

City of Page, Arizona

FY2027 Budget

Final Version — 06/19/2026

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Introduction

Distinguished Budget Presentation Award FY2026

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Page
Arizona

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morrill

Executive Director

RESOLUTION NO. 1346-26

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF PAGE, COCONINO COUNTY, ARIZONA, ADOPTING A BUDGET FOR THE FISCAL YEAR 2027

WHEREAS, in accordance with the provisions of Title 42 Chapter 17, Articles 1-5, Arizona Revised Statues (A.R.S.), the City Council did on May 27, 2026 make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Page; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the City Council met on June 24, 2026, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expense or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 24, 2026 at the office of Council for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A);

NOW, THEREFORE, BE IT RESOLVED BY the Mayor and City Council of the City of Page, Arizona, that said estimates of revenues and expenditures/expenses shown on the accompanying schedules, as now increased, reduced, or changed, are hereby adopted as the budget of the City of Page for the Fiscal Year 2027.

PASSED AND ADOPTED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF PAGE, COCONINO COUNTY, ARIZONA this 24th day of June 2026, by the following vote:

Ayes 6
Nays 1
Abstentions Ø
Absent Ø

CITY OF PAGE

By _____
Mayor

ATTEST:

_____
City Clerk

APPROVED AS TO FORM:

_____
City Attorney

Schedule A

City/Town of Page
Summary Schedule of estimated revenues and expenditures/expenses
Fiscal year 2027

Fiscal year		$ Sch		Funds							
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total all funds
2026	Adopted/adjusted budgeted expenditures/expenses*	E	1	26,591,716	18,535,506	5,000,000	28,267,770	258,298	27,210,363	0	106,268,053
2026	Actual expenditures/expenses**	E	2	19,864,407	6,179,951	0	9,235,365	214,777	25,425,568	0	60,920,069
2027	Beginning fund balance/(deficit) or net position/(deficit) at July 1***		3	46,424,511	9,962,479	0	9,135,155	884,838	52,207,416	0	118,614,399
2027	Primary property tax levy	B	4	0							0
2027	Secondary property tax levy	B	5								0
2027	Estimated revenues other than property taxes	C	6	25,882,814	25,175,556	0	13,064,150	188,500	23,968,684	0	88,279,704
2027	Other financing sources	D	7	0	0	0	0	0	0	0	0
2027	Other financing (uses)	D	8	0	0	0	0	0	0	0	0
2027	Interfund transfers in	D	9	4,061,070	0	0	19,203,144	0	1,080,000	0	24,344,214
2027	Interfund Transfers (out)	D	10	(6,749,000)	(11,283,777)	0	0	(2,100)	(6,309,337)	0	(24,344,214)
2027	Line 11: Reduction for fund balance reserved for future budget year expenditures		11								
	Maintained for future debt retirement										0
	Maintained for future capital projects										0
	Maintained for future financial stability										0
	Maintained for future retirement contributions										0
											0
2027	Total financial resources available		12	83,117,395	46,421,812	0	41,402,449	1,075,438	83,565,437	0	255,582,531
2027	Budgeted expenditures/expenses	E	13	28,617,670	17,709,250	0	35,687,790	272,024	36,199,512	0	118,486,647

Expenditure limitation comparison		2026	2027
1	Budgeted expenditures/expenses	$ 106,268,053	$ 118,486,647
2	Add/subtract: estimated net reconciling items		
3	Budgeted expenditures/expenses adjusted for reconciling items	106,268,053	118,486,647
4	Less: estimated exclusions	70,234,889	80,679,118
5	Amount subject to the expenditure limitation	$ 36,033,164	$ 37,807,529
6	EEC expenditure limitation or voter-approved alternative expenditure limitation	$ 41,285,834	$ 42,052,591

X The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund). See the instructions tab, cell C17 for more information about the amounts that should and should not be included on this line.

6/23 Arizona Auditor General | Schedule A | Official City/Town Budget Forms

Budget Message

Mayor Kidman and Members of Page City Council:

The annual budget serves as the City's financial roadmap, ensuring the efficient, effective, and economical use of public resources while establishing priorities that support the community's highest objectives. Through the budget process, the City Council and staff work together to set the direction of the City, taking into consideration both the opportunities and challenges facing the community. This document provides the framework for allocating resources, establishing priorities, and maintaining the City's long-term financial stability.

The Fiscal Year 2027 Budget is respectfully submitted to Mayor Steven Kidman, the Page City Council, and the residents of Page, Arizona. This budget reflects the City's continued commitment to sound financial management and responsible stewardship of public funds while providing a strategic plan for continued growth and long-term sustainability. It is the result of a collaborative effort among the City Manager, Department Managers, City staff, and members of the Page City Council. Together, we have developed a financial plan that identifies funding priorities, reflects the needs and desires of our community, and provides a roadmap for achieving the Council's goals and objectives throughout the coming fiscal year.

Overall, the City of Page remains in a strong financial position despite the economic challenges facing many communities throughout the region and across the nation. The General Fund remains stable and continues to experience steady growth. In addition, the Emergency Reserve Fund has reached a level that the City Council believes is sufficient to provide financial security should unforeseen circumstances arise. The Reserve Fund now exceeds $12 million, providing the City with a solid financial foundation for future uncertainties.

Although the City's financial outlook remains strong, several challenges continue to affect our community. Affordable housing remains a concern due to the continued impact of short-term rental properties and the effect they have on the availability of long-term housing for residents. The community also continues to face a shortage of quality childcare services, which remains a significant obstacle in recruiting and retaining qualified employees.

Fiscal Year 2026 marked the full implementation of the City's Classification and Compensation Study. We are already seeing the positive results of making salary adjustments that more accurately reflect the market and the value of our employees. We sincerely appreciate the City Council's continued support in addressing staffing challenges and recognizing the importance of maintaining competitive compensation.

The outlook for Page remains positive as we continue working through both existing and emerging challenges. As anticipated, tourism numbers declined over the past year. Despite this, several community organizations have been actively working to strengthen the local economy. We have also experienced increased interest from corporate leaders exploring opportunities within Page, along with a growing number of developers expressing interest in constructing new planned residential communities. These developments provide optimism for the City's continued economic growth and diversification.

The City's recovery and economic development efforts remain ongoing, strengthening our long-term financial stability and positioning Page for consistent and sustainable revenues in the years ahead.

Taxable sales within the General Fund experienced consistent growth over the past several years. However, during Fiscal Year 2026, the City experienced a decrease in sales tax revenue of $568,471.17 compared to Fiscal Year 2025. Total sales tax collections in Fiscal Year 2025 were $19,126,667.34 as compared to $18,558,196.17 received in Fiscal Year 2026.

This decline can largely be attributed to increased fuel costs associated with the conflict in the Middle East, coupled with ongoing negative publicity surrounding Lake Powell and its water levels. These factors influenced many vacationers to choose alternate destinations. In response, the City has made significant efforts through social media campaigns and partnerships with national and international marketing agencies to communicate that much of the negative perception portrayed through social media and national news outlets does not accurately reflect current conditions in Page or at Lake Powell.

The City once again experienced an increase in employee health insurance costs, with premiums rising approximately 4% for Fiscal Year 2027. Fortunately, the City has historically maintained favorable claims experience, allowing these increases to remain relatively modest compared to many municipalities. However, as healthcare costs continue to rise nationwide, the City Council may need to consider increasing employee contributions in future years. Staff will continue evaluating our current plan and exploring alternative health insurance options that provide quality coverage while remaining fiscally responsible.

During this fiscal year, the City also evaluated its organizational structure and staffing needs. As part of this effort, the Community Services Department was re-established, bringing the Library, Community Center, Recreation, Special Events, and Parks & Trails Maintenance divisions together under one department to improve coordination and operational efficiency.

In Fiscal Year 2026, the City budget included 235 full-time equivalent (FTE) positions, consisting of 200 City employees and 35 Public Utility employees. The proposed Fiscal Year 2027 Budget includes 241 FTEs, consisting of 206 City employees and 35 Public Utility employees, representing a net increase of 6 FTEs. As always, it remains essential that the City Council continue to evaluate staffing levels and compensation to ensure the City can recruit and retain a qualified workforce while maintaining fiscal responsibility.

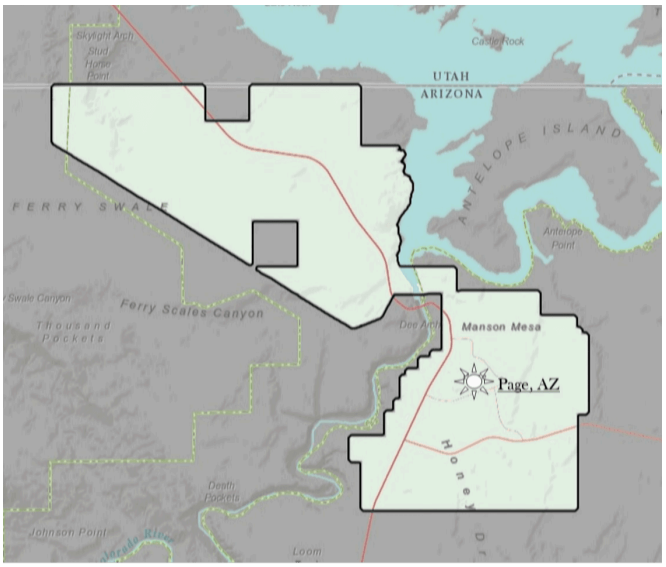
The City Council demonstrated a willingness this year to think creatively and embrace innovative solutions that position the City of Page for long-term success. Through careful planning, responsible financial management, and continued collaboration between the Council and City staff, I am confident that the City of Page will continue to strengthen its financial position, enhance the services provided to our residents, and remain a fiscally sound and economically vibrant community for years to come.

Respectfully submitted,



Frank Marbury
City Manager, City of Page

City of Page, Arizona



Located in northeastern Arizona, Page is approximately 270 miles north of Phoenix and 270 miles east of Las Vegas in the center of "Canyon Country," Page is next to Lake Powell, Glen Canyon and just a short drive from the North or South Rim of the Grand Canyon.

It sits at 4,101 feet in elevation surrounded by a high desert habitat. Weather in the City of Page is temperate with an average yearly maximum temperature of 71.9 degrees and an average yearly minimum temperature of 47.2 degrees. The hottest month is July with a daily average maximum temperature of 97 degrees and the coldest months are December and January with daily maximum temperatures averaging 45 degrees. The average yearly total precipitation is 4.78 inches.

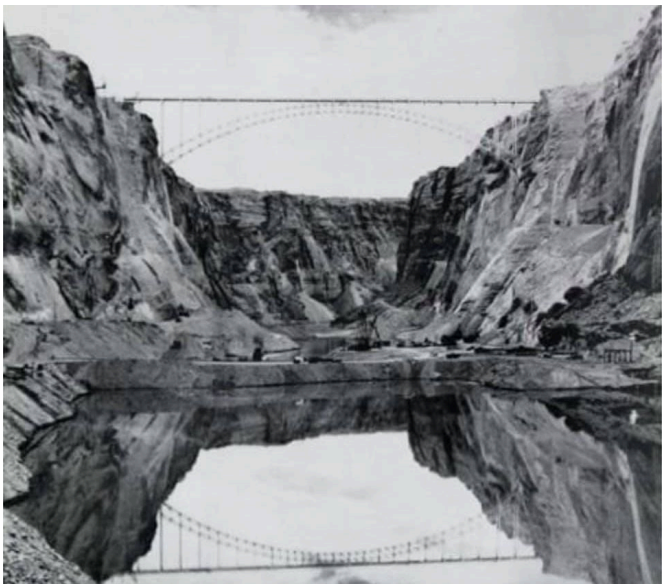
Image from U.S. Census Business Builder and modified.

Brief History

The City of Page is one of the youngest communities in the United States. In 1956, the United States Congress authorized the Bureau of Reclamation to build a dam on the Colorado River. Living accommodation and support services were needed for construction workers, their families, and everyone connected with the massive project.

The town of Page began as a construction camp. The mesa of which the City of Page now stands was part of the Navajo Tribal grazing allotment belonging to the Manson Family. This land was called Manson Mesa. The federal government made a reciprocal agreement with the Navajo Nation to transfer 16.7 square miles of Manson Mesa land to the Bureau of Reclamation, in exchange for a larger tract in Utah. The town was named after the Honorable John C. Page, who served as a commissioner of the Bureau of Reclamation from 1936 to 1943 and died in 1955.

Construction of the dam was completed in 1966. In 1974, the Bureau removed itself from governing the town and Page became an independent town by popular vote of the residents. On March 1, 1975, the City of Page was incorporated by formal resolution.





Page Today



Today, tourism and travel-related services and public utilities are the predominant employers in Page. The National Park Service estimates that the Glen Canyon National Recreation Area had 3.6 million visitors in 2025. While tourism services experience seasonal employment peaks from March through November, small businesses provide stability for Page. Other major employers include National Park Service; U.S. Bureau of Reclamation; other federal, state, and city offices, as well as public schools.

The City of Page has a broad range of community and recreational facilities to offer both residents and visitors. Our library offers educational programming for all ages, book clubs, author visits, Wi-Fi Hotspots and job-training seminars, while the Page Community Center offers home-delivered meals and congregate dining opportunities for our residents; provides public access to Wi-Fi and computers; hosts numerous community programs, such as, crafts, demonstrations, author presentations, special activities etc. The Lake Powell National Golf Course, the only golf course north of Flagstaff, is a pristine red-rock course with unprecedented views of the Glen Canyon Dam and Lake Powell. The Golf Course offers various programs and classes for the community and visitors. The Page Sports Complex is a beautiful four-field complex which hosts a number of sports programs and tournaments throughout the year. The Page Rim Trail, a 10-mile loop which encircles the City, gives walkers, joggers, bikers and dog-walkers a 360-degree view of all sides of the City. Grandview Knoll overlook and many other locations in town offer spectacular views. Red Mesa Rim Trail, a mountain biking and hiking trail was added in 2023. The Lakeview Nature Park is a 106-acre nature area on the northside of Page, allowing more opportunities for hiking enthusiasts. There are also 6 neighborhood and community parks boasting features, such as our skate park, pickleball courts, basketball courts, and ADA playground and bathroom-accessible parks. Multiple new parks are in-the-works, with community and recreational activities being a high priority within the City of Page.

Page is the center of recreational opportunities, including Lake Powell. The lake has 1960 miles of shoreline, which is longer than the entire West Coast of the continental United States. There are 96 major canyons to explore, as well as

Rainbow Bridge National Monument, which can be explored by watercraft. Horseshoe Bend Overlook and Antelope Canyon are major tourist attractions, both attracting over 3 million visitors annually.

Located in the center of "Canyon Country," Page is just a short drive from the North or South Rim of the Grand Canyon, Bryce and Zion National Parks, Monument Valley and Canyon De Chelly. Annual events include golf tournaments at Lake Powell National Golf Course, a Balloon Regatta, bass fishing tournaments, mountain bike racing, rodeos, concerts, Native American dance performances, and holiday parades & events. Page is the ideal location for exploring many of the American Southwest's renowned national parks and monuments and discovering the unique culture of the Navajo Nation.

Page has one weekly newspaper, the Lake Powell Chronicle. Television channels from Phoenix, cable by satellite, and cellular telephone service are available.

Page Unified School District (PUSD) serves 1,800 square miles in and around Page with an enrollment of approximately 2,265 students reported in 2024-2025 school year. Page has three pre-schools, a public primary/intermediate (K-6th grade) and three middle/high schools (7th -12th grade) and several private schools (K-12) that serve the citizens of Page.

Coconino Community College provides secondary education through in-person, Zoom, and online courses to help students work towards degrees or certificates in a variety of disciplines. CCC provides students courses for careers, transferring to a university, personal enrichment and lifelong learning. CCC also provides a location in northern Coconino County for students to utilize FREE Wi-Fi, campus computers, and other technology.

Medical facilities include an accredited hospital, medical and dental offices, and various adjunct medical services. Medical specialists come from other cities on rotation to serve the citizens of Page. Classic Air Medical helicopter service is also available.

The Page Municipal Airport is situated on 536 acres located in Northern Arizona bordering Lake Powell. The 15-33 runway serves the airport with its length being 5,950 feet. The Airport is a commercial service airport with charter and tour services also available.

Page has one industrial park (102 acres) with all utilities and highway access.

There are around 40 lodging facilities with roughly 3,000 units and seven meeting facilities, with the largest of these facilities seating approximately 400 people. There are also several RV parks and campgrounds with complete hookups.

Demographics

Population Overview

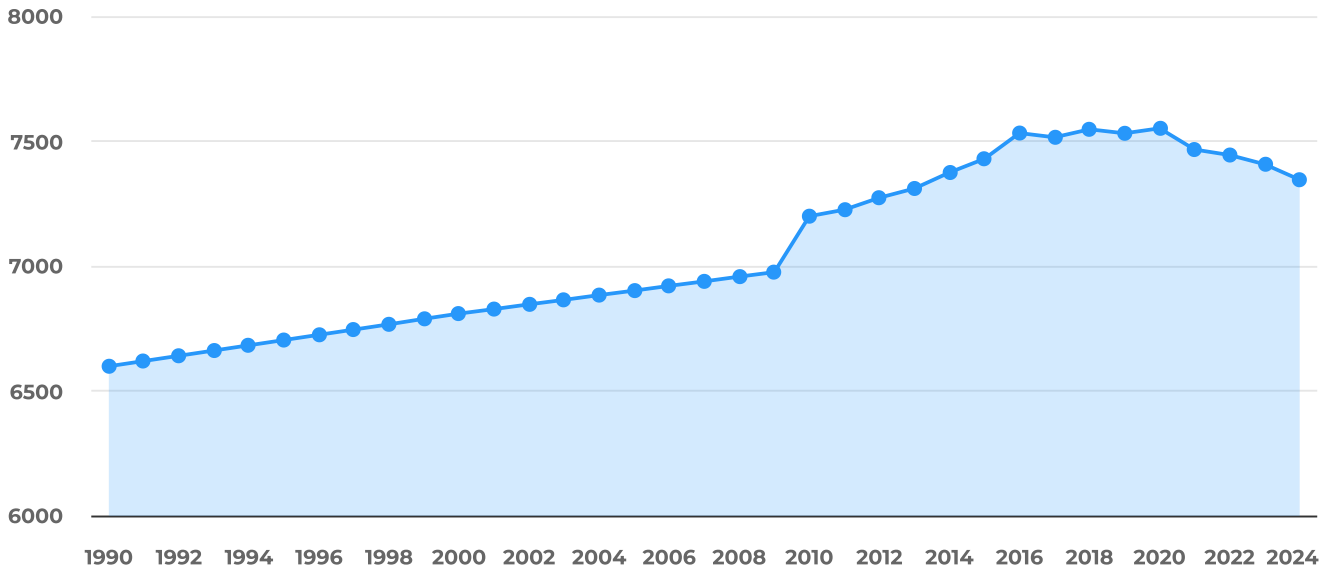
TOTAL POPULATION

7,345

-0.84%
vs. 2023

GROWTH RANK

79 out of **92** Municipalities in Arizona



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

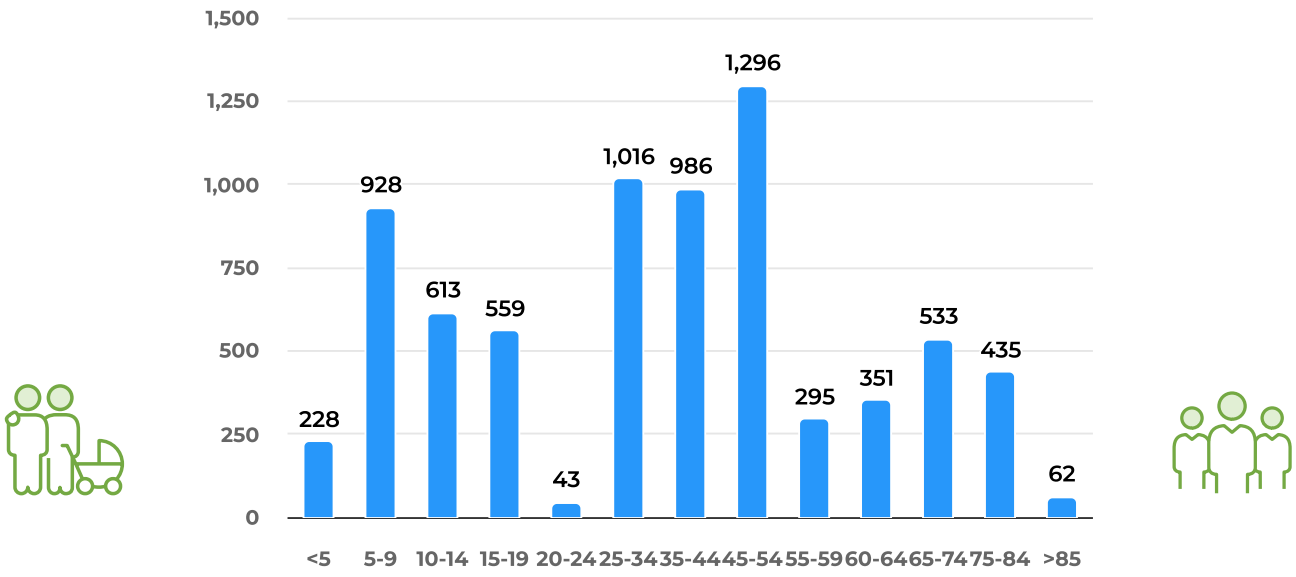
DAYTIME POPULATION

9,442

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

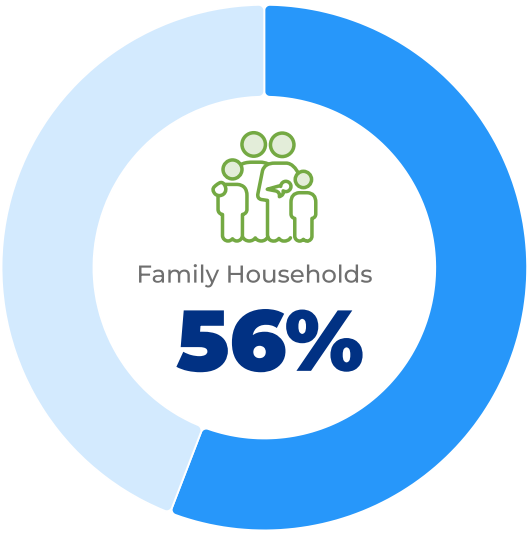
** Data Source: American Community Survey 5-year estimates*

Household

TOTAL HOUSEHOLDS

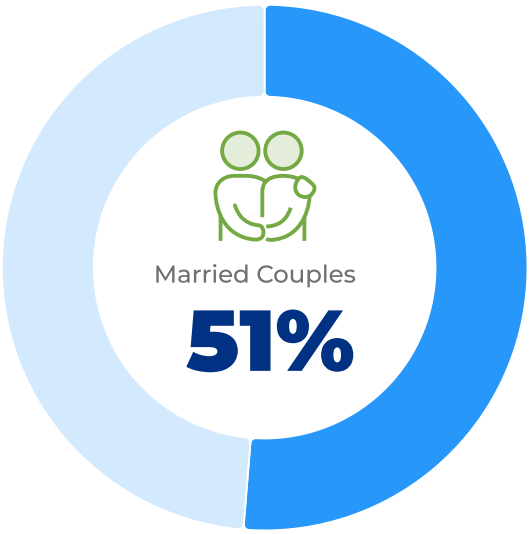
2,921

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



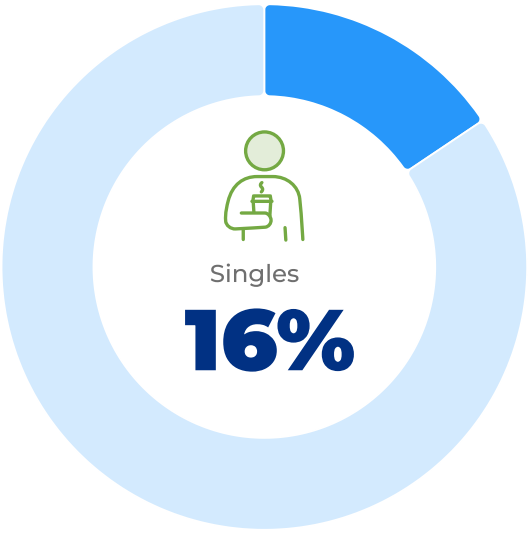
6%

higher than state average



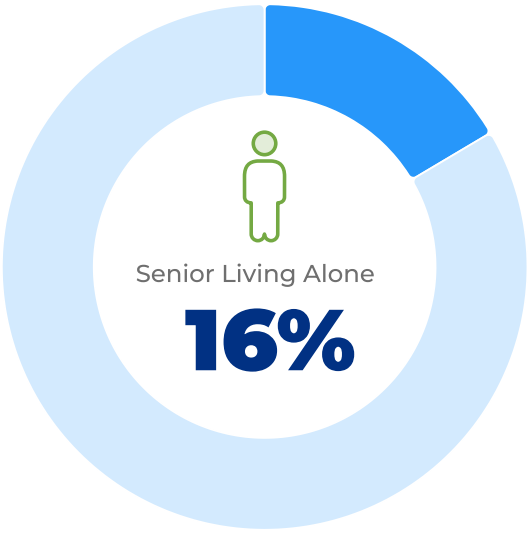
8%

higher than state average



-43%

lower than state average



36%

higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

12%

1.56%
higher than state average

Median income

$88,826

11.08%
higher than state average

Below $25,000

14%

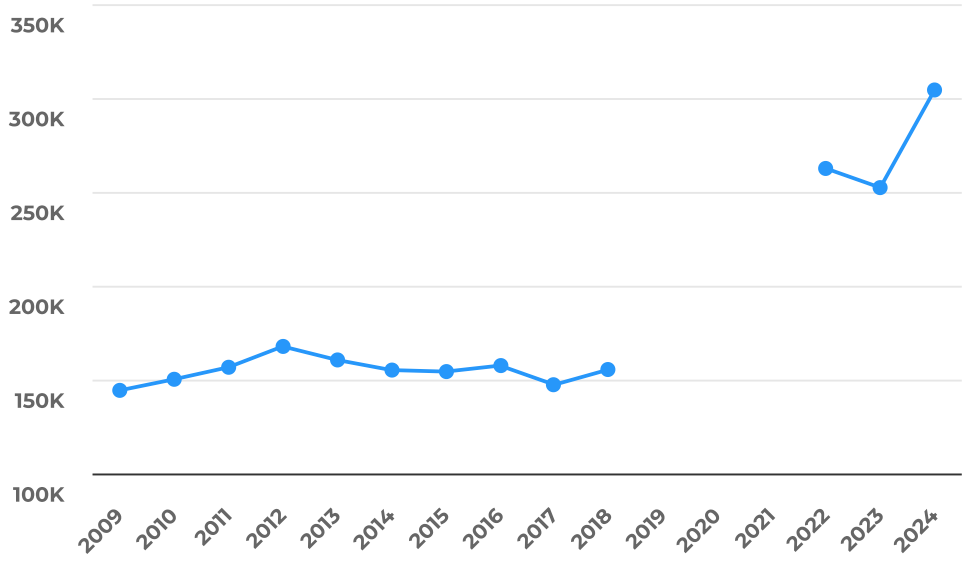
4.05%
higher than state average

** Data Source: American Community Survey 5-year estimates*

Housing Overview

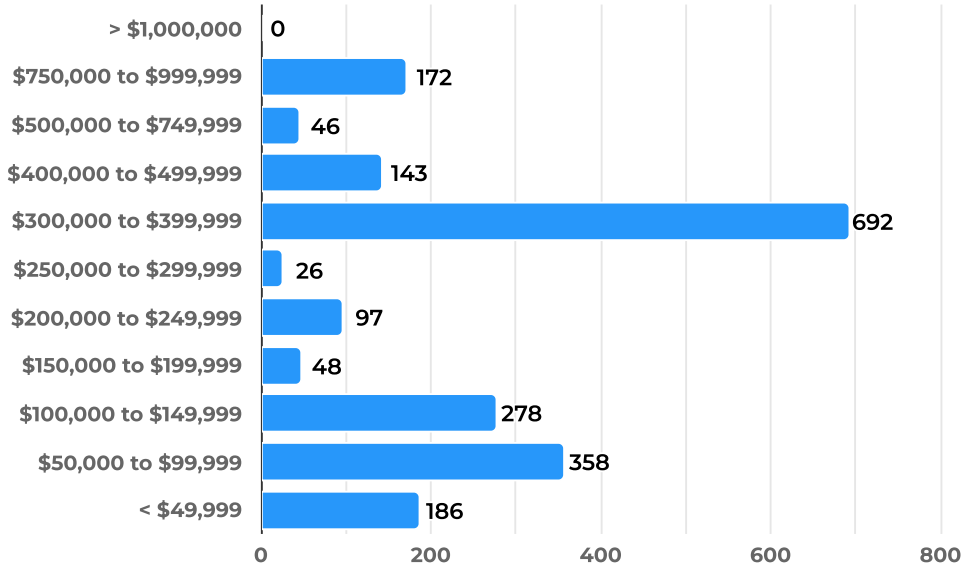
2024 MEDIAN HOME VALUE

$304,300



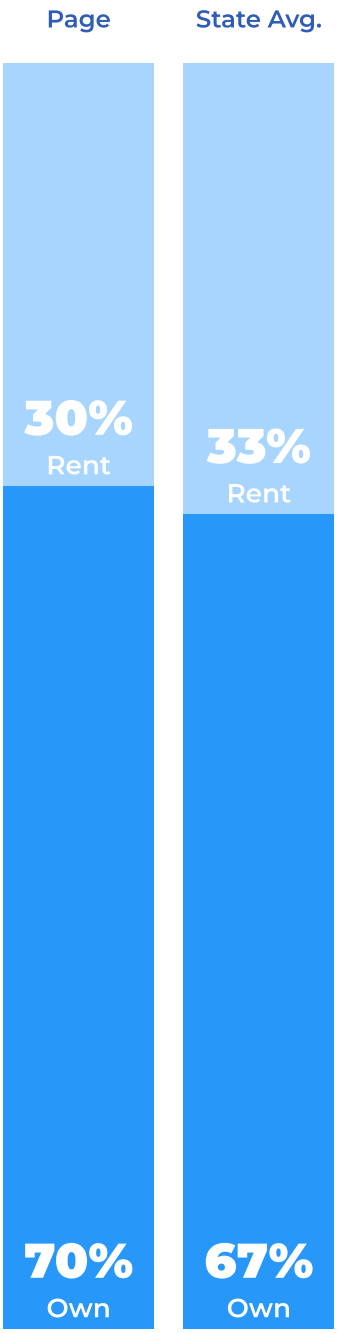
** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS



** Data Source: 2024 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

Employment

City of Page, Arizona

Demographic and Economic Statistics

Last Ten Fiscal Years

Statistical Section

Demographic and Economic

(Accrual basis of accounting)

General	Calendar Year	Population (1)	**Personal Income	Per Capita Income (1)	School Enrollment (3)	Unemployment Rate (2) Arizona	Coconino County	City of Page
Acres 24,532.6	2015	7,517	$ 182,948,746	$ 24,338	2,594	6.1%	6.5%	7.9%
Median Income $79,521*	2016	7,565	185,380,325	24,505	2,621	5.4%	6.0%	7.4%
Below Poverty Level 12.3%*	2017	7,568	156,604,624	20,693	2,754	4.9%	5.5%	6.8%
Housing Units 2,992*	2018	7,547	155,623,859	21,246	2,689	4.8%	5.5%	6.9%
	2019	7,529	159,001,367	22,595	2,559	4.7%	5.5%	7.0%
	2020	7,440	162,675,600	21,865	2,606	7.9%	9.7%	9.6%
	2021	7,375	157,654,630	21,377 +	2,300	4.1%	4.8%	5.7%
U.S. Census Bureau American	2022	7,357	153,809,909	20,907 +	2,459	4.3%	4.8%	5.6%
Fact Finder	2023	7,320	149,669,565	20,447 +	2,462	3.4%	3.8%	7.6%
*Estimates 2024	2024	7,440	$148,776,454	$ 19,997 +	2,444	4.1%	4.5%	3.4%

+Per Capita Income estimate based on historical data. **Population multiplied by Per Capita Income

Current Year and Five Years Ago

2025

Employer	Employees	% of Total Employment
GSM Outdoors	122	3.0%
Canyonlands Community Health Care Inc	50	1.0%
Page Steel Inc	87	2.0%
City of Page (Includes Page Utility Enterprises)	232	6.0%
Banner Health	200	5.0%
Infinity of Page Home Health Services LLC	149	4.0%
Glen Canyon National Park Service	151	4.0%
Walmart	200	5.0%
Page Unified School District 8	312	8.0%
Aramark Corp	1,500	37.0%
Total	3,003	74.9%
Other	1,005	25.1%
Labor Force	4,149	
Total employment	4,008	
Unemployment	141	
Unemployment Rate to Labor Force	3.4%	

2020

Employer	Employees	% of Total Employment
Page Steel Inc	87	2.0%
Marpalm of Florida Inc	99	2.0%
Gary Yamamoto Custom Baits Inc	122	3.0%
City of Page	126	3.0%
Banner Health	135	3.0%
Infinity of Page Home Health Services Llc	150	4.0%
National Park Service	200	5.0%
Walmart	222	6.0%
Page Unified School District 8	728	18.0%
Aramark Corp	1,100	27.0%
Total	2,969	74.9%
Other	997	25.1%
Labor Force	4,266	
Total employment	3,966	
Unemployment	300	
Unemployment Rate to Labor Force	7.0%	

Note (1): Local data from U.S. Census Bureau.

Note (2):Source - Arizona Department of Administration, Office of Employment Statistics. Not seasonally adjusted.

Note (3): Source - Arizona Department of Education. Updated in FY17 to include Resident and Non-Resident students.

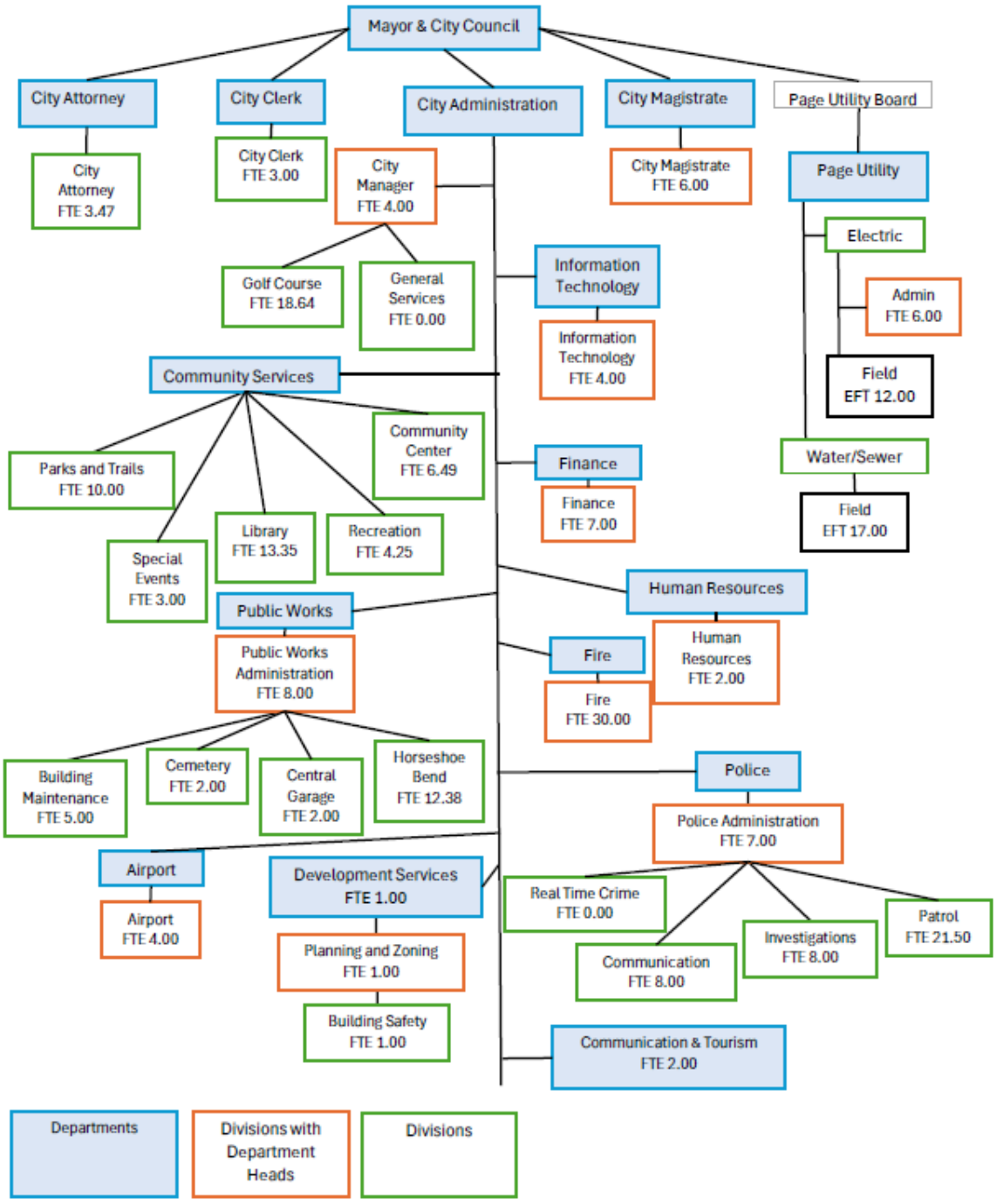
Comparison of Arizona Cities with Similar Population Size

Fact	Snowflake	Litchfield Park	Youngtown	Globe	Tolleson	Page	Wickenburg	Winslow	Sedona	Safford	Show Low	Median
Populations												
Population Estimates	6,524	6,960	7,007	7,220	7,258	7,357	7,920	8,741	9,790	10,297	12,056	**7,357**
Population, percent change - April 1, 2020 to July 1, 2022	6.90%	1.60%	-0.70%	-0.40%	0.60%	-1.10%	6.20%	-2.90%	1.10%	1.70%	2.80%	**1.10%**
Age and Sex												
Persons under 5 years, percent	4.20%	3.90%	3.60%	6.50%	7.30%	3.30%	3.90%	5.50%	0.50%	7.00%	8.20%	**4.20%**
Persons under 18 years, percent	36.80%	21.80%	26.00%	18.50%	28.60%	32.10%	12.40%	24.70%	10.10%	26.40%	23.70%	**24.70%**
Persons 65 years and over, percent	9.70%	22.10%	16.60%	20.10%	20.00%	9.40%	47.10%	7.20%	36.30%	15.00%	24.60%	**20.00%**
Female persons, percent	50.20%	49.10%	49.60%	46.40%	51.40%	51.40%	52.30%	40.40%	52.10%	49.10%	51.60%	**50.20%**
Race and Hispanic Origin												
White alone, percent	87.20%	76.60%	70.00%	66.60%	54.10%	35.00%	93.70%	30.30%	78.40%	80.70%	85.00%	**76.60%**
Black or African American alone, percent	0.20%	1.40%	2.40%	2.80%	12.20%	1.40%	0.10%	4.90%	0.40%	3.10%	0.20%	**1.40%**
American Indian and Alaska Native alone, percent	5.80%	3.20%	1.80%	5.00%	2.30%	56.10%	0.70%	40.90%	0.10%	0.80%	3.00%	**3.00%**
Asian alone, percent	0.00%	4.80%	0.70%	2.70%	0.00%	0.00%	0.40%	0.10%	2.80%	0.50%	0.80%	**0.50%**
Native Hawaiian and Other Pacific Islander alone, percent	0.00%	0.30%	0.90%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	**0.00%**
Two or More Races, percent	4.60%	10.90%	13.90%	15.10%	12.50%	3.70%	1.70%	8.70%	2.00%	10.90%	5.20%	**8.70%**
Hispanic or Latino, percent	9.00%	21.50%	36.50%	46.80%	75.90%	9.10%	11.20%	34.20%	20.50%	50.40%	21.90%	**21.90%**
White alone, not Hispanic or Latino, percent	80.60%	65.20%	53.90%	39.30%	8.80%	33.70%	86.00%	20.50%	75.40%	44.80%	73.80%	**53.90%**
Population Characteristics												
Veterans	146	609	518	474	162	416	687	353	713	317	878	**474**
Foreign born persons, percent	1.40%	13.70%	13.40%	5.90%	22.60%	3.80%	3.30%	2.80%	18.20%	1.70%	4.80%	**4.80%**
Housing												
Owner-occupied housing unit rate	78.30%	83.20%	48.30%	66.90%	50.40%	55.30%	78.20%	46.50%	73.80%	68.90%	65.10%	**66.90%**
Median selected monthly owner costs -with a mortgage	$1,209	$2,122	$1,203	$1,236	$1,237	$1,601	$1,405	$1,120	$2,098	$1,178	$1,216	**$1,236**
Median selected monthly owner costs -without a mortgage	$387	$568	$381	$426	$346	$349	$429	$375	$647	$370	$393	**$387**
Median gross rent	$1,013	$1,687	$1,035	$875	$1,081	$1,095	$832	$760	$1,204	$788	$967	**$1,013**
Families and Living Arrangements												
Households	1,695	2,661	2,588	2,890	2,521	2,744	3,535	2,484	4,902	3,481	4,537	**2,744**
Persons per household	3.56	2.49	2.6	2.32	2.85	2.71	2.03	2.92	1.98	2.83	2.55	**2.6**
Living in same house 1 year ago	83.70%	88.20%	84.60%	80.30%	91.50%	75.50%	83.20%	79.80%	88.50%	76.70%	82.10%	**83.20%**
Computer and Internet Use												
Households with a computer, percent	94.10%	96.70%	89.50%	89.00%	83.00%	94.80%	89.60%	92.40%	97.80%	90.30%	96.60%	**92.40%**
Households with a broadband Internet subscription, percent	79.40%	95.50%	80.30%	76.90%	70.50%	84.10%	77.40%	79.20%	91.20%	80.60%	88.90%	**80.30%**
Educaiton												
High school graduate or higher	91.50%	97.90%	81.10%	86.10%	68.20%	87.90%	93.70%	82.20%	92.40%	84.50%	92.50%	**87.90%**
Bachelor's degree or higher	22.60%	48.00%	13.10%	21.70%	7.80%	19.30%	30.40%	8.20%	49.00%	18.10%	26.30%	**21.70%**
Health												
With a disability, under age 65 years	11.30%	6.10%	12.80%	13.60%	5.20%	20.50%	11.50%	12.20%	7.30%	9.40%	12.70%	**11.50%**
Persons without health insurance, under age 65 years, percent	13.80%	6.40%	9.60%	14.70%	9.80%	10.20%	10.60%	13.20%	31.40%	6.00%	19.70%	**10.60%**
Economy												
In civilian labor force, total, percent of population age 16 years+	55.90%	60.90%	55.70%	55.40%	53.90%	66.80%	46.10%	49.10%	52.20%	61.50%	52.80%	**55.40%**
Total accommodation and food services sales ($1,000)	6,455	32,493	5,011	28,369	18,350	111,841	24,084	31,307	237,297	24,790	40,620	**28,369**
Total retail sales ($1,000)	89,453	39,549	62,458	149,179	280,148	175,249	154,619	222,436	224,627	270,994	507,598	**175,249**
Total retail sales per capita	$15,535	$6,574	$9,178	$20,255	$38,652	$23,166	$20,718	$23,613	$21,709	$28,167	$45,693	**$21,709**
Transportation												
Mean travel time to work (minutes), workers age 16 years+	21.9	30.1	25.6	17	25	12.1	22.4	15.1	23.5	20.6	17.8	**22**
Income and Poverty												
Median household income (in 2021 dollars)	$63,458	$94,844	$44,595	$57,985	$48,002	$53,326	$57,604	$41,926	$58,901	$53,503	$53,569	**53,569**
Per capita income in past 12 months (in 2021 dollars)	$19,413	$47,701	$23,625	$25,980	$20,173	$23,577	$42,136	$15,956	$45,756	$22,635	$27,108	**23,625**
Persons in poverty, percent	22.90%	7.10%	14.10%	21.10%	18.40%	29.30%	15.20%	25.40%	11.30%	19.50%	12.50%	**18.40%**
Business												
All employer firms	153	153 S		154	185	192	289	144	664	284	400	**189**
Geography												
Population per square mile	180.9	2,088.10	4,745.10	397.1	1,258.70	194.9	289	693.3	530.3	1,093.00	179.1	**530**
Land area in square miles	33.74	3.28	1.49	18.26	5.73	38.18	25.86	12.99	18.26	9.27	65.5	**18**

U.S. Census Bureau. (2020). Population Estimates, July 1, 2022 (V2022). 2017-2021 ACS 5-year estimates

Organizational Chart

This organizational chart reflects the budget presented and approved by the City Council for the FY2027 Fiscal Budget year. Golf, Horseshoe Bend and the Library have seasonal positions that are partial FTEs. The Magistrate, Community Center, Golf, and Horseshoe Bend have part-time positions ranging from less than 20 hours a week to 32 hours a week, creating many partial FTE's.

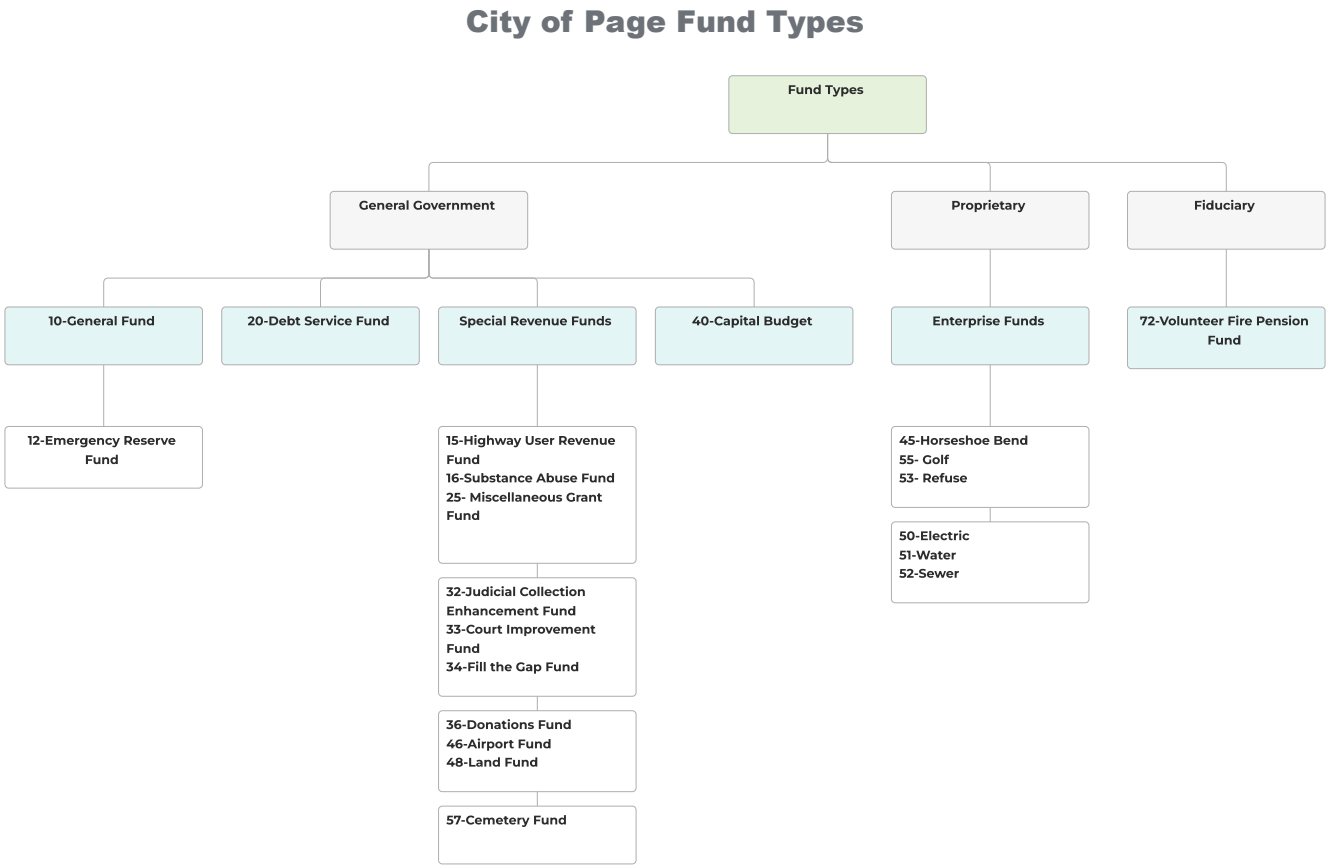


Council/Manager Form of Government

The City of Page operates under the Council-Manager form of government. Under this system, the City Council hires a professional City Manager who is responsible for translating council policy into action, as well as the daily administration and management of all City departments. The strength of the council/manager form of government lies in the political leadership of the City Council combined with the managerial expertise of a City Manager.

Fund Structure

According to the Government Finance Officers Association, fund accounting is used to meet the reporting objective of providing information as to whether resources were obtained and used in accordance with the budget and other finance related requirements by accounting for financial transactions and balances through several separate funds, each accounting for designated assets, liabilities and equity. The City of Page periodically reviews our fund structure to ensure appropriate and pertinent data is reflected in our financial reporting.



Fund Descriptions

General Fund

- General Fund (10) – The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. It accounts for all financial resources of the general government, except for those required to be accounted for in another fund. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.
- Emergency Reserve Fund (12) - The Emergency Reserve Fund was established to ensure adequate levels of fund balance are maintained to abate potential current and future risks to avoid revenue shortfalls and for the City to be equipped for unexpected expenditures maintained in the General Fund. Best Practices established by the Government Finance Officers Association recommends at minimum 16.7% or equivalent to two months of either expenses or revenues.

Debt Service Fund

- Debt Service Fund (20) – The Debt Service Fund accounts for the accumulation of resources for and the payment of current and future debt service requirements of governmental debt that the City has authorized. The liabilities accounted for in this fund extend to future years, versus those that affect the current year alone shown in other funds.

Capital Projects Fund

- Capital Projects Fund (40) – The Capital Projects Fund accounts for the acquisition and construction of the City's major capital facilities, other than those financed by proprietary funds.

Special Revenue Funds

- Special Revenue Funds are used to account for revenues that are legally restricted to specific purposes. These revenues must be accounted for separately from the General Fund for a variety of reasons and may span multiple fiscal years.
    - Highway User Revenue Fund (15) – The Highway User Revenue Fund (HURF)is used to account for the City's share of motor fuel tax revenues and lottery proceeds, which are restricted to the maintaining, repairing, and upgrading of streets.
    - Substance Abuse Fund (16) – The Substance Abuse Fund is used to account for the activity of the City's substance abuse funds received through the Magistrate Court.
    - Miscellaneous Grants Fund (25) – The Miscellaneous Grants Fund is used to account for grants received by the City which are restricted for specific purposes.
    - Judicial Collection Enhancement Fund (32) – The Judicial Collection Enhancement Fund is used to account for activities associated with the Magistrate Court.
    - Court Improvement Fee (33) - Funds are collected from court financial penalties imposed, such as fines, dedicated to improving court operations.
    - Fill the Gap Fund (34) – Funds are used to provide consulting assistance and direct aid to improve criminal case processing at the superior and justice court levels.
    - Donation Fund (36) – The Donation Fund is used to account for donations received by the City which are restricted for specific purposes.
    - Airport Fund (46) – The Airport Fund is used to account for activities related to the operation of the City's airport.
    - Land Fund (48) – The Land Fund is used to account for activities related to land sales.
    - Cemetery Fund (57) – The Perpetual Care Fund is used to account for resources held by the City for the perpetual care of the cemetery.

Fiduciary Funds

- Fiduciary funds are used to account for resources held for the benefit of parties outside of the government. This means that the City is responsible for assets in a purely custodial manner that can be used only for the trust beneficiaries and Agency Funds.
    - Volunteer Fire Pension Fund (72) – The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for pension benefit payments to qualified volunteer firefighters and EMS personnel.

Enterprise Funds

- Enterprise Funds, also known as Proprietary Funds, cover the city's "business-type" activities, and are referred to as such in the financial statements. These statements comprise the Electric, Garbage, Sewer, and Water Funds of the City and added the Horseshoe Bend Fund in mid-FY2019 and the Golf Fund in FY2020. All direct and indirect costs including overhead of each service, are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.
    - Horseshoe Bend Fund (45) – Accounts for Horseshoe Bend's services and operations.
    - Golf Fund (55) – Accounts for the City's golf course services and operations.
    - Electric Fund (50) – Accounts for the City's electrical services and operations.
    - Garbage Fund (53) – Accounts for the City's garbage services and operations.
    - Sewer Fund (52) – Accounts for the City's wastewater utility operations.
    - Water Fund (51) – Accounts for the City's water utility operations.

Departments by Fund

		Departments																			
	Fund	Mayor & City Council	Airport	City Admin.	City Attorney	City Clerk	Communication & Tourism	Community Center	Finance	Golf	Horseshoe Bend	Information Technology	Library	Magistrate	Parks & Trails	Development Services	Public Safety	Public Works	Page Utility	Recreation	Special Events	
Major Funds	General	X		X	X	X	X	X	X			X	X	X	X	X	X	X		X	X	
	Electric																		X			
	Capital Project *		X	X			X	X		X	X	X	X	X	X		X	X		X		
Special Revenue Funds	Highway User Revenue																	X				
	Substance Abuse			X																		
	Debt Service		X						X													
	Miscellaneous Grants		X				X	X					X	X	X		X	X		X	X	
	Judicial Collection Enhancement													X								
	Court Improvement													X								
	Fill the Gap													X								
	Donations	X		X				X		X	X		X		X		X			X	X	
	Airport		X																			
	Land			X			X															
	Cemetery																	X				
Fiduciary Funds	Volunteer Fire Pension																X					
Proprietary Funds	Horseshoe Bend										X											
	Golf									X												
	Water																		X			
	Sewer																		X			
	Garbage																		X			

Basis of Budgeting

Terms

Basis of budgeting - the basis of accounting utilized throughout the budget process.

Basis of accounting - a term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.

The City of Page's budgets for the General, Special Revenue, Debt Service and Enterprise funds are prepared on essentially the same as modified accrual basis of accounting. This method is also used for the City's financial reporting and financial statements. Although the City of Page utilizes Modified Accrual that does not require budgeting for depreciation, the City still budgets for depreciation for enterprise funds.

Type	Cash	Full Accrual	☑ Modified Accrual
Revenue	Cash is received	Earned	Measurable and available
Expenses	Cash is paid	Incurred	Incurred
Depreciation	Not budgeted	Not budgeted	Only Budgeted in Enterprise Funds
Capital Outlay (Budgeted as expense in year purchased)	Cash is paid	Incurred	Incurred
Principal Payments (Budgeted as expense)	Cash is paid	Incurred	Incurred

Financial Policies

Introduction

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities. In these times of tight budgets, of major changes in federal and state policies toward local government, and of limited growth in the City's tax base, the City needs to ensure that it is capable of adequately funding and providing those government services desired by the community. Ultimately, the City's reputation and success will depend on the public's awareness and acceptability of the management and delivery of these services.

The adopted Financial Management Policy establishes guidelines for the City's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of the City of Page as reflected in its financial goals. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain:

- To deliver quality services in an affordable, efficient and cost-effective basis, providing full value for each tax dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Page.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To concentrate and plan on relieving the City of any existing bond debt that it currently has in an expeditious and prudent manner.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well managed and financially sound.

Following these principles will enhance the City's financial health as well as its image and credibility with its citizens, the public in general, bond rating agencies and investors. To achieve these purposes as the City of Page continues to grow and develop, it is important to regularly engage in the process of financial planning, including reaffirming and updating these financial guidelines. Policy changes will be needed as the City grows and becomes more diverse in the services it provides, as well as the organization under which it operates to provide these services to its citizens.

Policy 1 - Fiscal Planning and Budgeting

Fiscal planning refers to the process of identifying resources and allocating those resources for numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding.

The City Manager shall submit to the City Council a proposed annual budget, based on Council's established goals, and shall execute the budget as finally adopted pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended. The City will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends on the following June 30. The City Council shall adopt the budget for the following fiscal year no later than the third Monday of every July per State law.

1.02 The City will prepare a budget in accordance with Government Finance Officers Association policies and best practices. The proposed budget will contain the following:

a. Revenue estimates by major category, by fund;
b. Expenditure estimates by program levels and major expenditure category, by fund;
c. Estimated fund balance by fund;
d. Debt service, by issue, detailing principal and interest amounts;
e. Proposed personnel staffing levels;
f. A detailed schedule of capital projects;
g. Any additional information, data, or analysis requested of management by the City Council.

1.03 The City maintains its financial records in accordance with accounting principles generally accepted in the United States of America known as GAAP.

1.04 The operating budget will be based on the principle that current operating expenditures, including debt service, will be funded with current revenues. Each fund will pay the charges for services utilized and collected by that fund. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements. The budget will incorporate the best available estimates of revenues and expenditures.

1.05 A system will be used to facilitate position control. The number of full-time and regular part-time employees on the payroll shall not exceed the total number of positions authorized by the City Council. The budget will identify the resources required to support the authorized staffing.

1.06 Ideas for improving the efficiency and effectiveness of the City's programs and the productivity of its employees will be considered during the budget process.

1.07 Unspent appropriations for significant programs and major projects will be considered for re-appropriation in the subsequent fiscal year. Such carryover of appropriation shall be included in the proposed budget.

1.08 The City's annual budget will include contingency appropriation to provide for unanticipated increases in service delivery costs, emergencies, and needs that may arise throughout the fiscal year.

1.09 The City shall establish appropriate management controls to monitor expenditure budgets to ensure they do not exceed authorizations as set forth in the most currently adopted Purchasing Policy for the City of Page.

1.10 A monthly financial report on the status of all the funds budgeted will be prepared and presented to the City Council within 45 days of the end of each month.

1.11 If a deficit is projected during the course of a fiscal year, the City will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the Unassigned General Fund Balance. The City Manager may institute a cessation during the fiscal year on hiring, promotions, transfers, capital equipment purchases, and capital projects. Such action will not be taken arbitrarily or without the knowledge of the City Council.

Policy 2 - Fund Balance

Fund balance is an important indicator of the City's financial position. Maintaining reserves is considered a prudent management practice. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of unexpected emergencies or requirements and/or economic downturns.

2.01 In an effort to ensure the continuance of sound financial management of public resources, the City of Page's Unassigned General Fund Balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue or operating needs and unexpected downturns without borrowing.

This policy establishes the amounts the City will strive to maintain in its General Fund balance, the conditions under which fund balance may be spent, and the method by which fund balances will be restored. These amounts are expressed as goals, recognizing that fund balance levels can fluctuate from year to year in the normal course of operations for any local government.

2.02 The City of Page will distinguish its fund balances and identify those amounts that are to be considered and categorized as: Non-spendable Fund Balance, Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance and Unassigned Fund Balance.

The Non-spendable Fund Balance includes amounts that are not in a spendable form or are required to be maintained intact, e.g. inventory or permanent funds.

The Restricted Fund Balance classification includes amounts that can be spent only for specific purposes stipulated by constitution, external resource providers or through enabling legislation, e.g. HURF funds.

The Committed Fund Balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority, e.g. future capital purchases. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The City Council is the City's highest level of decision-making authority and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment through a resolution approved by the Council at the City's Council meeting. The resolution must either be approved or rescinded, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period.

The Assigned Fund Balance classification is intended to be used by the government for specific purposes, but does not meet the criteria to be classified as Restricted or Committed, e.g. individual department operating line items.

And finally, the Unassigned Fund Balance is the residual classification for the government's general fund and includes all spendable amounts not contained in the other three classifications, e.g. contingency funds.

2.03 It is the intent of the City to limit use of Unassigned General Fund balances to address unanticipated, non-recurring needs or known and planned future obligations. Fund balances shall not normally be applied to recurring annual operating expenditures. Unassigned balances may, however, be used to allow time for the City to restructure its operations in a deliberate manner, but such use will only take place in the context of long-term financial planning.

2.04 The City Council has authorized the City's Finance Director as the official authorized to classify available fund balance for specific purposes in accordance with Governmental Accounting Standards Board Statement #54 (GASB 54). It is the policy of the City that expenditures for which more than one category of fund balance could be used, that the order of use is: Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance, and Unassigned Fund Balance.

