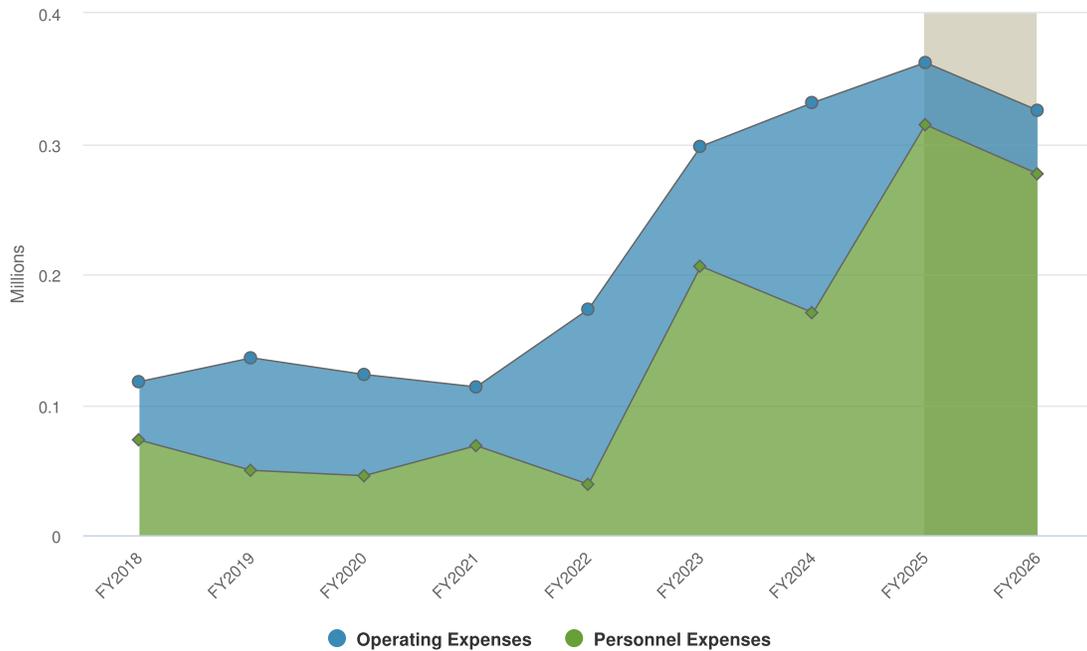


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Decrease in medical benefits due to change in selected benefits.
- Contract Services - Decrease to match FY2025 expenses as many tasks now done by new City Engineer.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Planning & Zoning						
SALARIES	10-445-1101	\$141,812	\$128,478	\$220,946	\$219,737	-0.5%
OVERTIME	10-445-1105	\$25	\$0	\$0	\$0	0%
INDUSTRIAL INSURANCE	10-445-1201	\$2,058	\$2,123	\$12,394	\$2,755	-77.8%
MEDICAL INSURANCE	10-445-1202	\$34,402	\$14,300	\$37,272	\$11,324	-69.6%
FICA	10-445-1203	\$10,475	\$9,775	\$16,902	\$16,810	-0.5%
ASRS	10-445-1204	\$17,349	\$15,851	\$27,110	\$26,368	-2.7%
Total Planning & Zoning:		\$206,120	\$170,527	\$314,623	\$276,995	-12%
Total Personnel Expenses:		\$206,120	\$170,527	\$314,623	\$276,995	-12%
Operating Expenses						
Planning & Zoning						
OPERATING SUPPLIES	10-445-2101	\$1,471	\$216	\$1,350	\$3,200	137%
EQUIPMENT REPAIR/MAINTENANCE	10-445-2115	\$14	\$0	\$500	\$300	-40%
CELL PHONES	10-445-2402	\$715	\$660	\$660	\$660	0%
BOOKS/MANUALS	10-445-2450	\$0	\$0	\$300	\$700	133.3%
CONTRACT SERVICES	10-445-2590	\$88,287	\$154,944	\$40,000	\$34,000	-15%
TRAVEL, MEALS AND SCHOOLS	10-445-2700	\$1,135	\$4,339	\$3,500	\$7,500	114.3%
IN TOWN MEETINGS	10-445-2701	\$0	\$0	\$300	\$300	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-445-2804	\$205	\$902	\$1,000	\$2,000	100%
Total Planning & Zoning:		\$91,828	\$161,061	\$47,610	\$48,660	2.2%
Total Operating Expenses:		\$91,828	\$161,061	\$47,610	\$48,660	2.2%
Total Expense Objects:		\$297,948	\$331,588	\$362,233	\$325,655	-10.1%

Building Safety

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
446 Building Safety						
Building Inspector	0.00	0.00	0.00	0.00	0.00	0.00
Building Official	1.00	1.00	1.00	0.00	0.00	0.00
Building/Code Compliance Officer	0.00	0.00	0.00	1.00	1.00	0.00
Totals	1.00	1.00	1.00	1.00	1.00	0.00

Department Description

PURPOSE

The primary purpose of the Building Safety Division of the Planning & Zoning Department is to guide and assist the public in building safe structures within the city limits, while helping to protect neighborhoods from deteriorating conditions that impact property values and the community.

DIVISION DESCRIPTION

The Building Safety Division is responsible for assisting our local residents and builders in their efforts to:

- Demolish and remove old dilapidated/condemned structures deemed uninhabitable and/or unsafe.
- Enhance and maintain existing structures to increase their lifespan and usability.
- Design and build new quality residential, commercial and industrial structures to last and be safe.

All of these functions of the Building Safety Division help maintain and increase overall building safety and property values into perpetuity.

DIVISION ACTIVITIES

- Plan review for residential, commercial and industrial construction projects.
- Issue and maintain records of all permits required to be maintained by State Law.
- Prepare and submit all State, County and City required reports on building inspections.
- Schedule and conduct inspections for demolitions, new construction and special events.
- Collect permit fees.

DIVISION GOALS & OBJECTIVES

- Provide services for residents and property owners by assuring that all construction projects within the City are designed and built to current and adopted building code standards.
- Continue to leverage technology in innovative ways to better improve the efficiency and effectiveness of day-to-day operations and special projects.

FY 2026 PRIORITIES

- Continue to strive for 100% compliance with building codes for all projects through accurate recording and thorough site plan and construction plan reviews and inspections. Continue with ICC Training through AZBO.

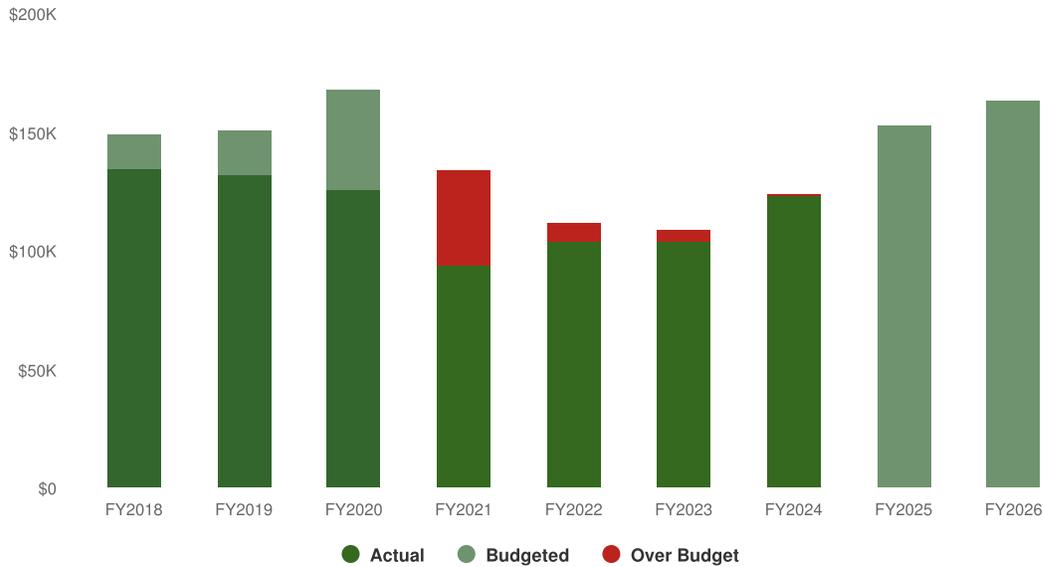
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Complete approval for new housing subdivision called Colt Sprints. Building 38 new homes.
- Oversee compliance of building codes through the construction and completion of the Detox Facility build.

Expenditures Summary

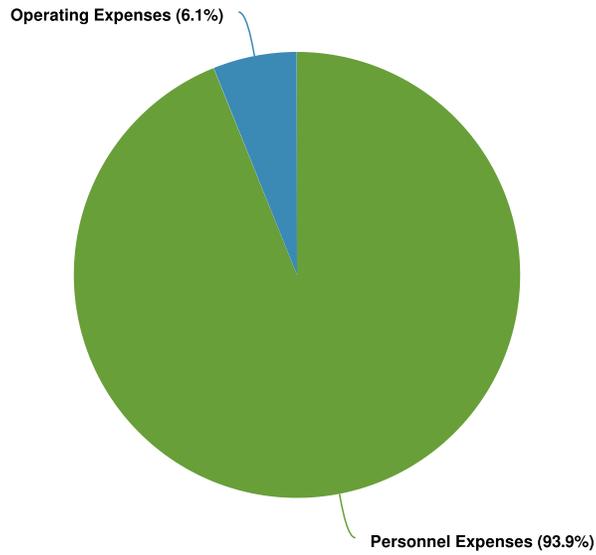
\$163,445 **\$10,607**
(6.94% vs. prior year)

Building Safety Proposed and Historical Budget vs. Actual

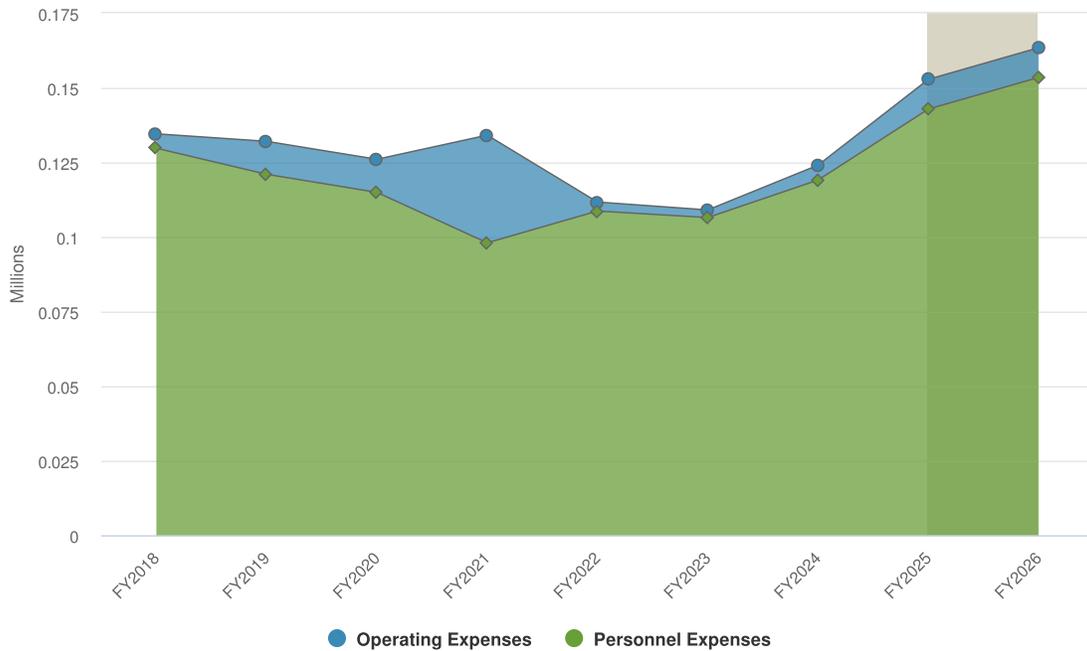


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- o Personnel Expenses - Increase due cost-of-living increase.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Building Safety						
SALARIES	10-446-1101	\$70,190	\$79,499	\$97,202	\$104,974	8%
OVERTIME	10-446-1105	\$0	\$2	\$561	\$1,000	78.3%
INDUSTRIAL INSURANCE	10-446-1201	\$1,430	\$1,511	\$1,925	\$2,025	5.2%
MEDICAL INSURANCE	10-446-1202	\$21,720	\$22,956	\$23,717	\$24,859	4.8%
FICA	10-446-1203	\$4,590	\$5,290	\$7,479	\$8,031	7.4%
ASRS	10-446-1204	\$8,582	\$9,832	\$11,995	\$12,597	5%
Total Building Safety:		\$106,512	\$119,091	\$142,878	\$153,485	7.4%
Total Personnel Expenses:		\$106,512	\$119,091	\$142,878	\$153,485	7.4%
Operating Expenses						
Building Safety						
OPERATING SUPPLIES	10-446-2101	\$673	\$161	\$700	\$700	0%
EQUIPMENT REPAIR/MAINTENANCE	10-446-2115	\$0	\$0	\$500	\$500	0%
BOOKS	10-446-2260	\$0	\$0	\$400	\$400	0%
CELL PHONES	10-446-2402	\$1,137	\$1,222	\$660	\$660	0%
CONTRACT SERVICES	10-446-2590	\$0	\$0	\$4,000	\$4,000	0%
TRAVEL, MEALS AND SCHOOLS	10-446-2700	\$316	\$3,191	\$3,000	\$3,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-446-2804	\$425	\$420	\$700	\$700	0%
Total Building Safety:		\$2,552	\$4,994	\$9,960	\$9,960	0%
Total Operating Expenses:		\$2,552	\$4,994	\$9,960	\$9,960	0%
Total Expense Objects:		\$109,064	\$124,085	\$152,838	\$163,445	6.9%

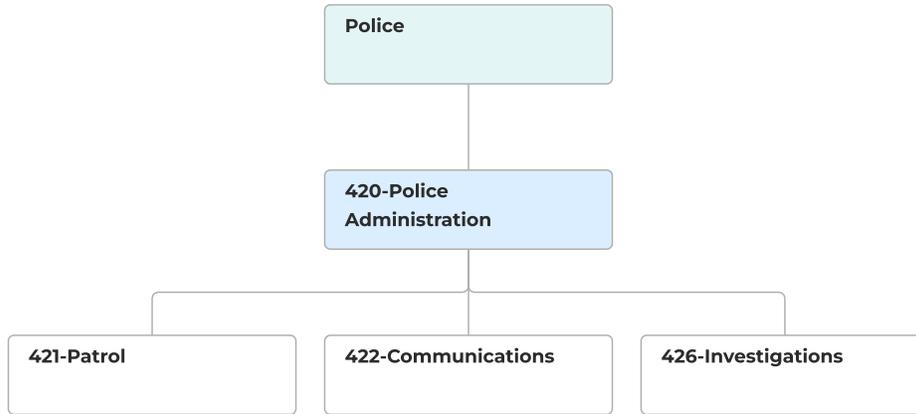
Police Department



Timothy Lange
Police Chief

Organizational Chart

Organizational Chart



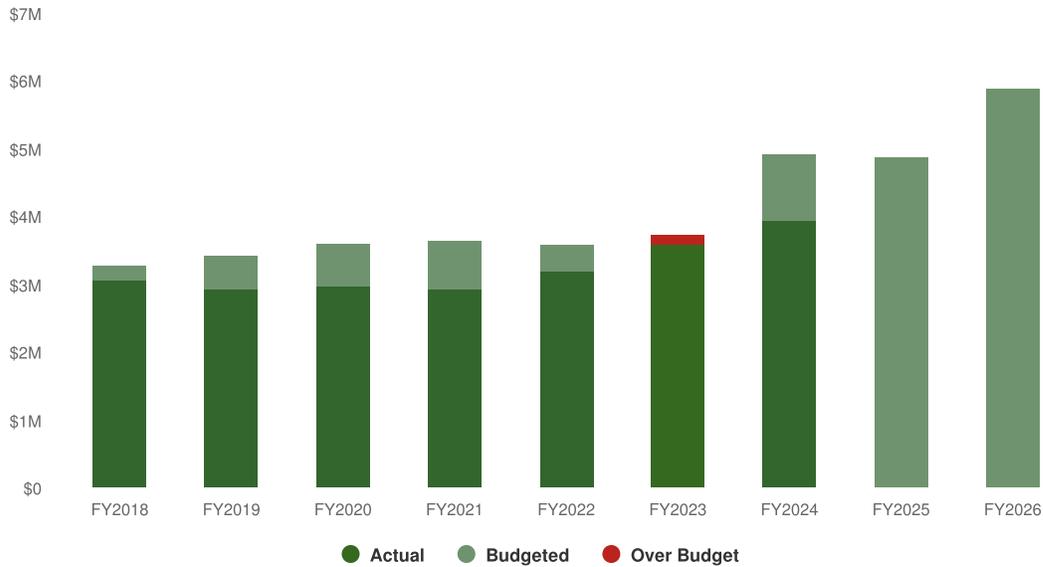
Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
Police						
420 Police Dept Admin	4.50	7.50	6.49	7.49	7.49	0.00
421 Patrol	19.00	21.00	25.96	23.00	22.00	-1.00
422 Communications	8.96	8.85	8.85	8.85	8.85	0.00
426 Investigations	4.00	3.00	3.00	6.00	7.00	1.00
Police Total	36.46	40.35	44.30	45.34	45.34	0.00

Expenditures Summary

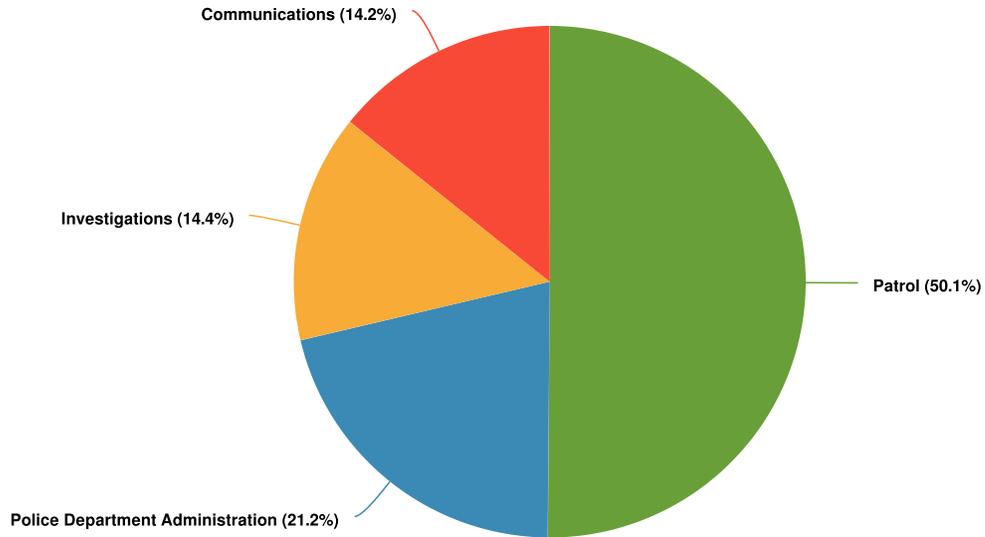
\$5,892,456 **\$1,012,799**
(20.76% vs. prior year)

Police Department Proposed and Historical Budget vs. Actual

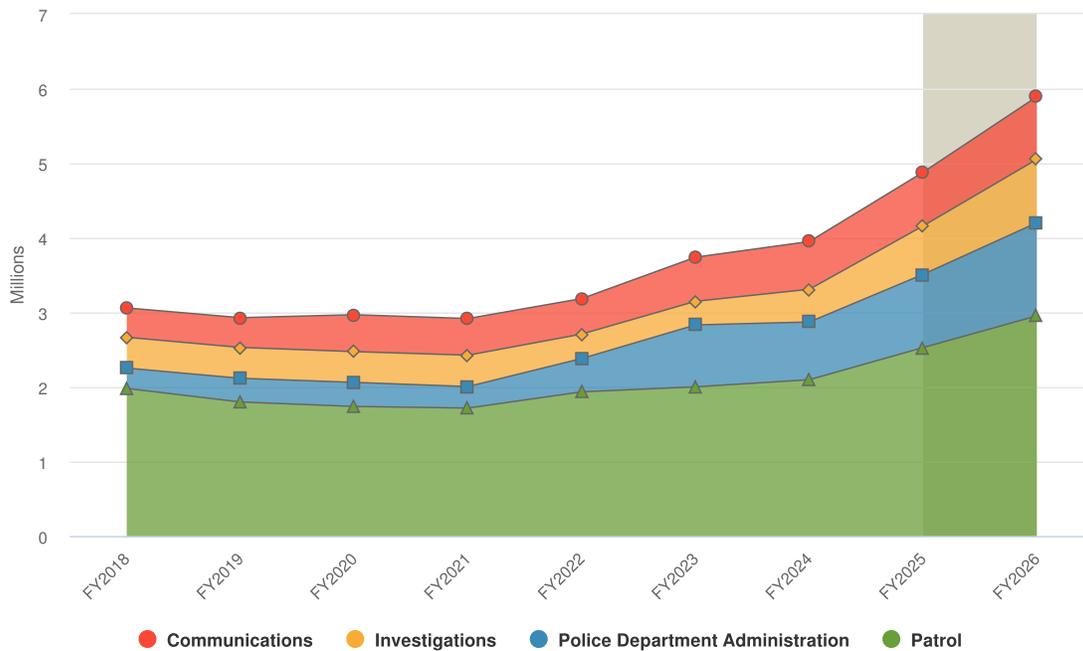


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

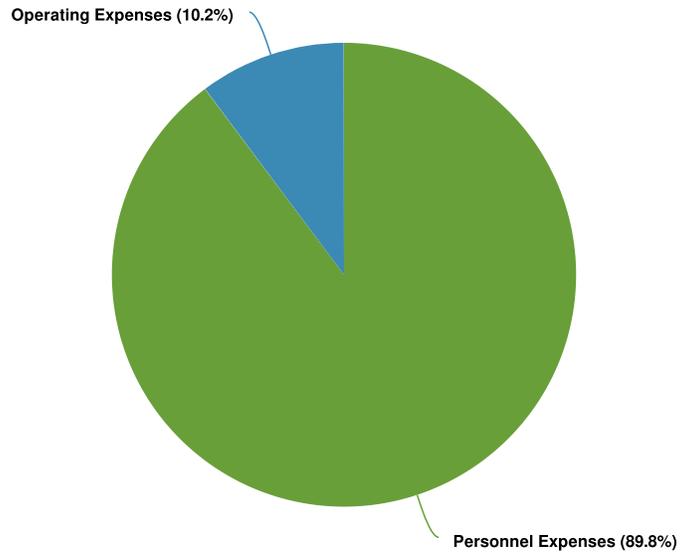


Grey background indicates budgeted figures.

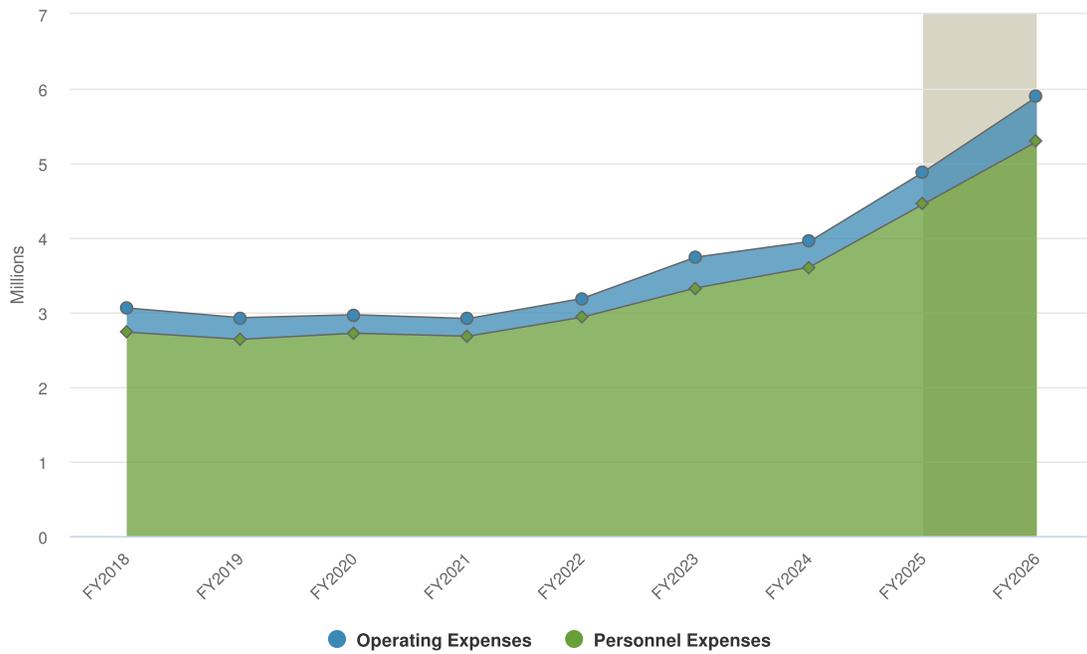
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expenditures					
Police					
Police Department Administration					
Personnel Expenses	\$725,634	\$682,237	\$902,727	\$1,023,189	13.3%
Operating Expenses	\$104,502	\$91,564	\$79,164	\$226,446	186%
Total Police Department Administration:	\$830,136	\$773,801	\$981,891	\$1,249,635	27.3%
Patrol					
Personnel Expenses	\$1,767,881	\$1,890,941	\$2,271,580	\$2,678,763	17.9%
Operating Expenses	\$233,674	\$206,267	\$256,528	\$274,698	7.1%
Total Patrol:	\$2,001,556	\$2,097,207	\$2,528,108	\$2,953,461	16.8%
Investigations					
Personnel Expenses	\$268,329	\$408,298	\$593,368	\$784,395	32.2%
Operating Expenses	\$48,692	\$30,677	\$56,433	\$65,428	15.9%
Total Investigations:	\$317,020	\$438,975	\$649,801	\$849,823	30.8%
Communications					
Personnel Expenses	\$564,551	\$625,169	\$682,538	\$804,762	17.9%
Operating Expenses	\$26,844	\$14,994	\$37,319	\$34,775	-6.8%
Total Communications:	\$591,394	\$640,163	\$719,857	\$839,537	16.6%
Total Police:	\$3,740,106	\$3,950,147	\$4,879,657	\$5,892,456	20.8%
Total Expenditures:	\$3,740,106	\$3,950,147	\$4,879,657	\$5,892,456	20.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expense Objects					
Personnel Expenses					
Police Department Administration	\$725,634	\$682,237	\$902,727	\$1,023,189	13.3%
Patrol	\$1,767,881	\$1,890,941	\$2,271,580	\$2,678,763	17.9%
Investigations	\$268,329	\$408,298	\$593,368	\$784,395	32.2%
Communications	\$564,551	\$625,169	\$682,538	\$804,762	17.9%
Total Personnel Expenses:	\$3,326,394	\$3,606,645	\$4,450,213	\$5,291,109	18.9%
Operating Expenses					
Police Department Administration	\$104,502	\$91,564	\$79,164	\$226,446	186%
Patrol	\$233,674	\$206,267	\$256,528	\$274,698	7.1%
Investigations	\$48,692	\$30,677	\$56,433	\$65,428	15.9%
Communications	\$26,844	\$14,994	\$37,319	\$34,775	-6.8%
Total Operating Expenses:	\$413,712	\$343,502	\$429,444	\$601,347	40%
Total Expense Objects:	\$3,740,106	\$3,950,147	\$4,879,657	\$5,892,456	20.8%

Police Administration

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
420 Police Dept Admin						
Admin Sergeant	0.00	1.00	0.00	0.00	0.00	0.00
Captain	0.00	1.00	1.00	1.00	1.00	0.00
Chief Of Police	1.00	1.00	1.00	1.00	1.00	0.00
Exec. Admin. Assistant to the Chief	1.00	1.00	1.00	1.00	1.00	0.00
Lieutenant	0.00	0.00	1.00	1.00	1.00	0.00
Patrol Lieutenant	0.00	0.00	0.00	0.00	1.00	1.00
Records Clerk	2.50	2.50	2.49	2.49	2.49	0.00
Software Support Tech	0.00	1.00	0.00	0.00	0.00	0.00
Special Operations Sergeant	0.00	0.00	0.00	1.00	0.00	-1.00
Totals	4.50	7.50	6.49	7.49	7.49	0.00

Department Description

PURPOSE

To provide leadership and administrative services in support of our operational missions.

DEPARTMENT DESCRIPTION

Police Administration provides the overall administrative leadership and supervision necessary to sustain an innovative, forward-thinking police workforce dedicated to excellence and professionalism. We are committed to reducing crime, fear, and disorder in the community using modern tactics, relevant training, and maintaining a robust community policing philosophy.

DEPARTMENTAL ACTIVITIES

- Oversee daily operations.
- Analyze processes in order to improve efficiency
- Create regional public safety partnerships.
- Participate in Regional, State, Federal County, and Navajo Nation Law Enforcement meetings.
- Implement pro-active crime control strategies focusing on the prolific offender.
- Maintain fiscal responsibility.
- Protect the lives and property of our community.

FY 2026 PRIORITIES

- Continue to participate in community events such as National Night Out, Coffee with a Cop, and other community-oriented programs. **Strategic Goal - Communication**
- Seek additional funding sources for equipment (e.g. grants). **Strategic Goal - Safety & Security**
- Maintain our ALEAP Law Enforcement accreditation standards.
- Maintain Memorandum of Understanding with other local law enforcement agencies.
- Updated training opportunities for department personnel. **Strategic Goal - Safety & Security & Communication**
- Research real-time crime centers for future implementation. **Strategic Goal - Safety & Security**
- Implement a Drone First Responder program. **Strategic Goal - Safety & Security**

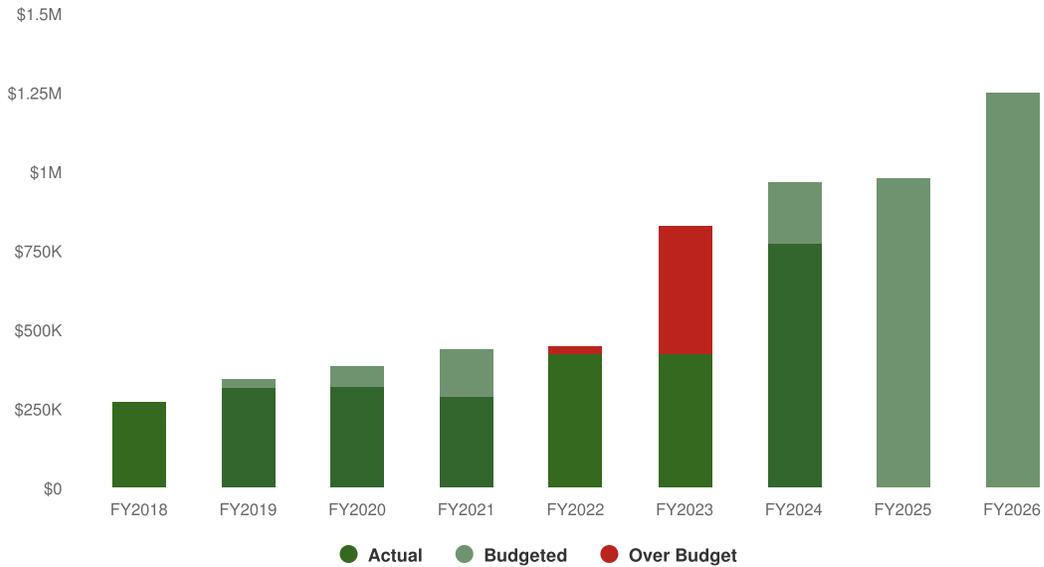
FY2025 MAJOR OBJECTIVES ACCOMPLISHED

- Participated in community events such as National Night Out, Coffee with a Cop, and other community-oriented programs.
- Obtained Border Patrol Grant funding for K9 vehicle and a grant from Wal-Mart for our Shop with a Hero event.
- Purchased new command post trailer.
- Received grant funding for bullet proof vests through the Department of Justice.
- Purchased an upgraded Skydio drone
- Submitted National Incident Based Reporting System (NIBRS) 100% error free for the 2024 calendar year.
- Renewed Memorandum of Understanding with Kane County.
- Remained fiscally responsible.
- Maintained Arizona Law Enforcement Accreditation.
- Increased police presence for city-sponsored events.

Expenditures Summary

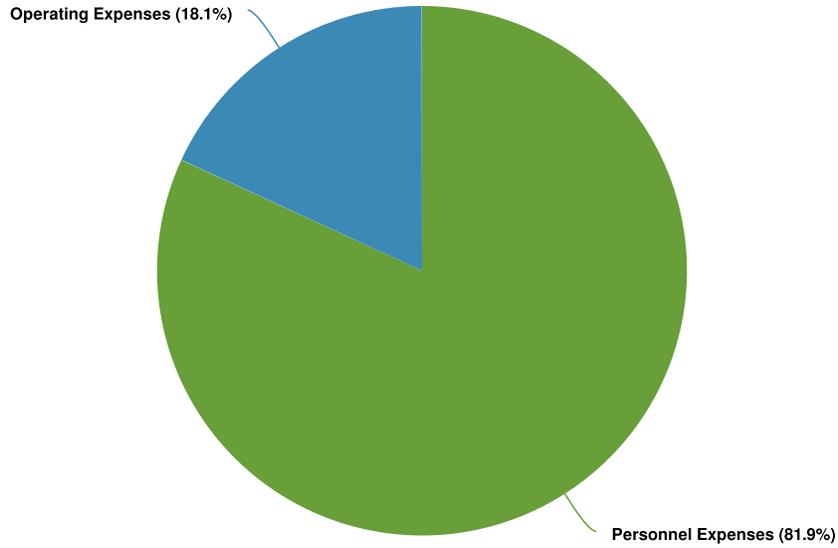
\$1,249,635 **\$267,744**
(27.27% vs. prior year)

Police Administration Proposed and Historical Budget vs. Actual

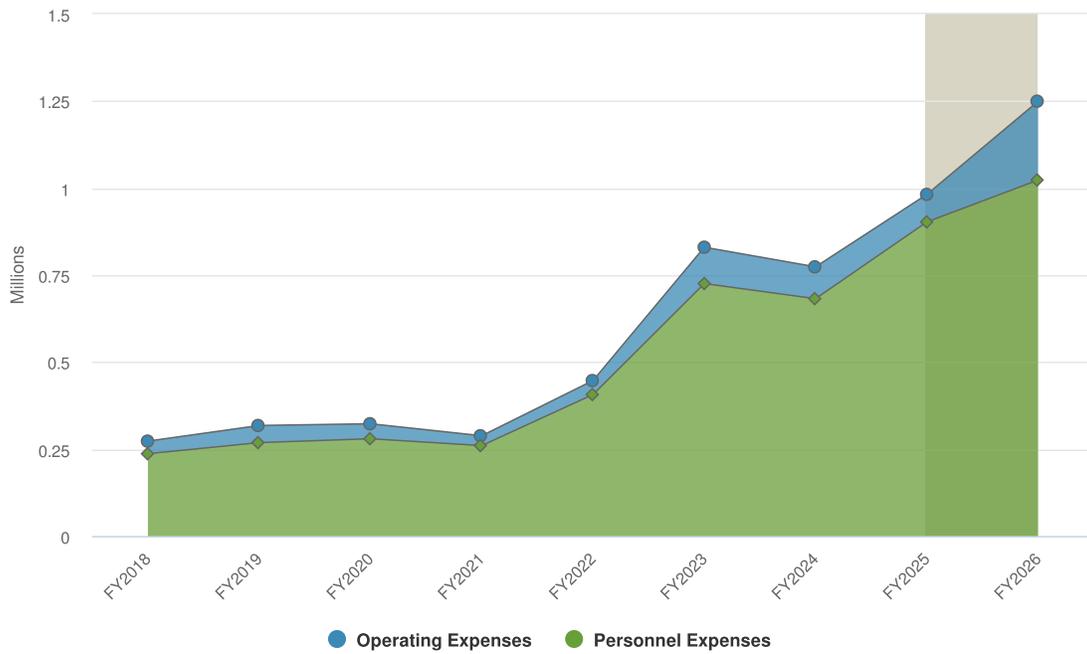


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Salaries increased due to recommended changes from Comp & Class Study..
- Contract Services - Increase due to prepaying for multi-year contracts/agreements.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Police Department Administration						
SALARIES	10-420-1101	\$485,090	\$449,862	\$611,925	\$704,126	15.1%
OVERTIME	10-420-1105	\$14,074	\$15,009	\$14,810	\$15,000	1.3%
INDUSTRIAL INSURANCE	10-420-1201	\$26,965	\$23,521	\$31,321	\$31,978	2.1%
MEDICAL INSURANCE	10-420-1202	\$110,108	\$89,503	\$129,687	\$149,266	15.1%
FICA	10-420-1203	\$36,615	\$34,286	\$47,945	\$51,479	7.4%
ASRS	10-420-1204	\$21,838	\$17,431	\$19,149	\$20,571	7.4%
PSPRS	10-420-1206	\$30,944	\$52,625	\$47,889	\$50,770	6%
Total Police Department Administration:		\$725,634	\$682,237	\$902,727	\$1,023,189	13.3%
Total Personnel Expenses:		\$725,634	\$682,237	\$902,727	\$1,023,189	13.3%
Operating Expenses						
Police Department Administration						
OPERATING SUPPLIES	10-420-2101	\$11,551	\$19,004	\$7,500	\$7,500	0%
UNIFORM ALLOWANCE	10-420-2102	\$12,908	\$10,471	\$8,880	\$8,880	0%
CELL PHONES	10-420-2402	\$2,978	\$2,640	\$3,300	\$4,680	41.8%
CONTRACT SERVICES	10-420-2590	\$32,509	\$16,849	\$3,490	\$148,490	4,154.7%
TRAVEL, MEALS AND SCHOOLS	10-420-2700	\$16,590	\$23,630	\$33,000	\$33,000	0%
SPECIAL EVENTS	10-420-2780	\$4,344	\$5,407	\$3,000	\$3,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-420-2804	\$23,623	\$13,564	\$19,994	\$20,896	4.5%
Total Police Department Administration:		\$104,502	\$91,564	\$79,164	\$226,446	186%
Total Operating Expenses:		\$104,502	\$91,564	\$79,164	\$226,446	186%
Total Expense Objects:		\$830,136	\$773,801	\$981,891	\$1,249,635	27.3%

Patrol

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
421 Patrol						
Animal Control Officer	1.00	1.00	1.96	2.00	3.00	1.00
Animal Control Supervisor	0.00	0.00	1.00	1.00	1.00	0.00
Community Resource Officer	1.00	2.00	1.00	0.00	0.00	0.00
Community Resource Officer-Drug Court	0.00	1.00	1.00	1.00	1.00	0.00
Patrol Lieutenant	1.00	0.00	0.00	0.00	0.00	0.00
Patrol Officer	15.00	14.00	18.00	17.00	14.00	-3.00
Patrol Sergeant	1.00	3.00	3.00	2.00	2.00	0.00
Sergeant	0.00	0.00	0.00	0.00	1.00	1.00
Totals	19.00	21.00	25.96	23.00	22.00	-1.00

Department Description

PURPOSE

To provide police first response capability to our community.