Policy 3 - Expenditure Control

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

3.01 Expenditures will be controlled by an annual budget at the department/fund level. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process. Written procedures will be maintained for administrative approval and processing of certain budget transfers within funds, e.g. only Council may transfer money between funds.

3.02 Department heads are responsible for monitoring expenditures to prevent exceeding their total departmental appropriation budget. It is the responsibility of these department heads to immediately notify the City's Manager & Finance Department of any circumstances that could result in a departmental appropriation being exceeded.

3.03 The City will maintain a purchasing system that provides needed commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases shall be made in accordance with the City's purchasing policy, guidelines and procedures and applicable state and federal laws. The City will endeavor to obtain supplies, equipment and services that provide the best value.

3.04 A system of appropriate internal controls and procedures using best practices shall be maintained for the procurement and payment processes.

3.05 The City will endeavor to make all payments within the established terms. The City shall pay applicable contractor invoices in accordance with the requirements of Arizona Revised Statutes Annotated.

3.06 The State of Arizona sets a limit on the expenditures of local jurisdictions. The City will comply with these expenditure limitations and will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System, Arizona Revised Statutes Annotated, along with audited financial statements to the State Auditor General within the prescribed timelines.

3.07 The City Council will pursue local override of the State expenditure limitation as provided by the State Constitution if the projected expenditures within two years are anticipated to exceed the expenditure limitation. This override will use one of the alternative expenditure options as defined by Arizona Revised Statutes Annotated and the Arizona Constitution.

Policy 4 - Revenues and Collections

In order to provide funding for service delivery, the City must have reliable revenue sources. These revenues must be assessed and collected equitably, timely, and efficiently.

4.01 The City's goal is a diversified General Fund revenue base which includes sales taxes, state shared revenues, and other revenue sources.

4.02 The City will strive to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations by doing the following:

a. Periodically conducting a cost of service study to determine if all allowable fees are being properly calculated and set at an appropriate level.
b. Establishing new charges and fees as appropriate and as permitted by law.
c. Pursuing legislative change, when necessary, to permit changes or establishment of user charges and fees, tax assessments, increase shared revenue, and additional grant revenue.
d. Aggressively collecting all revenues, late penalties and related interest as authorized by the Arizona Revised Statues Annotated.
e. Investigate the viability of municipal property tax.

Policy 5 - Grants

Many grants require Council's approval of funds, either for the original grant or to continue programs after the grant funding has expired. Council should review these grant opportunities prior to determining whether application should be made for these grant funds.

5.01 The City shall apply for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

5.02 The City shall attempt to recover all allowable costs - both direct and indirect - associated with the administration and implementation of programs funded through grants. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

5.03 All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. When the potential for expenditures is $100,000 or more, departments should seek Council approval prior to submission of the grant application. Should time constraints under the grant make this impossible, the department shall obtain written approval to submit the grant application from the City Manager and then, at the earliest feasible time, seek formal Council approval. Council will be informed of any financial obligations that will be incurred by the City. If there is a cash match requirement, the source of funding shall be identified prior to application.

5.04 The City shall terminate grant-funded programs and associated positions when the grant has expired and funds are no longer available unless alternate funding is identified.

Policy 6 - Cost of Service and User Fees

User fees and charges are payments for voluntarily purchased, publicly provided services that benefit specific individuals. The City relies on user fees and charges to supplement other revenue sources in order to provide public services.

Indirect cost charges will be assessed to reflect the full cost of identified services.

6.01 The City may establish user fees and charges for certain services provided to users receiving a specific benefit.

6.02 On a regular basis, the City will conduct a cost of service study to identify the full cost of providing a service for which fees are charged. The calculation of full cost will include all reasonable and justifiable direct and indirect cost components.

6.03 User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary. Competing policy objectives may result in reduced user fees and charges that recover only a portion of service costs.

6.04 The City shall establish cost allocation models to determine the administrative service charges due to the appropriate operating fund for overhead and staff support provided to another fund.

Policy 7 - Capital Asset Accounting and Replacement

An effective asset accounting system is an important tool in managing the City's capital investments. The purpose of using this system allows us to identify, plan, schedule, finance, track and monitor capital assets to ensure proper replacement of depreciated assets.

The performance and continued use of capital infrastructure is essential to delivering public services. Deferring essential maintenance and/or asset replacement can negatively impact service delivery and increase long-term costs.

7.01 The City will maintain a schedule of individual capital assets with values in excess of $5,000 and an estimated useful life in excess of one year. All items with an original value of less than $5,000, or with an estimated useful life of one year or less, will be recorded as operating expenditures.

7.02 The City will provide replacement funding for fleet vehicles and certain computer equipment. The replacement schedule will be updated as part of the annual budget process.

7.03 The City shall maintain a listing, outside of the capital asset system, of all computers and shall conduct a periodic physical inventory of those computers.

7.04 The City shall maintain a Fleet Master Listing of all vehicles and other large, motorized equipment (road graders, backhoes, etc.). The capital asset listing for vehicles shall be reconciled to the Fleet Master Listing at least annually. Inventory control of the City's vehicles shall be maintained through the fleet maintenance program.

7.05 The City will periodically assess the condition of assets and infrastructure and appropriately plan for required major maintenance and replacement needs. Efforts will be made to allocate sufficient funds in the operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets.

7.06 When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance. Using cash for projects with shorter lives and bonds/leases for projects with longer lives facilitates "intergenerational equity", wherein projects with long useful lives are paid over several generations using the project through debt service payments.

Policy 8 - Cash Management and Investment

Cash management includes the activities undertaken to ensure maximum cash availability and reasonable investment yield on a government's idle cash, and the cash collection function.

8.01 The City shall maintain and comply with a written Investment Policy that has been approved by the City Council. The City's Finance Director, as Chief Investment Officer, or designee, shall invest all funds of the City according to the approved Investment Policy.

8.02 The City will collect, deposit and disburse all funds on a schedule that ensures optimum cash availability for investment per the Investment Policy.

8.03 In order to obtain higher yields from its overall portfolio, the City will consolidate cash balances from various funds for investment purposes and will allocate investment earnings to each participating fund.

8.04 Bond funds will be segregated from all other funds for arbitrage and accounting purposes.

8.05 The City will project the cash needs of the City to optimize the efficiency of the City's investment and cash management program.

8.06 The City will conduct its treasury activities with financial institution(s) based upon written contracts.

8.07 Ownership of the City's investment securities will be protected through third party custodial safekeeping, e.g. LGIP.

8.08 All City bank accounts shall be reconciled and reviewed on a monthly basis.

8.09 Investment performance will be measured using standard indices specified in the City's written Investment Policy.

8.10 The City's cash management and investment processes will be in accordance with written internal controls and procedures per the Investment Policy.

8.11 The City will provide a cash collection, handling, training and procedures program.

Policy 9 - Debt Management

The City has utilized long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity", as the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The purpose of this debt management policy is to provide for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters and rating agencies. These policy guidelines will also be used when evaluating the purpose, necessity and condition under which debt will be issued. These policies are meant to

supplement the legal framework of public debt laws provided by the Arizona Constitution, State Statutes, City Code, federal tax laws and the City's current bond resolutions and covenants.

9.01 All projects funded with City general obligation bonds or revenue bonds will only be undertaken with voter approval as required through a City bond election.

9.02 The overall debt management policy of the City will ensure that financial resources of the City are adequate in any general economic situation to not preclude the City's ability to pay its debt when due.

9.03 The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds where applicable.

9.04 The issuance of variable rate debt by the City will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.

9.05 The City shall attempt to combine debt issuances in order to minimize issuance costs.

9.06 Revenue bonds are defined as a bond on which the debt service is payable from the revenue generated from the operation of the project being financed or a category of facilities, from other non-tax sources of the City, or from other designated taxes such as highway user's revenues, excise tax, or special fees or taxes. For any bonds or lease-purchase obligations in which the debt service is paid from revenue generated by the project and/or partially paid from non-property tax sources, that debt service is deemed to be revenue bonds and are excluded from the calculation of the annual debt service limitation.

9.07 The investment of bond proceeds shall at all times be in compliance with the City's Investment Policy and meet all requirements of bond covenants.

9.08 The City shall comply with all U.S. Internal Revenue Service arbitrage rebate requirements for bonded indebtedness.

9.09 The City shall comply with Arizona Revised Statutes and all other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.

9.10 The City's Finance Department shall maintain a debt profile for all bonds issued and update the profile on an annual basis. The debt profile shall include specific information regarding the size and type of debt issued, projects financed by the bonds, debt service schedules and other pertinent information related to each specific bond issue.

9.11 When practical and available within the budget process, the City Council may direct staff to relieve the City of Page of its existing long term debt by paying down funds toward the outstanding debt using excess revenues that have been received.

Policy 10 - Utility Enterprise Funds

Government utility enterprises generate revenue to recover the cost of providing and maintaining electric, water, wastewater, and refuse services. User charges are established to recover the cost of providing these services. See, Page City Code, Article 2-8.

10.01 Separate funds will be established and maintained to properly account for each utility operation. Utility funds will not be used to subsidize the operations of other non-utility funds per Page City Code,

Article 2-8.

10.02 The City will establish rates and fees at levels that recover the total direct and indirect costs, including operations, capital outlay, unrestricted cash reserve requirements, debt service and debt coverage requirements for electric, water, wastewater, and refuse services. Rates will be reviewed annually per Page City Code, Article 2-8.

10.03 All existing electric, water, sewer and refuse rates and charges will be reviewed periodically to recommend necessary rate adjustments. Bond Covenants exist that require maintaining a minimum debt service coverage ratio of at least 2.00 times. If any year, the debt service coverage ratio is not equal to at least 1.25 times, the City will be required, to the extent permitted by applicable law, to raise excise tax revenues which are pledged to the bonds repayment to meet the 2.00 times debt service coverage ratio.

10.04 The City's utility enterprises have working capital that will be maintained to provide the City with a comfortable margin of safety to address emergencies, unexpected declines in revenue without borrowing, and to maintain ongoing infrastructure replacement schedules. See, Page City Code, Article 2-8.

10.05 Refuse rates and charges will be established and reviewed annually as per the current contract that is in place. This will ensure costs are allocated appropriately between residential and commercial refuse services. Both the residential and commercial programs will independently support themselves, creating sufficient revenues to recover expenditures and maintain specified cash balances (working capital). The Council will review and approve any new contract for solid waste management.

Policy 11 - Risk Management

Risk management has become increasingly important in guarding against economic loss and in ensuring public safety in a time of increasing public liability and litigation. Risk management *is* involved in the identification, evaluation, and treatment of the City’s risk.

11.01 The City shall make diligent efforts to prevent or mitigate the loss of City assets and to reduce the City’s exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.

11.02 When cost effective, the City shall manage its exposure to risk through self-insurance or through the purchase of traditional third-party insurance in the following areas: general liability, employment practices, automobile liability, public officials' errors and omissions, and property loss.

11.03 When cost effective, the City will further control its exposure to risk through the use of “defend” and "hold harmless" agreements in City contracts and by requiring contractors to carry liability insurance, including errors and omissions coverage for architectural, engineering, and other applicable professional firms.

11.04 To the extent that the City elects to self-insure, the Council shall on an annual basis approve self insurance and set appropriate reserves.

11.05 The City will identify and disclose material contingent liabilities in the City’s Annual Comprehensive Financial Report (ACFR).

Policy 12 - Accounting, Auditing and Financial Reporting

Accounting, auditing and financial reporting form the informational infrastructure for public finance. Internal and external financial reports provide important information to the City's legislative body, management, citizens, investors and creditors.

12.01 The City will comply with accounting principles generally accepted in the United States (GAAP), as well as Generally Accepted Auditing Standards (GAAS) and Generally Accepted Governmental Auditing Standards (GAGAS) in its accounting and financial reporting, as contained in the following publications:

a. Codification of Governmental Accounting and Financial Reporting Standards. issued by the Governmental Accounting Standard Board (GASB) as well as earlier standard setting boards.
b. Pronouncements of the Financial Accounting Standards Board. (FASB) issued prior to December 1,1989.
c. Governmental Accounting. Auditing, and Financial Reporting (GAAFR). issued by the Government Finance Officers Association (GFOA) of the United States and Canada.
d. Municipal Budget and Finance Manual, prepared by the League of Arizona Cities and Towns.
e. Audits of State and Local Governmental Units, an industry audit guide published by the American Institute of Certified Public Accounts (AICPA) and any applicable Statements of Position (SOPs) and Statements of Auditing Standards (SASs) issued by the AICPA.
f. Government Auditing Standards (also known as the Yellow Book), issued by the Controller General of the United States.
g. Circular A-l 33. issued by the U.S. Office of Management and Budget (OMB).

12.02 Monthly financial reports will be made available to all departments summarizing financial activity and comparing actual revenues and expenditures with budgeted amounts.

12.03 A system of internal accounting controls and procedures will be maintained to provide reasonable assurance of the safeguarding of assets, the proper recording of financial transactions of the City, and compliance with applicable laws and regulations.

12.04 In accordance with State law requirements, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.

12.05 The City will prepare an Annual Comprehensive Financial Report (ACFR) in accordance with the principles and guidelines established by the Government Finance Officers Association "Certificate of Achievement for Excellence in Financial Reporting" program. Staff will endeavor to provide the ACFR, the Single Audit, and the Management Letter to the City Council each year for the preceding fiscal year or as required by the Arizona Revised Statues. Staff will endeavor to provide the ACFR to the Government Finance Officers Association by December 31 of each year for review in the Certificate program.

12.06 All departments will provide notice of all significant events and financial and related matters to the Chief Financial Officer for the City's annual disclosures, as required by the SEC Rule 15c2-12, for the municipal markets, financial statements and bond representations. A listing of significant events is

included in Appendix A to this document. The Chief Financial Officer will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.

12.07 The City's Annual Comprehensive Financial Report (ACFR) will include the bond related on-going disclosure requirements and will fully disclose all significant events and financial and related issues. The City will provide the ACFR to the bond rating agencies, municipal bond insurers, national bond disclosure repositories and other interested parties.

Policy 13 - Policy Review

By their nature, policies must change and evolve over time. As with any other policies, these financial policies should be subject to periodic review and revision.

13.01 The City Council will periodically review and affirm the financial policies contained in this document.

Budget Cycle



Assessment Phase

The budget process begins with the City Manager and Finance staff meeting in January to discuss the upcoming fiscal year budget and set deadlines.

Development Phase

Finance compiles budget information from prior years and creates user friendly templates to be completed by department managers and staff to begin gathering preliminary data for the upcoming fiscal year. Finance works closely with departments in completing templates by set deadline.

Review Phase

The City Council holds a series of public work sessions between March and June to hear input from City departments regarding objectives, accomplishments, and significant budget changes while providing an opportunity for the public to share their input. A tentative budget is adopted in accordance with Arizona Revised Statues (ARS) 42-17101.

Adoption/Implementation Phase

In accordance with Arizona Revised Statues (ARS) 42-17103, following the approval of the tentative budget, the City will publish a public notice to allow for public inspection of the City's budget summaries for two consecutive weeks. The final Budget is then adopted. Management control of the budget is maintained by conducting monthly budget performance reviews throughout the fiscal year to examine expenditure patterns and recommending corrective action to be taken during the year. Budget transfers may be requested if a shortfall is anticipated.

Budget Timeline

The City of Page budget process relies upon the combined effort and involvement of our citizens; City Council; City Manager; Department Leaders; staff; partner agencies; and other local government entities. All play a vital role in assisting the City to ensure the best use of the City's financial resources to keep our community beautiful and thriving.

FY 2026-2027 TENTATIVE BUDGET PROCESS AND TIMELINE

ACTION	RESPONSIBLE PARTY	DATE
General meeting with Senior Staff to discuss FY 2027 process	City Manager	January 12, 2026
Compile pertinent budget information for distribution to the Departments.	Finance Department	February 2, 2026
Presentation Meeting with City Council in the Council Chambers. Departments will present to the Council the Department Highlights and Future Budget Ideas	Individual Departments	February 5, 2026
Complete compilation of the forthcoming fiscal year's revenue estimates including debt service requirements, etc.	Departments/Finance	February 26, 2026
Submit department budget estimates to Finance.	All Dept. Senior Staff	March 5, 2026
City Manager/Finance Director review of departmental budgets and review estimates.	City Manager/ Finance	March 9, 2026 – March 12, 2026
Individual Department Head meeting to review submitted budget.	City Manager/ Finance/ Dept Heads	March 30, 2026 – April 9, 2026
Make approved changes and prepare summary of Tentative Budget.	City Manager/Finance	April 9,2026 – April 23, 2026
Final Review of Changes and Notes Prior to Sending to City Council for review.	Departments/Finance	April 23, 2026 – April 30, 2026
Complete preparation of proposed budget and send to City Council for review.	City Manager/Finance	April 30, 2026 – May 7, 2026
City Council Budget Work Sessions Presentation scheduled.	City Manager/Finance	May 14, 2026
Adopt Tentative Budget.	City Council	May 27, 2026
Final Budget Adoption	City Council	June 24, 2026

Budget Overview

Executive Overview

The overall budget includes $112.6 million in revenue, increased by 6.22% over prior year's budget, and $142.8 million in expenditures, an increase of 10.44% over prior year's budget. These revenue and expense budget amounts include $24 million in inter-fund transfers. Fund balances may be utilized to balance with expenses being higher than revenues for FY2027 the City of Page plans to use the surplus in Fund Balances that has been intentionally saved in prior years, but the city will also seek to balance the allocation of resources between competing operating requirements, capital needs, debt burden, and the maintenance of strong reserves for long-term financial stability.

There are several factors contributing to the large increase in the budget compared to prior years.

Revenue — Increased $6.9 million

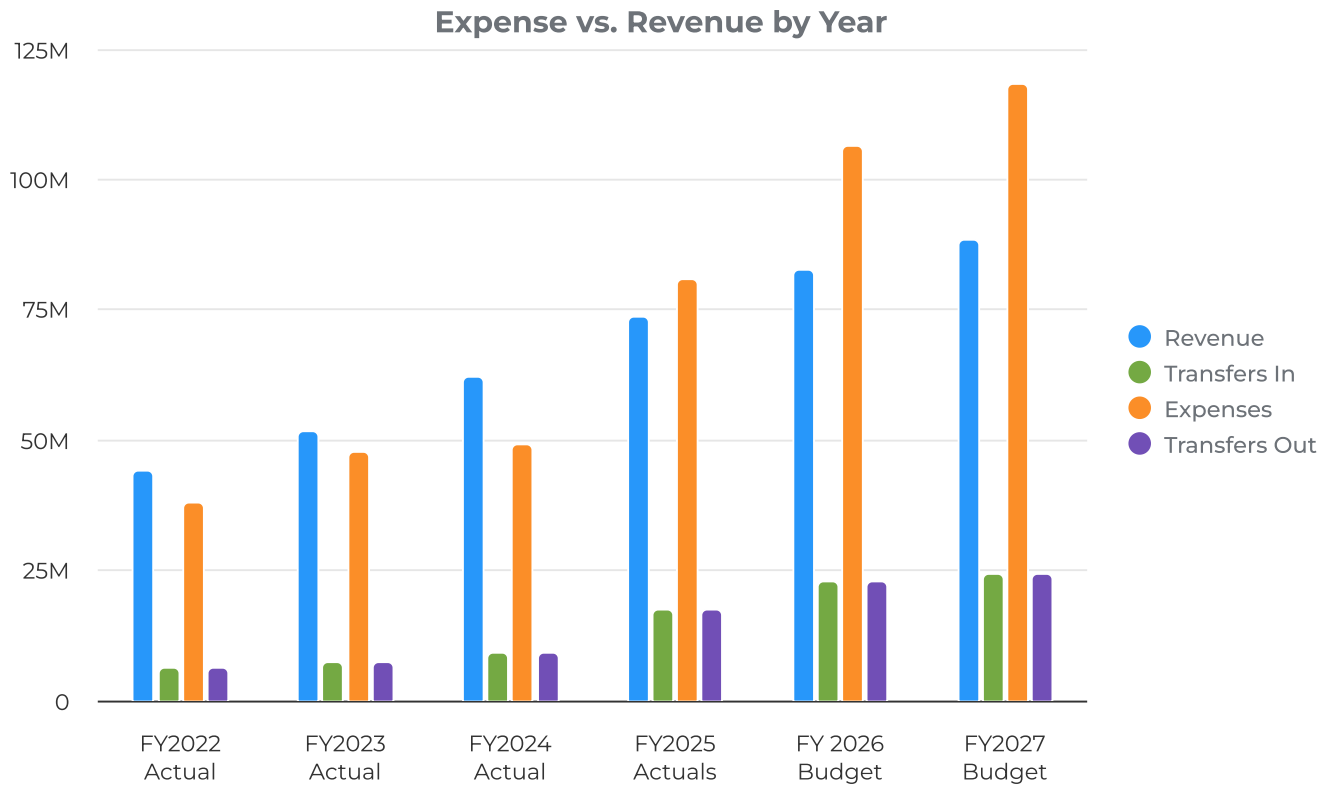
1. Increase in Miscellaneous Grant Revenue
    - Increase $1 M for Alt Essential Air Service
2. Increase in Enterprise Fund Revenue.
    - Increase $803 K in Golf Course to take care of shortages
3. Increase in Capital Fund Transfers
    - Increase $743 K from the Airport to cover Capital Fund
    - Increase $3.5 M from Land sales to Capital Fund
    - Increase $932 K from Horseshoe Bend Fund to Capital Fund

Expenditures — Increased $17.3 million

1. Increase in personnel costs by 9% for wage increases and four new full-time positions
    - Wages and Salaries - $1.4 M
    - Benefits - $357,102 K
2. Efforts to attract tourism and the local economy
    - Increase in General Services for the new PERA building and Splash Pad - $114 K
3. Improving infrastructure
    - General Government to start City Hall improvements - $1.2 M
    - Parks & Trails for BMX Track, restoring Vermillion Playground - $645 K
    - Horseshoe Bend for planning and design phase III - $1.13 M
    - Adding a new department, Real Time Crime Center -$19 K
    - Airport- Terminal Building Remodel $3.2 M + Taxiway A -$6.8 M

The City has worked hard to reach our current financial position and maintain stability. Having reached the goal of building an Emergency Reserve Fund, the City is currently in a financial position of stability. The FY2027 budget focuses on maintaining financial stability and working on the City's bigger capital projects.

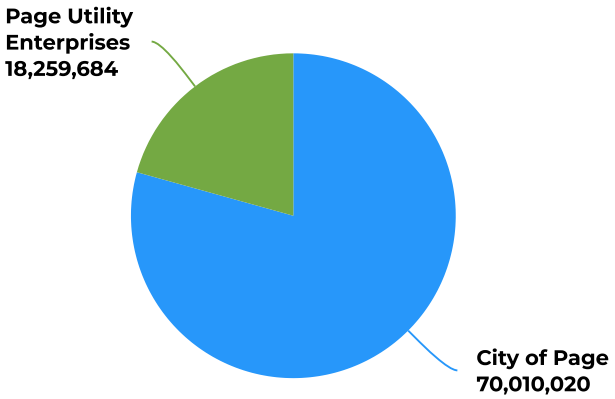
Expense vs. Revenue by Year



Type by Entity

The budget for the City of Page includes $70 million in revenue and $87 million in expenditures (excluding transfers), decreasing the total fund balance by $17 million. The budget for Page Utility Enterprises includes $18.3 million in revenue and $31.1 million in expenditures, decreasing the total fund balance by $13.1 million. Utilizing increases in fund balances in prior years to complete big capital projects in FY2027.

Revenues by Entity (Excludes Transfers)

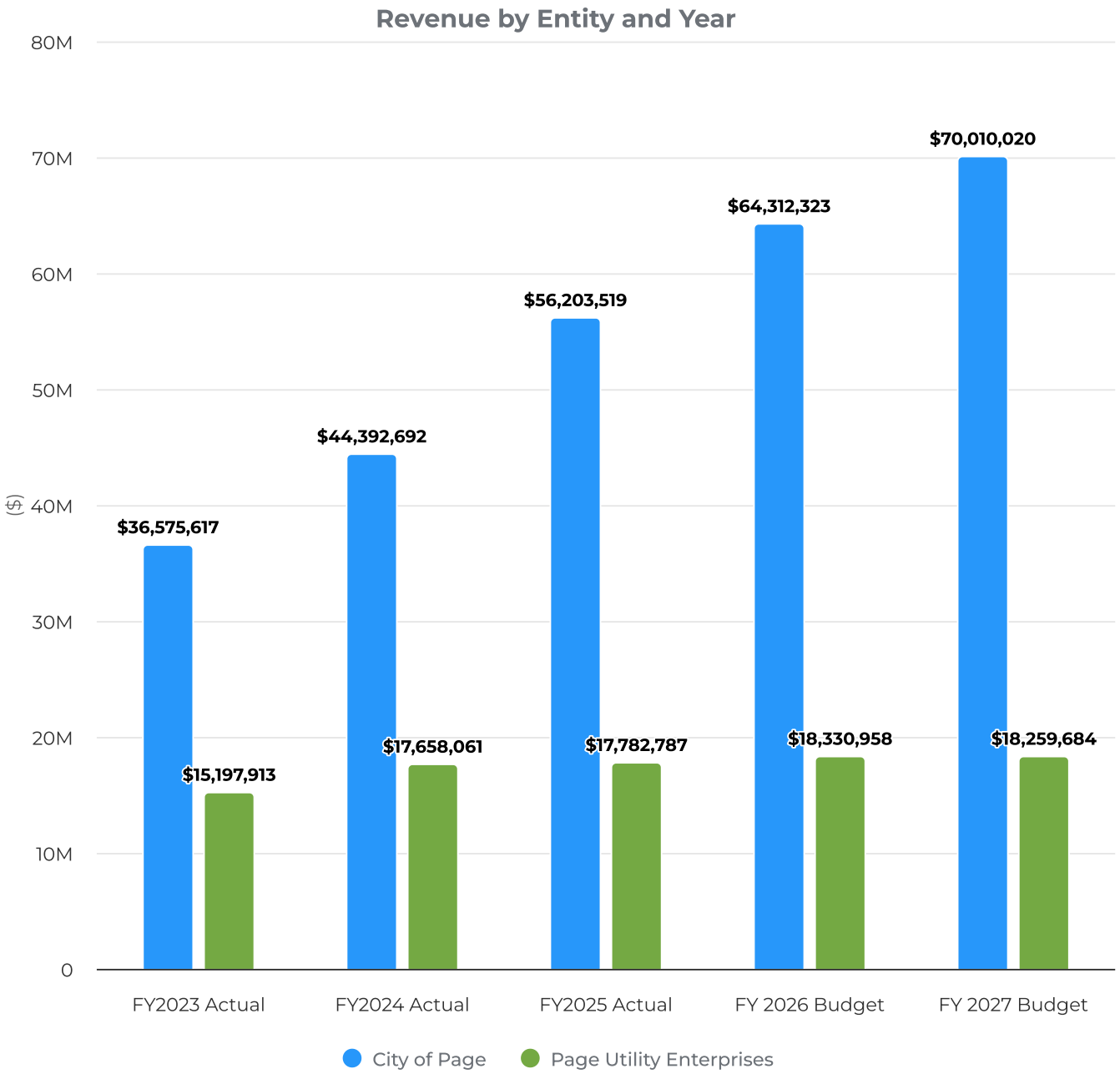


Expenses by Entity (Excludes Transfers)



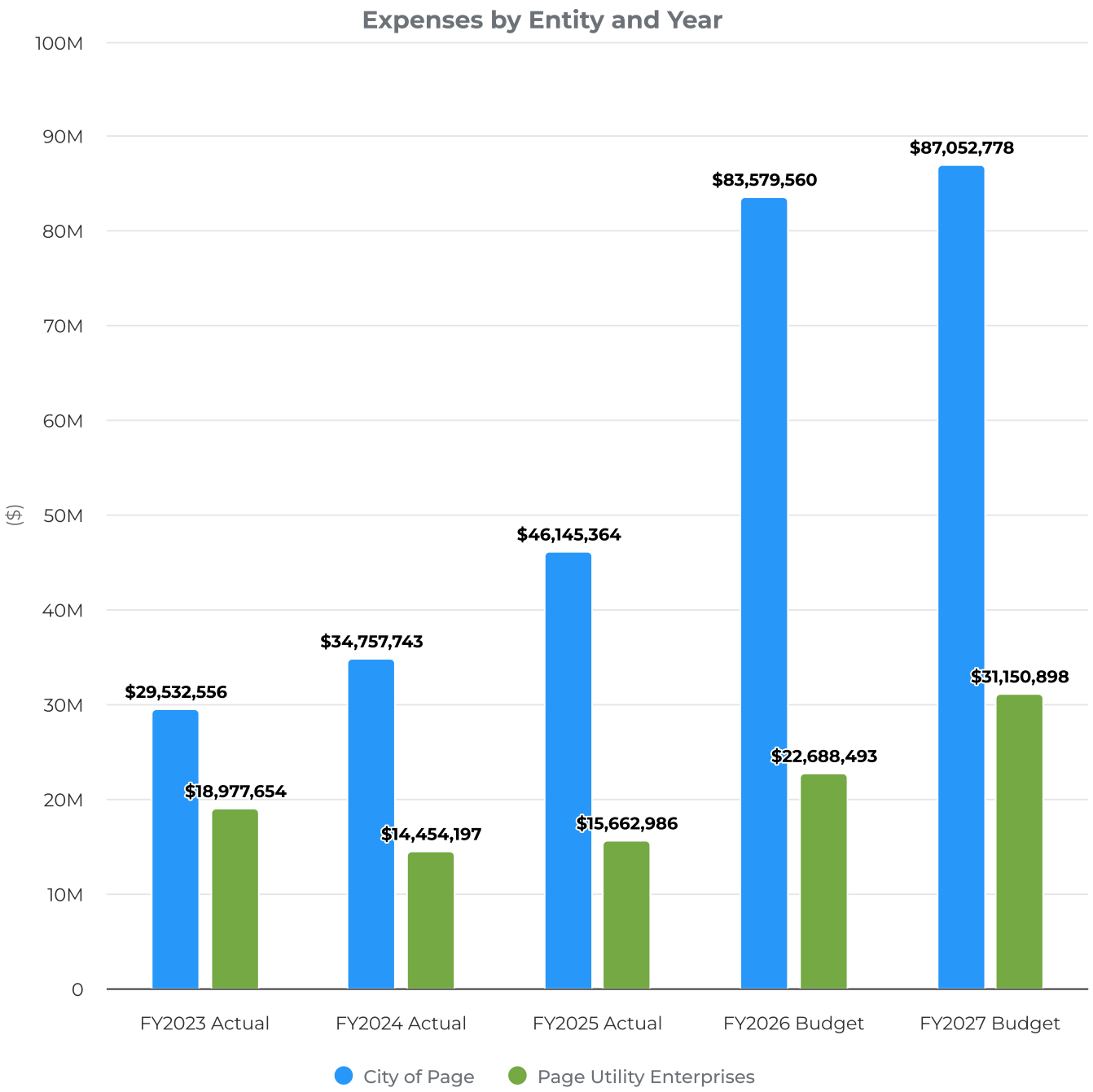
Revenue Five-Year Comparison

The City of Page revenue budget of $70 million is a 8.84% increase from last year's budget. Page Utility Enterprises revenue budget of $18.2 million is a 0.44% decrease from last year's budget. Excludes transfers.



Expense Five-Year Comparison

The City of Page expense budget of $87 million is an increase of 4.2% over the prior year and Page Utility Enterprises expenses budget of $31.1 million is an increase of 37.6%. Excludes transfers.



Priorities & Issues

Priorities

These goals and objectives identify the priority focus of the City of Page's staff and resources.

- Design strategic goals to be achieved without the need to find additional revenue through bonding or increasing fees.
- Implement economic development processes that assist in the development of a strong local economy.
- Protect neighborhoods from blighting and deteriorating conditions that have a negative impact on area property values.
- Encourage residents and business owner's efforts to maintain the physical environment through standards set in local ordinances.
- Operate in a fiscally prudent manner, assuring the most efficient expenditure of public funds.
- To create an environment that:
    - Supports transparency and communication.
    - Enables the City to recruit, retain and compete for talent.
    - Ensures retention of institutional knowledge.
- Maintain and improve critical City infrastructure, including streets, sidewalks, parks, trails, and facilities to support economic growth and improve the quality of life in Page.
- Maximize resources that enhance the quality of life for our residents and visitors.

Issues

These issues are continuous from the prior budget year and have guided the development of the City's priorities.

- Retention and hiring of qualified staff.
- Reasonable and affordable housing costs continue to be a concern.

Signs of improvement

Although these problems will take several years to overcome, there are signs of an improving economy, such as:

- Page’s tourist numbers have begun to increase, especially on the weekends.
- Many community groups are working to improve the economic situation in the City.
- A noticeable increase of interest in corporate leaders in the City of Page.
- An uptick of developers expressing wants to begin new planned communities.

City of Page Strategic Plan-Established FY2025

The City Council held planning workshops to discuss City priorities, define goals and set objectives. These goals and objectives publicly identify the priority focus of the City of Page's staff and resources, and enable the public to measure the City's success in accomplishing its major policy goals set in FY2027.

Vision

The City of Page shines as an eco-tourism destination and gateway to the world-renowned Grand Circle of National Parks. Page is a welcoming and family-friendly community that prioritizes education, respects cultural diversity, and preserves the scenic environment. This vibrant and active city is fiscally responsible and provides a diverse economy that offers housing, healthcare, and employment opportunities, as well as entertainment, dining, and recreational choices for residents and visitors of any age.

Values

Teamwork and Collaboration.

Accountability, Transparency, and Proactive Communication.

Fiscal Responsibility.

Integrity.

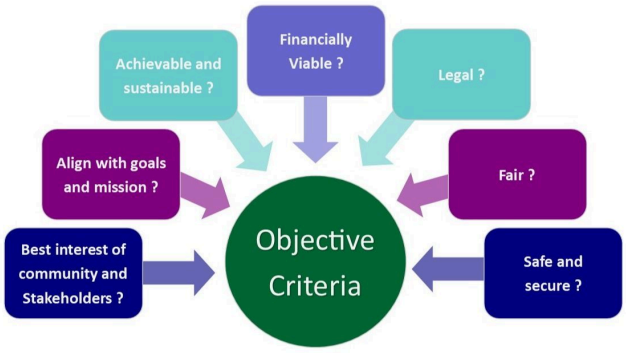
Customer Service.

Continued Strategic Planning.

Objective Criteria

Objective Criteria for Decision-Making

- Is it in the best interest of the community and stakeholders?
- Does it align with our goals and mission?
- Is it achievable and sustainable?
- Is it financially viable?
- Is it legal?
- Is it fair?
- Is it safe and secure?



Housing

Goal: Promote the development of affordable housing by ensuring adequate infrastructure support, conducting a thorough assessment, and engaging with developers to address gaps in accessible, moderately priced housing options.



Objectives:

1. Identify organizations who specialize in rural housing needs and select one to complete a comprehensive assessment.
2. Provide appropriate infrastructure support to encourage moderately priced/attainable long-term housing.
3. Actively pursue outreach opportunities to bring in housing developers.

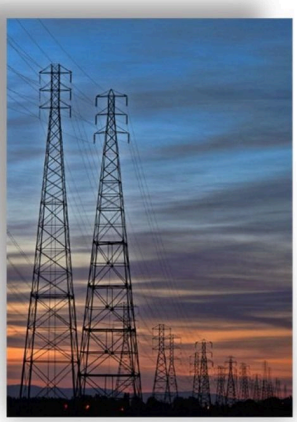
Infrastructure

Goal: Allocate resources to infrastructure that fosters economic growth, promotes environmental sustainability, and enhances the community's quality of life.

Objectives:

1. Obtain funding for a backup water supply to guarantee long-term water security. Develop and secure an alternative plan for water retention efforts.
2. Expand, enhance, and maintain walkable and bikable paths and trails to improve accessibility for non-motorized commuting within the City.
3. Plan, secure funding, and construct a new fire station to enhance emergency response times and ensure comprehensive coverage across the City.







Safety & Security

Goal: Develop and implement comprehensive safety and security protocols to ensure the protection of residents and property in the community, addressing both immediate and long-term needs.

Objectives:

1. Enhance the City's safety by addressing key safety concerns (e.g. barricades, patrols, public awareness, Emergency Notification System, etc.) for special events, parks and recreation, and emergency situations.
2. Increase attraction and retention of Police, EMS, and Fire staff through competitive wages.
3. Implement measures to improve Police, EMS, and Fire response times across the community.







Communication

Goal: Enhance communication and transparency by establishing clear, accessible communication systems and shared resources that promote engagement, trust, and informed decision-making.



Objectives:

1. Enhance two-way communication with the community and encourage civic engagement and public participation in local governance.
2. Improve transparency and accountability in local government by continuing to refine City plans and codes with public input.
3. Enhance internal communication for greater collaboration, efficiency, and employee career satisfaction.

Quality of Life

Goal: Foster a vibrant and connected community by enhancing and maintaining parks, paths, and trails; promoting the beautification of the City through building and streetscape improvements; and investing in recreation, arts, and cultural programs to enrich the quality of life for all residents.

Objectives:

1. Explore legal and appropriate options for holistic care for children of all ages.
2. Develop aquatic and recreation facilities to meet the recreational and health needs of all ages.
3. Implement a comprehensive plan to enhance and maintain City parks and trails, ensuring they are accessible, well-equipped, and sustainably managed for the enjoyment and wellbeing of the community.



Economic Development

Goal: Create a thriving, inclusive, and aesthetically appealing community that fosters pride, attracts eco-tourism, and supports long term economic and social wellbeing.

Objectives:

1. Foster economic development diversification by attracting new industries and expanding tourism opportunities, with a focus on creating sustainable jobs, promoting local businesses, and enhancing the City's appeal as a destination for visitors.
2. Revitalize and beautify the downtown area through targeted improvements including streetscape enhancements, public art installations, and green spaces, to create an inviting and vibrant environment for residents and visitors alike.
3. Pursue legal and appropriate options to support a comprehensive transportation plan that improves accessibility, efficiency, and connectivity, offering reliable options for travel throughout the City and surrounding areas.

Short-term Factors

Short-term factors impacting budget decision-making for FY2027 are as follows:

Grants - $15.7 Million

The FY2027 budget includes grants that are tracked in three different funds (General and Capital Fund):

- $5.5 million budgeted for Alternate Essential Air Service next year.
- $4.9 million for the Downtown Revitalization Plan is expected to be used by FY2028.
- $1.4 million for Library, Community Center, Police Department and Parks & Trails grants to benefit the local community.
- $450 thousand budget for RAISE grant for Haul Road and Coppermine Roundabout design.
- Airport grants are discussed in the Capital section.
- An additional $3.2 million was budgeted in Miscellaneous Grants. These amounts were budgeted in the event the grants were awarded and work could get started immediately.

Enterprises — $6.2. Million
A Second Source of Water for the Citizens and businesses in Page

- Electric Fund-Commissioning of the new Transformer Bay at Powell Sub-Station at a cost of $600,000.
- Water Fund- Design and capacity upgrade at the Water Treatment Plant at an estimated cost of $400,000.
- Sewer Fund- Upgrading the filters at the Wastewater Treatment Plant at a cost of $800,000

Land Sales - $7.5 Million
The FY2027 Budget includes possible land sales that could possibly close within the fiscal year. These lands include sites for the following:

- Ranchette Housing Development
- Various Housing Developments
- Hotel / Resort South of HWY 98

Capital Equipment $2.5
Capital equipment is usually one-time large ticket purchases that can have a large impact on the budget.

Large One-Time Purchases FY2027

- Vehicles $1.09M - Purchase of Transport Ambulance, Patrol Vehicles, Street Sweeper, and FD ARFF Vehicle Turrets Conversion
- $714,400 in Police Department Upgrades-Axon Software, New Scanner, Radio Upgrades, and Real Time Crime Center
- $215,000 in Public Works for Barricades and a Diagnostic Scanner

Capital Projects $33.1 Million
Several large capital projects have been approved for FY2027.

- Airport $13 million - The airport has capital projects alone to be completed through grants from the Federal Aviation Administration and the Arizona Department of
- Transportation. $1.1M is budgeted to be transferred from the Airport Fund to the Capital for Airport expenses not eligible for grant reimbursement.
- Streets $3.6M - Public Works has $800 thousand budgeted for street projects this fiscal year and $2 million has been budgeted for street improvements to N. Navajo/Vista. Expecting to receive a $5 million grant for the Downtown Revitalization Project that includes street improvements.
- City Administration $11.1M - Funding for matching portion of grants for City Hall Improvements and Downtown Revitalization project. Also, plans for the swimming pool construction and Council Directed Infrastructure Projects. The PERA master plan, swimming pool design, and City Hall remodel can occur simultaneously after the completion of the Middle School Feasibility Study while also considering utility project needs.
- Public Safety $50 thousand – Electrical for the Fire Department training grounds and Animal Shelter Upgrades.
- Parks and Trails $1M - BMX/Pump Track with walking trail, Resurfacing of the Basketball, Pickleball and Tennis Courts, Vermillion Park Playground, Frost Botanical Park, and PERA/Amphitheatre Master Plan

- Horseshoe Bend $2.4M – Phase III-Engineering, water, sewer, fiber optics, and road extension to Horseshoe Bend and resurfacing parking lot.
- Public Works $500 thousand – Cemetery Expansion, Police Dept Building Upgrades, Library Electrical Upgrade and Community Center-Kitchen Flooring.

Long-Term Financial Planning

Efforts to create and implement a vision of long-term fiscal stability for the City incorporate into the City's core procedures and decision-making as a vital part of the City's Strategic Plan. The goals established aim to achieve this through the growth of ongoing revenues, adhering to sound financial policies and principles that are routinely reviewed for effectiveness, and exercising fiscal discipline. Successful implementation advances stability by promoting a strong economy and equitable well-being for residents. Initiatives in place are:

- Paying off long-term debt Achieved
    - In FY2021, the City paid the Public Safety Personnel Retirement System unfunded liability balance.
    - In FY2022, the City paid off the remaining $5.1 million bond debt.
    - In FY2023, the City paid off the two leases for Police Vehicles.
    - In FY2025, the City paid off all remaining copier leases.
    - In FY2026, Golf Cart leases ended and new carts purchased outright.

In Progress
- Not building any unfunded liabilities in retirement funds
- Plan to bond $10-$15M in FY 2026 for the construction of the City Swimming Pool and potentially for the ARFF/North Fire Station. Plan to Bond $15 M to $50 M for Swimming Pool and or Middle School acquisition (dependant on Direction from Council)
- Building the Emergency Reserve Fund

Achieved
- Balance as of June 30, 2026 - over $12 million bank balance.
- Create Capital Improvement Plan (CIP) Fund

- Achieved
    - Started Capital Improvement Plan in FY2023 to build funds in the Capital Fund for known large expenses.

Project	FY2027	Balance of CIP
Platform Fire Truck	400,000	1,600,000
Patrol Vehicle Replacement	300,000	523,348
Streets	1,500,000	6,500,000
Golf Cart Equipment Replacement	100,000	100,000
HSB Road Extension - Sidewalk & Street		2,000,000
HSB Road Extension - Engineering, Water, Sewer		1,000,000
North Fire Station		500,000
Downtown Revitalization Plan		4,750,000
Swimming Pool		500,000
Vehicles/Equipment		250,000
Total	**4,260,000**	**17,723,340**

- Build up Capital Fund for large upcoming projects
  Achieved
    - Balance as of June 30, 2026 - $13.3 million fund balance.

- In Progress
    - Dedicate 100% of the 1% sales tax increase to the Capital Fund (now that the Emergency Reserve balance is met). If debt is taken on by the City then the amount will change from 100% to 70% of the 1% sales tax increase going to the Capital Fund.
- Monitor and research the impacts of Lake Powell water levels.
    - A Second Source of Water for the Citizens and businesses in Page

- The need for a second source of water was identified in FY2021 as the only source was a fifty-year-old pipeline from Glen Canyon dam. The cost is estimated to be in the region of $46 million. Some financing in the form of grants and loans has already been secured. Environmental impact work is currently being carried out, and other sources of finance are being pursued. The project is not estimated to be completed until FY 2031.

Achieved

- In Progress
Continue with research and assessments to monitor the impact on the city.

Forecasting

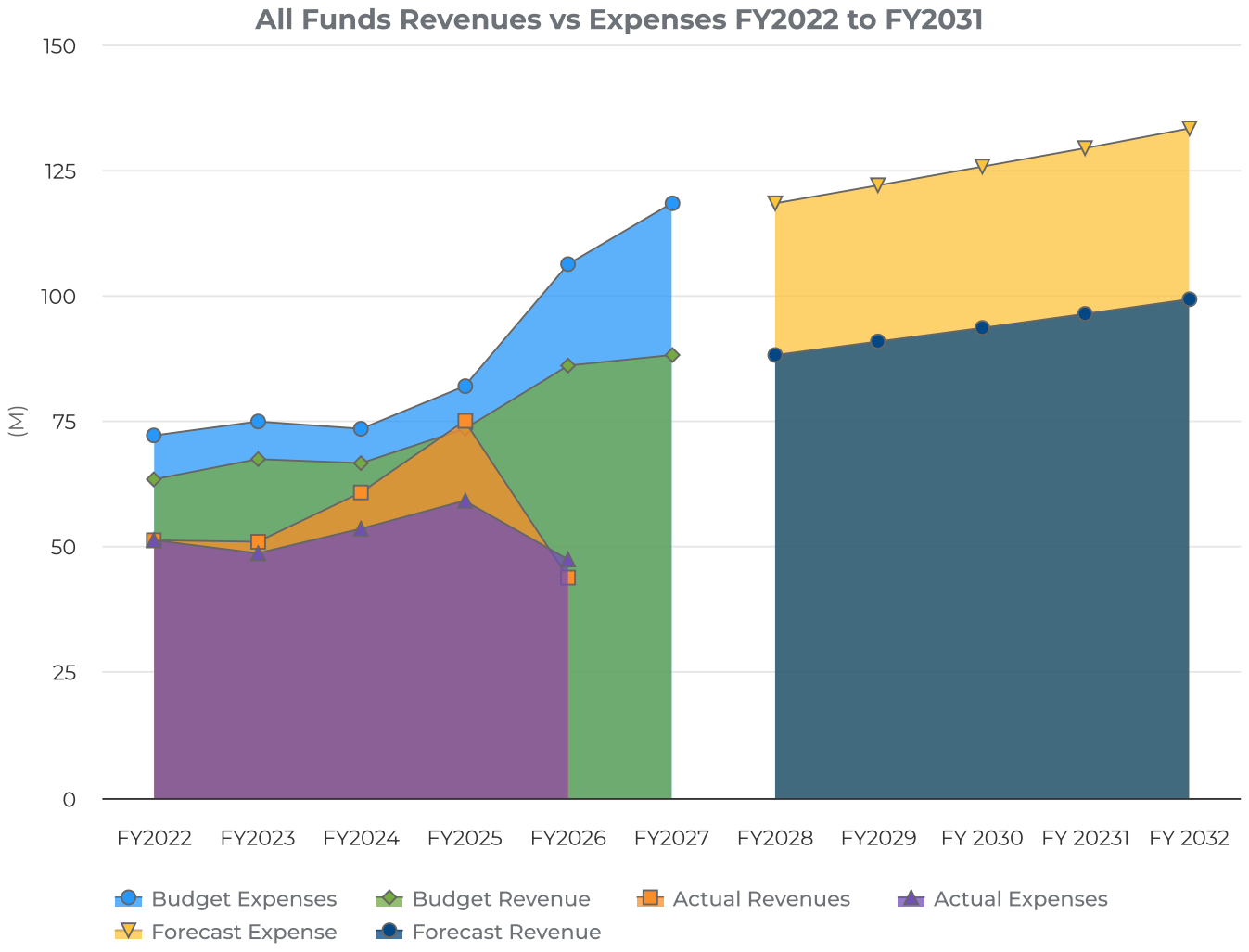
The purpose of the General Fund Five-Year Forecast is to provide a planning tool to use for the long-term financial sustainability of the City to achieve the goals in the Strategic Plan. The financial forecast estimated information based on past, current, and projected financial conditions. This will help identify future revenue and expenditure trends that may have an immediate or long-term influence on government policies, strategic goals, or services. The plan allows for the City to make informed financial and operational decisions by better anticipating future revenues and expenditures. The forecast is a projection of the City's revenues and expenditures over the forecast period, FY 27/28 through FY 2030/31.

The FY2026/27 Strategic Plan goals include the categories of housing, infrastructure, security & communication, quality of life and economic development. Many of the individual objectives can be achieved with the current staffing priorities being redirected. Thus, no impact will be needed in the long-term financial plan. Some goals will require capital projects. The City of Page already has a robust and ongoing CIP (Capital Improvement Program) that is setting aside funds each year to accomplish these bigger projects, including a new platform fire truck & patrol vehicle (safety & security), HSB Road Extension (infrastructure & economic development), and Swimming Pool (quality of life) to name a few. See Capital Improvement section for the entire list. By maintaining a robust CIP program, we are saving for projects over several years and reducing the impact of large capital projects on fund balances. Maintaining a balanced budget also allows the city to maintain a high bond rating, which will allow for borrowing funds for the very large capital projects if the council decided to move quicker on completing those projects. This allows flexibility for the City of Page to move forward with completing goals at the speed and pace desired.

An overview of the forecast is shown below:

All Funds - Revenues vs Expenses

From FY2023 and FY2025 we saw consistent increases in revenues and expenses. The budgeted amounts have typically been more than actual, year after year, since the budget includes all possible expenses and revenues for that year. Forecast amounts are based on a 4% decrease for FY2027, no change in FY2028 and 3% increases in FY2029 and FY2032. Our economy is strongly based on tourism and by the summer of 2025 we have seen a downturn in tourism. This is in part due to the Dragon Bravo Fire at the North Rim of Grand Canyon National Park that impacted access and infrastructure. We anticipate visitation will continue as Glen Canyon National Recreation Area, Horseshoe Bend and Antelope Canyon are also popular places to visit in our region. Therefore, the forecast predicts a potential downturn in revenues for the next two fiscal years.



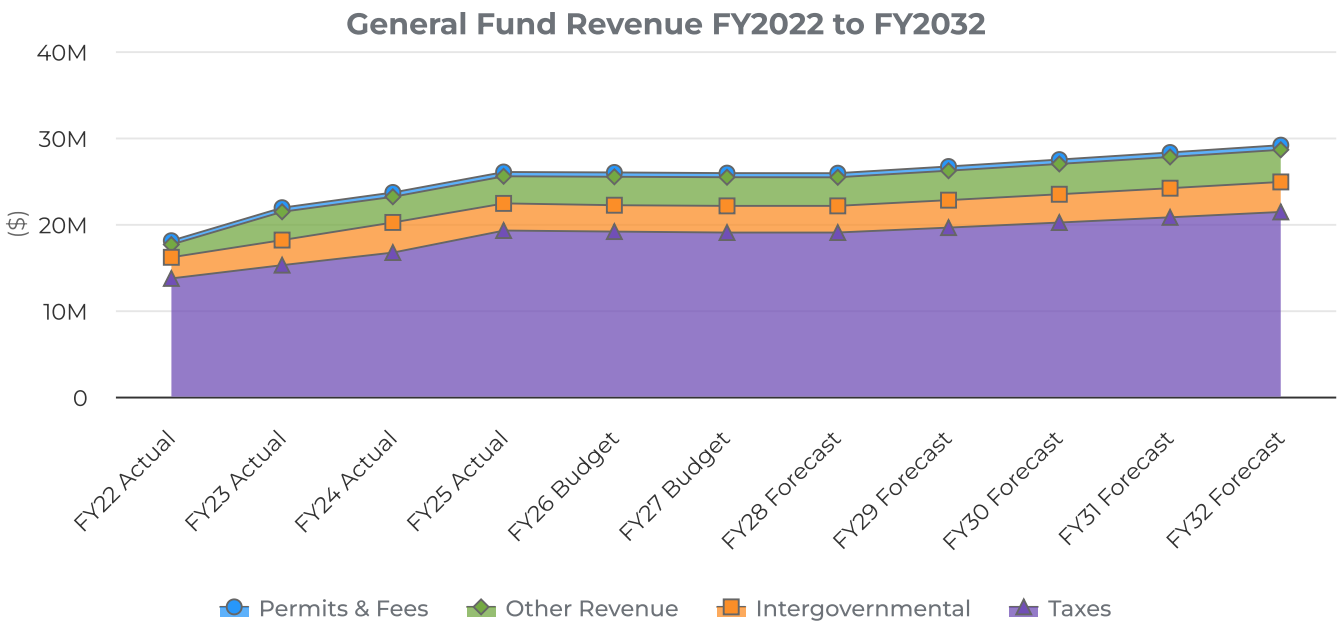
All Fund Revenue by Year and Category

	FY2026 Budget	FY2027 Budget	Forecast FY2028	Forecast FY2029	Forecast FY2030	Forecast FY2031	Forecast FY2032
Taxes	19,110,000	19,000,000.00	19,000,000.00	19,570,000	20,157,100	20,761,813	21,384,667.39
10-General Fund	19,110,000	19,000,000.00	19,000,000.00	19,570,000	20,157,100	20,761,813	21,384,667.39
Permits & Fees	502,300	476,800.00	476,800.00	491,104	505,837	521,012	536,642.60
10-General Fund	502,300	476,800.00	476,800.00	491,104	505,837	521,012	536,642.60
Intergovernmental	8,382,884	17,225,128.00	17,225,128.00	17,741,882	18,274,138	18,822,362	19,387,033.32
10-General Fund	3,054,291	3,087,454.00	3,087,454.00	3,180,078	3,275,480	3,373,744	3,474,956.68
15-Highway User Fund	1,035,273	993,474.00	993,474.00	1,023,278	1,053,977	1,085,596	1,118,163.74
16-Substance Abuse	2,500	2,500.00	2,500.00	2,575	2,652	2,732	2,813.77
32-JCEF Fund	3,050	3,550.00	3,550.00	3,657	3,766	3,879	3,995.56
33-Magistrate Court Impvmnt Fund	15,000	12,000.00	12,000.00	12,360	12,731	13,113	13,506.11
34-Fill The Gap Fund	2,000	2,000.00	2,000.00	2,060	2,122	2,185	2,251.02
40-Capital Project Fund	4,240,770	13,094,150.00	13,094,150.00	13,486,975	13,891,584	14,308,331	14,737,581.18
72-Fire Pension	30,000	30,000.00	30,000.00	30,900	31,827	32,782	33,765.26
Other Revenue	36,261,489	33,237,942.00	33,237,942.00	34,235,080	35,262,133	36,319,997	37,409,596.55
10-General Fund	3,293,500	3,308,510.00	3,308,510.00	3,407,765	3,509,998	3,615,298	3,723,757.15
15-Highway User Fund	60,000	60,000.00	60,000.00	61,800	63,654	65,564	67,530.53
20-Debt Service Fund	5,000,000	-	-	0	0	-	-
25-Miscellaneous Grants	17,365,189	15,622,532.00	15,622,532.00	16,091,208	16,573,944	17,071,163	17,583,297.40
36-Donation Funds	100,800	84,400.00	84,400.00	86,932	89,540	92,226	94,992.94
40-Capital Project Fund	-	-	-	0	0	-	-
45-Horseshoe Bend Fund	4,182,500	4,178,000.00	4,178,000.00	4,303,340	4,432,440	4,565,413	4,702,375.81
46-Airport	755,000	875,000.00	875,000.00	901,250	928,288	956,136	984,820.21
48-Land	4,000,000	7,500,000.00	7,500,000.00	7,725,000	7,956,750	8,195,453	8,441,316.08
55-Golf Course Fund	1,422,500	1,521,000.00	1,521,000.00	1,566,630	1,613,629	1,662,038	1,711,898.90
57-Cemetery	70,000	80,000.00	80,000.00	82,400	84,872	87,418	90,040.70
72-Fire Pension	12,000	8,500.00	8,500.00	8,755	9,018	9,288	9,566.82
Non-Operating	55,000	70,000.00	70,000.00	72,100	74,263	76,491	78,785.62
12-Emergency Reserve Fund	-	-	-	0	0	-	-
40-Capital Project Fund	-	-	-	0	0	-	-
72-Fire Pension	55,000	70,000.00	70,000.00	72,100	74,263	76,491	78,785.62
Page Utility Enterprises	21,850,894	18,269,684.00	18,269,684.00	18,817,775	19,382,308	19,963,777	20,562,690.30
50-Electric	16,495,098	12,939,162.00	12,939,162.00	13,327,337	13,727,157	14,138,972	14,563,140.83
51-Water	2,143,000	2,111,000.00	2,111,000.00	2,174,330	2,239,560	2,306,747	2,375,949.10
52-Sewer	2,034,000	2,017,000.00	2,017,000.00	2,077,510	2,139,835	2,204,030	2,270,151.27
53-Refuse	1,178,796	1,202,522.00	1,202,522.00	1,238,598	1,275,756	1,314,028	1,353,449.11
Revenue Total	**86,162,567**	**88,279,554.00**	**88,279,554.00**	**90,927,941**	**93,655,779**	**96,465,452**	**99,359,415.77**