DEPARTMENT DESCRIPTION

The Patrol Division provides the day-to-day police services and is the City's first response to criminal activity in an effort to reduce crime, fear, and disorder in the community.

DEPARTMENTAL ACTIVITIES

- Emergency response to 911 and non-emergency calls for service
- Traffic enforcement and accident investigation
- Service of search and arrest warrants
- Crime prevention
- Animal control
- Security checks
- Parking control
- Community Oriented Policing
- Code Enforcement
-

FY 2026 Priorities

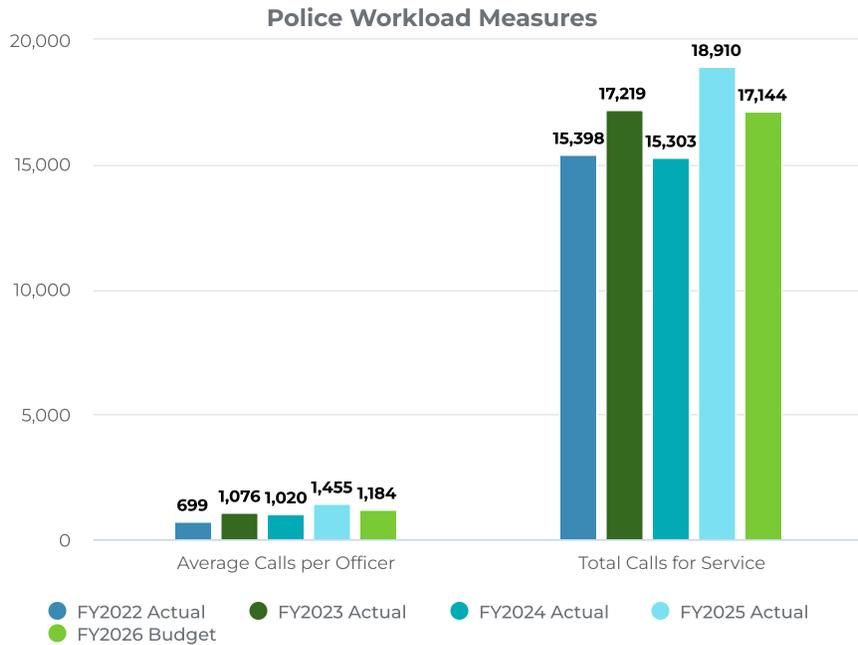
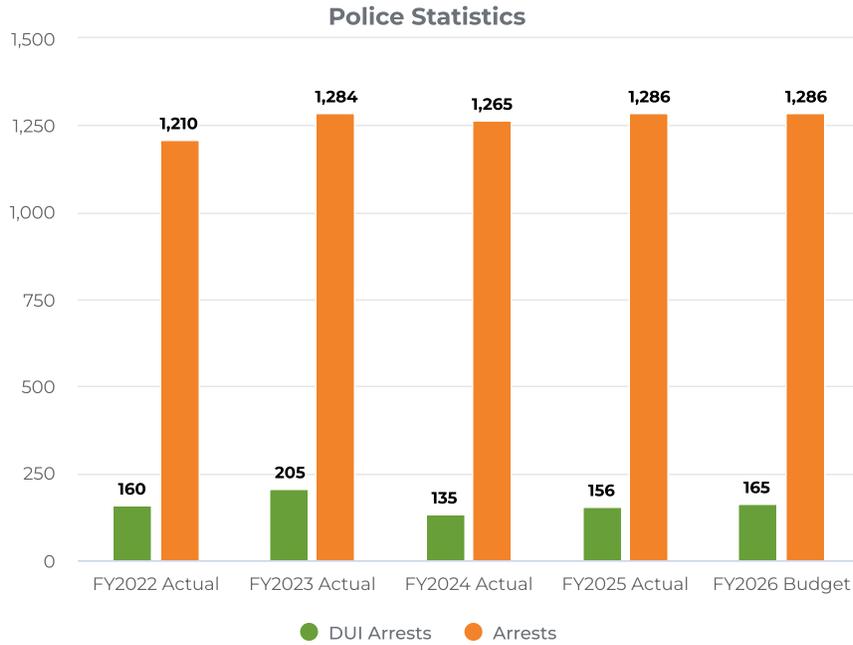
- Improve reporting efficiency.
- Promote police conduct that is responsive and sensitive to the needs of the community.
- Develop strategies to recruit/retain employees, enhance employee satisfaction and staff development.
- Use real time policing strategies to address longer-term community problems. **Strategic Goal - Safety & Security**
- Operate using our community-oriented policing philosophy. **Strategic Goal - Safety & Security**
- Fill open police officer positions with capable candidates.
- Decrease drug activity.
- Decrease violent/property crimes.
- Maintain and strengthen partnerships with other agencies. **Strategic Goal - Communication**
- Strengthen partnership with regional partners. **Strategic Goal - Communication**
- Strengthen relationships within the community. **Strategic Goal - Communication**
- Promote a Patrol Sergeant

FY 2025 Major Objectives Accomplished

- Submitted National Incident Based Reporting System (NIBRS) 100% error free for the 2024 calendar year.
- Increased current patrol fleet.
- Decreased violent/property crimes.
- Maintained and strengthened partnerships with other agencies.
- Strengthened partnership with Walmart.
- Added part-time Animal Control position.
- Completed Active Shooter training.

Performance Measures

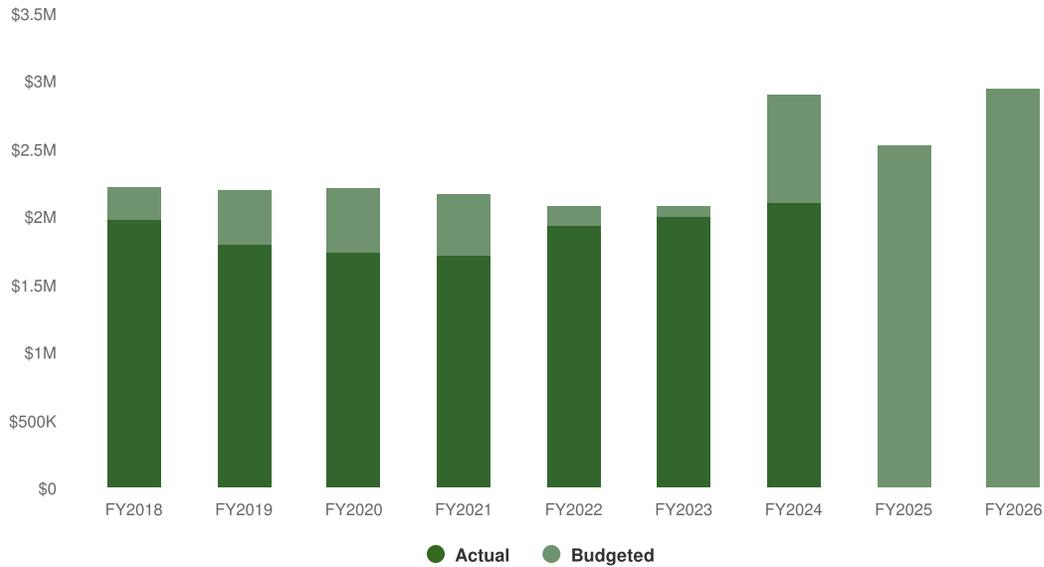
The Police Department provides the day-to-day police service and serves as our agency first response to criminal activity in an effort to reduce crime, fear, and disorder in the community.



Expenditures Summary

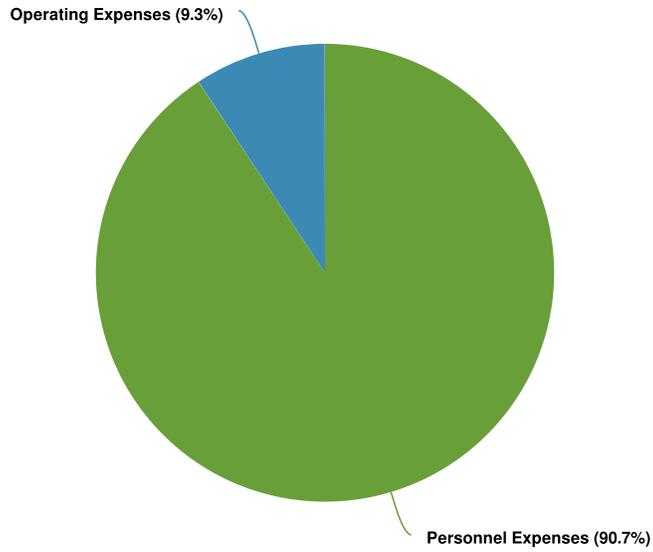
\$2,953,461 **\$425,353**
(16.82% vs. prior year)

Patrol Proposed and Historical Budget vs. Actual

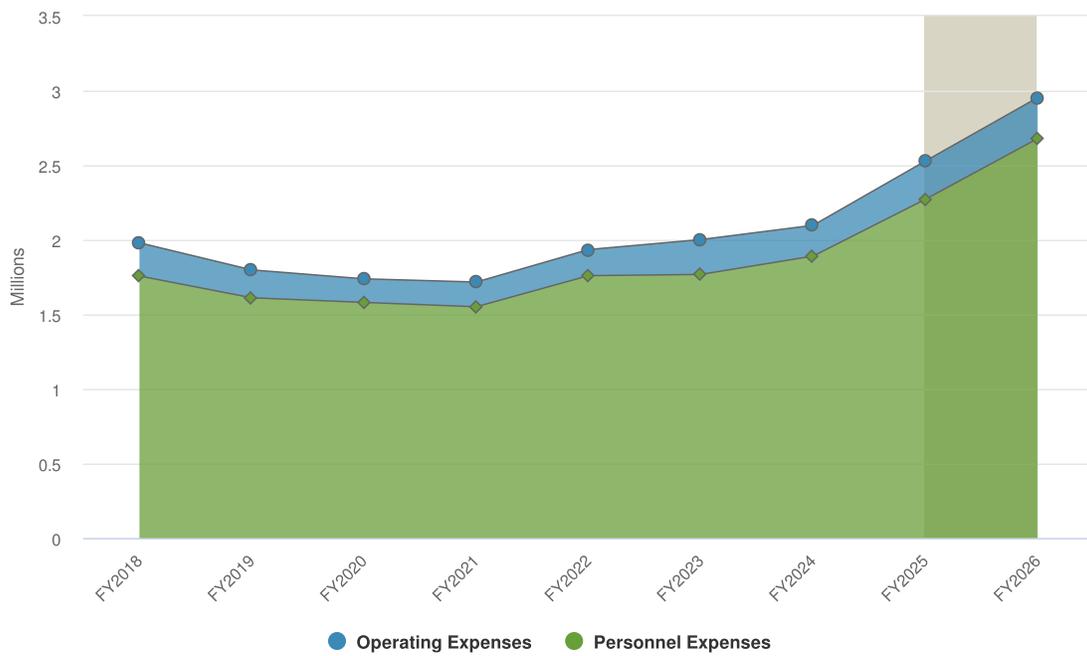


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs -Increases due to implementation of a steps program for sworn officers. Overtime increases to match prior year expenses.
- Travel, Meals & School - Increase for additional officer and police academy training.
- Program Expenses - Increase in events/programs.
- Printing & Binding - Increase in cost of goods and additional supplies needed.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Patrol						
SALARIES	10-421-1101	\$1,037,400	\$1,085,829	\$1,420,026	\$1,678,300	18.2%
OVERTIME	10-421-1105	\$196,316	\$180,988	\$75,304	\$180,000	139%
INDUSTRIAL INSURANCE	10-421-1201	\$63,749	\$60,886	\$74,161	\$84,045	13.3%
MEDICAL INSURANCE	10-421-1202	\$257,327	\$281,368	\$436,621	\$453,101	3.8%
FICA	10-421-1203	\$92,575	\$94,844	\$116,611	\$123,914	6.3%
ASRS	10-421-1204	\$15,354	\$19,796	\$22,991	\$27,399	19.2%
PSPRS	10-421-1206	\$105,160	\$167,230	\$125,868	\$132,004	4.9%
Total Patrol:		\$1,767,881	\$1,890,941	\$2,271,580	\$2,678,763	17.9%
Total Personnel Expenses:		\$1,767,881	\$1,890,941	\$2,271,580	\$2,678,763	17.9%
Operating Expenses						
Patrol						
OPERATING SUPPLIES	10-421-2101	\$71,549	\$27,663	\$16,000	\$18,000	12.5%
UNIFORM ALLOWANCE	10-421-2102	\$36,619	\$38,362	\$41,600	\$42,100	1.2%
EQUIPMENT REPAIR/MAINTENANCE	10-421-2115	\$15,354	\$15,671	\$12,000	\$8,850	-26.2%
OFFICE EQUIPMENT LEASES	10-421-2119	\$4,631	\$397	\$0	\$0	0%
CELL PHONES	10-421-2402	\$16,985	\$17,733	\$19,932	\$19,932	0%
ANIMAL SHELTER EXPENSES	10-421-2425	\$8,696	\$7,208	\$10,700	\$10,700	0%
CONTRACT SERVICES	10-421-2590	\$1,550	\$25,974	\$41,900	\$41,900	0%
TRAVEL, MEALS AND SCHOOLS	10-421-2700	\$47,840	\$52,992	\$88,916	\$97,916	10.1%
PROGRAM EXPENSES	10-421-2705	\$8,700	\$14,726	\$10,000	\$15,000	50%
K-9 EXPENSE	10-421-2750	\$18,679	\$4,978	\$8,300	\$8,300	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-421-2804	\$50	\$0	\$0	\$500	N/A
PRINTING & BINDING	10-421-2806	\$962	\$0	\$2,500	\$2,500	0%
FIREARMS RANGE EXPENSES	10-421-2825	\$2,062	\$562	\$2,000	\$4,000	100%
DRUG COURT EXPENSES	10-421-2850	\$0	\$0	\$2,680	\$5,000	86.6%
Total Patrol:		\$233,674	\$206,267	\$256,528	\$274,698	7.1%
Total Operating Expenses:		\$233,674	\$206,267	\$256,528	\$274,698	7.1%
Total Expense Objects:		\$2,001,556	\$2,097,207	\$2,528,108	\$2,953,461	16.8%

Investigations

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
426 Investigations						
Captain	1.00	0.00	0.00	0.00	0.00	0.00
Crime Scene Specialist	0.00	0.00	0.00	2.00	4.00	2.00
Detective	1.00	2.00	2.00	3.00	2.00	-1.00
Evidence Technician	1.00	1.00	1.00	1.00	1.00	0.00
Sergeant	1.00	0.00	0.00	0.00	0.00	0.00
Totals	4.00	3.00	3.00	6.00	7.00	1.00

Department Description

PURPOSE

To serve as the investigative component of the Police Department.

DEPARTMENT DESCRIPTION

The Criminal Investigations Division is tasked with conducting complete, thorough, and comprehensive investigations into all complex crimes, such as sex crimes, homicides, crimes against children and major property crimes, within the City of Page. These investigations include crime scene investigation, evidence collection, victim/witness/suspect interviews, case preparation and presentation to grand juries, attorneys, and courts.

DEPARTMENTAL ACTIVITIES

- Gather facts and evidence of criminal activity. Conduct interviews and obtain statements from victims, witnesses, and suspects of alleged crimes.
- Collect, package and preserve physical evidence.
- Preparation and execution of search warrants.
- Testify in the court of appropriate jurisdiction regarding investigative activities.
- Maintain the department evidence room using current best practice protocols.

FY 2025-2026 Priorities

- Maintain ALEAP Property & Evidence Accreditation
- Send Detective and Crime Scene Specialist to Advanced Crime Scene Academy **Strategic Goal - Safety & Security**
- Send Detective to tactical drone training **Strategic Goal - Safety & Security**
- Research real time crime centers for future implementation. **Strategic Goal - Safety & Security**
- Upgrade surveillance equipment **Strategic Goal - Safety & Security**
- Hire new Cadet positions
- Provide specialized investigative resources for high-profile investigations.

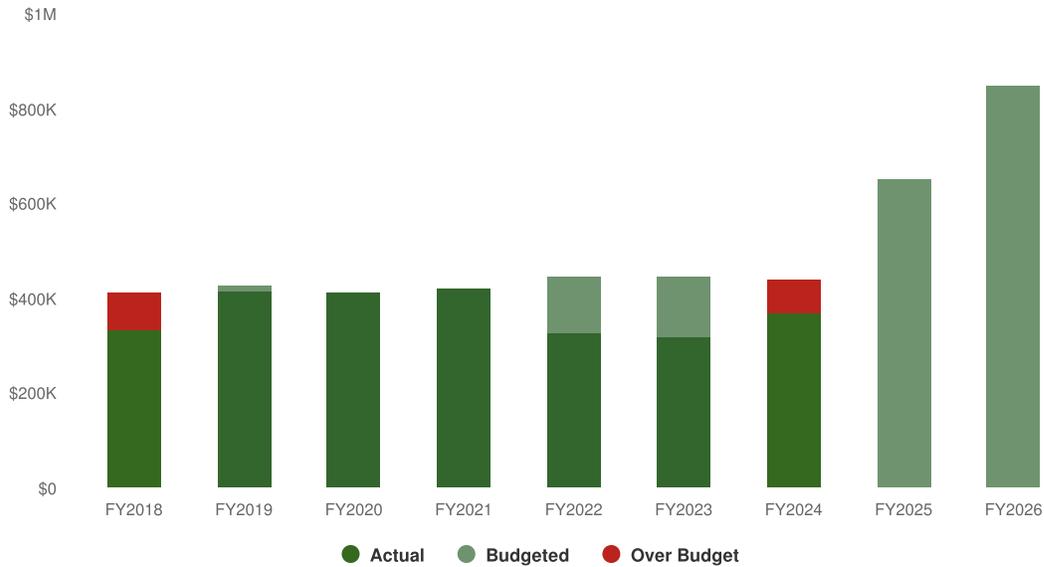
FY 2024-2025 Major Objectives Accomplished

- Obtain ALEAP Property & Evidence Accreditation
- Hired 3rd Detective
- Increased Crime Scene Specialist positions from 2 to 4.
- Send staff to specialized training.
- Created new Cadet program
- Updated and serviced FARO Scanner.
- All Detectives and Crime Specialists trained in the use of the FARO Scanner.
- Obtained grand jury indictments on several high profile cases.
- Completed evidence room inspection and audit.

Expenditures Summary

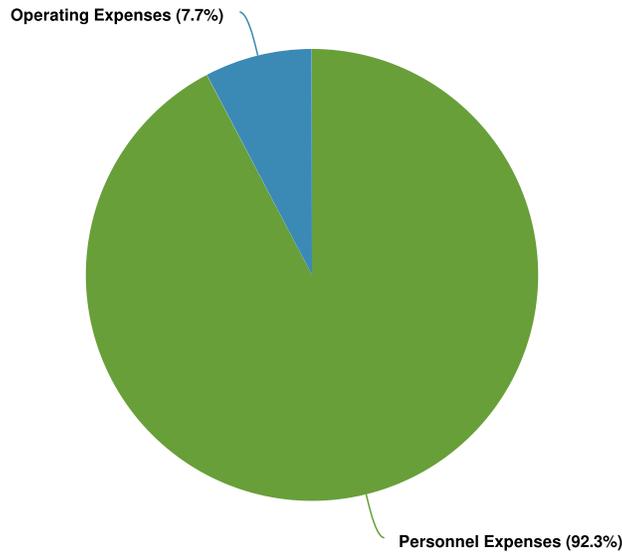
\$849,823 **\$200,021**
(30.78% vs. prior year)

Investigations Proposed and Historical Budget vs. Actual

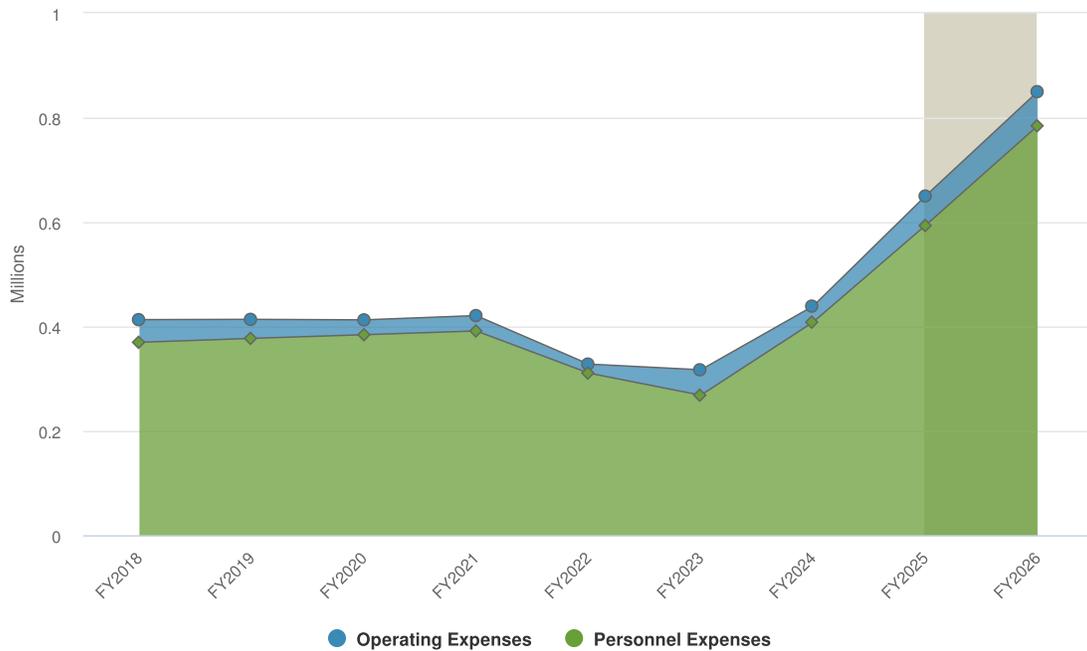


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Costs - Increase due to 1 FTE's moved from Patrol (1 Detective) and implementation of a steps program for sworn officers.
- Travel, Meals and Schools - Training for additional staff.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Investigations						
SALARIES	10-426-1101	\$172,098	\$263,116	\$391,292	\$511,593	30.7%
OVERTIME	10-426-1105	\$11,092	\$15,083	\$13,567	\$25,000	84.3%
INDUSTRIAL INSURANCE	10-426-1201	\$9,561	\$15,035	\$20,590	\$22,690	10.2%
MEDICAL INSURANCE	10-426-1202	\$41,977	\$52,198	\$96,851	\$129,783	34%
FICA	10-426-1203	\$13,871	\$20,489	\$26,471	\$38,819	46.6%
ASRS	10-426-1204	\$5,742	\$15,591	\$20,289	\$36,184	78.3%
PSPRS	10-426-1206	\$13,988	\$26,786	\$24,308	\$20,327	-16.4%
Total Investigations:		\$268,329	\$408,298	\$593,368	\$784,395	32.2%
Total Personnel Expenses:		\$268,329	\$408,298	\$593,368	\$784,395	32.2%
Operating Expenses						
Investigations						
OPERATING SUPPLIES	10-426-2101	\$6,820	\$5,072	\$4,500	\$4,500	0%
UNIFORM ALLOWANCE	10-426-2102	\$2,477	\$2,358	\$6,100	\$8,100	32.8%
EQUIPMENT REPAIR/MAINTENANCE	10-426-2115	\$1,409	\$1,698	\$500	\$2,000	300%
INVESTIGATIONS	10-426-2190	\$7,427	\$1,126	\$7,000	\$7,000	0%
CELL PHONES	10-426-2402	\$279	\$660	\$1,320	\$1,320	0%
CONTRACT SERVICES	10-426-2590	\$9,302	\$2,468	\$12,820	\$14,315	11.7%
TRAVEL, MEALS AND SCHOOLS	10-426-2700	\$18,307	\$9,630	\$16,000	\$20,000	25%
SILENT WITNESS	10-426-2710	\$0	\$4,000	\$4,650	\$4,650	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-426-2804	\$426	\$165	\$230	\$230	0%
PRINTING & BINDING	10-426-2806	\$2,246	\$3,501	\$3,313	\$3,313	0%
Total Investigations:		\$48,692	\$30,677	\$56,433	\$65,428	15.9%
Total Operating Expenses:		\$48,692	\$30,677	\$56,433	\$65,428	15.9%
Total Expense Objects:		\$317,020	\$438,975	\$649,801	\$849,823	30.8%

Communications

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
422 Communications						
Communication Specialist	7.96	6.85	6.85	6.85	6.85	0.00
Communication Specialist Lead	1.00	1.00	1.00	1.00	1.00	0.00
Communication Specialist Supervisor	0.00	1.00	1.00	1.00	1.00	0.00
Totals	8.96	8.85	8.85	8.85	8.85	0.00

Department Description

PURPOSE

To serve as the direct link between citizens and emergency response services.

DEPARTMENT DESCRIPTION

The Page Communications Center operates 24 hours a day, 7 days a week. It is a 9-1-1, Phase II (capable of receiving the latitude and longitude of a cell phone caller), Public Safety Answering Point (PSAP). Serving the City of Page and primarily dispatch for the Page Police Department, the Page Fire Department, and the Greentown Fire Department. Serve as the 9-1-1 answering point for the communities surrounding Page in Northern Arizona and Southern Utah, the Glen Canyon National Recreation Area, Lake Powell, and the adjacent Navajo Nation.

DEPARTMENTAL ACTIVITIES

- Answer 9-1-1 and other non-emergency calls for service and provide communications support for police and fire field operations.
- Monitor multiple radio frequencies and dispatch calls to Police and Fire/EMS.
- Access local, state, and federal databases assign case numbers, and track officer/firefighter activities in the field.

FY 2025-2026 Priorities

- Maintain ALEAP accreditation for Emergency Communications Center
- Send qualified and interested dispatchers to advanced dispatch certification. **Strategic Goal - Safety & Security**
- Maintain staffing levels.
- Continue to assist department with specialized duties.
- Continue to assist with department transports.

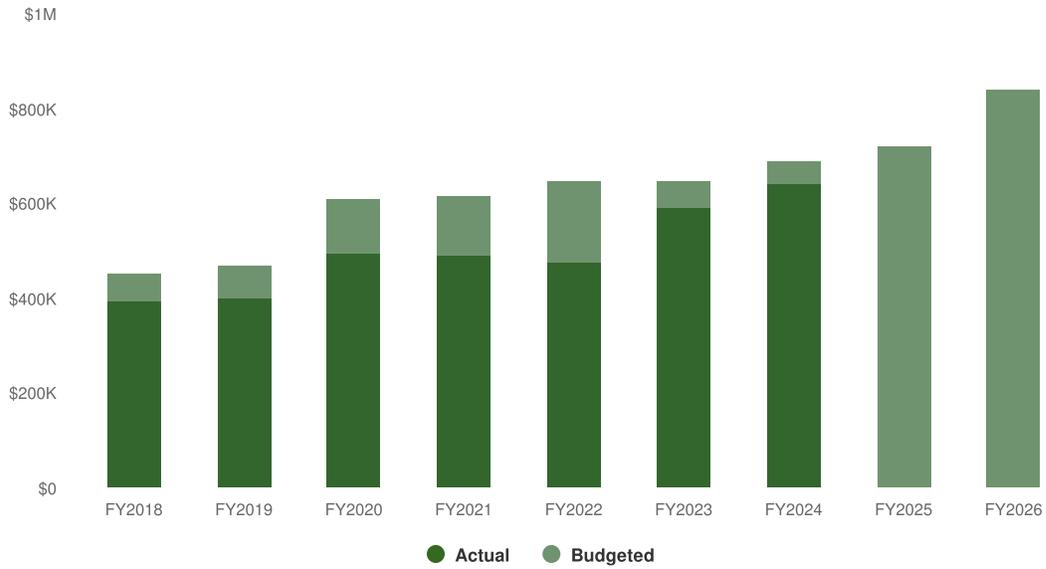
FY 2024-2025 Major Objectives Accomplished

- Obtained ALEAP accreditation for Emergency Communications Center
- Remained fully staffed.
- Became National Emergency Number Association (NENA) members
- Maintained partnership with Niles Communications.
- Major Geographic Information System (GIS) Upgrade

Expenditures Summary

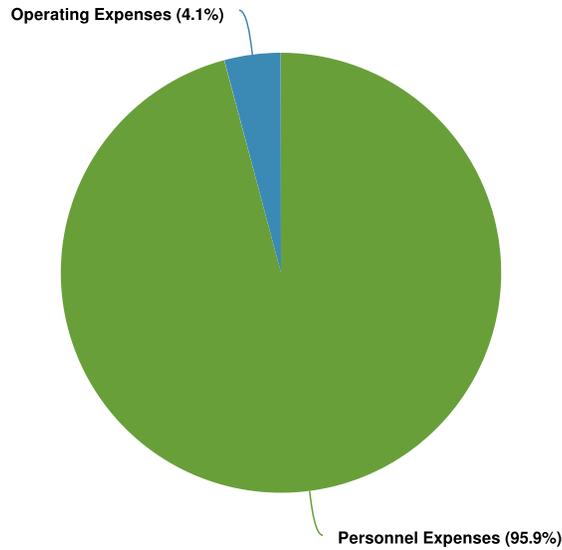
\$839,537 **\$119,681**
(16.63% vs. prior year)

Communications Proposed and Historical Budget vs. Actual

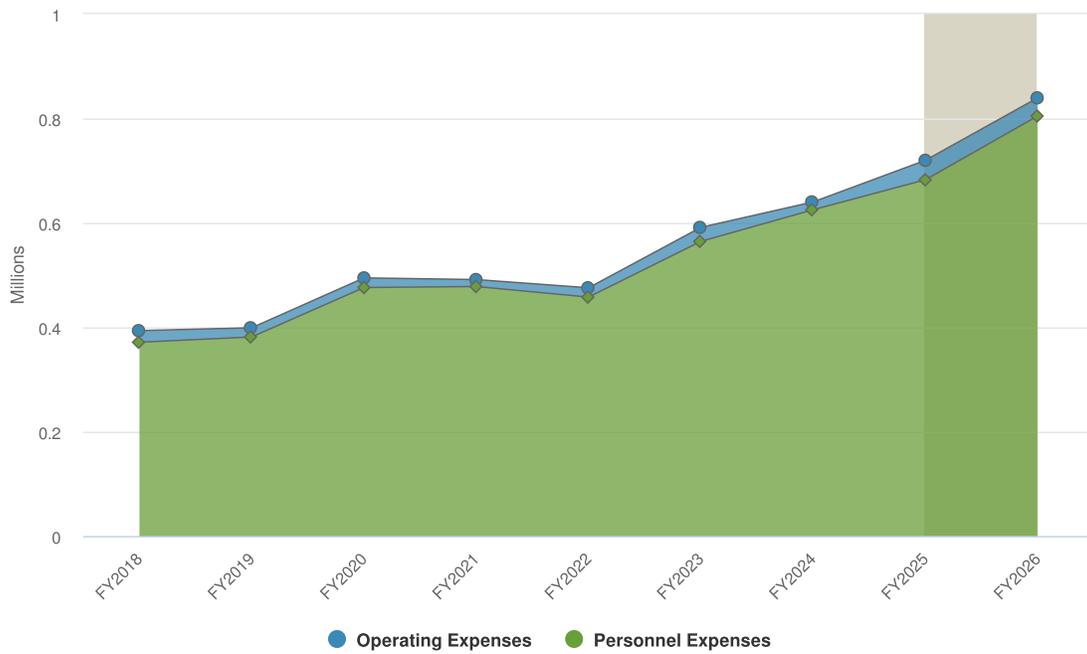


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increases due to pay increases for cost of living and Comp & Class Study recommendations. Overtime increased to match prior years expenses. Medical Benefits increased based on selections and unfilled positions budgeted at max amounts.

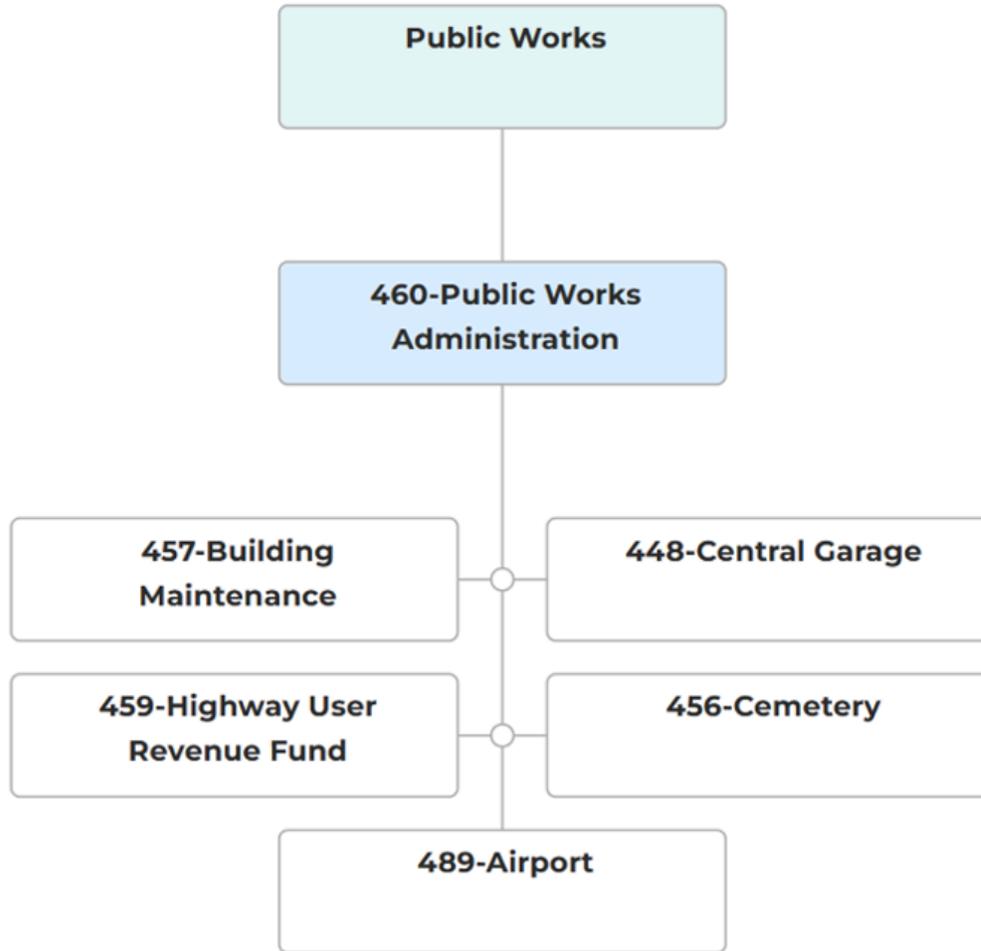
Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Communications						
SALARIES	10-422-1101	\$368,864	\$405,098	\$446,987	\$519,347	16.2%
OVERTIME	10-422-1105	\$23,933	\$31,976	\$11,702	\$30,000	156.4%
INDUSTRIAL INSURANCE	10-422-1201	\$18,855	\$20,541	\$23,745	\$27,046	13.9%
MEDICAL INSURANCE	10-422-1202	\$75,843	\$80,833	\$111,599	\$133,435	19.6%
FICA	10-422-1203	\$29,235	\$32,967	\$34,659	\$39,524	14%
ASRS	10-422-1204	\$47,820	\$53,754	\$53,845	\$55,410	2.9%
Total Communications:		\$564,551	\$625,169	\$682,538	\$804,762	17.9%
Total Personnel Expenses:		\$564,551	\$625,169	\$682,538	\$804,762	17.9%
Operating Expenses						
Communications						
OPERATING SUPPLIES	10-422-2101	\$9,568	\$4,473	\$3,200	\$3,200	0%
UNIFORM ALLOWANCE	10-422-2102	\$1,645	\$674	\$1,500	\$1,350	-10%
EQUIPMENT REPAIR/MAINTENANCE	10-422-2115	\$3,154	\$488	\$3,500	\$4,500	28.6%
OFFICE EQUIPMENT LEASES	10-422-2119	-\$2,040	\$0	\$0	\$0	0%
CELL PHONES	10-422-2402	\$1,255	\$1,017	\$1,196	\$1,196	0%
CONTRACT SERVICES	10-422-2590	\$7,834	\$0	\$16,029	\$16,029	0%
TRAVEL, MEALS AND SCHOOLS	10-422-2700	\$4,566	\$7,366	\$10,750	\$7,000	-34.9%
SUBSCRIPTIONS/MEMBERSHIPS	10-422-2804	\$862	\$976	\$1,144	\$1,500	31.1%
Total Communications:		\$26,844	\$14,994	\$37,319	\$34,775	-6.8%
Total Operating Expenses:		\$26,844	\$14,994	\$37,319	\$34,775	-6.8%
Total Expense Objects:		\$591,394	\$640,163	\$719,857	\$839,537	16.6%

Public Works



Kyle Christiansen
Director of Public Works

Department Full-Time Equivalents

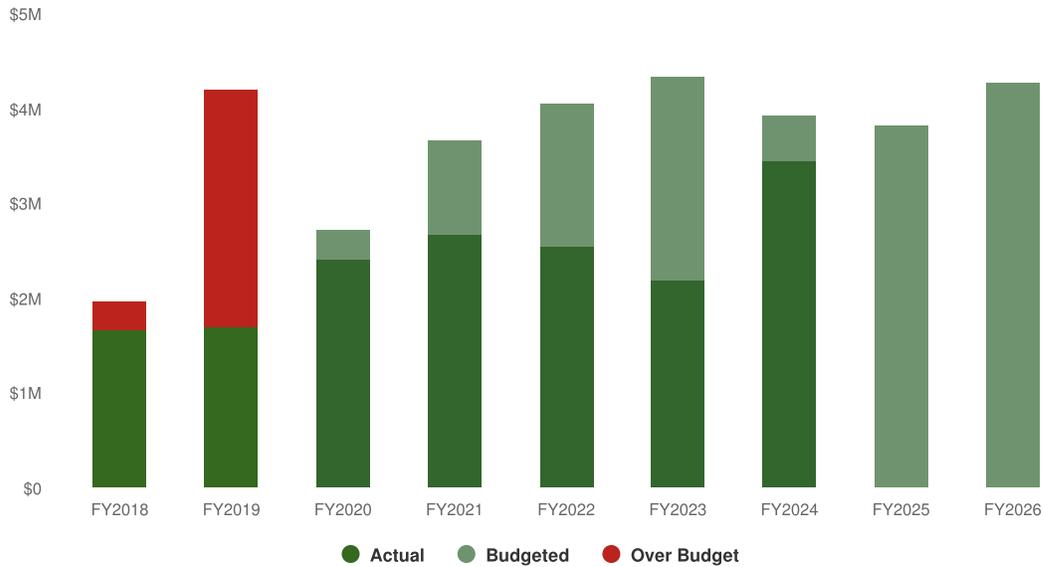


	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
Public Works						
448 Central Garage	2.00	2.00	2.00	2.00	2.00	0.00
456 Cemetery	0.00	1.00	1.00	2.00	2.00	0.00
457 Building Maintenance	5.00	4.00	4.00	4.00	5.00	1.00
460 Public Works Admin	7.65	6.65	6.65	6.65	6.65	0.00
489 Airport	2.35	2.35	2.35	3.35	3.35	0.00
Public Works Total	17.00	16.00	16.00	18.00	19.00	1.00

Expenditures Summary

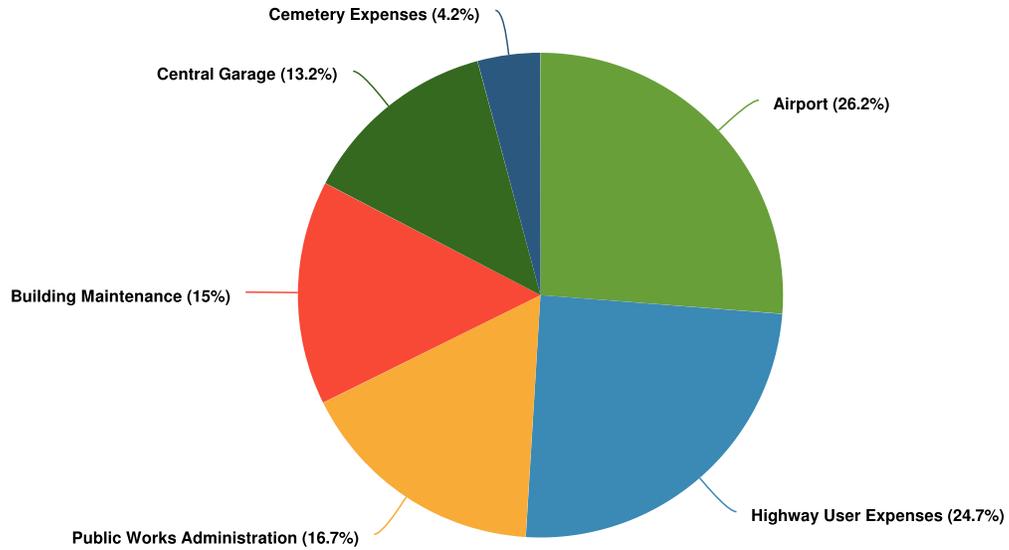
\$4,274,567 **\$450,526**
(11.78% vs. prior year)

Public Works Proposed and Historical Budget vs. Actual

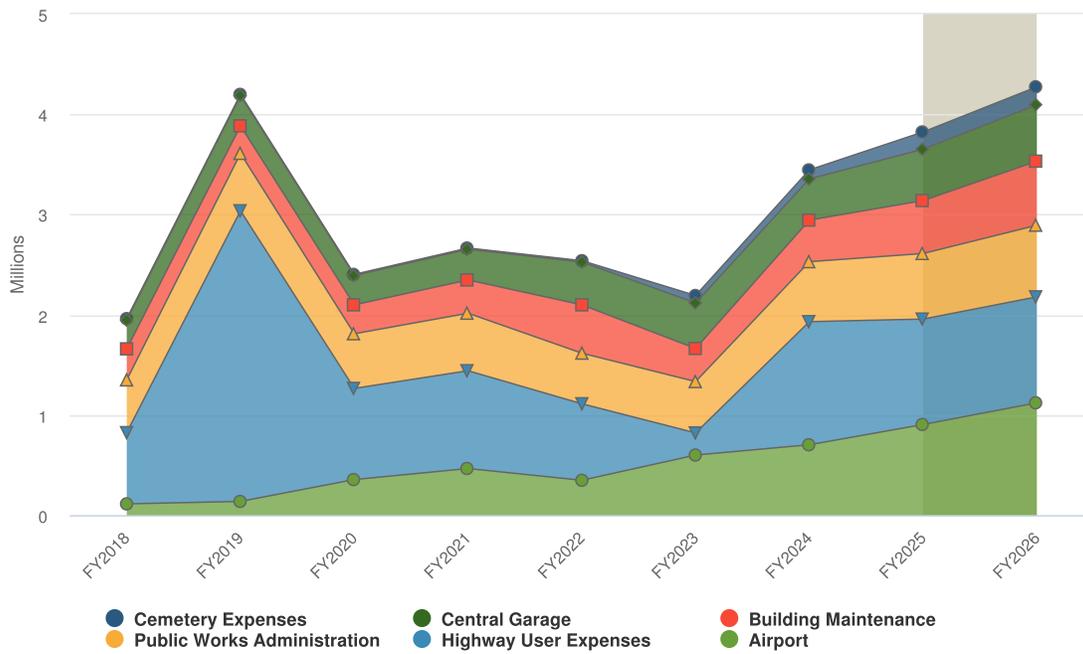


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

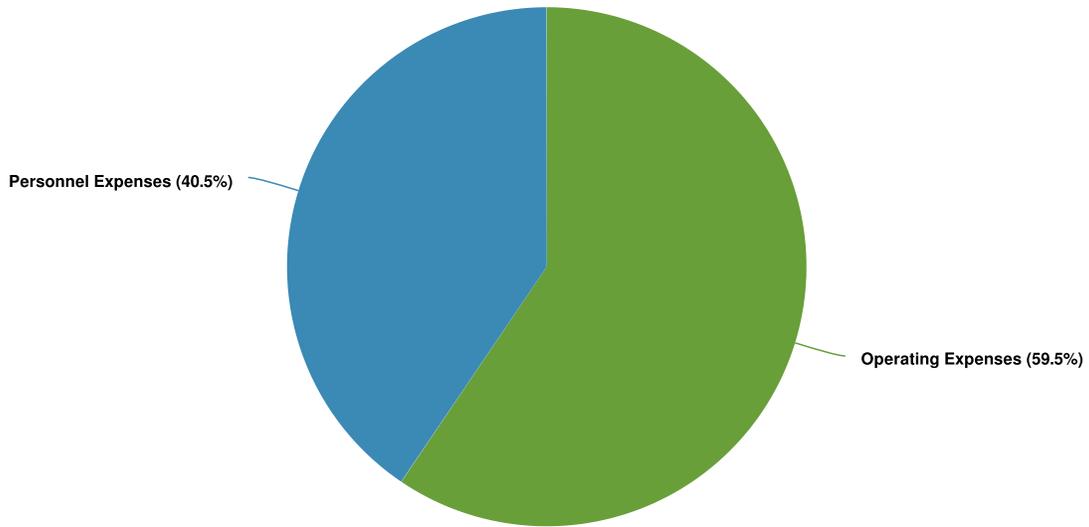


Grey background indicates budgeted figures.

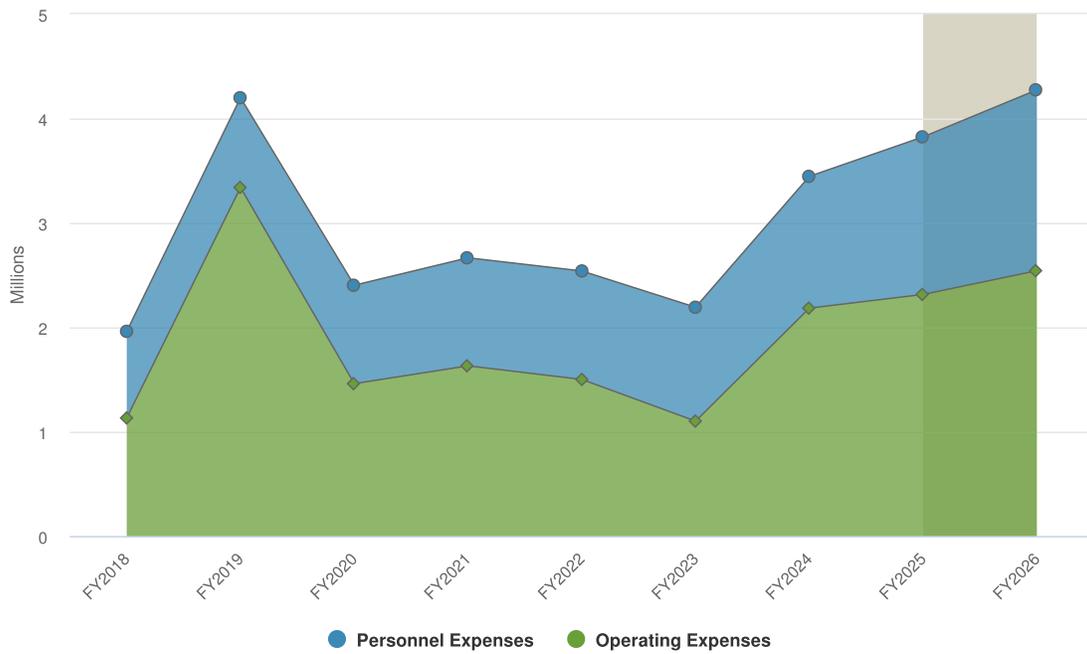
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expenditures					
Public Works					
Public Works Administration	\$511,885	\$598,279	\$654,130	\$714,794	9.3%
Total Public Works Administration:	\$511,885	\$598,279	\$654,130	\$714,794	9.3%
Central Garage	\$454,926	\$410,975	\$512,378	\$563,778	10%
Total Central Garage:	\$454,926	\$410,975	\$512,378	\$563,778	10%
Building Maintenance	\$330,445	\$414,884	\$528,374	\$639,068	20.9%
Total Building Maintenance:	\$330,445	\$414,884	\$528,374	\$639,068	20.9%
Highway User Expenses	\$221,250	\$1,227,958	\$1,051,850	\$1,056,850	0.5%
Total Highway User Expenses:	\$221,250	\$1,227,958	\$1,051,850	\$1,056,850	0.5%
Airport					
Airport	\$600,296	\$703,164	\$905,220	\$1,121,778	23.9%
Total Airport:	\$600,296	\$703,164	\$905,220	\$1,121,778	23.9%
Cemetery Expenses	\$73,436	\$90,412	\$172,088	\$178,298	3.6%
Total Cemetery Expenses:	\$73,436	\$90,412	\$172,088	\$178,298	3.6%
Total Public Works:	\$2,192,239	\$3,445,673	\$3,824,041	\$4,274,567	11.8%
Total Expenditures:	\$2,192,239	\$3,445,673	\$3,824,041	\$4,274,567	11.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expense Objects					
Personnel Expenses					
Public Works Administration	\$507,622	\$592,011	\$614,860	\$672,474	9.4%
Central Garage	\$143,666	\$148,645	\$162,878	\$211,778	30%
Building Maintenance	\$224,735	\$270,228	\$307,589	\$340,083	10.6%
Highway User Expenses	\$38	\$37	\$0	\$0	0%
Airport	\$150,629	\$176,940	\$279,365	\$359,569	28.7%
Cemetery Expenses	\$64,137	\$74,241	\$144,668	\$148,398	2.6%
Total Personnel Expenses:	\$1,090,827	\$1,262,103	\$1,509,361	\$1,732,303	14.8%
Operating Expenses					
Public Works Administration	\$4,263	\$6,268	\$39,270	\$42,320	7.8%
Central Garage	\$311,260	\$262,330	\$349,500	\$352,000	0.7%
Building Maintenance	\$105,711	\$144,656	\$220,785	\$298,985	35.4%
Highway User Expenses	\$221,211	\$1,227,921	\$1,051,850	\$1,056,850	0.5%
Airport	\$449,667	\$526,224	\$625,855	\$762,209	21.8%
Cemetery Expenses	\$9,299	\$16,172	\$27,420	\$29,900	9%
Total Operating Expenses:	\$1,101,412	\$2,183,570	\$2,314,680	\$2,542,264	9.8%
Total Expense Objects:	\$2,192,239	\$3,445,673	\$3,824,041	\$4,274,567	11.8%

Public Works Administration

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
460 Public Works Admin						
Director Of Public Works	0.65	0.65	0.65	0.65	0.65	0.00
Lead Maintenance Worker	0.00	1.00	0.00	0.00	0.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Public Works Manager	1.00	0.00	0.00	0.00	0.00	0.00
Streets Maintenance Worker	4.00	3.00	4.00	4.00	4.00	0.00
Streets Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	7.65	6.65	6.65	6.65	6.65	0.00

PURPOSE

To provide oversight of street maintenance, building maintenance, storm sewer, cemetery maintenance, airport maintenance, central garage operations and the operation of all City-owned facilities.

DEPARTMENT DESCRIPTION

Public Works Administration is to account for administrative costs in public works administration and street personnel. The Public Works Department provides a variety of services to the City departments and the community. The division is divided into five work units: Administration, Streets, Building Maintenance, Central Garage and Cemetery.

DEPARTMENTAL ACTIVITIES

- Preparation of construction plans, specifications, and contracts.
- Presenting information on projects to the City Council, the community, and other agencies.
- Oversight of the bidding process and contract administration.
- Develop and maintain city mapping systems.
- Develop and maintain the city's infrastructure maintenance records.

FY 2026 PRIORITIES

- Develop Pavement Maintenance Policy and Program **Strategic Goal - Infrastructure**
- Create a multi-year Capital Improvement Plan for maintaining and extending the life of the City's infrastructure. **Strategic Goal - Infrastructure**
- Develop and execute CIP project in accordance with budget goals. **Strategic Goal - Infrastructure**
- Improve staff safety through increased training opportunities.
- Manage all Capital Improvements City wide.
- Coordinate City activities to complete the design and potential reconstruction of Coppermine and Haul Rd. **Strategic Goal - Infrastructure**
- Develop a Long Range Transportation Plan in conjunction with ADOT **Strategic Goal - Infrastructure**
- Develop and construct Sandhill Rd extension to SR 98 **Strategic Goal - Infrastructure**

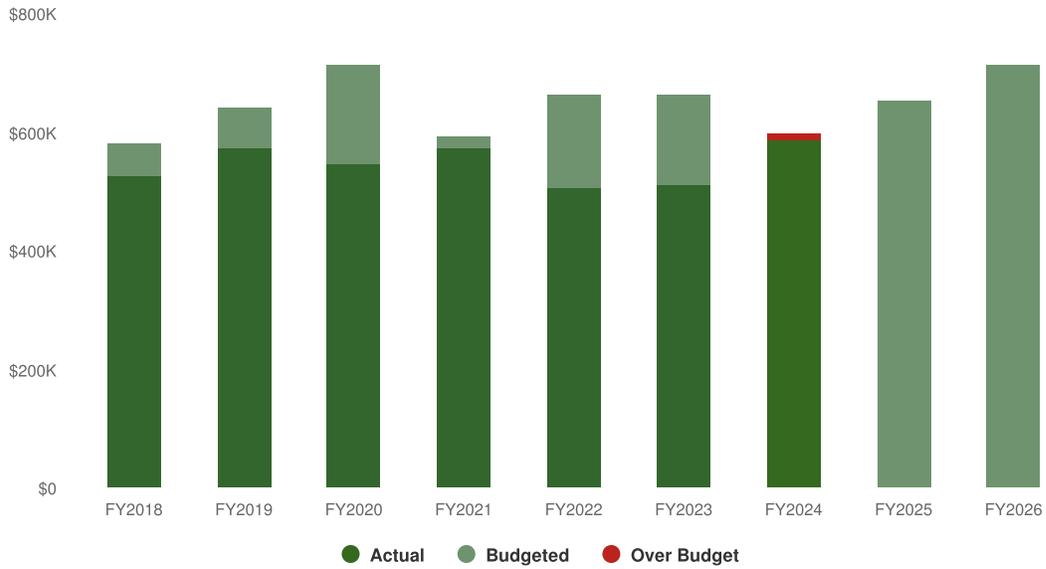
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Supported the needs of other city departments, including capital purchases and capital improvements.
- Continued development and construction of storm water management for the Southside drainage.
- Increased staff FTE's for improved service levels.
- Facilitated the purchase of an existing facility for the new public works building.

Expenditures Summary

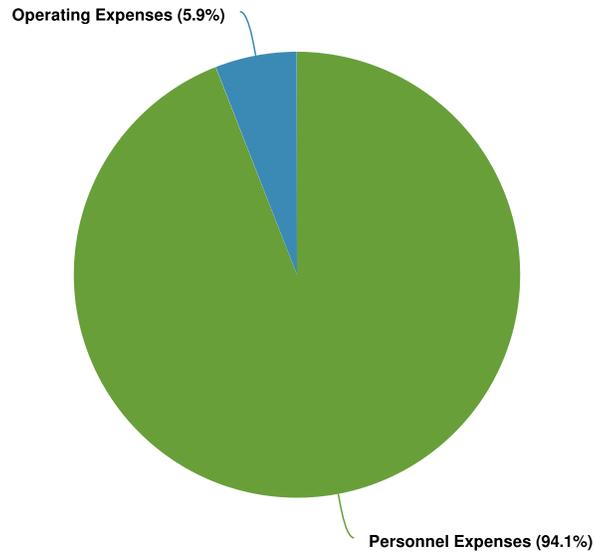
\$714,794 **\$60,664**
(9.27% vs. prior year)

Public Works Administration Proposed and Historical Budget vs. Actual

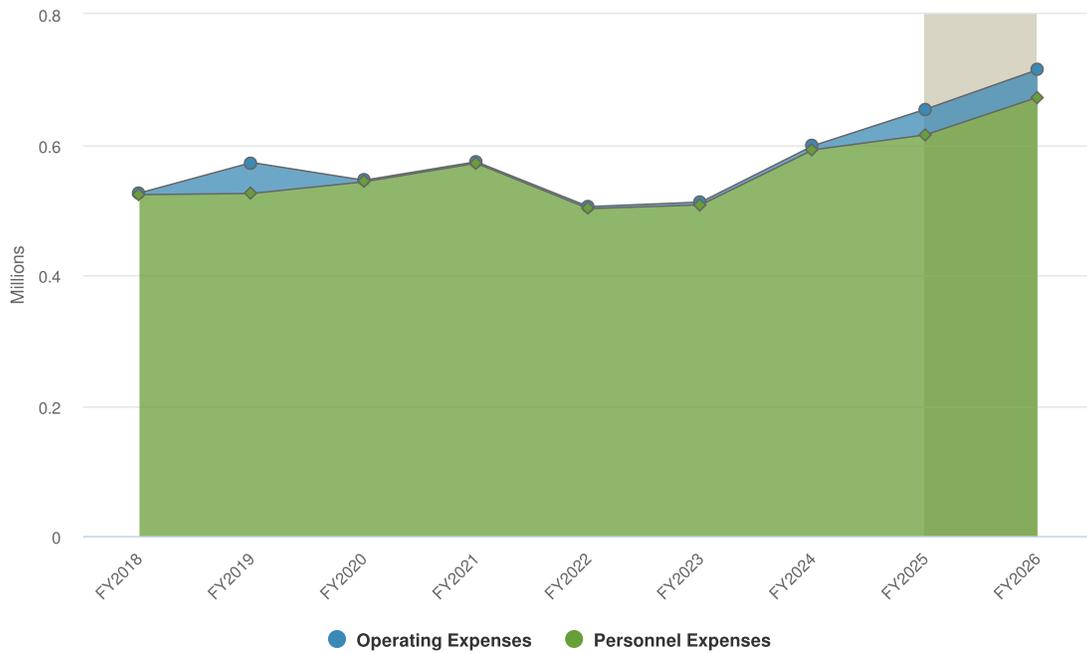


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- o Personnel Expenses - Increases for cost of living increases. Medical Benefits - Increase due to change in selected benefits.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Public Works Administration						
SALARIES	10-460-1101	\$337,024	\$394,589	\$416,747	\$451,396	8.3%
OVERTIME	10-460-1105	\$910	\$1,847	\$2,042	\$2,000	-2%
INDUSTRIAL INSURANCE	10-460-1201	\$25,971	\$28,196	\$30,274	\$31,820	5.1%
MEDICAL INSURANCE	10-460-1202	\$77,463	\$88,589	\$82,375	\$98,306	19.3%
FICA	10-460-1203	\$25,050	\$29,702	\$32,037	\$34,630	8.1%
ASRS	10-460-1204	\$41,204	\$49,089	\$51,385	\$54,322	5.7%
Total Public Works Administration:		\$507,622	\$592,011	\$614,860	\$672,474	9.4%
Total Personnel Expenses:		\$507,622	\$592,011	\$614,860	\$672,474	9.4%
Operating Expenses						
Public Works Administration						
OPERATING SUPPLIES	10-460-2101	\$2,196	\$2,411	\$3,500	\$5,500	57.1%
UNIFORM ALLOWANCE	10-460-2102	\$542	\$947	\$700	\$700	0%
CLOTHING ALLOWANCE	10-460-2104	\$200	\$200	\$250	\$300	20%
OFFICE EQUIPMENT LEASES	10-460-2119	\$0	\$0	\$1,500	\$0	-100%
CELL PHONES	10-460-2402	\$820	\$660	\$1,320	\$1,320	0%
CONTRACT SERVICES	10-460-2590	\$0	\$0	\$30,000	\$30,000	0%
TRAVEL MEALS & SCHOOLS	10-460-2700	\$505	\$2,050	\$2,000	\$4,500	125%
Total Public Works Administration:		\$4,263	\$6,268	\$39,270	\$42,320	7.8%
Total Operating Expenses:		\$4,263	\$6,268	\$39,270	\$42,320	7.8%
Total Expense Objects:		\$511,885	\$598,279	\$654,130	\$714,794	9.3%

Building Maintenance

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
457 Building Maintenance						
Custodian	1.00	0.00	0.00	0.00	0.00	0.00
Lead Maintenance Worker	1.00	1.00	1.00	1.00	1.00	0.00
Maintenance Worker	3.00	3.00	3.00	3.00	4.00	1.00
Totals	5.00	4.00	4.00	4.00	5.00	1.00

Department Description

PURPOSE

To provide a safe, clean, and productive environment for City employees and the public who utilize these facilities.

DEPARTMENT DESCRIPTION

The Building Maintenance Department is responsible for the repair and maintenance of all City facilities, including electrical, carpentry, painting, plumbing, HVAC, security control and janitorial services. The Building Maintenance Department also covers the cost of all general janitorial supplies throughout the City.

DEPARTMENTAL ACTIVITIES

- Responsible for the repair and maintenance of all city facilities.
- Provide janitorial services for all city facilities.
- Aid the City's Information Technology (IT) Department with electrical, wiring and cable.
- Provide a high-level security access system through lock and key control.
- Conducts small repairs and tenant improvements of facilities as directed.
- Constructs furniture for citywide facilities.

FY 2026 PRIORITIES

- Continue improved response time for all facility needs.
- Maintained facilities while reducing operation costs.
- Develop staff for deeper experience to support the needs of city facilities.
- Move Public Works from the current aged facility to the new site located in the industrial park.
- Complete small capital tenant improvements in a timely manner. **Strategic Goal - Infrastructure**
- Complete Renovation to the Events and Recreation Facility **Strategic Goal - Communication**

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Continue improved response time for all facility needs.
- Maintained facilities while reducing operation costs.
- Utilize grants for continued Courthouse security upgrades.
- Established training expectations for all employees
- Established standard operation procedures for all employees.
- Completed office improvements for the Public Works temporary offices.
- Began the renovation of the recently acquired PERA building the use as the future Events and Recreation Facility

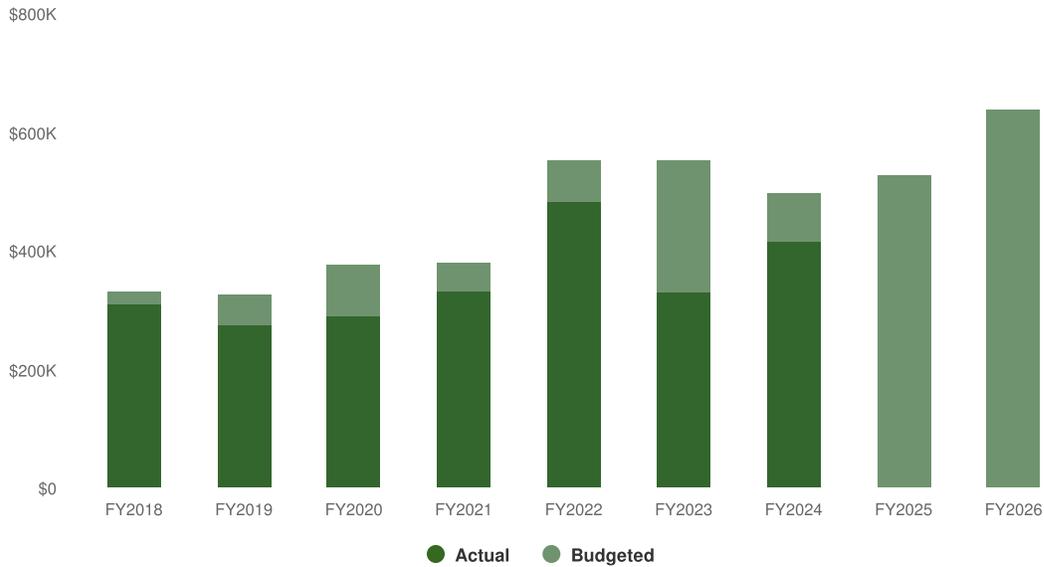
Performance Measure



Expenditures Summary

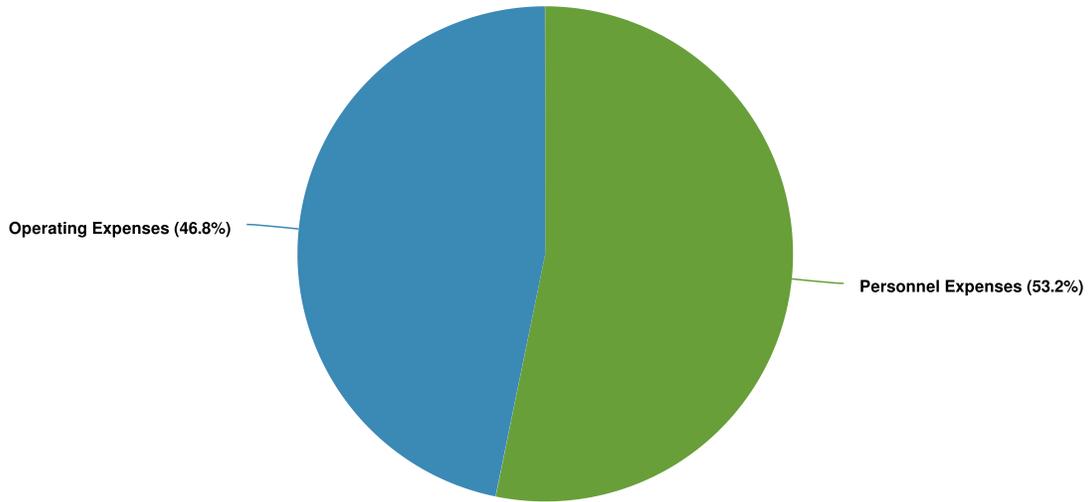
\$639,068 **\$110,694**
(20.95% vs. prior year)

Building Maintenance Proposed and Historical Budget vs. Actual

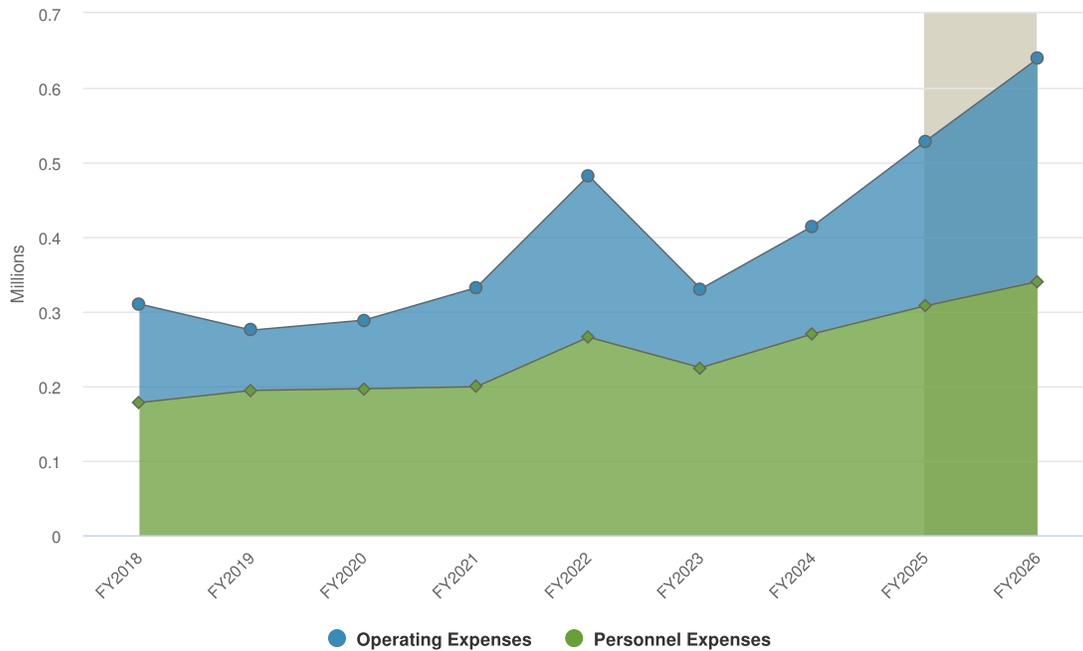


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- o Personnel Expenses - Increases for cost of living increases. Medical Expenses - Increase due to vacant positions budgeted at max amounts.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Building Maintenance						
SALARIES	10-457-1101	\$152,379	\$190,521	\$215,125	\$227,644	5.8%
OVERTIME	10-457-1105	\$1,013	\$2,305	\$2,290	\$800	-65.1%
INDUSTRIAL INSURANCE	10-457-1201	\$1,727	\$1,817	\$8,681	\$8,973	3.4%
MEDICAL INSURANCE	10-457-1202	\$39,759	\$37,204	\$38,184	\$57,934	51.7%
FICA	10-457-1203	\$11,431	\$14,582	\$16,632	\$17,415	4.7%
ASRS	10-457-1204	\$18,425	\$23,799	\$26,677	\$27,317	2.4%
Total Building Maintenance:		\$224,735	\$270,228	\$307,589	\$340,083	10.6%
Total Personnel Expenses:		\$224,735	\$270,228	\$307,589	\$340,083	10.6%
Operating Expenses						
Building Maintenance						
OPERATING SUPPLIES	10-457-2101	\$1,664	\$1,635	\$2,000	\$2,000	0%
UNIFORM ALLOWANCE	10-457-2102	\$1,504	\$1,750	\$1,750	\$2,450	40%
SAFETY SUPPLIES	10-457-2103	\$237	\$187	\$500	\$500	0%
CLOTHING ALLOWANCE	10-457-2104	\$508	\$500	\$625	\$875	40%
JANITORIAL SUPPLIES	10-457-2105	\$22,102	\$22,240	\$22,000	\$24,000	9.1%
BUILDING MATERIALS	10-457-2110	\$604	\$277	\$3,000	\$3,000	0%
EQUIPMENT REPAIR/MAINTENANCE	10-457-2115	\$6,467	\$3,755	\$12,500	\$12,500	0%
CELL PHONES	10-457-2402	\$715	\$660	\$660	\$660	0%
CONTRACT SERVICES	10-457-2590	\$13,061	\$18,678	\$24,750	\$25,000	1%
TRAVEL, MEALS AND SCHOOLS	10-457-2700	\$0	\$19	\$3,000	\$3,000	0%
FACILITIES MAINTENANCE	10-457-2850	\$58,849	\$94,955	\$125,000	\$200,000	60%
HVAC EXPENSES	10-457-2900	\$0	\$0	\$25,000	\$25,000	0%
Total Building Maintenance:		\$105,711	\$144,656	\$220,785	\$298,985	35.4%
Total Operating Expenses:		\$105,711	\$144,656	\$220,785	\$298,985	35.4%
Total Expense Objects:		\$330,445	\$414,884	\$528,374	\$639,068	20.9%

Central Garage

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
448 Central Garage						
Auto Technician	1.00	1.00	0.00	0.00	0.00	0.00
Foreman	0.00	0.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	1.00	0.00
Totals	2.00	2.00	2.00	2.00	2.00	0.00

Department Description

PURPOSE

To ensure the safety of all vehicles and equipment pieces used by City departments.

DEPARTMENT DESCRIPTION

The Central Garage is responsible for the repair and maintenance of all light and heavy vehicles and equipment in the City fleet. Department personnel consist of a heavy equipment mechanic and an ASE certified senior auto tech. Duties are assigned and funded per department and vehicle and equipment type. The Central Garage is responsible for the General Services Fleet, Airport vehicles and equipment, and Street Department vehicles and equipment that are funded by Fund 15 (Highway User Revenue Fund - HURF). Mechanics also service and maintain the emergency generators for the Public Safety building, Magistrate Court building and City Hall; and the generators required for IT and communications and airport lighting and communication.

DEPARTMENTAL ACTIVITIES

- Provide preventive maintenance and repair to +100 vehicles, 18 heavy trucks, 15 tractors and mowers, 3 emergency generators, 10 heavy equipment pieces and 84 pieces of small machinery.
- Provide machinist and welding services for the City.
- Provide contract fuel services for the City fleet.
- Assist City departments with new vehicle and equipment purchases through state contract/co-op purchasing agreements

FY 2026 PRIORITIES

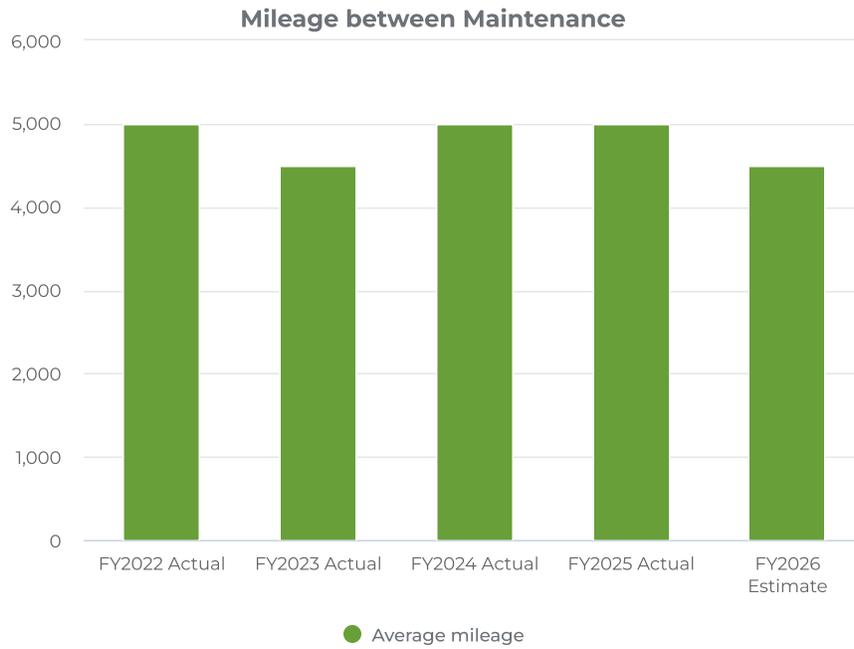
- Continue to develop recently acquired facilities to meet current city demands. **Strategic Goal - Infrastructure**
- Continue to support fleet services for all the city departments.
- Utilized iWorQ program for fleet maintenance management.
- Continue to provide preventive maintenance and repair to 72 vehicles, 18 heavy trucks, 14 tractors and mowers, 3 emergency generators, 10 heavy equipment

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Purchase and install two new shop lifts
- Purchased and outfitted new mechanics service vehicle.
- Purchase a new mechanic's service vehicle.
- Filled mechanic vacancy.
- Provided preventive maintenance and repair to +100 vehicles, 18 heavy trucks, 14 tractors and mowers, 3 emergency generators, 10 heavy equipment pieces and 84 pieces of small machinery.
- Increased budget to adequately support city fleet needs.