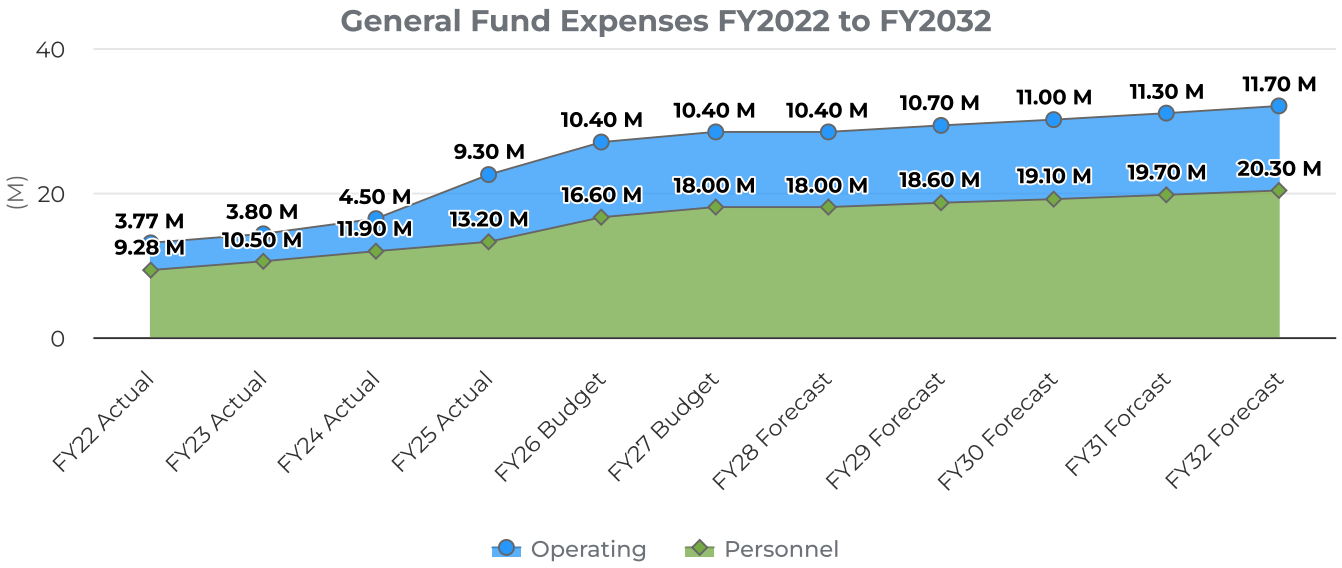
All Fund Expenses by Year and Type

Departments	FY2026 Budget	FY2027 Budget	Forecast FY2028	Forecast FY2029	Forecast FY2030	Forecast FY2031	Forecast FY2032
Personnel	19,457,805	20,791,117.62	20,791,117.62	21,414,851	22,057,297	22,719,016	23,400,586.05
10- General Fund	16,812,383	18,092,630.87	18,092,630.87	18,635,410	19,194,472	19,770,306	20,363,415.44
City Administration	527,361	697,258.51	697,258.51	718,176	739,722	761,913	784,770.60
City Attorney	460,582	592,246.07	592,246.07	610,013	628,314	647,163	666,578.17
City Clerk	316,988	333,376.33	333,376.33	343,378	353,679	364,289	375,218.00
City Council	58,274	58,260.32	58,260.32	60,008	61,808	63,663	65,572.50
Community Dev-Econ Development	263,880	249,280.28	249,280.28	256,759	264,461	272,395	280,567.15
Finance	739,772	780,689.80	780,689.80	804,110	828,234	853,081	878,673.25
Fire	3,372,594	3,434,237.05	3,434,237.05	3,537,264	3,643,382	3,752,684	3,865,264.06
Human Resource/Risk Mang.	283,039	294,237.17	294,237.17	303,064	312,156	321,521	331,166.53
Information Technology	437,468	528,829.42	528,829.42	544,694	561,035	577,866	595,202.17
Magistrate	598,776	652,727.49	652,727.49	672,309	692,479	713,253	734,650.54
Planning & Zoning	431,480	437,960.37	437,960.37	451,099	464,632	478,571	492,928.25
Police	5,414,159	5,715,489.44	5,715,489.44	5,886,954	6,063,563	6,245,470	6,432,833.72
Public Works	1,342,485	1,555,512.64	1,555,512.64	1,602,178	1,650,243	1,699,751	1,750,743.18
Community Engagement Dept	-	-	-	0	-	-	-
Community Center	426,543	448,587.59	448,587.59	462,045	475,907	490,184	504,889.28
Special Events	261,785	270,210.67	270,210.67	278,317	286,666	295,266	304,124.49
Library	851,155	902,292.41	902,292.41	929,361	957,242	985,959	1,015,538.06
Parks & Trails Maintenance	772,913	822,535.99	822,535.99	847,212	872,628	898,807	925,771.50
Recreation	253,129	318,899.32	318,899.32	328,466	338,320	348,470	358,923.99
15- Highway User Fund	50	-	-	0	-	-	-
45- Horseshoe Bend Fund	960,431	836,428.15	836,428.15	861,521	887,367	913,988	941,407.25
46- Airport	359,569	410,488.49	410,488.49	422,803	435,487	448,552	462,008.41
55- Golf Course Fund	1,173,173	1,295,145.78	1,295,145.78	1,334,000	1,374,020	1,415,241	1,457,697.99
57- Cemetery	152,198	156,424.33	156,424.33	161,117	165,951	170,929	176,056.96
Operating	86,849,949	97,232,249.40	97,232,249.40	100,149,217	103,153,693	106,248,304	109,435,753.32
10- General Fund	10,179,333	10,402,358.94	10,402,358.94	10,714,430	11,035,863	11,366,938	11,707,946.63
City Administration	4,151,396	4,547,320.00	4,547,320.00	4,683,740	4,824,252	4,968,979	5,118,048.72
City Attorney	164,730	79,980.00	79,980.00	82,379	84,851	87,396	90,018.19
City Clerk	87,660	92,660.00	92,660.00	95,440	98,303	101,252	104,289.65
City Council	45,660	45,660.00	45,660.00	47,030	48,441	49,894	51,390.73
Community Dev-Econ Development	865,080	492,420.00	492,420.00	507,193	522,408	538,081	554,223.05
Finance	120,655	100,100.00	100,100.00	103,103	106,196	109,382	112,663.43
Fire	494,000	429,000.00	429,000.00	441,870	455,126	468,780	482,843.28
Golf	-	-	-	0	-	-	-
Human Resource/Risk Mang.	1,626,325	1,735,825.94	1,735,825.94	1,787,901	1,841,538	1,896,784	1,953,687.39
Information Technology	468,390	597,177.00	597,177.00	615,092	633,545	652,551	672,127.97
Magistrate	233,620	275,920.00	275,920.00	284,198	292,724	301,505	310,550.39
Other	-	-	-	0	-	-	-
Planning & Zoning	57,620	75,080.00	75,080.00	77,332	79,652	82,042	84,503.20
Police	509,322	421,353.00	421,353.00	433,994	447,013	460,424	474,236.51
Public Works	575,155	716,580.00	716,580.00	738,077	760,220	783,026	806,517.10
Community Engagement Dept	-	-	-	0	-	-	-
Community Center	87,900	95,900.00	95,900.00	98,777	101,740	104,793	107,936.29
Special Events	361,000	322,000.00	322,000.00	331,660	341,610	351,858	362,413.84
Library	87,230	91,393.00	91,393.00	94,135	96,959	99,868	102,863.63
Parks & Trails Maintenance	106,820	119,820.00	119,820.00	123,415	127,117	130,931	134,858.47
Recreation	134,770	164,170.00	164,170.00	169,095	174,168	179,393	184,774.78
12- Emergency Reserve Fund	-	-	-	0	-	-	-
15- Highway User Fund	1,056,800	1,056,500.00	1,056,500.00	1,088,195	1,120,841	1,154,466	1,189,100.06
16- Substance Abuse	30,000	40,000.00	40,000.00	41,200	42,436	43,709	45,020.35
20- Debt Service Fund	5,000,000	-	-	0	-	-	-
25- Miscellaneous Grants	16,543,837	15,629,912.46	15,629,912.46	16,098,810	16,581,774	17,079,227	17,591,604.17
32- Jcef Fund	12,000	5,000.00	5,000.00	5,150	5,305	5,464	5,627.54
33- Magistrate Court Impvmnt Fund	20,000	15,000.00	15,000.00	15,450	15,914	16,391	16,882.63
34- Fill The Gap Fund	5,000	5,000.00	5,000.00	5,150	5,305	5,464	5,627.54
36- Donation Funds	127,000	101,600.00	101,600.00	104,648	107,787	111,021	114,351.70
40- Capital Project Fund	28,267,770	35,631,790.00	35,631,790.00	36,700,744	37,801,766	38,935,819	40,103,893.56
45- Horseshoe Bend Fund	1,428,700	1,419,400.00	1,419,400.00	1,461,982	1,505,841	1,551,017	1,597,547.20
46- Airport	410,550	445,350.00	445,350.00	458,711	472,472	486,646	501,245.35
50-Electric	16,495,098	15,404,598.00	15,404,598.00	15,866,736	16,342,738	16,833,020	17,338,010.76
51-Water	2,621,100	12,270,100.00	12,270,100.00	12,638,203	13,017,349	13,407,870	13,810,105.65
52-Sewer	2,523,500	2,385,000.00	2,385,000.00	2,456,550	2,530,247	2,606,154	2,684,338.51
53-Refuse	1,048,795	1,090,700.00	1,090,700.00	1,123,421	1,157,124	1,191,837	1,227,592.46
55- Golf Course Fund	974,366	1,215,040.00	1,215,040.00	1,251,491	1,289,036	1,327,707	1,367,538.22
57- Cemetery	26,100	29,900.00	29,900.00	30,797	31,721	32,673	33,652.71
72- Fire Pension	80,000	85,000.00	85,000.00	87,550	90,177	92,882	95,668.25
Grand Total	106,307,754	118,023,367.02	118,023,367.02	121,564,068	125,210,990	128,967,320	132,836,339.37

General Fund Revenue by Year and Category



General Fund Expenses by Year and Type

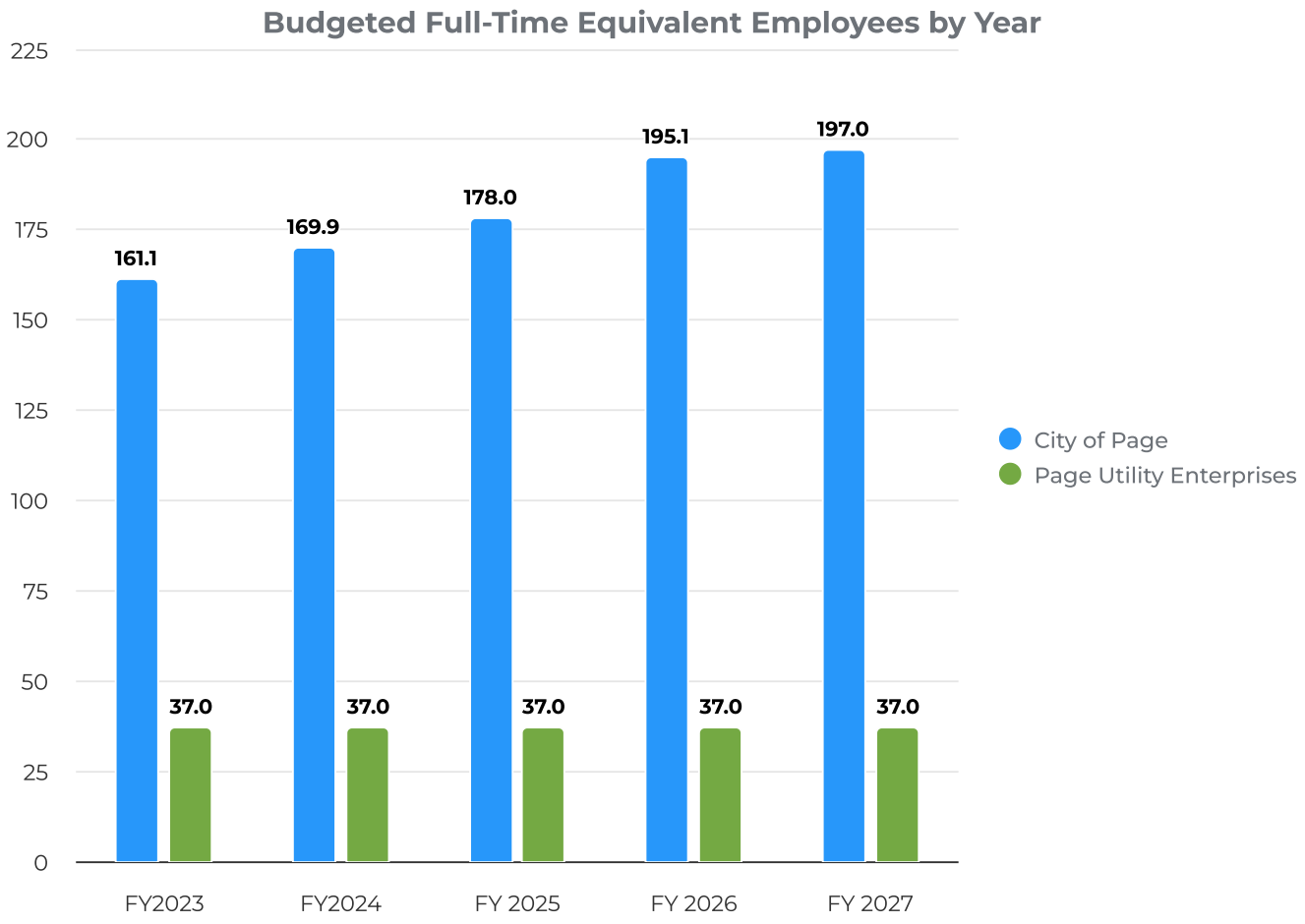


Personnel Changes

The FY2027 budget includes $20.9 million in Personnel Costs. 1.78 FTE additional positions were included in the FY2027 budget to allow departments to build capacity and expand to meet the needs of the community. The City Council also approved a 4% cost of living increase for employees and an additional 4% increase for market adjustments to stay competitive and address the issue of wage compression.

Budgeted FTE Employees by Year

Below is a comparison of position totals by department for the FY 2023 through FY 2027 Budgets. All positions are listed as full-time equivalent, excluding City Council.



Budgeted FTE Employees by Department & Year

Between FY2026 and FY2027 there were minimal shifts in positions within departments as well as additional FTEs added. These changes were due to:

1. Adding and removing to allow proper staffing in each department.
2. Adding two new Department heads: Airport, and Public Works.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
401 City Manager	2.00	2.00	3.00	4.00	4.00	0.00
402 City Council	0.00	0.00	0.00	0.00	0.00	0.00
404 City Clerk	2.00	2.66	2.00	3.00	3.00	0.00
405 City Attorney	3.00	3.00	3.00	3.00	3.50	0.50
408 Community Serv Admin	1.00	1.00	0.00	0.00	0.00	0.00
410 Community Center	4.75	4.75	6.37	6.37	6.49	0.12
411 General Services	0.00	0.00	0.00	0.00	0.00	0.00
412 Special Events	1.00	1.00	2.00	3.00	3.00	0.00
420 Police Dept Admin	6.50	6.49	7.49	7.49	7.00	-0.49
421 Patrol	21.00	25.96	23.00	24.00	24.00	0.00
422 Communications	8.85	8.85	8.85	8.85	8.00	-0.85
426 Investigations	3.00	3.00	6.00	7.00	8.00	1.00
427 Fire Dept.	22.00	24.00	24.00	30.00	30.00	0.00
441 Human Resources	2.00	2.00	2.00	2.00	2.00	0.00
442 Finance	5.08	5.25	5.00	7.00	7.00	0.00
443 Magistrate Court	5.40	5.40	5.40	5.40	5.40	0.00
444 Library	9.35	10.35	11.34	13.34	13.34	0.00
445 Development Services	2.00	2.00	2.00	2.00	2.00	0.00
446 Building Safety	1.00	1.00	1.00	1.00	1.00	0.00
447-Communication & Tourism	2.00	2.00	2.00	2.00	2.00	0.00
448 Central Garage	2.00	2.00	2.00	2.00	2.00	0.00
450-Horseshoe Bend	11.73	11.67	13.88	13.88	11.38	-2.50
455 Information Tech	4.00	4.00	4.00	4.00	4.00	0.00
456 Cemetery	1.00	1.00	2.00	2.00	2.00	0.00
457 Building Maintenance	4.00	4.00	4.00	5.00	5.00	0.00
460 Public Works Admin	6.65	6.65	6.65	6.65	8.00	1.35
462 Parks Maintenance	7.00	8.00	9.00	9.00	10.00	1.00
463-Golf Course Clubhouse	9.96	9.95	9.75	10.80	10.80	0.00
465 Recreation	3.00	3.00	3.00	3.50	3.50	0.00
468 Golf Maintenance	6.43	6.43	6.49	7.49	7.49	0.00
489 Airport	2.35	2.35	3.35	3.35	4.00	0.65
50-Electric	19.00	19.00	19.00	19.00	19.00	0.00
51-Water/52-Sewer	18.00	18.00	18.00	18.00	18.00	0.00
Grand Total	197.05	206.76	215.57	234.12	234.90	0.78

Department Personnel Changes

Below is a detailed explanation of major personnel changes made in FY2027 in each department.

Airport

FY2027 Changes

489 Airport

- Add 1.00 FTE Airport Director
- Removed Public Works Director

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
489 Airport						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Airport Director	0.00	0.00	0.00	0.00	1.00	1.00
Director Of Public Works	0.35	0.35	0.35	0.35	0.00	-0.35
Maintenance Worker	1.00	1.00	2.00	2.00	2.00	0.00
Totals	**2.35**	**2.35**	**3.35**	**3.35**	**4.00**	**0.65**

Community Center

FY2027 Changes

410 Community Center

- Changed Cooks Assistant to 1.00 FTEs

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
410 Community Center						
Community Center Assistant	0.00	0.00	1.00	1.00	1.00	0.00
Community Center Manager	1.00	1.00	1.00	1.00	1.00	0.00
Cooks Assistant	0.77	0.77	0.88	0.88	1.00	0.12
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00	1.00	0.00
Program Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Transportation Aide	0.98	0.98	1.49	1.49	1.49	0.00
Totals	**4.75**	**4.75**	**6.37**	**6.37**	**6.49**	**0.12**

City Attorney

FY2027 Changes

405 City Attorney

- Added a Legal Clerk at 0.50 FTE to help with stricter deadlines.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
405 City Attorney						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	0.00
City Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Legal Clerk	0.00	0.00	0.00	0.00	0.50	0.50
Totals	**3.00**	**3.00**	**3.00**	**3.00**	**3.50**	**0.50**

City Clerk

FY2027 Changes

404 City Clerk

- Added another 1.00 FTE to Deputy City Clerks to the department to help with the load.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
404 City Clerk						
Admin Assistant	0.00	0.00	0.00	1.00	0.00	-1.00
City Clerk	1.00	1.33	1.00	1.00	1.00	0.00
Deputy City Clerk	1.00	1.33	1.00	1.00	2.00	1.00
Totals	**2.00**	**2.66**	**2.00**	**3.00**	**3.00**	**0.00**

City Manager

FY2027 Changes

401 City Manager

- Removed Communications & Public Affairs Associate to its own department, Communications & Tourism, to concentrate on increased communication with the public.
- Added an Assistant City Manager at 1.00 FTE to assist with the workload.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
401 City Manager						
Admin Assistant	0.00	0.00	1.00	1.00	1.00	0.00
Assistant City Manager	0.00	0.00	0.00	0.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00	1.00	0.00
Communication & Public Affairs Assc	0.00	0.00	0.00	1.00	0.00	-1.00
Executive Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**2.00**	**2.00**	**3.00**	**4.00**	**4.00**	**0.00**

Horseshoe Bend

FY2027 Changes

450 Horseshoe Bend

- Removed all the Trolley Drivers and 2 part-time Cashiers.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
450-Horseshoe Bend						
Cashier	5.00	5.00	5.00	5.00	5.00	0.00
Fee Facility Manager	1.00	1.00	1.00	1.00	1.00	0.00
Lead Cashier	2.00	2.00	2.00	2.00	2.00	0.00
PT Cashier	3.73	3.67	4.38	4.38	3.38	-1.00
Trolley Driver	0.00	0.00	1.50	1.50	0.00	-1.50
Totals	**11.73**	**11.67**	**13.88**	**13.88**	**11.38**	**-2.50**

Parks & Trails Maintenance

FY2027 Changes

462 Parks & Trails Maintenance

- Added 1 FTE for Maintenance Worker to help with the Sports Complex.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
462 Parks Maintenance						
Maintenance Worker	5.00	6.00	6.00	6.00	7.00	1.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00	1.00	0.00
Parks & Trails Manager	0.00	0.00	1.00	1.00	1.00	0.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**7.00**	**8.00**	**9.00**	**9.00**	**10.00**	**1.00**

Police

FY2027 Changes

420 Police Admin

- Removed part-time Records Clerk.
- Changed Admin Assistant to Admin Manager

422 Communications

- Removed a part-time Communication Specialist.

426 Investigations

- Added 1.00 FTE Detective.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
420 Police Dept Admin						
Administrative Manager	0.00	0.00	0.00	0.00	1.00	1.00
Assistant Police Chief	1.00	1.00	1.00	1.00	1.00	0.00
Chief Of Police	1.00	1.00	1.00	1.00	1.00	0.00
Exec. Admin. Assistant to the Chief	1.00	1.00	1.00	1.00	0.00	-1.00
Lieutenant	0.00	1.00	1.00	1.00	1.00	0.00
Patrol Lieutenant	0.00	0.00	0.00	1.00	1.00	0.00
Records Clerk	2.50	2.49	2.49	2.49	2.00	-0.49
Software Support Tech	1.00	0.00	0.00	0.00	0.00	0.00
Special Operations Sergeant	0.00	0.00	1.00	0.00	0.00	0.00
Totals	**6.50**	**6.49**	**7.49**	**7.49**	**7.00**	**-0.49**
422 Communications						
Communication Specialist	6.85	6.85	6.85	6.85	6.00	-0.85
Communication Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Lead Communication Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**8.85**	**8.85**	**8.85**	**8.85**	**8.00**	**-0.85**
426 Investigations						
Crime Scene Specialist	0.00	0.00	2.00	4.00	4.00	0.00
Detective	2.00	2.00	3.00	2.00	3.00	1.00
Evidence Technician	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**3.00**	**3.00**	**6.00**	**7.00**	**8.00**	**1.00**

Public Works

FY2027 Changes

460 Public Works

- Added a full-time Director
- Added 1.00 FTE Street Maintenence Worker

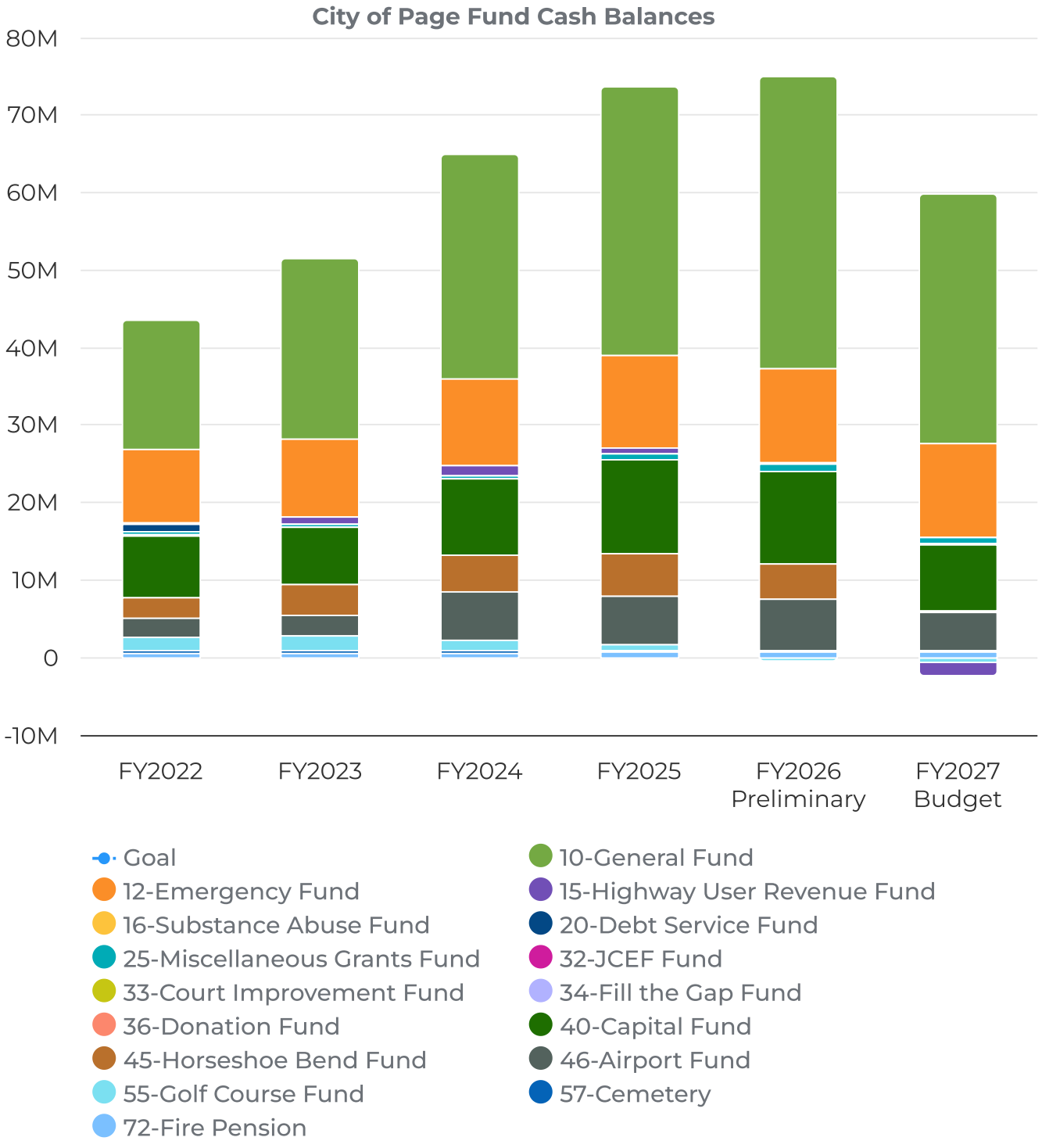
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
460 Public Works Admin						
Director Of Public Works	0.65	0.65	0.65	0.65	1.00	0.35
Lead Maintenance Worker	1.00	0.00	0.00	0.00	0.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Streets Maintenance Worker	3.00	4.00	4.00	4.00	5.00	1.00
Streets Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**6.65**	**6.65**	**6.65**	**6.65**	**8.00**	**1.35**

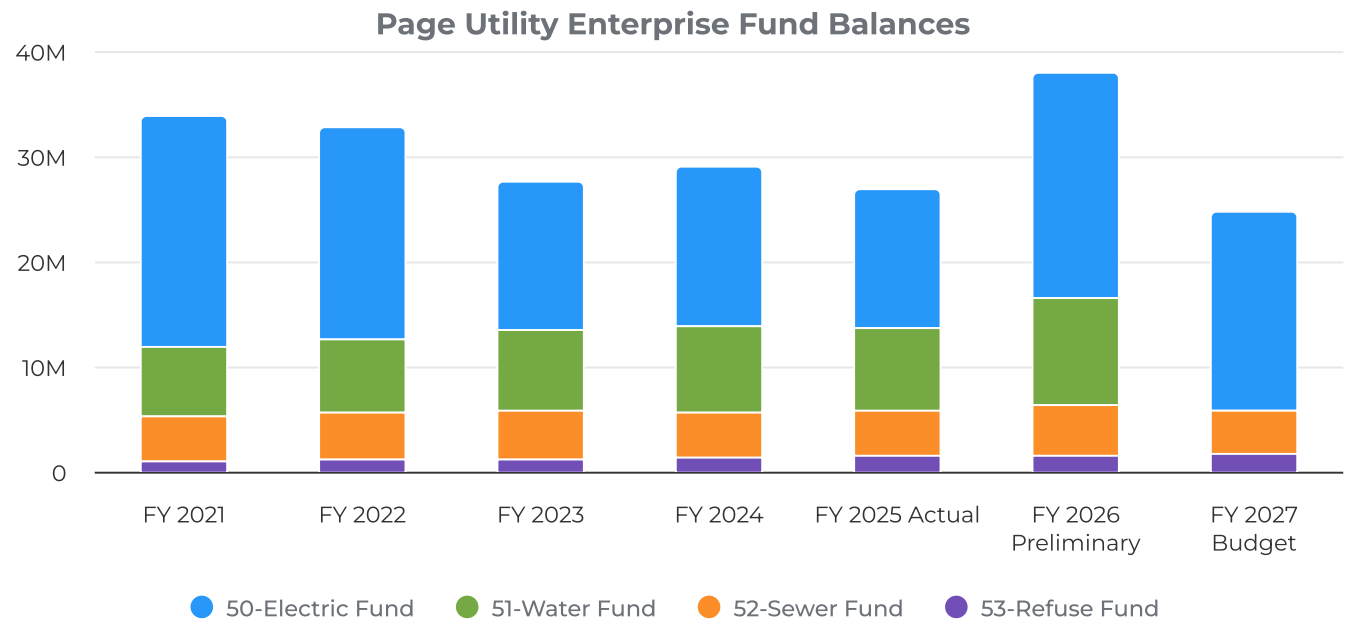
Funds Summary

City of Page, Arizona is projecting $112 M of revenue in FY2027, which represents a 6.67% increase over the prior year. Budgeted expenditures are projected to increase by 10% or $129.31M to $142M in FY2027.

Changes in Fund Balances

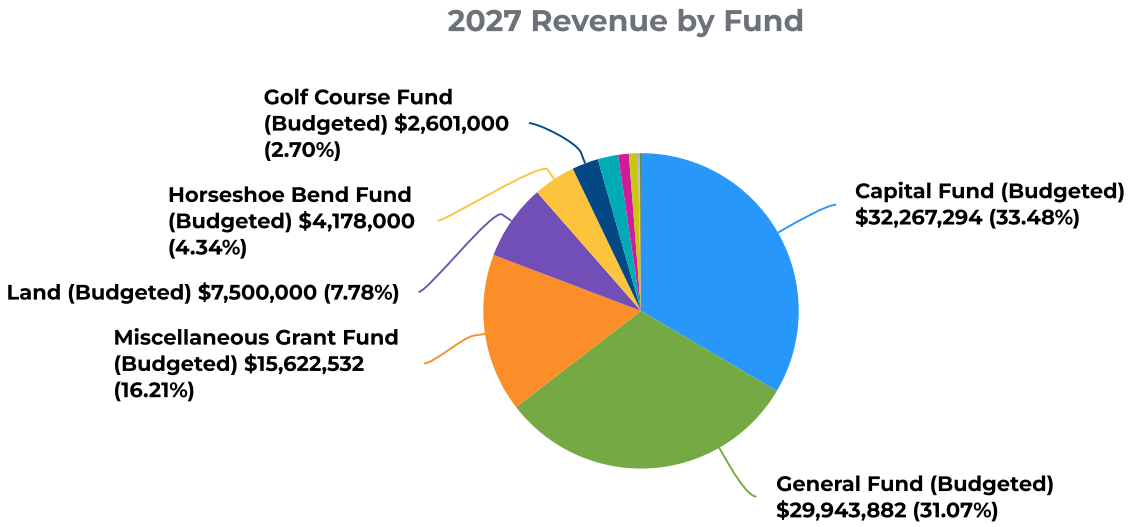
The City is starting with approximately $74.2 million in fund balances for FY2027 (numbers are pre-audited, excluding Page Utility Enterprises). Page Utility Enterprises is starting with approximately $34.4 million in fund balances for FY2027 (numbers are pre-audited, excluding City of Page). Although there are adequate fund balances as a total, the City also wants to ensure each fund is accountable and does not deplete its resources. At the time of budget preparation and adoption, FY2026 was not closed and transactions were still being processed. Although the FY2027 budget portrays that some funds may be overspent, the City monitors and reviews the budget and balance of each fund monthly. Expenses may need to be restricted to ensure funds are not overspent.


City of Page Fund Cash Balances
80M
70M
60M
50M
40M
30M
20M
10M
0
-10M
FY2022
FY2023
FY2024
FY2025
FY2026 Preliminary
FY2027 Budget
Goal
10-General Fund
12-Emergency Fund
15-Highway User Revenue Fund
16-Substance Abuse Fund
20-Debt Service Fund
25-Miscellaneous Grants Fund
32-JCEF Fund
33-Court Improvement Fund
34-Fill the Gap Fund
36-Donation Fund
40-Capital Fund
45-Horseshoe Bend Fund
46-Airport Fund
55-Golf Course Fund
57-Cemetery
72-Fire Pension



Revenue by Funds

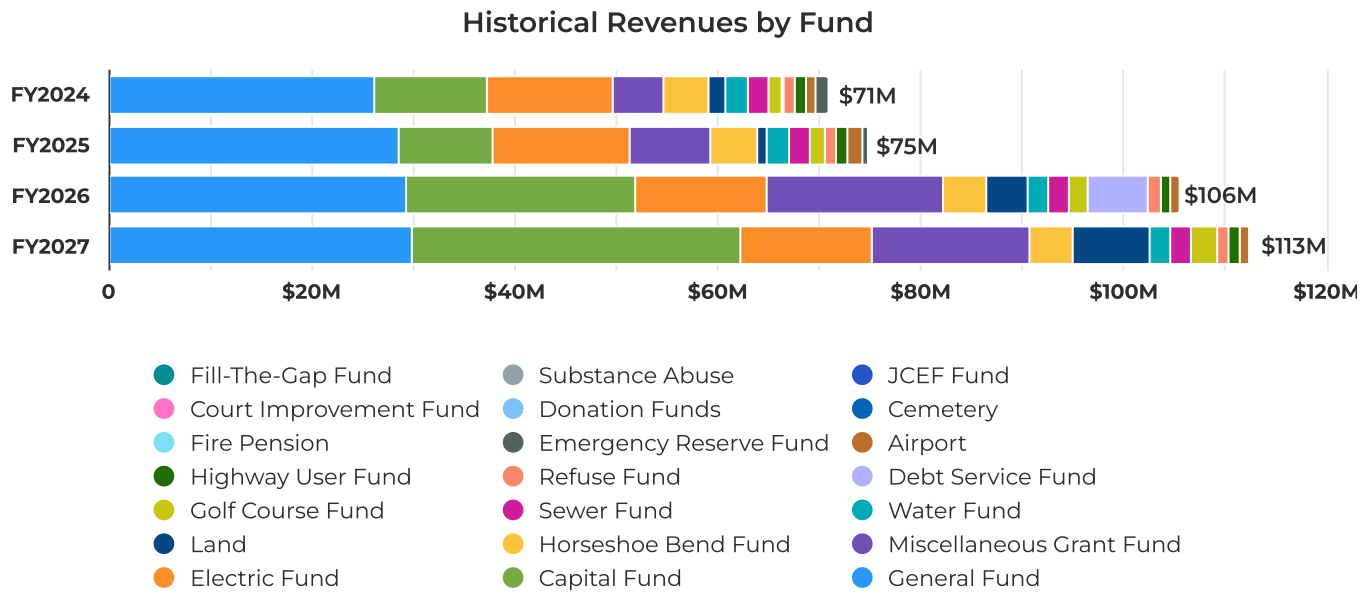
Revenue projections for the FY 2027 for the City of Page (excludes Page Utility Enterprise) are based on trends and anticipated activity in the
coming fiscal year. Charts below include inter-fund transfers.



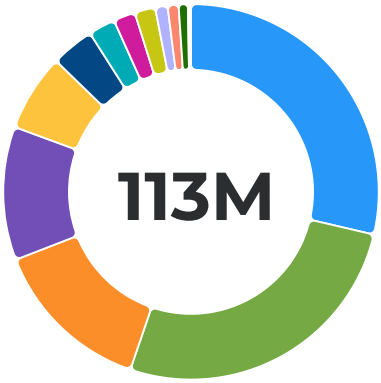
Fund Summary - All Funds

Revenues by Fund

Revenue projections for the FY2027 for the City of Page are based on trends and anticipated activity in the coming fiscal year. Charts below include inter-fund transfers.



FY27 Revenues by Fund



Capital Fund	**$32,267,294**	28.65%
General Fund	**$29,943,882**	26.59%
Miscellaneous Grant Fund	**$15,622,532**	13.87%
Electric Fund	**$12,939,162**	11.49%
Land	**$7,500,000**	6.66%
Horseshoe Bend Fund	**$4,178,000**	3.71%
Golf Course Fund	**$2,601,000**	2.31%
Water Fund	**$2,101,000**	1.87%
Sewer Fund	**$2,017,000**	1.79%
Refuse Fund	**$1,202,522**	1.07%
Highway User Fund	**$1,053,474**	0.94%
Airport	**$894,500**	0.79%
Fire Pension	**$108,500**	0.10%
Donation Funds	**$85,000**	0.08%
Cemetery	**$80,000**	0.07%
Court Improvement Fund	**$12,000**	0.01%
JCEF Fund	**$3,550**	0.00%
Substance Abuse	**$2,500**	0.00%
Fill-The-Gap Fund	**$2,000**	0.00%

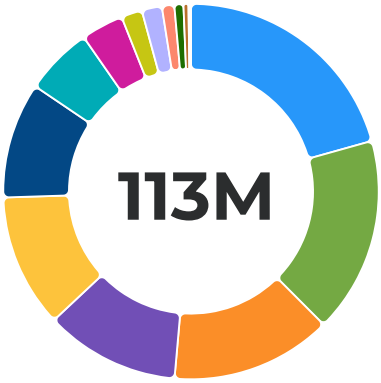
Revenues by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
General Fund	$26,226,079.04	$28,627,052.58	$29,278,794.00	$29,943,882.00
Debt Service Fund	$200,000.00		$5,950,000.00	
Donation Funds	$37,434.67	$28,443.26	$100,800.00	$85,000.00
Capital Fund	$11,108,632.45	$9,227,963.45	$22,640,770.00	$32,267,294.00
Land	$1,700,370.22	$1,010,129.28	$4,000,000.00	$7,500,000.00
Electric Fund	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00
Emergency Reserve Fund	$1,168,061.70	$522,168.32		
Miscellaneous Grant Fund	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00
Highway User Fund	$1,061,417.52	$1,082,067.98	$1,095,273.00	$1,053,474.00
Substance Abuse	$2,259.34	$2,409.17	$2,500.00	$2,500.00
Horseshoe Bend Fund	$4,528,146.03	$4,512,532.35	$4,182,500.00	$4,178,000.00
Water Fund	$2,197,191.00	$2,250,950.00	$2,143,000.00	$2,101,000.00
Sewer Fund	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00
Refuse Fund	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Cemetery	$73,100.00	$96,440.00	$70,000.00	$80,000.00
Fire Pension	$126,547.39	$114,435.77	$97,000.00	$108,500.00
JCEF Fund	$3,336.49	$3,584.25	$3,050.00	$3,550.00
Court Improvement Fund	$7,558.63	$15,056.39	$15,000.00	$12,000.00
Fill-The-Gap Fund	$1,624.78	$2,000.57	$2,000.00	$2,000.00
Airport	$1,009,551.96	$1,501,617.29	$755,000.00	$894,500.00
Golf Course Fund	$1,257,097.50	$1,444,931.44	$1,797,500.00	$2,601,000.00
Total Revenues	**$71,089,056.05**	**$75,100,370.61**	**$105,686,334.00**	**$112,613,916.00**

Revenues by Revenue Source

FY27 Revenues by Revenue Source



Transfers	**$23,264,214**	20.66%
City Sales Tax	**$19,000,008**	16.87%
Grant Revenue	**$15,622,532**	13.87%
Capital Project Revenue	**$13,064,150**	11.60%
Electric Revenue	**$12,939,162**	11.49%
Other Revenue	**$11,230,100**	9.97%
Service Fee Revenue	**$6,604,000**	5.86%
Intergovernmental	**$4,110,928**	3.65%
Sewer Revenue	**$2,017,000**	1.79%
Water Sales	**$1,952,000**	1.73%
Refuse Revenue	**$1,202,522**	1.07%
Airport Revenue	**$882,500**	0.78%
Permits and Fees	**$476,800**	0.42%
Water Revenue	**$148,000**	0.13%
Donations	**$85,000**	0.08%
Court Improvement Fees	**$12,000**	0.01%
Fill the Gap Fund Revenue	**$2,000**	0.00%
Miscellaneous Revenue	**$1,000**	0.00%

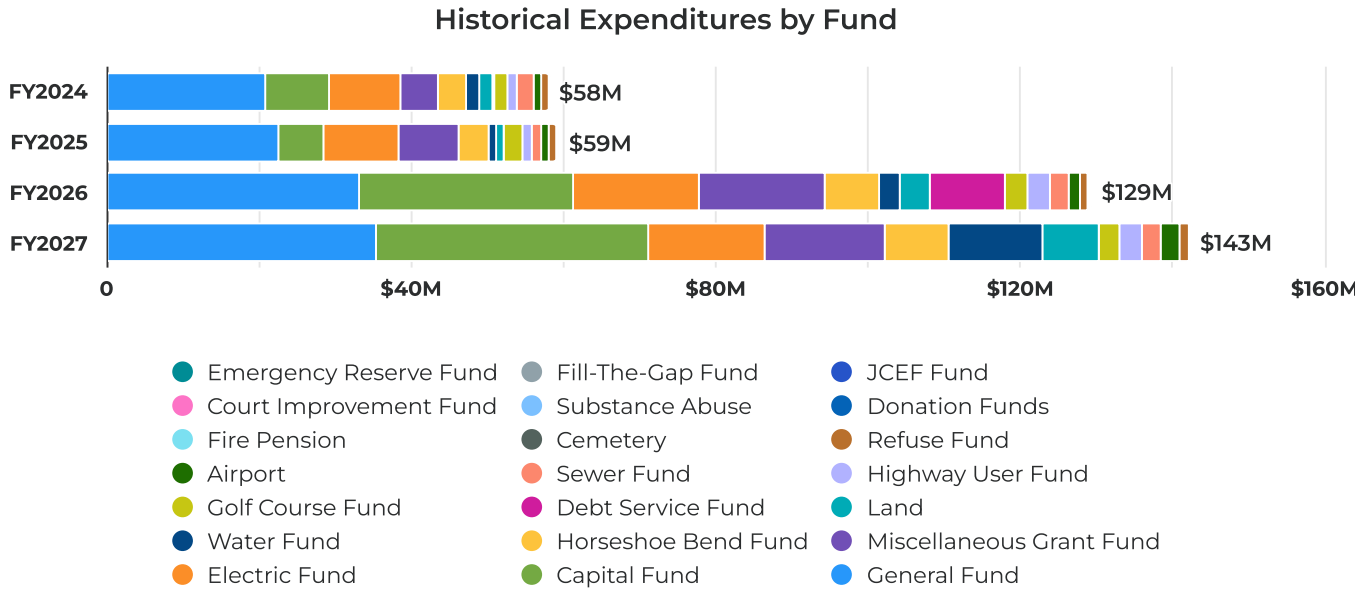
Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
City Sales Tax	$16,684,437.07	$19,233,647.92	$19,110,000.00	$19,000,008.00
Permits and Fees	$500,359.56	$498,026.41	$502,300.00	$476,800.00
Intergovernmental	$4,504,601.74	$4,186,462.50	$4,119,564.00	$4,110,928.00
Transfers	$9,057,785.35	$9,893,850.83	$27,668,053.00	$23,264,214.00

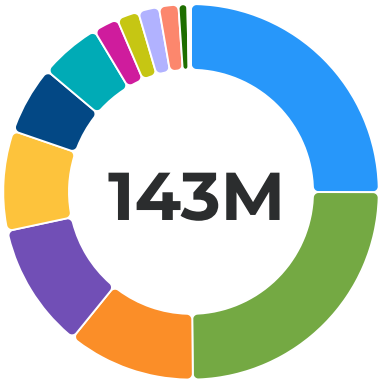
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Other Revenue	$5,509,096.71	$5,171,064.92	$7,671,700.00	$11,230,100.00
Donations	$37,434.67	$28,443.26	$100,800.00	$85,000.00
Court Improvement Fees	$7,558.63	$15,056.39	$15,000.00	$12,000.00
Capital Project Revenue	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00
Service Fee Revenue	$5,742,013.00	$5,712,107.12	$5,805,000.00	$6,604,000.00
Airport Revenue	$1,009,551.96	$1,501,617.29	$755,000.00	$882,500.00
Electric Revenue	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00
Water Revenue	$236,001.00	$216,611.00	$180,000.00	$148,000.00
Water Sales	$1,932,499.00	$2,034,339.00	$1,952,000.00	$1,952,000.00
Meter Charges	$28,691.00		$10,000.00	
Miscellaneous Revenue			$1,000.00	$1,000.00
Sewer Revenue	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00
Refuse Revenue	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00
Fill the Gap Fund Revenue	$1,624.78	$2,000.57	$2,000.00	$2,000.00
Grant Revenue	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00
Total Revenues	**$71,089,056.05**	**$75,100,370.61**	**$105,686,334.00**	**$112,613,916.00**

Expenditures by Fund

Expenditure projections for the FY 2027 for the City of Page are based on trends and anticipated activity in the coming fiscal year. Charts below include inter-fund transfers.



FY27 Expenditures by Fund



Capital Fund	**$35,687,790**	25.04%
General Fund	**$35,366,670**	24.81%
Miscellaneous Grant Fund	**$15,679,912**	11.00%
Electric Fund	**$15,404,598**	10.81%
Water Fund	**$12,270,100**	8.61%
Horseshoe Bend Fund	**$8,373,465**	5.87%
Land	**$7,500,000**	5.26%
Highway User Fund	**$3,086,500**	2.17%
Golf Course Fund	**$2,701,886**	1.90%
Airport	**$2,560,015**	1.80%
Sewer Fund	**$2,385,500**	1.67%
Refuse Fund	**$1,090,700**	0.77%
Cemetery	**$189,124**	0.13%
Donation Funds	**$101,600**	0.07%
Fire Pension	**$85,000**	0.06%
Substance Abuse	**$40,000**	0.03%
Court Improvement Fund	**$15,000**	0.01%
Fill-The-Gap Fund	**$5,000**	0.00%
JCEF Fund	**$5,000**	0.00%

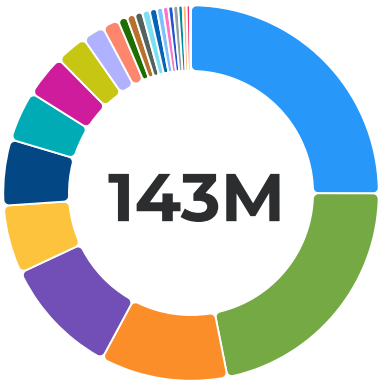
Expenditures by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
General Fund	$20,831,611.64	$22,573,450.47	$33,035,716.49	$35,366,669.78
Debt Service Fund	$200,000.00		$10,000,000.00	
Donation Funds	$21,011.74	$30,385.59	$127,000.00	$101,600.00
Capital Fund	$8,393,466.03	$5,912,883.65	$28,267,770.00	$35,687,790.00
Land	$1,700,370.22	$1,010,104.28	$4,000,000.00	$7,500,000.00
Electric Fund	$9,476,404.00	$9,776,943.00	$16,495,098.00	$15,404,598.00
Emergency Reserve Fund	$1,346.30	$692.42		
Miscellaneous Grant Fund	$4,841,870.97	$7,853,266.26	$16,566,836.87	$15,679,912.46
Highway User Fund	$1,227,958.22	$1,265,017.31	$2,856,850.00	$3,086,500.00
Substance Abuse		$179.40	$30,000.00	$40,000.00
Horseshoe Bend Fund	$3,701,483.25	$3,934,493.60	$7,062,625.06	$8,373,465.15
Water Fund	$1,655,217.00	$1,060,416.00	$2,621,100.00	$12,270,100.00
Sewer Fund	$2,329,960.00	$1,172,386.00	$2,523,500.00	$2,385,500.00
Refuse Fund	$992,616.00	$1,031,413.00	$1,048,795.00	$1,090,700.00

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Cemetery	$114,819.89	$166,163.35	$178,298.39	$189,124.33
Fire Pension	$95,979.46	$40,127.99	$80,000.00	$85,000.00
JCEF Fund	$3,311.44		$12,000.00	$5,000.00
Court Improvement Fund			$20,000.00	$15,000.00
Fill-The-Gap Fund			$5,000.00	$5,000.00
Airport	$944,945.43	$1,067,940.04	$1,509,778.15	$2,560,015.48
Golf Course Fund	$1,717,870.49	$2,438,353.34	$2,870,738.69	$2,701,885.78
Total Expenditures	**$58,250,242.08**	**$59,334,215.70**	**$129,311,106.65**	**$142,547,860.98**

Expenditures by Function

FY27 Expenditures by Function



Capital	**$35,687,790**	25.04%
Page Utility Enterprises	**$31,150,898**	21.85%
Miscellaneous Grant Expenses	**$15,629,912**	10.96%
Other	**$14,525,600**	10.19%
Horseshoe Bend	**$8,373,465**	5.87%
Public Works	**$8,107,732**	5.69%
Police	**$6,156,522**	4.32%
City Administration	**$5,244,579**	3.68%
Fire Department	**$3,863,237**	2.71%
Golf	**$2,701,886**	1.90%
Human Resource/Risk Management	**$2,030,063**	1.42%
Information Technology	**$1,126,006**	0.79%
Library	**$993,685**	0.70%
Magistrate	**$948,647**	0.67%
Parks & Trails Maintenance	**$942,356**	0.66%
Finance	**$880,790**	0.62%
Communication & Tourism Department	**$741,700**	0.52%
City Attorney	**$672,226**	0.47%
Development Service	**$616,040**	0.43%
Special Events	**$592,211**	0.42%
Community Center	**$544,488**	0.38%
Recreation	**$483,069**	0.34%
City Clerk	**$426,036**	0.30%
City Council	**$103,920**	0.07%
Fill the Gap Fund	**$5,000**	0.00%

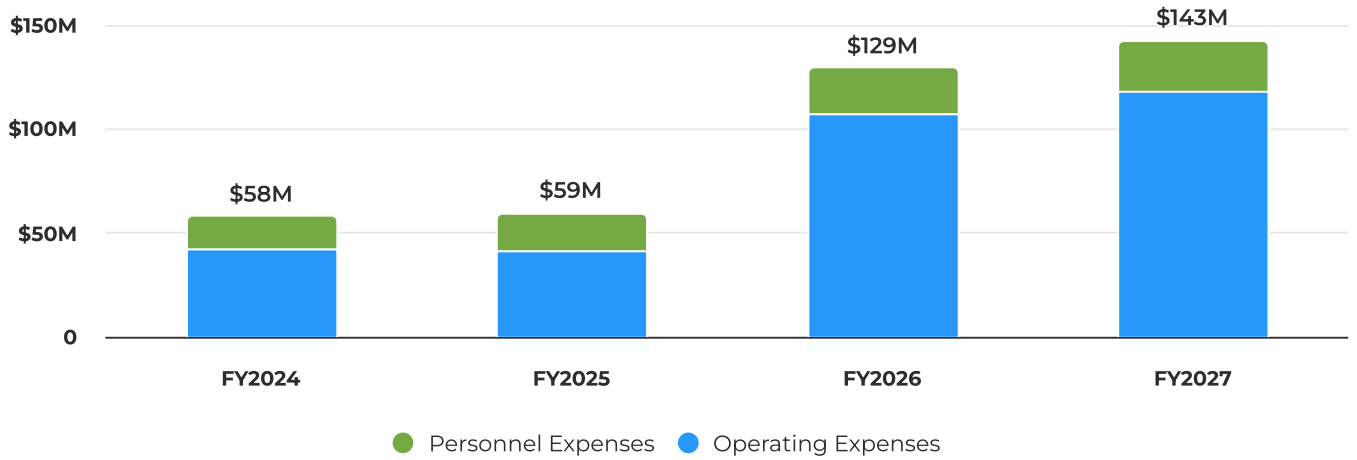
Expenditures by Function

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
City Administration	$1,113,184.01	$1,483,646.30	$4,678,756.60	$5,244,578.51
City Council	$77,680.19	$88,197.54	$103,933.83	$103,920.32
City Clerk	$274,112.88	$311,785.23	$404,647.82	$426,036.34
City Attorney	$401,601.73	$464,610.92	$625,311.88	$672,226.08
Other	$6,177,733.35	$5,373,204.75	$20,331,000.00	$14,525,600.00
Community Engagement	$94,605.91			

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Community Center	$304,075.36	$423,006.90	$514,442.75	$544,487.60
Special Events	$418,554.31	$569,888.28	$622,785.37	$592,210.68
Public Works	$3,711,862.25	$4,038,207.54	$6,462,566.55	$8,107,732.45
Police	$3,950,147.14	$4,456,789.57	$5,892,456.37	$6,156,522.41
Fire Department	$2,776,799.50	$2,915,622.15	$3,866,594.20	$3,863,237.04
Human Resource/Risk Management	$1,100,885.69	$705,236.14	$1,968,789.35	$2,030,063.11
Finance	$556,858.07	$608,746.84	$870,122.05	$880,789.80
Magistrate	$619,134.19	$720,899.09	$864,396.42	$948,647.48
Library	$754,622.65	$781,772.30	$918,334.54	$993,685.40
Development Service	$455,672.72	$464,809.99	$489,100.07	$616,040.37
Communication & Tourism Department	$702,800.00	$861,897.13	$1,128,959.88	$741,700.28
Information Technology	$764,208.84	$816,591.91	$887,812.88	$1,126,006.42
Parks & Trails Maintenance	$636,836.74	$761,363.50	$881,733.12	$942,355.98
Recreation	$253,016.04	$307,784.77	$387,899.34	$483,069.32
Golf	$1,717,870.49	$2,438,353.34	$2,870,738.69	$2,701,885.78
Miscellaneous Grant Expenses	$4,838,833.74	$7,853,266.26	$16,516,836.87	$15,629,912.46
Horseshoe Bend	$3,701,483.25	$3,934,493.60	$7,062,625.06	$8,373,465.15
Fill the Gap Fund			$5,000.00	$5,000.00
Capital	$8,393,466.03	$5,912,883.65	$28,267,770.00	$35,687,790.00
Page Utility Enterprises	$14,454,197.00	$13,041,158.00	$22,688,493.00	$31,150,898.00
Total Expenditures	**$58,250,242.08**	**$59,334,215.70**	**$129,311,106.65**	**$142,547,860.98**

Expenditures by Object

Historical Expenditures by Object



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Personnel Expenses	$16,552,794.56	$18,622,449.88	$22,631,189.78	$24,186,117.57
Operating Expenses	$41,697,447.52	$40,711,765.82	$106,679,916.87	$118,361,743.40

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Total Expenditures	**$58,250,242.08**	**$59,334,215.70**	**$129,311,106.65**	**$142,547,860.98**

General Fund

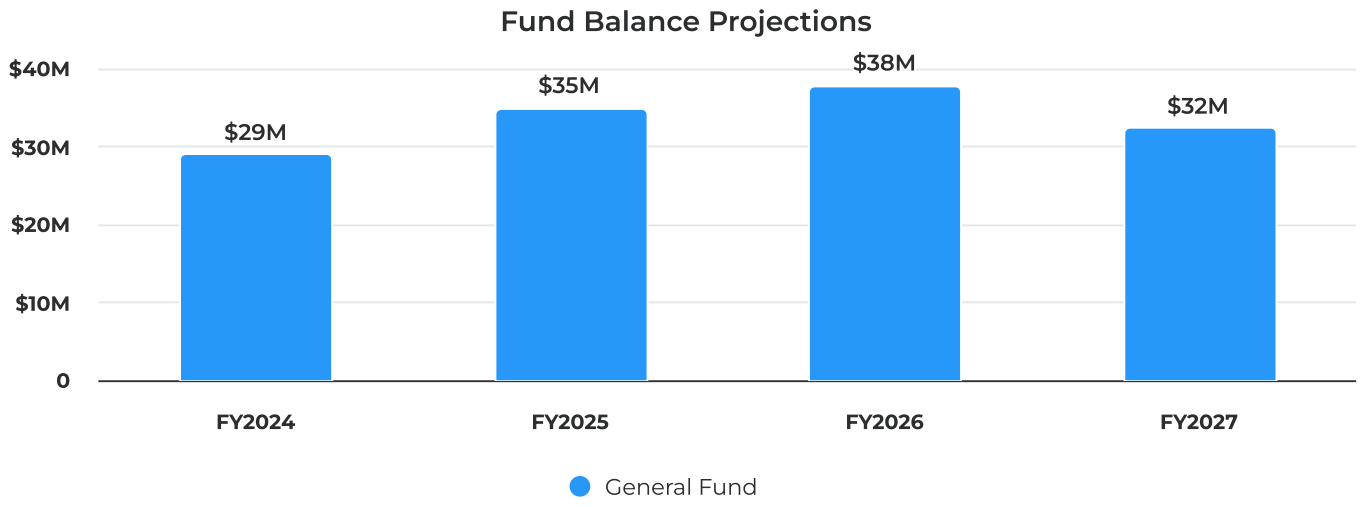
The General Fund is the City's primary operating fund and supports most of the City's departments in whole or in part. The General Fund is supported by revenues from city sales taxes, state aid, excise taxes, investment income, fines & forfeitures, and fees & charges.

Fund Balance

In FY2020, $8.4 million was transferred to establish the Emergency Reserve Fund. FY2026 is preliminary (prior to Audit) and FY2027 are estimates based on budgets.

The Fund Balance is budgeted to decrease by 11% due to expenses increasing more than revenues. Increases to accommodate any unbudgeted requests from our new City Council members and pending new construction in progress projects.

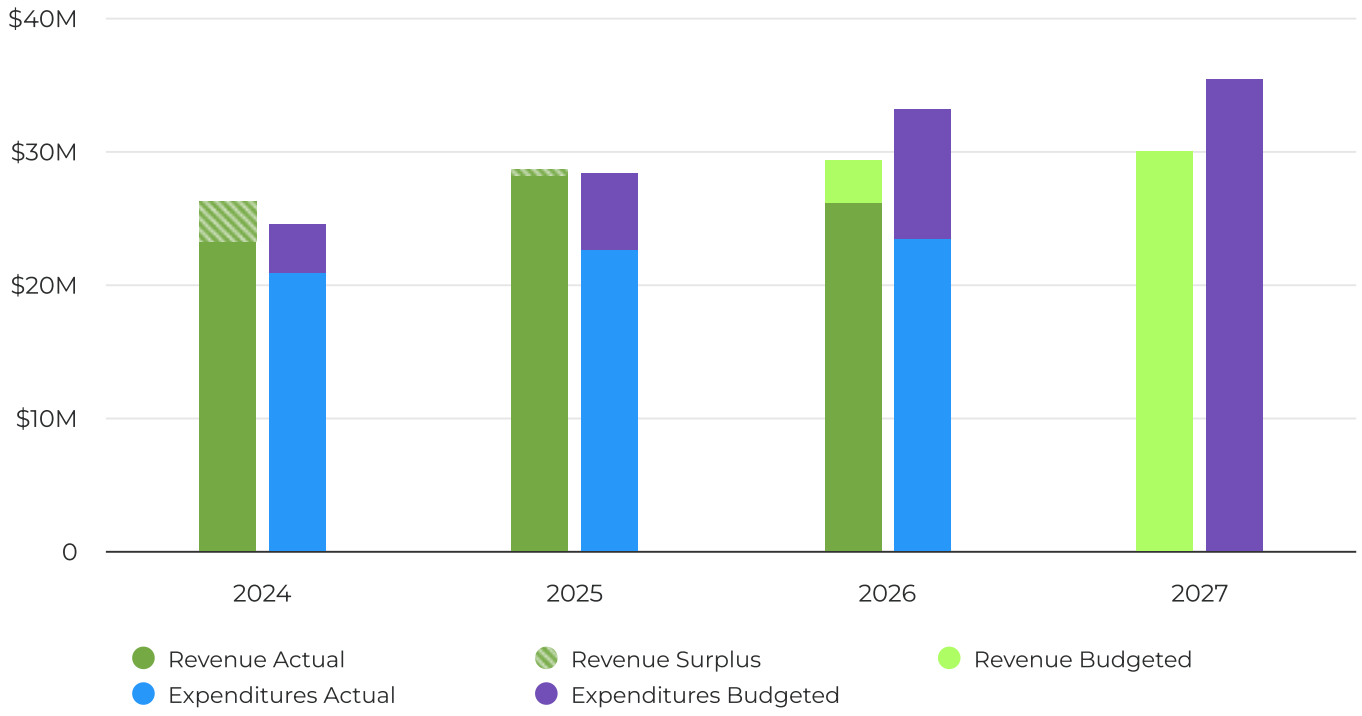
Fund Balance



Revenues vs Expenditures

City of Page, Arizona is projecting $29.94M of revenue in FY2027, which represents a 2.2% increase over the prior year. Budgeted expenditures are projected to increase by 7.0% or $35.36M to $33.04M in FY2027.

Revenues vs Expenditures Summary



Revenues by Source

- The General Fund's largest source of revenue is City Sales Tax, making up nearly two-thirds of the projected revenues.
- City Sales Tax - Current local sales tax is 3% but varies by business activity.
- Intergovernmental - Revenues received from the State of Arizona for State Sales Tax, Vehicle License Tax, and State Revenue Sharing.
- Transfers - Funds transferred from other funds to reimburse or assist the General Fund.
- Permits and Fees - Revenues received from franchise fees, licenses, permits, and other city fees.
- Other Revenue - Revenues received for other services provided by the city.

FY27 Revenues by Revenue Source



City Sales Tax	**$19,000,008**	63.45%
Transfers	**$4,061,070**	13.56%
Other Revenue	**$3,318,550**	11.08%
Intergovernmental	**$3,087,454**	10.31%
Permits and Fees	**$476,800**	1.59%

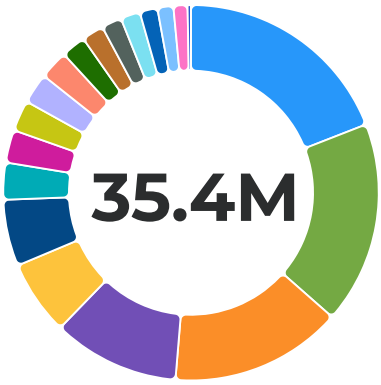
Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
City Sales Tax	$16,684,437.07	$19,233,647.92	$19,110,000.00	$19,000,008.00
Permits and Fees	$500,359.56	$498,026.41	$502,300.00	$476,800.00
Intergovernmental	$3,486,396.13	$3,141,834.97	$3,054,291.00	$3,087,454.00
Transfers	$2,582,508.89	$2,614,442.27	$3,318,053.00	$4,061,070.00
Other Revenue	$2,972,377.39	$3,139,101.01	$3,294,150.00	$3,318,550.00
Total Revenues	**$26,226,079.04**	**$28,627,052.58**	**$29,278,794.00**	**$29,943,882.00**

Expenditures by Function

The other category reflects the transfers out of the General Fund to other funds for a total of $23.2M of the budget.

FY27 Expenditures by Function



Other	**$6,749,000**	19.08%
Police	**$6,156,522**	17.41%
City Administration	**$5,244,579**	14.83%
Fire Department	**$3,863,237**	10.92%
Public Works	**$2,272,093**	6.42%
Human Resource/Risk Management	**$2,030,063**	5.74%
Information Technology	**$1,126,006**	3.18%
Library	**$993,685**	2.81%
Parks & Trails Maintenance	**$942,356**	2.66%
Magistrate	**$928,647**	2.63%
Finance	**$880,790**	2.49%
Communication & Tourism Department	**$741,700**	2.10%
City Attorney	**$672,226**	1.90%
Development Service	**$616,040**	1.74%
Special Events	**$592,211**	1.67%
Community Center	**$544,488**	1.54%
Recreation	**$483,069**	1.37%
City Clerk	**$426,036**	1.20%
City Council	**$103,920**	0.29%

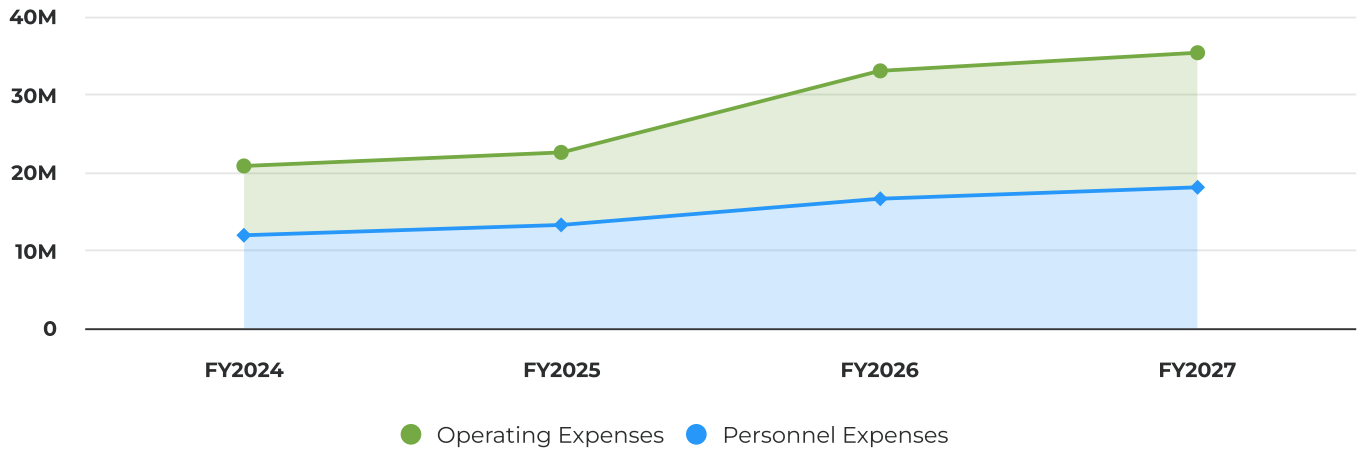
Expenditures by Function

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
City Administration	$1,113,184.01	$1,483,646.30	$4,678,756.60	$5,244,578.51
City Council	$77,680.19	$88,197.54	$103,933.83	$103,920.32
City Clerk	$274,112.88	$311,785.23	$404,647.82	$426,036.34
City Attorney	$401,601.73	$464,610.92	$625,311.88	$672,226.08
Other	$4,155,988.40	$4,291,715.07	$6,044,000.00	$6,749,000.00
Community Engagement	$94,605.91			
Community Center	$304,075.36	$423,006.90	$514,442.75	$544,487.60
Special Events	$418,554.31	$569,888.28	$622,785.37	$592,210.68
Public Works	$1,424,138.71	$1,539,086.84	$1,917,640.00	$2,272,092.65
Police	$3,950,147.14	$4,456,789.57	$5,892,456.37	$6,156,522.41

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Fire Department	$2,776,799.50	$2,915,622.15	$3,866,594.20	$3,863,237.04
Human Resource/Risk Management	$1,100,885.69	$705,236.14	$1,968,789.35	$2,030,063.11
Finance	$556,858.07	$608,746.84	$870,122.05	$880,789.80
Magistrate	$615,822.75	$720,899.09	$832,396.42	$928,647.48
Library	$754,622.65	$781,772.30	$918,334.54	$993,685.40
Development Service	$455,672.72	$464,809.99	$489,100.07	$616,040.37
Communication & Tourism Department	$702,800.00	$861,897.13	$1,128,959.88	$741,700.28
Information Technology	$764,208.84	$816,591.91	$887,812.88	$1,126,006.42
Parks & Trails Maintenance	$636,836.74	$761,363.50	$881,733.12	$942,355.98
Recreation	$253,016.04	$307,784.77	$387,899.34	$483,069.32
Total Expenditures	**$20,831,611.64**	**$22,573,450.47**	**$33,035,716.49**	**$35,366,669.78**

Expenditures by Expense Type

Historical Expenditures by Expense Type



Overview - All Funds Comprehensive Summary

Comprehensive Fund Summary

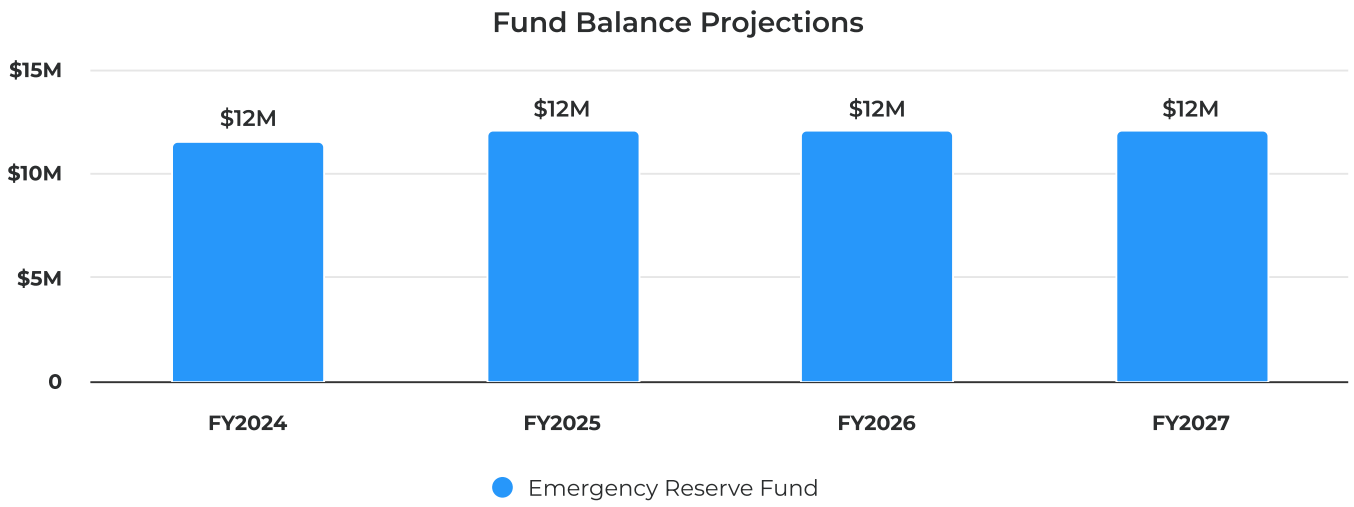
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Budgeted
Beginning Fund Balance	**$23,296,886**	**$28,946,911**	**$34,851,978**	**$37,736,609**
Revenues				
City Sales Tax	$16,684,437	$19,233,648	$19,110,000	$19,000,008
Permits and Fees	$500,360	$498,026	$502,300	$476,800
Intergovernmental	$3,486,396	$3,141,835	$3,054,291	$3,087,454
Transfers	$2,582,509	$2,614,442	$3,318,053	$4,061,070
Other Revenue	$2,972,377	$3,139,101	$3,294,150	$3,318,550
Total Revenues	**$26,226,079**	**$28,627,053**	**$29,278,794**	**$29,943,882**
Expenditures				

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Budgeted
Personnel Expenses	$11,937,293	$13,264,471	$16,624,118	$18,092,631
Operating Expenses	$8,894,318	$9,308,980	$16,411,598	$17,274,039
Total Expenditures	**$20,831,612**	**$22,573,450**	**$33,035,716**	**$35,366,670**
Total Revenues Less Expenditures	**$5,394,467**	**$6,053,602**	**$(3,756,922)**	**$(5,422,788)**
Ending Fund Balance	**$28,691,353**	**$35,000,514**	**$31,095,055**	**$32,313,821**

Emergency Reserve Fund

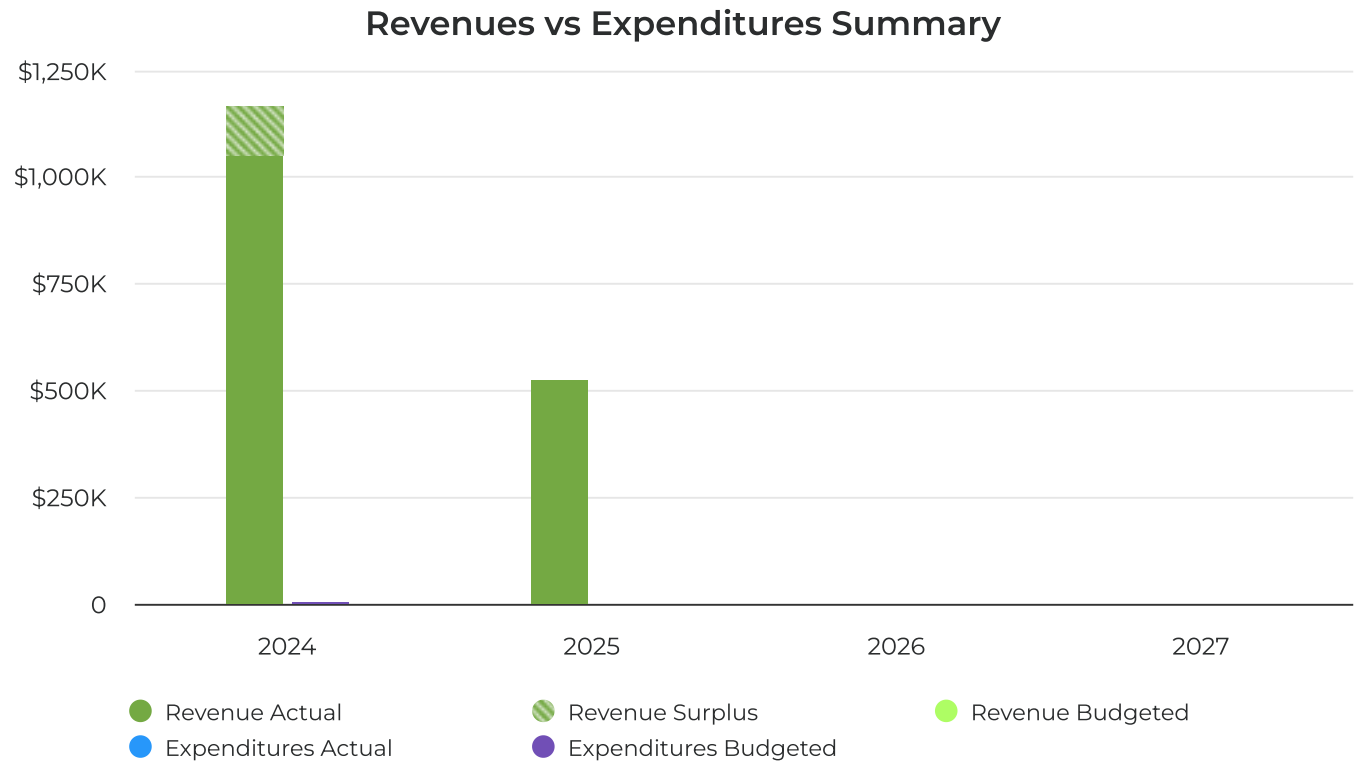
The City established the Emergency Reserve Fund to ensure adequate funds are maintained to abate potential current and future risks, avoid revenue shortfalls and be equipped for unexpected expenditures maintained in the General Fund. FY2020 and with the passage of Ordinance 668-20, 15% of the 1% tax increase will be designated to this fund. In FY2020, $8.3M was transferred from the General to establish the Emergency Reserve Fund. In March 2024, the City Council passed Ordinance 726-24 whereby they set the Emergency Reserve Fund to be set at $12,000,000.

Fund Balance



Revenues vs Expenditures Summary

City of Page, Arizona is projecting $0 of revenue in FY2027, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $0 to $0 in FY2027.



Comprehensive Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$10,061,266.00**	**$11,526,746.20**	**$12,048,222.10**	**$12,048,222.00**
Revenues				
Transfers	$623,398.26			
Other Revenue	$544,663.44	$522,168.32		
Total Revenues	**$1,168,061.70**	**$522,168.32**		
Expenditures				
Operating Expenses	$1,346.30	$692.42		
Total Expenditures	**$1,346.30**	**$692.42**		
Total Revenues Less Expenditures	**$1,166,715.40**	**$521,475.90**		
Ending Fund Balance	**$11,227,981.40**	**$12,048,222.10**	**$12,048,222.10**	**$12,048,222.00**

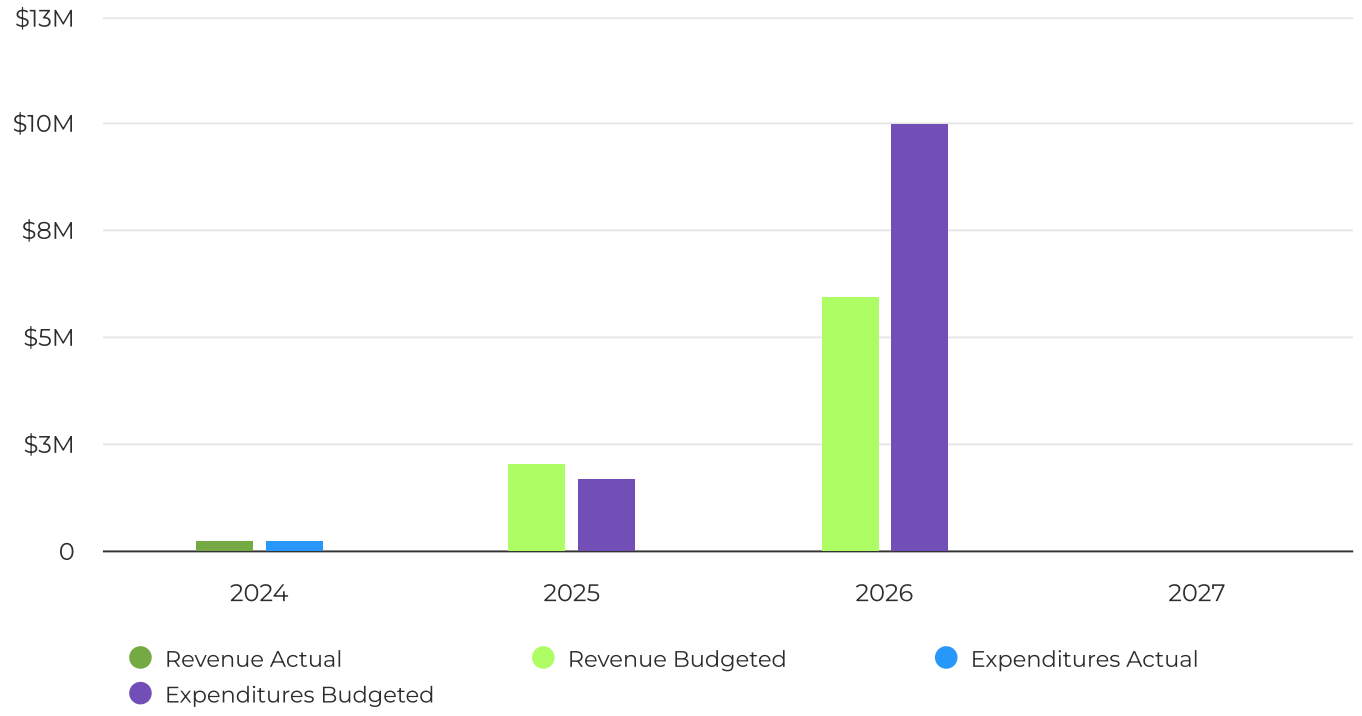
Debt Service

The Debt Service Fund accounts for the accumulation of resources for and the payment of current and future debt service requirements of governmental debt that the City has authorized.

Summary

City of Page, Arizona is projecting $0 of revenue/expenditures in FY2027.

Revenues vs Expenditures Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

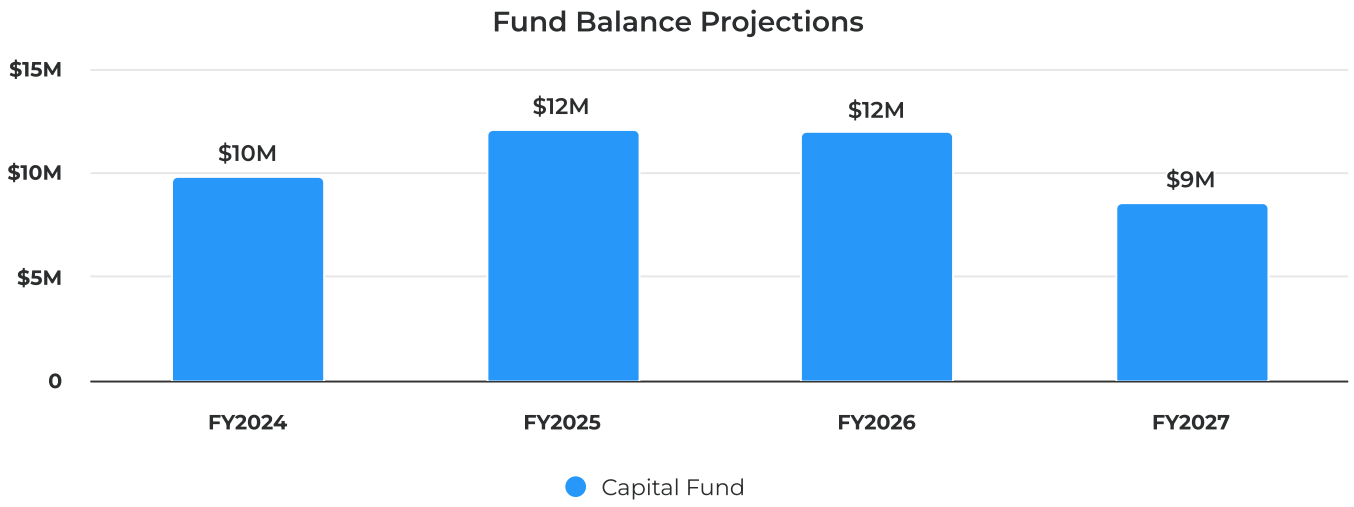
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance				
Revenues				
Transfers	$200,000.00		$5,950,000.00	
Total Revenues	**$200,000.00**		**$5,950,000.00**	
Expenditures				
Operating Expenses	$200,000.00		$10,000,000.00	
Total Expenditures	**$200,000.00**		**$10,000,000.00**	
Total Revenues Less Expenditures			**-$4,050,000.00**	
Ending Fund Balance			**-$4,050,000.00**	

Capital Fund

The Capital Projects Fund accounts for the acquisition and construction of the City's major capital facilities, other than those financed by proprietary funds.

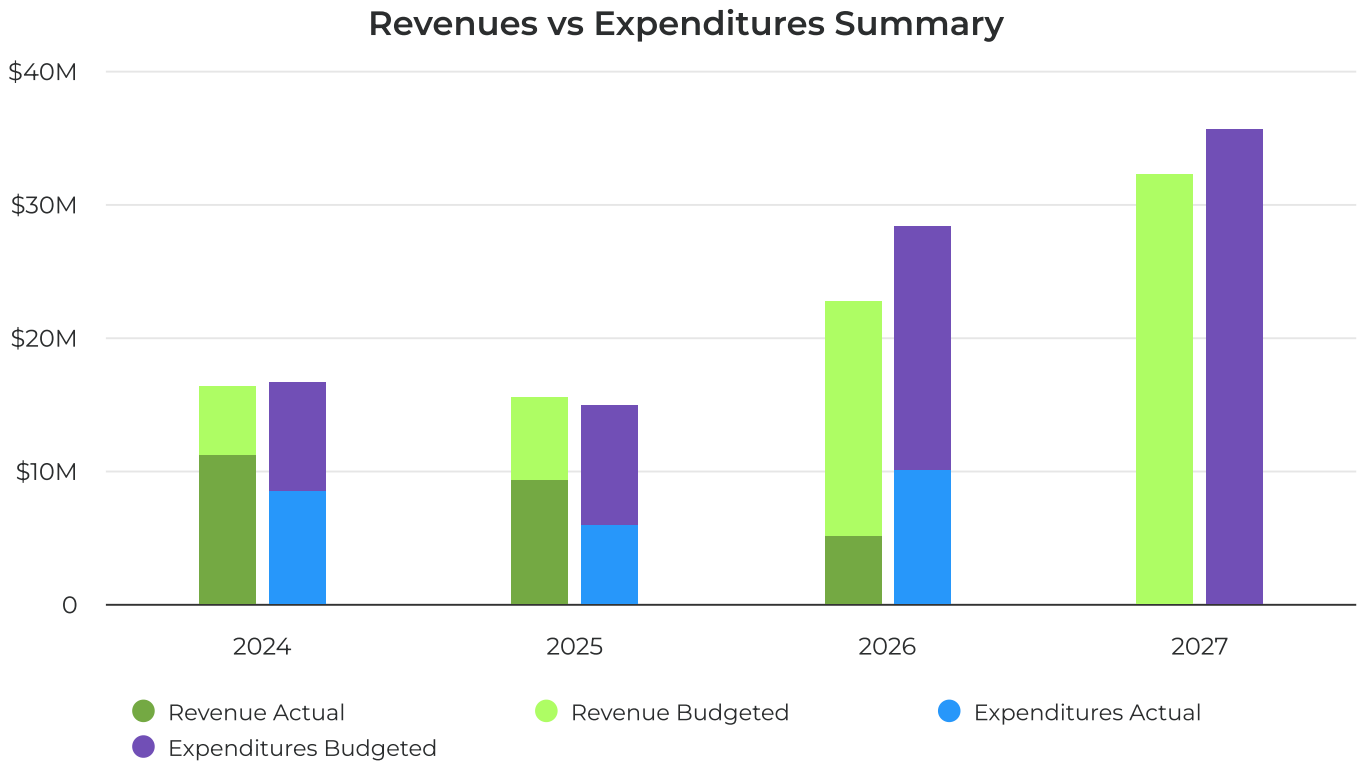
Fund Balance

After the City managed to pay off the 2011 Series Bond and the Unfunded Public Safety Personnel Retirement System balance, the City was able to focus on dedicating more resources to Capital Projects. FY2026 and FY2027 are estimates based on budgets. We expect to see a 34% decrease in the fund balance due to completing & starting projects that have been in the planning stages for several years. This includes the construction of multiple street improvements, a potential start of the Downtown Revitalization project and design for the extension of Sandhill Road.



Summary

City of Page is projecting $32.27M of revenue in FY2027, which represents a 42.5% increase over the prior year. Budgeted expenditures are projected to increase by 26.4% or 7.42M to $35.69M in FY2027.



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$7,445,080.00**	**$9,827,009.26**	**$12,088,970.97**	**$11,967,942.00**
Revenues				
Transfers	$5,651,878.20	$7,279,408.56	$18,400,000.00	$19,203,144.00
Capital Project Revenue	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00
Total Revenues	**$11,108,632.45**	**$9,227,963.45**	**$22,640,770.00**	**$32,267,294.00**
Expenditures				
Operating Expenses	$8,393,466.03	$5,912,883.65	$28,267,770.00	$35,687,790.00
Total Expenditures	**$8,393,466.03**	**$5,912,883.65**	**$28,267,770.00**	**$35,687,790.00**
Total Revenues Less Expenditures	**$2,715,166.42**	**$3,315,079.80**	**-$5,627,000.00**	**-$3,420,496.00**
Ending Fund Balance	**$10,160,246.42**	**$13,142,089.06**	**$6,461,970.97**	**$8,547,446.00**

Special Revenue Funds

Revenues by Revenue Source

FY27 Revenues by Revenue Source



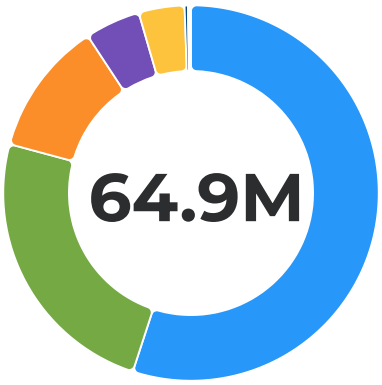
Transfers	**$19,203,144**	33.38%
Grant Revenue	**$15,622,532**	27.16%
Capital Project Revenue	**$13,064,150**	22.71%
Other Revenue	**$7,658,050**	13.31%
Intergovernmental	**$993,474**	1.73%
Airport Revenue	**$882,500**	1.53%
Donations	**$85,000**	0.15%
Court Improvement Fees	**$12,000**	0.02%
Fill the Gap Fund Revenue	**$2,000**	0.00%

Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Intergovernmental	$995,535.23	$1,012,253.35	$1,035,273.00	$993,474.00
Transfers	$5,651,878.20	$7,279,408.56	$18,400,000.00	$19,203,144.00
Other Revenue	$1,844,948.34	$1,182,377.33	$4,135,550.00	$7,658,050.00
Donations	$37,434.67	$28,443.26	$100,800.00	$85,000.00
Court Improvement Fees	$7,558.63	$15,056.39	$15,000.00	$12,000.00
Capital Project Revenue	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00
Airport Revenue	$1,009,551.96	$1,501,617.29	$755,000.00	$882,500.00
Fill the Gap Fund Revenue	$1,624.78	$2,000.57	$2,000.00	$2,000.00
Grant Revenue	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00
Total Revenues	**$19,925,063.39**	**$20,982,399.15**	**$46,049,582.00**	**$57,522,850.00**

Expenditures by Fund

FY27 Expenditures by Fund



Capital Fund	**$35,687,790**	55.01%
Miscellaneous Grant Fund	**$15,679,912**	24.17%
Land	**$7,500,000**	11.56%
Highway User Fund	**$3,086,500**	4.76%
Airport	**$2,560,015**	3.95%
Cemetery	**$189,124**	0.29%
Donation Funds	**$101,600**	0.16%
Substance Abuse	**$40,000**	0.06%
Court Improvement Fund	**$15,000**	0.02%
Fill-The-Gap Fund	**$5,000**	0.01%
JCEF Fund	**$5,000**	0.01%

Expenditures by Fund

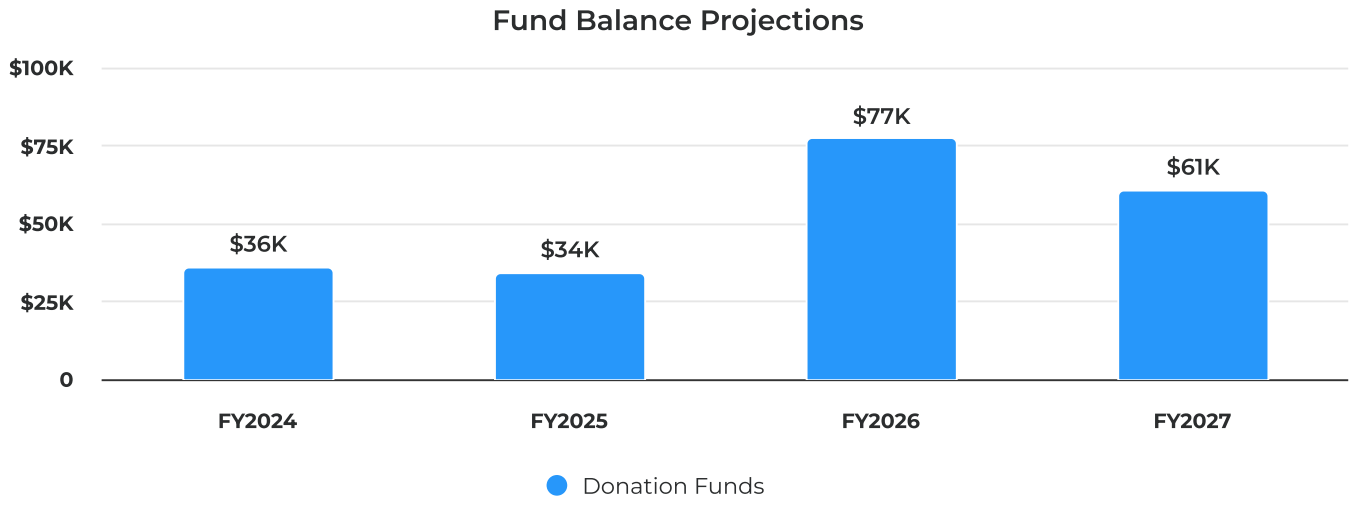
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Donation Funds	$21,011.74	$30,385.59	$127,000.00	$101,600.00
Capital Fund	$8,393,466.03	$5,912,883.65	$28,267,770.00	$35,687,790.00
Land	$1,700,370.22	$1,010,104.28	$4,000,000.00	$7,500,000.00
Miscellaneous Grant Fund	$4,841,870.97	$7,853,266.26	$16,566,836.87	$15,679,912.46
Highway User Fund	$1,227,958.22	$1,265,017.31	$2,856,850.00	$3,086,500.00
Substance Abuse		$179.40	$30,000.00	$40,000.00
Cemetery	$114,819.89	$166,163.35	$178,298.39	$189,124.33
JCEF Fund	$3,311.44		$12,000.00	$5,000.00
Court Improvement Fund			$20,000.00	$15,000.00
Fill-The-Gap Fund			$5,000.00	$5,000.00
Airport	$944,945.43	$1,067,940.04	$1,509,778.15	$2,560,015.48
Total Expenditures	**$17,247,753.94**	**$17,305,939.88**	**$53,573,533.42**	**$64,869,942.27**

Donation Funds

The Donation Fund accounts for all citizen donations received by the City of Page that are specified to support individual departments or programs. Donation funds support the purchase of supplies to offer extra activities, entertainment, and community enhancement to the public throughout the year.

Fund Balance

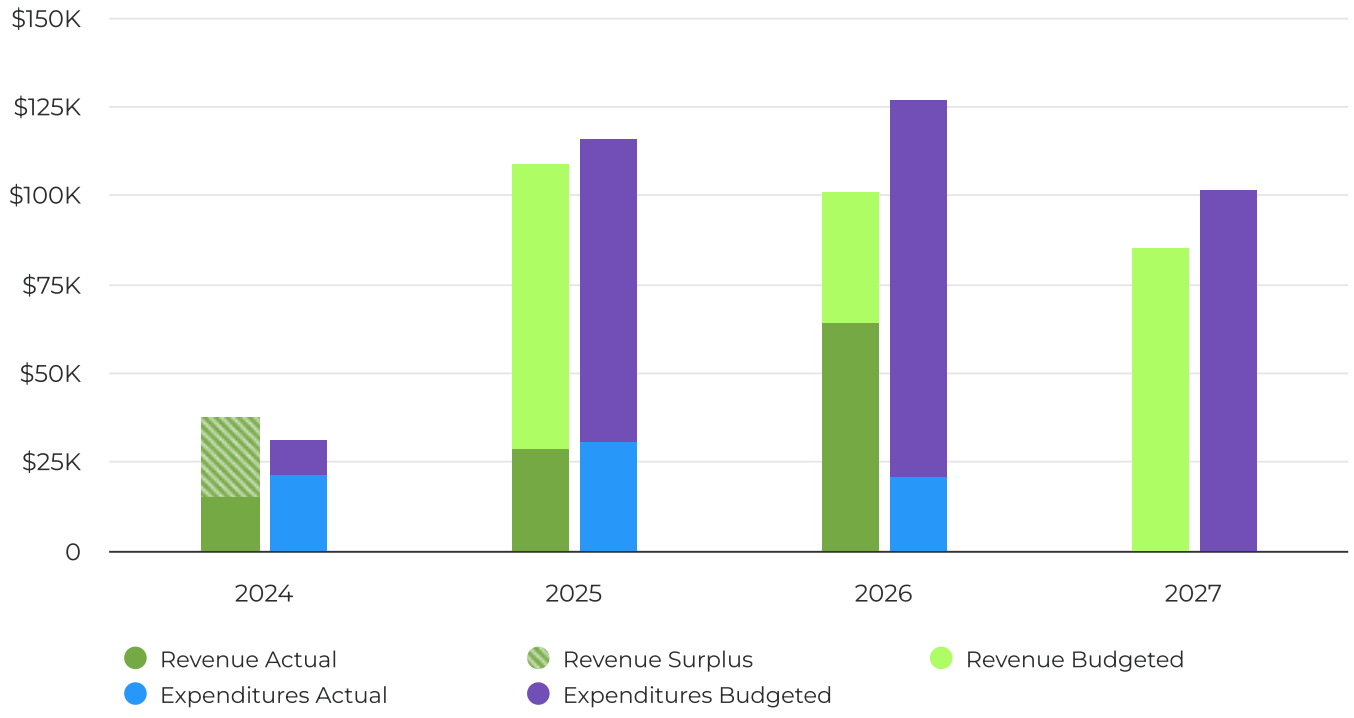
The Fund Balance is expected to decrease by 20.8%. The budget is written with the expectation that the majority of funds received and saved from prior years will be spent.



Summary

City of Page, Arizona is projecting $85K of revenue in FY2027, which represents a 15% decrease over the prior year. Budgeted expenditures are projected to decrease by 20% or $127K to $101K in FY2027.

Revenues vs Expenditures Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$19,671.00**	**$36,093.93**	**$34,151.60**	**$77,305.00**
Revenues				
Donations				
MEMORIAL PLAZA DONATION REV	$100.00		$500.00	$3,000.00
LAKE POWELL BLVD STREET BANNER				$600.00
SHOP WITH A HERO	$9,499.25	$13,709.00	$20,000.00	$20,000.00
LPNGC DONATION REVENUE	$8,500.00	$8,200.00	$24,000.00	$10,000.00
SPECIAL EVENT REVENUE			$20,000.00	$10,000.00
CITY MANAGER DONATIONS	$5,500.00		$25,000.00	
COMMUNITY CTR DONATION REVENUE	$1,944.00	$740.00	$2,000.00	$3,000.00
FIRE DONATION REVENUE			$3,000.00	$4,000.00

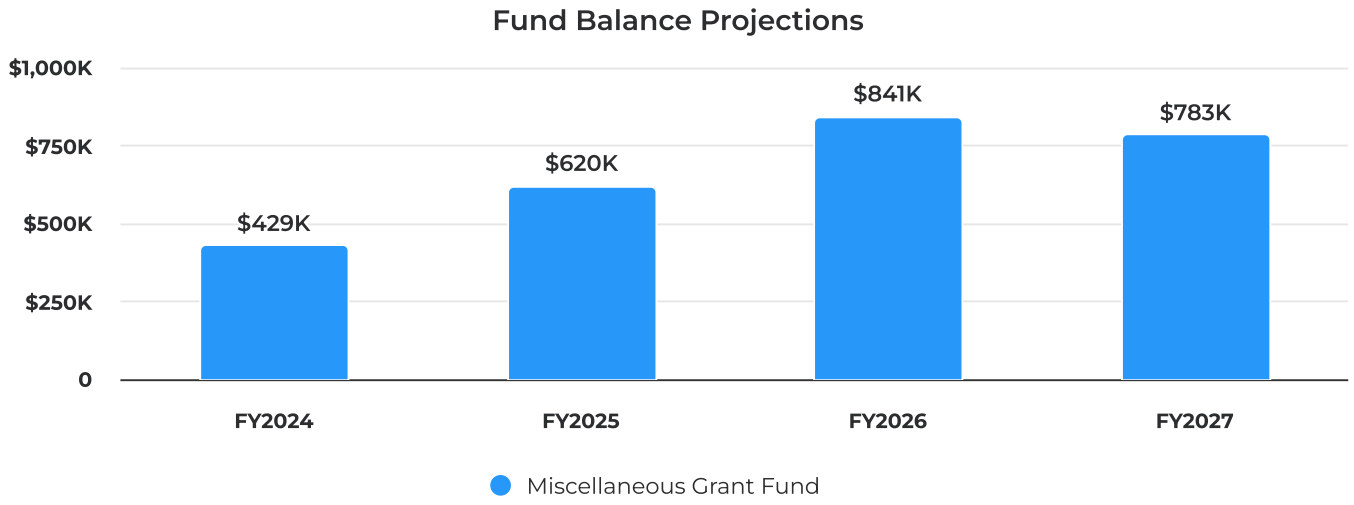
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
LIBRARY DONATION REVENUE	$10,507.60	$5,564.05	$5,000.00	$30,000.00
HSB DONATION REVENUE	$383.82	$230.21	$500.00	$1,000.00
COMMUNITY GARDEN DONATION			$500.00	$400.00
POLICE DEPT DONATIONS REVENUE	$1,000.00		$300.00	$3,000.00
Total Donations	$37,434.67	$28,443.26	$100,800.00	$85,000.00
Total Revenues	**$37,434.67**	**$28,443.26**	**$100,800.00**	**$85,000.00**
Expenditures				
Operating Expenses				
MEMORIAL PLAZA DONATION EXP	$77.07		$3,500.00	$3,200.00
LAKE POWELL BLVD STREET BANNER			$600.00	$600.00
SHOP WITH A HERO	$11,190.52	$9,907.10	$20,000.00	$20,000.00
LPNGC DONATION EXPENSE		$17,218.31	$30,000.00	$9,000.00
SPECIAL EVENT EXPENSES			$20,000.00	$10,000.00
CITY MANAGER DONATION EXPENSES	$5,500.00		$25,000.00	
TRANSIENT EXPENSES	$648.34	$567.54	$2,500.00	$1,100.00
COMMUNITY CTR DONATION EXP	$842.03		$2,400.00	$3,000.00
FIRE DONATION EXPENSES			$5,000.00	$4,500.00
LIBRARY DONATION EXPENSES	$2,547.14	$2,692.64	$15,000.00	$46,000.00
HSB DONATION EXPENSES	$148.40		$1,000.00	$800.00
COMMUNITY GARDEN EXPENSES	$58.24		$1,000.00	$400.00
POLICE DEPT DONATION EXPENSES			$1,000.00	$3,000.00
Total Operating Expenses	$21,011.74	$30,385.59	$127,000.00	$101,600.00
Total Expenditures	**$21,011.74**	**$30,385.59**	**$127,000.00**	**$101,600.00**
Total Revenues Less Expenditures	**$16,422.93**	**-$1,942.33**	**-$26,200.00**	**-$16,600.00**
Ending Fund Balance	**$36,093.93**	**$34,151.60**	**$7,951.60**	**$60,705.00**

Miscellaneous Grant Fund

The Miscellaneous Grants Fund is used to account for many of the grant funds received by the City. Grant amounts are normally required to be tracked separately by State and Federal regulations and funds are specifically restricted for certain operating and/or equipment expenses.

Fund Balance

The Fund Balance is expected to go down due to using the rollerover balance from FY2026. We have a few grants that are paid at the start of a project, instead of after expenditures are paid.

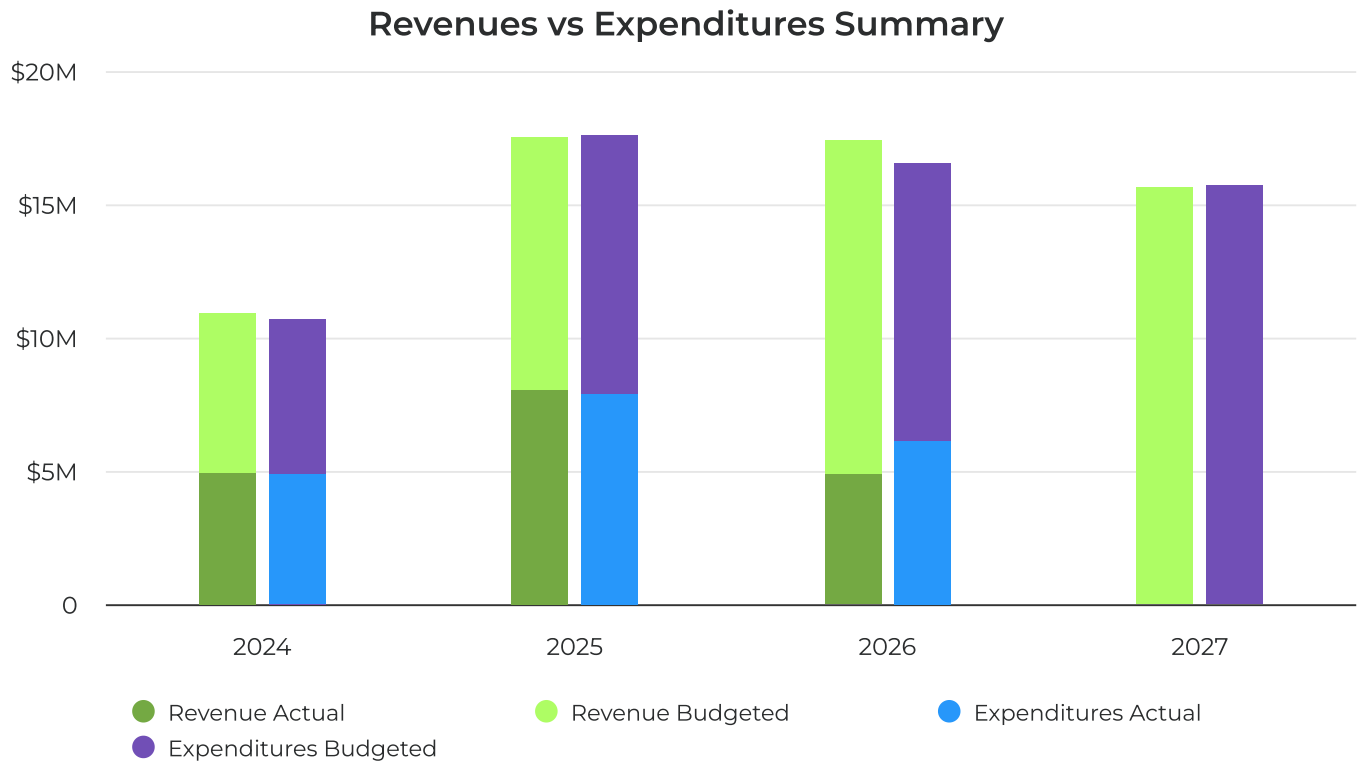


In FY2027, the Miscellaneous Grant Fund's total fund balance projection is $783,332, representing a decrease of $57,380 or 6.83% compared to FY2026. This fund continues to be the largest category, comprising 100% of the total fund balance projection for FY2027, consistent with the previous year.

Compared to FY2026, when the Miscellaneous Grant Fund increased by $220,595 or 35.57%, FY2027 shows a reversal with a notable decrease of 6.83%. This change marks a significant shift from the prior year's growth to a reduction in the fund balance projection.

Summary

City of Page is projecting $15.62M of revenue in FY2027, which represents a 1% decrease over the prior year. Budgeted expenditures are projected to decrease 0.06% or $89K to $15.68M in FY2027.



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$351,475.07**	**$429,381.43**	**$620,116.88**	**$840,712.00**
Revenues				
Grant Revenue				
POLICE GRANT REVENUE		$19,000.00	$628,000.00	$300,000.00
BULLET PROOF VEST GRANT REV	$3,751.74	$7,482.96	$10,000.00	$10,000.00
NACOG GRANT REV-MEALS	$61,920.00	$61,980.00	$62,000.00	$80,000.00
COMMUNITY CTR MISC GRANT REV	$13,796.52		$50,000.00	$30,000.00
OPIOID SETTLEMENT REVENUE	$32,899.26	$21,667.05	$25,000.00	$80,000.00
ALT ESSENTIAL AIR SERV REVENUE	$4,334,862.00	$4,527,048.00	$4,400,000.00	$5,500,000.00
MISCELLANEOUS GRANTS	$25,000.00	$75,000.00	$8,450,000.00	$8,650,000.00
COMM DEV. GRANT REVENUE	$39,050.28	$2,839,862.50	$2,460,000.00	
PARKS & REC GRANTS	$26,102.03		$650,000.00	$150,000.00
LIBRARY MISC GRANT REVENUE	$1,200.00		$75,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
COLLABORATIVE/ CULTURAL GRANT	$18,000.00	$5,000.00	$8,750.00	$10,000.00
YOUNG ADULT/CH PROG REV	$16,500.00	$16,500.00	$16,500.00	$17,000.00
LIBRARY OUTREACH TRAINING	$14,000.00	$28,748.80	$17,000.00	$32,000.00
LIBRARY OUTREACH GRANT	$34,000.00	$15,993.00	$23,993.00	$80,000.00
MISC COUNTY FUNDS - REVENUE	$165,487.00	$316,246.10	$315,946.00	$543,532.00
LSTA GRANT REVENUE	$15,500.00	$4,000.00	$18,000.00	$30,000.00
MAGISTRATE MISC GRANT REVENUE	$117,708.50	$74,159.10	$125,000.00	$30,000.00
FIRE DEPT. GRANT REVENUE			$30,000.00	$80,000.00
Total Grant Revenue	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00
Total Revenues	**$4,919,777.33**	**$8,012,687.51**	**$17,365,189.00**	**$15,622,532.00**
Expenditures				
Operating Expenses				
FIRE DEPT. GRANT EXPENSES	$2,325.58			$80,000.00
PARKS & REC GRANTS	$11,462.13		$350,000.00	$150,000.00
MAGISTRATE MISC GRANT EXPENSES	$121,278.55	$72,022.99	$125,000.00	$30,000.00
OPIOID SETTLEMENT EXPENSES			$100,000.00	$80,000.00
ALT ESSENTIAL AIR SERV EXPENSE	$4,334,862.00	$4,527,048.00	$4,400,000.00	$5,500,000.00
MISCELLANEOUS GRANTS		$25,743.75	$8,450,000.00	$8,650,000.00
MISC LIBRARY GRANT EXPENSE	$2,200.00		$350,000.00	
COLLABORATIVE/ CULTURAL GRANT	$7,091.61	$7,680.99		$10,000.00
YOUNG ADULT/CHILDREN'S PROGRAM	$10,627.99	$9,516.89		$17,000.00
LIBRARY OUTREACH TRAINING	$14,567.98	$17,408.90		$32,000.00
LIBRARY OUTREACH GRANT	$41,369.58	$49,740.05		$80,000.00
LSTA GRANT REVENUE	$16,265.86	$8,240.22	$18,000.00	$30,000.00
MISC COUNTY FUNDS - EXPENSE	$156,575.72	$203,931.20	$123,836.87	$550,912.46
COMM DEV GRANT EXPENSES	$40,247.00	$2,840,426.50	$1,900,000.00	
TRANSFER TO GENERAL FUND	$3,037.23		$50,000.00	$50,000.00

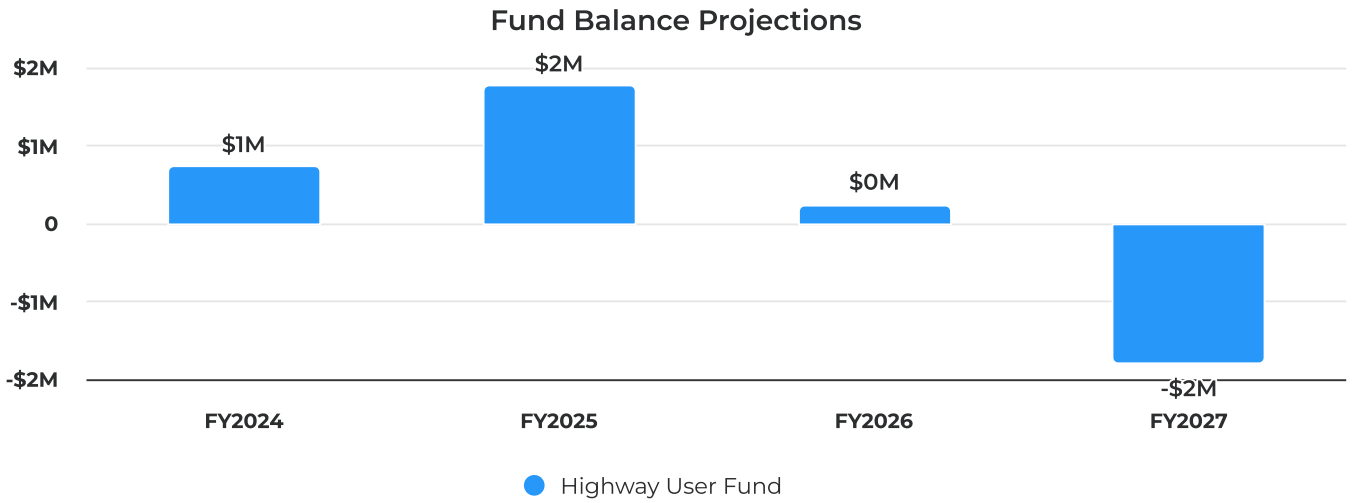
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
MISC COMM CENTER GRANTS	$13,796.52			$30,000.00
NACOG GRANT EXP-MEALS	$58,882.77	$61,980.00	$62,000.00	$80,000.00
NACOG- STIMULUS EXPENSES		$2,305.03		
POLICE GRANT EXPENSE		$19,000.00	$628,000.00	$300,000.00
METRO GRANT EXPENSES	$6,404.19			
BULLET PROOF VEST GRANT EXP	$876.26	$8,221.74	$10,000.00	$10,000.00
Total Operating Expenses	$4,841,870.97	$7,853,266.26	$16,566,836.87	$15,679,912.46
Total Expenditures	**$4,841,870.97**	**$7,853,266.26**	**$16,566,836.87**	**$15,679,912.46**
Total Revenues Less Expenditures	**$77,906.36**	**$159,421.25**	**$798,352.13**	**-$57,380.46**
Ending Fund Balance	**$429,381.43**	**$588,802.68**	**$1,418,469.01**	**$783,331.54**

Highway User Fund

The Highway User Revenue Fund accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to cities by the United States.

Fund Balance

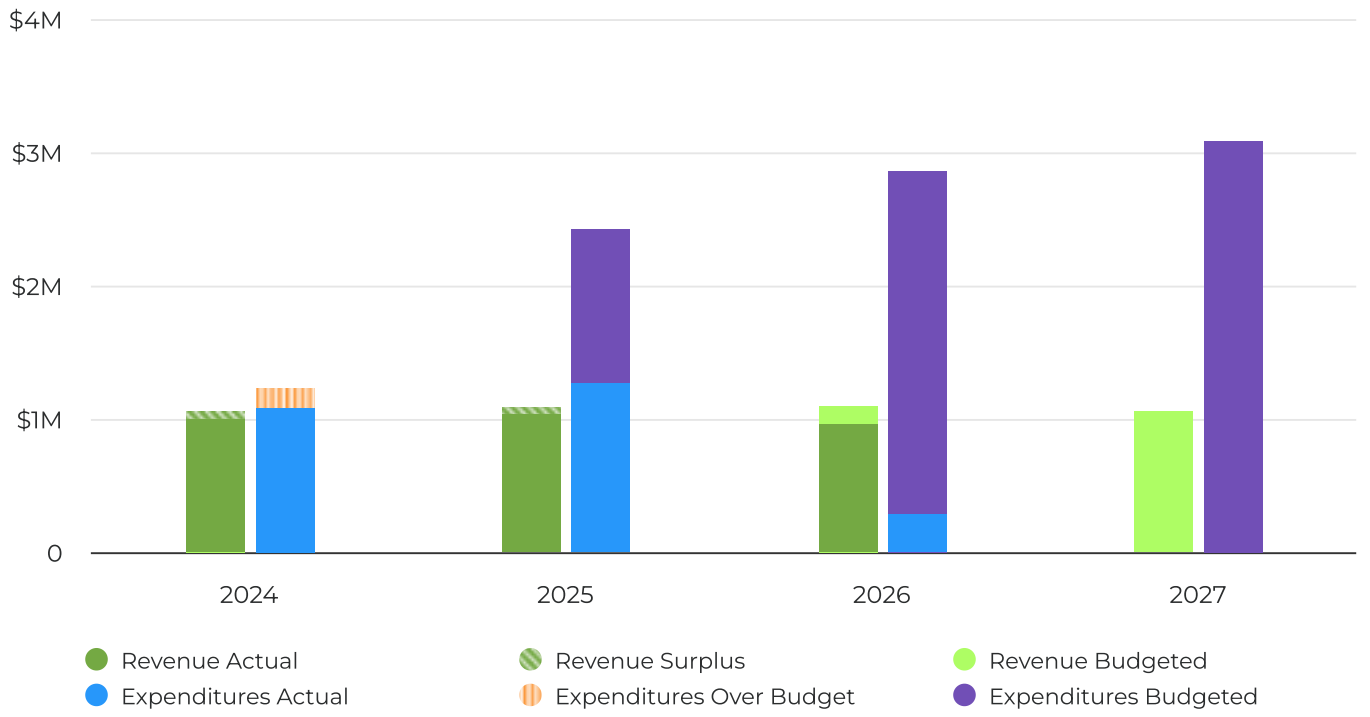
The HURF Fund Balance is expected to be reduced to $0 due to large street improvement projects being planned in FY2027.



Summary

City of Page, Arizona is projecting $1.05M of revenue in FY2027, which represents a 3.6% increase over the prior year. Budgeted expenditures are projected to increase by 7.1% or $2.8M to $3M in FY2027.

Revenues vs Expenditures Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$892,980.00**	**$726,439.59**	**$1,761,577.00**	**$235,546.00**
Revenues				
Intergovernmental				
HIGHWAY USER REVENUE	$995,535.23	$1,012,253.35	$1,035,273.00	$993,474.00
Total Intergovernmental	$995,535.23	$1,012,253.35	$1,035,273.00	$993,474.00
Other Revenue				
INTEREST INCOME	$65,882.29	$69,814.63	$60,000.00	$60,000.00
Total Other Revenue	$65,882.29	$69,814.63	$60,000.00	$60,000.00
Total Revenues	**$1,061,417.52**	**$1,082,067.98**	**$1,095,273.00**	**$1,053,474.00**
Expenditures				
Personnel Expenses				
FICA	$37.24	$38.25		
Total Personnel Expenses	$37.24	$38.25		
Operating Expenses				
OPERATING SUPPLIES	$8,034.82	$5,822.68	$10,000.00	$10,000.00
UNIFORM ALLOWANCE	$1,950.00	$1,920.78	$2,100.00	$1,750.00
SAFETY SUPPLIES	$2,323.43	$1,738.68	$3,500.00	$3,500.00
CLOTHING ALLOWANCE	$600.00	$500.00	$750.00	$750.00
STREET REPAIR	$1,020,438.98	$140,529.32	$800,000.00	$800,000.00

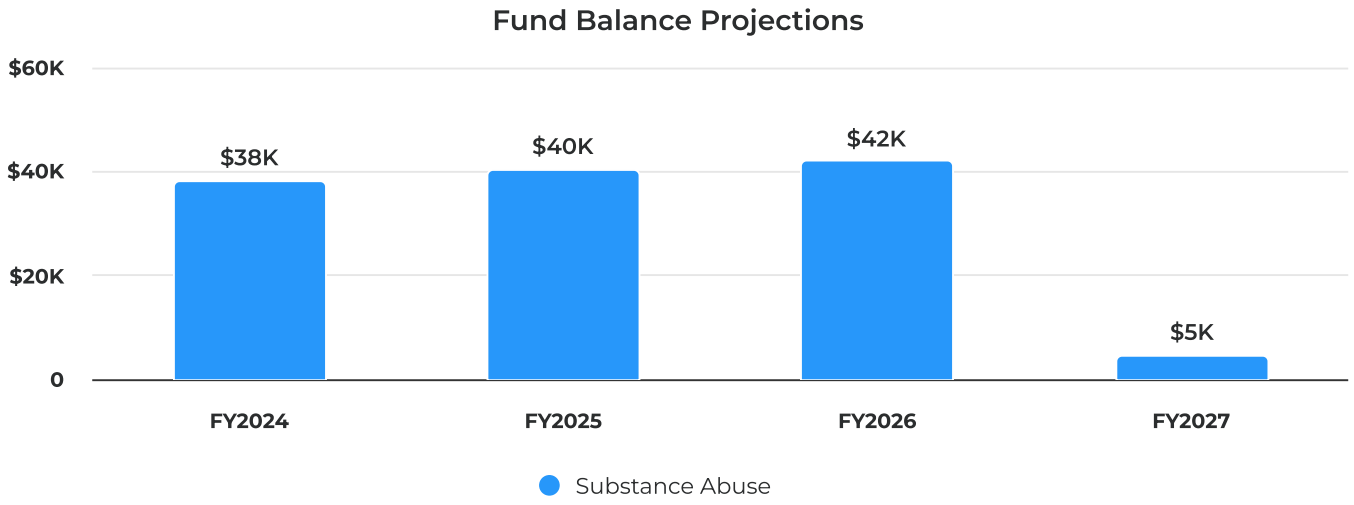
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
SIDEWALK, CURB AND GUTTER	$14,661.63	$2,914.95	$35,000.00	$35,000.00
STREET LIGHTING	$144,407.08	$149,330.21	$140,000.00	$140,000.00
CELL PHONES	$1,924.01	$1,220.81	$1,500.00	$1,500.00
CONTRACT SERVICES		$3,600.00	$10,000.00	$10,000.00
FUEL	$24,425.53	$23,392.62	$33,000.00	$33,000.00
VEHICLE REPAIR/MAINTENANCE	$8,362.25	$7,982.16	$16,000.00	$16,000.00
TRAVEL, MEALS AND SCHOOLS	$470.00	$1,570.25	$4,000.00	$4,000.00
RENTALS	$323.25		$1,000.00	$1,000.00
TRANSFERS TO CAPITAL PROJECTS		$924,456.60	$1,800,000.00	$2,030,000.00
Total Operating Expenses	$1,227,920.98	$1,264,979.06	$2,856,850.00	$3,086,500.00
Total Expenditures	**$1,227,958.22**	**$1,265,017.31**	**$2,856,850.00**	**$3,086,500.00**
Total Revenues Less Expenditures	**-$166,540.70**	**-$182,949.33**	**-$1,761,577.00**	**-$2,033,026.00**
Ending Fund Balance	**$726,439.30**	**$543,490.26**		**-$1,797,480.00**

Substance Abuse Fund

The Substance Abuse Fund is used to protect and strengthen the community by promoting healthy choices, increasing awareness of substance abuse, providing prevention education, and connecting individuals and families with supportive resources. The City's substance abuse funds are received through the Magistrate Court.

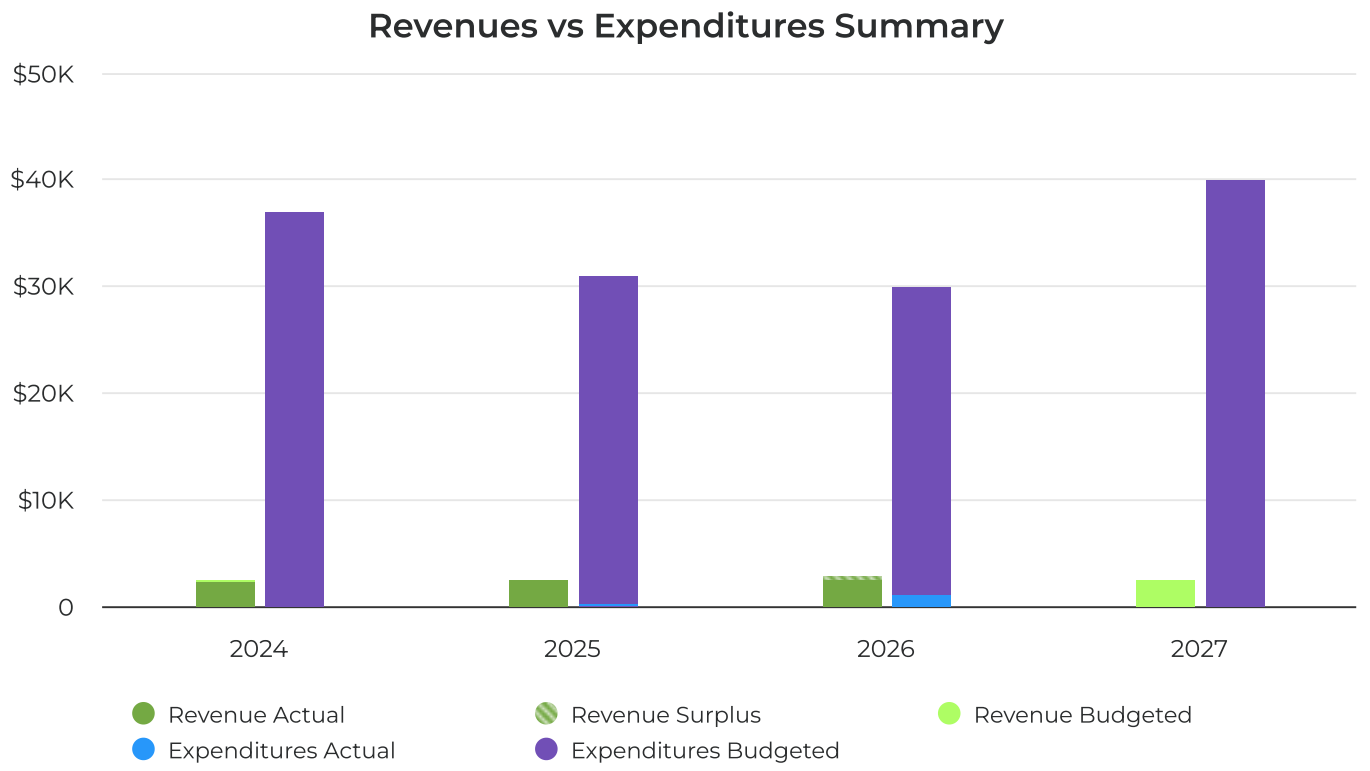
Fund Balance

The Substance Abuse Fund will potentially experience 88% decrease in Fund Balance. This is due to budgeting expenses to utilize saved revenues from prior years.