Performance Measure

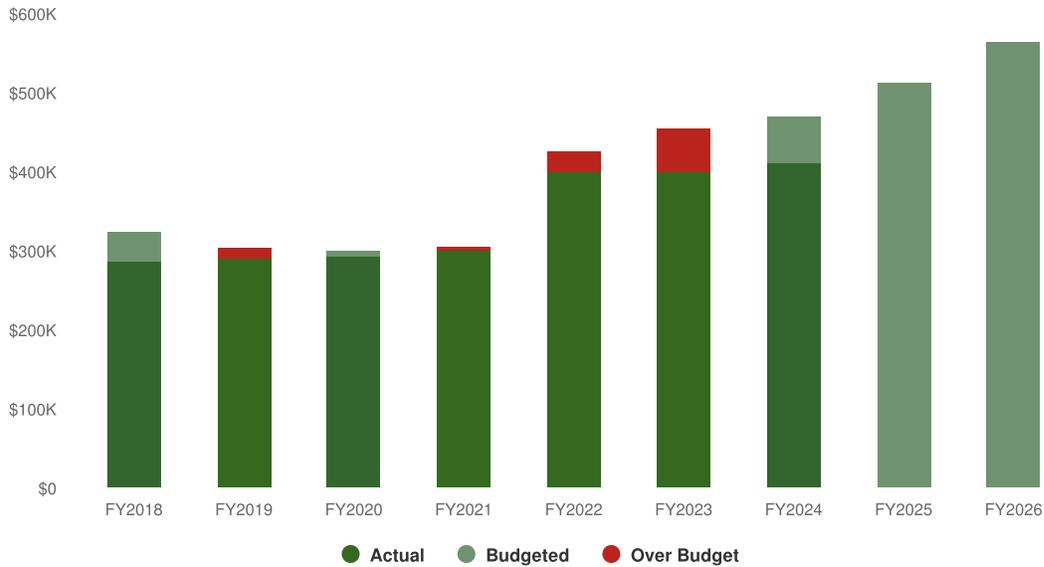
To assess department priorities and operations to impact efficiency and cost effectiveness.



Expenditures Summary

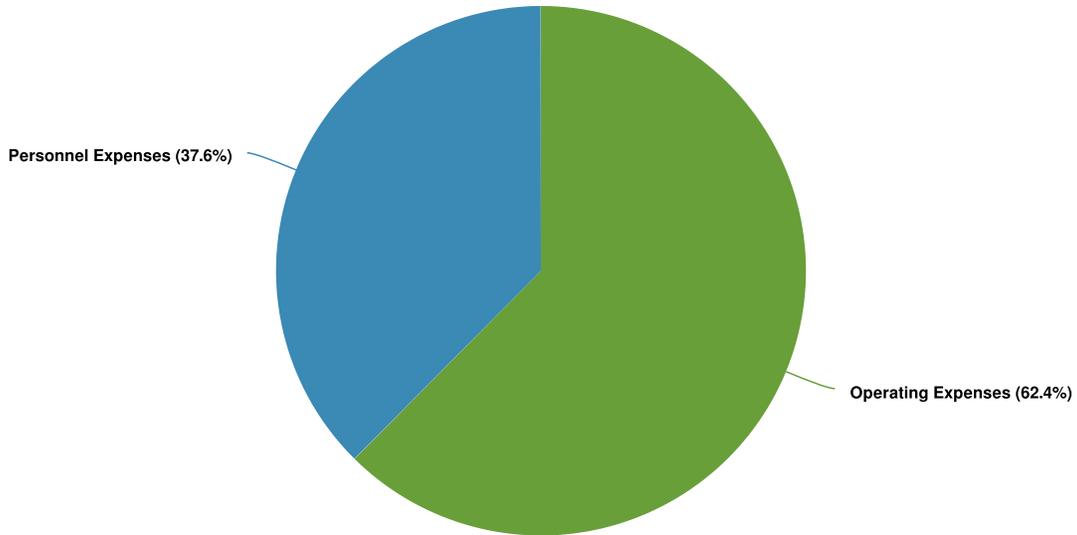
\$563,778 **\$51,400**
(10.03% vs. prior year)

Central Garage Proposed and Historical Budget vs. Actual

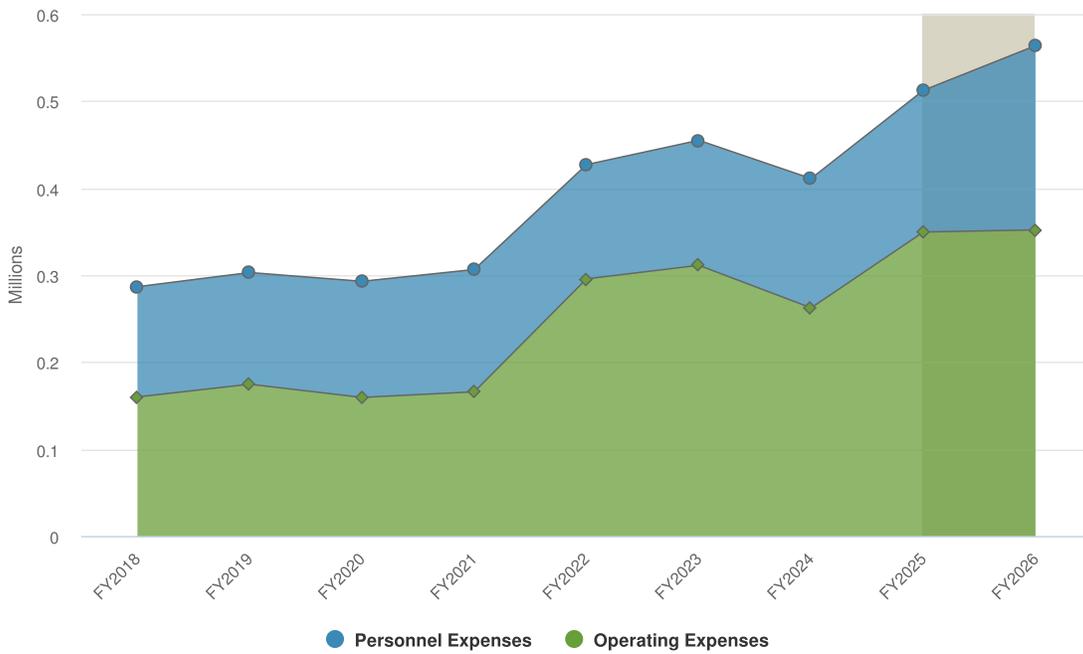


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Vacant position budgets at high end of pay range and cost of living increases. Medical Insurance - Increase due to vacant position and budgeting max amounts.
- Vehicle Repair/Maintenance - Increase due to anticipated increases on cost of parts.
- Heavy Equipment Repair - Increase in costs and more repairs as have more equipment to maintain.
- Tires - Increase due to additional tire replacements expected this year as fleet and equipment increases.
- Travel, Meals and Schools - Decrease in training needed.
- Subscription/Memberships - Decrease to match FY2024 expenses.
- Capital Equipment - Capital costs moved to the Capital Fund in FY2025.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Central Garage						
SALARIES	10-448-1101	\$103,261	\$105,863	\$118,498	\$137,210	15.8%
OVERTIME	10-448-1105	\$262	\$584	\$513	\$2,300	348.6%
INDUSTRIAL INSURANCE	10-448-1201	\$3,616	\$3,163	\$1,704	\$7,183	321.5%
MEDICAL INSURANCE	10-448-1202	\$16,435	\$17,879	\$18,457	\$38,123	106.6%
FICA	10-448-1203	\$7,595	\$8,085	\$9,104	\$10,497	15.3%
ASRS	10-448-1204	\$12,497	\$13,072	\$14,603	\$16,465	12.8%
Total Central Garage:		\$143,666	\$148,645	\$162,878	\$211,778	30%
Total Personnel Expenses:		\$143,666	\$148,645	\$162,878	\$211,778	30%
Operating Expenses						
Central Garage						
OPERATING SUPPLIES	10-448-2101	\$279	\$1,482	\$2,500	\$3,000	20%
UNIFORM ALLOWANCE	10-448-2102	\$625	\$700	\$700	\$700	0%
CLOTHING ALLOWANCE	10-448-2104	\$200	\$300	\$300	\$300	0%
EQUIPMENT REPAIR/MAINTENANCE	10-448-2115	\$97	\$3,088	\$3,000	\$3,000	0%
CONTRACT SERVICES	10-448-2590	\$77,004	\$690	\$2,500	\$3,500	40%
FUEL	10-448-2601	\$156,207	\$145,599	\$180,000	\$180,000	0%
VEHICLE REPAIR/MAINTENANCE	10-448-2603	\$34,899	\$47,501	\$60,000	\$66,000	10%
OIL	10-448-2607	\$7,508	\$9,923	\$12,000	\$12,000	0%
HEAVY EQUIPMENT REPAIR	10-448-2608	\$25,408	\$33,843	\$30,000	\$50,000	66.7%
TIRES	10-448-2610	\$9,035	\$18,627	\$55,000	\$30,000	-45.5%
TRAVEL, MEALS AND SCHOOLS	10-448-2700	\$0	\$243	\$2,500	\$2,500	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-448-2804	\$0	\$334	\$1,000	\$1,000	0%
Total Central Garage:		\$311,260	\$262,330	\$349,500	\$352,000	0.7%
Total Operating Expenses:		\$311,260	\$262,330	\$349,500	\$352,000	0.7%
Total Expense Objects:		\$454,926	\$410,975	\$512,378	\$563,778	10%

Highway User Revenue Fund

Department Description

PURPOSE

To provide the operation and maintenance of city streets, storm drains, traffic signals, lighting in conjunction with Page Utility.

DEPARTMENT DESCRIPTION

The Street Department is responsible for the maintenance and repair of City streets, parking lots, sidewalks and storm drainage. The department is funded by Highway User Revenue Fund which is distributed between street maintenance operations and capital improvement. Areas include asphalt and concrete maintenance, traffic markings, signs and signals, snow and ice control, street sweeping, maintaining storm drains, weed abatement, as well as providing limited landfill operations. The Street Department provides all heavy equipment and heavy truck operations for the City and assists other departments with their needs as well as providing for the maintenance needs of the City's landfill post closure requirements.

DEPARTMENTAL ACTIVITIES

- Maintain approximately 65 miles of streets, adjoining sidewalks, and parking lots.
- Maintain storm drains and drainage channels.
- Provide interdepartmental heavy equipment/trucking activities including landfill operations.
- Maintain markings, signage, and traffic signals in accordance with the Federal Highway Administration's Manual of Uniform Traffic Control Devices.
- Support various other City Departments with various equipment and material needs.

FY 2026 PRIORITIES

- Maintain Street with a 90% satisfaction rating. **Strategic Goal - Infrastructure**
- Train employees in modern use of new equipment.
- Complete design and construction of Phase III of the Southside Drainage Project - Coppermine Crossing. **Strategic Goal - Infrastructure**
- Shut down need for Dolan Field site.
- Design N Vista Ave improvements. **Strategic Goal - Infrastructure**

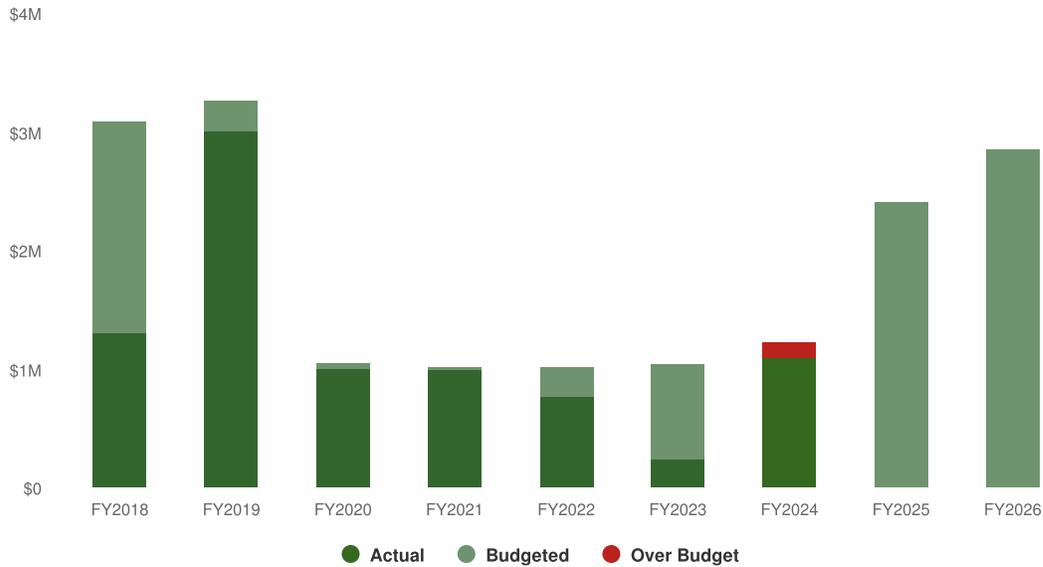
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Completed construction of Phase II of the Southside Drainage Plan - Newburn crossing.
- Assist in the move of Public Works Tenant Improvement facility.
- Upgrade the vehicle detection at both Navajo Rd intersections to video detection.
- Adapted and completed sidewalk repairs in house.
- Maintained street conditions in the 90th percentile range.

Expenditures Summary

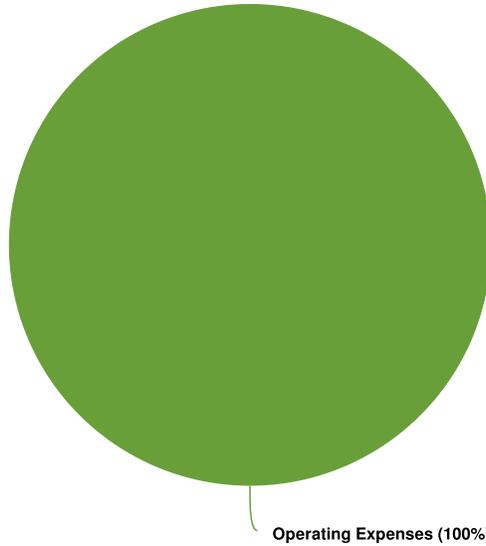
\$2,856,850 **\$440,000**
(18.21% vs. prior year)

Highway User Revenue Fund Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Transfer to Capital Projects - Increase of expenses to cover in Capital Projects.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Highway User Expenses						
FICA	15-459-1203	\$38	\$37	\$0	\$0	0%
Total Highway User Expenses:		\$38	\$37	\$0	\$0	0%
Total Personnel Expenses:		\$38	\$37	\$0	\$0	0%
Operating Expenses						
Interfund Transfer						
TRANSFERS TO CAPITAL PROJECTS	15-459-9720	\$15,919	\$0	\$1,365,000	\$1,800,000	31.9%
Total Interfund Transfer:		\$15,919	\$0	\$1,365,000	\$1,800,000	31.9%
Highway User Expenses						
OPERATING SUPPLIES	15-459-2101	\$5,618	\$8,035	\$10,000	\$10,000	0%
UNIFORM ALLOWANCE	15-459-2102	\$1,560	\$1,950	\$2,100	\$2,100	0%
SAFETY SUPPLIES	15-459-2103	\$2,589	\$2,323	\$3,500	\$3,500	0%
CLOTHING ALLOWANCE	15-459-2104	\$500	\$600	\$750	\$750	0%
STREET REPAIR	15-459-2114	\$15,134	\$1,020,439	\$800,000	\$800,000	0%
SIDEWALK, CURB AND GUTTER	15-459-2117	\$27,850	\$14,662	\$35,000	\$35,000	0%
STREET LIGHTING	15-459-2118	\$123,984	\$144,407	\$140,000	\$140,000	0%
CELL PHONES	15-459-2402	\$1,333	\$1,924	\$1,500	\$1,500	0%
CONTRACT SERVICES	15-459-2590	\$0	\$0	\$10,000	\$10,000	0%
FUEL	15-459-2601	\$30,000	\$24,426	\$30,000	\$33,000	10%
VEHICLE REPAIR/MAINTENANCE	15-459-2603	\$11,819	\$8,362	\$16,000	\$16,000	0%
TRAVEL, MEALS AND SCHOOLS	15-459-2700	\$824	\$470	\$2,000	\$4,000	100%
RENTALS	15-459-2801	\$0	\$323	\$1,000	\$1,000	0%
Total Highway User Expenses:		\$221,211	\$1,227,921	\$1,051,850	\$1,056,850	0.5%
Total Operating Expenses:		\$237,130	\$1,227,921	\$2,416,850	\$2,856,850	18.2%
Total Expense Objects:		\$237,168	\$1,227,958	\$2,416,850	\$2,856,850	18.2%

Airport

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
489 Airport						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Director Of Public Works	0.35	0.35	0.35	0.35	0.35	0.00
Maintenance Worker	1.00	1.00	1.00	2.00	2.00	0.00
Totals	2.35	2.35	2.35	3.35	3.35	0.00

Department Description

PURPOSE

The purpose of the Municipal Airport page is to provide services related to the airport's facilities, operations, and support of local transportation and economic

DEPARTMENT DESCRIPTION

The Municipal Airport Department is responsible for the overall management and operation of the airport with a staff of four full-time employees (FTEs). Duties include administering hangar lease agreements and managing terminal operations to ensure safe and efficient use of facilities. The department oversees both landside and airside development projects that support long-term airport growth. Staff maintain strong working relationships with the Fixed Base Operator (FBO) to support aviation services. In addition, the department ensures the runway and taxiway systems are maintained to meet all FAA compliance and safety standards.

DEPARTMENTAL ACTIVITIES

- Maintain the 8,000' runway, 8,000' taxiways and 40.2 acres of pave apron. In addition to the adjoining sidewalks and public parking lot
- Maintain storm drains and drainage channels.
- Support various other City Departments with various equipment and material needs.

FY 2026 PRIORITIES

- Maintain the airport to 100% of 14 CFR PART 139 standards. **Strategic Goal - Economic Development**
- Maintain an active MSG4 discharge permit with ADEQ **Strategic Goal - Economic Development**
- Train all airport staff and fire rescue staff to inspect and maintain inspection records as required by the FAA
- Complete design and construction projects as outlined in the approved airport layout plan **Strategic Goal - Economic Development & Infrastructure**
- Construct a new sewer extension to encourage airside development for the north area of the airport. **Strategic Goal - Economic Development & Infrastructure**
- Complete design for ARFF/North Fire Station. **Strategic Goal - Safety & Security**

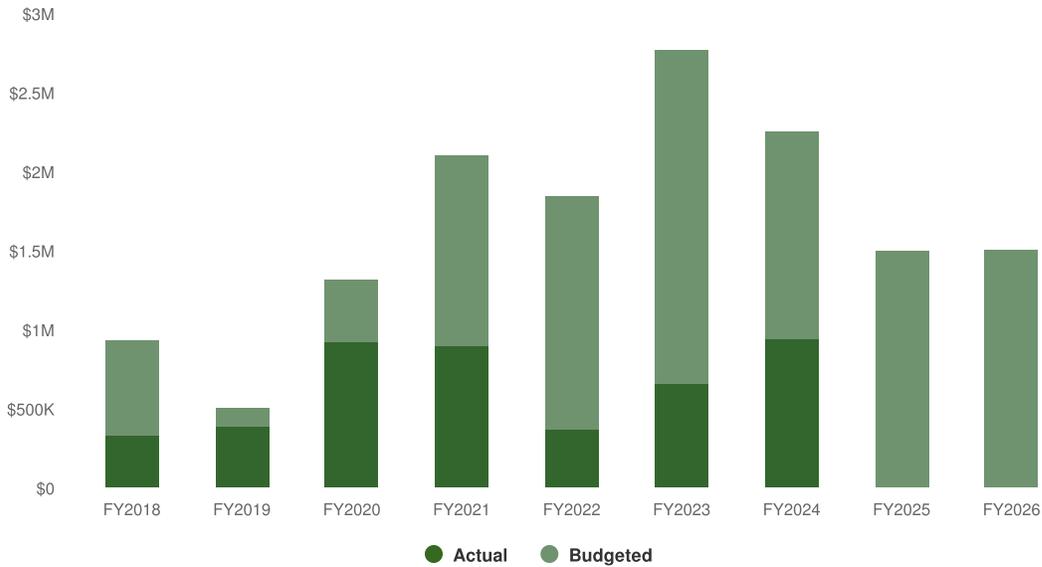
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Constructed the RSA Phase II project, including the installation of new navigation installation.
- Install new PAPA lighting per the FAA

Expenditures Summary

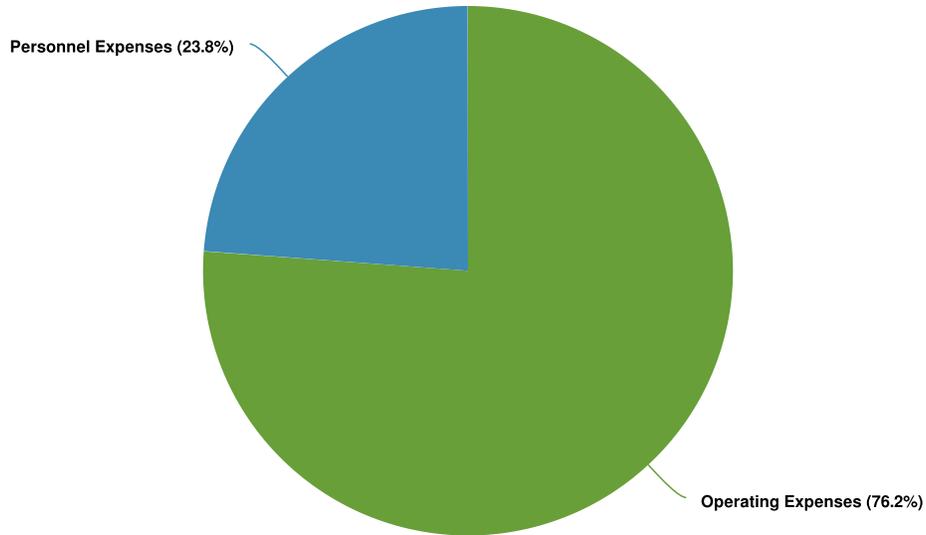
\$1,509,778 **\$9,643**
(0.64% vs. prior year)

Airport Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Transfer to Capital Fund - Decrease in capital equipment & projects.
- Personnel Expenses - Increase in cost of living and increase in pay. Benefits increase based on pay increases.
- Buildings Repair & Maintenance - Increase to cover HVAC, roofing and interior painting of terminal.
- Airfield Maintenance - Increase of stripping of runway required by FAA every two years.
- Transfer to General Fund - Increase based on budgeted personnel costs. Cover salary allotment of General Fund employees.
- Liability & Property Insurance - Increase moved costs from General Fund back to Airport Fund.
- Misc Expenses - Decrease to \$0. No longer using account code.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Airport						
SALARIES	46-489-1101	\$111,019	\$131,813	\$189,609	\$249,388	31.5%
OVERTIME	46-489-1105	\$341	\$774	\$713	\$1,200	68.4%
INDUSTRIAL INSURANCE	46-489-1201	\$1,932	\$1,844	\$7,560	\$5,782	-23.5%
MEDICAL INSURANCE	46-489-1202	\$15,415	\$16,209	\$43,571	\$54,194	24.4%
FICA	46-489-1203	\$8,370	\$10,006	\$14,560	\$19,078	31%
ASRS	46-489-1204	\$13,553	\$16,295	\$23,352	\$29,927	28.2%
Total Airport:		\$150,629	\$176,940	\$279,365	\$359,569	28.7%
Total Personnel Expenses:		\$150,629	\$176,940	\$279,365	\$359,569	28.7%
Operating Expenses						
Interfund Transfer						
TRANSFER TO CAPITAL FUND	46-489-9719	\$62,973	\$241,781	\$594,915	\$388,000	-34.8%
Total Interfund Transfer:		\$62,973	\$241,781	\$594,915	\$388,000	-34.8%
Airport						
OPERATING SUPPLIES	46-489-2101	\$2,843	\$2,013	\$1,500	\$2,800	86.7%
UNIFORM ALLOWANCE	46-489-2102	\$447	\$900	\$1,050	\$1,050	0%
CLOTHING ALLOWANCE	46-489-2104	\$200	\$300	\$345	\$450	30.4%
JANITORIAL SUPPLIES	46-489-2110	\$0	\$0	\$100	\$100	0%
EQUIPMENT REPAIR/MAINTENANCE	46-489-2115	\$181	\$632	\$2,000	\$5,500	175%
OFFICE EQUIPMENT LEASES	46-489-2119	\$0	\$187	\$0	\$0	0%
BUILDINGS REPAIR & MAINTENANCE	46-489-2125	\$36,876	\$21,349	\$50,000	\$100,000	100%
CELL PHONES	46-489-2402	\$0	\$0	\$1,110	\$1,500	35.1%
UTILITIES	46-489-2404	\$72,485	\$87,915	\$130,000	\$130,000	0%
CONTRACT SERVICES	46-489-2590	\$44,367	\$122,264	\$77,000	\$75,000	-2.6%
FUEL	46-489-2601	\$4,988	\$4,898	\$4,000	\$4,000	0%
VEHICLE REPAIR/MAINTENANCE	46-489-2603	\$1,717	\$1,192	\$8,000	\$8,000	0%
TRAVEL, MEALS AND SCHOOLS	46-489-2700	\$16,787	\$14,278	\$24,000	\$24,000	0%
SUBSCRIPTIONS/MEMBERSHIPS	46-489-2804	\$75	\$242	\$1,250	\$1,250	0%
AIRFIELD MAINTENANCE	46-489-2820	\$1,879	\$10,469	\$9,500	\$50,000	426.3%
TRANSFER TO GENERAL FUND	46-489-9715	\$213,590	\$245,990	\$301,000	\$349,559	16.1%
GRANT CITY MATCH	46-489-9720	\$53,233	\$0	\$0	\$0	0%
LIABILITY & PROPERTY INSURANCE	46-489-9850	\$0	\$7,095	\$0	\$9,000	N/A
MISC EXPENSE	46-489-9862	\$0	\$6,500	\$15,000	\$0	-100%
Total Airport:		\$449,667	\$526,224	\$625,855	\$762,209	21.8%

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Total Operating Expenses:		\$512,640	\$768,005	\$1,220,770	\$1,150,209	-5.8%
Total Expense Objects:		\$663,269	\$944,945	\$1,500,135	\$1,509,778	0.6%

Perpetual Care/Cemetery

Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
456 Cemetery						
Grounds Keeper	0.00	0.00	0.00	1.00	1.00	0.00
Maintenance Worker	0.00	1.00	1.00	1.00	1.00	0.00
Totals	0.00	1.00	1.00	2.00	2.00	0.00

Department Description

PURPOSE

To provide quality, cost-efficient support services for the public, bereaved families, and death care service providers.

DEPARTMENT DESCRIPTION

The Perpetual Care Cemetery Fund provides materials for services and maintenance of cemetery grounds as well as improvements to those grounds and equipment. Park Maintenance personnel perform maintenance and interment services.

DEPARTMENTAL ACTIVITIES

- Provide cemetery interment services.
- Establish schedules and methods for the operation and maintenance of the cemetery.
- Implement and monitor policies and procedures.

GOALS & OBJECTIVES

- Provide well-maintained grounds.
- Provide quality and compassionate support services.

FY 2026 PRIORITIES

- Complete parking lot expansion.
- Pave roads around existing plot gardens.
- Expand into the western cemetery land.
- Construct a new storage facility for mowers and equipment.

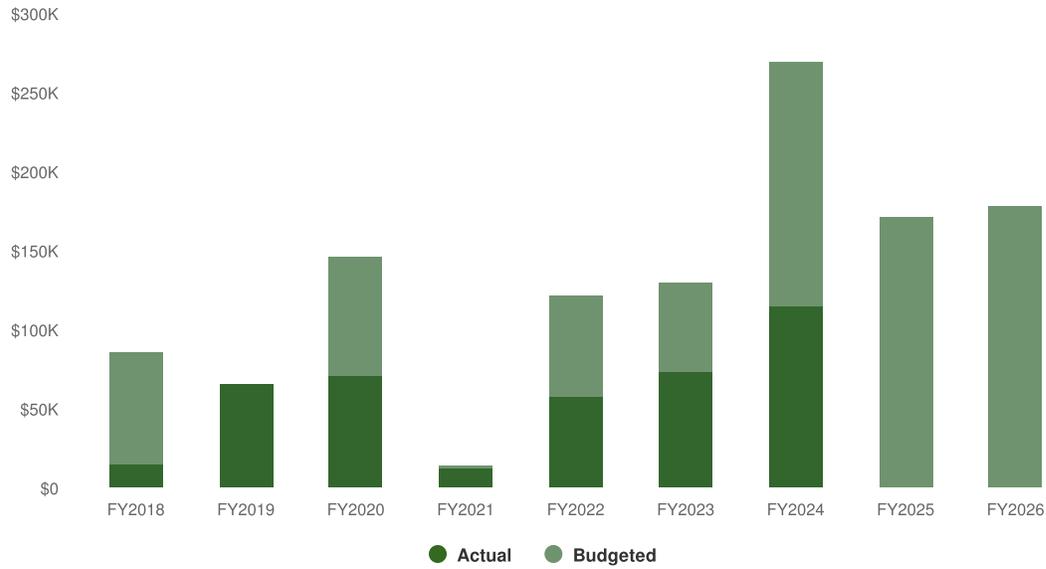
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Acquired new cemetery software for improved recordkeeping and transparency.
- Purchased a new mower.
- Hired new FTE's to assist in seasonal maintenance.

Expenditures Summary

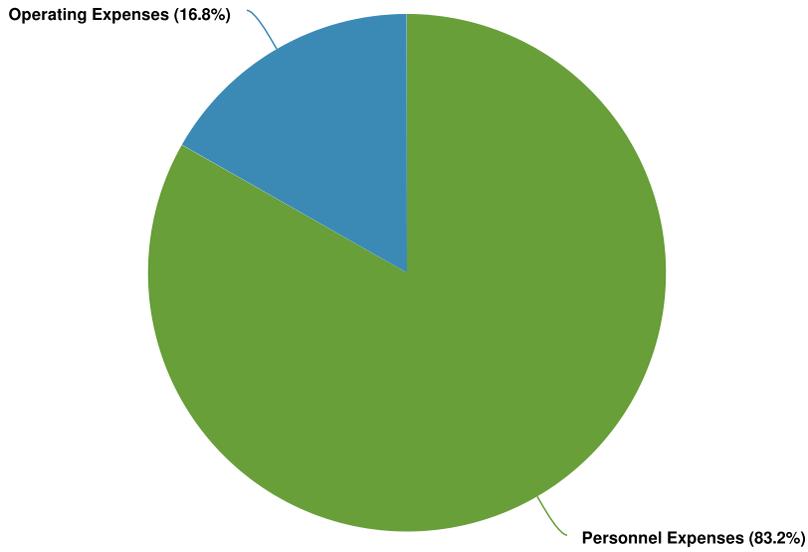
\$178,298 **\$6,210**
(3.61% vs. prior year)

Perpetual Care/Cemetery Proposed and Historical Budget vs. Actual

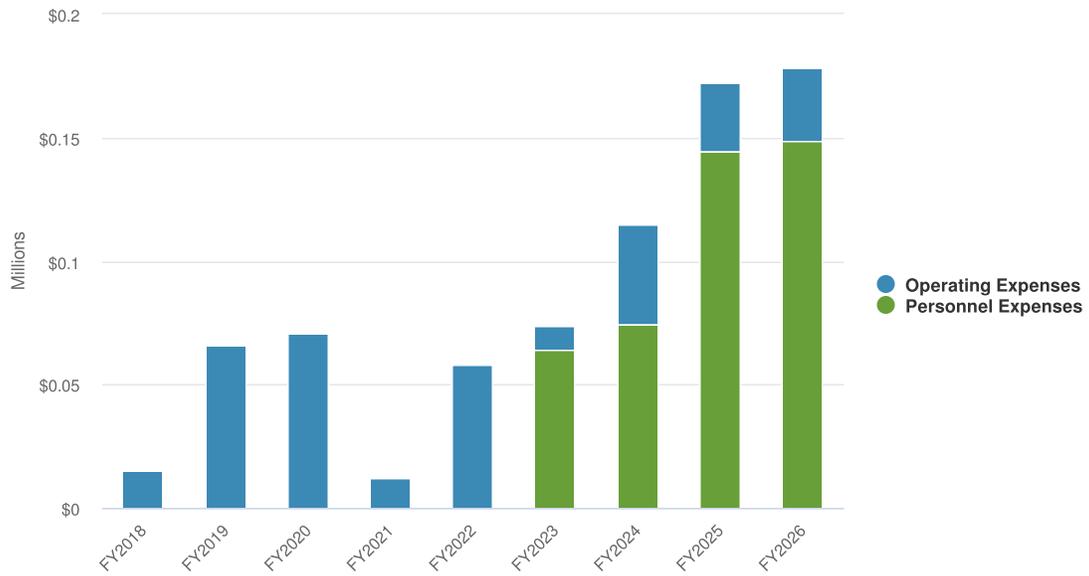


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase for cost of living increase. Medical Insurance - Decrease based on selected benefits.
- Equipment Repair & Maintenance - Increase to cover minor repairs of Cemetery equipment.
- Misc Expense - Increase for new software program to better track and maintain information on plots.
- Utilities - Increase to cover expected increase in utility rates.
- Misc Expenses - Decrease in small tools needed.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Cemetery Expenses						
SALARIES	57-456-1101	\$40,475	\$45,828	\$92,664	\$100,077	8%
OVERTIME	57-456-1105	\$723	\$2,244	\$1,731	\$3,000	73.3%
INDUSTRIAL INSURANCE	57-456-1201	\$6,284	\$7,305	\$6,251	\$6,570	5.1%
MEDICAL INSURANCE	57-456-1202	\$8,504	\$9,285	\$25,218	\$19,086	-24.3%
FICA	57-456-1203	\$3,137	\$3,670	\$7,221	\$7,656	6%
ASRS	57-456-1204	\$5,014	\$5,908	\$11,582	\$12,009	3.7%
Total Cemetery Expenses:		\$64,137	\$74,241	\$144,668	\$148,398	2.6%
Total Personnel Expenses:		\$64,137	\$74,241	\$144,668	\$148,398	2.6%
Operating Expenses						
Interfund Transfer						
TRANSFER TO CAPITAL FUND	57-456-9650	\$0	\$24,408	\$0	\$0	0%
Total Interfund Transfer:		\$0	\$24,408	\$0	\$0	0%
Cemetery Expenses						
CLOTHING ALLOWANCE	57-456-2104	\$0	\$0	\$0	\$300	N/A
EQUIPMENT REPAIR/MAINTENANCE	57-456-2115				\$7,000	N/A
MISC EXPENSE	57-456-9690	\$4,618	\$8,614	\$16,500	\$11,600	-29.7%
UTILITIES	57-456-9925	\$4,682	\$7,557	\$10,920	\$11,000	0.7%
Total Cemetery Expenses:		\$9,299	\$16,172	\$27,420	\$29,900	9%
Total Operating Expenses:		\$9,299	\$40,579	\$27,420	\$29,900	9%
Total Expense Objects:		\$73,436	\$114,820	\$172,088	\$178,298	3.6%

Recreation



Dakota Richardson
Recreation Department Manager

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
465 Recreation						
Recreation Assistant	1.74	2.00	2.00	2.00	2.00	0.00
Recreation Division Manager	1.00	1.00	1.00	1.00	1.00	0.00
Summer Intern	0.00	0.00	0.00	0.00	0.50	0.50
Totals	2.74	3.00	3.00	3.00	3.50	0.50

Department Description

PURPOSE

To create recreational opportunities for athletic development and functionality while striving to increase the social, cultural, and physical well-being of our residents.

DEPARTMENT DESCRIPTION

The Recreation Department offers a variety of year-round activities, sports, and special events for both the youth and adults in the community of Page. We provide economic benefits by improving the quality of life in the community and helping to attract businesses and residents to Page. The department also provides benefits to individuals by promoting physical fitness and self-improvement opportunities for exercise and be outdoors. Resulting in greater physical fitness and emotional well-being.

DEPARTMENTAL ACTIVITIES

- Programs for all ages
- Community outreach
- Partnership development
- Sports equipment and facility access
- Skills development for youth
- Affordable programs for quality of life programs

GOALS & OBJECTIVES

To provide affordable and safe quality of life programs for all ages that are residents of Page, Coconino county, Navajo Nation and neighboring communities.

- **Development** – Ensures every young person has the same opportunities to increase skills in our programs by providing teaching for coaches and more optional skills camps by our high school programs.
- **Affordable** – Make our programs affordable so that all ages have the chance to improve their quality of life. Supplying equipment, lower registration fees and working with businesses that can support our programs.
- **Facilities and equipment** – Provide clean and safe facilities for all ages who want to use them for recreational purposes.
- **Staff development** – Build a well-rounded recreation staff that is skilled in customer service and leadership and is determined to provide opportunities that are associated with recreation.

FY 2026 PRIORITIES

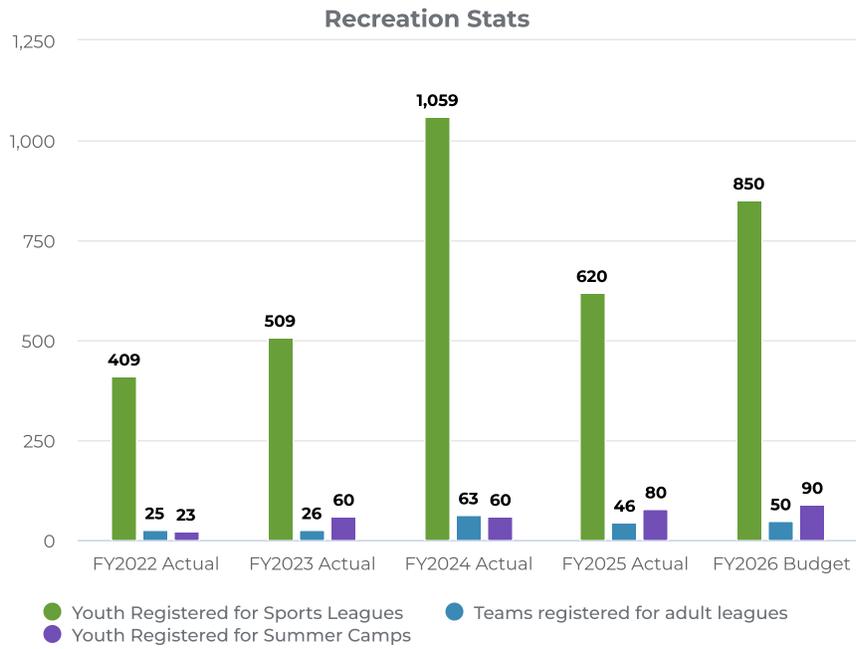
- Run 3 programs for youth (soccer, basketball and flag football) **Strategic Goal - Quality of Life**
- Run 2 adult softball leagues (winter and summer) **Strategic Goal - Quality of Life**
- Run a total of 6 summer camps for youth and adults between June and July. **Strategic Goal - Quality of Life**
- Have the sports complex open Monday to Saturday, 8am to 9pm **Strategic Goal - Quality of Life**
- Run multiple pickleball and corn hole events for all ages throughout the year. **Strategic Goal - Quality of Life**
- Work with outside organizations and helped them have fields for their athletics. Such little league, PUSD and GCOA.

FY 2024 MAJOR OBJECTIVES ACCOMPLISHED

- Ran 3 programs for youth (soccer, basketball and flag football)
- Ran 2 adult softball leagues (winter and summer)
- Ran a total of 6 summer camps for youth and adults between June and July.
- Had the sports complex open Monday to Saturday, 8am to 9pm.
- Ran multiple pickleball and corn hole vents for all ages throughout the year.
- Worked with outside organizations and helped them have fields for their athletics. Such little league, PUSD and GCOA.

Performance Measures

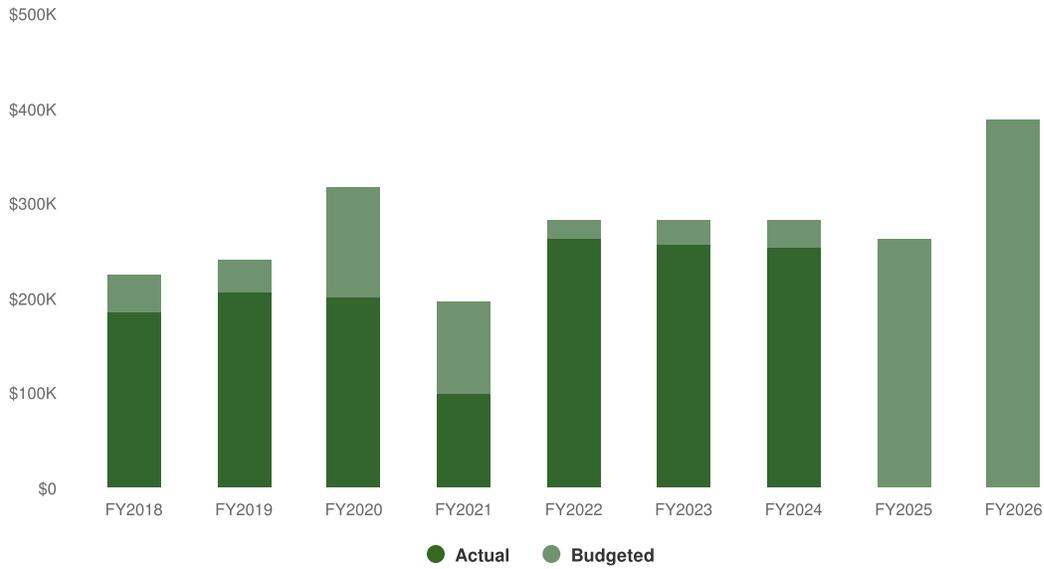
Increase participation in all sporting events and activities for youth and adults.



Expenditures Summary

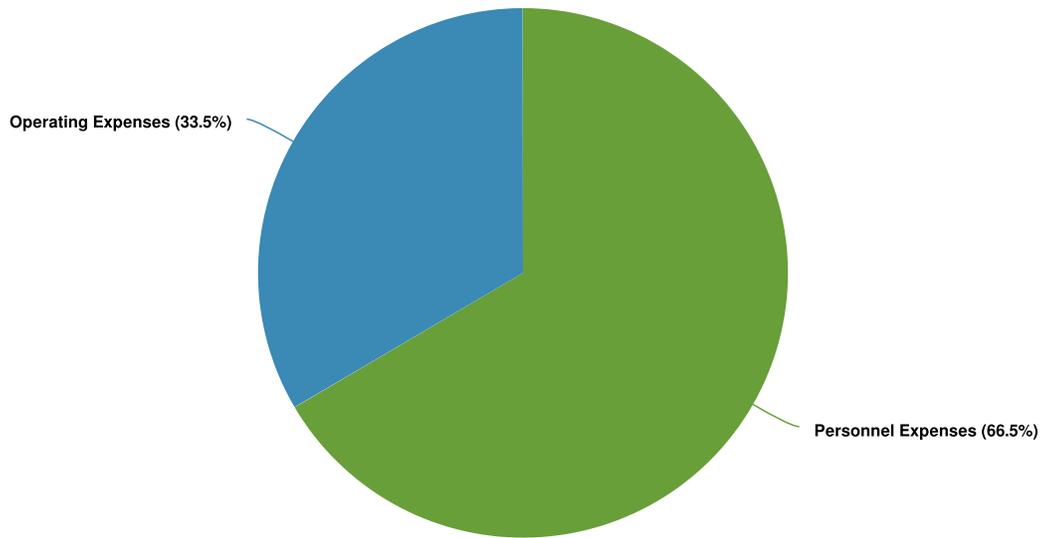
\$387,899 **\$125,034**
(47.57% vs. prior year)

Recreation Proposed and Historical Budget vs. Actual

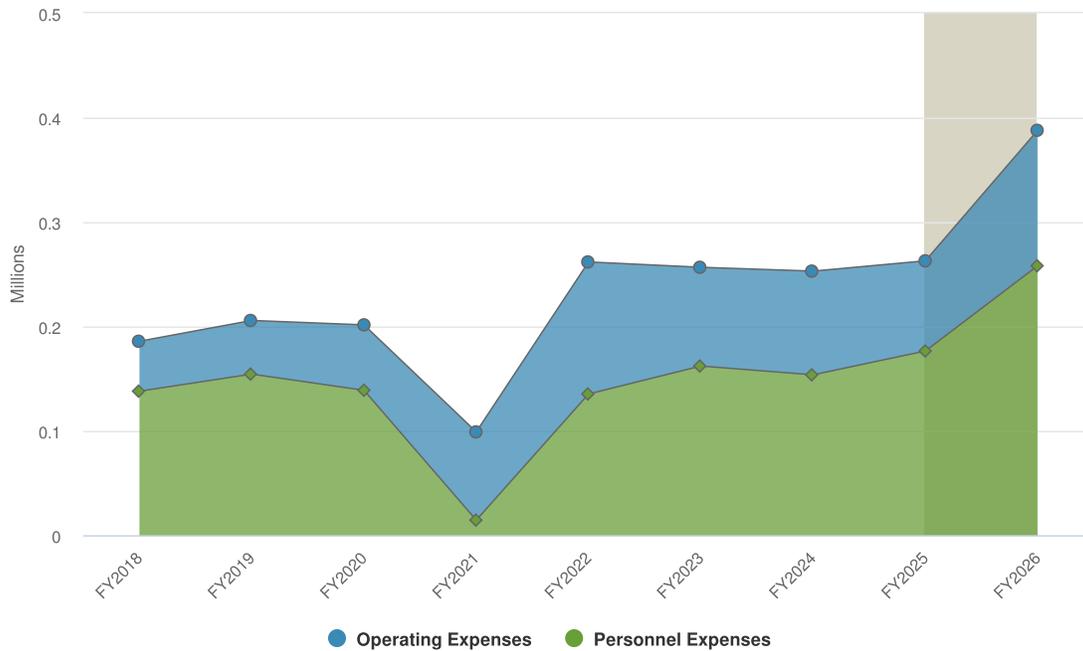


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Personnel Expenses - Increase for cost of living increase and increase of .5 FTE for summer interns. Medical Insurance increased due to change in selected benefits.
- Equipment Repair/Maintenance - Increase due to upgrades planned for the sports complex.
- Program Expenses - Increase to cover costs of expanding programs offered..
- Special Event Promotions - Increase in costs to better market offered activities and programs.
- Summer Camp Expenses - Increase to cover equipment for all summer camps.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Recreation						
SALARIES	10-465-1101	\$108,103	\$113,023	\$146,202	\$193,418	32.3%
OVERTIME	10-465-1105	\$2,409	\$3,501	\$2,964	\$4,000	35%
INDUSTRIAL INSURANCE	10-465-1201	\$1,724	\$1,734	\$3,041	\$3,948	29.8%
MEDICAL INSURANCE	10-465-1202	\$28,458	\$13,425	\$1,197	\$20,909	1,647.2%
FICA	10-465-1203	\$8,080	\$8,623	\$10,952	\$14,797	35.1%
ASRS	10-465-1204	\$13,317	\$13,381	\$12,141	\$21,057	73.4%
Total Recreation:		\$162,091	\$153,688	\$176,496	\$258,129	46.3%
Total Personnel Expenses:		\$162,091	\$153,688	\$176,496	\$258,129	46.3%
Operating Expenses						
Recreation						
OPERATING SUPPLIES	10-465-2101	\$9,100	\$11,577	\$2,500	\$3,000	20%
UNIFORM ALLOWANCE	10-465-2102	\$734	\$689	\$600	\$1,000	66.7%
JANITORIAL SUPPLIES	10-465-2105	\$630	\$328	\$0	\$0	0%
EQUIPMENT REPAIR/MAINTENANCE	10-465-2115	\$9,234	\$10,520	\$10,000	\$30,000	200%
PROGRAM EXPENSES	10-465-2130	\$42,432	\$38,173	\$40,000	\$50,000	25%
CELL PHONES	10-465-2402	\$1,275	\$1,051	\$1,320	\$1,320	0%
RECREATION PROMOTIONS	10-465-2530	\$3,213	\$1,607	\$7,500	\$15,000	100%
RECREATION EXPENSES	10-465-2550	\$9,535	\$472	\$0	\$0	0%
SUMMER CAMP EXPENSES	10-465-2555	\$0	\$2,779	\$2,000	\$7,000	250%
TENNIS COURT EXPENSES	10-465-2560	\$527	\$0	\$2,000	\$2,000	0%
CONCESSION SUPPLIES/EQUIPMENT	10-465-2565	\$2,846	\$767	\$3,000	\$3,000	0%
CONTRACT SERVICES	10-465-2590	\$11,463	\$24,667	\$10,000	\$10,000	0%
TRAVEL, MEALS AND SCHOOLS	10-465-2700	\$1,803	\$6,688	\$6,250	\$6,250	0%
SUBSCRIPTIONS/MEMBERSHIPS	10-465-2804	\$1,800	\$11	\$1,200	\$1,200	0%
Total Recreation:		\$94,591	\$99,328	\$86,370	\$129,770	50.2%
Total Operating Expenses:		\$94,591	\$99,328	\$86,370	\$129,770	50.2%
Total Expense Objects:		\$256,682	\$253,016	\$262,866	\$387,899	47.6%

Special Events



Lissette De La Cruz
Event Manager

Created, plan, promote, and execute special events, activities and functions in Page for the engagement of our locals and visitors alike.

Division Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
412 Special Events						
Event Coordinator	0.00	0.00	0.00	0.00	1.00	1.00
Event Manager	0.00	0.00	0.00	1.00	1.00	0.00
Event Specialist	0.00	1.00	1.00	1.00	1.00	0.00
Totals	0.00	1.00	1.00	2.00	3.00	1.00

Department Description

PURPOSE

To develop, coordinate, and implement programs, services, and events which are effective, innovative and engaging to enrich the lives of the City's residents and visitors.

DEPARTMENT DESCRIPTION

The Special Events Department is responsible for coordinating services, programs, and events that promote citizen and business involvement to create a strong sense of community while striving to increase the social, cultural, and physical well-being of its residents and visitors.

DEPARTMENTAL ACTIVITIES

- Plan, coordinate, and implement 4 major annual special events (Page, AZ Balloon Regatta, 4th of July, Christmas in the Park and Page Art Festival) along with approximately 17 other activities and functions that benefit the entire community within a calendar year.
- Work with other departments in the implementation of city events, including, but not limited to: the Parks and Trails Dept., Page Public Library, the Page Recreation Dept, Page Public Works, the Page Animal Shelter, the Page Police Department, and the Page Fire Department.
- Continually seek out and investigate other events and promotions which could be brought to the City of Page.
- Work with local businesses and organizations to aid in the sponsorship and volunteerism of our city events.
- Market and advertise events via the city website and placement of posters in the hotel lobbies.
- Work with the City Manager and City Council to oversee departmental needs and advocate for necessary annual budgets and staff allocation.

GOALS & OBJECTIVES

- Plan, coordinate, and implement special events and activities that benefit and engage the entire community and visitors.
- Support existing community programs and expand as financially feasible.
- Explore new, innovative ideas and procedures to better meet the community's changing needs and trends.
- Recognize the value and significance of building partnerships to maximize resources while delivering the highest quality of community commitment.
- Generate an atmosphere of openness to promote dialogue and communication between the department and the citizens we serve; to develop a quality strategic plan for growth in programs, services, and facilities.
- To facilitate, engage, and create more special events for our community, businesses, and visitors.
- Provide staff and budget to support existing community & recreational programs and events and then expand as financially feasible.
- Continually improve the availability and effectiveness of arts, events and educational services that benefit the entire community.
- Generate an atmosphere of openness to promote dialogue and communication between the department and the citizens and businesses we serve.
- Work to continually upgrade and enhance our existing parks while looking for opportunities to develop new ones.
- Foster a sense of community volunteerism.

FY 2026 PRIORITIES

- Enhance and grow the Special Events forum within the City for our residents and expand tourism. **Strategic Goal - Quality of Life & Economic Development**
- To create dialogue and understanding with the local businesses with regard to the city's special events and their necessary participation to enhance success. **Strategic Goal - Communication**
- To develop a quality strategic plan for growth in programs, services, and facilities. **Strategic Goal - Quality of Life**
- Support the Page Public Library, the Page Recreation Dept, the Page Animal Shelter, the Page Police Department, and the Page Fire Department with their department-based events. **Strategic Goal - Quality of Life**
- Continue to build partnerships and conversations between clubs, organizations, and agencies, to leverage resources and aid in the growth of our City. **Strategic Goal - Communications**
- Continue activities that promote the arts and provide cultural enrichment for the community. **Strategic Goal - Quality of Life**
- Increase awareness of city events and activities within the community via the Page Happenings Newsletter and the city website. **Strategic Goal - Communications**
- Ensure that the public receives timely and responsive service from the Special Events Departments and that the City's regulatory processes are fairly, efficiently, and courteously administered with a high degree of care for customers. **Strategic Goal - Communication**
- Ensure that all staff have the correct tools to continue expanding their work knowledge and work efficiency.

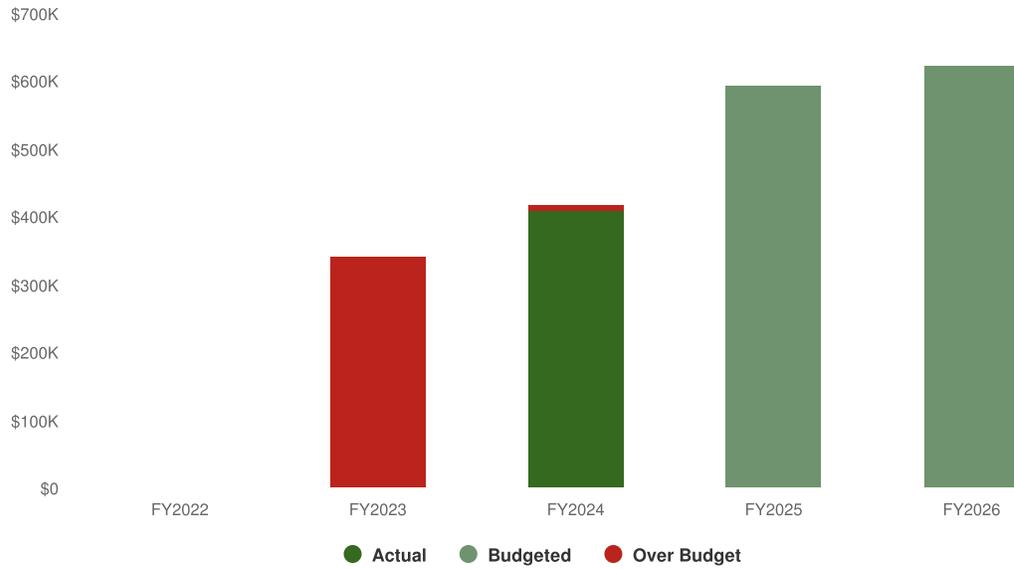
FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- Hired a new Events Manager
- Created the free family-friendly summer program Family Field Days at the Sports Complex in collaboration with the Page Recreation Department.
- Continued the free Summer Concert Series that takes place at the John C. Page Memorial Park.

Expenditures Summary

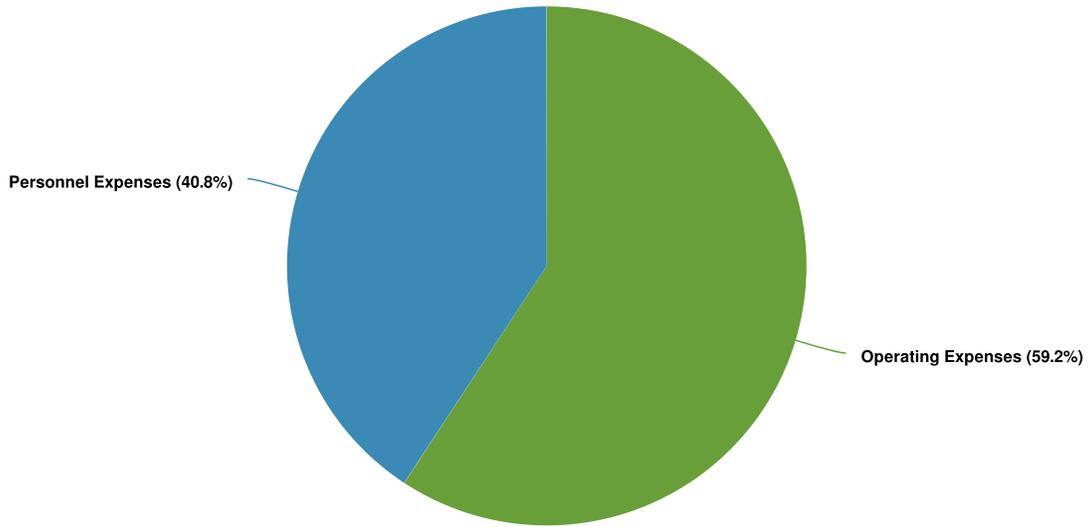
\$622,785 **\$27,511**
(4.62% vs. prior year)

Special Events Proposed and Historical Budget vs. Actual

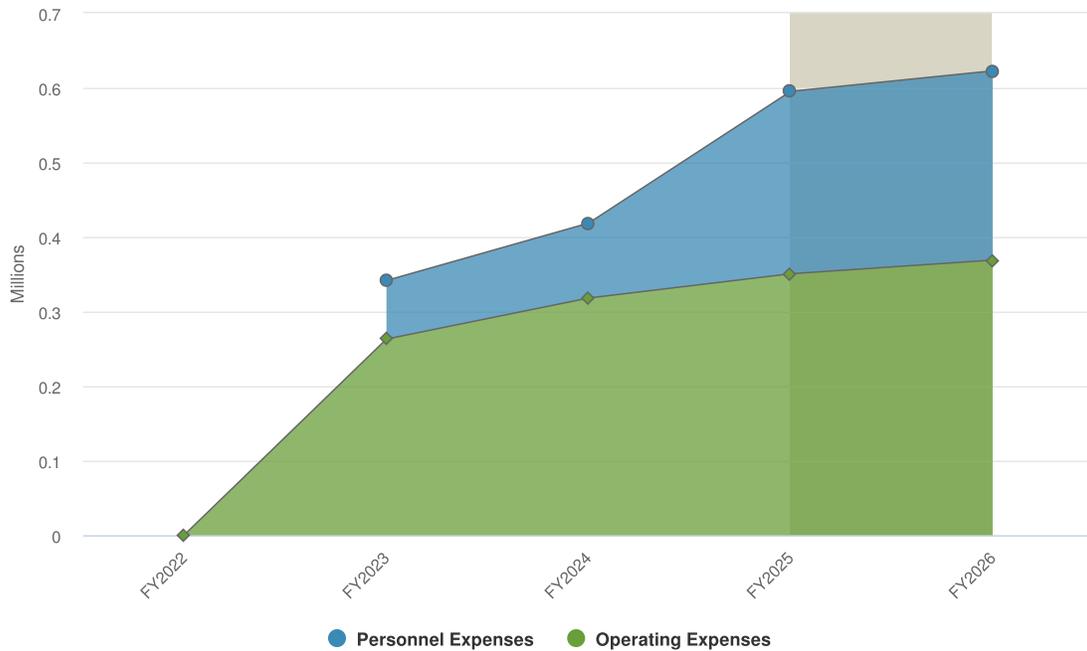


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- o Personnel Expenses - Increase for cost of living increase and addition of 1 FTE. Medical Insurance - Decrease based on benefits selected. Benefits - Increase due to added position.
- o Car Show - Increase in case sponsor for event is lost.
- o Christmas/Park - Decreased to cover new lights needed.
- o Hoopfest Basketball - Decrease due to partnership with PUSD.
- o Misc Events - Increase to cover new events.
- o 50th Anniversary - Decreased for final events for 2nd half of 50th Anniversary year.
- o Octoberfest - Increase to cover band costs and additional family activities.
- o Publications & Advertising - Increase for marketing to promote events year-round.

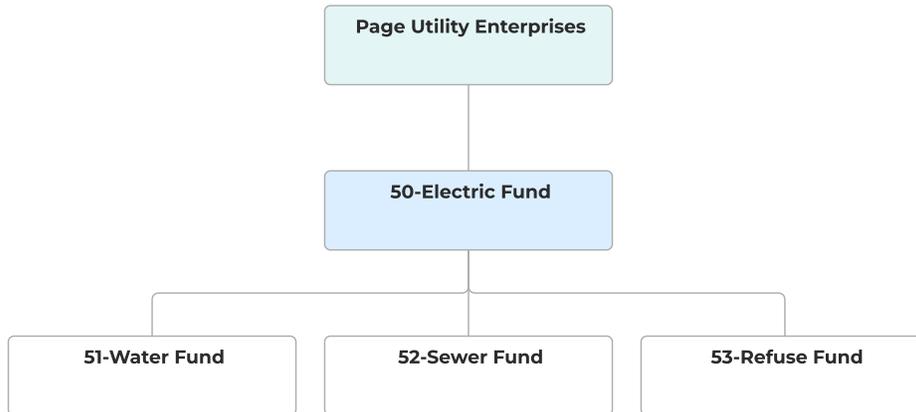
Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
SALARIES	10-412-1101	\$48,616	\$65,182	\$158,031	\$187,488	18.6%
OVERTIME	10-412-1105	\$2,961	\$5,158	\$7,693	\$5,000	-35%
INDUSTRIAL INSURANCE	10-412-1201	\$785	\$808	\$1,148	\$3,902	239.9%
MEDICAL INSURANCE	10-412-1202	\$16,260	\$15,715	\$44,731	\$20,554	-54%
FICA	10-412-1203	\$3,549	\$5,038	\$12,678	\$14,343	13.1%
ASRS	10-412-1204	\$6,357	\$8,537	\$20,334	\$22,499	10.6%
Total Personnel Expenses:		\$78,530	\$100,437	\$244,614	\$253,785	3.7%
Operating Expenses						
OPERATING SUPPLIES	10-412-2101	\$44,522	\$20,610	\$16,500	\$17,000	3%
CELL PHONES	10-412-2402	\$660	\$660	\$660	\$1,700	157.6%
SPECIAL EVENTS-BALLOON REGATTA	10-412-2500	\$57,969	\$71,388	\$70,000	\$70,000	0%
SPECIAL EVENTS-CAR SHOW	10-412-2505	\$127	\$641	\$1,000	\$10,000	900%
SPECIAL EVENTS-CHRISTMAS/PARK	10-412-2510	\$30,610	\$34,733	\$30,000	\$15,000	-50%
SPECIAL EVENTS-EASTER EGG HUNT	10-412-2515	\$2,629	\$4,486	\$5,000	\$5,000	0%
SPECIAL EVENTS-FOURTH OF JULY	10-412-2520	\$64,815	\$42,369	\$60,000	\$60,000	0%
SPECIAL EVENTS-HOOPFEST BSKTBL	10-412-2525	\$25,764	\$47,647	\$20,000	\$10,000	-50%
SPECIAL EVENTS-KICK OFF/SUMMER	10-412-2530	\$10,198	\$27,641	\$50,000	\$50,000	0%
SPECIAL EVENTS-MISC. EVENTS	10-412-2535	\$1,159	\$28,890	\$10,000	\$16,800	68%
SPECIAL EVENTS-MOVIES IN PARK	10-412-2540	\$125	\$616	\$2,000	\$0	-100%
SPECIAL EVENTS-OUTDOOR MARKET	10-412-2542	\$0	\$2,050	\$500	\$6,000	1,100%
SPECIAL EVENTS-PAGE ATTACKS TR	10-412-2545	\$6,220	\$7,179	\$10,000	\$10,000	0%
SPECIAL EVENTS-PAGE FINE ARTS	10-412-2550	\$14,218	\$22,463	\$25,000	\$25,000	0%
SPECIAL EVENTS-TRUNK OR TREAT	10-412-2555	\$2,801	\$6,745	\$0	\$0	0%
SPECIAL EVENTS-WESTERN DAYS	10-412-2560	\$288	\$0	\$0	\$0	0%
SPECIAL EVENTS-PAAA EVENTS	10-412-2565	\$986	\$0	\$0	\$0	0%
SPECIAL EVENTS-PAGE 50TH ANNIV	10-412-2580	\$0	\$0	\$50,000	\$25,000	-50%
SPECIAL EVENTS-OKTOBERFEST	10-412-2585	\$0	\$0	\$0	\$40,000	N/A
PUBLICATIONS AND ADVERTISING	10-412-2805				\$7,500	N/A
Total Operating Expenses:		\$263,091	\$318,117	\$350,660	\$369,000	5.2%
Total Expense Objects:		\$341,621	\$418,554	\$595,274	\$622,785	4.6%

Page Utility Enterprises

Bryan Hill
General Manager

Organizational Chart

Organizational Chart



Department Full-Time Equivalents

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
Page Utility Enterprises						
50-Electric	19.00	19.00	19.00	19.00	19.00	0.00
51-Water/52-Sewer	18.00	18.00	18.00	18.00	18.00	0.00
Page Utility Enterprises Total	37.00	37.00	37.00	37.00	37.00	0.00

Page Utility Enterprises

PURPOSE

Provide all our customers with utility services that are reliable, safe, and economical.

DEPARTMENT DESCRIPTION

Page Utility Enterprises is comprised of four enterprise funds: Electric, Water, Sewer and Garbage. The Electric Fund is wholly owned by the City of Page. It serves both residential and commercial customers within the corporate boundaries of the City of Page and serves locations outside corporate boundaries as far as Grenehaven, Marble Canyon, Wahweap, Lees Ferry, Cliff Dwellers & Vermillion Cliffs. The water, sewer and garbage services are provided to our customers that reside within the corporate boundaries of the City of Page only.

DEPARTMENTAL ACTIVITIES

- Provide metered electric and water services throughout the community.
- Provide weekly garbage service through a third-party company.
- Provide wastewater treatment of our sewer water within the community of Page, Arizona.

GOALS & OBJECTIVES

- The Electric Fund strives to provide its customers with an electric service that is reliable, safe and economical.
- The Water Fund endeavors to satisfy customer demand for quality water that meets or exceeds the drinking water standards in sufficient quantities for domestic, commercial, and fire protection use.
- The Sewer Fund's mission is to collect and treat sewage safely with no cross contamination into the potable water supply.
- The Garbage Fund provides billing and administrative services for residential customers only. Garbage collection is contracted out to Republic Services which provides residential trash collection within the corporate boundaries of the City of Page. Commercial customers contract directly with Republic Services for their trash removal.

FY 2026 PRIORITIES

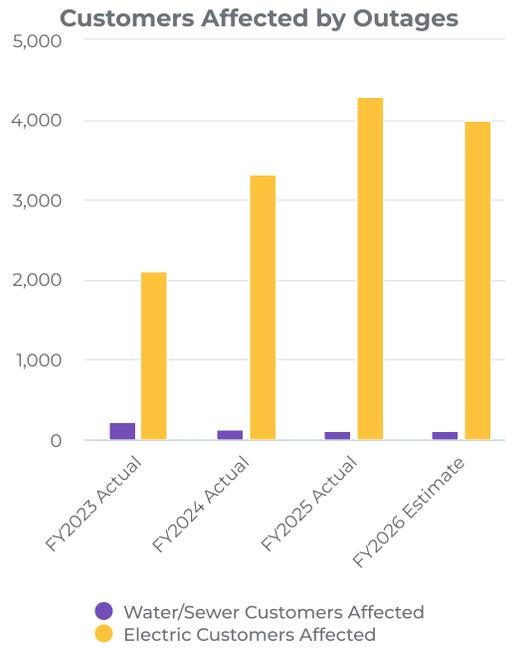
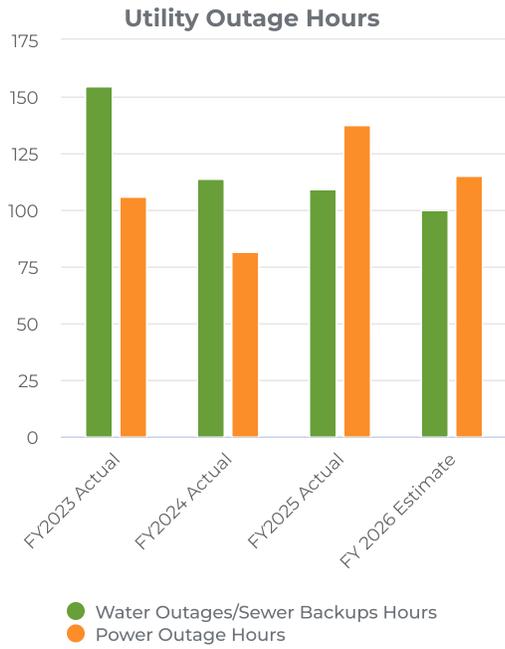
- The electrical network has redundancy built into it but one of our major transformers will be replaced in 2026 and 2027 at a cost of over \$2 million. **Strategic Goal - Infrastructure**
- The bucket truck for the Electric Fund, ordered in 2023, is scheduled to be delivered in 2026.
- New equipment budgeted for the year includes a 5,000-pound dual axel forklift, wheel and tire balancing equipment and a pump shaft alignment tool.
- The design stage to increase the capacity of the Water Treatment Plant will be completed. **Strategic Goal - Infrastructure**
- The filter system at the Wastewater Treatment Plant will be replaced at an estimated cost of \$800,000. **Strategic Goal - Infrastructure**

FY 2025 MAJOR OBJECTIVES ACCOMPLISHED

- All six generators have now been upgraded with enhanced control panels, new urea systems and improved ventilation at a total cost over the last five years of \$1 million.
- With the continued growth of new housing, over \$300,000 has been put into infrastructure development.
- Electric, Water & Sewer Funds have each taken delivery of a much-needed new truck.
- New equipment for field operations has been purchased including a scissor lift, Bobcat and fault locator.

Performance Measures

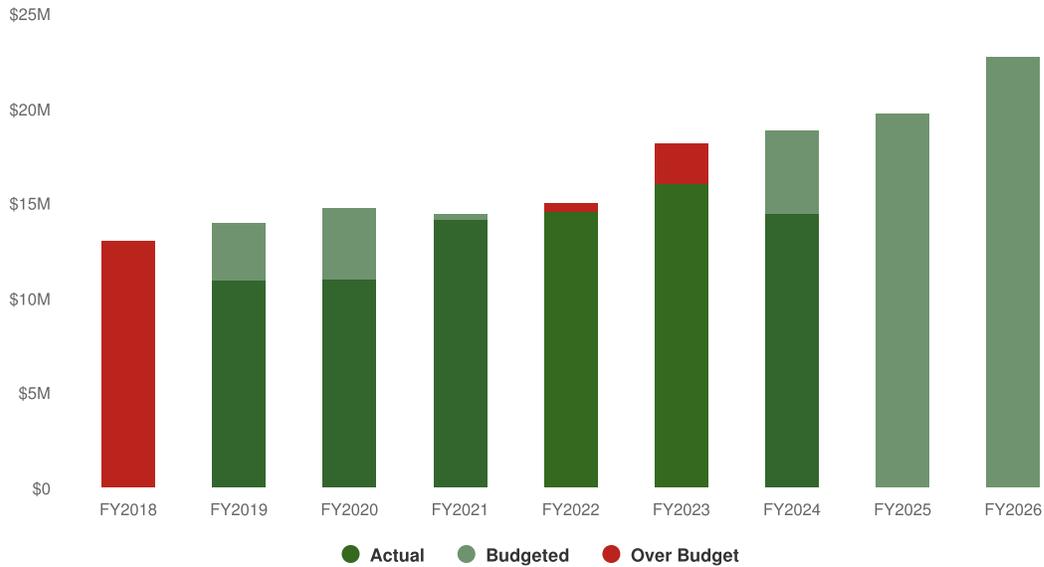
The Electric Fund strives to provide its customers with an electric service that is reliable, safe and economical.