Summary

City of Page, Arizona is projecting $2.5K of revenue in FY2027, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 33% or $30K to $40K in FY2027.



Comprehensive Fund Summary

Comprehensive Fund Summary

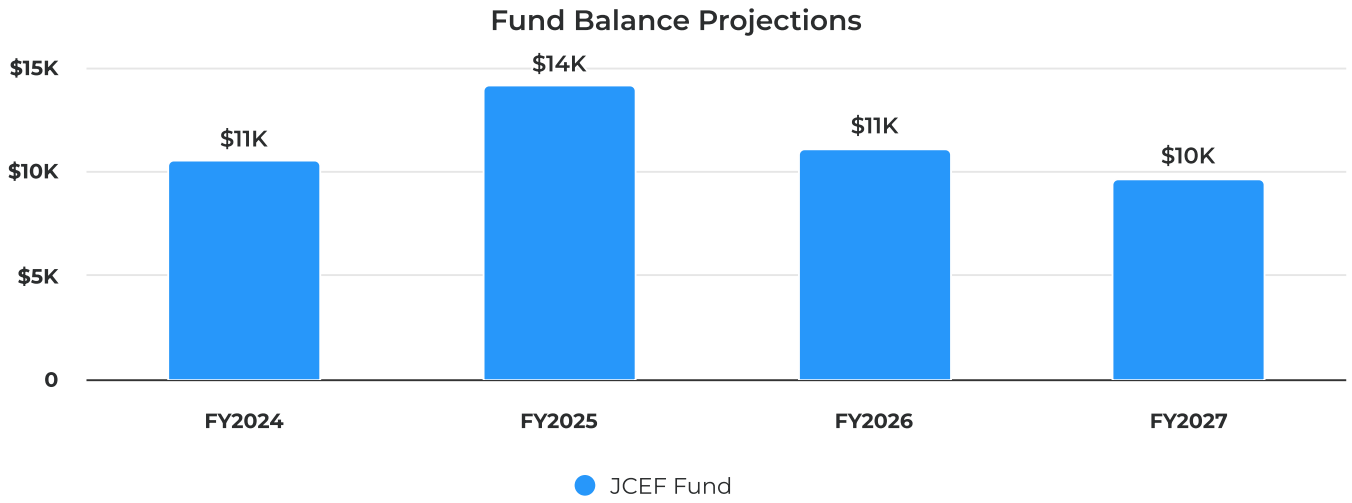
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$35,887.00**	**$38,146.63**	**$40,376.40**	**$42,096.00**
Revenues				
Other Revenue				
SUBSTANCE ABUSE REVENUE	$2,259.34	$2,409.17	$2,500.00	$2,500.00
Total Other Revenue	$2,259.34	$2,409.17	$2,500.00	$2,500.00
Total Revenues	**$2,259.34**	**$2,409.17**	**$2,500.00**	**$2,500.00**
Expenditures				
Operating Expenses				
SUBSTANCE ABUSE EXPENSES		$179.40	$30,000.00	$40,000.00
Total Operating Expenses		$179.40	$30,000.00	$40,000.00
Total Expenditures		**$179.40**	**$30,000.00**	**$40,000.00**
Total Revenues Less Expenditures	**$2,259.34**	**$2,229.77**	**-$27,500.00**	**-$37,500.00**
Ending Fund Balance	**$38,146.34**	**$40,376.40**	**$12,876.40**	**$4,596.00**

JCEF Fund

The Judicial Collection Enhancement Fund is used to purchase equipment from funds that are received through the Magistrate Court.

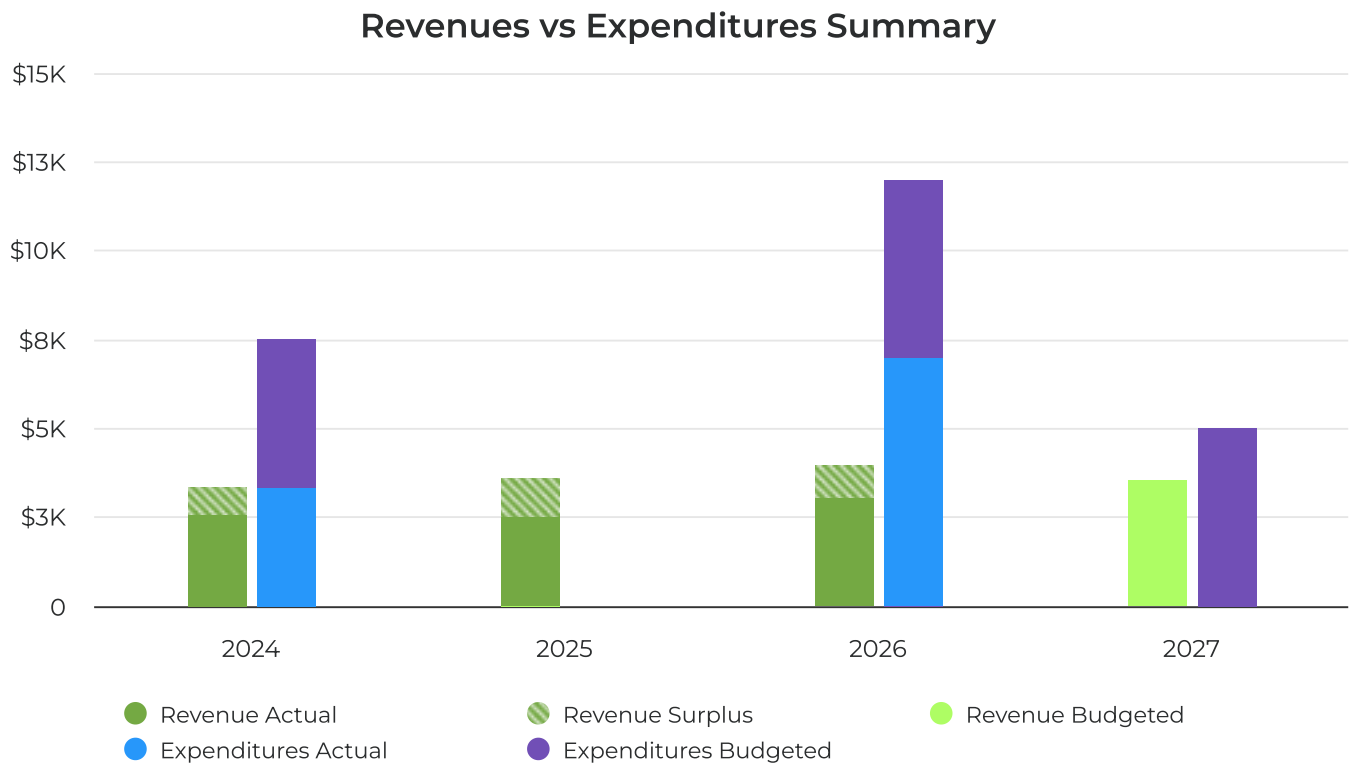
Fund Balance

The funds revenues are a portion of the amounts received from the court's time payment fee. The courts can use these funds for court enhancement projects. The Fund Balance is expected to decrease by 18% due to no expense being budgeted. The plan is to allow this fund to slowly build up and spend periodically for improvement projects.



Summary

City of Page, Arizona is projecting $3.5K of revenue in FY2027, which represents a 10% decrease over the prior year. Budgeted expenditures are projected to decrease from $12K to $5K in FY2027.



Comprehensive Fund Summary

Comprehensive Fund Summary

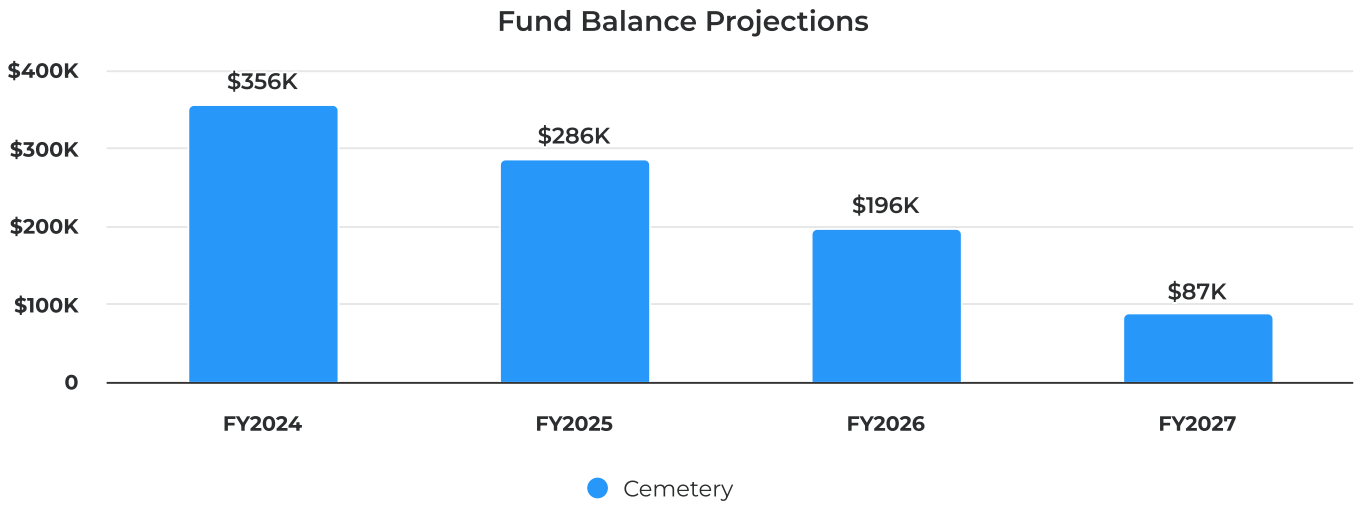
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$10,491.00**	**$10,516.09**	**$14,100.34**	**$11,100.00**
Revenues				
Other Revenue				
JCEF REVENUE	$3,331.26	$3,577.94	$3,000.00	$3,500.00
INTEREST INCOME	$5.23	$6.31	$50.00	$50.00
Total Other Revenue	$3,336.49	$3,584.25	$3,050.00	$3,550.00
Total Revenues	**$3,336.49**	**$3,584.25**	**$3,050.00**	**$3,550.00**
Expenditures				
Operating Expenses				
JCEF EXPENSES	$3,311.44		$12,000.00	$5,000.00
Total Operating Expenses	$3,311.44		$12,000.00	$5,000.00
Total Expenditures	**$3,311.44**		**$12,000.00**	**$5,000.00**
Total Revenues Less Expenditures	**$25.05**	**$3,584.25**	**-$8,950.00**	**-$1,450.00**
Ending Fund Balance	**$10,516.05**	**$14,100.34**	**$5,150.34**	**$9,650.00**

Cemetery

The Perpetual Care Fund is used to account for resources held by the City for perpetual care of the cemetery.

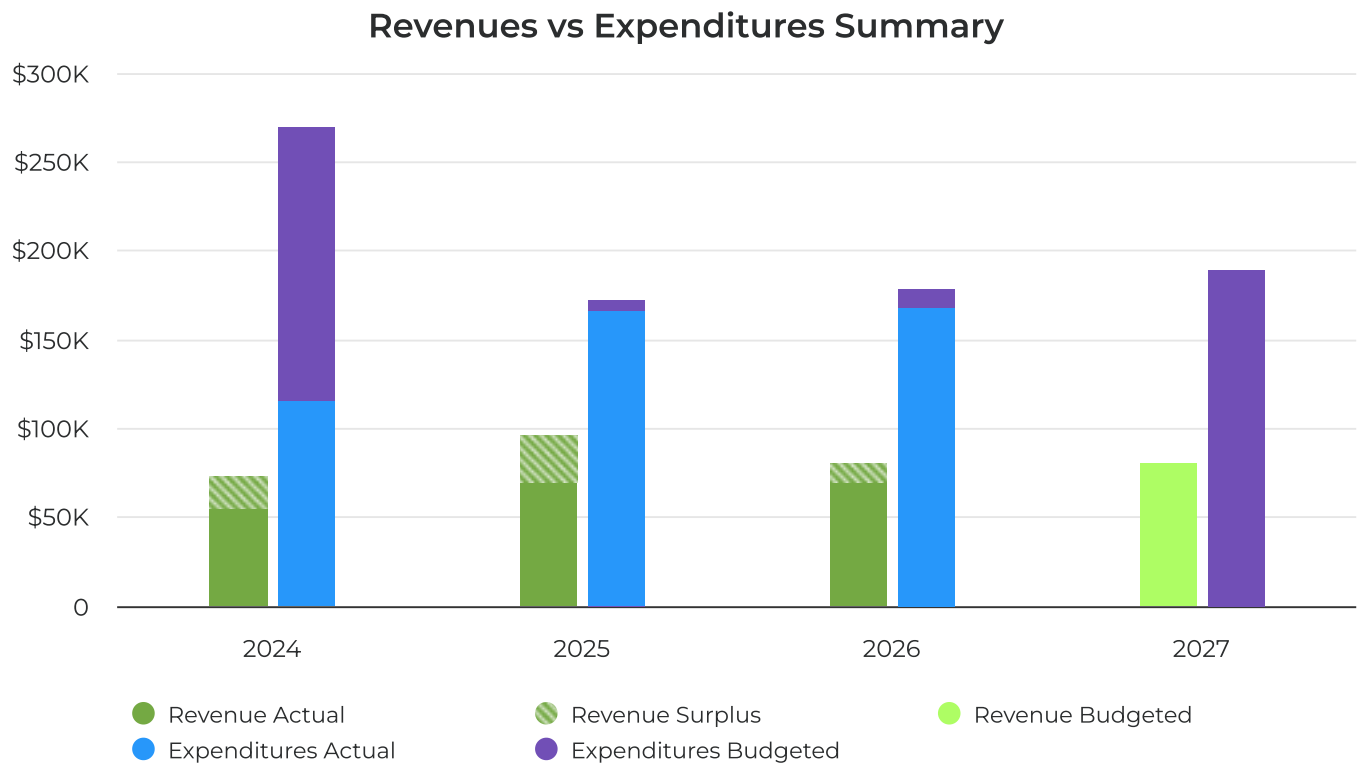
Fund Balance

In FY2027, the total fund balance projection for the Cemetery is $87,297, representing a decrease of 55.56% from the previous year's total of $196,422 in FY2026. The balance is being tracked and monitored.



Summary

In 2027, the Cemetery's budgeted expenditures are $189,124, reflecting a 6.07% increase from the 2026 budgeted expenditures of $178,298. This continues the upward trend in expenditures observed from the prior period. Budgeted revenues for 2027 are $80,000, which is a 14.29% increase from the 2026 budgeted revenue of $70,000. This rise in budgeted revenue follows the actual revenue in 2026, which was $80,050, exceeding the budget by 14.36% despite being 17% lower than the previous period.



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$397,476.00**	**$355,756.56**	**$286,033.21**	**$196,422.00**
Revenues				
Other Revenue				
SALE OF CEMETERY LOTS	$18,515.00	$28,037.50	$20,000.00	$25,000.00
CEMETERY-PERPETUAL CARE	$18,112.50	$26,057.50	$20,000.00	$25,000.00
CEMETERY LABOR	$36,472.50	$42,345.00	$30,000.00	$30,000.00
Total Other Revenue	$73,100.00	$96,440.00	$70,000.00	$80,000.00
Total Revenues	**$73,100.00**	**$96,440.00**	**$70,000.00**	**$80,000.00**
Expenditures				
Personnel Expenses				
SALARIES	$45,828.17	$96,602.15	$100,077.12	$115,285.25
OVERTIME	$2,244.40	$4,046.99	$3,000.00	$5,000.00
INDUSTRIAL INSURANCE	$7,304.76	$9,130.15	$6,569.82	$4,173.33
MEDICAL INSURANCE	$9,284.87	$17,265.03	$19,086.30	$9,462.07
FICA	$3,670.41	$7,436.22	$7,655.90	$8,819.32
ASRS	$5,908.02	$11,825.71	$12,009.25	$13,684.36
Total Personnel Expenses	$74,240.63	$146,306.25	$148,398.39	$156,424.33
Operating Expenses				

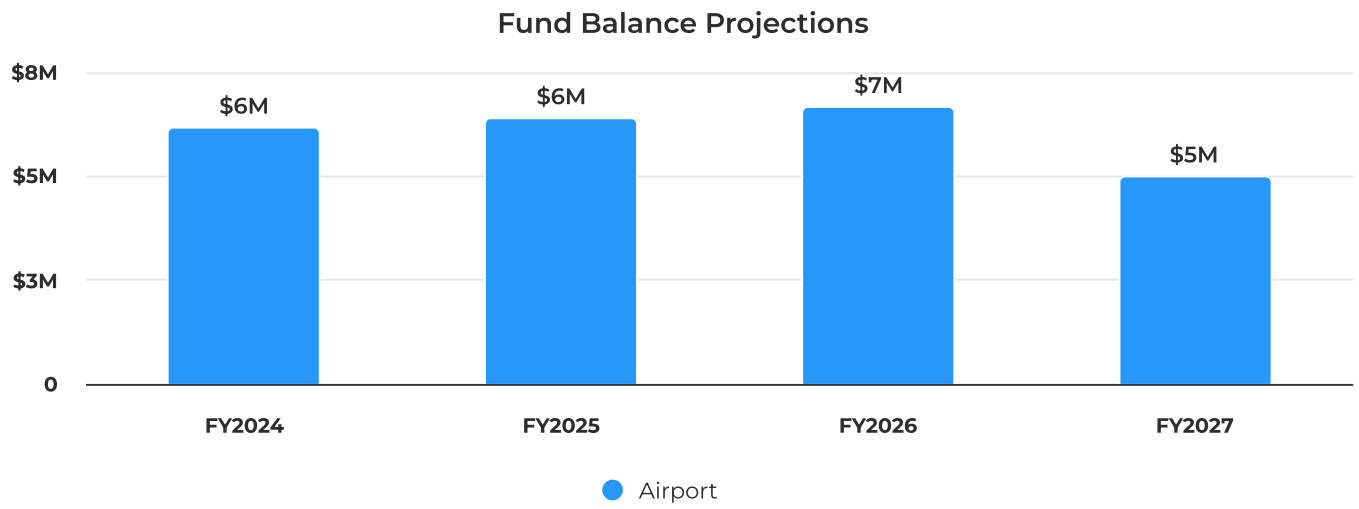
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
UNIFORM ALLOWANCE				$700.00
CLOTHING ALLOWANCE			$300.00	$300.00
EQUIPMENT REPAIR/MAINTENANCE			$7,000.00	$7,000.00
TRANSFER TO CAPITAL FUND	$24,407.75			
MISC EXPENSE	$8,614.22	$12,697.47	$11,600.00	$11,600.00
TRANSFER TO GENERAL FUND				$2,100.00
UTILITIES	$7,557.29	$7,159.63	$11,000.00	$11,000.00
Total Operating Expenses	$40,579.26	$19,857.10	$29,900.00	$32,700.00
Total Expenditures	**$114,819.89**	**$166,163.35**	**$178,298.39**	**$189,124.33**
Total Revenues Less Expenditures	**-$41,719.89**	**-$69,723.35**	**-$108,298.39**	**-$109,124.33**
Ending Fund Balance	**$355,756.11**	**$286,033.21**	**$177,734.82**	**$87,297.67**

Airport Fund

The Airport Fund is used to account for activities related to the operation of the City's airport.

Fund Balance

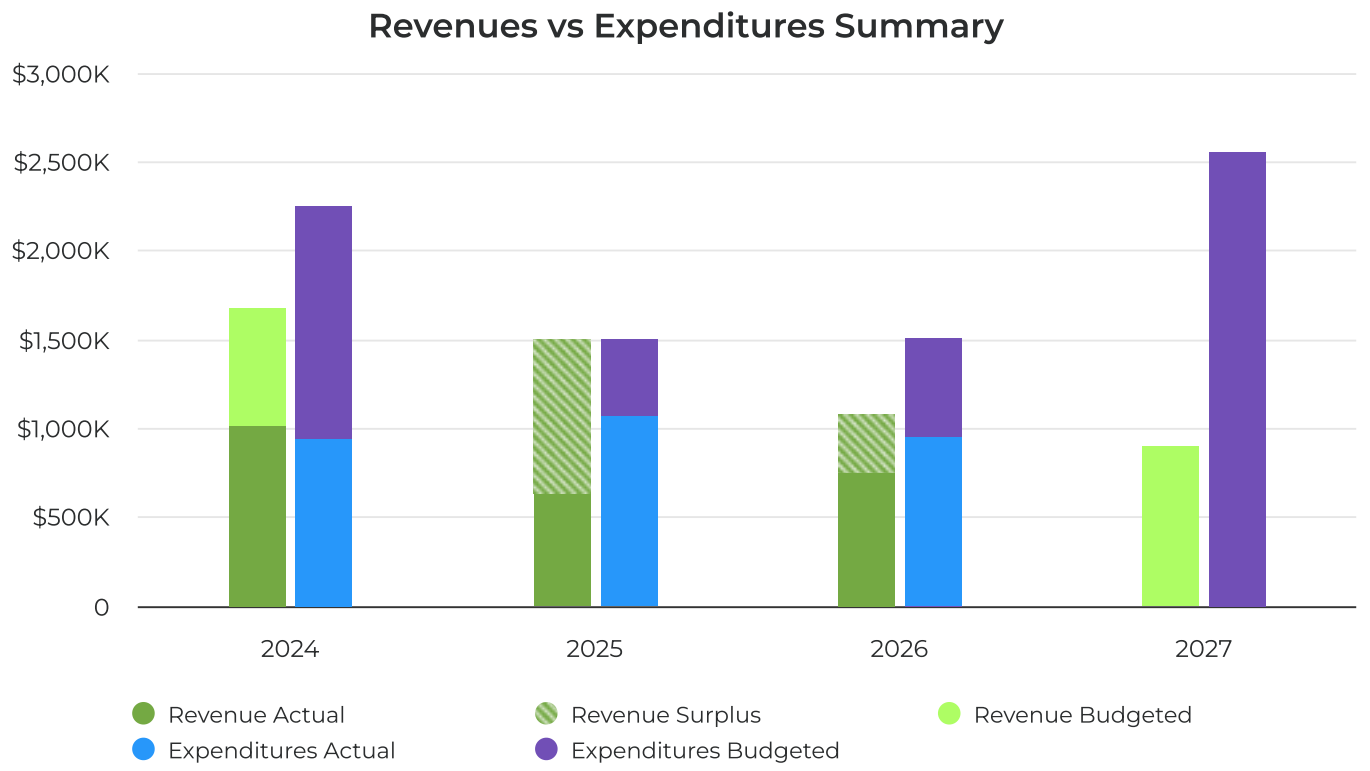
In FY2027, the Airport Fund's total fund balance projection is $5 million, representing a decrease of $1.7 million or 25.05% compared to the FY2026 total of $6.6 million.



Summary

In the Airport Fund for 2027, the budgeted expenditures are set at $2.6 million, marking a significant increase of 69.56% compared to the 2026 budgeted expenditures of $1.5 million. This represents a notable rise in planned spending for the upcoming year.

On the revenue side, the 2027 budgeted revenue is $894,500, which is an 18.48% increase from the 2026 budgeted revenue of $755,000. This continues the upward trend in revenue expectations following the previous year's budget increase of 19.46% from the prior period.



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$2,720,577.00**	**$6,160,763.99**	**$6,378,741.13**	**$6,649,793.00**
Revenues				
Other Revenue				
INTEREST INCOME				$12,000.00
Total Other Revenue				$12,000.00
Airport Revenue				
FBO FUEL	$66,563.78	$71,322.06	$50,000.00	$55,000.00
LAND LEASE	$288,234.08	$322,671.31	$380,000.00	$380,000.00
FUEL FARM LAND LEASE				$7,500.00
AUTO STORAGE	$2,560.00	$4,080.00		$8,000.00
AIRCRAFT TIE DOWNS	$50,379.40	$54,829.00	$50,000.00	$25,000.00
HANGAR LAND LEASE	$78,413.19	$117,887.03	$180,000.00	$200,000.00
UTILITIES	$61,347.92	$72,006.71	$75,000.00	$80,000.00
CUSTODIAL SERVICES	$8,293.86	$9,570.54	$8,000.00	$10,000.00
MAINTENANCE HANGAR	$68,990.16	$88,659.64		$105,000.00
CARES ACT REVENUE	$378,268.63	$743,461.00		
MISCELLANEOUS RECEIPTS	$6,500.94	$17,130.00	$12,000.00	$12,000.00
Total Airport Revenue	$1,009,551.96	$1,501,617.29	$755,000.00	$882,500.00

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Total Revenues	**$1,009,551.96**	**$1,501,617.29**	**$755,000.00**	**$894,500.00**
Expenditures				
Personnel Expenses				
SALARIES	$131,812.96	$174,105.04	$249,388.10	$285,007.68
OVERTIME	$773.51	$4,361.32	$1,200.00	$5,000.00
INDUSTRIAL INSURANCE	$1,844.27	$3,170.60	$5,782.12	$7,007.78
MEDICAL INSURANCE	$16,208.72	$34,732.74	$54,194.18	$57,839.52
FICA	$10,006.29	$13,205.82	$19,078.19	$21,803.09
ASRS	$16,294.58	$22,803.37	$29,926.57	$33,830.41
Total Personnel Expenses	$176,940.33	$252,378.89	$359,569.15	$410,488.48
Operating Expenses				
OPERATING SUPPLIES	$2,013.38	$2,137.81	$2,800.00	$2,500.00
UNIFORM ALLOWANCE	$900.00	$916.11	$1,050.00	$1,400.00
CLOTHING ALLOWANCE	$300.00	$200.00	$450.00	$450.00
JANITORIAL SUPPLIES			$100.00	$400.00
EQUIPMENT REPAIR/MAINTENANCE	$631.64	$16.79	$5,500.00	$5,500.00
OFFICE EQUIPMENT LEASES	$187.16	-$187.16		
BUILDINGS REPAIR & MAINTENANCE	$21,348.86	$43,154.68	$100,000.00	$80,000.00
CELL PHONES			$1,500.00	$2,000.00
UTILITIES	$87,915.13	$92,443.31	$130,000.00	$130,000.00
CONTRACT SERVICES	$122,263.50	$105,345.80	$75,000.00	$80,000.00
FUEL	$4,898.17	$5,075.75	$4,000.00	$5,000.00
ARFF EXPENSES	$1,192.35	$261.06	$8,000.00	$35,000.00
TRAVEL, MEALS AND SCHOOLS	$14,277.93	$18,009.38	$24,000.00	$24,000.00
SUBSCRIPTIONS/MEMBER SHIPS	$242.02	$523.78	$1,250.00	$500.00
AIRFIELD MAINTENANCE	$10,469.17	$9,793.16	$50,000.00	$70,000.00
TRANSFER TO GENERAL FUND	$245,989.62	$296,837.97	$349,559.00	$571,800.00
TRANSFER TO CAPITAL FUND	$241,781.17	$223,824.19	$388,000.00	$1,131,977.00
LIABILITY & PROPERTY INSURANCE	$7,095.00	$7,095.00	$9,000.00	$9,000.00
MISC EXPENSE	$6,500.00	$10,113.52		
Total Operating Expenses	$768,005.10	$815,561.15	$1,150,209.00	$2,149,527.00
Total Expenditures	**$944,945.43**	**$1,067,940.04**	**$1,509,778.15**	**$2,560,015.48**
Total Revenues Less Expenditures	**$64,606.53**	**$433,677.25**	**-$754,778.15**	**-$1,665,515.48**
Ending Fund Balance	**$2,785,183.53**	**$6,594,441.24**	**$5,623,962.98**	**$4,984,277.52**

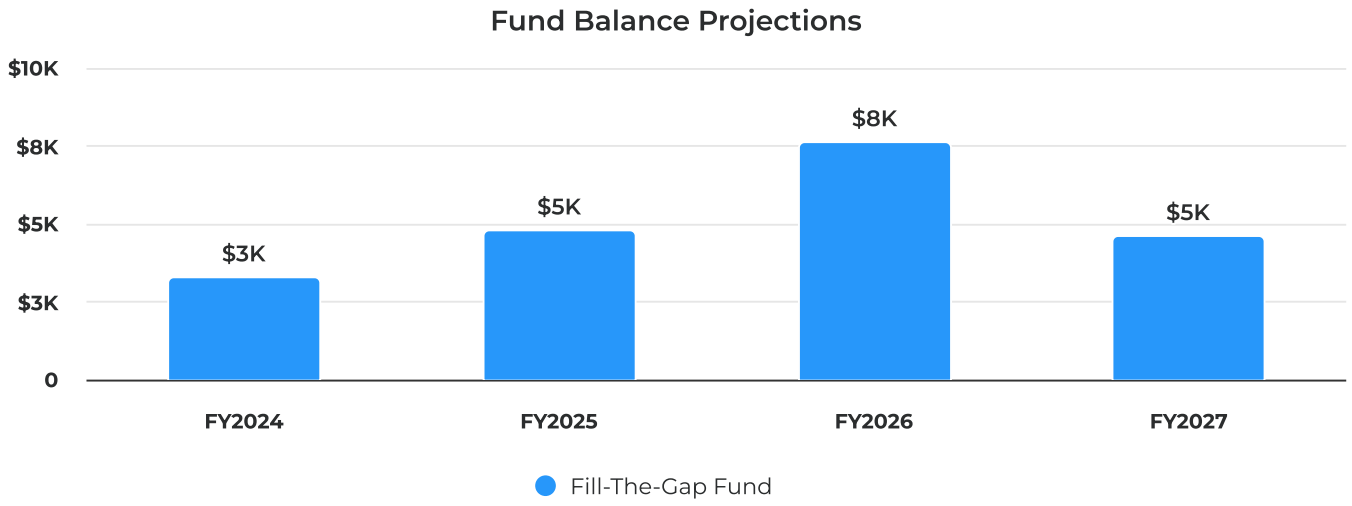
Fill-The-Gap Fund

The Fill the Gap Fund is used to provide consulting assistance and direct aid to improve criminal case processing at the superior and justice court levels associated with the Magistrate Court.

Fund Balance

In FY2027, the total fund balance projection for the Fill-The-Gap Fund is $4,626, representing a decrease of $3,000 or 39.34% compared to the previous year FY2026.

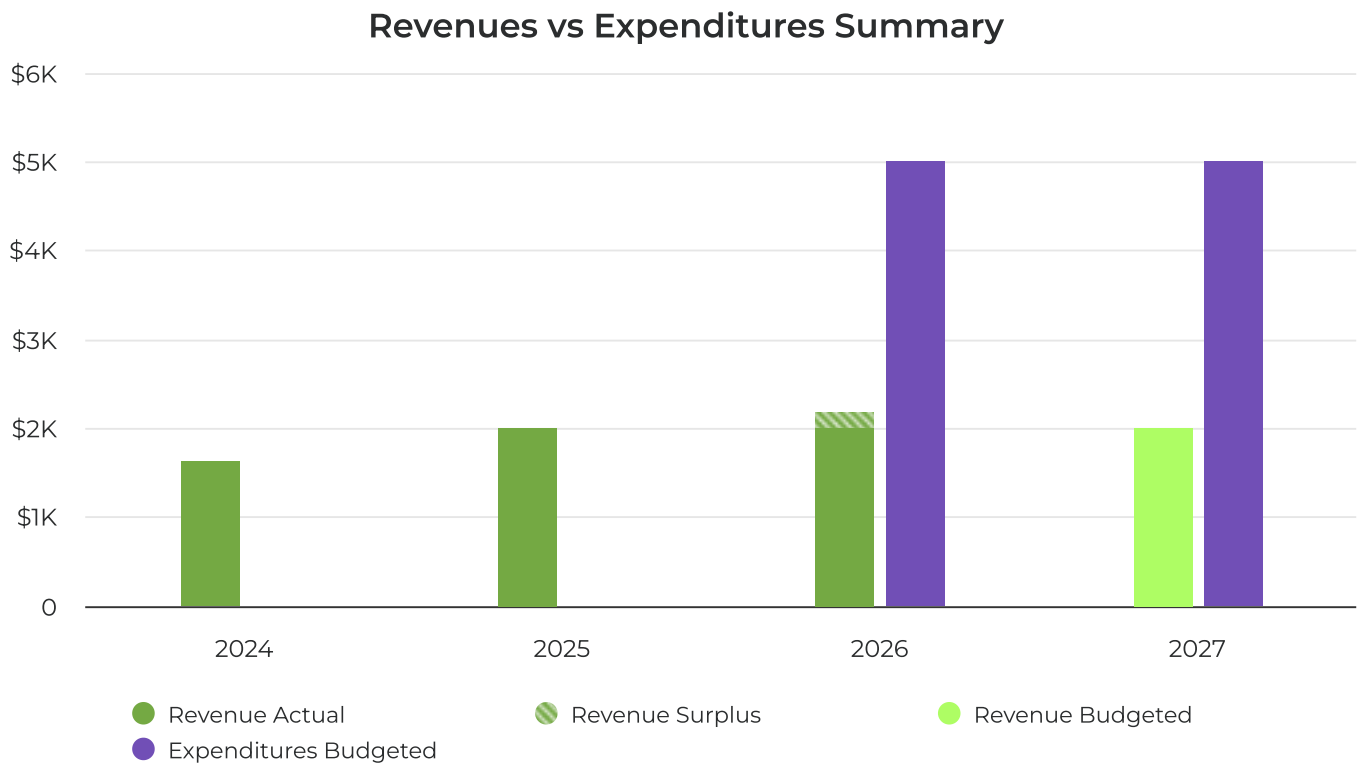
This decrease follows the prior year's significant increase, where the fund balance rose by $2,813 or 58.45% to $7,626 in FY2026. The FY2027 projection thus reflects a notable reduction from that peak, highlighting a reversal in the fund balance trend.



Summary

In the Fill-The-Gap Fund for 2027, the budgeted expenditures remain steady at $5,000, showing no change from the previous year's budgeted amount. Similarly, the budgeted revenue holds constant at $2,000, reflecting a 0% change from the prior period.

Compared to the previous year, the actual revenue in 2026 was $2,178, which was an 8.87% increase from the prior period and exceeded the budgeted revenue by 8.9%. However, actual expenditures in 2026 were $0, significantly below the budgeted $5,000.



Comprehensive Fund Summary

Comprehensive Fund Summary

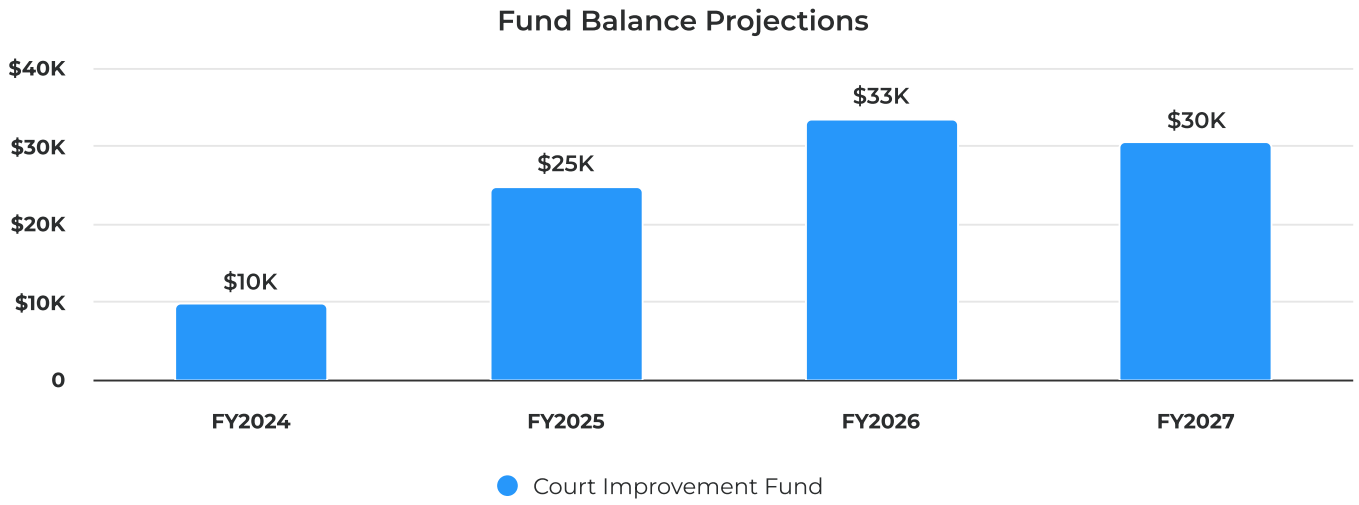
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$1,676.00**	**$3,301.28**	**$4,812.85**	**$7,626.00**
Revenues				
Fill the Gap Fund Revenue	$1,624.78	$2,000.57	$2,000.00	$2,000.00
Total Revenues	**$1,624.78**	**$2,000.57**	**$2,000.00**	**$2,000.00**
Expenditures				
Operating Expenses			$5,000.00	$5,000.00
Total Expenditures			**$5,000.00**	**$5,000.00**
Total Revenues Less Expenditures	**$1,624.78**	**$2,000.57**	**-$3,000.00**	**-$3,000.00**
Ending Fund Balance	**$3,300.78**	**$5,301.85**	**$1,812.85**	**$4,626.00**

Court Improvement Fund

The Court Improvement Fund is collected from Magistrate court financial penalties imposed, such as fines, dedicated to improving court operations.

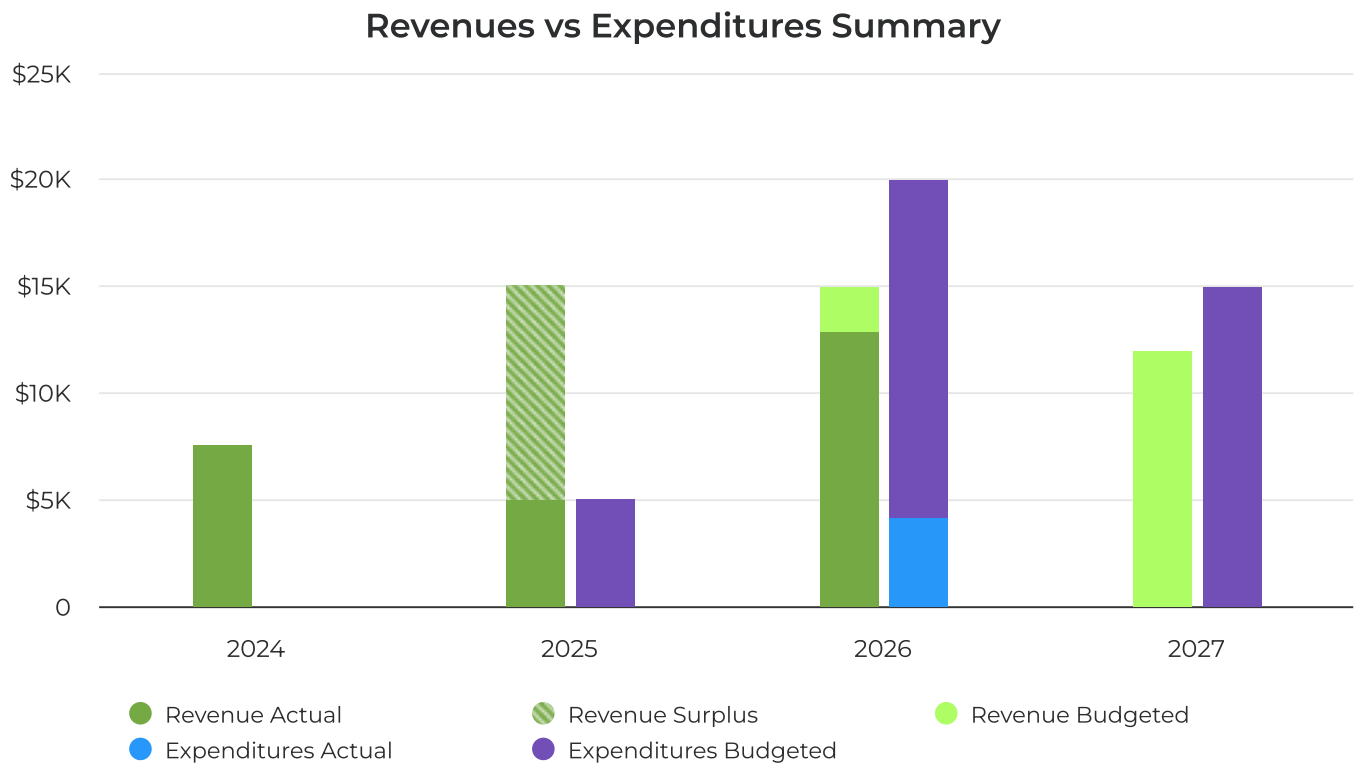
Fund Balance

In FY2027, the Court Improvement Fund's total fund balance projection is $30,429, representing a decrease of $3,000 or 8.97% compared to FY2026. FY2026, when the fund balance increased by $8,676 or 35.05% to $33,429.



Summary

In the Court Improvement Fund for 2027, the budgeted expenditures are set at $15,000, representing a 25% decrease from the 2026 budgeted expenditures of $20,000. This follows a 300% increase in expenditures budgeted from the prior period to 2026. The budgeted revenue for 2027 is $12,000, which is 20% lower than the 2026 budgeted revenue of $15,000. This comes after a 200% increase in revenue budgeted from the prior period to 2026.



Comprehensive Fund Summary

Comprehensive Fund Summary

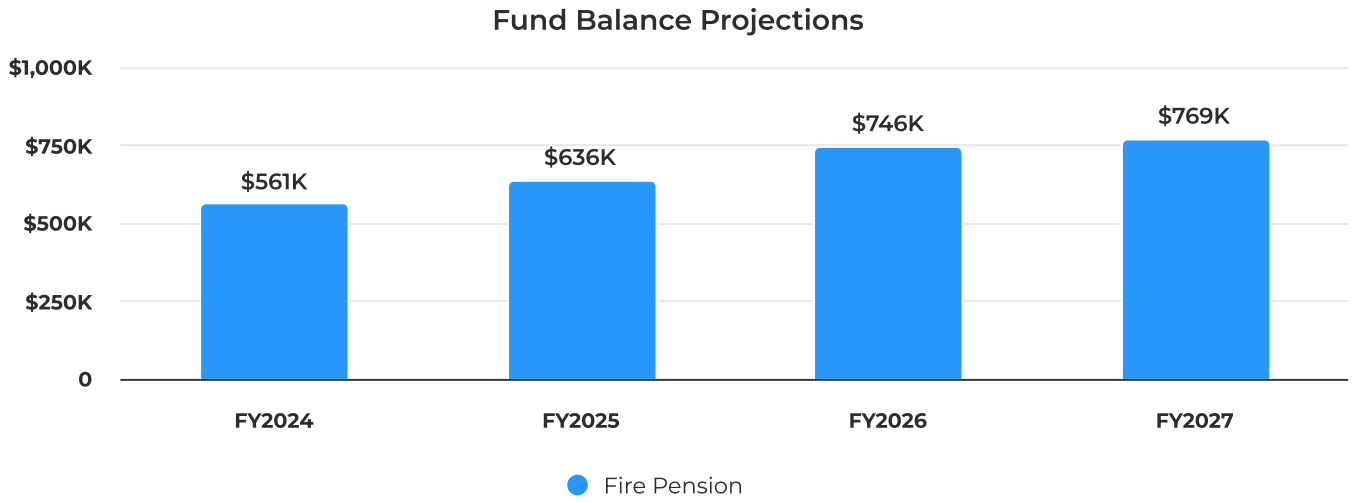
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$2,138.00**	**$9,696.40**	**$24,752.79**	**$33,429.00**
Revenues				
Court Improvement Fees				
COURT IMPROVEMENT FEE	$7,558.63	$15,056.39	$15,000.00	$12,000.00
Total Court Improvement Fees	$7,558.63	$15,056.39	$15,000.00	$12,000.00
Total Revenues	**$7,558.63**	**$15,056.39**	**$15,000.00**	**$12,000.00**
Expenditures				
Operating Expenses				
MAG CRT IMPR FEE EXPENSES			$20,000.00	$15,000.00
Total Operating Expenses			$20,000.00	$15,000.00
Total Expenditures			**$20,000.00**	**$15,000.00**
Total Revenues Less Expenditures	**$7,558.63**	**$15,056.39**	**-$5,000.00**	**-$3,000.00**
Ending Fund Balance	**$9,696.63**	**$24,752.79**	**$19,752.79**	**$30,429.00**

Voluntary Fire Pension

The Pension Trust Fund accounts for the activities of the Volunteer Firefighters' Retirement Plan, which accumulates resources for the pension benefit payments to qualified volunteer firefighters and emergency medical service personnel.

Fund Balance

In FY2027, the total Fund Balance Projection for the Fire Pension is $769,295, representing a 3.15% increase from the previous year's total of $745,795 in FY2026. The increase in the Fire Pension fund balance from FY2026 to FY2027 is $23,500, which is a smaller growth compared to the prior year's increase of $110,143, or 17.33%.

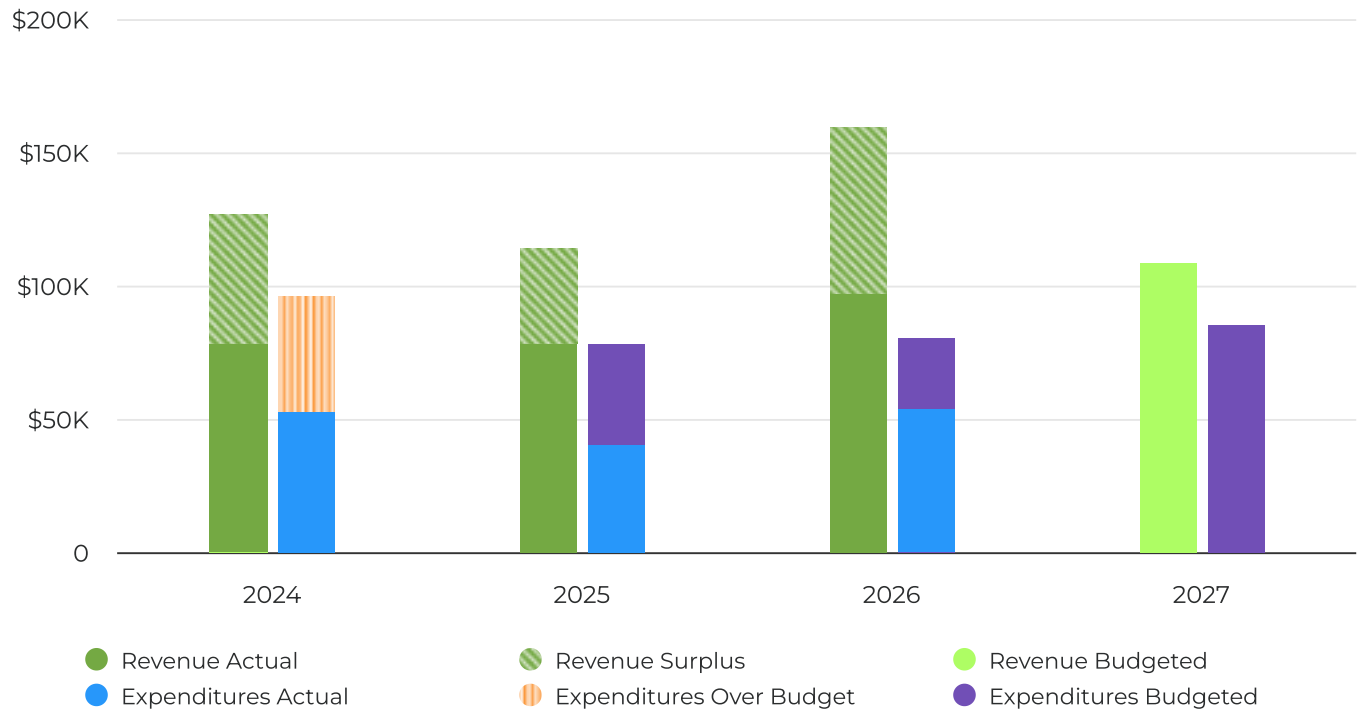


Summary

For the Fire Pension Revenues vs Expenditures Summary, the 2027 budget shows expenditures budgeted at $85,000, which is a 6.25% increase from the 2026 budgeted expenditures of $80,000. This follows the 2026 actual expenditures of $53,357, which were 32.97% higher than the prior period but only 66.7% of the 2026 budgeted amount.

On the revenue side, the 2027 budgeted revenue is $108,500, representing an 11.86% increase from the 2026 budgeted revenue of $97,000. This comes after 2026 actual revenues of $159,389, which were 39.28% higher than the prior period and significantly exceeded the 2026 budgeted revenue at 164.32% of the budgeted amount.

Revenues vs Expenditures Summary



Comprehensive Fund Summary

Comprehensive Fund Summary

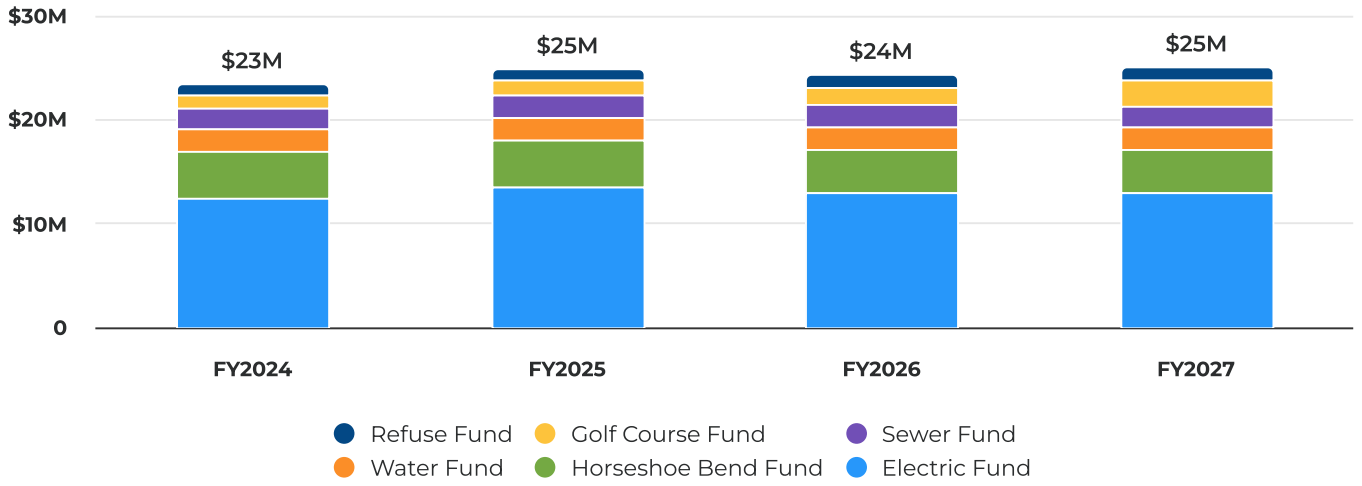
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$559,886.00**	**$561,344.61**	**$635,652.39**	**$745,795.00**
Revenues				
Intergovernmental				
FIRE PENSION REVENUE	$22,670.38	$32,374.18	$30,000.00	$30,000.00
Total Intergovernmental	$22,670.38	$32,374.18	$30,000.00	$30,000.00
Other Revenue				
INTEREST INCOME	$20,385.22	$32,664.93	$35,000.00	$35,000.00
UNREALIZED GAIN OR LOSS	$14,554.69	$37,879.90	$20,000.00	$35,000.00
CITY CONTRIBUTIONS	$1,464.77	$3,357.63	$3,500.00	$3,000.00
EMPLOYEE CONTRIBUTIONS	$2,472.33	$4,654.13	$6,000.00	$3,000.00
MISC FF CONTRIBUTIONS	$65,000.00	$3,505.00	$2,500.00	$2,500.00
Total Other Revenue	$103,877.01	$82,061.59	$67,000.00	$78,500.00
Total Revenues	**$126,547.39**	**$114,435.77**	**$97,000.00**	**$108,500.00**
Expenditures				
Operating Expenses				
PENSION PAYMENTS	$91,014.72	$28,619.13	$75,000.00	$75,000.00
AGENT/BANK FEES	$4,964.74	$11,508.86	$5,000.00	$10,000.00
Total Operating Expenses	$95,979.46	$40,127.99	$80,000.00	$85,000.00

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Total Expenditures	$95,979.46	$40,127.99	$80,000.00	$85,000.00
Total Revenues Less Expenditures	$30,567.93	$74,307.78	$17,000.00	$23,500.00
Ending Fund Balance	$590,453.93	$635,652.39	$652,652.39	$769,295.00

Enterprise Funds

Enterprise Funds cover the city's "business-type" activities. All direct and indirect costs are intended to be captured by user fees and/or general fund subsidies. These funds account for their own fixed assets and long-term liabilities.

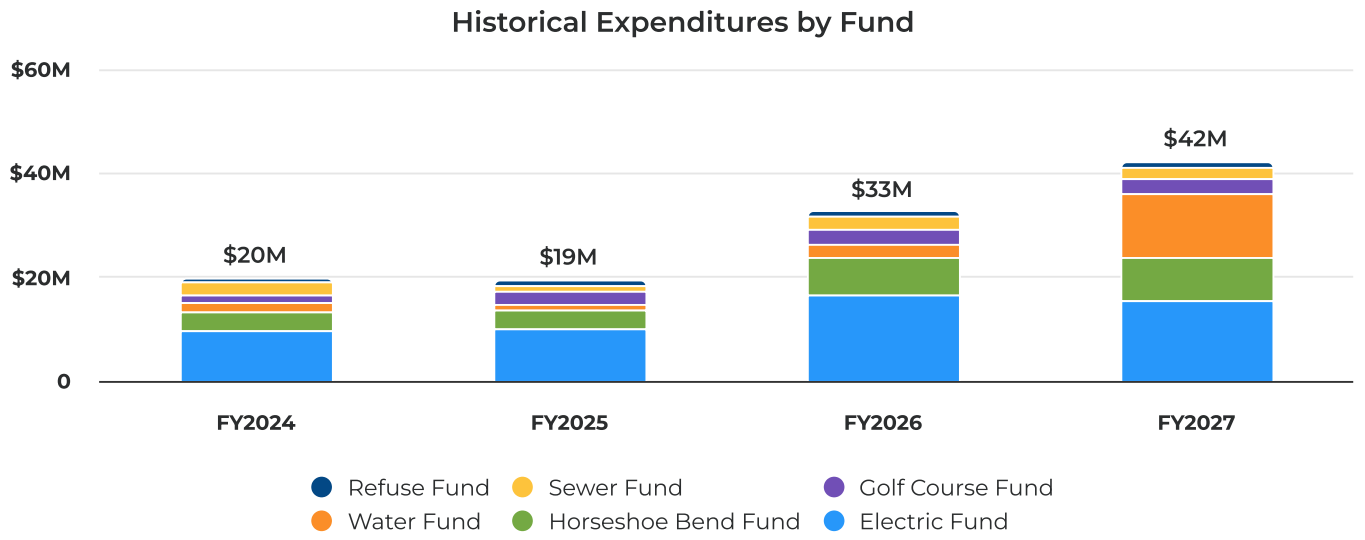
Revenues by Fund



Revenues by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Electric Fund	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00
Horseshoe Bend Fund	$4,528,146.03	$4,512,532.35	$4,182,500.00	$4,178,000.00
Water Fund	$2,197,191.00	$2,250,950.00	$2,143,000.00	$2,101,000.00
Sewer Fund	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00
Refuse Fund	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00
Golf Course Fund	$1,257,097.50	$1,444,931.44	$1,797,500.00	$2,601,000.00
Total Revenues	**$23,443,304.53**	**$24,854,314.79**	**$24,310,958.00**	**$25,038,684.00**

Expenditures by Fund



Expenditures by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Electric Fund	$9,476,404.00	$9,776,943.00	$16,495,098.00	$15,404,598.00
Horseshoe Bend Fund	$3,701,483.25	$3,934,493.60	$7,062,625.06	$8,373,465.15
Water Fund	$1,655,217.00	$1,060,416.00	$2,621,100.00	$12,270,100.00
Sewer Fund	$2,329,960.00	$1,172,386.00	$2,523,500.00	$2,385,500.00
Refuse Fund	$992,616.00	$1,031,413.00	$1,048,795.00	$1,090,700.00
Golf Course Fund	$1,717,870.49	$2,438,353.34	$2,870,738.69	$2,701,885.78
Total Expenditures	**$19,873,550.74**	**$19,414,004.94**	**$32,621,856.75**	**$42,226,248.93**

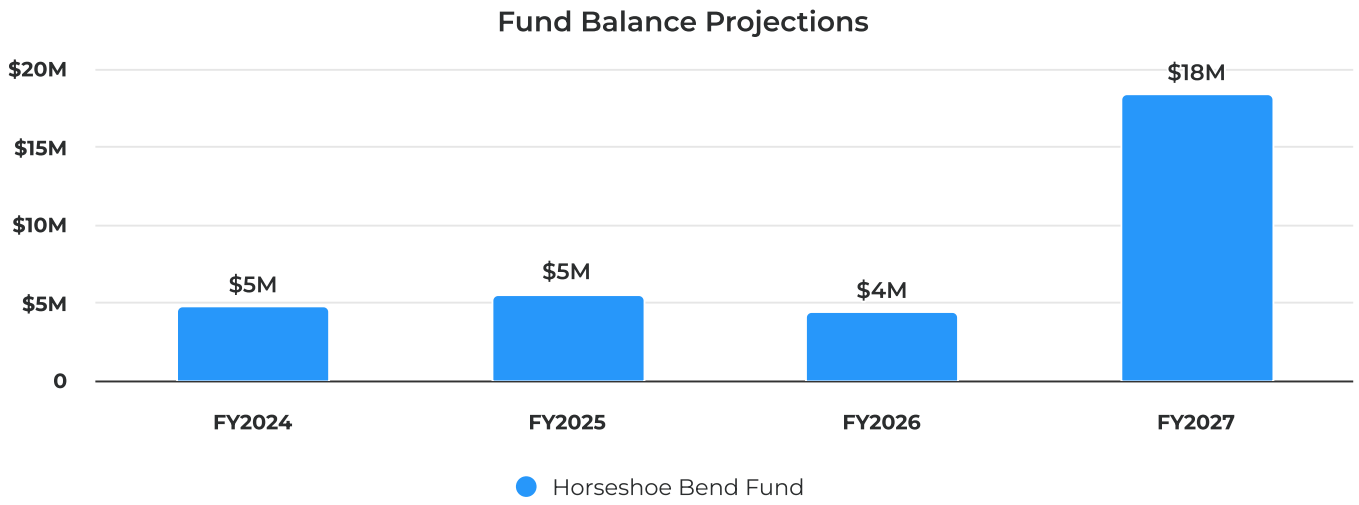
Horseshoe Bend Fund

Horseshoe Bend is a natural wonder that has become a major tourist attraction with millions of visitors each year. In FY2019, the City worked with the National Park Service to create a parking lot and facilities large enough to accommodate the number of visitors. The parking lot opened in FY2019 and the City started collecting parking fees to repay the $3.5M in accrued expenses and to enhance current operations.

Fund Balance

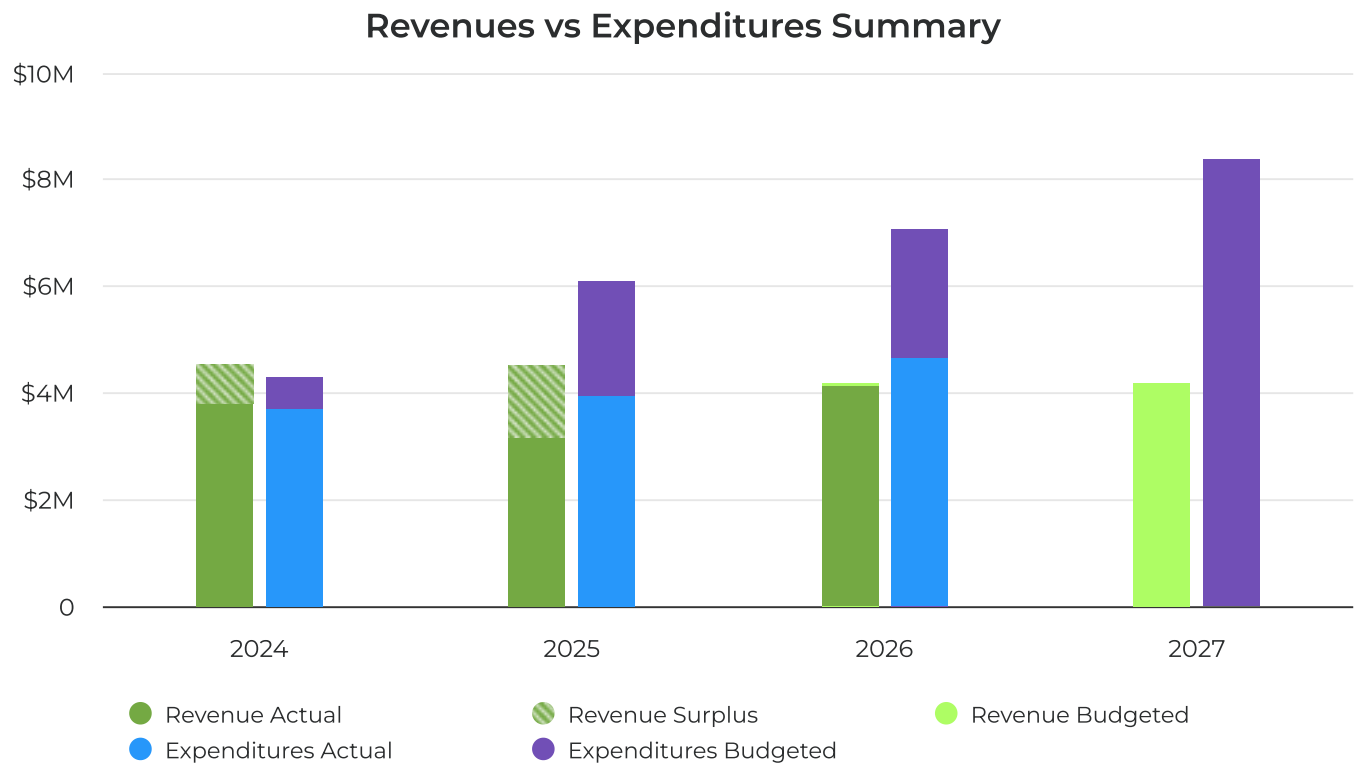
In FY2027, the Horseshoe Bend Fund balance projection is $18.4 million, representing 100% of the total fund balance. This amount is a significant increase of $14 million, or 318.28%, compared to the FY2026 balance of $4.4 million. The total fund balance also increased by 318.28%, rising from $4.4 million in FY2026 to $18.4 million in FY2027.

The Horseshoe Bend Fund remains the largest and sole category in the fund balance projections for FY2027, showing the largest increase both in dollar amount and percentage terms. This contrasts with FY2026, where the fund balance decreased by $1.1 million, or 20.01%, to $4.4 million.



Summary

In the Horseshoe Bend Fund, the 2027 budget shows expenditures budgeted at $8.4 million, which is an 18.56% increase from the 2026 budgeted expenditures of $7.1 million. Revenue budgeted for 2027 is $4.2 million, representing a slight decrease of 0.11% compared to the 2026 budgeted revenue of $4.2 million.



Comprehensive Fund Summary

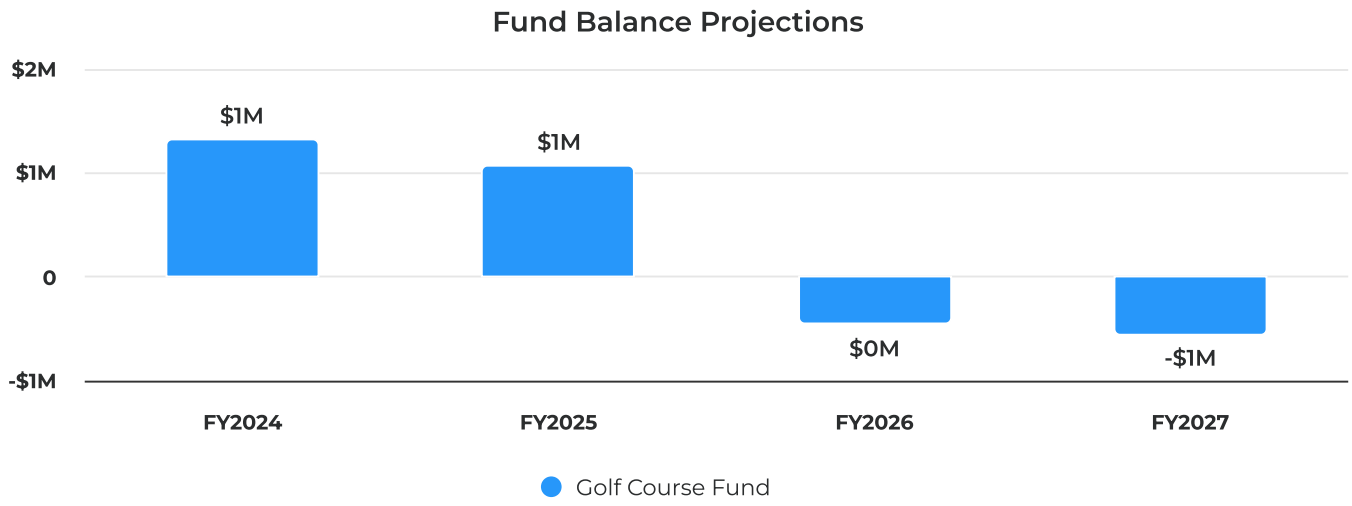
Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$3,610,740.00**	**$4,750,208.07**	**$5,484,353.00**	**$4,387,100.00**
Revenues				
Other Revenue	$43,230.53	$245,356.67	$175,000.00	$175,000.00
Service Fee Revenue	$4,484,915.50	$4,267,175.68	$4,007,500.00	$4,003,000.00
Total Revenues	**$4,528,146.03**	**$4,512,532.35**	**$4,182,500.00**	**$4,178,000.00**
Expenditures				
Personnel Expenses	$492,028.30	$568,573.49	$955,231.06	$836,428.15
Operating Expenses	$3,209,454.95	$3,365,920.11	$6,107,394.00	$7,537,037.00
Total Expenditures	**$3,701,483.25**	**$3,934,493.60**	**$7,062,625.06**	**$8,373,465.15**
Total Revenues Less Expenditures	**$826,662.78**	**$578,038.75**	**-$2,880,125.06**	**-$4,195,465.15**
Ending Fund Balance	**$4,437,402.78**	**$5,328,246.82**	**$2,604,227.94**	**$191,634.85**

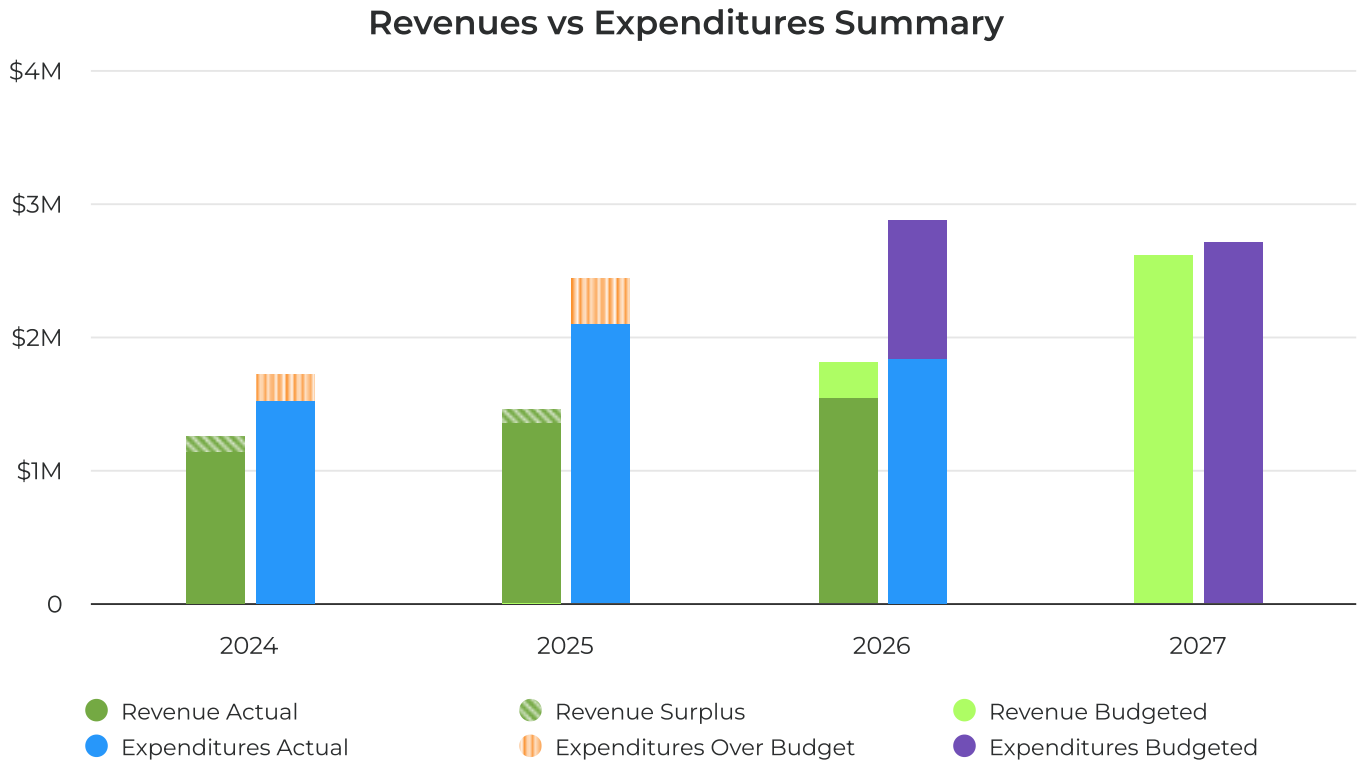
Golf Course Fund

This fund accounts for the Lake Powell National Golf Course's services and operations.

Fund Balance



Summary



Comprehensive Fund Summary

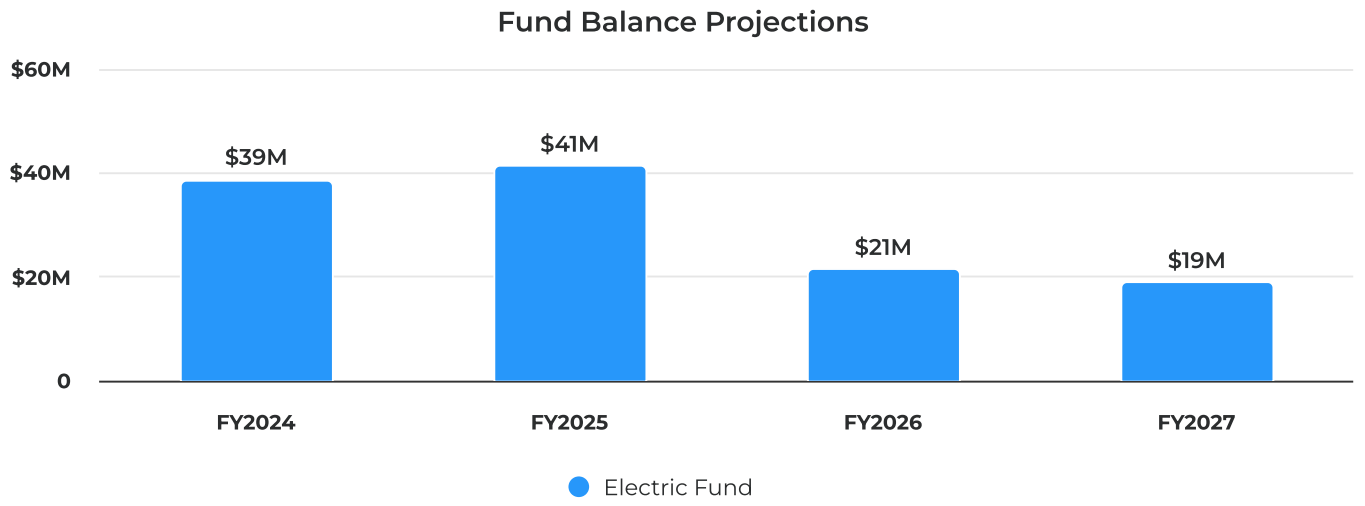
Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$1,254,137.00**	**$1,323,844.88**	**$1,073,239.00**	**-$450,425.00**
Revenues				
Service Fee Revenue	$1,257,097.50	$1,444,931.44	$1,797,500.00	$2,601,000.00
Total Revenues	**$1,257,097.50**	**$1,444,931.44**	**$1,797,500.00**	**$2,601,000.00**
Expenditures				
Personnel Expenses	$864,970.88	$1,038,062.17	$1,222,872.69	$1,295,145.78
Operating Expenses	$852,899.61	$1,400,291.17	$1,647,866.00	$1,406,740.00
Total Expenditures	**$1,717,870.49**	**$2,438,353.34**	**$2,870,738.69**	**$2,701,885.78**
Total Revenues Less Expenditures	**-$460,772.99**	**-$993,421.90**	**-$1,073,238.69**	**-$100,885.78**
Ending Fund Balance	**$793,364.01**	**$330,422.98**	**$0.31**	**-$551,310.78**

Electric Fund

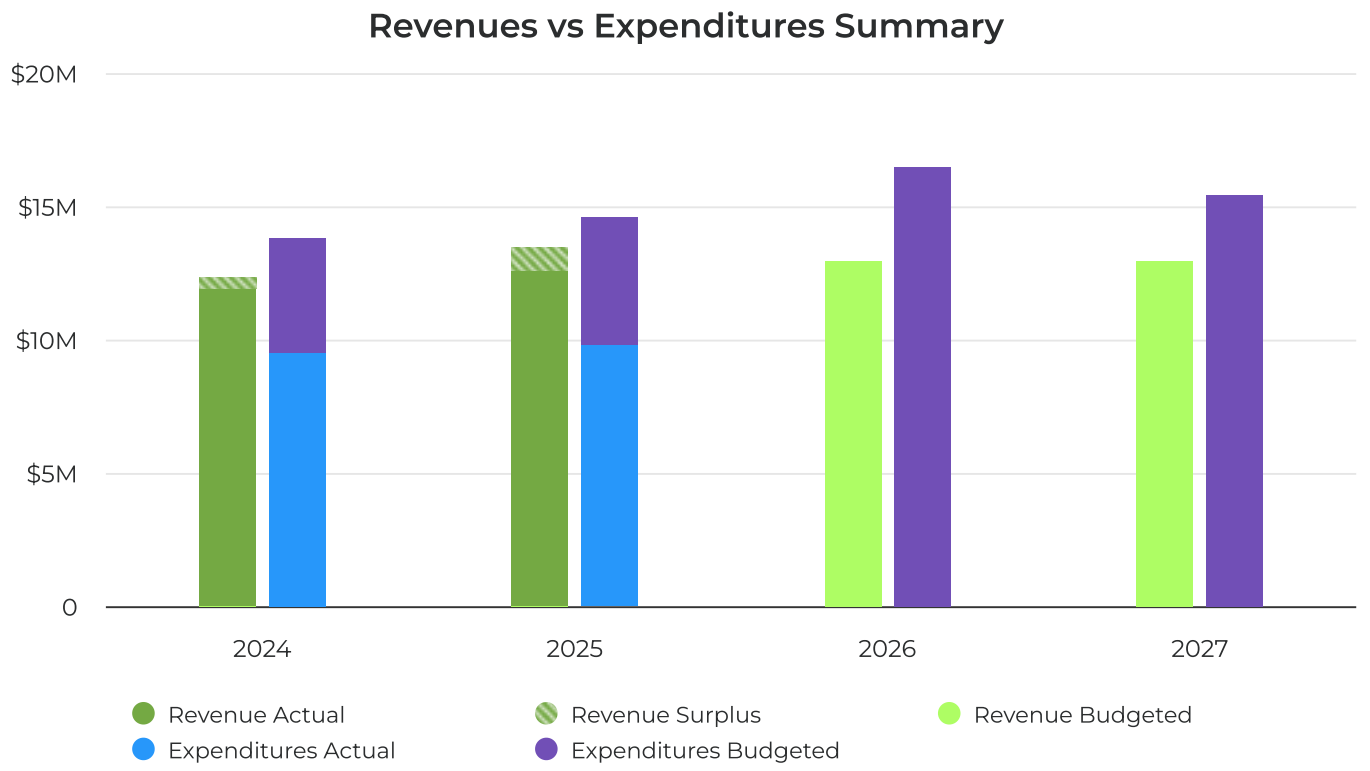
This fund accounts for the City's electrical services and operations.

Fund Balance



Summary

In the Electric Fund for 2027, the budgeted expenditures are $15.4 million, representing a decrease of 6.61% from the 2026 budgeted expenditures of $16.5 million. This follows a significant increase of 12.92% in expenditures from the prior period to 2026. The budgeted revenues for 2027 are $12.9 million, showing a slight decrease of 0.28% compared to the 2026 budgeted revenues of $13 million, which had increased by 3.03% from the prior period.



Comprehensive Fund Summary

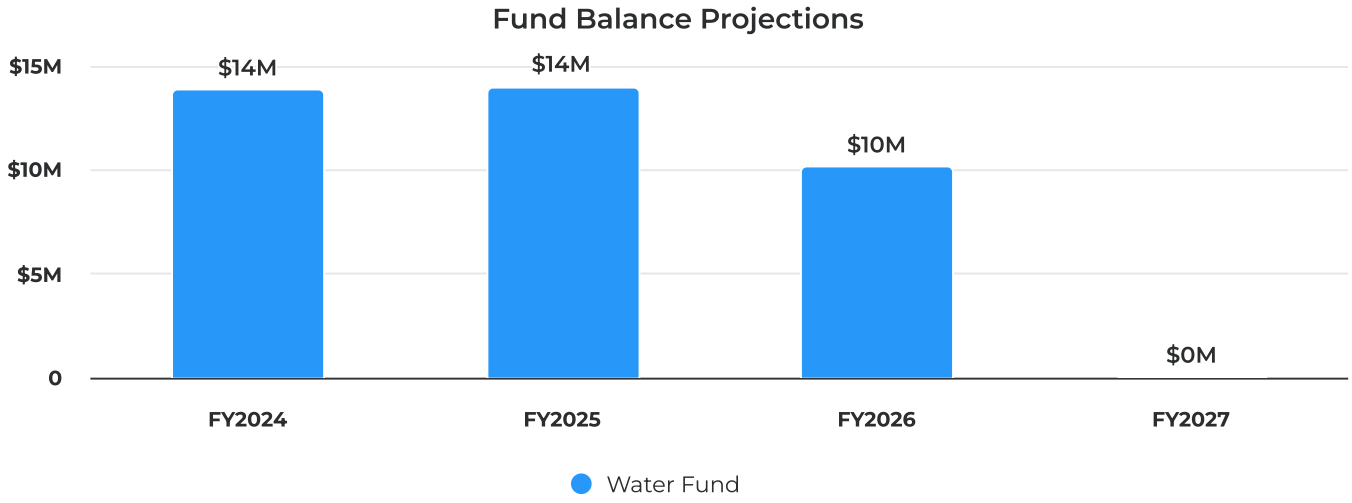
Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$35,913,023.00**	**$38,626,794.00**	**$41,357,747.00**	**$21,409,798.00**
Revenues				
Electric Revenue	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00
Total Revenues	**$12,311,571.00**	**$13,416,377.00**	**$12,975,162.00**	**$12,939,162.00**
Expenditures				
Personnel Expenses	$1,685,550.00	$1,892,940.00	$2,028,000.00	$2,111,000.00
Operating Expenses	$7,790,854.00	$7,884,003.00	$14,467,098.00	$13,293,598.00
Total Expenditures	**$9,476,404.00**	**$9,776,943.00**	**$16,495,098.00**	**$15,404,598.00**
Total Revenues Less Expenditures	**$2,835,167.00**	**$3,639,434.00**	**-$3,519,936.00**	**-$2,465,436.00**
Ending Fund Balance	**$38,748,190.00**	**$42,266,228.00**	**$37,837,811.00**	**$18,944,362.00**

Water Fund

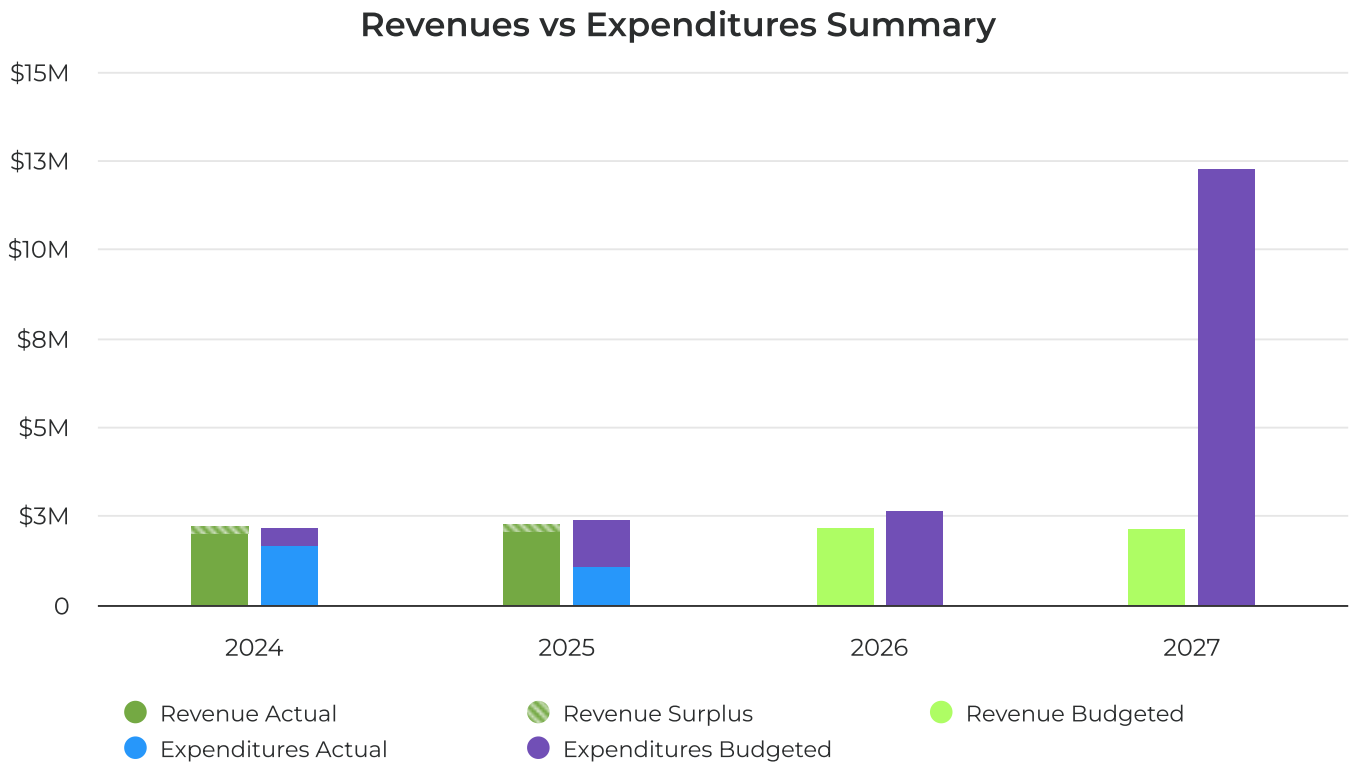
This fund accounts for the City's water services and operations.

Fund Balance



Summary

In the Water Fund's Revenues vs Expenditures Summary, the 2027 budget shows a significant increase in budgeted expenditures compared to 2026. The expenditures budgeted for 2027 are $12.3 million, which is a 368.13% increase from the $2.6 million budgeted in 2026. This marks a substantial rise in planned spending for the fund.



Comprehensive Fund Summary

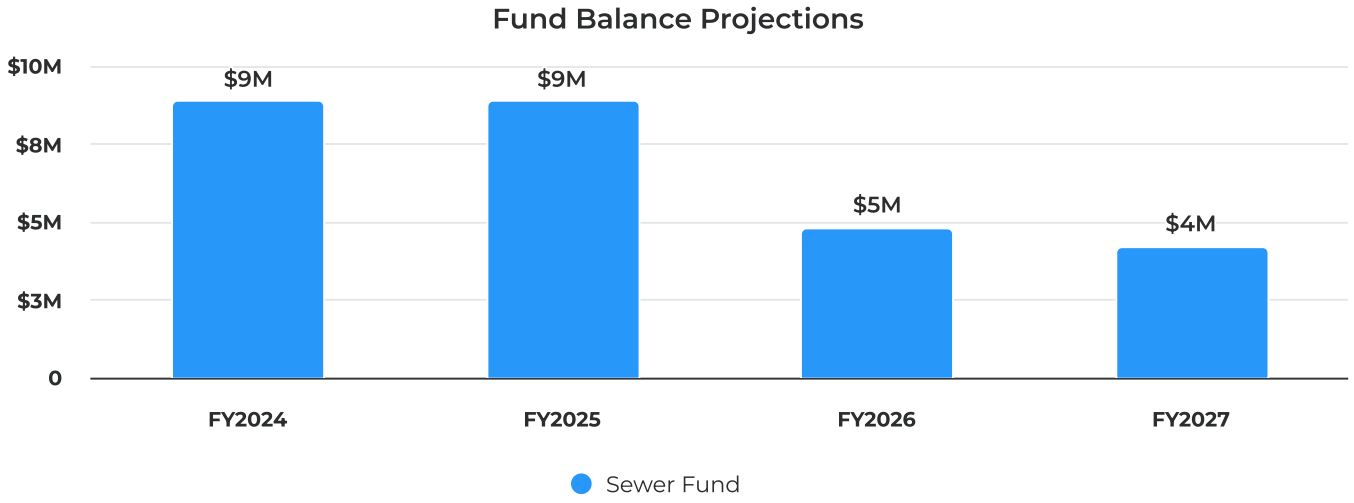
Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$13,627,224.00**	**$13,853,642.00**	**$13,989,514.00**	**$10,159,100.00**
Revenues				
Water Revenue	$236,001.00	$216,611.00	$180,000.00	$148,000.00
Water Sales	$1,932,499.00	$2,034,339.00	$1,952,000.00	$1,952,000.00
Meter Charges	$28,691.00		$10,000.00	
Miscellaneous Revenue			$1,000.00	$1,000.00
Total Revenues	**$2,197,191.00**	**$2,250,950.00**	**$2,143,000.00**	**$2,101,000.00**
Expenditures				
Personnel Expenses	$646,894.00	$678,775.00	$769,000.00	$757,000.00
Operating Expenses	$1,008,323.00	$381,641.00	$1,852,100.00	$11,513,100.00
Total Expenditures	**$1,655,217.00**	**$1,060,416.00**	**$2,621,100.00**	**$12,270,100.00**
Total Revenues Less Expenditures	**$541,974.00**	**$1,190,534.00**	**-$478,100.00**	**-$10,169,100.00**
Ending Fund Balance	**$14,169,198.00**	**$15,044,176.00**	**$13,511,414.00**	**-$10,000.00**

Sewer Fund

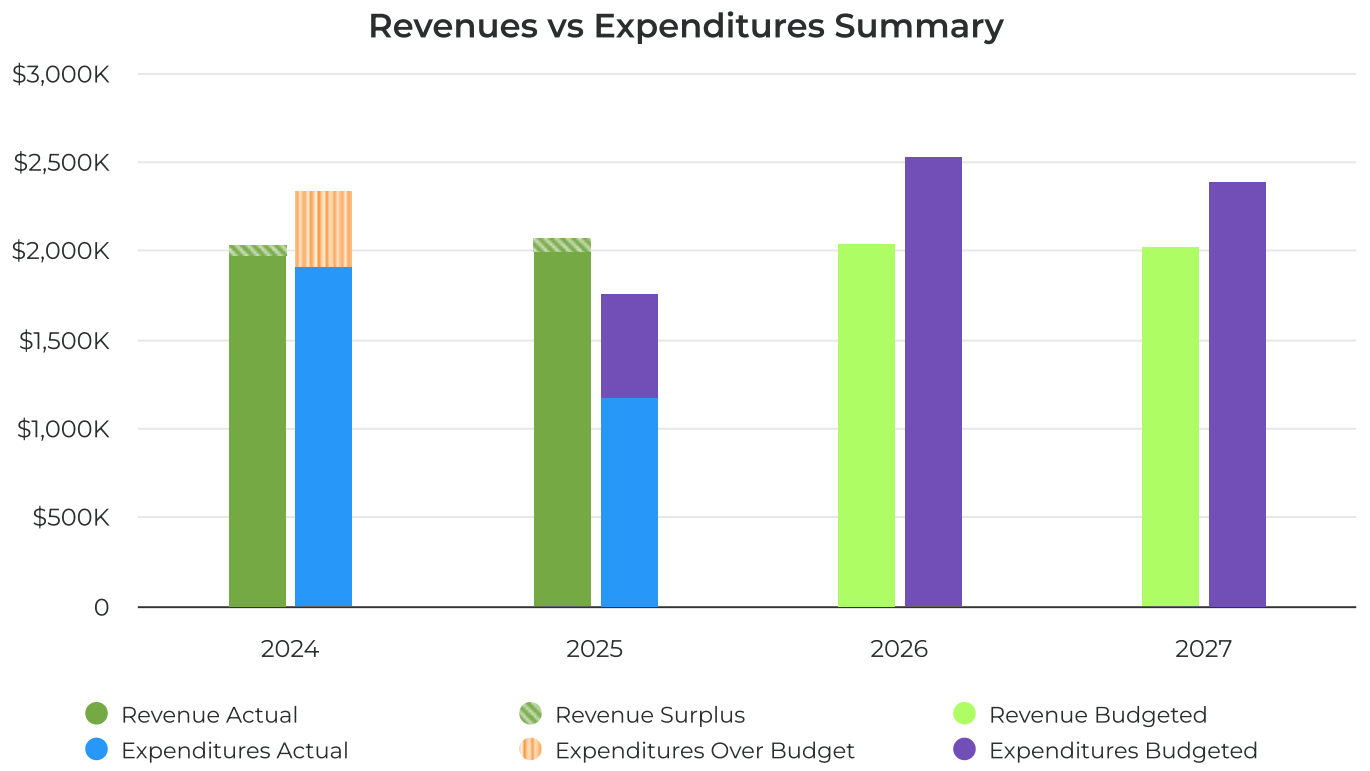
This fund accounts for the City's sewer services and operations.

Fund Balance



Summary

In the Sewer Fund, the 2026 budget showed expenditures budgeted at $2.5 million, which was a 43.83% increase from the prior period. Revenue was budgeted at $2 million, reflecting a modest 1.75% increase from the prior period. Actual revenue for 2026 was $0, while actual expenditures were $576, representing a 99.95% decrease from the prior period and only 0.02% of the budgeted amount.



Comprehensive Fund Summary

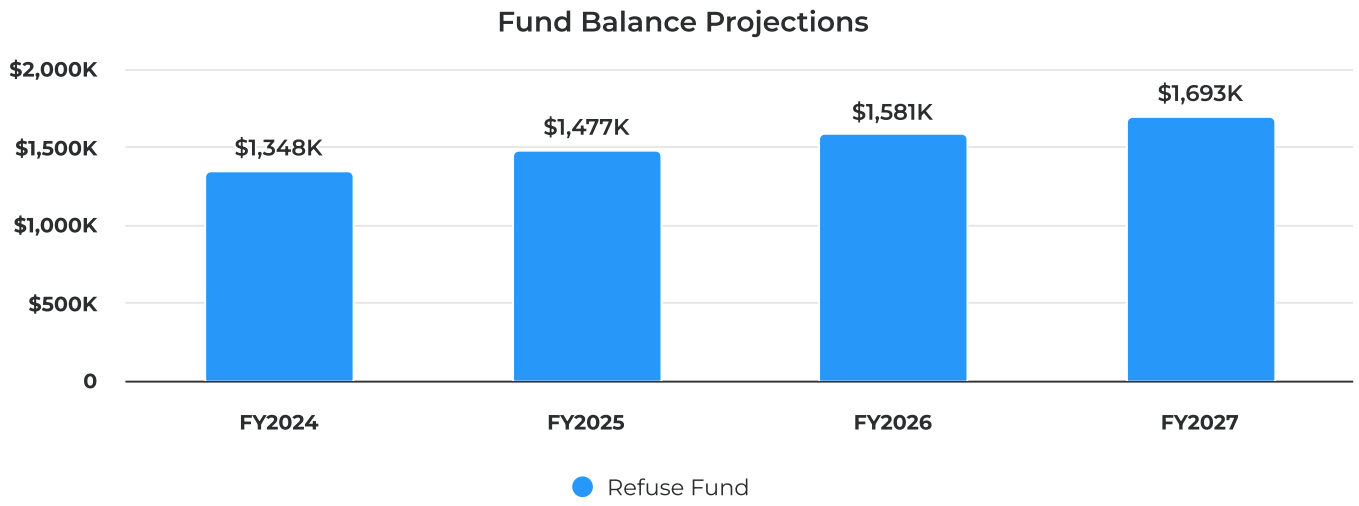
Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$8,718,146.00**	**$8,856,064.00**	**$8,863,678.00**	**$4,803,324.00**
Revenues				
Sewer Revenue	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00
Total Revenues	**$2,028,662.00**	**$2,068,494.00**	**$2,034,000.00**	**$2,017,000.00**
Expenditures				
Personnel Expenses	$674,840.00	$780,905.00	$524,000.00	$527,000.00
Operating Expenses	$1,655,120.00	$391,481.00	$1,999,500.00	$1,858,500.00
Total Expenditures	**$2,329,960.00**	**$1,172,386.00**	**$2,523,500.00**	**$2,385,500.00**
Total Revenues Less Expenditures	**-$301,298.00**	**$896,108.00**	**-$489,500.00**	**-$368,500.00**
Ending Fund Balance	**$8,416,848.00**	**$9,752,172.00**	**$8,374,178.00**	**$4,434,824.00**

Refuse Fund

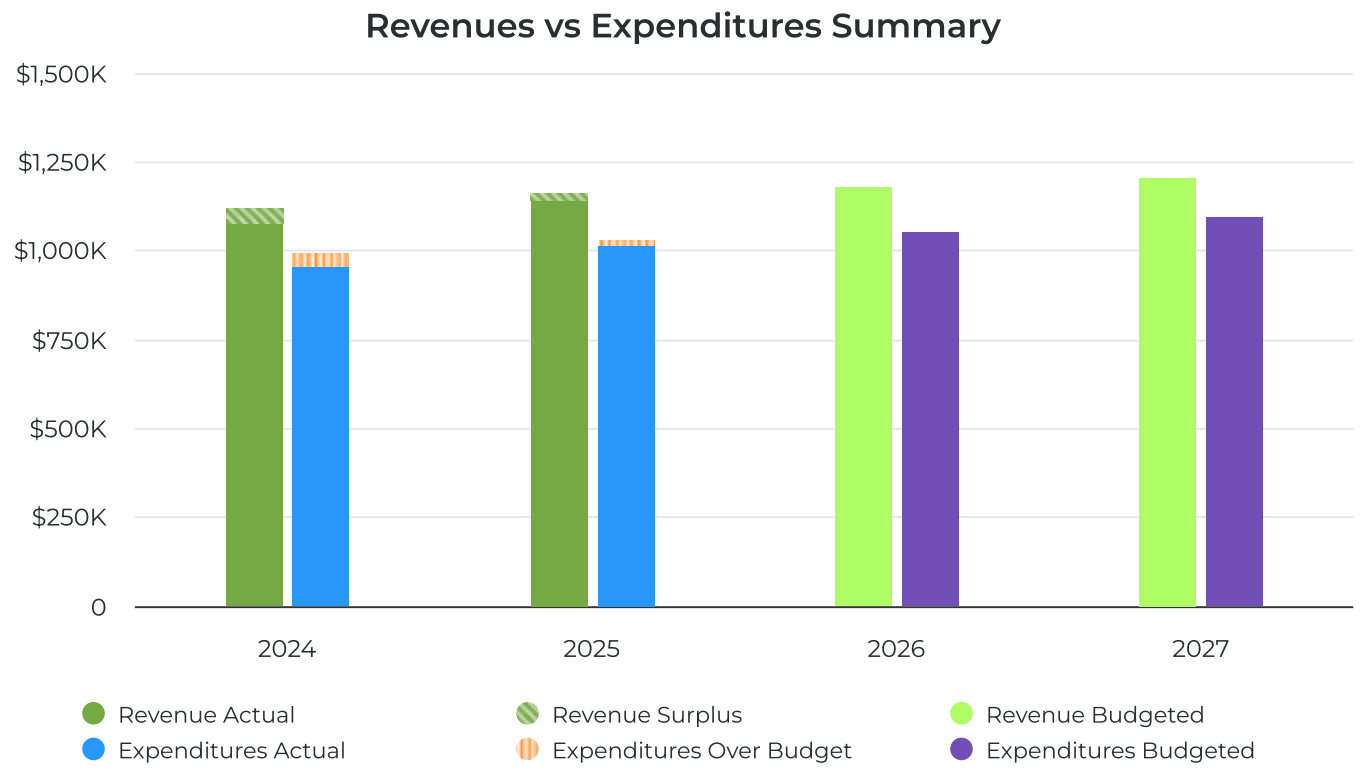
This fund accounts for the City's refuse services and operations.

Fund Balance



Summary

In the Refuse Fund for the 2027 budget year, expenditures are budgeted at $1.1 million, reflecting a 4% increase from the previous year's budgeted expenditures of $1 million. This continues the upward trend in expenditures, which had increased by 3.49% from the prior period to 2026. Revenue for 2027 is budgeted at $1.2 million, showing a 2.01% increase from the 2026 budgeted revenue of $1.2 million, which itself had risen by 3.45% from the prior period. The revenue growth rate in 2027 is slower compared to the previous year's increase.



Comprehensive Fund Summary

Comprehensive Fund Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Beginning Fund Balance	**$1,219,768.00**	**$1,347,787.00**	**$1,477,403.00**	**$1,581,362.00**
Revenues				
Refuse Revenue	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00
Total Revenues	**$1,120,637.00**	**$1,161,030.00**	**$1,178,796.00**	**$1,202,522.00**
Expenditures				
Operating Expenses	$992,616.00	$1,031,413.00	$1,048,795.00	$1,090,700.00
Total Expenditures	**$992,616.00**	**$1,031,413.00**	**$1,048,795.00**	**$1,090,700.00**
Total Revenues Less Expenditures	**$128,021.00**	**$129,617.00**	**$130,001.00**	**$111,822.00**
Ending Fund Balance	**$1,347,789.00**	**$1,477,404.00**	**$1,607,404.00**	**$1,693,184.00**

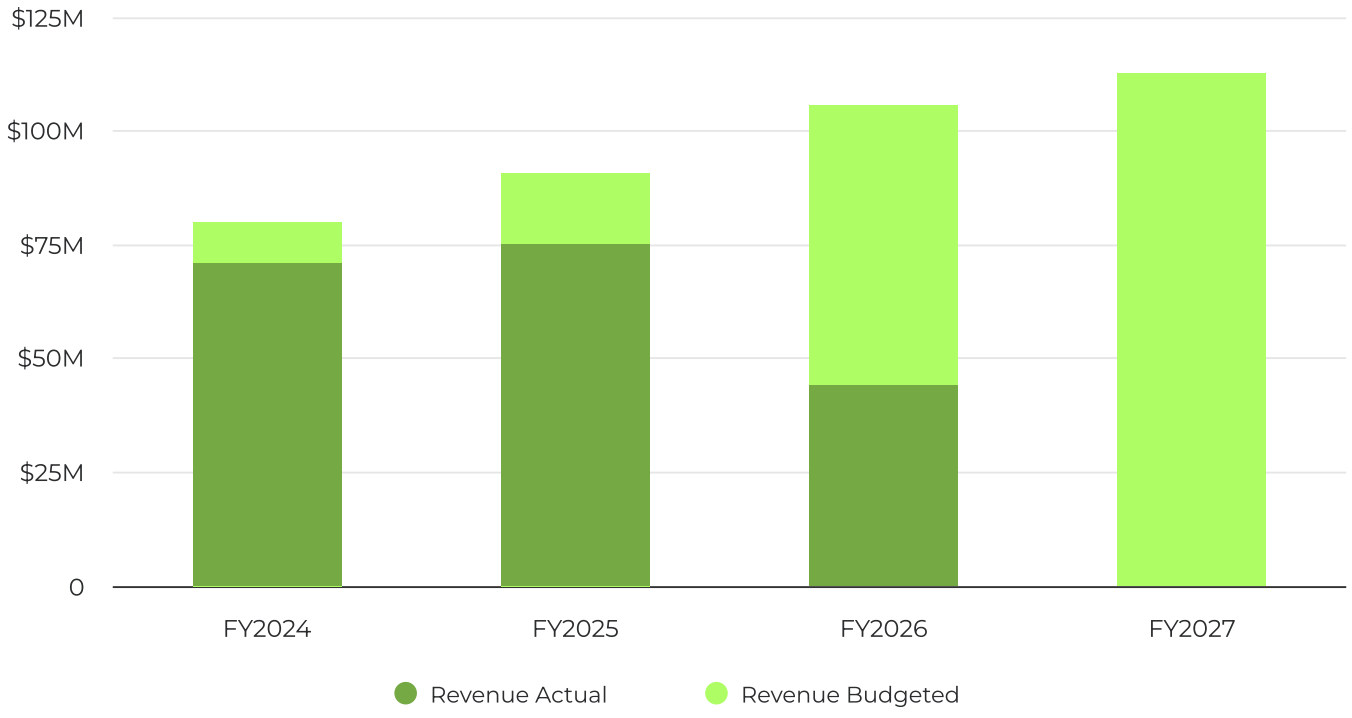
Funding Sources Overview

Numbers do not include transfers. Projections are based on trends from prior periods.

Revenue

Revenue Summary

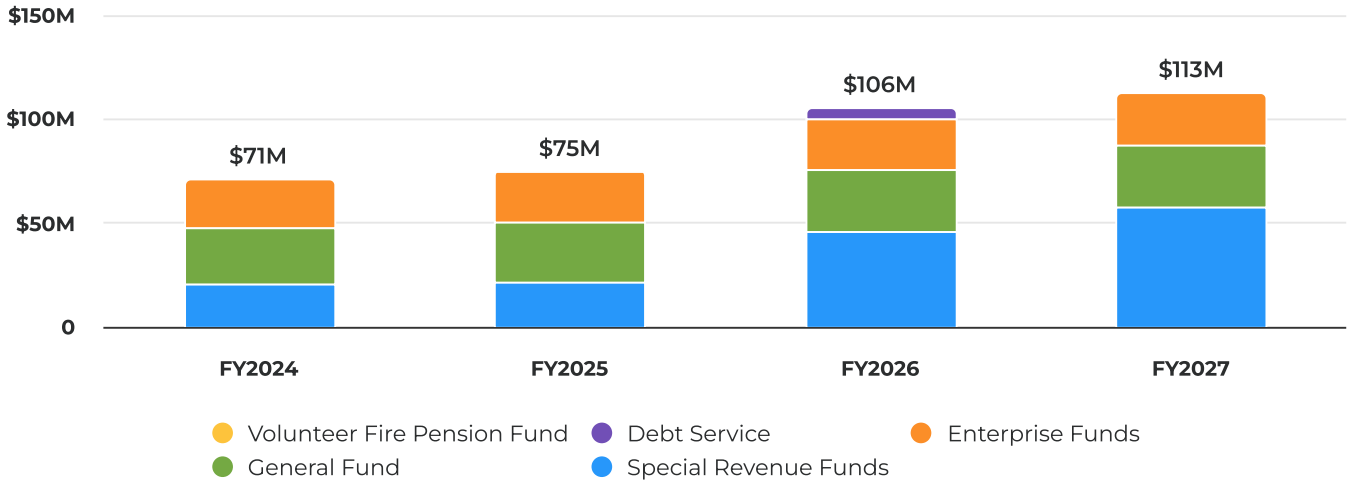
Historical Revenues Across Revenue Source



Revenues by Fund

Revenue projections for the FY2027 for the City of Page are based on trends and anticipated activity in the coming fiscal year. Charts below include inter-fund transfers.

Historical Revenues by Fund Summary

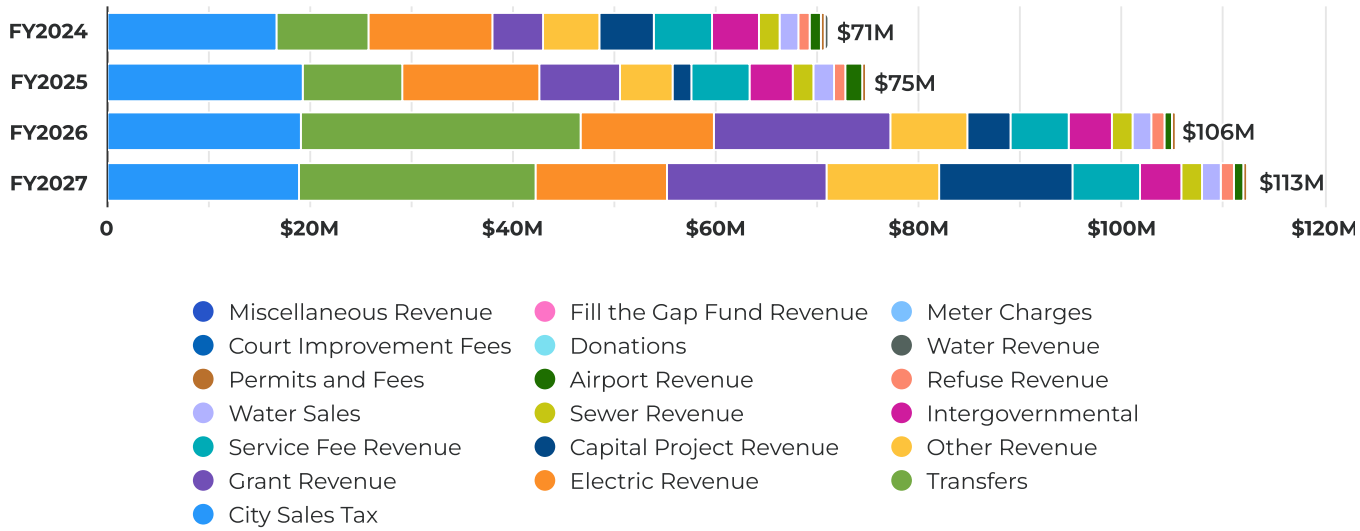


Revenues by Fund

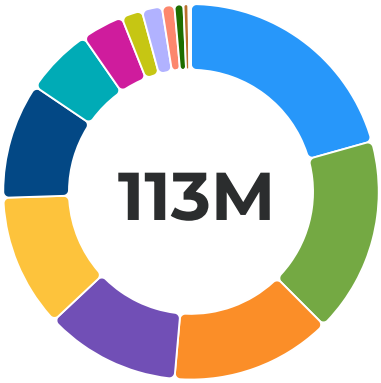
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
General Fund	$27,394,140.74	$29,149,220.90	$29,278,794.00	$29,943,882.00	2.27%
General Fund	$26,226,079.04	$28,627,052.58	$29,278,794.00	$29,943,882.00	2.27%
Emergency Reserve Fund	$1,168,061.70	$522,168.32			
Special Revenue Funds	$19,925,063.39	$20,982,399.15	$46,049,582.00	$57,522,850.00	24.92%
Donation Funds	$37,434.67	$28,443.26	$100,800.00	$85,000.00	-15.67%
Capital Fund	$11,108,632.45	$9,227,963.45	$22,640,770.00	$32,267,294.00	42.52%
Land	$1,700,370.22	$1,010,129.28	$4,000,000.00	$7,500,000.00	87.50%
Miscellaneous Grant Fund	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00	-10.04%
Highway User Fund	$1,061,417.52	$1,082,067.98	$1,095,273.00	$1,053,474.00	-3.82%
Substance Abuse	$2,259.34	$2,409.17	$2,500.00	$2,500.00	
Cemetery	$73,100.00	$96,440.00	$70,000.00	$80,000.00	14.29%
JCEF Fund	$3,336.49	$3,584.25	$3,050.00	$3,550.00	16.39%
Court Improvement Fund	$7,558.63	$15,056.39	$15,000.00	$12,000.00	-20.00%
Fill-The-Gap Fund	$1,624.78	$2,000.57	$2,000.00	$2,000.00	
Airport	$1,009,551.96	$1,501,617.29	$755,000.00	$894,500.00	18.48%
Debt Service	$200,000.00		$5,950,000.00		-100.00%
Debt Service Fund	$200,000.00		$5,950,000.00		-100.00%
Volunteer Fire Pension Fund	$126,547.39	$114,435.77	$97,000.00	$108,500.00	11.86%
Fire Pension	$126,547.39	$114,435.77	$97,000.00	$108,500.00	11.86%
Enterprise Funds	$23,443,304.53	$24,854,314.79	$24,310,958.00	$25,038,684.00	2.99%
Electric Fund	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00	-0.28%
Horseshoe Bend Fund	$4,528,146.03	$4,512,532.35	$4,182,500.00	$4,178,000.00	-0.11%
Water Fund	$2,197,191.00	$2,250,950.00	$2,143,000.00	$2,101,000.00	-1.96%
Sewer Fund	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00	-0.84%
Refuse Fund	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00	2.01%
Golf Course Fund	$1,257,097.50	$1,444,931.44	$1,797,500.00	$2,601,000.00	44.70%
Total Revenues	**$71,089,056.05**	**$75,100,370.61**	**$105,686,334.00**	**$112,613,916.00**	**6.55%**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Transfers	**$23,264,214**	20.66%
City Sales Tax	**$19,000,008**	16.87%
Grant Revenue	**$15,622,532**	13.87%
Capital Project Revenue	**$13,064,150**	11.60%
Electric Revenue	**$12,939,162**	11.49%
Other Revenue	**$11,230,100**	9.97%
Service Fee Revenue	**$6,604,000**	5.86%
Intergovernmental	**$4,110,928**	3.65%
Sewer Revenue	**$2,017,000**	1.79%
Water Sales	**$1,952,000**	1.73%
Refuse Revenue	**$1,202,522**	1.07%
Airport Revenue	**$882,500**	0.78%
Permits and Fees	**$476,800**	0.42%
Water Revenue	**$148,000**	0.13%
Donations	**$85,000**	0.08%
Court Improvement Fees	**$12,000**	0.01%
Fill the Gap Fund Revenue	**$2,000**	0.00%
Miscellaneous Revenue	**$1,000**	0.00%

Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
City Sales Tax	$16,684,437.07	$19,233,647.92	$19,110,000.00	$19,000,008.00
Permits and Fees	$500,359.56	$498,026.41	$502,300.00	$476,800.00
Intergovernmental	$4,504,601.74	$4,186,462.50	$4,119,564.00	$4,110,928.00
Transfers	$9,057,785.35	$9,893,850.83	$27,668,053.00	$23,264,214.00
Other Revenue	$5,509,096.71	$5,171,064.92	$7,671,700.00	$11,230,100.00
Donations	$37,434.67	$28,443.26	$100,800.00	$85,000.00
Court Improvement Fees	$7,558.63	$15,056.39	$15,000.00	$12,000.00
Capital Project Revenue	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00
Service Fee Revenue	$5,742,013.00	$5,712,107.12	$5,805,000.00	$6,604,000.00
Airport Revenue	$1,009,551.96	$1,501,617.29	$755,000.00	$882,500.00
Electric Revenue	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00
Water Revenue	$236,001.00	$216,611.00	$180,000.00	$148,000.00
Water Sales	$1,932,499.00	$2,034,339.00	$1,952,000.00	$1,952,000.00
Meter Charges	$28,691.00		$10,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Miscellaneous Revenue			$1,000.00	$1,000.00
Sewer Revenue	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00
Refuse Revenue	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00
Fill the Gap Fund Revenue	$1,624.78	$2,000.57	$2,000.00	$2,000.00
Grant Revenue	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00
Total Revenues	**$71,089,056.05**	**$75,100,370.61**	**$105,686,334.00**	**$112,613,916.00**

Major Revenue Sources Summary

Revenue Summary

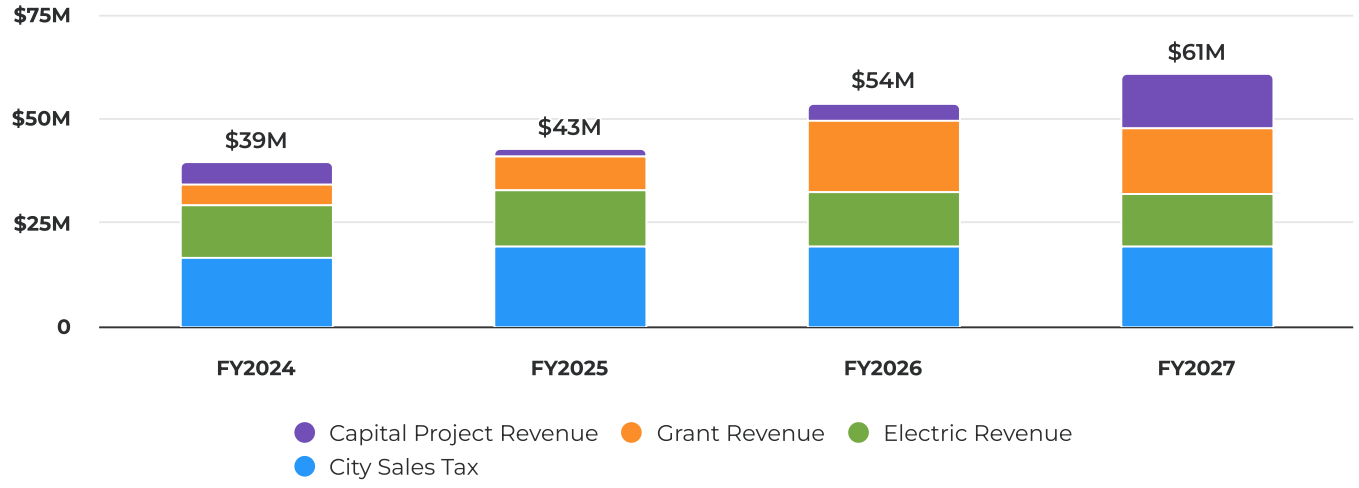
Historical Revenues Across Revenue Source



Revenues by Revenue Source

The total revenue for FY2027 is $60.6 million, representing a 12.92% increase from the FY2026 total of $53.7 million. The largest revenue source remains City Sales Tax at $19 million, accounting for 31.34% of the total, which is a slight decrease of $109,992 or 0.58% from the previous year.

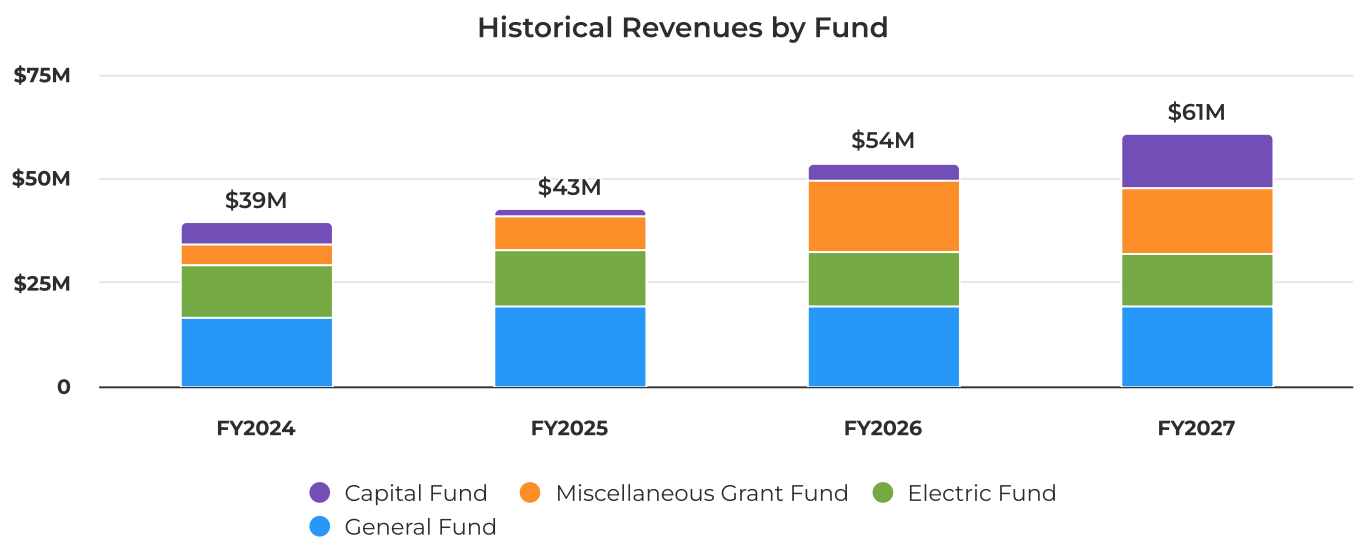
Historical Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
City Sales Tax	$16,684,437.07	$19,233,647.92	$19,110,000.00	$19,000,008.00	-0.58%
City Sales Tax	$16,684,437.07	$19,233,647.92	$19,110,000.00	$19,000,008.00	-0.58%
Capital Project Revenue	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00	208.06%
Capital Project Revenue	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00	208.06%
Electric Revenue	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00	-0.28%
Electric Revenue	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00	-0.28%
Grant Revenue	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00	-10.04%
Police Grant Revenue	$3,751.74	$26,482.96	$638,000.00	$310,000.00	-51.41%
Community Center Grant Revenue	$75,716.52	$61,980.00	$112,000.00	$110,000.00	-1.79%
Misc Grant Revenue	$4,510,469.76	$4,697,874.15	$13,030,000.00	$14,340,000.00	10.05%
Community Dev Grant Revenue	$39,050.28	$2,839,862.50	$2,460,000.00		-100.00%
Recreation Grants	$26,102.03		$650,000.00	$150,000.00	-76.92%
Library Grant Revenue	$264,687.00	$386,487.90	$475,189.00	$712,532.00	49.95%
Total Revenues	**$39,372,539.65**	**$42,611,267.32**	**$53,691,121.00**	**$60,625,852.00**	**12.92%**

Revenues by Fund



Revenues by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
General Fund	$16,684,437.07	$19,233,647.92	$19,110,000.00	$19,000,008.00	-0.58%
Capital Fund	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00	208.06%
Electric Fund	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00	-0.28%
Miscellaneous Grant Fund	$4,919,777.33	$8,012,687.51	$17,365,189.00	$15,622,532.00	-10.04%
Total Revenues	**$39,372,539.65**	**$42,611,267.32**	**$53,691,121.00**	**$60,625,852.00**	**12.92%**

City Sales Tax

Description

Transaction Privilege Tax (TPT), commonly referred to as sales tax, is imposed by the State of Arizona, the counties, and local municipalities for conducting business in the state. Sales tax is collected and distributed by the Arizona Department of Revenue for counties and cities. The City of Page levies a 3.0% tax on sales collected within the city boundaries, with the exception of restaurants/bar activities, which is 4.0%. The City tax on hotel and local transient lodging is 5% and an increase to 5% tax on additional transient lodging activities.