Expenditures Summary

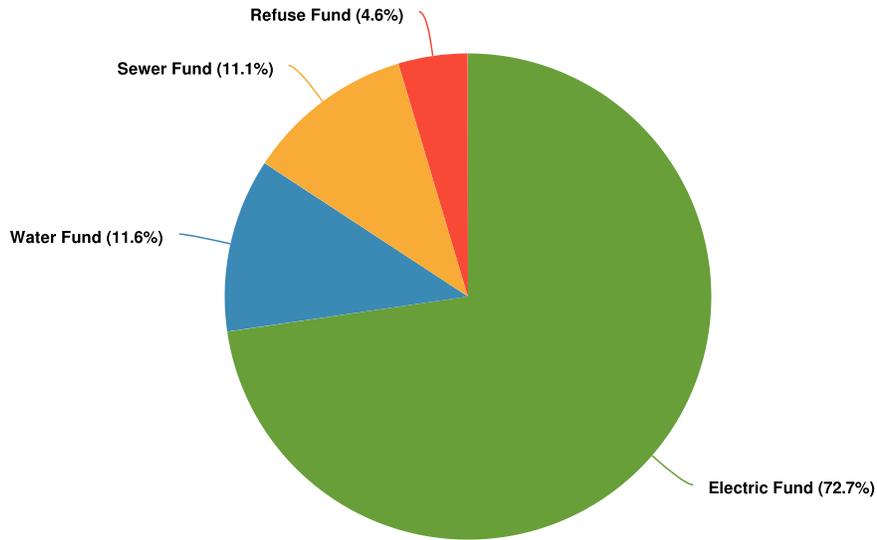
\$22,688,493 \$2,927,042
(14.81% vs. prior year)

Page Utility Enterprises Proposed and Historical Budget vs. Actual

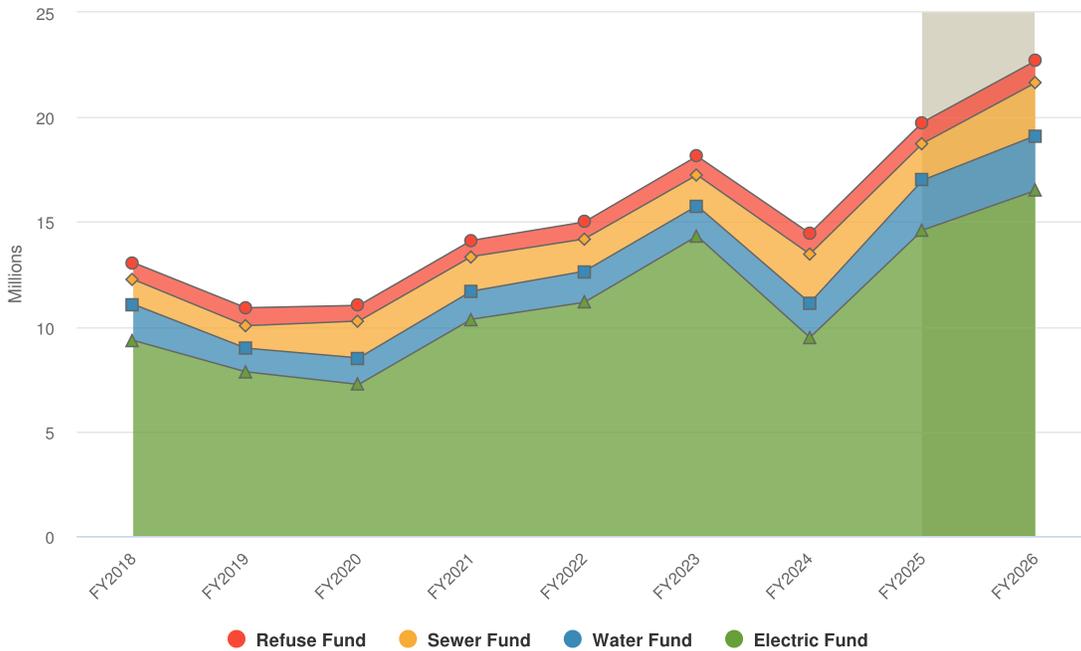


Expenditures by Fund

2026 Expenditures by Fund



Budgeted and Historical 2026 Expenditures by Fund



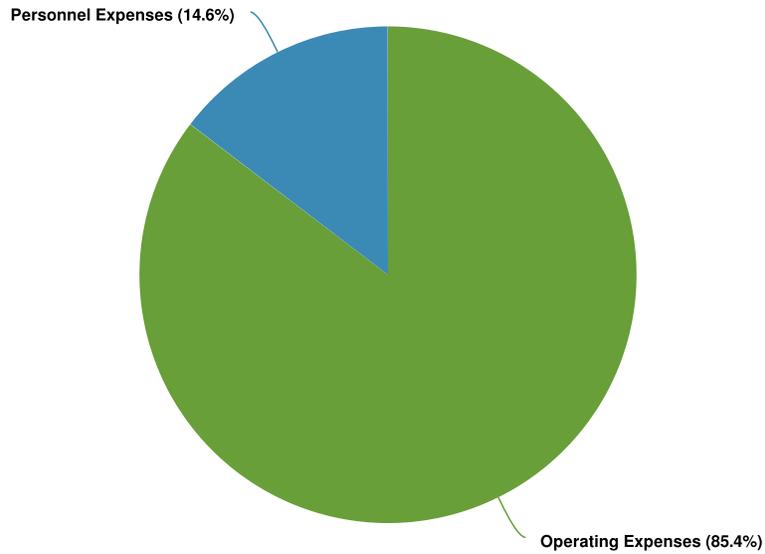
Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Electric Fund					

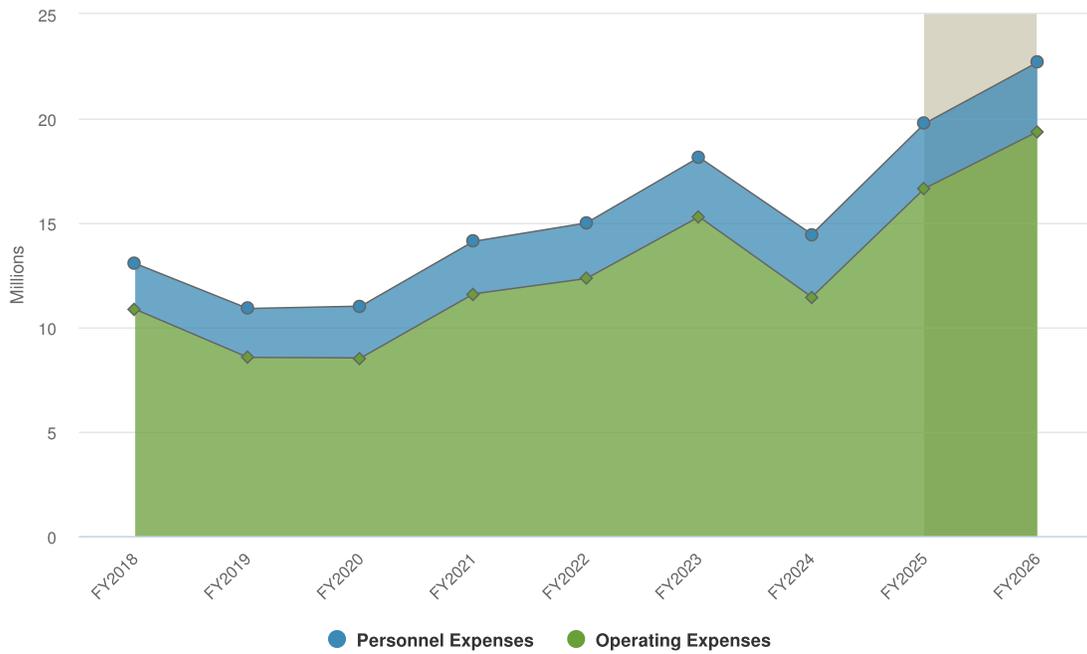
Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Personnel Expenses	\$1,605,424	\$1,685,550	\$1,715,480	\$2,028,000	18.2%
Operating Expenses	\$12,717,309	\$7,790,854	\$12,891,960	\$14,467,098	12.2%
Total Electric Fund:	\$14,322,733	\$9,476,404	\$14,607,440	\$16,495,098	12.9%
Water Fund					
Personnel Expenses	\$618,116	\$646,894	\$674,000	\$769,000	14.1%
Operating Expenses	\$825,817	\$1,008,323	\$1,712,100	\$1,852,100	8.2%
Total Water Fund:	\$1,443,933	\$1,655,217	\$2,386,100	\$2,621,100	9.8%
Sewer Fund					
Personnel Expenses	\$624,938	\$674,840	\$721,000	\$524,000	-27.3%
Operating Expenses	\$850,589	\$1,655,120	\$1,033,500	\$1,999,500	93.5%
Total Sewer Fund:	\$1,475,527	\$2,329,960	\$1,754,500	\$2,523,500	43.8%
Refuse Fund					
Operating Expenses	\$898,647	\$992,616	\$1,013,411	\$1,048,795	3.5%
Total Refuse Fund:	\$898,647	\$992,616	\$1,013,411	\$1,048,795	3.5%
Total:	\$18,140,840	\$14,454,197	\$19,761,451	\$22,688,493	14.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	FY2025 Budgeted vs. FY2026 Budgeted (% Change)
Expense Objects					
Personnel Expenses					
Electric	\$1,605,424	\$1,685,550	\$1,715,480	\$2,028,000	18.2%
Sewer	\$624,938	\$674,840	\$721,000	\$524,000	-27.3%
Water	\$618,116	\$646,894	\$674,000	\$769,000	14.1%
Total Personnel Expenses:	\$2,848,478	\$3,007,284	\$3,110,480	\$3,321,000	6.8%
Operating Expenses					
Refuse	\$898,647	\$992,616	\$1,013,411	\$1,048,795	3.5%
Electric	\$12,717,309	\$7,790,854	\$12,891,960	\$14,467,098	12.2%
Sewer	\$850,589	\$1,655,120	\$1,033,500	\$1,999,500	93.5%
Water	\$825,817	\$1,008,323	\$1,712,100	\$1,852,100	8.2%
Total Operating Expenses:	\$15,292,362	\$11,446,913	\$16,650,971	\$19,367,493	16.3%
Total Expense Objects:	\$18,140,840	\$14,454,197	\$19,761,451	\$22,688,493	14.8%

Electric

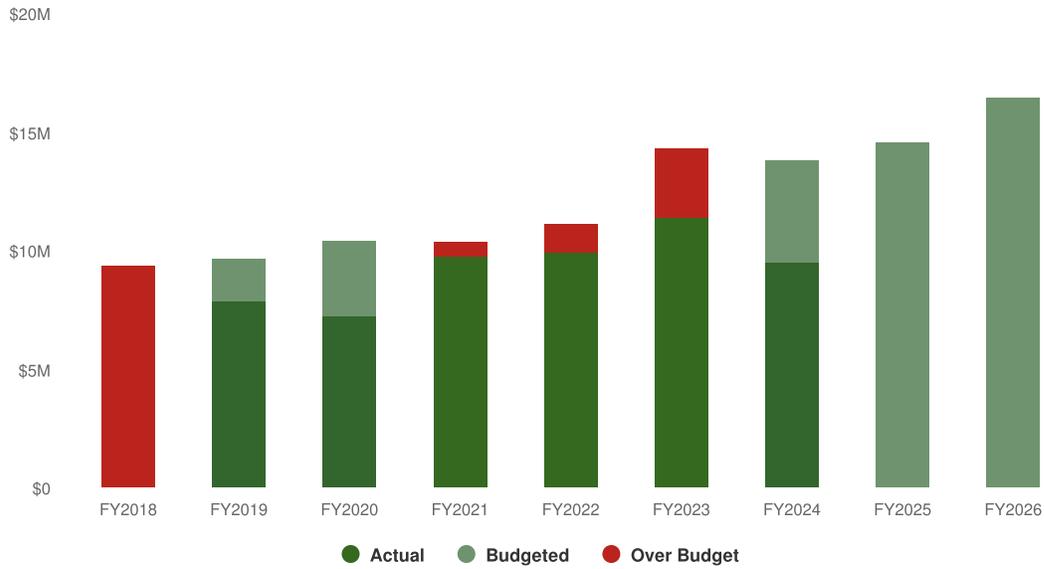
Division Full-Time Equivalent

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
50-Electric						
Construction Foreman	1.00	1.00	1.00	1.00	1.00	0.00
CSR	1.00	1.00	1.00	1.00	1.00	0.00
CSR Accounting	1.00	1.00	1.00	1.00	1.00	0.00
CSR Collections	1.00	1.00	1.00	1.00	1.00	0.00
Engineer	1.00	1.00	1.00	1.00	1.00	0.00
Field Manager	1.00	1.00	1.00	1.00	1.00	0.00
Field Technicians	2.00	2.00	2.00	2.00	2.00	0.00
Finance Director	1.00	1.00	1.00	1.00	1.00	0.00
General Manager	1.00	1.00	1.00	1.00	1.00	0.00
Linemen	5.00	5.00	5.00	5.00	5.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Records/Procurement	1.00	1.00	1.00	1.00	1.00	0.00
Utility IT Tech	1.00	1.00	1.00	1.00	1.00	0.00
Totals	19.00	19.00	19.00	19.00	19.00	0.00

Expenditures Summary

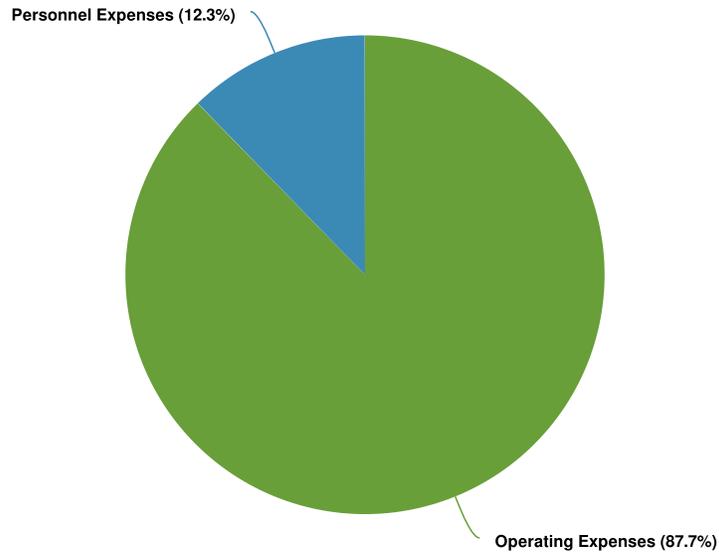
\$16,495,098 **\$1,887,658**
(12.92% vs. prior year)

Electric Proposed and Historical Budget vs. Actual

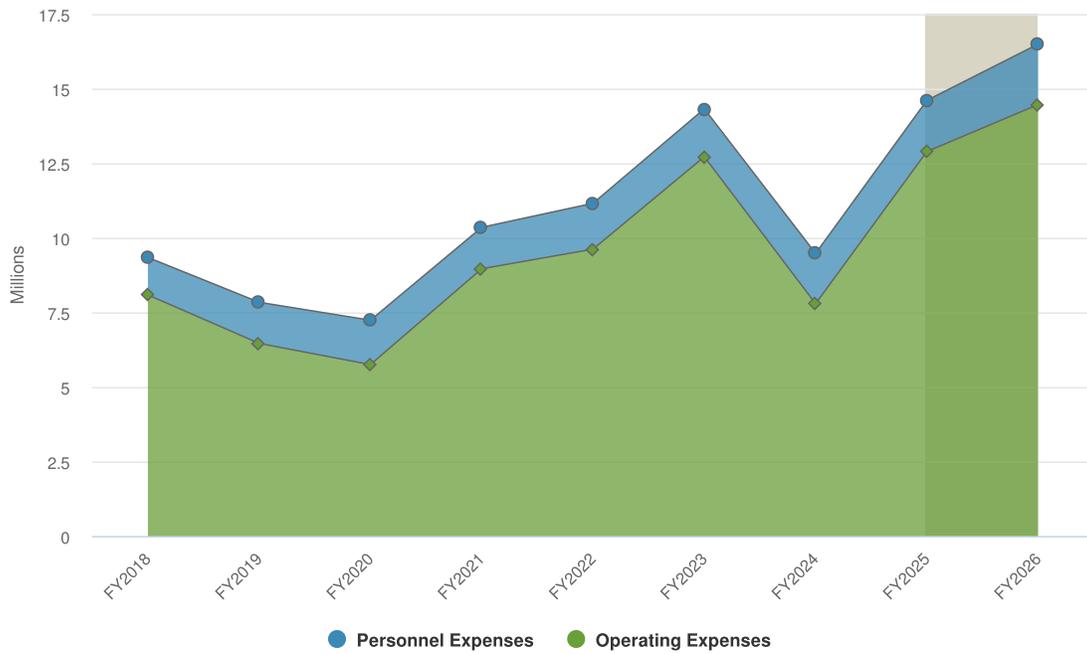


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Line Crew Wages — Increase due to cost-of-living increases and performance-based increases.
- Office Salaries — Increase due to cost-of-living increases and performance-based increases.
- Pension Expenses — Increase in the same proportion as wages/salaries increase.
- FICA Expenses — Increase in the same proportion as wages/salaries increase.
- Office Supplies — Increase to match FY25 expenses.
- Utilities — Increase to match FT25 expenses.
- Insurance — Increase due to premiums increasing in costs.
- Miscellaneous Non-Contract Services - Increase to allow for additional external IT support.
- Generator refurbishment - Increase to upgrade the urea system on the second generator.
- SCADA - Disaster Recovery requirements - Decrease as requirements needs met.
- Power Operated Equipment-Vehicles - Increase for Capital Equipment (Bucket Truck, F600 Dump Truck, F350 Truck & Wheel & Tire Balancing Equipment).
- Powell/Savage Slavens Substations - Increase to complete component 1 of 4 to get North Bay up and running again.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Electric						
OFFICE SALARIES	50-500-8200	\$587,940	\$612,846	\$567,800	\$732,000	28.9%
FICA EXPENSE	50-500-8220	\$77,275	\$80,606	\$0	\$0	0%
FICA Expenses	50-500-8222		\$0	\$91,500	\$109,000	19.1%
WORKMEN'S COMPENSATION	50-500-8230	\$55,408	\$54,735	\$55,000	\$60,000	9.1%
HEALTH INSURANCE	50-500-8240	\$241,978	\$240,088	\$240,000	\$253,000	5.4%
PENSION EXPENSE	50-500-8250	\$122,228	\$152,362	\$143,500	\$171,000	19.2%
STATE UNEMPLOYMENT INSURANCE	50-500-8260	\$81	\$58	\$1,000	\$1,000	0%
Misc. Employee Benefits	50-500-8270		\$0	\$4,000	\$4,000	0%
LINE CREW WAGES	50-501-8200	\$408,109	\$431,128	\$464,880	\$539,000	15.9%
CONSTR & MTNCE CREW WAGES	50-505-8200	\$112,405	\$113,727	\$147,800	\$159,000	7.6%
Total Electric:		\$1,605,424	\$1,685,550	\$1,715,480	\$2,028,000	18.2%
Total Personnel Expenses:		\$1,605,424	\$1,685,550	\$1,715,480	\$2,028,000	18.2%
Operating Expenses						
Electric						
GENERATOR REFURBISHMENT	50-000-3130	\$329,566	\$274,424	\$150,000	\$75,000	-50%
SCADA- DISASTER RECOVERY REQUIREMENTS	50-000-3450	\$8,703	\$8,966	\$30,000	\$8,500	-71.7%
Structures & Improvements	50-000-3610	\$17,198		\$37,000	\$35,000	-5.4%
POWELL /SAVAGE SLAVENS SUBSTATIONS	50-000-3621	\$5,770	\$21,275	\$90,000	\$2,220,000	2,366.7%
Savage Slavens Substation	50-000-3623	\$5,268		\$0	\$0	0%

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Distribution Expense - Poles, Transformers, Etc	50-000-3640			\$40,000	\$40,000	0%
25kv Cubicles and Line Transformers	50-000-3680			\$110,000	\$110,000	0%
DISTRIBUTION ITEMS /NEW SERVICES	50-000-3710	\$212,933	\$165,457	\$60,000	\$60,000	0%
CAPITALIZED TIME FROM EXPENSE BUDGET	50-000-3900	\$279,185	\$737,373	\$1,183,000	\$1,102,000	-6.8%
COMPUTER SOFTWARE/HARDWARE/OFFICE EQUIP	50-000-3910	\$82,001	\$74,429	\$42,000	\$42,000	0%
POWER OPERATED EQUIPMENT-VEHICLES	50-000-3960	\$69,212	\$25,324	\$274,000	\$409,000	49.3%
Powell generation- diesel expense	50-500-5470	\$97,002		\$60,000	\$60,000	0%
POWELL GENERATION EXPENSE-REPAIRS, UREA, OIL	50-500-5471	\$55,873	\$113,125	\$50,000	\$50,000	0%
CRSP CAPACITY COSTS	50-500-5550	\$431,564	\$431,424	\$450,000	\$450,000	0%
FEDERAL TRANSMISSION COSTS	50-500-5551	\$203,633	\$214,407	\$200,000	\$200,000	0%
ENERGY & FUEL	50-500-5560	\$10,227,035	\$5,068,306	\$9,243,460	\$8,708,098	-5.8%
O&M EXPENSES	50-500-5810	\$88,176	\$135,224	\$115,000	\$115,000	0%
O&M SUPPLIES	50-500-5811	\$159,384	\$50,630	\$102,000	\$102,000	0%
TRUCK & VEHICLE REPAIR	50-500-5813	\$71,240	\$70,120	\$125,000	\$125,000	0%
FUEL EXPENSE (VEHICLES/EQUIPMENT)	50-500-5814	\$27,575	\$25,413	\$30,000	\$30,000	0%
OFFICE SUPPLIES	50-500-9200	\$25,444	\$19,512	\$25,000	\$30,000	20%
UTILITIES - WATER/TELEPHONE/GARBAGE/GAS	50-500-9210	\$28,885	\$30,196	\$30,000	\$35,000	16.7%
TRAVEL EXPENSES	50-500-9214	\$3,646	\$495	\$15,000	\$15,000	0%
PUBLICATIONS & SUBSCRIPTIONS	50-500-9215	\$28,427	\$41,972	\$27,000	\$27,000	0%
POSTAGE	50-500-9216	\$35,653	\$20,883	\$25,000	\$25,000	0%
ASSOCIATION AND SEMINAR DUES/FEES	50-500-9217	\$25,673	\$22,362	\$25,000	\$25,000	0%
Employee Training	50-500-9218	\$27,098		\$30,000	\$30,000	0%
AUDITING	50-500-9300	\$13,375	\$15,175	\$25,000	\$25,000	0%
Consulting	50-500-9310	\$44,497		\$55,000	\$55,000	0%
ENGINEERING	50-500-9320	\$10,322	\$37,553	\$40,000	\$40,000	0%
LEGAL	50-500-9330	\$6,483	\$2,500	\$20,000	\$20,000	0%

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
CITY OF PAGE LEGAL SERVICES	50-500-9335	\$18,000	\$15,000	\$17,500	\$17,500	0%
MAINTENANCE AGREEMENTS/CONTRACTS	50-500-9340	\$38,187	\$52,475	\$50,000	\$50,000	0%
MISCELLANEOUS NON-CONTRACT SERVICES	50-500-9350	\$15,906	\$18,353	\$15,000	\$25,000	66.7%
INSURANCE- (INCL EPLI PAID TO CITY)	50-500-9400	\$23,531	\$35,211	\$35,000	\$40,000	14.3%
ADVERTISING EXPENSES	50-500-9540	\$2,947	\$602	\$4,000	\$4,000	0%
ACCOUNT MAINTENANCE FEES	50-500-9560	\$2,620	\$3,166	\$3,000	\$3,000	0%
CREDIT CARD FEES	50-500-9570	\$37,510	\$55,935	\$50,000	\$50,000	0%
Miscellaneous General Expense	50-500-9580	\$1,683		\$2,000	\$2,000	0%
SALES TAX EXPENSE	50-500-9590	-\$5,672	-\$1,841	\$5,000	\$5,000	0%
BAD DEBT EXPENSE	50-500-9600	-\$373	-\$640	\$2,000	\$2,000	0%
Total Electric:		\$12,717,309	\$7,790,854	\$12,891,960	\$14,467,098	12.2%
Total Operating Expenses:		\$12,717,309	\$7,790,854	\$12,891,960	\$14,467,098	12.2%
Total Expense Objects:		\$14,322,733	\$9,476,404	\$14,607,440	\$16,495,098	12.9%

Water

Division Full-Time Equivalent

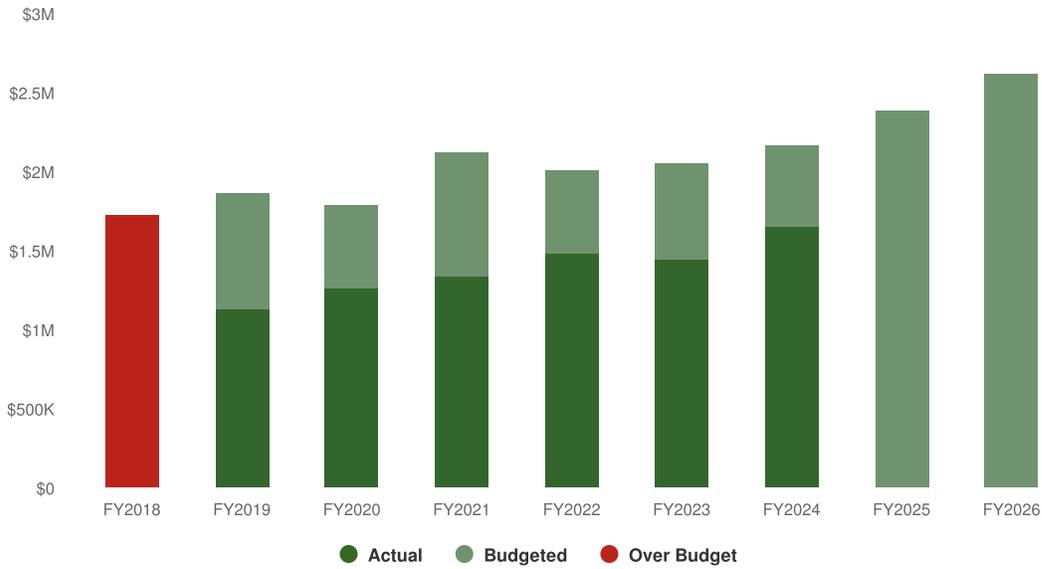
FTE's are shared with the Sewer Fund.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
51-Water/52-Sewer						
Distribution Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Engineer	1.00	1.00	1.00	1.00	1.00	0.00
Meter Reader	1.00	1.00	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Operators	4.00	4.00	4.00	4.00	4.00	0.00
Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Utility Worker	1.00	1.00	1.00	1.00	1.00	0.00
Totals	18.00	18.00	18.00	18.00	18.00	0.00

Expenditures Summary

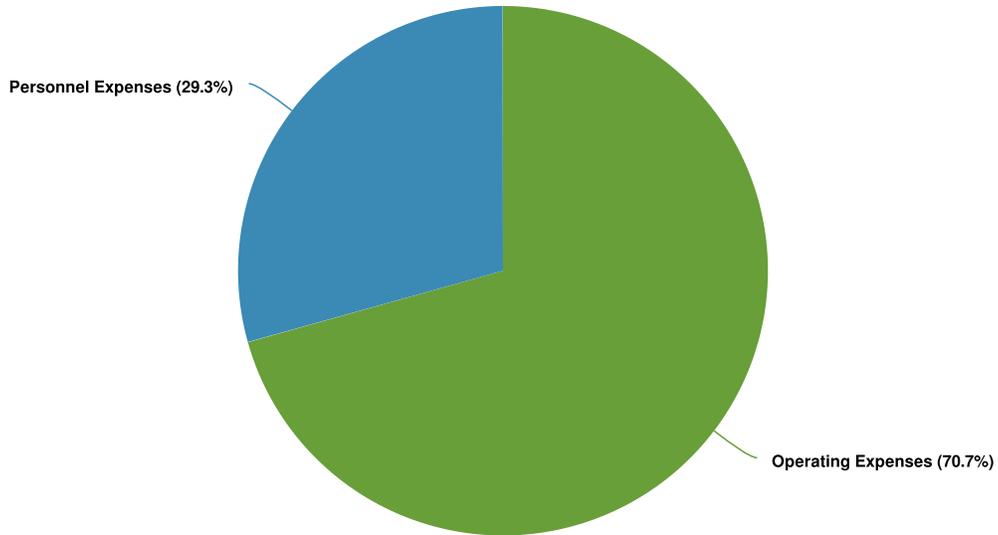
\$2,621,100 **\$235,000**
(9.85% vs. prior year)

Water Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Water Treatment Plant Salaries – Increase in cost-of-living increases and performance-based increases.
- Water Distribution Salaries – Increase in cost-of-living increases and performance-based increases.
- Admin/Engineering Salaries – Increase in cost-of-living increases and performance-based increases.
- Pension Expense – Increase in the same proportion as wages/salaries increase.
- FICA Expense – Increase in the same proportion as wages/salaries increase.
- ADEQ Water Permits – Increase due to permit cost increases.
- Redundant Water Supply – Consultancy Costs – Increase for continuing work by Carollo Engineers, 12 month contract with NEXXUS for lobbying activities and Aztec Environmental Services.
- Water Meter Replacement – Increase to allow for the installation of new water meters and a pilot Landis & Gyr electronic meter reading system.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Water						
WATER TREATMENT PLANT SALARIES	51-452-8200	\$115,166	\$128,875	\$130,000	\$146,000	12.3%
WATER DISTRIBUTION-SALARIES	51-453-8200	\$182,428	\$208,643	\$228,000	\$278,000	21.9%
ADMIN/ENGINEERING - SALARIES	51-500-8200	\$105,228	\$98,693	\$88,000	\$96,000	9.1%
FICA EXPENSE	51-500-8220	\$39,358	\$39,320	\$33,000	\$39,000	18.2%
WORKMEN'S COMP	51-500-8230	\$6,388	\$6,311	\$15,000	\$15,000	0%
HEALTH INSURANCE	51-500-8240	\$120,424	\$116,399	\$125,000	\$132,000	5.6%
PENSION EXPENSE	51-500-8250	\$49,059	\$48,614	\$54,000	\$62,000	14.8%
STATE UNEMPLOYMENT INSURANCE	51-500-8260	\$65	\$39	\$1,000	\$1,000	0%
Total Water:		\$618,116	\$646,894	\$674,000	\$769,000	14.1%
Total Personnel Expenses:		\$618,116	\$646,894	\$674,000	\$769,000	14.1%
Operating Expenses						
Water						
BUILDING /CAPITAL IMPROVEMENTS	51-000-3610	\$205,130	\$268,020	\$665,000	\$659,000	-0.9%
Capital Equipment	51-000-3620	\$5,540		\$92,000	\$90,000	-2.2%
Water meter Replacement	51-000-3720	\$61,490		\$40,000	\$65,000	62.5%
OPERATING SUPPLIES	51-452-2101	\$8,940	\$10,792	\$10,000	\$10,000	0%
UNIFORM ALLOWANCE	51-452-2102	\$928	\$570	\$2,400	\$2,400	0%
SAFETY SUPPLIES	51-452-2103	\$71	\$1,180	\$4,200	\$4,200	0%
EQUIPMENT REPAIR/MAINTENANCE	51-452-2115	\$4,997	\$11,970	\$25,000	\$25,000	0%
POLYMER	51-452-2123	\$8,936	\$14,373	\$25,000	\$25,000	0%

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
CHLORINE	51-452-2124	\$18,658	\$30,566	\$30,000	\$30,000	0%
WATER SAMPLES TESTING	51-452-2811	\$6,389	\$6,350	\$15,000	\$15,000	0%
ADEQ WATER PERMITS	51-452-2850	\$8,381	\$8,381	\$10,000	\$16,000	60%
RAW WATER	51-452-2860	\$200,936	\$225,554	\$260,000	\$280,000	7.7%
WTP VEHICLE MAINTENANCE	51-452-5813	\$1,808	\$1,732	\$5,000	\$5,000	0%
PRINTING & BINDING	51-452-9200	\$304	\$1,552	\$1,000	\$1,000	0%
UTILITIES	51-452-9210	\$91,983	\$126,827	\$130,000	\$130,000	0%
TRAVEL, MEALS TRAINING	51-452-9214	\$1,576	\$1,565	\$3,000	\$3,000	0%
PUBLICATIONS, SUBSCRIPTIONS & MEMBERSHIPS	51-452-9215	\$95	\$1,447	\$600	\$600	0%
OPERATING SUPPLIES	51-453-2101	\$48,422	\$51,618	\$35,000	\$35,000	0%
UNIFORM ALLOWANCE	51-453-2102	\$343	\$1,185	\$2,400	\$2,400	0%
SAFETY SUPPLIES	51-453-2103	\$802	\$1,180	\$2,000	\$2,000	0%
PIPE AND FITTINGS	51-453-2113	\$15,195	\$6,195	\$15,000	\$15,000	0%
EQUIPMENT REPAIR/MAINTENANCE	51-453-2115	\$2,723	\$4,885	\$10,000	\$10,000	0%
WATER DISTRIBN VEHICLE MAINTENANCE	51-453-5813	\$6,033	\$7,393	\$12,000	\$12,000	0%
FUEL	51-453-5814	\$12,136	\$13,798	\$15,000	\$15,000	0%
PRINTING & BINDING	51-453-9200	\$3,826	\$1,923	\$3,000	\$3,000	0%
TRAVEL, MEALS TRAINING	51-453-9214	\$4,864	\$9,944	\$3,000	\$3,000	0%
PUBLICATIONS, SUBSCRIPTIONS & MEMBERSHIPS	51-453-9215	\$1,600	\$2,322	\$2,500	\$2,500	0%
CONTRACT SERVICES	51-453-9340	\$5,430	\$12,397	\$15,000	\$15,000	0%
CELL PHONE	51-500-9211	\$1,535	\$1,522	\$1,000	\$1,000	0%
POSTAGE	51-500-9216	\$98	\$5,070	\$8,000	\$8,000	0%
OUTSIDE SERVICES-AUDIT	51-500-9300	\$2,500	\$3,150	\$2,500	\$2,500	0%
OUTSIDE SERVICES- CONSULTANCY	51-500-9310	\$35,688	\$63,550	\$125,000	\$222,000	77.6%
REDUNDANT WATER SUPPLY-LEGAL COSTS	51-500-9330	\$7,585	\$36,586	\$70,000	\$70,000	0%
INSURANCE	51-500-9400	\$35,295	\$51,350	\$50,000	\$50,000	0%

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
ACCOUNT MAINTENANCE FEES	51-500-9560	\$966	\$1,271	\$1,000	\$1,000	0%
CREDIT CARD FEES	51-500-9570	\$15,004	\$22,374	\$20,000	\$20,000	0%
SALES TAX EXPENSE	51-500-9590	-\$320	-\$249	\$500	\$500	0%
PROVISION FOR BAD DEBTS	51-500-9600		-\$20	\$1,000	\$1,000	0%
Loss/(Gain) on Disposal of Asset	51-500-9630	-\$70		\$0	\$0	0%
Total Water:		\$825,817	\$1,008,323	\$1,712,100	\$1,852,100	8.2%
Total Operating Expenses:		\$825,817	\$1,008,323	\$1,712,100	\$1,852,100	8.2%
Total Expense Objects:		\$1,443,933	\$1,655,217	\$2,386,100	\$2,621,100	9.8%

Sewer

Division Full-Time Equivalents

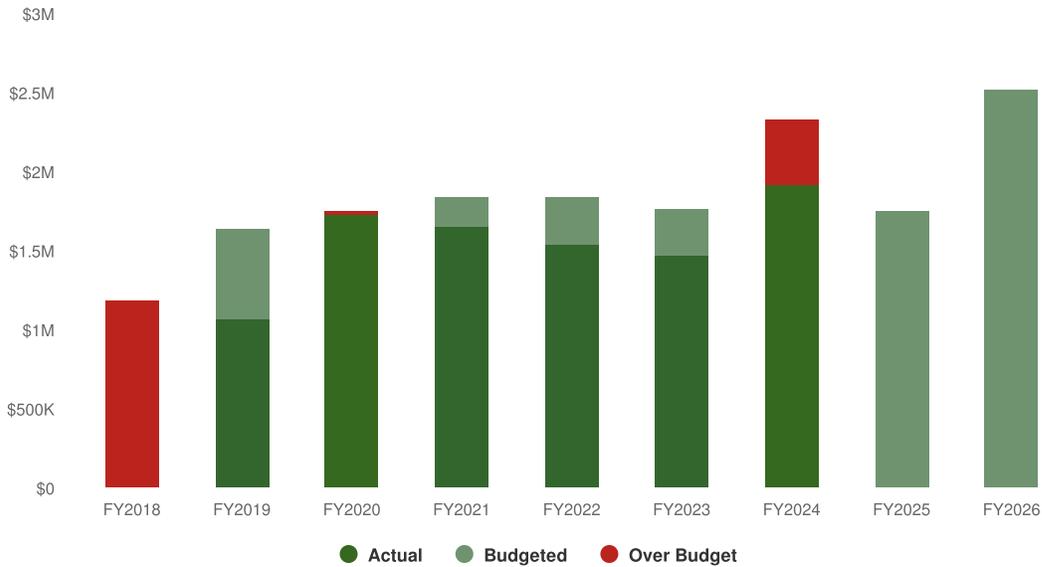
FTE's are shared with the Water Fund.

	FY2022	FY2023	FY2024	FY2025	FY2026	FY25 vs FY26
51-Water/52-Sewer						
Distribution Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Engineer	1.00	1.00	1.00	1.00	1.00	0.00
Meter Reader	1.00	1.00	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Operators	4.00	4.00	4.00	4.00	4.00	0.00
Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Utility Worker	1.00	1.00	1.00	1.00	1.00	0.00
Totals	18.00	18.00	18.00	18.00	18.00	0.00

Expenditures Summary

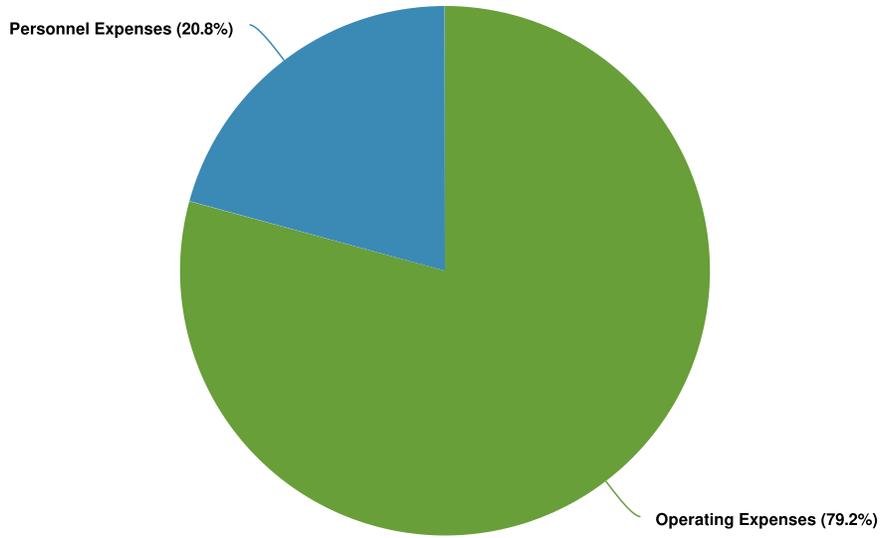
\$2,523,500 **\$769,000**
(43.83% vs. prior year)

Sewer Proposed and Historical Budget vs. Actual

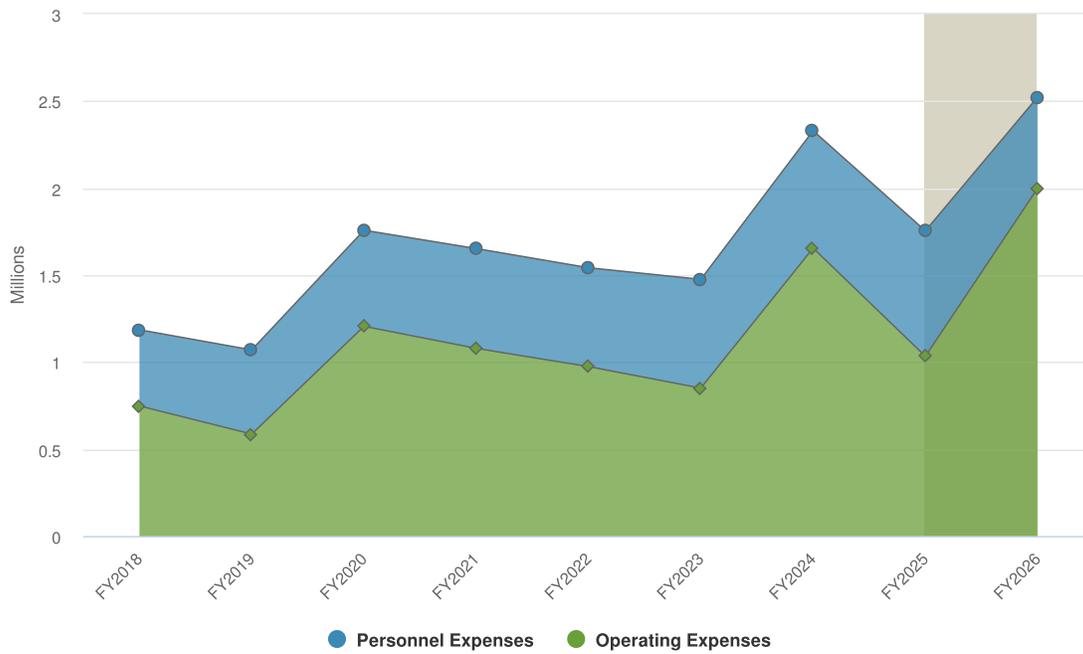


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2025 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Equipment Repair & Maintenance – Decrease of needed repairs expected.
- Operating Supplies – Increase to match actual FY25 expenses.
- LPNGC - Pipes & Fittings – Increase to match actual FY25 expenses.
- Building/Equipment Repair & Maintenance – Increased to cover needed repairs expected.
- Polymer – Decrease to match actual FY25 expenses.
- Sewer Collection Salaries – Increase for cost-of-living increases and performance-based increases.
- Wastewater Treatment Salaries – Increase for cost-of-living increases and performance-based increases.
- Insurance – Increase to match actual FY25 expenses.
- Improvements - LPNGC – Decrease as no capital expenses are expected.
- Improvements - Equipment – Increase for Capital Equipment needs (F150 truck, Chlorine Detector, one tent panel, and Filter upgrade).