Uses

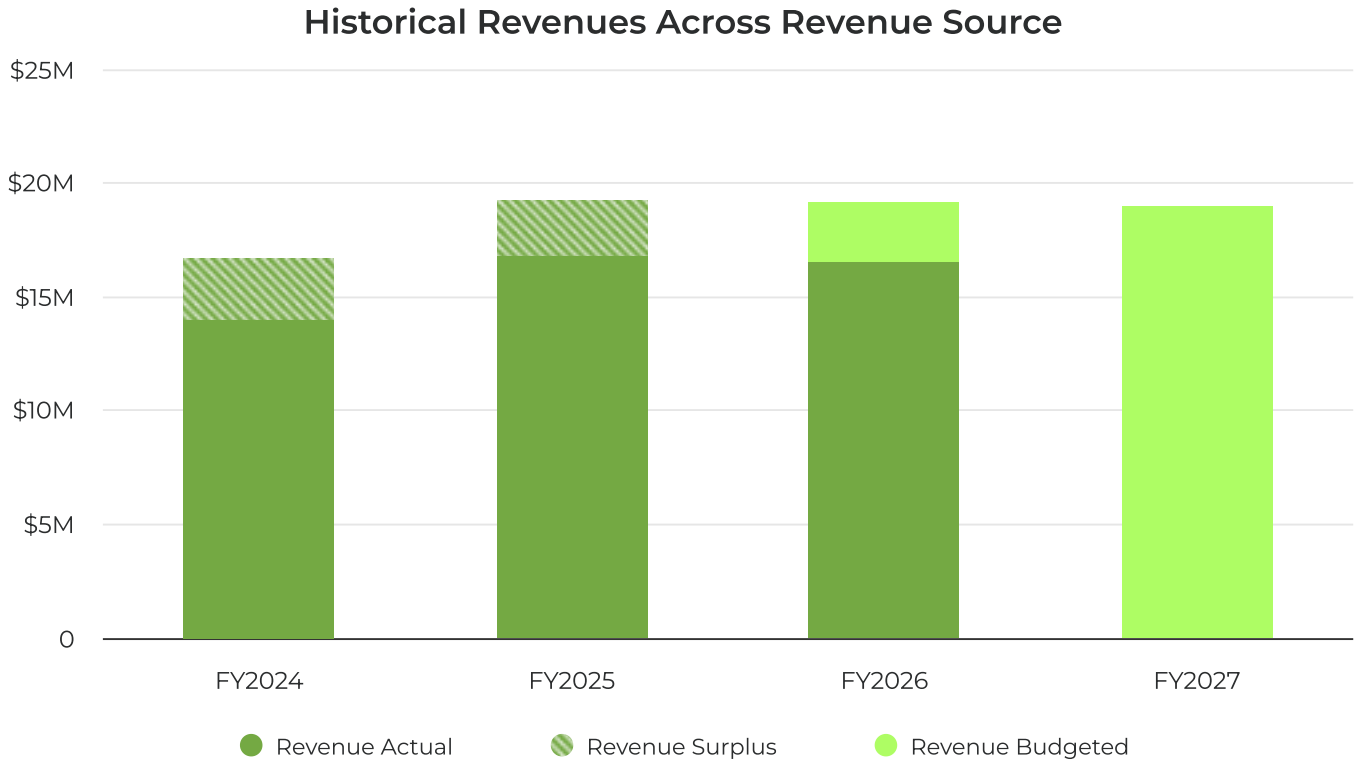
Two percent of the 3.0% city sales tax, three percent of the 4.0% restaurant/bar sales tax, two percent of the 5.0% hotel tax, and the additional 5.0% hotel tax are used for general governmental purposes.

Of the additional two percent local sales tax implemented in May 2003, 1% is dedicated to: (A) the Capital Projects Fund in the amount of Seventy percent; (B) the Emergency Reserve Fund in the amount of 15% until the fund balance is equal to $12 million. Once met, funds will be dedicated to the Capital Projects Fund; and to the (C) Debt Service Fund in the amount of 15% to satisfy the City's PSPRS unfunded liability or other long-term liability. In the event of no outstanding PSPRS unfunded liability or other long-term liability, funds will be dedicated to the Capital Projects Fund.

Projections

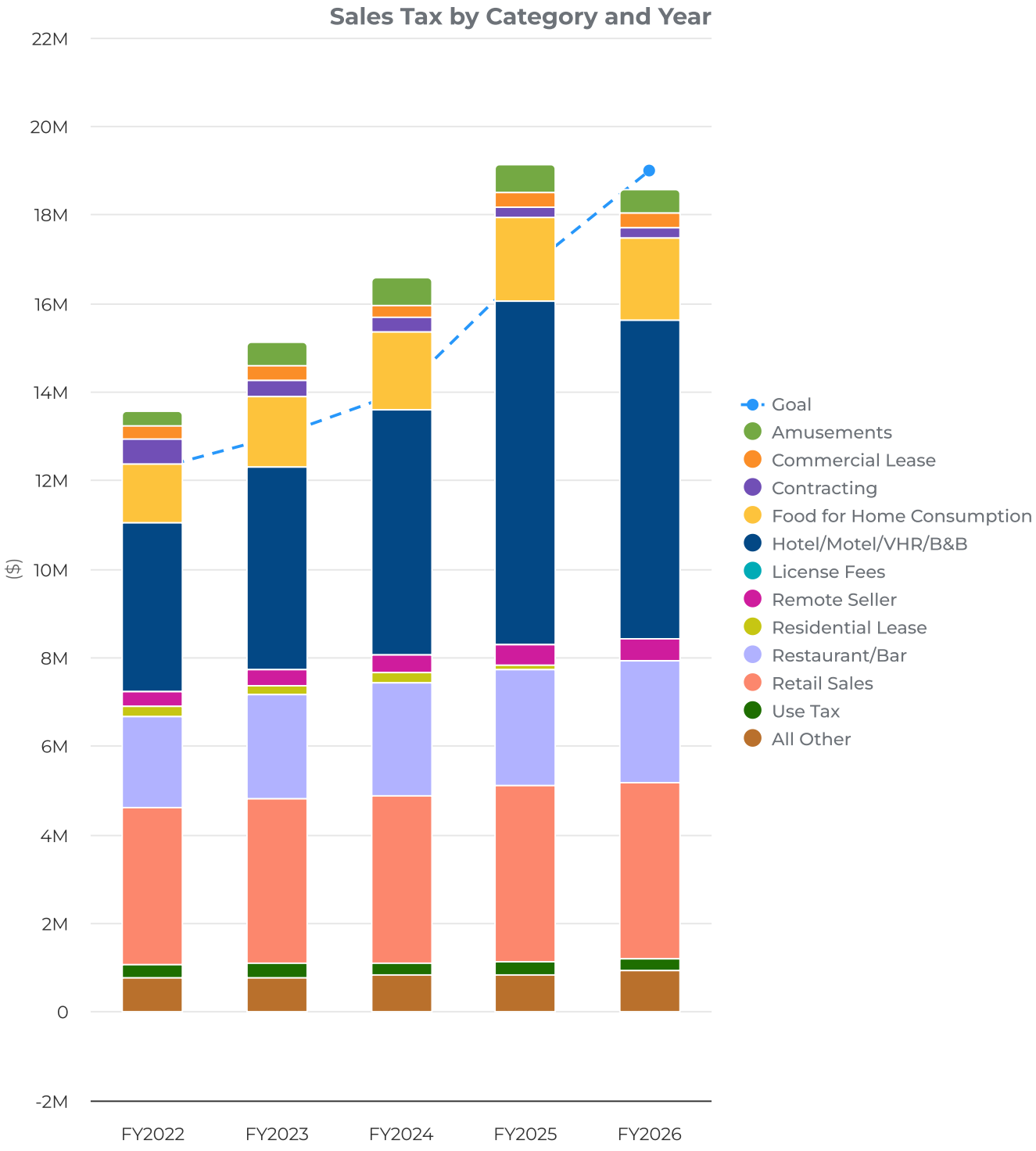
The City has consistently budgeted city sales tax conservatively in that the main contributing industries are based on tourism, which can be unpredictable. The City's sales tax revenue has been on an upward swing with record tourism numbers. In FY2023, the City budgeted $13 million and received $15.1 million actual revenue and FT 2024 budgeted $14 million and received $16.5 million actual revenue. In FY2025 the City budgeted $16,745,000 and received 19,126,667.34 million actual revenue. This demonstrates continual growth with an increase of 12% average over the last three fiscal years. Despite these increases for the last three years, the City continues to budget conservatively as the tourism industry is unpredictable. Unfortunately, the Grant Canyon National Park North Rim had wild fire burns in July 2025 and will be closed for some time. As a gateway community to this park, tourism will be watched closely to watch for any downturns in tourism. If this causes City Sales tax revenues to be lower than budgeted, then we will make needed adjustments to expenditures in direct proportion to revenue losses.

Revenue Summary



City Sales Tax by Category for FY2022 to FY2026

As of September 1, 2024, Ordinance 731-24 increased the Hotel Tax rate from 3% to 5% and the Transient Lodging Tax rate from 4.263% to 5%. This has brought about a $2.2 million increase in City Sales Tax Revenue. The plan is to put this towards a new city swimming pool and ARFF (Aircraft Rescue & Fire Fighting)/ North Fire Station.


Sales Tax by Category and Year
22M
20M
18M
16M
14M
12M
10M
8M
6M
4M
2M
0
-2M
($)
FY2022
FY2023
FY2024
FY2025
FY2026
Goal
Amusements
Commercial Lease
Contracting
Food for Home Consumption
Hotel/Motel/VHR/B&B
License Fees
Remote Seller
Residential Lease
Restaurant/Bar
Retail Sales
Use Tax
All Other

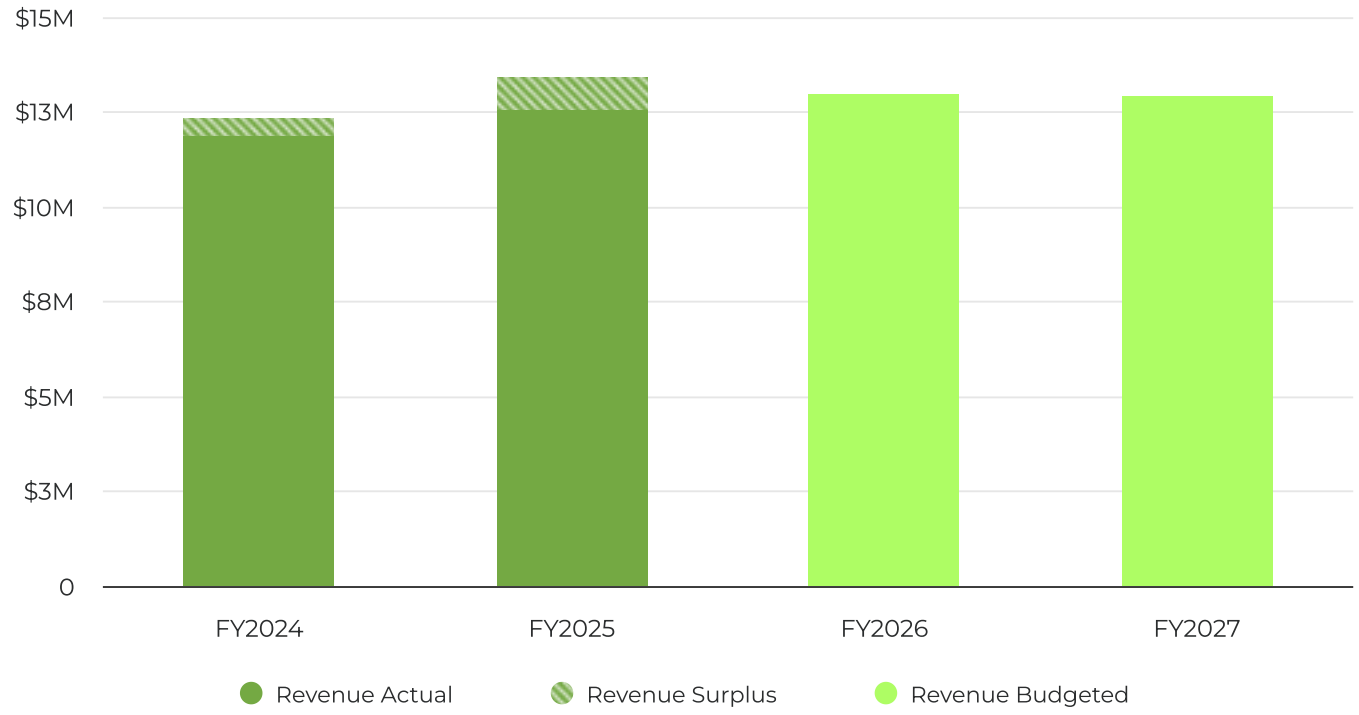
Category	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026
ALL OTHER PRIVILEGE TAX	808,330	758,105	766,235	821,343	847,587	922,423.53
AMUSEMENTS	73,807	322,065	523,395	625,493	620,131	524,503.21
COMMERCIAL LEASE	255,067	304,376	327,802	288,959	319,312	316,890.99
CONTRACTING	191,133	573,215	358,788	324,837	249,047	239,258.74
FOOD FOR HOME CONSUMPTION (GROCERIES)	1,282,515	1,310,695	1,619,416	1,759,855	1,877,522	1,865,904.92
HOTEL/MOTEL/VHR/B&B	2,635,947	3,831,862	4,570,944	5,517,485	7,768,549	7,190,932.03
LICENSE FEES	1,398	1,387	(135)	949	1,973	955.55
REMOTE SELLERS	163,172	333,565	362,235	414,914	453,507	503,951.15
RESIDENTIAL LEASE	219,060	222,073	196,931	227,737	114,757	855.12
RESTAURANT/BAR/CATERING	1,643,985	2,067,063	2,345,529	2,548,491	2,612,204	2,732,079.08
RETAIL SALES	3,668,659	3,583,006	3,715,533	3,791,068	3,977,336	3,985,200.18
USE TAX	244,424	302,024	332,157	263,648	284,741	275,251.70
Grand Total	**11,187,498**	**13,609,436**	**15,118,831**	**16,584,778**	**19,126,667**	**18,558,206.20**

Electric Charges for Service

Revenue Summary

In FY2027, the revenue is budgeted slightly lower at $12.9 million, reflecting a 0.28% decrease from FY2026. This marks a small reduction following the prior year's increase, suggesting a stabilization or slight decline in projected revenue for that year.

Historical Revenues Across Revenue Source



Revenues by Revenue Source

Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Electric Revenue	$12,311,571.00	$13,416,377.00	$12,975,162.00	$12,939,162.00	-0.28%
Interest Revenues	$810,487.00	$744,812.00	$526,000.00	$506,000.00	-3.80%
Commercial	$7,384,746.00	$8,060,288.00	$8,026,896.00	$8,026,896.00	
Residential	$3,880,849.00	$4,232,748.00	$4,192,266.00	$4,192,266.00	
Pole Rental & Fiber Lease	$55,912.00	$58,894.00	$55,000.00	$59,000.00	7.27%
Miscellaneous Revenue	$85,749.00	$76,181.00	$80,000.00	$80,000.00	
Construction Revenue/Customer Line Extensions	$30,981.00	$232,359.00	$75,000.00	$75,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
POWELL GENERATION (GENERATORS)	$11,196.00		$20,000.00		-100.00%
UAMPS Settlement revenue		$11,095.00			
CONTRIBUTED CAPITAL	$51,651.00				
Total Revenues	**$12,311,571.00**	**$13,416,377.00**	**$12,975,162.00**	**$12,939,162.00**	**-0.28%**

Grant Revenues

The City of Page receives federal and state grant funding from various agencies and sources, mainly for airport improvement and services through the Federal Air Administration for airport projects. Restrictions on how grant funds may be used or what they may be spent on exist on all grants. Grants provide the City with vital funding for public infrastructure projects, library services, economic downtown revitalization project, and senior meals. The reported grant revenue here does not include the Federal and State grant funding for airport runway maintenance and repairs (discussed in detail in the Capital Revenue section).

Below is an example of some of the active grants.

- Federal Aviation Administration - $5.5 million for Alternative Essential Air Services.
- Arizona State Parks and Trails - $150 thousand for a BMX/Pump park.
- Office of Justice Programs - $759 thousand for expanding the Recovery Court Program.
- Economic Development Administration - $4.9 million for Downtown Business Revitalization Project
- RAISE Grant - $450 thousand for the design of a round about at Haul Road and Coppermine
- Smaller grants include multiple funding sources for the Library, BVP (Bullet Proof Vests) for the Police Department, NACOG for Senior Meals at the Community Center.
- Miscellaneous Grants - Unknown potential grant to receive in the future - $8.6 million.

The City will continue to seek grant funding opportunities to benefit the community.

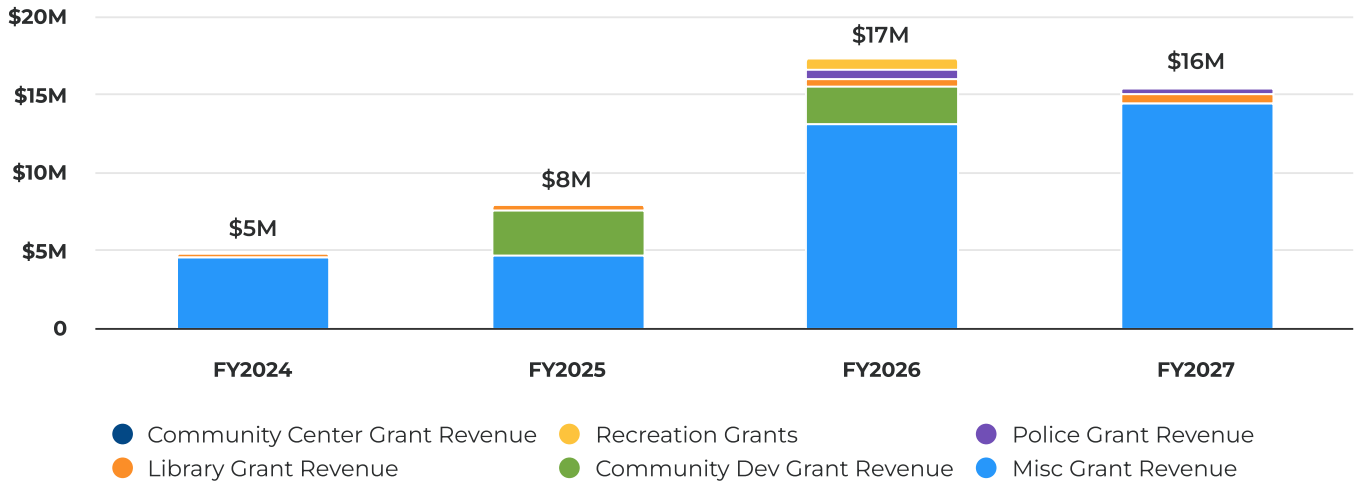
Revenue Summary

Historical Revenues Across Revenue Source

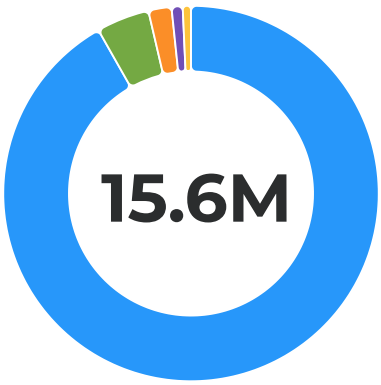


Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Misc Grant Revenue	**$14,340,000**	91.79%
Library Grant Revenue	**$712,532**	4.56%
Police Grant Revenue	**$310,000**	1.98%
Recreation Grants	**$150,000**	0.96%
Community Center Grant Revenue	**$110,000**	0.70%

Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Police Grant Revenue	$3,751.74	$26,482.96	$638,000.00	$310,000.00	-51.41%
POLICE GRANT REVENUE		$19,000.00	$628,000.00	$300,000.00	-52.23%
BULLET PROOF VEST GRANT REV	$3,751.74	$7,482.96	$10,000.00	$10,000.00	
Community Center Grant Revenue	$75,716.52	$61,980.00	$112,000.00	$110,000.00	-1.79%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
NACOG GRANT REV- MEALS	$61,920.00	$61,980.00	$62,000.00	$80,000.00	29.03%
COMMUNITY CTR MISC GRANT REV	$13,796.52		$50,000.00	$30,000.00	-40.00%
Misc Grant Revenue	$4,510,469.76	$4,697,874.15	$13,030,000.00	$14,340,000.00	10.05%
OPIOID SETTLEMENT REVENUE	$32,899.26	$21,667.05	$25,000.00	$80,000.00	220.00%
ALT ESSENTIAL AIR SERV REVENUE	$4,334,862.00	$4,527,048.00	$4,400,000.00	$5,500,000.00	25.00%
MISCELLANEOUS GRANTS	$25,000.00	$75,000.00	$8,450,000.00	$8,650,000.00	2.37%
MAGISTRATE MISC GRANT REVENUE	$117,708.50	$74,159.10	$125,000.00	$30,000.00	-76.00%
FIRE DEPT. GRANT REVENUE			$30,000.00	$80,000.00	166.67%
Community Dev Grant Revenue	$39,050.28	$2,839,862.50	$2,460,000.00		-100.00%
COMM DEV. GRANT REVENUE	$39,050.28	$2,839,862.50	$2,460,000.00		-100.00%
Recreation Grants	$26,102.03		$650,000.00	$150,000.00	-76.92%
PARKS & REC GRANTS	$26,102.03		$650,000.00	$150,000.00	-76.92%
Library Grant Revenue	$264,687.00	$386,487.90	$475,189.00	$712,532.00	49.95%
LIBRARY MISC GRANT REVENUE	$1,200.00		$75,000.00		-100.00%
COLLABORATIVE/ CULTURAL GRANT	$18,000.00	$5,000.00	$8,750.00	$10,000.00	14.29%
YOUNG ADULT/CH PROG REV	$16,500.00	$16,500.00	$16,500.00	$17,000.00	3.03%
LIBRARY OUTREACH TRAINING	$14,000.00	$28,748.80	$17,000.00	$32,000.00	88.24%
LIBRARY OUTREACH GRANT	$34,000.00	$15,993.00	$23,993.00	$80,000.00	233.43%
MISC COUNTY FUNDS - REVENUE	$165,487.00	$316,246.10	$315,946.00	$543,532.00	72.03%
LSTA GRANT REVENUE	$15,500.00	$4,000.00	$18,000.00	$30,000.00	66.67%
Total Revenues	**$4,919,777.33**	**$8,012,687.51**	**$17,365,189.00**	**$15,622,532.00**	**-10.04%**

Capital Revenue

As of June 30, 2025, the City of Page's Capital Fund cash allocation was about $15.5 million. The City has focused on building the Capital Fund balance and utilizing other fund sources to enable the City to complete large beneficial projects.

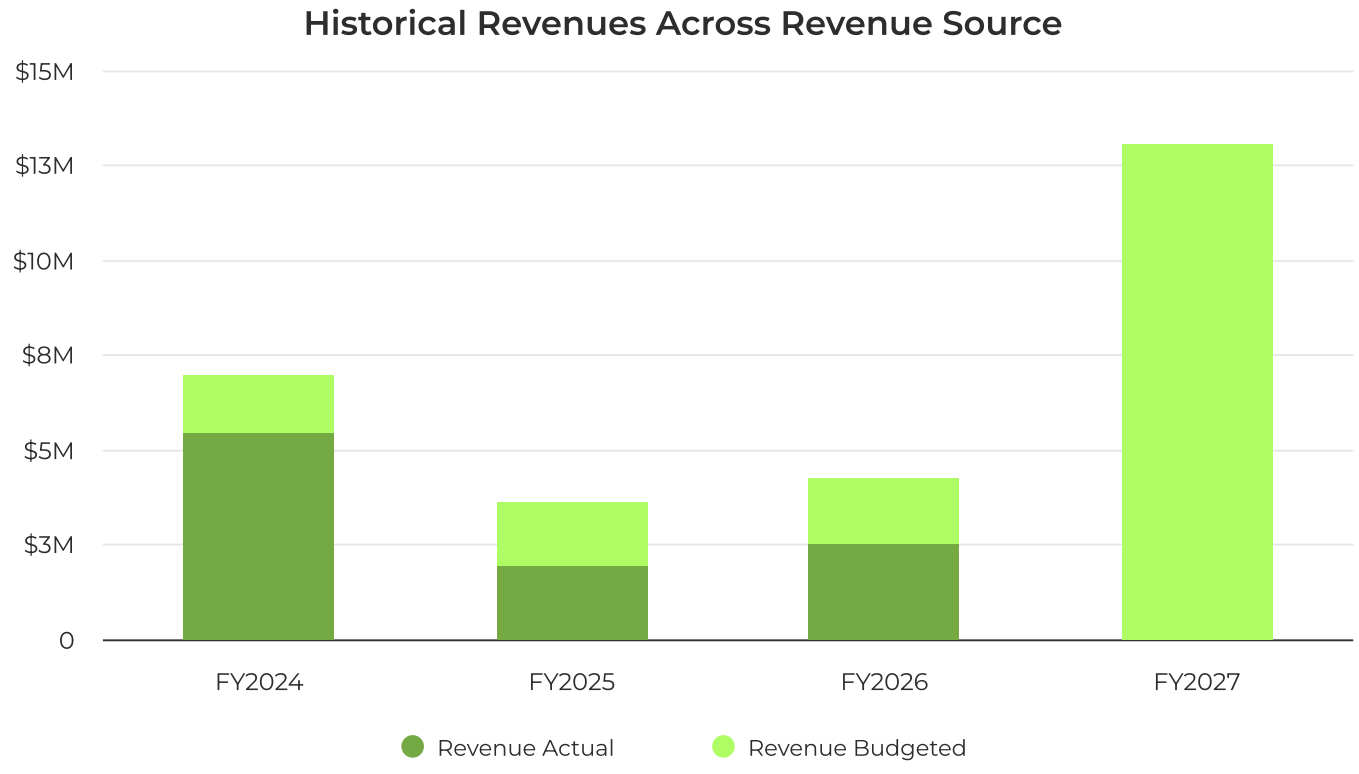
Building the fund balance strategies:

- Dedicating 70% of the 1% sales tax, estimated to be about $5.6 million in FY2026.
- Dedicating funds from land sales, estimated to be about $7.5 million in FY2027.
- Repayment from Horseshoe Bend Fund for Phase 1 and 2 costs covered by the Capital Fund, scheduled loan payment of $307,167 for FY2027.

Coverage from other fund sources:

- Federal Aviation Administration - Federal reimbursement grants for airport improvement projects, estimated at $12.7 million in FY2027.
- Arizona Department of Transportation - State reimbursement grant for airport improvement projects, estimated at $334 thousand in FY 2027.
- Airport Fund - Covers capital expenses that are not grant funded, estimated at $1.1 million in FY2027.
- Horseshoe Bend Fund - Covers capital expenses, estimated at $2.6 million in FY2027.
- HURF Fund - Covers capital expenses, estimated at $1.8 million in FY2027.
- Golf Fund - Covers capital expenses, estimated at $185 thousand in FY2027.

Revenue Summary

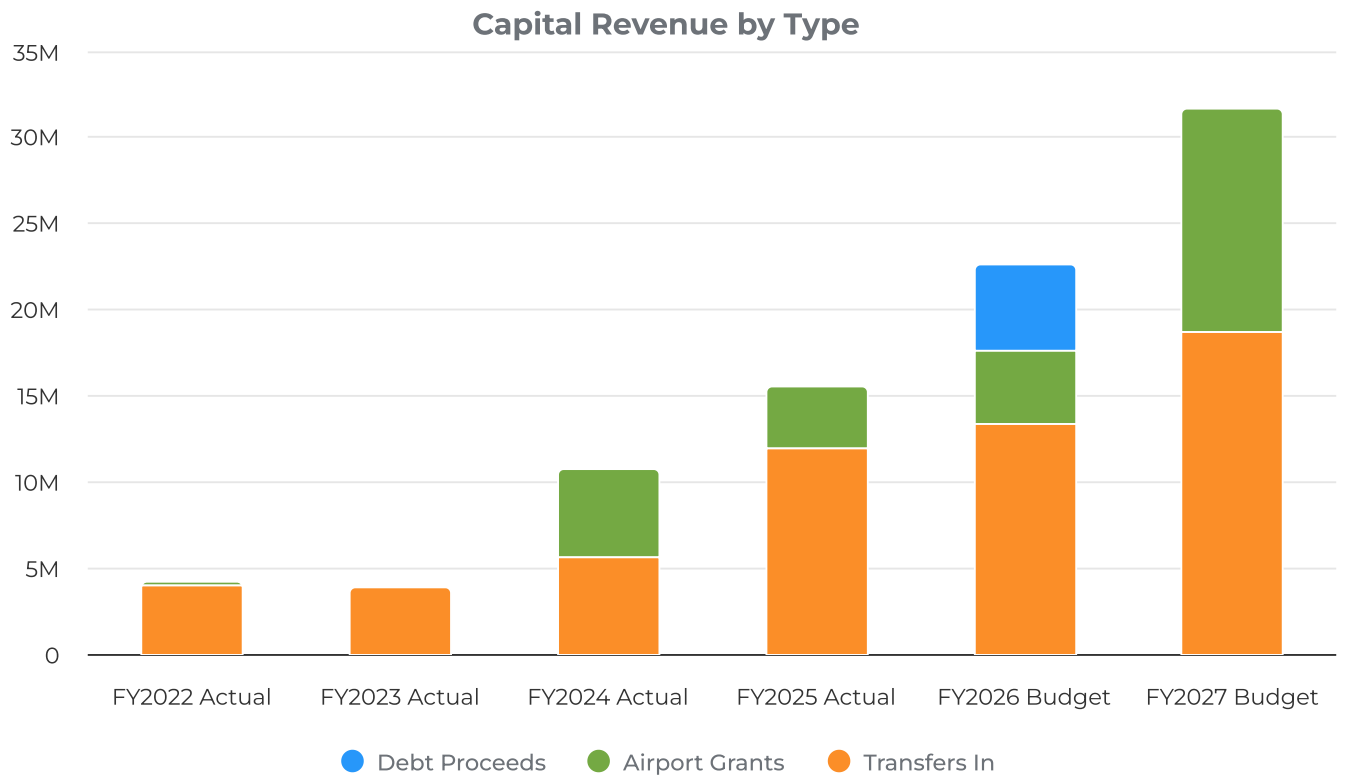


Revenues by Fund

Revenues by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Capital Fund	$5,456,754.25	$1,948,554.89	$4,240,770.00	$13,064,150.00	208.06%
AIRPORT IMPROVEMENTS-FEDERAL	$4,699,876.87	$1,839,201.10	$4,060,770.00	$12,729,173.00	213.47%
AIRPORT IMPROVEMENTS-STATE	$401,766.88	$109,353.79	$180,000.00	$334,977.00	86.10%
ADOT GRANT REVENUE	$352,893.73				
MISC CAPITAL PROJECTS	$2,216.77				
Total Revenues	**$5,456,754.25**	**$1,948,554.89**	**$4,240,770.00**	**$13,064,150.00**	**208.06%**

Revenue by Type



Non-Major Revenue Sources

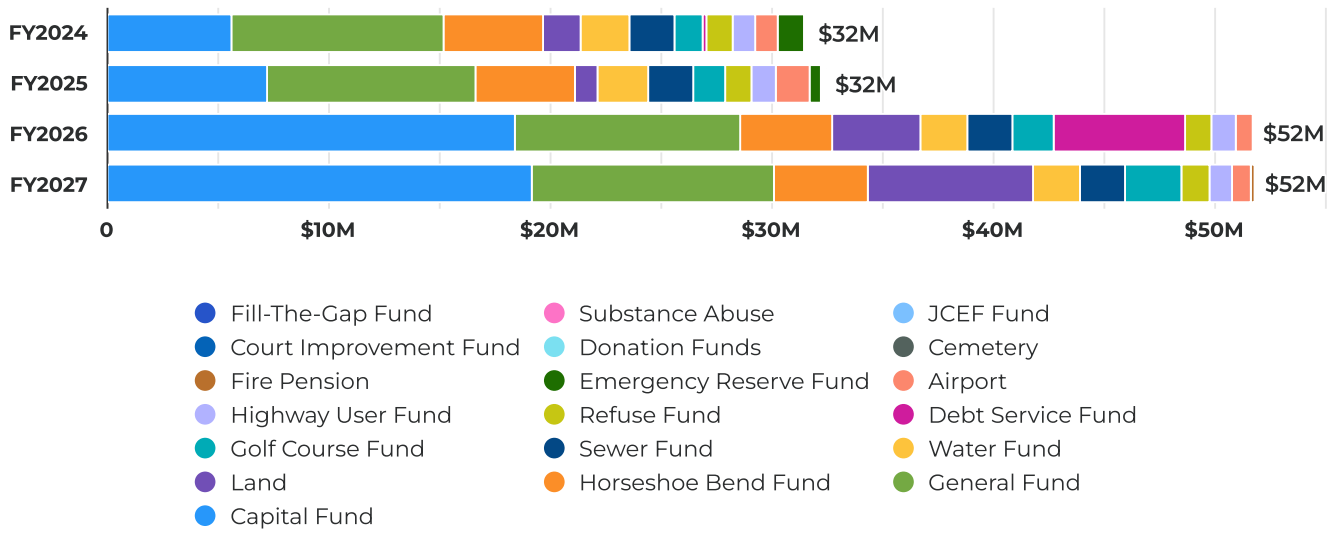
Revenue Summary

Historical Revenues Across Revenue Source

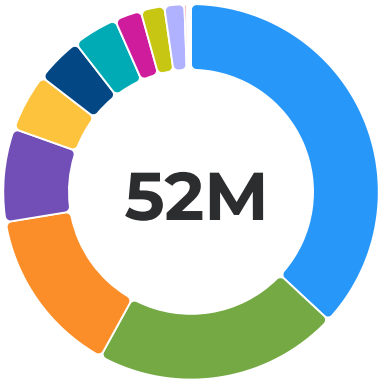


Revenues by Fund

Historical Revenues by Fund



FY27 Revenues by Fund



Capital Fund	**$19,203,144**	36.94%
General Fund	**$10,943,874**	21.05%
Land	**$7,500,000**	14.43%
Horseshoe Bend Fund	**$4,178,000**	8.04%
Golf Course Fund	**$2,601,000**	5.00%
Water Fund	**$2,101,000**	4.04%
Sewer Fund	**$2,017,000**	3.88%
Refuse Fund	**$1,202,522**	2.31%
Highway User Fund	**$1,053,474**	2.03%
Airport	**$894,500**	1.72%
Fire Pension	**$108,500**	0.21%
Donation Funds	**$85,000**	0.16%
Cemetery	**$80,000**	0.15%
Court Improvement Fund	**$12,000**	0.02%
JCEF Fund	**$3,550**	0.01%
Substance Abuse	**$2,500**	0.00%
Fill-The-Gap Fund	**$2,000**	0.00%

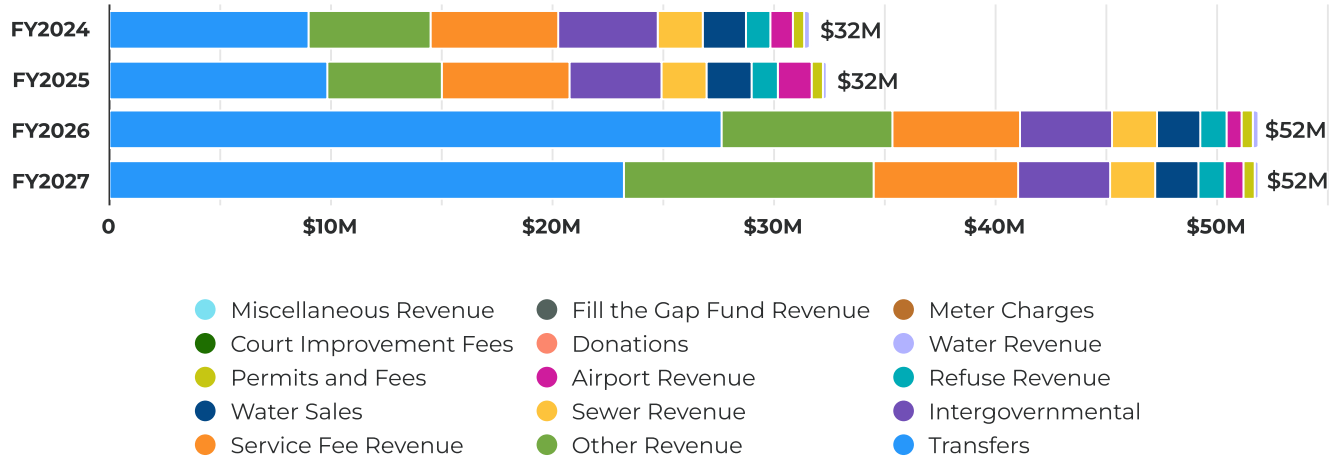
Revenues by Fund

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
General Fund	$9,541,641.97	$9,393,404.66	$10,168,794.00	$10,943,874.00	7.62%
Debt Service Fund	$200,000.00		$5,950,000.00		-100.00%
Donation Funds	$37,434.67	$28,443.26	$100,800.00	$85,000.00	-15.67%
Capital Fund	$5,651,878.20	$7,279,408.56	$18,400,000.00	$19,203,144.00	4.36%
Land	$1,700,370.22	$1,010,129.28	$4,000,000.00	$7,500,000.00	87.50%
Emergency Reserve Fund	$1,168,061.70	$522,168.32			
Highway User Fund	$1,061,417.52	$1,082,067.98	$1,095,273.00	$1,053,474.00	-3.82%
Substance Abuse	$2,259.34	$2,409.17	$2,500.00	$2,500.00	
Horseshoe Bend Fund	$4,528,146.03	$4,512,532.35	$4,182,500.00	$4,178,000.00	-0.11%
Water Fund	$2,197,191.00	$2,250,950.00	$2,143,000.00	$2,101,000.00	-1.96%
Sewer Fund	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00	-0.84%
Refuse Fund	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00	2.01%
Cemetery	$73,100.00	$96,440.00	$70,000.00	$80,000.00	14.29%

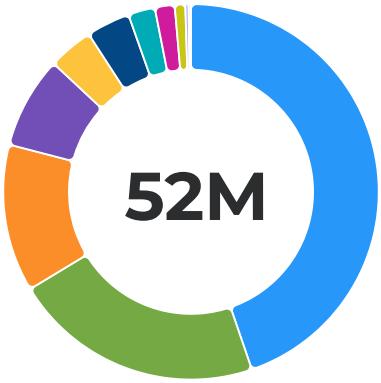
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Fire Pension	$126,547.39	$114,435.77	$97,000.00	$108,500.00	11.86%
JCEF Fund	$3,336.49	$3,584.25	$3,050.00	$3,550.00	16.39%
Court Improvement Fund	$7,558.63	$15,056.39	$15,000.00	$12,000.00	-20.00%
Fill-The-Gap Fund	$1,624.78	$2,000.57	$2,000.00	$2,000.00	
Airport	$1,009,551.96	$1,501,617.29	$755,000.00	$894,500.00	18.48%
Golf Course Fund	$1,257,097.50	$1,444,931.44	$1,797,500.00	$2,601,000.00	44.70%
Total Revenues	**$31,716,516.40**	**$32,489,103.29**	**$51,995,213.00**	**$51,988,064.00**	**-0.01%**

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY27 Revenues by Revenue Source



Transfers	**$23,264,214**	44.75%
Other Revenue	**$11,230,100**	21.60%
Service Fee Revenue	**$6,604,000**	12.70%
Intergovernmental	**$4,110,928**	7.91%
Sewer Revenue	**$2,017,000**	3.88%
Water Sales	**$1,952,000**	3.75%
Refuse Revenue	**$1,202,522**	2.31%
Airport Revenue	**$882,500**	1.70%
Permits and Fees	**$476,800**	0.92%
Water Revenue	**$148,000**	0.28%
Donations	**$85,000**	0.16%
Court Improvement Fees	**$12,000**	0.02%
Fill the Gap Fund Revenue	**$2,000**	0.00%
Miscellaneous Revenue	**$1,000**	0.00%

Revenues by Revenue Source

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Permits and Fees	$500,359.56	$498,026.41	$502,300.00	$476,800.00	-5.08%
Intergovernmental	$4,504,601.74	$4,186,462.50	$4,119,564.00	$4,110,928.00	-0.21%
Transfers	$9,057,785.35	$9,893,850.83	$27,668,053.00	$23,264,214.00	-15.92%
Other Revenue	$5,509,096.71	$5,171,064.92	$7,671,700.00	$11,230,100.00	46.38%
Donations	$37,434.67	$28,443.26	$100,800.00	$85,000.00	-15.67%
Court Improvement Fees	$7,558.63	$15,056.39	$15,000.00	$12,000.00	-20.00%
Service Fee Revenue	$5,742,013.00	$5,712,107.12	$5,805,000.00	$6,604,000.00	13.76%
Airport Revenue	$1,009,551.96	$1,501,617.29	$755,000.00	$882,500.00	16.89%
Water Revenue	$236,001.00	$216,611.00	$180,000.00	$148,000.00	-17.78%
Water Sales	$1,932,499.00	$2,034,339.00	$1,952,000.00	$1,952,000.00	
Meter Charges	$28,691.00		$10,000.00		-100.00%
Miscellaneous Revenue			$1,000.00	$1,000.00	
Sewer Revenue	$2,028,662.00	$2,068,494.00	$2,034,000.00	$2,017,000.00	-0.84%
Refuse Revenue	$1,120,637.00	$1,161,030.00	$1,178,796.00	$1,202,522.00	2.01%
Fill the Gap Fund Revenue	$1,624.78	$2,000.57	$2,000.00	$2,000.00	

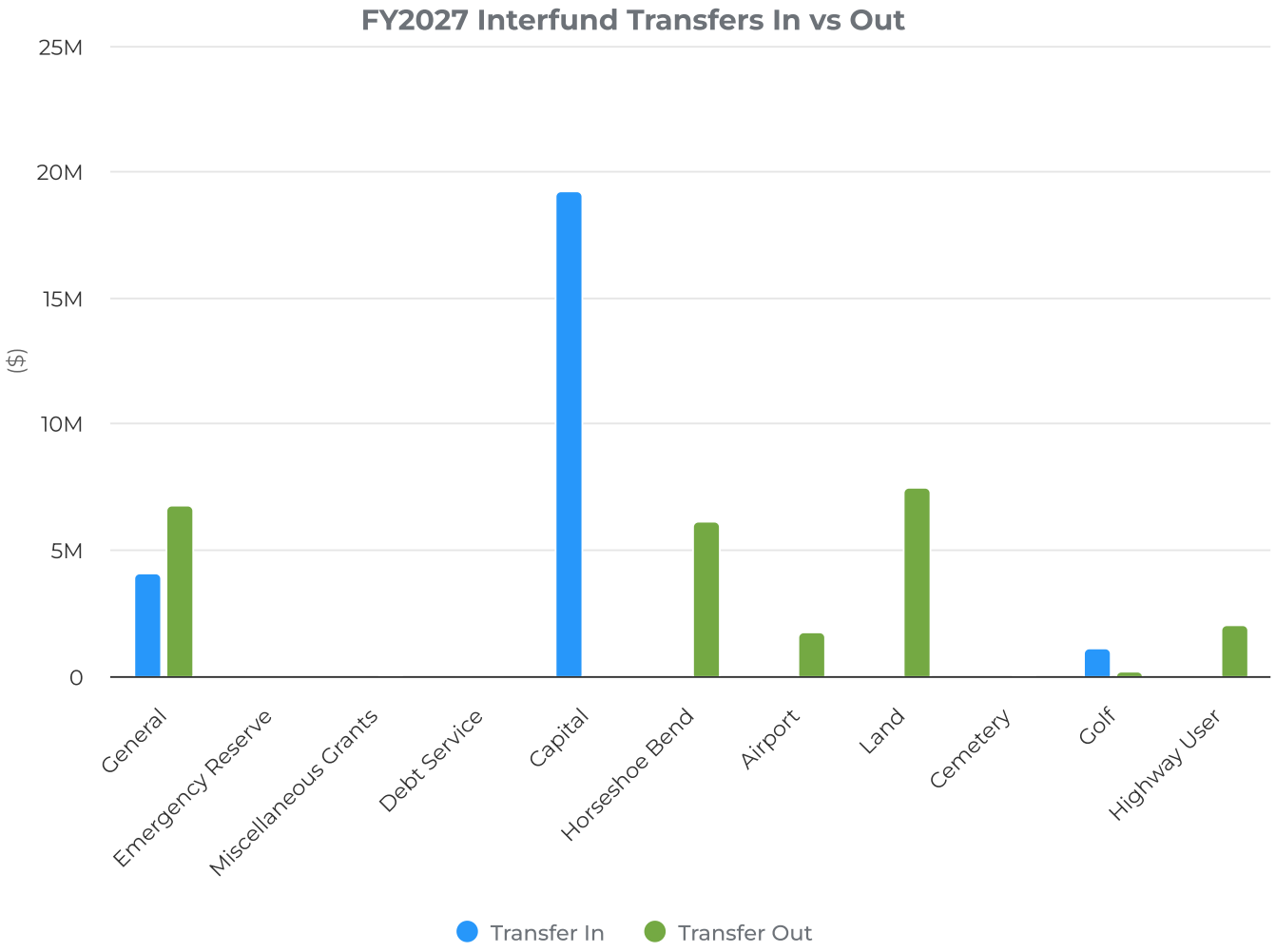
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Total Revenues	**$31,716,516.40**	**$32,489,103.29**	**$51,995,213.00**	**$51,988,064.00**	**-0.01%**

Interfund Transfer Summary

The City budgets interfund transfers based on ordinances, resolutions and to cover anticipated expenses from appropriate funds. The focus in recent years has been to build the Capital Fund for large community projects and infrastructure.

FY2027 Transfers

		Transfer In	Transfer Out
General Fund		**$4,061,070**	**($6,749,000)**
10-38-75100	TRANSFER FROM OTHER FUNDS	$50,000	
10-38-75850	TRANSFER FROM AIRPORT	$571,800	
10-38-75950	TRANSFERS FROM HORSESHOE BEND	$3,430,470	
10-38-75975	TRANSFER FROM GOLF FUND	$6,700	
10-38-75980	TRANSFER FROM CEMETERY FUND	$2,100	
10-407-9815	TRANSFER TO DEBT SERVICE		$0
10-407-9838	TRANSFER TO EMERGENCY RESERVE		$0
10-407-9840	TRANSFER TO CAPITAL FUND		($5,669,000)
10-407-9817	TRANSFER TO GOLF FUNDS		($1,080,000)
Emergency Reserve Fund		**$0**	**$0**
12-38-41100	TRANSFER FROM GENERAL FUND	$0	
Highway User Fund (HURF)		**$0**	**($2,030,000)**
15-459-9720	TRANSFER TO CAPITAL FUND		($2,030,000)
Debt Service Fund		**$0**	**$0**
20-38-75120	TRANSFER FROM GENERAL FUND	$0	
20-488-9712	TRANSFER TO GENERAL FUND		$0
20-488-9800	TRANSFER TO CAPITAL FUND		$0
Misc Grant Fund		**$0**	**($50,000)**
25-433-9712	TRANSFER TO GENERAL FUND		($50,000)
Capital Fund		**$19,203,144**	**$0**
40-38-75210	TRANSFER FROM GENERAL FUND	$5,669,000	
40-38-75215	TRANSFER FROM HURF	$2,030,000	
40-38-75225	TRANSFER FROM HORSESHOE BEND	$2,687,167	
40-36-25315	TRANSFER FROM AIRPORT	$1,131,977	
40-38-75205	TRANSFER FROM LAND	$7,500,000	
40-38-75325	TRANSFER FROM GOLF	$185,000	
40-38-75220	TRANSFER FROM CEMETERY	$0	
40-38-75300	TRANSFER FROM DEBT SERVICES	$0	
Horseshoe Bend Fund		**$0**	**($6,117,637)**
45-450-9715	TRANSFER TO GENERAL FUND		($3,430,470)
45-450-9840	TRANSFER TO CAPITAL FUND		($2,687,167)
Airport Fund		**$0**	**($1,703,777)**
46-489-9715	TRANSFER TO GENERAL FUND		($571,800)
46-489-9719	TRANSFER TO CAPITAL FUND		($1,131,977)
Golf Fund		**$1,080,000**	**($191,700)**
55-39-10200	TRANSFER FROM GENERAL FUND	$1,080,000	
55-463-9712	TRANSFER TO GENERAL FUND		($6,700)
55-468-9712	TRANSFER TO CAPITAL FUND		($185,000)
Land Fund		**$0**	**($7,500,000)**
48-488-9715	TRANSFER TO CAPITAL FUND		($7,500,000)
Cemetery Fund		**$0**	**($2,100)**
57-456-9715	TRANSFER TO GENERAL FUND		($2,100)
57-456-9650	TRANSFER TO CAPITAL FUND		$0
		$24,344,214	**($24,344,214)**

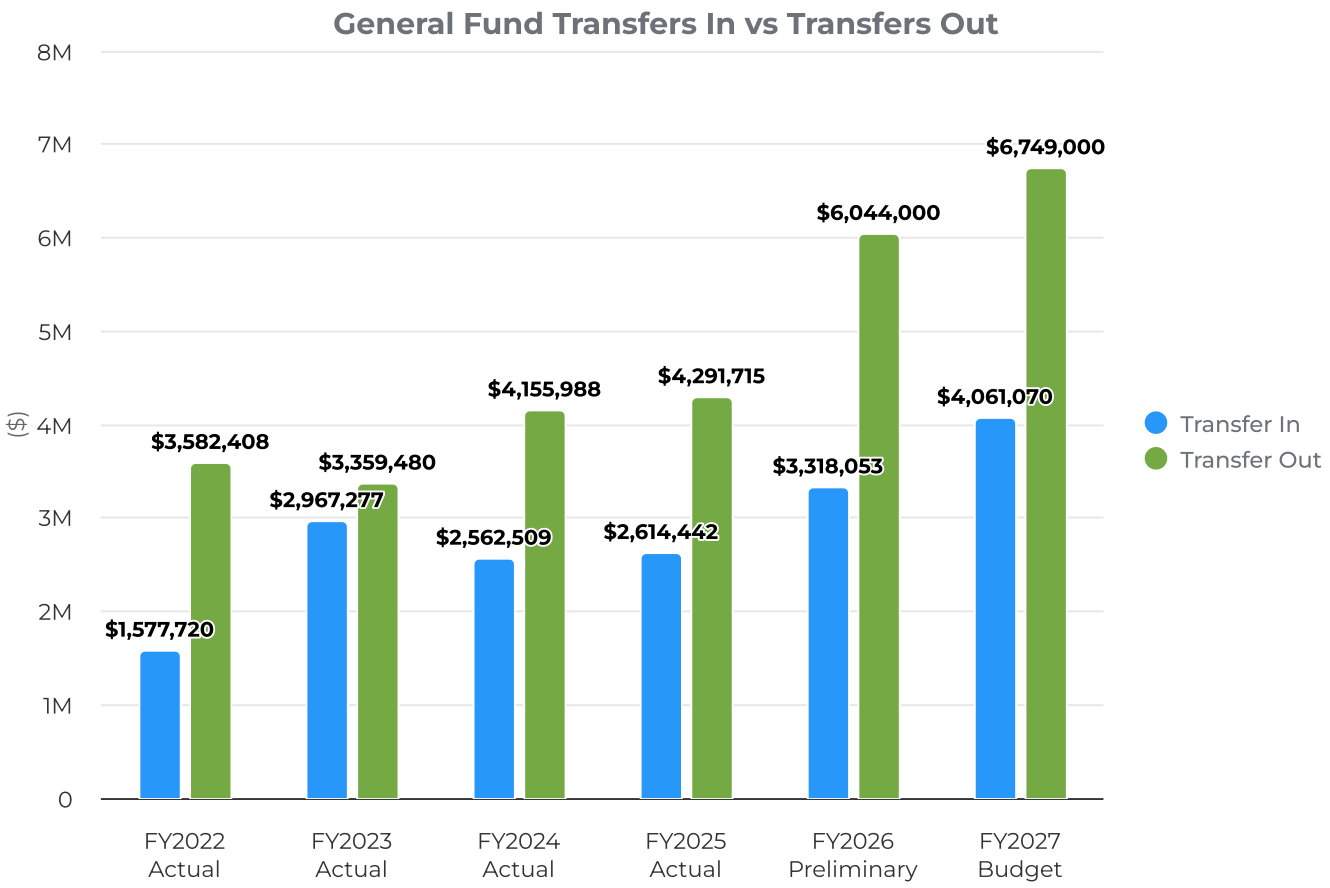


General Fund Transfers

General Fund

- Transfers In
  - Other Funds $50K
    - $50K from Misc Grants Fund to cover Drug Court personnel expenses.
  - Airport Fund $571K
    - $571K from Airport Fund for salary allotment.
  - Horseshoe Bend Fund $3.4M
    - $127K Loan Repayment
    - $2.7M Personnel expense allotment reimbursement based on department percentages.
      - City Manager 35%, City Attorney 35%, Police 20%, Fire 20%, Human Resources 30%, Finance 20%, Community & Economic Development 25%, Information Technology 25%, Building Maintenance 20%, Public Works Administration 20%, Parks and Trails Maintenance 35%
  - Golf Fund $6.7K
    - to cover longevity bonuses

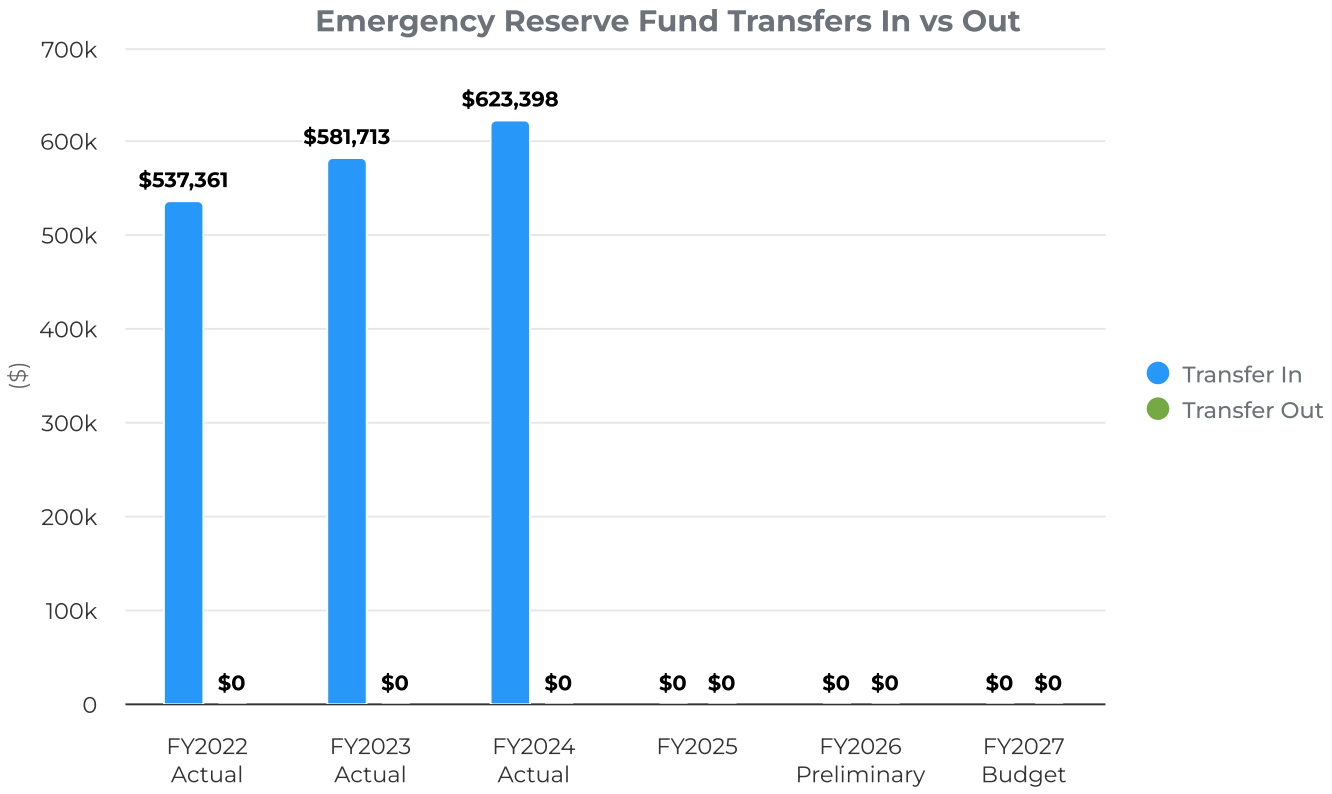
    - Cemetery Fund $2.1K
        - to cover longevity bonuses
- Transfer Out
    - Capital Fund $5.6M
        - Per Ordinance 668-20. 75% of the 1% Sales Tax increase allotted to the Capital Fund.
    - Golf Fund $1.08M
        - 1.08M for making up short revenue, if any



Emergency Reserve Fund Transfers

Emergency Reserve Fund

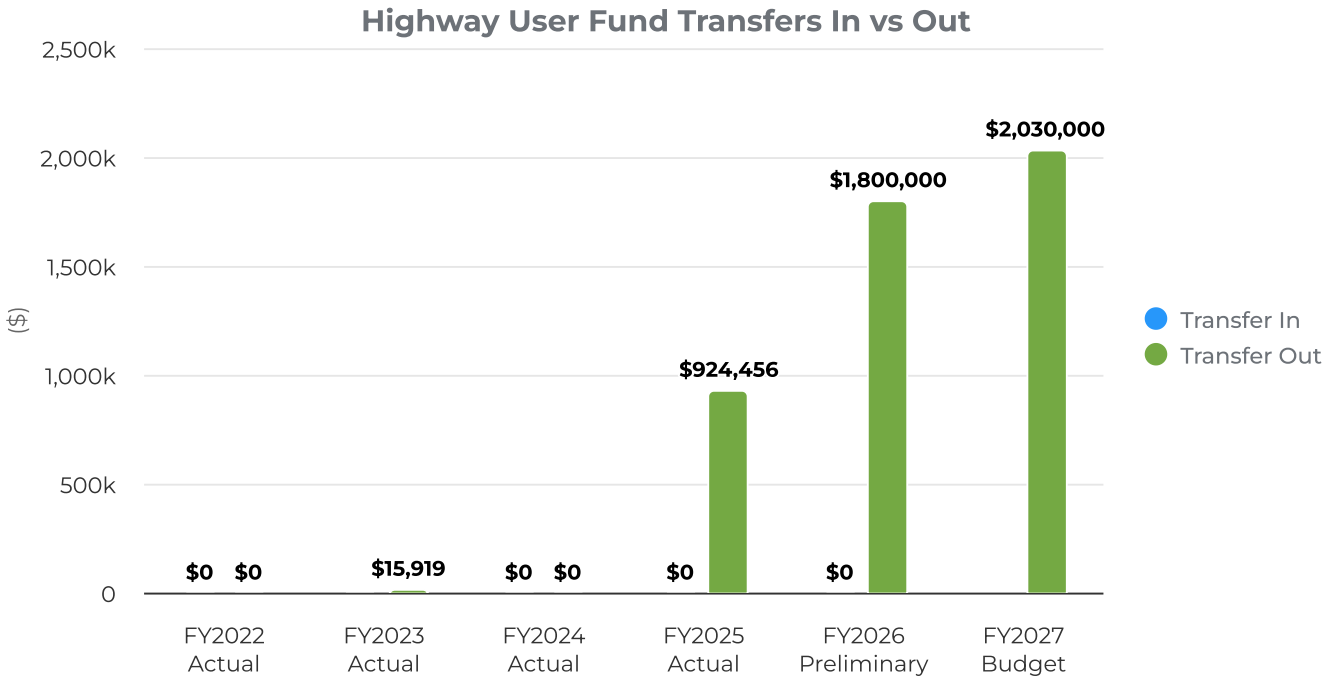
- No transfers for FY2027. The fund balance is expected to reach $12M in FY25. No more transfers into the Emergency Fund are needed per Ordinance 726-24.