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Personnel Expenses						
Sewer						
SEWER COLLECTION SALARIES	52-454-8200	\$158,524	\$181,990	\$185,000	\$227,000	22.7%
WASTEWATER TREATMENT SALARIES	52-464-8200	\$227,052	\$229,932	\$243,000	\$0	-100%
ADMIN SUPPORT SALARIES	52-500-8200	\$76,238	\$60,191	\$68,000	\$73,000	7.4%
FICA EXPENSE	52-500-8220	\$21,693	\$26,692	\$37,000	\$38,000	2.7%
WORKMEN'S COMP	52-500-8230	\$7,864	\$7,767	\$9,000	\$9,000	0%
HEALTH INSURANCE	52-500-8240	\$97,047	\$119,643	\$120,000	\$120,000	0%
PENSION EXPENSE	52-500-8250	\$36,520	\$48,625	\$59,000	\$57,000	-3.4%
Total Sewer:		\$624,938	\$674,840	\$721,000	\$524,000	-27.3%
Total Personnel Expenses:		\$624,938	\$674,840	\$721,000	\$524,000	-27.3%
Operating Expenses						
Sewer						
SEWER BUILDINGS & SITE IMPROVEMENTS	52-000-3610	\$20,628	-\$1,931	\$0	\$8,000	N/A
IMPROVEMENTS-EQUIPMENT	52-000-3620	\$261,522	\$967,869	\$257,000	\$889,000	245.9%
Improvements-Distbn system	52-000-3720	\$26,241		\$0	\$80,000	N/A
IMPROVEMENTS- LPNGC	52-000-3750	\$17,703	\$35,302	\$30,000	\$0	-100%
OPERATING SUPPLIES	52-454-2101	\$4,656	\$4,009	\$5,000	\$6,000	20%
UNIFORM ALLOWANCE	52-454-2102	\$720	\$1,354	\$1,800	\$1,800	0%
SAFETY SUPPLIES	52-454-2103	\$271	\$513	\$1,200	\$1,200	0%
PIPE AND FITTINGS	52-454-2113	\$0	\$0	\$2,500	\$2,500	0%
EQUIPMENT REPAIR/MAINTENANCE	52-454-2115	\$14,667	\$14,867	\$15,000	\$10,000	-33.3%

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
VEHICLE REPAIR & MAINTENANCE	52-454-5813	\$1,502	\$4,786	\$8,000	\$8,000	0%
FUEL	52-454-5814	\$13,095	\$9,878	\$15,000	\$15,000	0%
OFFICE SUPPLIES	52-454-9200	\$970	\$465	\$1,500	\$1,500	0%
UTILITIES	52-454-9210	\$421	\$447	\$1,000	\$1,000	0%
TRAVEL, MEALS TRAINING- SEWER COLLECTION	52-454-9214	\$3,377	\$331	\$4,000	\$4,000	0%
Publications, Subscriptions, and Memberships	52-454-9215			\$500	\$500	0%
CONTRACT SERVICES	52-454-9340	\$2,852	\$3,280	\$12,000	\$12,000	0%
ROOT CONTROL SERVICE	52-454-9360	\$39,323	\$44,500	\$50,000	\$50,000	0%
OPERATING SUPPLIES	52-464-2101	\$29,858	\$33,336	\$25,000	\$35,000	40%
UNIFORM ALLOWANCE	52-464-2102	\$504	\$1,296	\$3,600	\$3,600	0%
SAFETY SUPPLIES	52-464-2103	\$2,474	\$1,795	\$3,900	\$3,900	0%
LPNGC- VALVES & CONTROLS	52-464-2113	\$19,902	\$18,981	\$20,000	\$20,000	0%
LPNGC- PIPES & FITTINGS	52-464-2114	\$23,443	\$33,735	\$30,000	\$40,000	33.3%
EQUIPMENT REPAIR/MAINTENANCE	52-464-2115	\$14,013	\$22,914	\$30,000	\$40,000	33.3%
SLUDGE EXPENSE	52-464-2810	\$609	\$1,200	\$5,000	\$5,000	0%
WASTEWATER SAMPLE TESTING	52-464-2811	\$5,241	\$3,265	\$6,000	\$6,000	0%
ALGAE CONTROL	52-464-2820	\$2,668	\$4,645	\$7,000	\$7,000	0%
POLYMER	52-464-2825	\$40,885	\$37,958	\$40,000	\$35,000	-12.5%
CHLORINE	52-464-2830	\$39,926	\$41,234	\$40,000	\$40,000	0%
ADEQ PERMITS	52-464-2850	\$8,655	\$17,249	\$15,000	\$15,000	0%
WWTP VEHICLE REPAIR	52-464-5813	\$5,776	\$6,223	\$7,000	\$7,000	0%
OFFICE SUPPLIES	52-464-9200	\$2,341	\$1,858	\$1,500	\$1,500	0%
UTILITIES	52-464-9210	\$191,601	\$262,430	\$288,000	\$288,000	0%
TRAVEL, MEALS TRAINING- WASTEWATER TREATMENT	52-464-9214	\$939	\$6,892	\$4,000	\$4,000	0%
PUBLICATIONS, SUBSCRIPTIONS & MEMBERSHIPS	52-464-9215		\$1,433	\$500	\$500	0%
TRANSFER TO WATER	52-464-9712	\$0	\$0	\$0	\$250,000	N/A

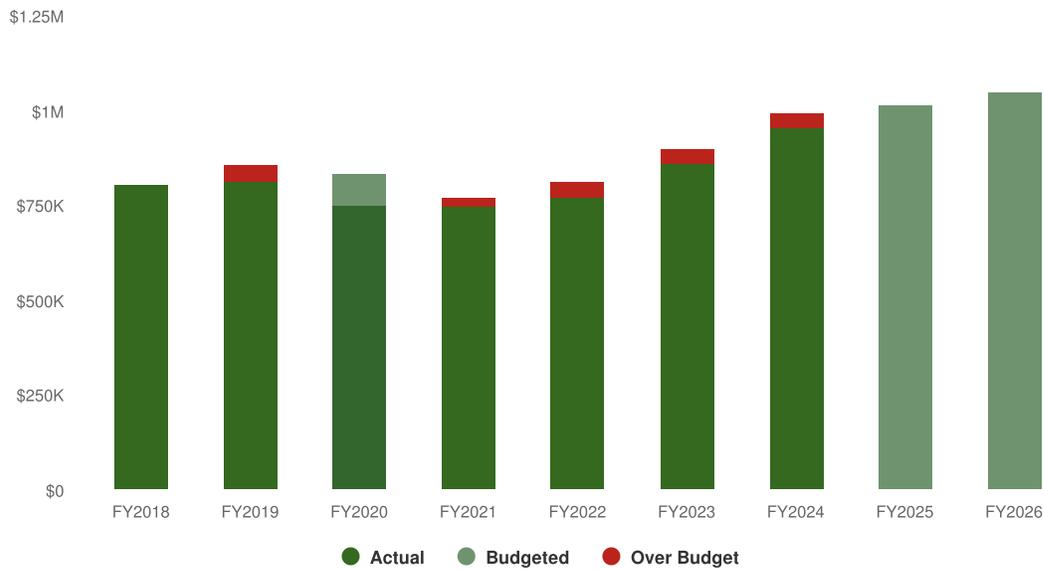
Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
STATE UNEMPLOYMENT INSURANCE	52-500-8260	\$40	\$29	\$1,000	\$1,000	0%
POSTAGE	52-500-9216		\$2,200	\$3,000	\$3,000	0%
OUTSIDE SERVICES- AUDIT	52-500-9300	\$2,500	\$3,150	\$2,500	\$2,500	0%
Outside Services - Engineering	52-500-9320		\$0	\$20,000	\$20,000	0%
Outside Services - Legal	52-500-9330		\$3,750	\$4,000	\$4,000	0%
INSURANCE	52-500-9400	\$35,295	\$51,350	\$50,000	\$55,000	10%
ACCOUNT MAINTENANCE FEES	52-500-9560	\$888	\$1,271	\$1,000	\$1,000	0%
CREDIT CARD FEES	52-500-9570	\$15,083	\$22,374	\$20,000	\$20,000	0%
BAD DEBT PROVISION	52-500-9600		\$68	\$1,000	\$1,000	0%
LOSS/GAIN ON DISPOSAL OF FIXED ASSETS	52-500-9630		-\$11,186		\$0	N/A
Total Sewer:		\$850,589	\$1,655,120	\$1,033,500	\$1,999,500	93.5%
Total Operating Expenses:		\$850,589	\$1,655,120	\$1,033,500	\$1,999,500	93.5%
Total Expense Objects:		\$1,475,527	\$2,329,960	\$1,754,500	\$2,523,500	43.8%

Refuse

Expenditures Summary

\$1,048,795 **\$35,384**
(3.49% vs. prior year)

Refuse Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Major changes in costs budgeted for FY2024 (+/- Changes of 10% and greater variance from prior year and over \$5,000).

- Credit Card Fees - Increase of \$4K due to increase in fees.

Name	Account ID	FY2023 Actual	FY2024 Actual	FY2025 Budgeted	FY2026 Budgeted	% Change
Expense Objects						
Operating Expenses						
Refuse						
ADEQ Permits	53-500-2850			\$1,595	\$1,595	0%
OFFICE SUPPLIES	53-500-9200	\$882	\$1,353	\$1,000	\$1,000	0%
POSTAGE	53-500-9216		\$1,200	\$1,200	\$1,200	0%
OUTSIDE SERVICES-AUDIT	53-500-9300	\$975	\$2,800	\$3,000	\$3,000	0%
CONTRACT SERVICES	53-500-9340	\$888,802	\$975,628	\$994,616	\$1,030,000	3.6%
ACCOUNT MTNCE FEES	53-500-9560	\$444	\$470	\$1,000	\$1,000	0%
CREDIT CARD FEES	53-500-9570	\$7,544	\$11,189	\$10,000	\$10,000	0%
BAD DEBT PROVISION	53-500-9600		-\$24	\$1,000	\$1,000	0%
Total Refuse:		\$898,647	\$992,616	\$1,013,411	\$1,048,795	3.5%
Total Operating Expenses:		\$898,647	\$992,616	\$1,013,411	\$1,048,795	3.5%
Total Expense Objects:		\$898,647	\$992,616	\$1,013,411	\$1,048,795	3.5%

CAPITAL IMPROVEMENTS

Capital Overview

The City of Page has created a Capital Improvements Plan (CIP) and a schedule for capital equipment purchases to plan for replacements and improvements in the next five years. The CIP and schedule are tools to ensure that the City's infrastructure and equipment needs are addressed. These expenses are budgeted each year and reviewed annually to make any changes and adjustments necessary based on new developments throughout the current year. All purchases over \$100,000 must be approved by City Council.

In the planning process, it is necessary to forecast the funds available, and the funds needed each year in the plan. The forecast is formulated using facts and educated assumptions based on prior year trends and data, debt capacity and economic trends. The City does not have all the funds available to finance all desired projects. With suggestions and input from City staff and the citizens of the community, the City Council must prioritize the numerous projects and allocate them to future years as funds are available.

Definition of Capital Equipment

The City of Page defines capital equipment as a single item or system of \$5,000 or more that:

- a. Has a useful life of at least one year?
and
- b. Is not a routine/recurring expense incurred in the normal course of business?
and
- c. Belongs in a major class:
 - 1. Vehicles
 - 2. Machinery
 - 3. Equipment

Definition of Capital Improvement

The City of Page defines a capital improvement as an investment of \$5,000 or more that:

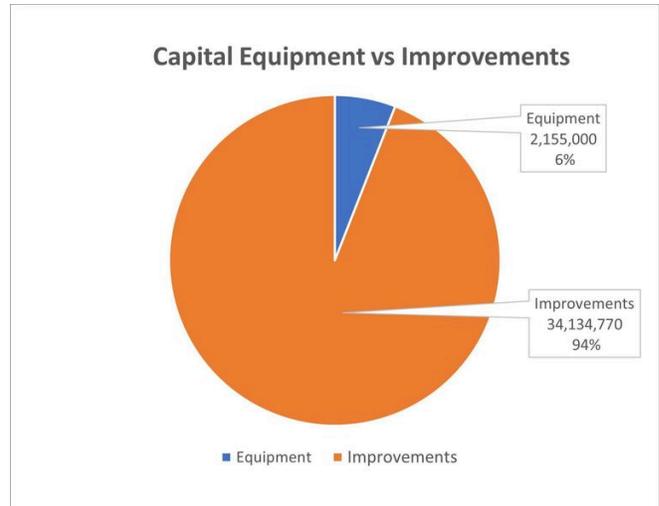
- a. Extend the original life of the asset or
- b. Return to like-new condition or
- c. Significant alteration or structural change or
- d. Provides additional value, not just retain current value

Capital Type

FY2026 has a total of \$36,289,770 in planned capital expenditures. These expenditures are budgeted in three different funds.

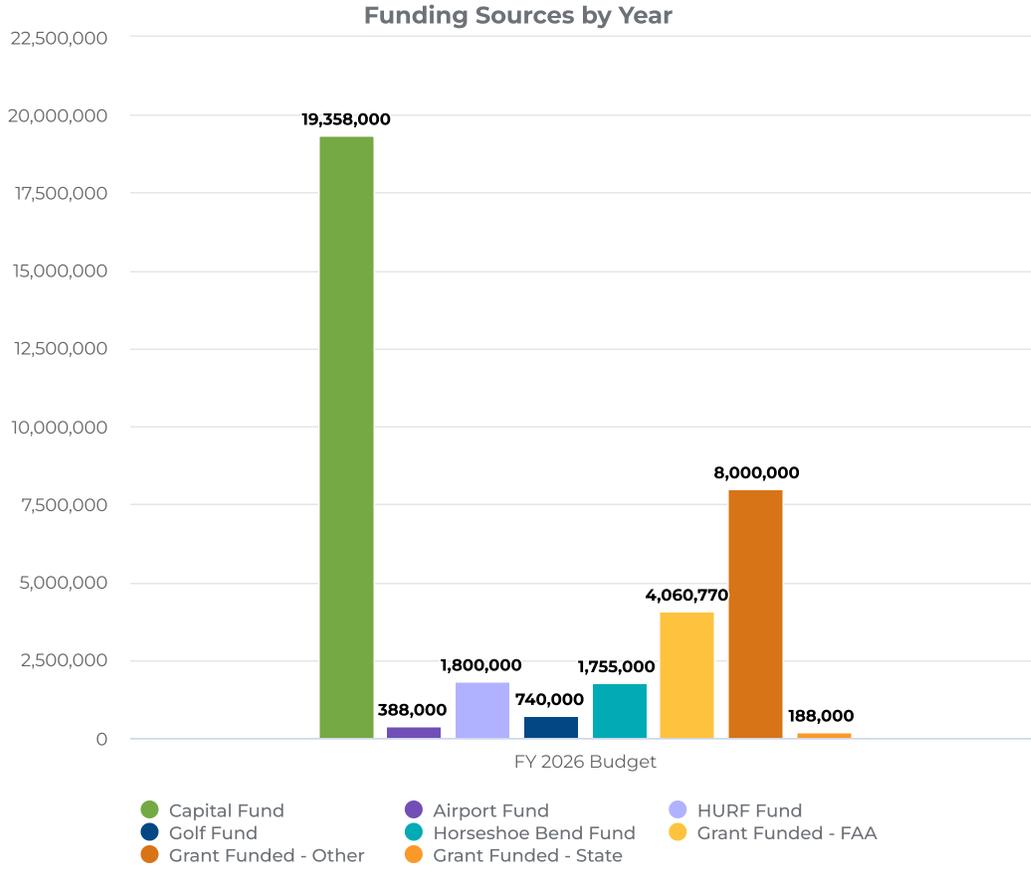
- Capital Fund - \$28,267,770. The Capital Fund receives interfund transfers from the Airport, HURF, Horseshoe Bend and Golf Course Funds.
- Misc Grant Fund - \$8,000,000 This includes funds for BMX/Pump Park, Downtown Revitalization Plan, Splash Pad, RAISE Grant, and completing the Detox Facility.
- Golf Fund - \$22,000 for the leases of the Golf Carts (to end in the middle of FY2026).

Type and Department	FY 2026
Equipment	2,155,000.00
Fire Department	190,000.00
General Government	100,000.00
Golf Clubhouse	680,000.00
Golf Maintenance	30,000.00
Information Technology	75,000.00
Parks & Trails	360,000.00
Police Department	215,000.00
Horseshoe Bend	505,000.00
Improvements	34,134,770.00
Airport	4,636,770.00
Fire Department	1,300,000.00
General Government	16,400,000.00
Golf Clubhouse	30,000.00
Parks & Trails	1,370,000.00
Public Works	600,000.00
Recreation	720,000.00
Streets	7,500,000.00
Police Department	328,000.00
Horseshoe Bend	1,250,000.00
Grand Total	36,289,770.00



Funding Sources

Funding Sources for Capital Projects come from various funds and grants. The Airport is largely funded with FAA and State Grants with \$4.2 million budgeted. About \$1 million, of the \$8 million other grant funding budgeted, is for grants that have been awarded but they are anticipated to be awarded. The 19,358,000 comes from the Capital Fund balance and from a portion of the City Sales Tax.



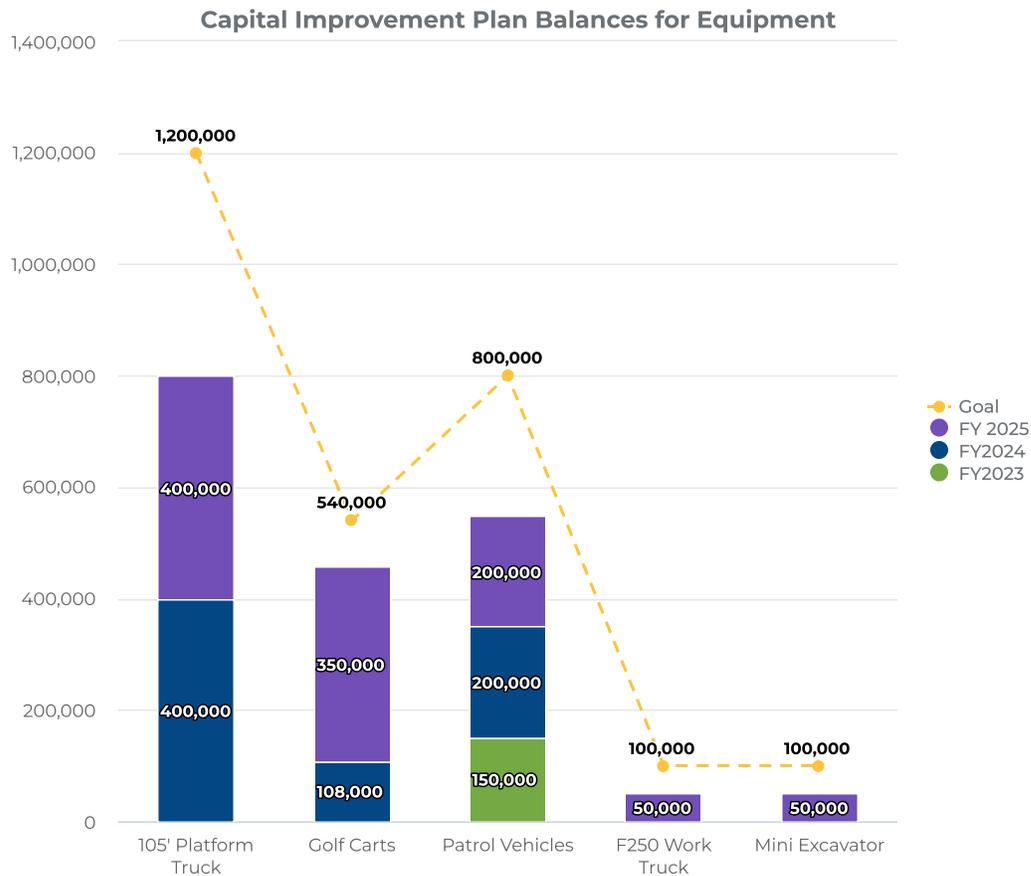
CIP Balances

The City has implemented the practice of budgeting funds to build within the Capital Fund for known large upcoming purchases of equipment needing replacement. These funds will be tracked to be used when equipment needs replacement and to build a balance for larger improvement projects.

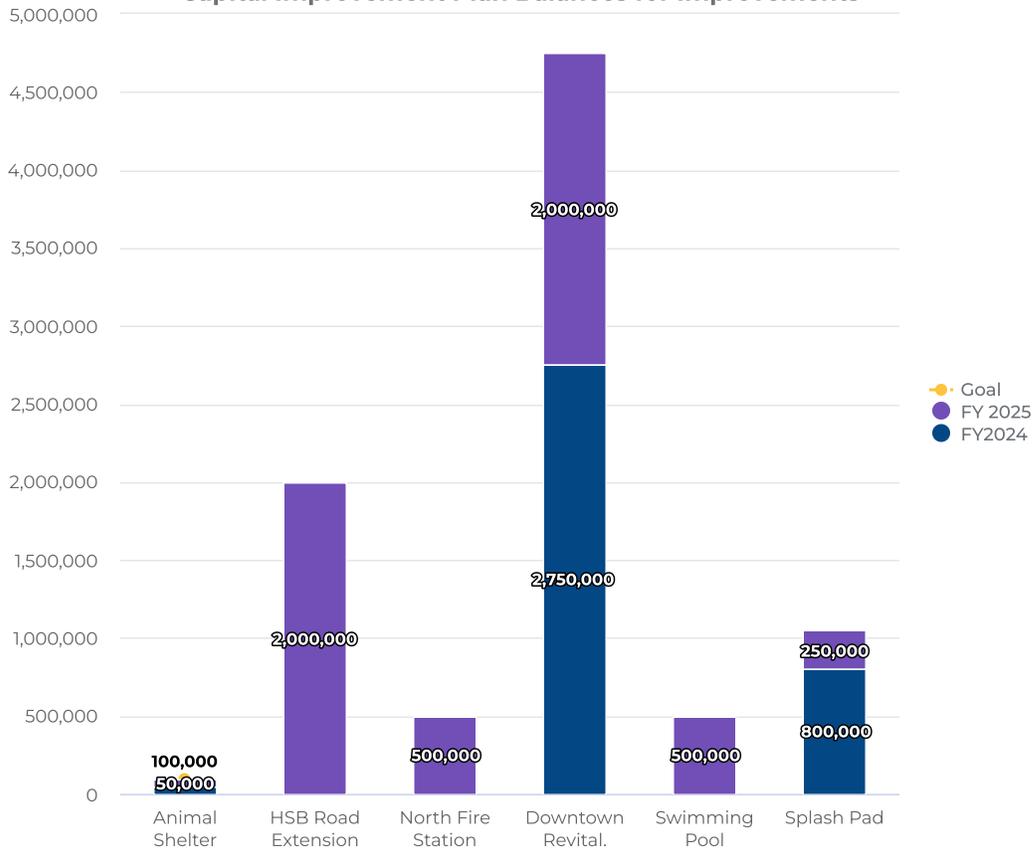
Main focuses for equipment are building funds for a fire platform truck, police vehicles, and golf carts. The City of Page is moving toward purchasing new vehicles instead of used or leasing. This will save money by not paying interest and having less repairs on the vehicles in the fleet.

Focuses for improvements are to build funds for larger projects including a swimming pool, splash pad, road extensions and a downtown revitalization project. These projects have anywhere from a three to six-year plan.

The CIP Balances do not include any grant funds. Several projects listed below also have matching grant funds, include the Splash Pad and Downtown Revitalization Plan.



Capital Improvement Plan Balances for Improvements



FY2026 Capital Breakdown CIP Breakdown - as of 7/28/25

Item / Project	FY2023 CIP Rollover	FY2024 CIP Rollover	FY2025 CIP Costs	FY2026 CIP Costs	FY 2027 CIP Costs	FY 2028 CIP Costs	Used in FY2024	Used in FY2025	Sum of CIP Balance
40-480-9805 Public Works				250,000					250,000
Vehicles and Equipment				250,000					250,000
40-480-9810 Public Safety - Fire			400,000	400,000	400,000	400,000	-	-	1,200,000
105' Platform Truck CIP (Vehicle Cost)			400,000	400,000	400,000	400,000	-	-	1,200,000
40-480-9815 Public Safety - PD	150,000	200,000	200,000	200,000			(357,324)	-	392,676
Patrol Vehicles CIP - Fund (Vehicle Cost)	150,000	200,000	200,000	200,000			(357,324)	-	392,676
40-480-9860 Golf		108,000	350,000	200,000					658,000
Golf Cart Equipment CIP (Equipment)		108,000	350,000	200,000					658,000
40-485-9800 Public Works - Streets			1,000,000	2,500,000	1,500,000	1,500,000			3,500,000
Coppermine & Haul Road				1,500,000	1,500,000	1,500,000			1,500,000
HSB Road Extension (Sandhill Rd) - Sidewalk & Street (Construction)			1,000,000	1,000,000					2,000,000
40-485-9815 Public Safety - PD		50,000	50,000					(17,136)	82,864
Animal Shelter Improvements		50,000	50,000					(17,136)	82,864
40-485-9850 Horseshoe Bend			1,000,000	-					1,000,000
HSB Road Extension (Sandhill Rd) - Engineering, Water, Sewer (Construction)			1,000,000	-					1,000,000
40-485-9810 Public Safety - Fire			500,000						500,000
North Fire Station CIP (Construction)			500,000						500,000
40-485-9830 General Government		3,550,000	2,750,000	450,000					6,750,000
Downtown Revitalization Plan CIP			2,750,000	2,000,000					4,750,000
Splash Pad CIP (Construction) TTL 52M (1M in General & 500K in Grants)			800,000	250,000	450,000				1,500,000
Swimming Pool CIP (Construction)			-	500,000					500,000
40-480-9840 Parks & Trails			100,000	125,000	25,000				225,000
New F 250 work truck CIP (Equipment)				50,000	50,000				100,000
New Mini Excavator CIP (Vehicle Cost)				50,000	50,000				100,000
Ditch Witch HX 20 Hydro Vacuum					25,000	25,000			25,000
Grand Total	150,000	4,308,000	6,350,000	4,125,000	1,925,000	1,900,000	(357,324)	(17,136)	14,558,540
in the Budget for FY2026									

Capital Improvements: One-year Plan

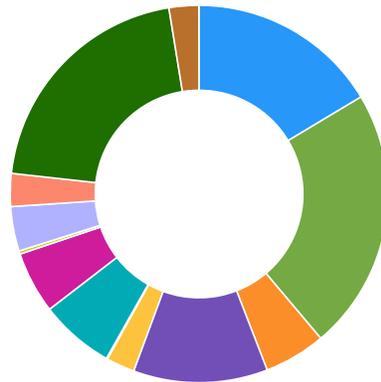
This section reflects Capital Expenditures that make up the Capital Fund. Other Capital Projects can be found in the Golf Fund and Misc Grant Fund. Information For the Golf and Misc Grant Funds are listed at the end of this section.

Multiple projects are funded by the city and by grants. The Airport Grants are included in the Capital Fund. All other grants are in the Misc Grant Fund. Those include grants for our parks (BMX park and possible grant for the Splash Pad), DETOX Treatment Facility, and Downtown Revitalization Plan. Some of these grants have already been received and others are in the application process. These grants have been included in the budget, in anticipation of being awarded these grants.

Total Capital Requested
\$28,267,770

57 Capital Improvement Projects

Total Funding Requested by Department



● Airport (16%)	\$4,636,770.00
● City Manager (22%)	\$6,350,000.00
● Fire Department (5%)	\$1,490,000.00
● General Services (11%)	\$3,250,000.00
● Golf Clubhouse (2%)	\$688,000.00
● Golf Maintenance (0%)	\$30,000.00
● Highway User Expenses (6%)	\$1,800,000.00
● Horseshoe Bend (5%)	\$1,500,000.00
● Information Technology (0%)	\$75,000.00
● Parks & Trails Maintenance (4%)	\$1,080,000.00
● Police (3%)	\$798,000.00
● Public Works (21%)	\$5,850,000.00
● Recreation (3%)	\$720,000.00
TOTAL	\$28,267,770.00

The City continues to look into and take into consideration the operating costs that come with capital purchases.

City Manager Requests

Itemized Requests for 2026

Downtown Revitalization Plan CIP	\$4,750,000
<hr/>	
Matching funds for potential grant for revitalization of the downtown area.	
Electronic Messaging Boards/Signs	\$100,000
<hr/>	
Permanent electronic messaging boards at the Sports Complex, City Hall, and the Airport.	
Splash Pad	\$1,500,000
<hr/>	
Anticipate RFP cost to design and construct the Page Splash Pad.	
<hr/>	
	Total: \$6,350,000

Fire Department Requests

Itemized Requests for 2026

Ferno, Power Gurney	\$40,000
<hr/>	
This request is for a Ferno, Power Gurney for use in an ambulance. This equipment has been shown to greatly reduce back injuries in the fire service. It is also good for reducing the need for additional staffing on medical calls.	
Fire Department Storage	\$1,300,000
<hr/>	
New 50'x 60' steel building to house additional equipment.	
Transport Ambulance	\$150,000
<hr/>	
A 2026 all-wheel-drive Ford Transit Van with Emergency Ambulance Package installed. It will be used primarily for transporting patients from Page hospital to other facilities for a higher level of medical care. This ambulance can also serve as an...	
<hr/>	
	Total: \$1,490,000

Highway User Expenses Requests

Itemized Requests for 2026

Haul Road Improvements & Sidewalk - HURF Funds	\$1,000,000
<hr/>	
Sidewalk extension from Sandhill to Elk Rd - south side only.	
Industrial Rd Overlay	\$800,000
<hr/>	
Mill and overlay of Industrial Rd	
<hr/>	
	Total: \$1,800,000

Information Technology Requests

Itemized Requests for 2026

New Computers (PC Refresh Windows 11)	\$50,000
<hr/>	
New PC's that are Windows 11 compatible. Windows 10 is end of life.	
Server and Network Upgrades	\$25,000
<hr/>	
Server and Network Upgrades	
<hr/>	
	Total: \$75,000

Parks & Trails Maintenance Requests

Itemized Requests for 2026

Aerial Articulating 75 foot boom lift	\$175,000
<hr/>	
Boom lift, for changing lights at sports complex, putting up Christmas lights in big trees and changing flags,	
BMX Pump Track	\$350,000
<hr/>	
BMX Pump Track is located in the Reinholt Lake area.	
BMX/Pump Track - Solar Lighting around Walking Trail	\$60,000
<hr/>	
Solar lighting around the walking trail, on the new pump track, 20 lights and poles.	
BMX/Pump Track - Walk Trail Around	\$30,000
<hr/>	
Putting in a walking trail around the BMX and pump track.	
E60 Mini Excavator, with breaking hammer.	\$110,000
<hr/>	
New E60 mini excavator, with rock-breaking hammer.	
F350 4x4 new truck with utility bed	\$75,000
<hr/>	
New F3504x4 truck with a utility bed to replace an older truck	
Restrooms at JCP Park	\$240,000
<hr/>	
Pre-fab restrooms for the City Park.	
The Second back 9 on the disc golf course.	\$20,000
<hr/>	
Putting in two back nines on the disc golf course, so players can have a choice of the back nine they wish to play.	
Trail Maintenance	\$20,000
<hr/>	
Yearly maintenance on the Rim View & Red Mesa Trails, Signs, Shade canopy, Trail Head.	
<hr/>	
	Total: \$1,080,000

Police Requests

Itemized Requests for 2026

Animal Shelter HVAC	\$28,000
<hr/>	
New HVAC unit for the Animal Shelter.	
Animal Shelter Improvements	\$100,000
<hr/>	
Improvements to the Animal Shelter include a concrete foundation and a commercial dog kennel expansion to the facility.	
Barrier Trailer Kit	\$100,000
<hr/>	
Barrier Trailer Kit for easy deployment of barricades to streets for special events.	
Dispatch Consoles	\$100,000
<hr/>	
Dispatch Consoles- The original dispatch consoles have become outdated due to technical advancements and no longer function at the expected level of a modern Public Safety Communications Center.	
Drone First Responder	\$255,000
<hr/>	
Drone First Responder- These instruments provide real-time aerial surveillance, enhance situational awareness, and enable rapid public safety response during emergencies throughout the City.	
LPR	\$15,000
<hr/>	
License Plate Reader (LPR)- These instruments assist officers in quickly identifying and tracking vehicles associated with criminal activity and are a proven, effective tool in life-saving efforts and the apprehension of criminals.	
Patrol Vehicles and Wheeled Equipment	\$200,000
<hr/>	
Vehicles- Replace vehicles that have become outdated and can no longer function as a safe law enforcement response vehicle because of age and/or equipment that is outdated or has become inadequate due to modern technology. Police vehicles...	
<hr/>	
Total: \$798,000	

Recreation Requests

Itemized Requests for 2026

Lighting at Sports Complex	\$720,000
<hr/>	
This project will remove and replace (104) HID heads from 12 different poles. It will add Casambi controls as per fixtures instruction and commission fixtures.	
<hr/>	
Total: \$720,000	

Golf Maintenance Requests

Itemized Requests for 2026

Ventrac Tractor Attachments	\$30,000
<hr/>	
Ventrac tractor attachments to include, edger, stump grinder, trencher, tiller, leaf blower, and sod cutter. These attachments will allow the maintenance staff to efficiently complete tasks, many of which are currently being done by hand or with...	
<hr/>	
Total: \$30,000	

Horseshoe Bend Requests

Itemized Requests for 2026

2 Gas Trolleys	\$250,000
<hr/>	
Trolleys to provide transportation from the city center to points of interest, including Horseshoe Bend.	
HSB resurface parking lot	\$250,000
<hr/>	
Resurface parking lot with decomposed granite road base. It has not been resurfaced since we opened in April 2019. The weather and traffic have taken a toll on the parking area. \$80 thousand for the development of the stargazing...	
HSB Road (Sandhill Rd) Improvements - Engineering, Water, Sewer	\$1,000,000
<hr/>	
Extend city road out to Horseshoe Bend to allow for water, sewer, and a second road to intersect with Horseshoe Bend.	
<hr/>	
	Total: \$1,500,000

Airport Requests

Itemized Requests for 2026

New Roof for Airport Maintenance Hanger	\$200,000
Continual maintenance on the Airport Maintenance Hanger with installing a new roof.	
North Fire/ARFF Station (Design) - City	\$18,000
North Fire/ ARFF Station. This project is funded by Federal and State Grant funds. This is the city match portion.	
North Fire/ARFF Station (Design) - Federal	\$365,000
North Fire/ ARFF Station with Federal AIP Grant Funding.	
North Fire/ARFF Station (Design) - State	\$18,000
North Fire/ ARFF Station with Federal AIP Grant Funding. This is the state portion of the funding.	
RSA Phase 2 Construction - City	\$4,000
RSA Phase 2 Construction. This project is funded by Federal and State Grant funds. This is the city match portion.	
RSA Phase 2 Construction - Federal	\$182,000
RSA Phase 2 Construction with Federal AIP Grant Funding.	
RSA Phase 2 Construction - State	\$4,000
RSA Phase 2 Construction with Federal AIP Grant Funding. This is the state portion of the funding.	
T-Hanger Taxilane/Apron Rehab - City	\$68,000
T-Hanger Taxilane/Apron Rehab. This project is funded by Federal and State Grant funds. This is the city match portion.	
T-Hanger Taxilane/Apron Rehab - Federal	\$1,366,000
T-Hanger Taxilane/Apron Rehab with Federal AIP Grant Funding.	
T-Hanger Taxilane/Apron Rehab - State	\$68,000
T-Hanger Taxilane/Apron Rehab with Federal AIP Grant Funding. This is the state portion of the funding.	
Taxiway A Reconstruction (Design) - City	\$9,000
Taxiway A Reconstruction (Design). This project is funded by Federal and State Grant funds. This is the city match portion.	
Taxiway A Reconstruction (Design) - Federal	\$326,770
Taxiway A Reconstruction (Design) with Federal AIP Grant Funding.	
Taxiway A Reconstruction (Design) - State	\$9,000
Taxiway A Reconstruction (Design) with Federal AIP Grant Funding. This is the state portion of the funding.	
Terminal Building Construction - City	\$89,000
Terminal Building Construction. This project is funded by Federal and State Grant funds. This is the city match portion.	
Terminal Building Construction - Federal	\$1,821,000
Terminal Building Construction with Federal AIP Grant Funding.	
Terminal Building Construction - State	\$89,000
Terminal Building Construction with Federal AIP Grant Funding. This is the state portion of the funding.	
Total: \$4,636,770	

Golf Clubhouse Requests

Itemized Requests for 2026

Golf Carts \$658,000

Purchase of 68 New Golf Carts for the Golf Course.

Patio Shade \$30,000

Permanent shade for our new patio. Weather conditions require industrial-strength shade so the patio can be enjoyed all year.

Total: \$688,000

General Services Requests

Itemized Requests for 2026

Potential Facility Improvements \$2,250,000

To complete technological improvements, building upgrades and potential remodeling to city buildings.

Swimming Pool \$1,000,000

Design and starting construction of a pool for the City.

Total: \$3,250,000

Capital Expenditures in the Misc Grant Funds

Fund / Line Item / Project	FY2026 Capital Costs
Misc Grant Fund - 25	8,000,000
Grant Fund - 25	8,000,000
25-421-9000 General Government	5,650,000
BMX	
TTL \$500,000 (\$150K in General & \$350K in Grants)	150,000
Downtown Revitalization Plan	
TTL \$9,750,000 (\$4.75M in General & \$5M in Grants)	5,000,000
Splash Pad	
TTL \$2,000,000 (\$1,500,000 in General & 500K in Grants)	500,000
25-421-9000 Streets	450,000
Round About Haul & Coppermine BUILD Grant	450,000
25-426-8500 Community Services	1,900,000
Treatment Facility - CDBG	1,900,000

Capital Expenditures in the Golf Fund

Fund / Line Item / Project	FY2026 Capital Costs
Golf Fund - 55	22,000
Golf Fund - 55	22,000
55-463-9896 Golf Course	3,000
Golf Cart Lease - Interest - last payment 11/25	3,000
55-463-9902 Golf Course	19,000
Golf Cart Lease - Principal - last payment 11/25	19,000

Public Works Requests

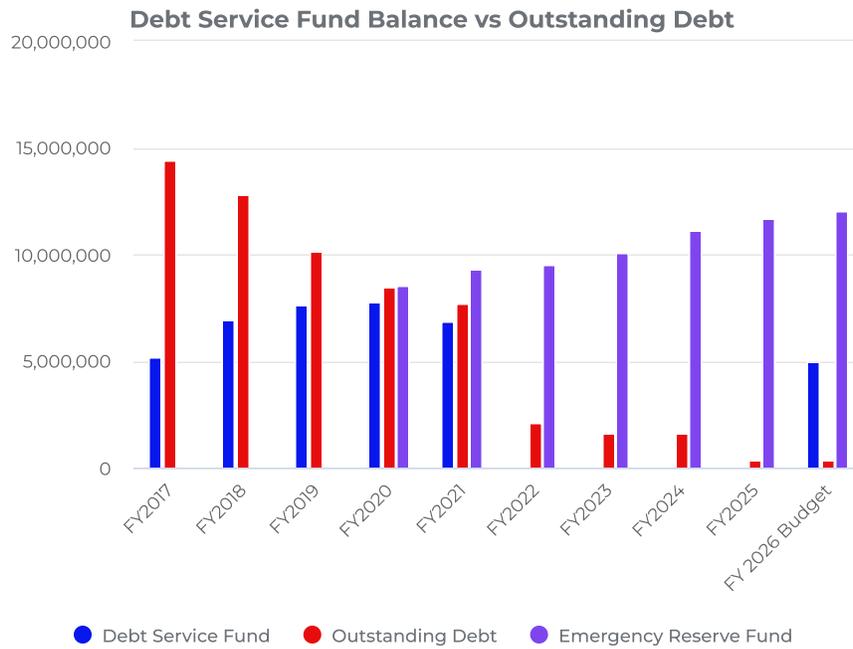
Itemized Requests for 2026

Coppermine and Haul Rd Street Improvements	\$600,000
Design and Engineering for Haul Rd and Coppermine Rd. . The project includes drainage upgrades, curb, gutter, sidewalk, lighting and a new roundabout intersection at Haul and Coppermine Rd.	
Future Road Development	\$900,000
Design and engineering for future roads.	
Public Works Tenant Improvements	\$600,000
Tenant Improvement at the existing/new facility for Public Works Departments.	
Road Improvements	\$2,000,000
Road Improvements throughout the City of Page.	
South Lake Powell Blvd Sidewalk	\$850,000
Sidewalk completion in front of Page Lumber and Burger King Properties.	
Vista Ave Overlay	\$900,000
Construction of the north side Vista Ave.	
Total: \$5,850,000	

DEBT

Debt Overview

The Debt Service Fund is a separate fund within the City’s chart of accounts designed to manage the repayment of outstanding debt and enhance the City’s capacity to function fluently. This strategy results in a stabilization policy which budgets predictable revenue streams for paying annual debt service payments in order to remain within the City’s legal debt limits. In FY2026, the only outstanding liability for the General Fund is the Accrued Compensated Absences. The remaining debt accrued is by Enterprise Funds that generate their own revenue to cover these costs. As a precaution, the City established the Emergency Reserve Fund in FY2020 to cover such costs in times of financial hardship.



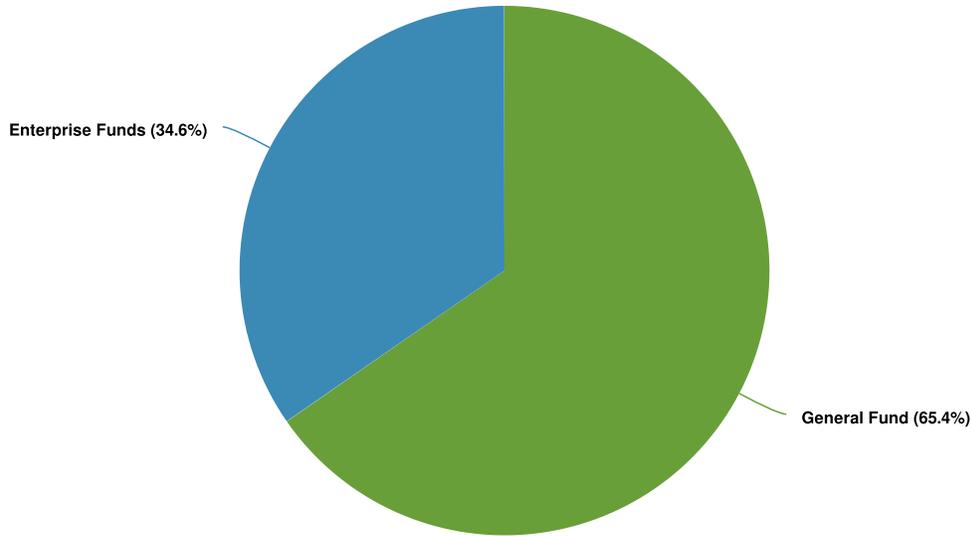
Government-wide Debt Overview



\$0

-\$1,593,117 (-100.00% vs. 2025 year)

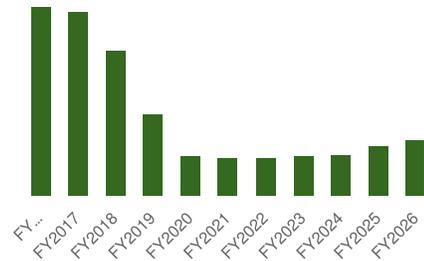
Debt by Fund



Financial Summary	FY2022	FY2023	FY2024	FY2025	FY2026	% Change
All Funds	Actual	Actual	Actual	Actual	Budget	
General Fund	\$979,904	\$1,014,746	\$1,056,657	\$1,283,055	\$1,400,000	9.1%
Special Revenue Funds	\$426,849	\$24,038	\$0	\$0	\$0	0%
Debt Service	\$0	\$0	\$0	\$0	\$0	0%
Enterprise Funds	\$680,057	\$642,478	\$568,695	\$704,554	\$742,000	5.3%
Total All Funds:	\$2,086,810	\$1,681,262	\$1,625,352	\$1,987,609	\$2,142,000	7.8%

General Fund

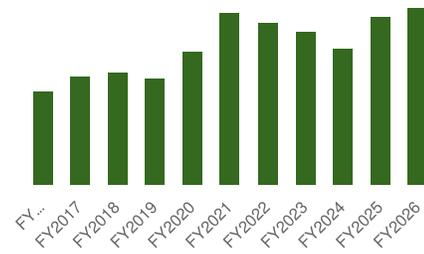
Accrued Compensated Absences and the unfunded Public Safety Personnel Retirement systems liability for the City are paid out of the General Fund and is an anticipated liability each year.



Financial Summary	FY2022	FY2023	FY2024	FY2025	FY2026	% Change
General Fund	Actual	Actual	Actual	Actual	Budget	
General Fund	\$979,904	\$1,014,746	\$1,056,657	\$1,283,055	\$1,400,000	9.1%
Total General Fund:	\$979,904	\$1,014,746	\$1,056,657	\$1,283,055	\$1,400,000	9.1%

Enterprise Funds

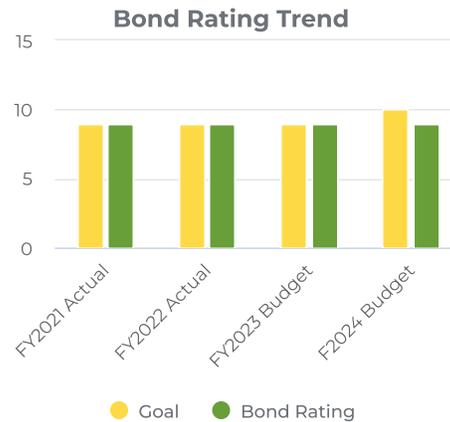
Currently, the Golf Course has one lease for golf carts and is considered a liability for the enterprise's fund. The lease will be paid off in FY2026 and new carts will be purchased. The Golf Course, Horseshoe Bend, Electrical, Water and Sewer funds have Accrued Compensated Absences listed as an anticipated liability each year.



Financial Summary	FY2022	FY2023	FY2024	FY2025	FY2026	% Change
Enterprise Funds	Actual	Actual	Actual	Actual	Budget	
Electric Fund	\$334,350	\$340,000	\$350,000	\$477,981	\$500,000	4.6%
Horseshoe Bend Fund	\$16,472	\$15,733	\$17,940	\$19,906	\$21,000	5.5%
Water Fund	\$45,344	\$47,000	\$50,000	\$61,139	\$64,000	4.7%
Sewer Fund	\$60,931	\$63,000	\$66,000	\$108,209	\$112,000	3.5%
Golf Course Fund	\$222,960	\$152,556	\$84,755	\$37,319	\$45,000	20.6%
Total Enterprise Funds:	\$680,057	\$618,289	\$568,695	\$704,554	\$742,000	5.3%

Bond Rating

Investment grade	Moody's	Standard & Poor's	Fitch
10	Aaa	AAA	AAA
9	Aa1	AA+	AA+
8	Aa2	AA	AA
7	Aa3	AA-	AA-
6	A1	A+	A+
5	A2	A	A
4	A3	A-	A-
3	Baa1	BBB+	BBB+
2	Baa2	BBB	BBB
1	Baa3	BBB-	BBB-



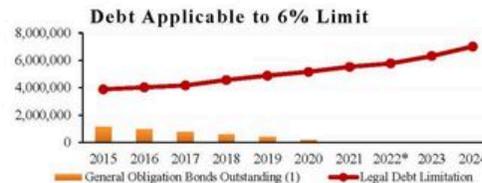
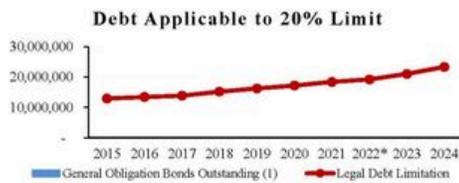
Debt Limitation

City of Page, Arizona

Legal Debt Margin Information Last Ten Fiscal Years

Statistical Section Debt Capacity (Accrual basis of accounting)

	Fiscal Year Ended June 30									
	2015	2016	2017	2018	2019	2020	2021	2022*	2023	2024
Assessed Value of Real Property (2)* reinstated	\$ 67,174,588	\$ 69,491,903	\$ 71,737,815	\$ 76,071,757	\$ 81,314,653	\$ 86,048,461	\$ 92,189,515	\$ 99,506,455	\$ 105,291,111	\$ 116,833,028
20% Limitation										
Legal Debt Limitation	\$ 12,935,982	\$ 13,434,918	\$ 13,898,381	\$ 15,214,351	\$ 16,262,931	\$ 17,209,692	\$ 18,437,903	\$ 19,250,996	\$ 21,058,222	\$ 23,366,606
General Obligation Bonds Outstanding (1)	-	-	-	-	-	-	-	-	-	-
Debt Margin Available	\$ 12,935,982	\$ 13,434,918	\$ 13,898,381	\$ 15,214,351	\$ 16,262,931	\$ 17,209,692	\$ 18,437,903	\$ 19,250,996	\$ 21,058,222	\$ 23,366,606
Total Net Debt applicable to the 20 %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
6 % Limitation										
Legal Debt Limitation	3,880,795	4,030,475	4,169,514	4,564,305	4,878,879	5,162,908	5,531,371	5,775,299	6,317,467	7,009,982
General Obligation Bonds Outstanding (1)	1,127,691	943,520	759,190	574,193	387,794	197,492	-	-	-	-
Debt Margin Available	\$ 2,753,104	\$ 3,086,955	\$ 3,410,324	\$ 3,410,324	\$ 4,491,085	\$ 4,965,416	\$ 5,531,371	\$ 5,775,299	\$ 6,317,467	\$ 7,009,982
Total Net Debt applicable to the 20 % * reinstated	1.68%	1.36%	1.06%	0.75%	0.48%	0.23%	0.00%	0.00%	0.00%	0.00%



Source: Notes to the Financial Statements Long-Term Liabilities

Note (1): Prior to fiscal year 2007, under Arizona law, cities could issue general obligation bonds for purposes of water, sewer, artificial light, open space preserves, parks, playgrounds, and recreational facilities, up to an amount not exceeding 20% of a City's Secondary Net Assessed Valuation. In fiscal year 2007, Arizona voters approved an amendment to the Arizona Constitution to allow cities to include debt for the acquisition and development of public safety, law enforcement, fire and emergency facilities, and streets and transportation facilities in the 20% debt limit. General Obligation Bonds for all other purposes may be issued up to an amount not exceeding 6% of Secondary Net Assessed Valuation.

*Reinstated - prior years Assessed Value of Real Property one year behind.
Note (2): Assessed value of real property based on Secondary Net Assessed Valuation

Debt Snapshot

In FY 2023, the City reduced the long-term outstanding debt by over \$400K from prior years by making scheduled payments and paying off the police vehicle leases in full. To date, our largest contributor to long-term debt is the accrued compensated absences budgeted in FY 2026 to be approximately \$1.2 million.

The unfunded Public Safety Retirement Pension System liability balance was paid in full in FY 2021. Currently, payments for this liability are calculated annually through the PSPRS actuarial reports and the City budgets to pay any unfunded liability that is shown in the annual actuarial report.

The City of Page has paid off several copier leases and golf equipment leases within this last year. Remaining in the FY 2026 budget are lease balances for golf cart leases.

Within the FY 2026 budget, the City of Page has planned to go out to bond for the building of our community pool project and building the ARFF (Aircraft Rescue and Fire Fighting)/North Fire Station. In the event these projects comes to fruition, we have budgeted \$5,000,000 to make the projected bond payment.



Our largest contributor to long-term debt is accrued compensated absences budgeted at \$1.2 million. The unfunded Public Safety Retirement Pension System liability was paid off in FY2021. The outstanding golf carts will be paid off in FY2026. New golf carts will be purchased outright in FY2026.

Debt by Type

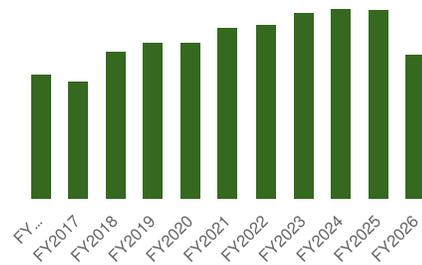


Financial Summary	FY2022	FY2023	FY2024	FY2025	FY2026	% Change
Debt	Actual	Actual	Actual	Actual	Budget	
Accrued Compensated Absences	\$1,457,812	\$1,550,706	\$1,590,657	\$1,579,798	\$1,206,243	-23.6%
Public Safety Personnel Retirement - Unfunded Liability	\$0	\$0	\$0	\$0	\$0	0%
Airport 2004 Series Bond	\$0	\$0	\$0	\$0	\$0	0%
Police Vehicles Lease #1	\$164,929	\$0	\$0	\$0	\$0	0%
Police Vehicles Lease #2	\$261,920	\$0	\$0	\$0	\$0	0%
2019 John Deere Fairway Mower	\$26,618	\$14,724	\$2,331	\$0	\$0	0%
2019 John Deere Rough Mower	\$30,307	\$16,763	\$2,651	\$0	\$0	0%
2016 John Deere Terrain Mower	\$0	\$0	\$0	\$0	\$0	0%
2011 Series Bond	\$0	\$0	\$0	\$0	\$0	0%
Golf Carts	\$126,620	\$86,596	\$50,687	\$13,900	\$0	-100%
Beverage Cart	\$18,604	\$12,473	\$6,086	\$0	\$0	0%
Total Debt:	\$2,086,810	\$1,681,262	\$1,652,412	\$1,593,698	\$1,206,243	-24.3%

Accrued Compensated Absences

Accrued Compensated Absences

Per Governmental Accounting Standards Board, the City accounts for accrued compensated absences liabilities. This liability calculates the amount for which employees will be paid for absences utilizing leave times, such as vacation, sick leave and compensatory time.



Financial Summary	FY2022	FY2023	FY2024	FY2025	FY2026	% Change
Accrued Compensated Absences	Actual	Actual	Actual	Actual	Budget	
Accrued Compensated Absences	\$1,457,812	\$1,550,706	\$1,590,657	\$1,579,798	\$1,206,243	-23.6%
Total Accrued Compensated Absences:	\$1,457,812	\$1,550,706	\$1,590,657	\$1,579,798	\$1,206,243	-23.6%

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

ACFR: Acronym that stands for Annual Comprehensive Financial Report. A yearly report that includes the required annual financial statements.

Accrual: a charge for work that has been done but not yet invoiced, for which provision is made at the end of a financial period.

Accrual Basis of Accounting: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ADA: Acronym that stands for Americans with Disabilities Act. A measure passed by the federal government that became effective January 1994, that requires, among other things, the City to make all programs and facilities accessible to any handicapped person who asks for it.

Adopted Budget: A plan of financial operations approved by the City Council and established by resolution which reflects approved tax rates, estimates of revenues, expenditures, transfers, departmental objectives, and performance/workload indicators for a fiscal year.

ADOT: Acronym that stands for Arizona Department of Transportation.

Agency Funds: These funds account for assets held by an entity in a trustee capacity or as an agent for individuals, private organizations, other governmental organizations, or other funds. This is a type of fiduciary fund.

AHCCCS: An acronym for "Arizona Health Care Cost Containment System." Arizona counties make a contribution to the State-managed AHCCCS system based on a formula proscribed by State law. The AHCCCS program provides indigent health care.

ALTCS: An acronym for "Arizona Long-Term Care System" which provides indigent long-term care. Counties make a contribution to ALTCS based on a formula established by State law.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Annual Financial Audit: The independent review of the financial position and reporting procedures of a local government entity.

Annualize: To calculate the full-year cost of any budget changes made mid-fiscal year for the purpose of adding that cost to a prepared annual budget.

Appropriation Ordinance: The official document adopted by the City Council establishing the legal authority to obligate and expend resources.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

ASRS: Acronym for Arizona State Retirement System, a state agency that administers a pension plan, long-term disability plan, retiree health insurance plans and other benefits to qualified government workers.

Assessed Valuation: A value that is established for real and personal property for use as a basis for levying property taxes. NOTE: The City of Page does not assess property tax at this time.

Assessment Ratio: The ratio at which the tax rate is applied to the tax base.

Asset: Resources owned or held by a government which have monetary value.

Attrition: A method of reducing personnel by not filling positions made vacant through resignation, reassignment, transfer, retirement, termination, or means other than layoff.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Balanced Budget: A budget where total expenditures do not exceed total revenues and other sources.

Basis of Accounting: A term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The

proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Bond Refinancing: The payoff and re-issuance of bonds in order to obtain an improved interest rate and/or bond conditions.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Budget Amendment: A procedure to revise a budget appropriation either by City Council approval through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by City Manager authorization to adjust appropriations within a departmental budget. These are discouraged.

Budget Basis: The form of accounting utilized throughout the budget process. The City's budget for general government is on the modified accrual basis. Revenues are recorded when they are both measurable and available. Liabilities are recognized when incurred (except for long-term debt which is carried in the general long-term debt account group). The City's accounting records for the Enterprise Funds are maintained on a full accrual basis; revenues are recognized when earned and expenses are recognized when incurred.

Budget Calendar: The schedule of key dates or milestones that the City follows during the preparation, adoption, and administration of the budget.

Budget Carryforward: The departments are responsible for requesting and verifying carry-forward. Carryforwards are most frequently used during construction of large capital projects such as buildings, streets, and sewers.

Budget Document: This document is used to present a comprehensive financial program to the citizens of the City of Page, the City Council, and other interested parties.

Budget Message: The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budget Policies: General and specific guidelines that govern financial plan preparation and administration.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body.

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditure: An expenditure used from a department's operating budget for the acquisition of a capital asset. A capital asset is an item that costs \$5,000 or more and has an assigned useful life of at least one year. Capital assets should be budgeted and itemized in the capital outlay object codes.

Capital Improvements Plan (CIP): A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones.

Capital Improvements Plan Budget: A Capital Improvement Plan (CIP) Budget is a budget separate from the operating budget. Items in the CIP are usually construction or renovation projects designed to improve the value of the government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling.

Capital Project: A major construction, acquisition, or renovation activity which adds value to a government's physical assets or significantly increases its useful life; also called a capital improvement.

Capital Projects Budget: A spending plan for improvements to or acquisition of city-owned land, facilities, and/or infrastructure. The capital budget (1) balances revenues and expenditures, (2) specifies the sources of revenues, (3) lists each project of acquisition, and (4) must ordinarily be approved by the legislative body.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition, construction, or renovation of major capital facilities (other than those financed by proprietary funds, special assessment funds, and trust funds).

Capitalized Interest: A portion of the proceeds of an issue that is set aside to pay interest in the securities for a specified period of time. Interest is commonly capitalized for the construction period of a revenue producing project and sometimes for a period thereafter, so that debt service expense does not begin until the project is expected to be operational and producing revenues. Sometimes referred to as "funded interest."

Carry Forward: Cash available at the end of the fiscal year.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CDBG: Acronym that stands for Community Development Block Grant. A source of grant funding for a variety of projects.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Chart of Accounts: A chart that assigns a unique number to each type of transaction (e.g., salaries or for recording revenues and expenditures that fits the organizational structure and adheres to statutory and financial reporting requirements.

CIP: Acronym that stands for (1) Capital Improvements Program and (2) Construction in Progress.

City Sales Tax: A general excise tax levied on all applicable categories of sales expressed as a percentage of the State Sales Tax.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Commodities: Expendable items that are consumable or have a short life span, such as office supplies, gasoline, and small equipment.

Compensated Absences: Compensated absences are absences for which employees will be paid, such as vacation, sick leave, or other leave.

Construction in Progress: Entry records tracking the cost of construction work, which is not yet completed (typically, applied to capital budget items). A CIP item is not depreciated until the asset is placed in service.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies (e.g., rents, maintenance agreements, and professional consulting services)

Contributed Capital: Contributed capital is created when a general capital asset is transferred to a proprietary fund or when a grant is received that is externally restricted to capital acquisition or construction

Control Account or Control Group: The identity given to expenditure types, such as personnel costs, services and supplies, and capital outlay expenditures.

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Limitation: The limit set on the issuance of general obligation bonds per State constitution. For general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can be issued for supplying such specific city services as water, lights, sewers, development of open spaces, preserves, parks, playgrounds and recreational facilities. The City currently has no general obligation bonds.

Debt Service Fund Requirements: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service: The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.

Deferred Compensation Agency Fund: The City administered fund that is used to account for the monies held for employees who elect to make cash contributions, through payroll deduction, to a tax-deferred plan known as the 457 Plan.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: This is the amount of expense charged against earnings by an organization to write off the cost of a capital asset over its useful life, giving consideration to wear and tear, obsolescence and salvage value. If the expense is assumed to be incurred in equal amounts in each business period over the life of the asset, the depreciation method used is straight line (SL).

Designated Fund Balance: A portion of unreserved fund balance designated for a specific future use.

Direct Debt: The sum of the total bonded debt and any unfunded debt (i.e. short-term notes) of the City for which the City has pledged its "full faith and credit." This does not include the debt of overlapping jurisdictions.

Employee Related Expenditures (ERE): The ERE included in the Adopted Budget is the City's share of an employee's fringe benefits and taxes. ERE provided by the City of Page include FICA (Social Security), Medicare, employee and dependent health insurance, dental, vision, unemployment, life insurance, retirement, and workers compensation.

Encumbrance: A reservation of funds for an anticipated expenditure prior to actual payment of that specific item. Funds usually are reserved or encumbered with a purchase order prior to the actual cash payment being disbursed.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery—direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure Limitation: A state imposed limit placed on expenditures of the City.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Expense: Charges incurred for operations, maintenance, interest, or other charges.

FAA: Acronym for Federal Aviation Administration. A federal agency that provides funding for grants related to airport operations.

Fees: Charges for direct receipt of a public service on the party receiving the service.

FEMA: Acronym that stands for Federal Emergency Management Agency. A federal agency that provides funding for grants related to hazard mitigation.

FICA: Acronym for Federal Insurance Contributions Act, federal law that requires three separate taxes from wages paid to employees. Comprised of Social Security tax, Medicare tax, and Medicare surtax (surtax for employees earning over \$250,000 annually).

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Financial Accounting Standards Board (FASB): This private, non-profit organization is responsible for determining standards of accounting principles. These principles are commonly referred to as the Generally Accepted Accounting Principles (GAAP).

Financial Plan: A parent document for the budget that establishes management policies, goals, and objectives for all programs within the City.

Fiscal Policy: A government agency's adopted policy for managing revenues, spending, and debt related to the government services and programs it provides and its capital investment; fiscal policy establishes agreed-upon principles and guidelines for the planning and programming of government budgets and their funding.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Page has specified July 1 through June 30 as its fiscal year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Accrual Accounting: A basis of accounting in which revenue is recognized when earned and expenses are recognized when incurred.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Full-Time Equivalent (FTE): A value equivalent to the number of employees paid full time (forty hours per week or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to a 0.5 FTE.

Function: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance/Equity: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances, carried forward into the next fiscal year, or reverted back to a granting agency if such is contractually stipulated.

Fund Transfers: Transferring monies between funds is a tool for maintaining a structurally-balanced budget.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

FY: Abbreviation for fiscal year, the time period designated by the City signifying the beginning and ending period for recording financial transactions.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fixed Asset Account Group: A self-balancing group of accounts established to account for fixed assets of the City. This does not include fixed assets of the Enterprise Funds. These are included in the Enterprise Fund.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Governmental Revenue: The revenues of a government other than those derived from and retained in an enterprise fund.

General Long-term Debt Account Group: An account group that accounts for the balances due on long- term indebtedness that has been financed. The group also accounts for the dollar value of the accrued vacation and other compensated absences of city employees.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Generally Accepted Accounting Principles (GAAP): These are the uniform minimum standards for financial accounting and reporting, reflecting the rules and procedures that define accepted accounting principles.

GFOA: Acronym for Government Finance Officers Association.

GIS: Acronym for geographic information system, a system designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.

Goal: A goal is the purpose towards which an endeavor is directed. A goal supports a department's mission statement and a citywide priority. Goals should include expected performance levels (i.e., citizen satisfaction levels, turnaround times, efficiencies, etc.) and are results-oriented, specific, state outcomes in measurable terms, and attainable within a specifically-stated timeframe.

GOHS: Acronym that stands for Governor's Office of Highway Safety. A state agency that provides funding for grants related to traffic enforcement programs.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Governmental Accounting Standards Board (GASB): An independent not-for-profit organization that is responsible for issuing accounting standards for state and local governments.

Governmental Fund: A generic classification used by GASB to refer to all funds other than proprietary and fiduciary funds. The general fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as governmental funds. Governmental funds are said to be expendable; that is, resources are received and expended, with no expectation that they will be returned through user or departmental charges. Revenues and expenditures (not expenses) of governmental funds are recognized on the modified accrual basis of accounting.

Grant Revertment: When a government entity in receipt of a grant reverts any unexpended funds from the grant award to the granting agency.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Gross Pledge or Gross Revenue Pledge: A pledge that all revenues received will be used for debt service prior to deductions for any costs or expenses.

Highway User Revenue Fund (HURF): The Special Revenue Fund that accounts transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to Cities by the state.

HURF: Acronym that stands for Highway User Revenue Fund.

Improvement District: An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Incremental Budgeting: A budgeting process in which precedent determines how funds will be allocated among departments and programs. Under incremental budgeting, increases in allocations usually occur in small increases over past levels.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Industrial Insurance: Insurance for work-related injuries and illnesses, and pays for approved medical, hospital, and related services essential to an injured worker's treatment and recovery. It also provides partial wage replacement for injured workers who are temporarily unable to work.

Infrastructure: The physical assets of a government (e.g., streets or bridges).

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Intergovernmental Revenue: Revenues from other governments, such as the state and federal government, in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

iWorQ: Web-based applications for work management, permit management, code enforcement, and license management for cities and counties.

JCEF: Acronym that stands for Judicial Criminal Enhancement Fund.

Judicial Criminal Enhancement Fund: The State of Arizona Department of Public Safety administers this fund. This fund provides grant money to local law enforcement authorities to be used to enhance projects designed to prevent or control crimes.

Land Development: Capital improvements to preserve land or to enhance its public use. This includes fencing, outdoor lighting, drainage/storm runoff, and planting vegetation, as well as forest thinning.

Lease Purchase Agreement: A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Lease Purchase: This method of financing allows the City to construct or acquire property and pay for it over a period of time by installment payments rather than an outright purchase. The time payments include an interest charge, which is typically lower than standard rates because the recipient does not have to pay income tax on the interest.

Levy Limit: In 1980, the Arizona Constitution was amended to limit the amounts which could be levied on property by the City and other local governments.

Levy: To impose taxes for the support of governmentally-provided services.

Liability: Resources owned by a government which have monetary value.

Limited Appointment: A position whose appointment is made for a specific project within a specific time frame. Limited appointments must be for no more than 24 months in duration.

Line-Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Major Fund: A fund consisting of 10% or more of the associated total revenues, expenditures/expenses, assets, or liabilities of all governmental or all enterprise funds, and 5% or more of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.

Marginal Cost: The additional cost of providing service to one more resident or consumer. Once capacity is reached, additional service capacity must be funded, and marginal cost increases substantially.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Mission Statement: A clear, concise statement of purpose for the entire City or department. The mission's focal point is broad, yet distinctly describes the City or department goals.

Modified Accrual Basis of Accounting: A type of accounting in which revenue is recognized when it is measurable and available to finance the expenditures of the current period and expenditures are generally recorded when the related fund liability is incurred (with some exceptions).

MPC Bonds: A method of funding major municipal projects. Citizens do not have to vote on this means of financing, nor are the bonds subject to debt limitation as specified by State constitution.

MPC: Acronym that stands for Municipal Property Corporation.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Municipal Property Corporation: A non-profit corporation with the main purpose of providing a financing alternative to fund the cost of acquiring, constructing, reconstructing and improving various municipal properties and buildings suitable for use by and for leasing to the City.

NACOG: Acronym that stands for Northern Arizona Council of Governments. A council of governments representing western Arizona, headed by an executive board that assist member agencies with the administration of government, community development, planning of municipal facilities and road improvements. This council also determines the distribution of Community Development Block Grant (CDBG) allocations.

Net Direct Debt (or Net Bonded Debt): Direct debt minus self-supporting debt.

Net Pledge or Net Revenue Pledge: A pledge that net revenues will be used for payment of debt service.

Non-major Fund: A fund consisting of less than 10% of the associated total revenues, expenditures/ expenses, assets, or liabilities of all governmental or all enterprise funds, and less than 5% of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.

Non-operating Expense: An expense that is not directly related to the provision of services, i.e. debt service.

Non-operating Revenue: Revenue that is generated from other sources, i.e. interest, and is not directly related to service activities.

Non-recurring Expense: Extraordinary or one-time expense that is not expected to continue over time, at least on a regular basis.

Non-recurring Revenue: Extraordinary or one-time revenue that is not expected to continue over time, at least on a regular basis.

Note: A short-term loan, typically with a maturity date of a year or less.

Object Code: Identifies the expenditure type (e.g., cash, accounts payable, salaries and wages, etc.)

Objective: A statement of specific direction, purpose, or intent based on the goals established for a specific department.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Obligations: Amounts which a government may be legally required to meet out of its resources, including both actual liabilities and encumbrances not yet paid.

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Operating Expenses: The cost for personnel, materials, and equipment required for a department to function.

Operating Revenue: Funds received as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund, i.e. user charges.

Operating Transfer: City resources are transferred between various funds. Transfers are made in order to subsidize projects in other funds. Transfers to other funds always equal transfers from other funds.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Page Utility Enterprises: Not-for-profit public power entity, owned by the City of Page.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure: As defined by GFOA, a specific quantitative measure or qualitative assessment of results obtained through a program or activity. It summarizes the relationship between inputs and outputs in achieving outcomes with respect to effectiveness, cost (efficiency) and quality.

Performance Measurement: As defined by GFOA, a process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes.

Personal Property: For property tax purposes in Arizona, personal property is designated as all types of property except land, buildings, or other real property improvements. Taxable personal property includes movable items used for agricultural, commercial, industrial, or rental-residential purposes. Personal property is not attached permanently to real property and may be removed by its owner without damage to the real property. Mobile homes are also personal property unless the owners file an affidavit affixing the mobile home to their real property.

Personnel Savings: A savings in general, when budgeted positions are held vacant or employees are paid at a lower rate than was budgeted.

Personnel Services: A category of expenditures within the budget that includes salaries, benefits, temporaries, and overtime, etc.

Pledged Revenues: These are monies obligated for the payment of debt service and the making of other deposits required by the bond contract.

Position: A single specific instance of a job class, whether occupied or vacant, involving duties entailing the services of one person. A position may be full- or part-time as reflected in the FTE value.

Principal: The face amount of a bond, exclusive of accrued interest.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Program: A combination of activities to accomplish an end.

Proposed Budget: A plan of financial operations submitted by the City manager to the City Council. This plan reflects estimated revenues, expenditures, transfers, and departmental goals, objectives, and performance/workload indicators.

Proprietary Funds: Sometimes referred to as “income determination,” “non-expendable,” or “commercial-type” funds. They are used to account for a government’s ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). Revenues and expenses (not expenditures) are accounted for on the full accrual basis.

PSPRS: Acronym for Public Safety Personnel Retirement System.

Public Hearing: An open meeting regarding proposed operating or capital budget allocations which provides citizens with an opportunity to voice their views on the merits of the proposals.

Public Safety Personnel Retirement System: A state agency that administers governmental retirement plan for public safety personnel.

PUE: Acronym that stands for Page Utility Enterprises. Not-for-profit public power entity, owned by the City of Page.

Purchased Services: The cost of services that are provided by a vendor.

Racketeering Influenced Criminal Organizations: A Special Revenue Fund that accounts for the RICO revenues and expenses of the Police Department. Expenditures from this fund are restricted to the furtherance of law enforcement efforts.

Real Property: Real estate, including land and improvements (buildings, fencing, paving) classified for purposes of assessment.

Recurring Expenditures: Expenses expected to be funded every year in order to maintain current/status quo service levels.

Recurring Revenues: Revenues that can reasonably be expected to continue year to year, with some degree of predictability.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Reserve: An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: The total amount available for appropriation including estimated revenues, fund transfers, and beginning fund balances.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revenue Neutral Position: A position is considered to be revenue neutral when its expenditure impact, i.e., its total cost, is directly offset by the generation of incremental (or "new") revenue.

Revenue: Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

RICO: Acronym that stands for Racketeering Influenced Criminal Organizations.

Risk Management: An organized attempt to protect a government's assets against loss in the most economical method.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

SCADA: Acronym for Supervisory Control and Data Acquisition. SCADA is a computer-based system for gathering and analyzing real-time data to monitor and control equipment that deals with critical and time-sensitive materials or events.

SCBA: Acronym for self-contained breathing apparatus.

Self-Contained Breathing Apparatus: Device worn by rescue workers, firefighters, and other to provide breathable air in an immediately dangerous to life or health atmosphere.

Self-Supporting Debt: Debt for which the City has pledged a repayment source separate from its general tax revenues (i.e. Wastewater bond repaid from wastewater user charges/improvement district (assessment) bonds utility income/special assessment bonds).

Service Area: These are made up of departments with similar goals and priorities with a common purpose and common issues to address.

Service Level: Services or products which comprise actual or expected output of a given program. Focus is on results, not measures or workload.

Services: A service is the productive outcome that the customer receives from a department.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Assessment: A tax or levy customarily imposed against only those specific parcels of real estate that will benefit from a proposed public improvement like a street or sewer. NOTE: The City of Page does not assess property tax at this time.

Special Improvement District Bonds: Special improvement district bonds can be issued by a city to finance improvements in specific areas of the municipality. The property owners benefiting from the improvements are assessed to pay for the cost of retiring the bonds. This type of finance mechanism is generally used for such projects as street improvements and the extension of sewer lines.

Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific-purpose expenditures.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years providing the basis for evaluating the department as a whole.

Strategic Plan: A strategic plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the City of Page, and the public about how the department is organized to deliver results to its customers. It outlines the results that the department is accountable for achieving. The plan provides the opportunity for all department staff to observe how they contribute at all levels in the organization.

Structurally Balanced Budget: Supports financial sustainability for multiple years into the future by identifying key items: recurring and non-recurring revenues, recurring and non-recurring expenditures, and reserves.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefits of the people. This term does not encompass special assessments.

Tentative Budget: A preliminary adoption of the budget that sets the expenditure "ceiling" that legally cannot be exceeded during a given fiscal year.

Trend: A documented recurrence of measurable events or circumstances over time that is increasing, decreasing, or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unencumbered Fund Balance: Amount of an appropriation neither expended nor encumbered; generally available for future purposes.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Variable Cost: A cost that increases or decreases relative to increases/decreases in the amount of service provided.

Vehicle License Tax: Also known as Auto-Lieu, a tax paid to the State by drivers when registering vehicles as part of the total registration cost, a portion of which is returned to the counties by the State.

WAPA: Acronym for Western Area Power Administration. WAPA is an agency that sells and delivers hydropower across 15 central and western states, including the City of Page, Arizona.