Highway User Fund Transfers

Highway User Fund

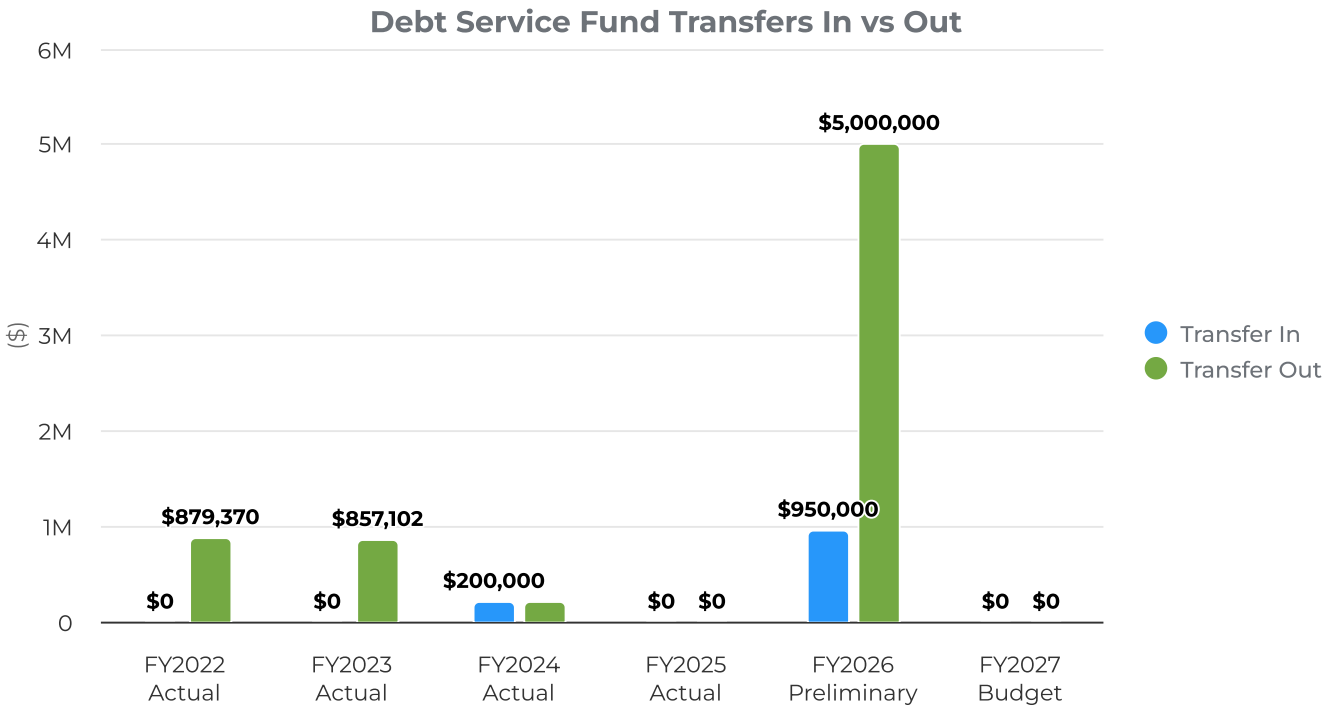
- Transfers Out
  - $2.03M street improvements



Debt Service Fund Transfers

Debt Service Fund

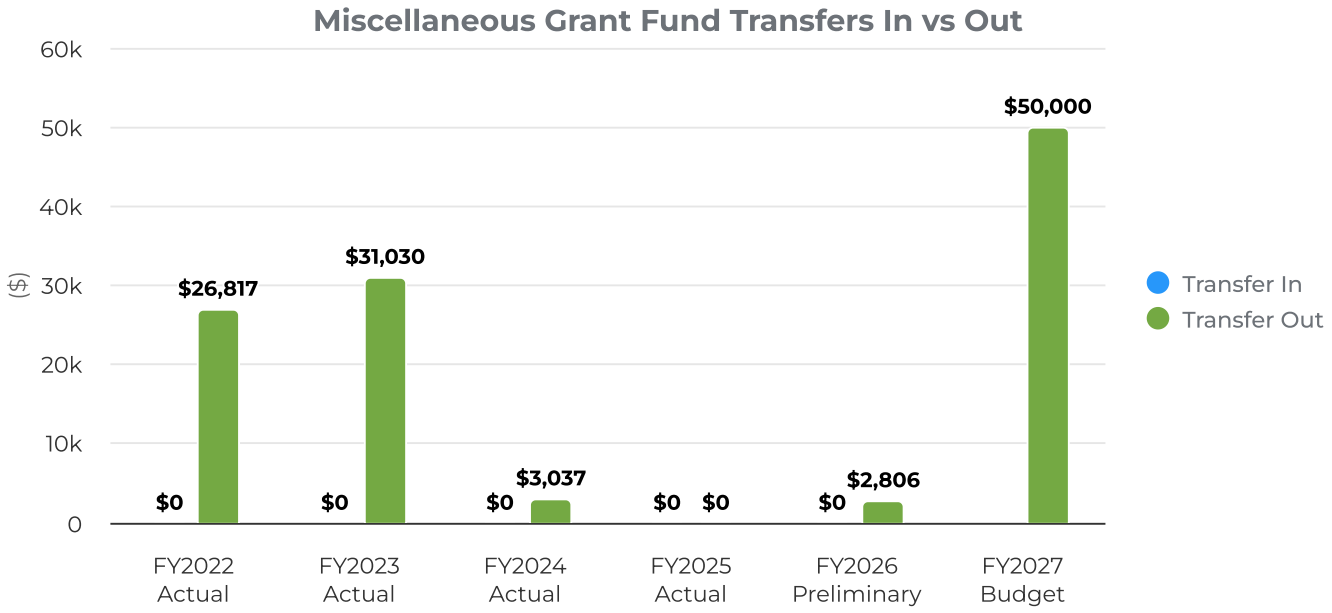
- Transfer In - $0
- Transfer Out - $0



Miscellaneous Grant Fund Transfers

Miscellaneous Grant Fund

- Transfers Out
  - General Fund $50K
    - $50K to transfer possible NACOG surplus revenue over food expenses to assist with personnel costs.

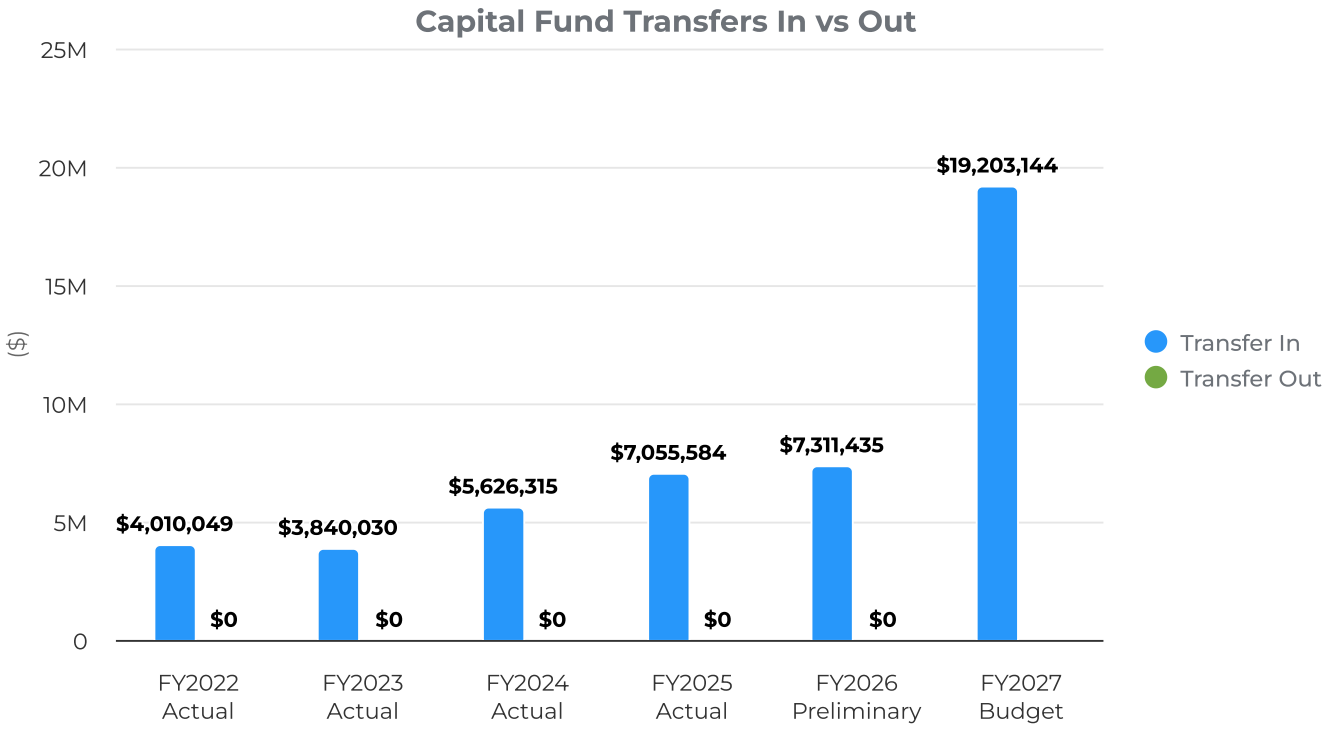


Capital Fund Transfers

Capital Fund Transfers

- Transfers In
  - Airport Fund $1.13M
    - Transfer to cover capital costs to work on runway, taxiway, and terminal building construction. Covering the City portion of FAA grant funding.
  - Land Fund $7.5M
    - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.
  - General Fund $5.6M
    - Per Ordinance 668-20. 75% of the 1% Sales Tax increase allotted to the Capital Fund.
  - Horseshoe Bend Fund $2.6M
    - $2M to cover planning and design phase III
    - $380K to cover costs to resurface Horseshoe Bend parking lot.
  - Highway User Fund $2.03M
    - $2M Transfer to cover capital costs for street improvements.
  - Golf Fund $185K

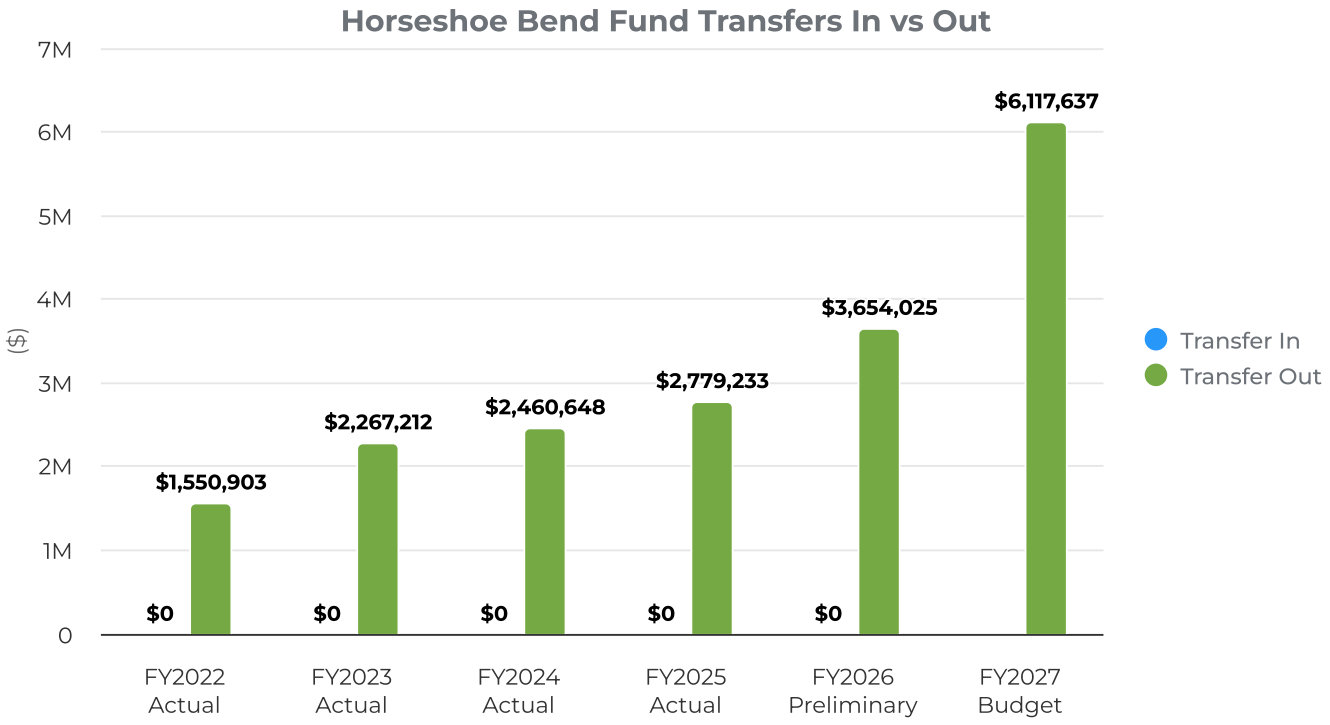
- $20K to cover cost of Maintenance Utility Vehicle- Gator.
- $100K to cover cost of a rough mower.



Horseshoe Bend Transfers

Horseshoe Bend Fund Transfers

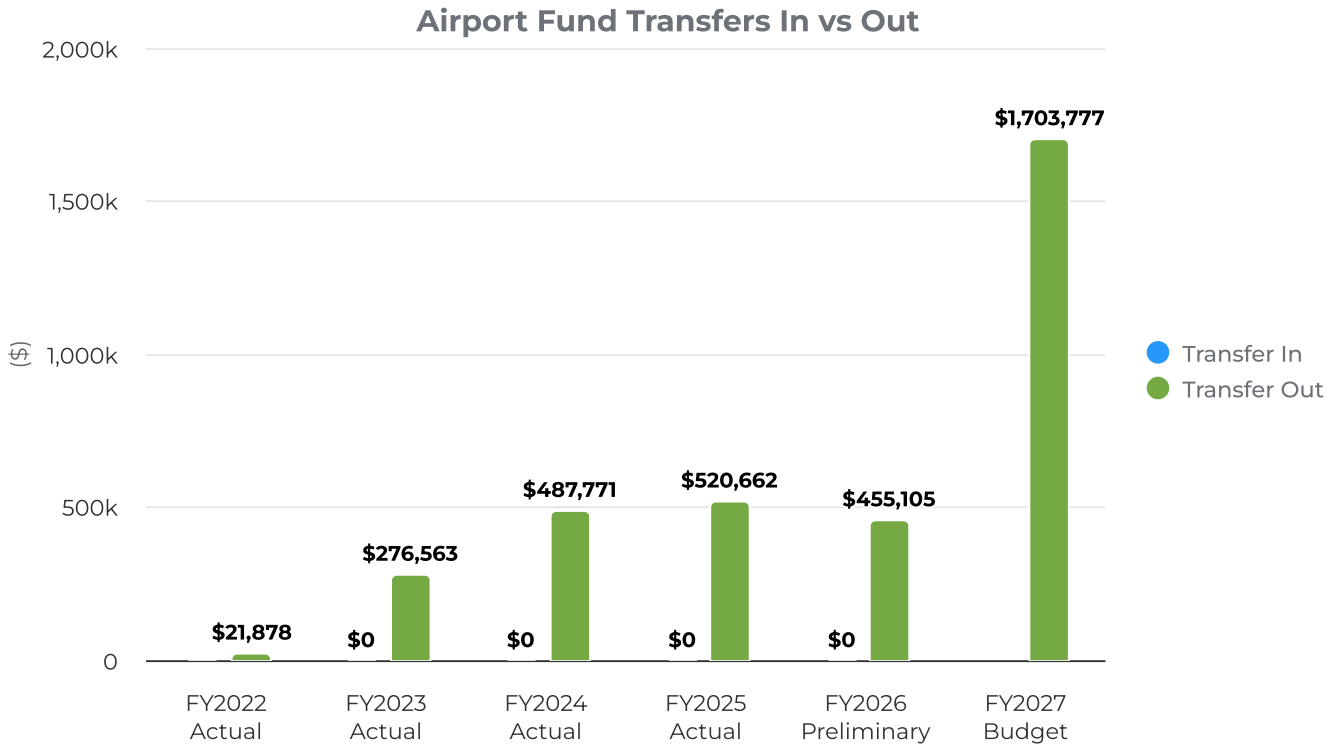
- Transfers out
  - General Fund $3.4M
    - $2.7M Personnel expense allotment reimbursement based on department percentages.
      - City Manager 35%, City Attorney 35%, Police 20%, Fire 20%, Human Resources 30%, Finance 20%, Community & Economic Development 25%, Information Technology 25%, Building Maintenance 20%, Public Works Administration 20%, Parks and Trails Maintenance 35%
    - $127K Loan repayment for recapture of personnel and operating costs from the General Fund for Horseshoe Bend.
  - Capital Fund $2.6M
    - $2M to cover planning and design phase III
    - $380K to cover costs to resurface Horseshoe Bend parking lot.



Airport Transfers

Airport Fund Transfers

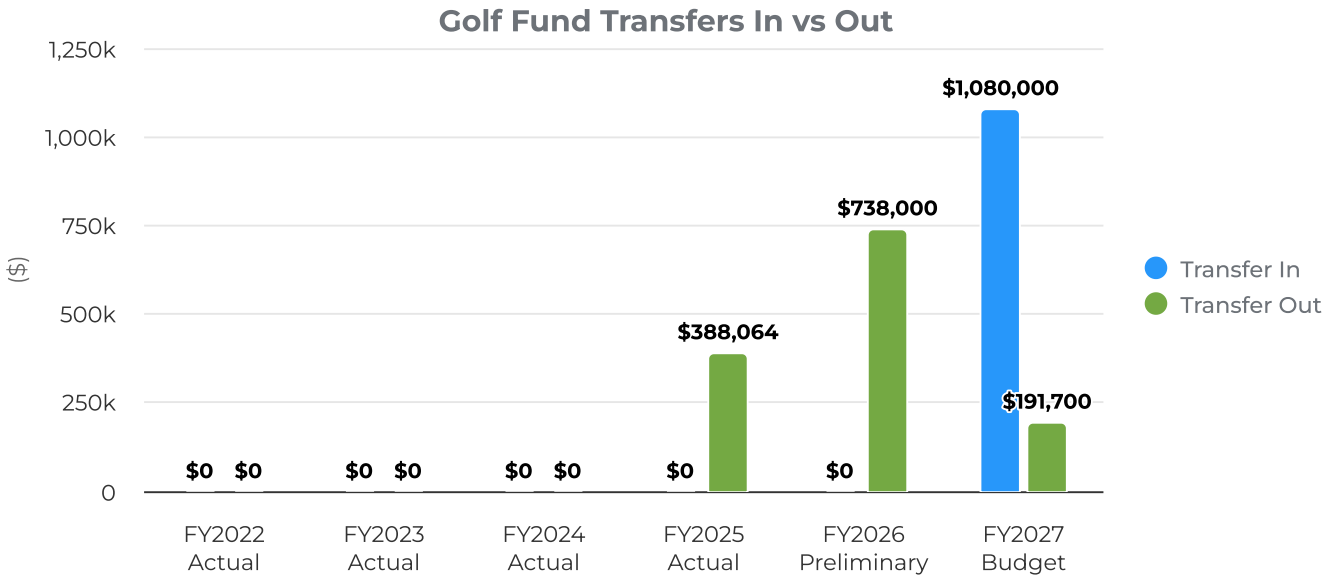
- Transfers Out
  - Capital Fund $1.13M
    - Transfer to cover capital costs to work on runway, taxiway, and terminal building construction. Covering the City portion of FAA grant funding.
  - General Fund $571K
    - Personnel expense allotment reimbursement based on department percentages.
      - City Manager 15%, City Attorney 15%, Finance 15%, Human Resources 15%, Community & Economic Development 15%, and Information Technology 15%.



Golf Fund Transfers

Golf Fund Transfers

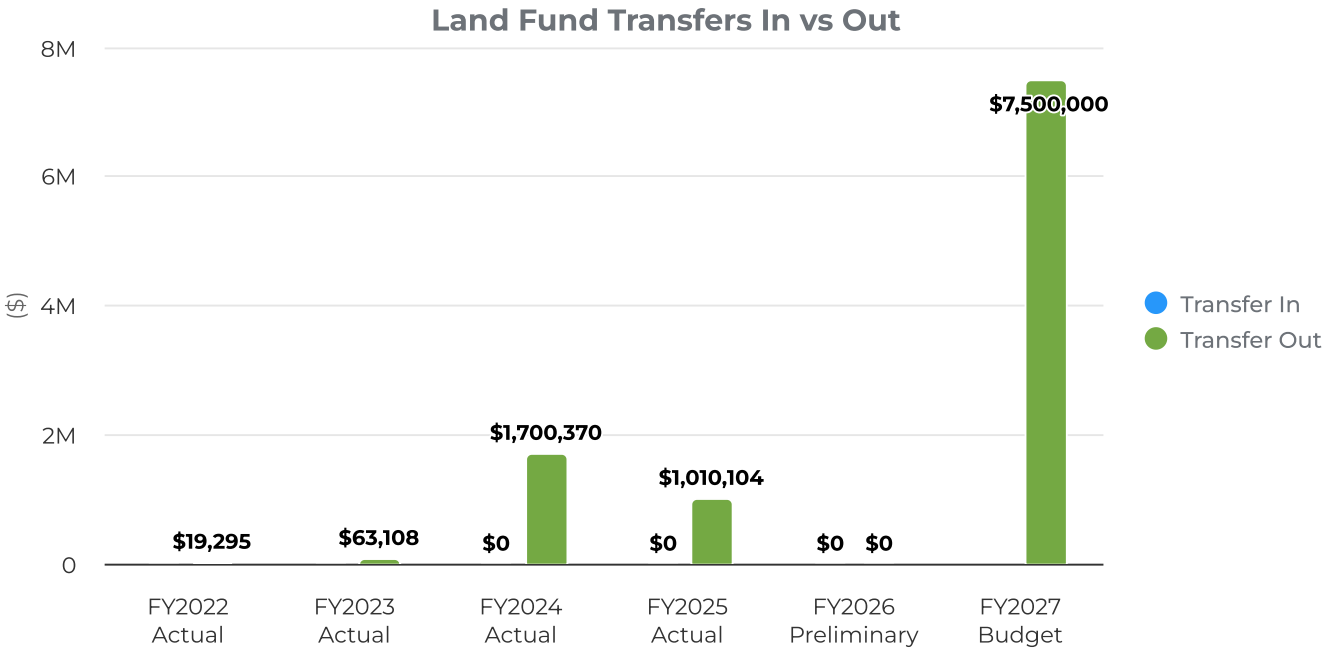
- Transfers In
  - $1.08M to cover revenue shortage, if needed.
- Transfer Out
  - Capital Fund $185K
    - $20K to cover cost of Maintenance Utility Vehicle- Gator.
    - $100K to cover cost of a rough mower.



Land Fund Transfers

Land Fund Transfers

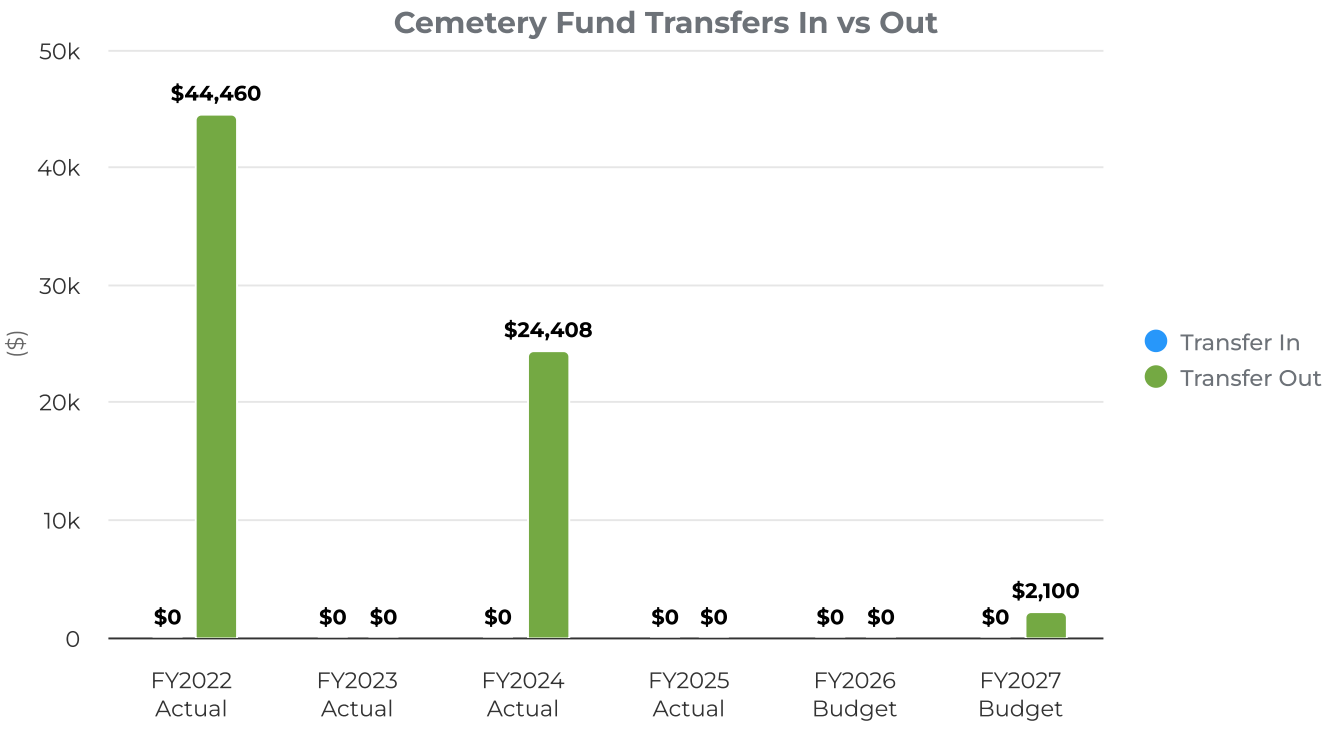
- Transfer Out
  - Land Fund $7.5M
    - Per Resolution 1146-15. Proceeds of land sales shall be placed in the Capital Fund.



Cemetery Fund Transfers

Cemetery Fund Transfers

- Transfers Out
  - Cemetery Fund - $2.1K
    - to cover longevity Bonues.



Departments

City Administration



Frank Marbury

City Manager

Description

Purpose:
The City Administration Department includes the melding of the City Manager's and the General Services Departments, which provide centralized administrative and organizational support throughout the entire City organization. The department supports the implementation of City Council priorities by coordinating executive administrative services, capital project tracking, reception and customer service, and management of shared City resources. General Services works across departments to improve coordination, accountability, and organizational efficiency while helping translate Council priorities into measurable results.

Department Description:
Under the direction of the City Manager, the City Administration provides executive leadership and oversight of City Operations, coordinates the implementation of the City Council policies and priorities, manages organizational performance and major initiatives, and promotes effective and efficient delivery of City services.

FY 2027 Priorities
Provide administrative support and policy direction to the City Manager's Office and all City Department's
Coordinate capital projects as approved in the FY 2027 Budget
Coordinate Land Sales and Economic Development Activity
Provide shared resources such as City pool vehicles
Provide support and supervision of customer service as the primary point of contact for residents, businesses, visitors, government partners, and other stakeholders.

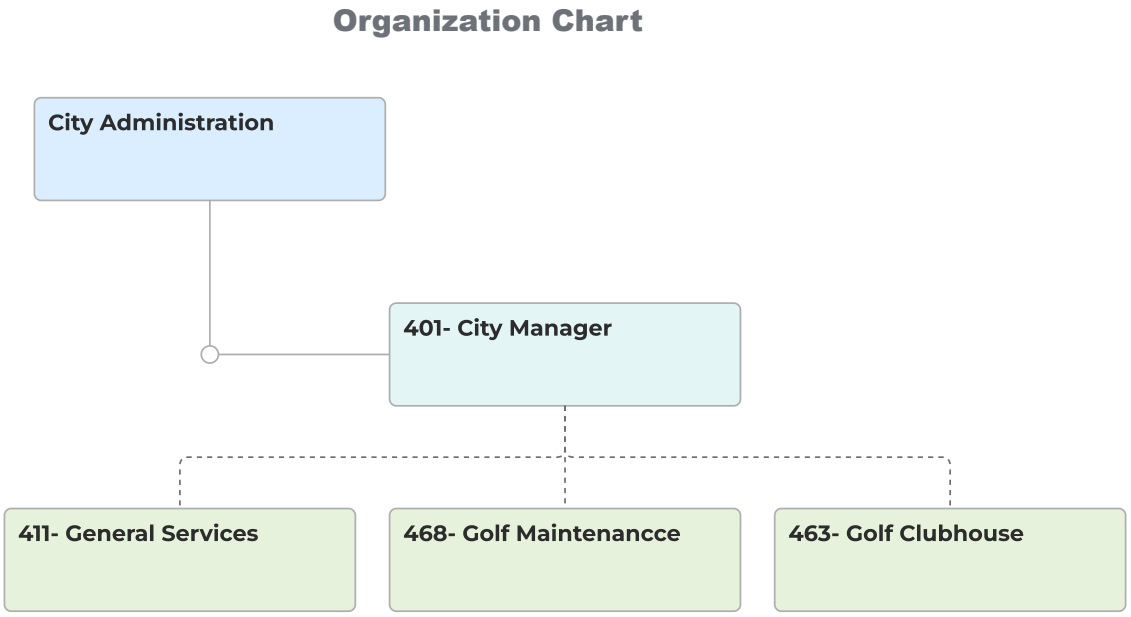
FY 2026 Accomplishments
Evaluated the City administrative support structure and identified opportunities to consolidate organization-wide support functions.
Developed a centralized and team-based approach for managing and tracking major City capital projects to improve project visibility, accountability, and reporting.
Provided oversight and administrative support for the FY 2026 Capital Projects as described in the FY 2026 budget.
Entered into contract for development of new affordable homes.
Entered into contracts for development of new businesses, increasing the economic diversity of the Page Economy.

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
401 City Manager						
Admin Assistant	0.00	0.00	1.00	1.00	1.00	0.00
Assistant City Manager	0.00	0.00	0.00	0.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00	1.00	0.00
Communication & Public Affairs As	0.00	0.00	0.00	1.00	0.00	-1.00
Executive Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**2.00**	**2.00**	**3.00**	**4.00**	**4.00**	**0.00**

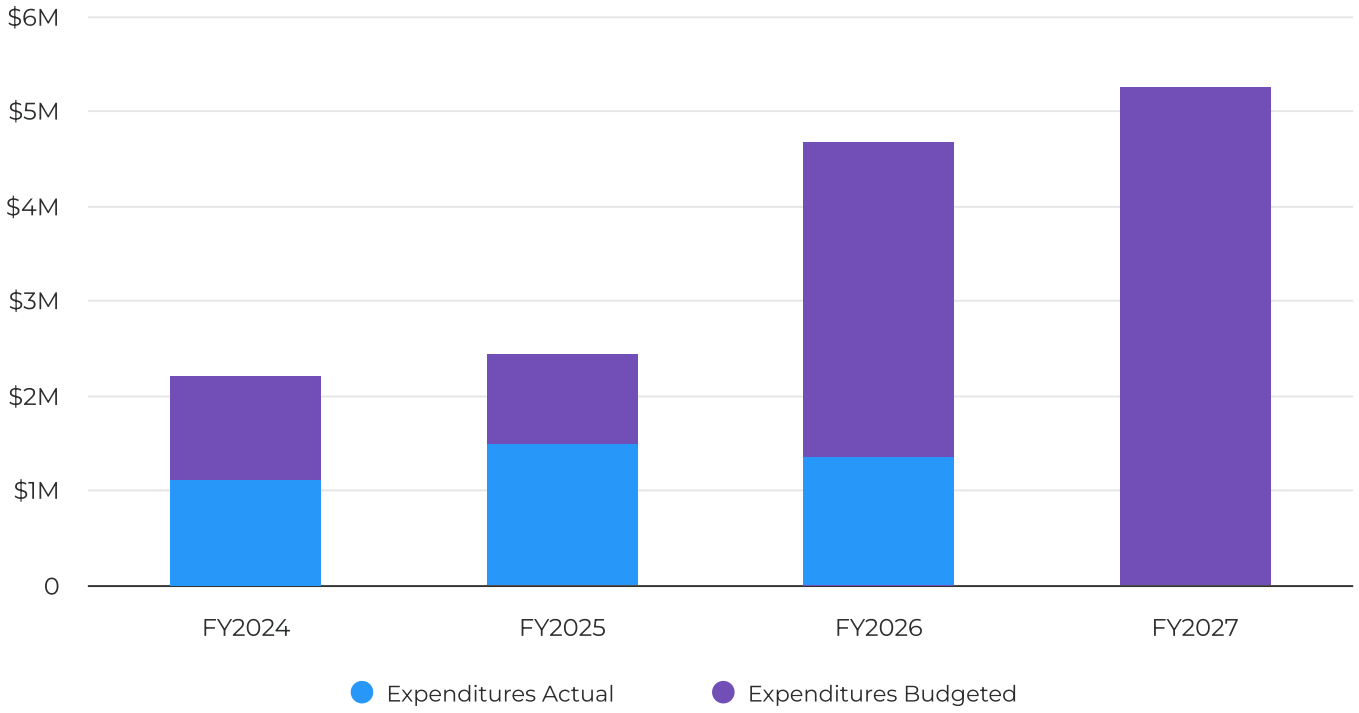
Organization Chart & FTE

This division, 450—Horseshoe Bend and 462—Parks and Trials Maintenance, is now under the Community Service Director who resides in the library department.



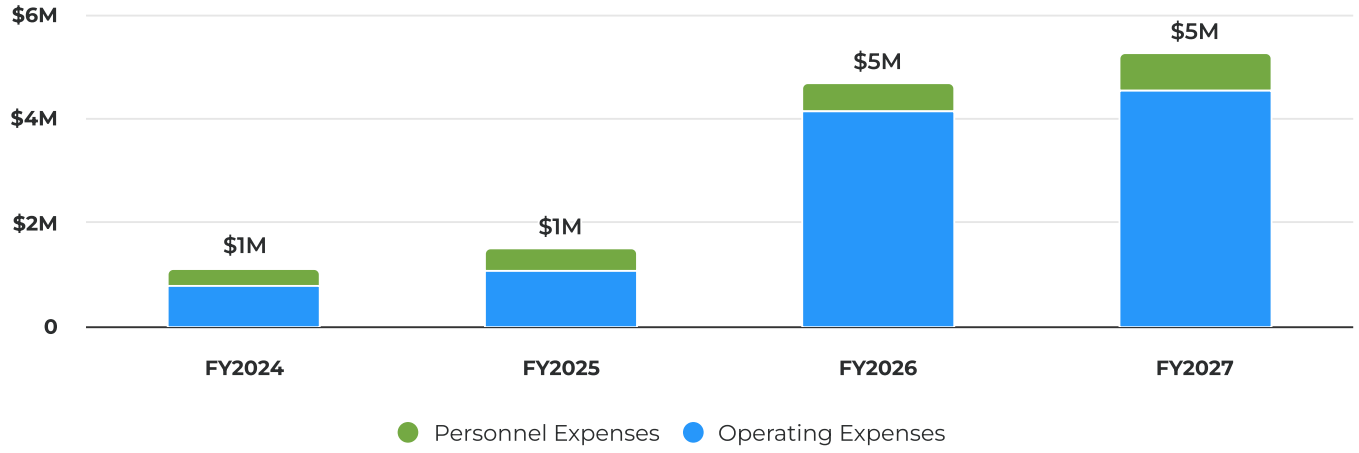
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object

Historical Expenditures by Object



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$332,294.51	$409,106.18	$527,360.60	$697,258.51	32.22%
SALARIES	$255,789.28	$313,807.66	$383,261.75	$511,481.15	33.45%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
OVERTIME	$241.24	$498.04	$1,001.00	$2,200.00	119.78%
INDUSTRIAL INSURANCE	$3,201.93	$3,620.56	$9,780.30	$15,729.75	60.83%
MEDICAL INSURANCE	$22,584.68	$29,332.30	$58,328.50	$72,979.12	25.12%
FICA	$18,889.83	$23,283.38	$29,152.16	$37,179.51	27.54%
ASRS	$31,587.55	$38,564.24	$45,836.89	$57,688.98	25.86%
Operating Expenses	$780,889.50	$1,074,540.12	$4,151,396.00	$4,547,320.00	9.54%
OPERATING SUPPLIES	$1,124.16	$2,679.70	$3,500.00	$3,500.00	
CELL PHONES	$1,746.29	$1,320.00	$1,320.00	$1,320.00	
CONTRACT SERVICES	$118,325.49	$377,702.71	$350,000.00	$635,000.00	81.43%
TRAVEL, MEALS AND SCHOOLS	$17,440.36	$21,216.04	$28,000.00	$28,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$5,143.13	$5,537.08	$6,200.00	$6,200.00	
OPERATING SUPPLIES	$37,948.22	$15,879.52	$14,500.00	$14,500.00	
OFFICE EQUIPMENT LEASES	$10,156.81	$12,846.60	$15,300.00	$15,300.00	
POSTAGE	$6,013.37	$6,000.02	$16,700.00	$13,000.00	-22.16%
UTILITIES	$562,691.87	$578,743.29	$690,376.00	$805,000.00	16.60%
COPY PAPER	$2,391.42	$3,698.18	$3,500.00	$3,500.00	
CONTRACT SERVICES	$17,908.38	$17,602.78	$22,000.00	$22,000.00	
CONTINGENCY		$31,314.20	$3,000,000.00	$3,000,000.00	
Total Expenditures	**$1,113,184.01**	**$1,483,646.30**	**$4,678,756.60**	**$5,244,578.51**	**12.09%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).
Personnel Expenses - Increase in FTE's and an 8% pay increase.
Contract Services - Increase for adding transit services
Utilities - Increase for installation for Splash Pad and adding the PERA Building

City Clerk



Cindy Scott

City Clerk

City Clerks Description

PURPOSE
To maintain integrity and promote public trust in the governing process.

DEPARTMENT DESCRIPTION
The City Clerk's Office is responsible for maintaining all permanent and official city records, compiles and prepares the information and documentation to present to the Council for its consideration on matters pertaining to the city, posts public notices and council meeting agendas, records and produces minutes of all City Council meetings, processes and maintains official City documents and records, provides information regarding City records to the public, and oversees city elections.
Departmental Activities

Records: Record, maintain, and preserve records of City business. Process requests for information. Process Business Registration applications and renewals. Process Liquor License applications. Post bid proposal requests and accept submissions. Hold bid openings.

Elections: Accept Candidate packets and Campaign Finance documents. Conduct early voting with accuracy and consistency in accordance with federal and state requirements.

Administrative: Provide support services for the Mayor and City Council. Prepare agendas, proclamations, and minutes. Process ordinances and resolutions. Process applications for service on City Boards and Commissions. Post, publish, record all official actions of the City Council.

Goals & Objectives
- Increase efficiency in document maintenance and tracking.
- Increase awareness of Council/Boards rules and regulations.

FY 2027 Priorities
- Enhance Records Management
- Update Master Fee Schedule
- Digitize Records
- Streamline Internal Processes

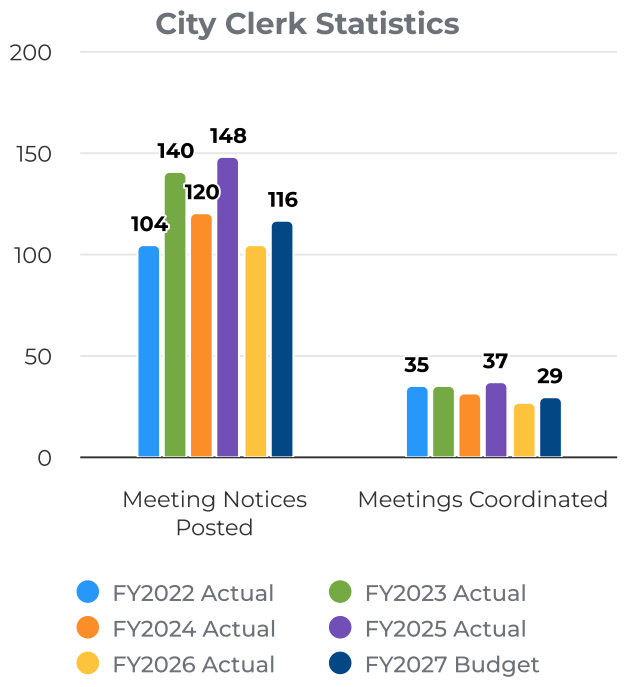
FY 2026 Major Objectives Accomplished
- Updated Essential Records List
- Preserved Official Records
- Elections for 2026

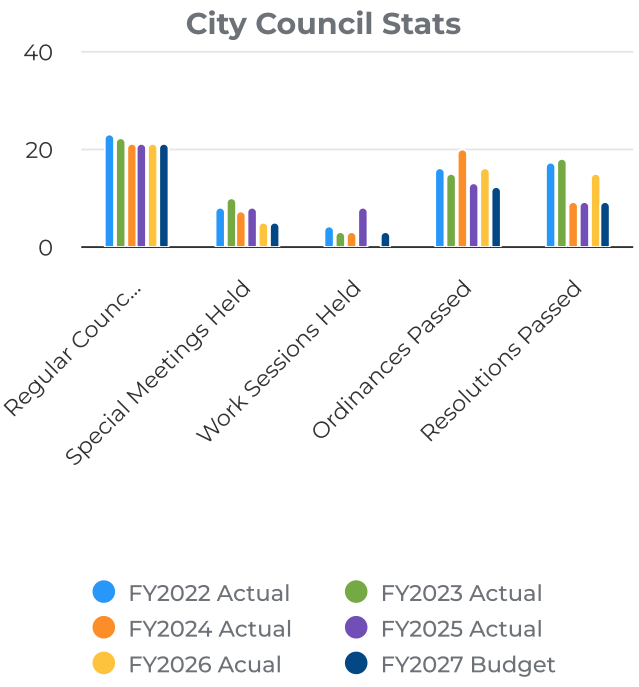
- Updated Master Fee Schedule
- Council/Board Orientation

Department Full-Time Equivalents

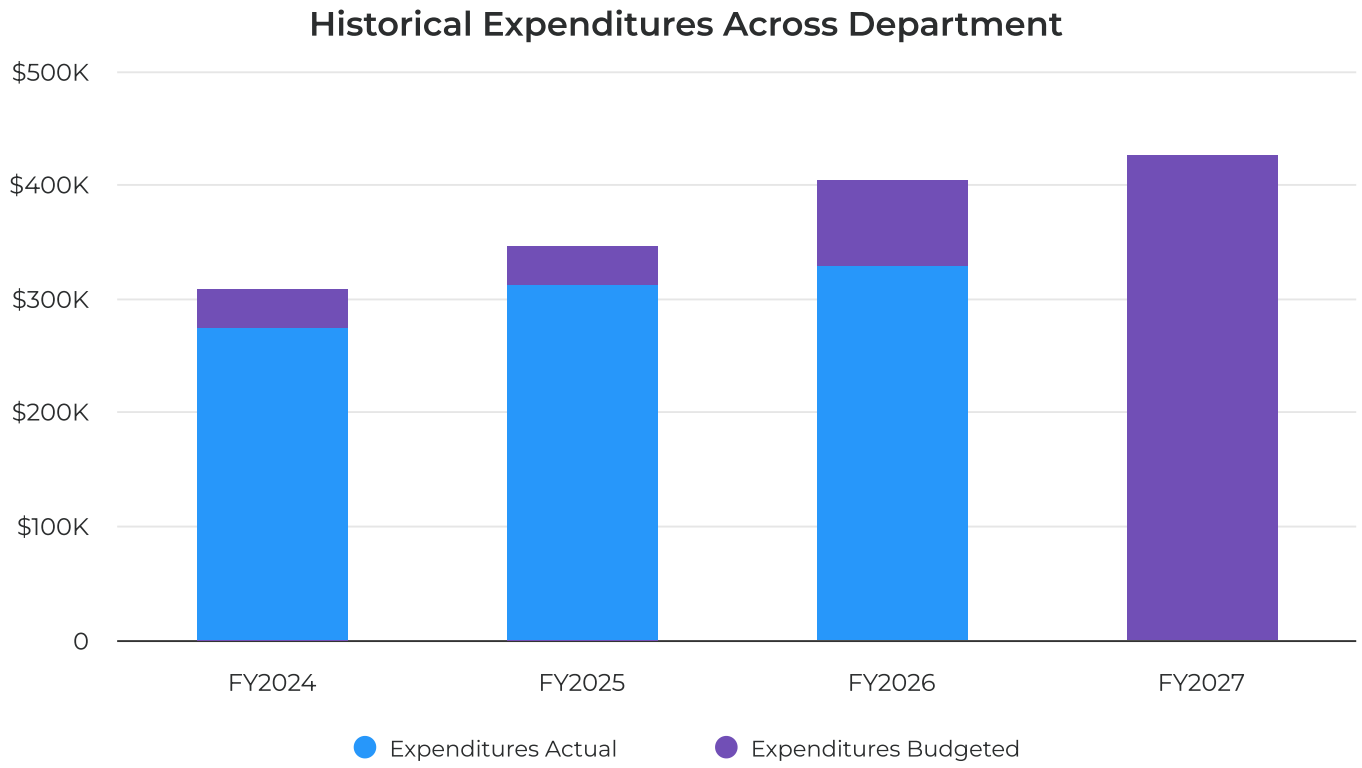
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
404 City Clerk						
Admin Assistant	0.00	0.00	0.00	1.00	0.00	-1.00
City Clerk	1.00	1.33	1.00	1.00	1.00	0.00
Deputy City Clerk	1.00	1.33	1.00	1.00	2.00	1.00
Totals	**2.00**	**2.66**	**2.00**	**3.00**	**3.00**	**0.00**

Performance Measures

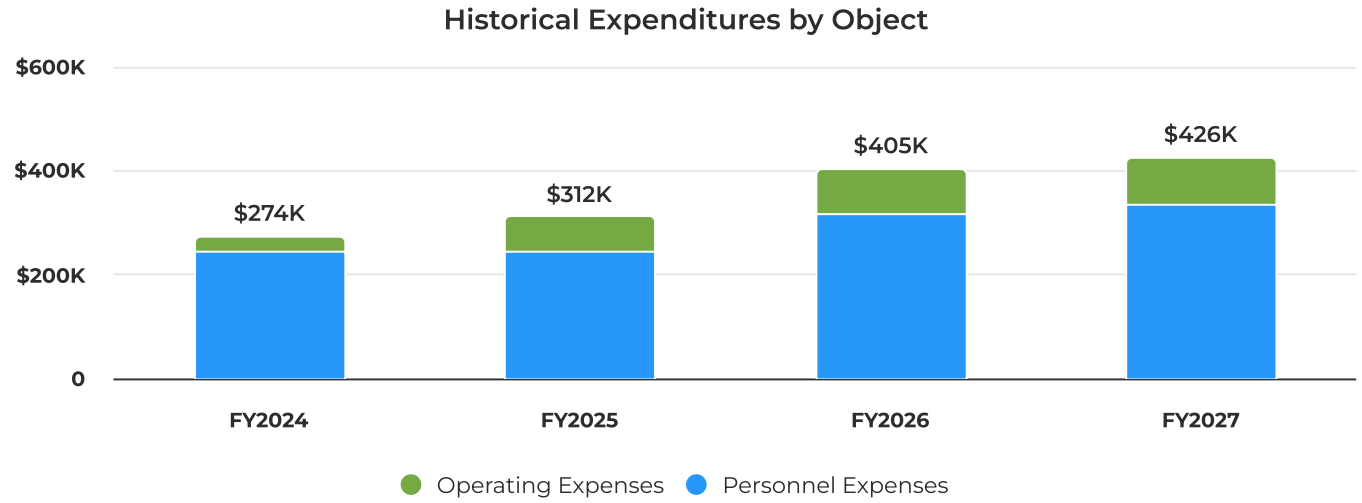




Expenditure Summary



Expenditures by Object



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$242,306.16	$243,271.99	$316,987.82	$333,376.34	5.17%
SALARIES	$191,630.36	$176,019.72	$219,842.44	$243,262.38	10.65%
OVERTIME	$633.95	$5,390.40	$2,930.69	$1,500.00	-48.82%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$685.85	$468.31	$5,010.66	$583.83	-88.35%
MEDICAL INSURANCE	$13,401.49	$26,458.52	$55,695.87	$40,545.31	-27.20%
FICA	$14,854.07	$13,268.98	$16,151.51	$18,609.57	15.22%
ASRS	$21,100.44	$21,666.06	$17,356.66	$28,875.24	66.36%
Operating Expenses	$31,806.72	$68,513.24	$87,660.00	$92,660.00	5.70%
OPERATING SUPPLIES	$1,685.69	$5,180.24	$5,000.00	$5,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$2,495.70				
OFFICE EQUIPMENT		$1,852.27	$2,000.00	$2,000.00	
CELL PHONES	$2,305.16	$632.65	$660.00	$660.00	
CONTRACT SERVICES	$2,038.82	$31,417.05	$30,000.00	$35,000.00	16.67%
TRAVEL, MEALS AND SCHOOLS	$4,886.56	$15,761.96	$25,000.00	$25,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$1,337.58	$817.00	$2,500.00	$2,500.00	
PUBLICATIONS AND ADVERTISING	$15,771.40	$9,772.57	$20,000.00	$20,000.00	
BUSINESS REGISTRATION	$1,285.81				
COUNCIL CHAMBER UPGRADES		$3,079.50	$2,500.00	$2,500.00	
Total Expenditures	**$274,112.88**	**$311,785.23**	**$404,647.82**	**$426,036.34**	**5.29%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase 8%
- Contract Services - Increase due to elections.

City Attorney



Josh Smith

City Attorney

City Attorney Description

PURPOSE

To provide the City Council, City Departments, Boards, and Commissions with quality legal services.

DEPARTMENT DESCRIPTION

The City Attorney is the chief legal advisor to the City Council, City Manager, Page Utilities Enterprises Manager, City Departments, and the City's Advisory Boards and Commissions. The City Attorney, in consultation with the City Council, prosecutes and defends all suits, actions, or causes where the City is named, and reports to the City Council, when required, the condition of any suit or action to which the City is named. In addition to these civil duties, the City Attorney represents the City and the State of Arizona in the prosecution of criminal misdemeanor cases occurring within the City limits. In connection with these criminal matters, the City Attorney is responsible to ensure that the statutory rights of the victims of such crimes are protected.

Departmental Activities

- Legal Advice. Provide legal advice to City Council members and staff members to ensure that the City conducts its activities legally.
- Legal Representation. Represent the City and Page Utilities Enterprises, defending the City against litigation and claims.
- Enforcement. Enforce and prosecute violations of the municipal code.
- Legal Services. Responsible for drafting, reviewing, and/or approving as to form all proposed ordinances, resolutions, and contracts, which may be considered for adoption by the City Council to ensure that they adequately protect the legal interests of the City.

FY 2027 Priorities

- Provide quality legal advice and counsel in a cost-effective manner to reduce the liability exposure of the City and to provide legal advice for contemplated policy and administrative decisions.
- Represent the City, either directly or through coordination of services provided by outside counsel, in matters coming before various courts and administrative tribunals.
- Address the substance abuse problems in Page in a comprehensive and effective way, including the continued operation of the Recovery Court program and working with the Substance Abuse Task Force.

FY 2026 Major Objectives Accomplished

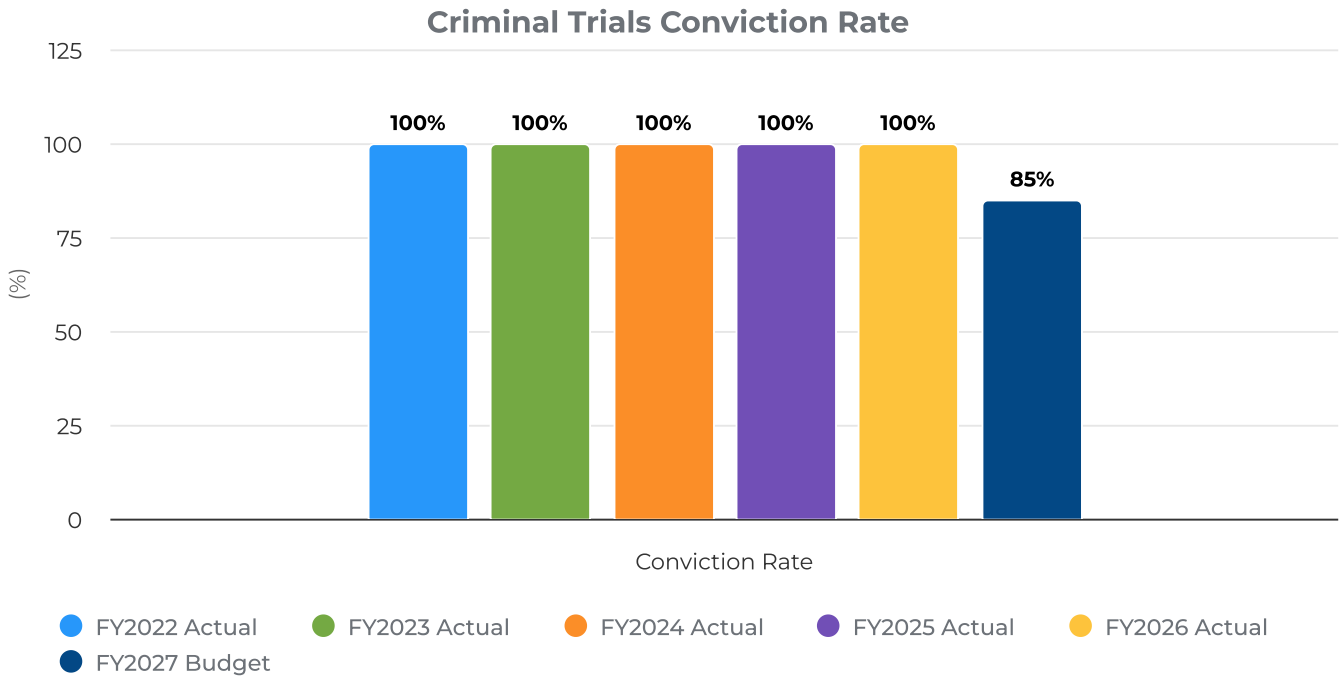
- Provided effective and timely legal advice and counsel in a cost-effective manner in order to reduce the liability exposure of the City and provided legal advice for policy and administrative decisions.

- Represented the City, either directly or through coordination of services provided by outside counsel, in all legal matters.
- Addressed the substance abuse problems in Page in a comprehensive and effective way, including participating as a Recovery Court team member.
- Provided quality legal support for Council and all City departments to carry out their goals and projects.

Department Full-Time Equivalents

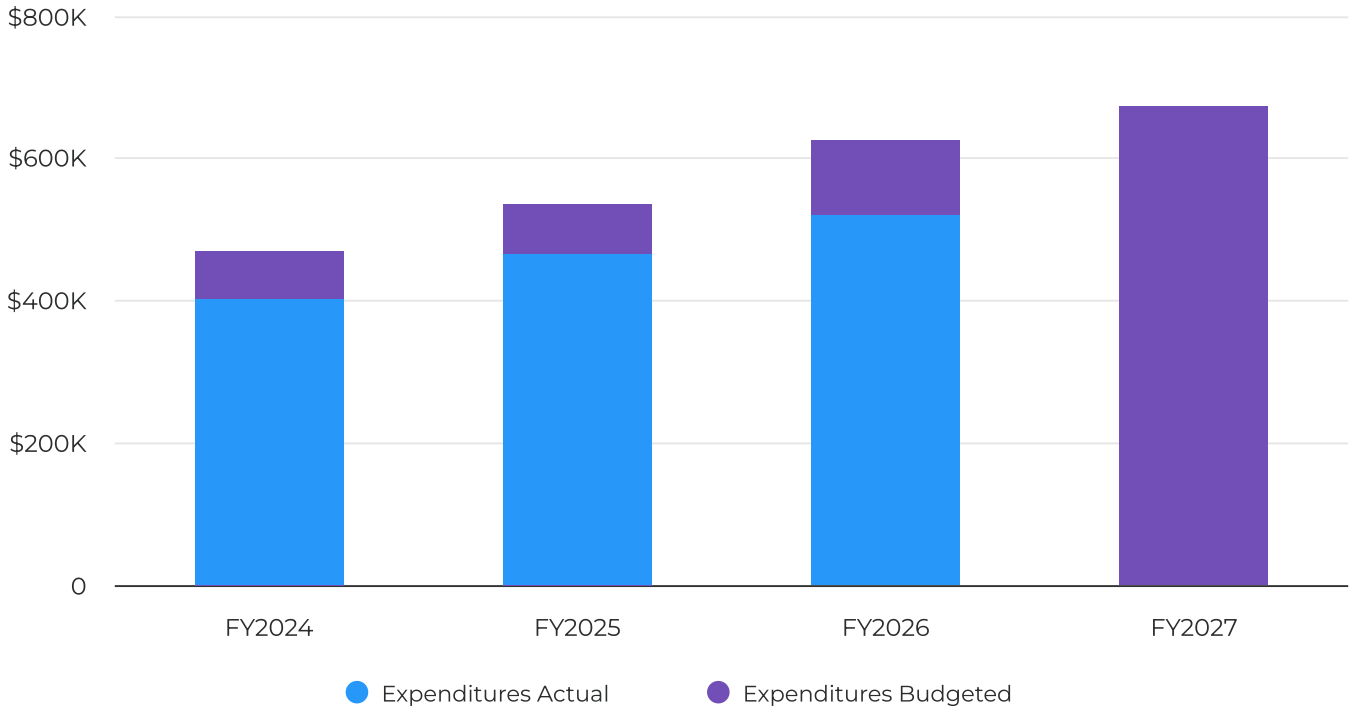
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
405 City Attorney						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	0.00
City Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Legal Clerk	0.00	0.00	0.00	0.00	0.50	0.50
Totals	**3.00**	**3.00**	**3.00**	**3.00**	**3.50**	**0.50**

Performance Measures



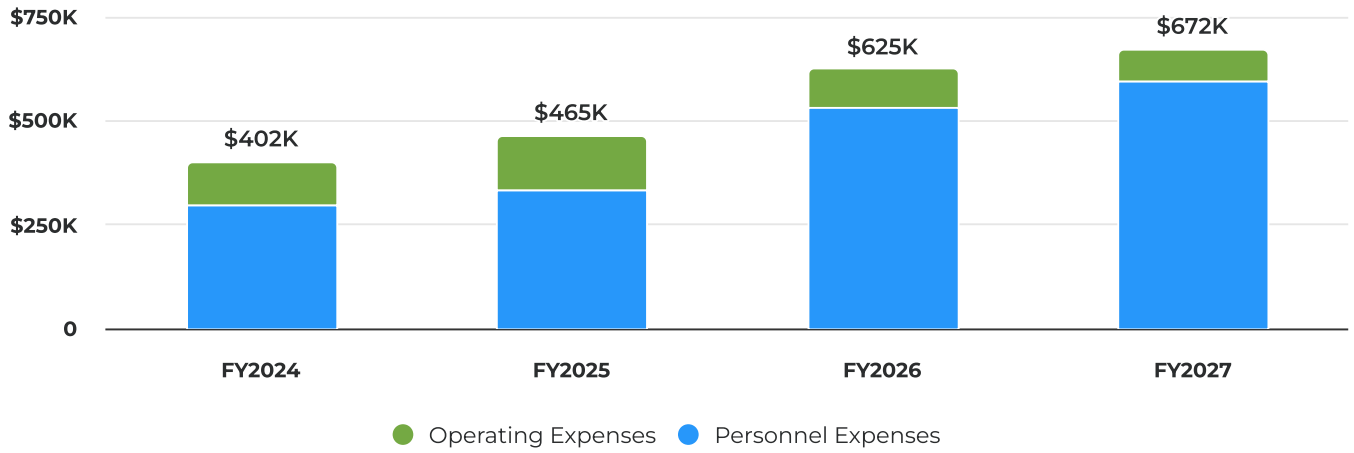
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$295,338.98	$334,054.82	$530,581.88	$592,246.08	11.62%
SALARIES	$216,269.98	$248,774.48	$386,692.24	$445,066.39	15.10%
OVERTIME	$1,309.95	$831.49	$2,500.00	$2,500.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$525.84	$618.66	$952.06	$1,166.79	22.55%
MEDICAL INSURANCE	$33,105.45	$34,551.30	$64,452.55	$60,953.53	-5.43%
FICA	$16,809.16	$19,048.14	$29,581.96	$32,355.49	9.38%
ASRS	$27,318.60	$30,230.75	$46,403.07	$50,203.87	8.19%
Operating Expenses	$106,262.75	$130,556.10	$94,730.00	$79,980.00	-15.57%
OPERATING SUPPLIES	$718.61	$332.98	$3,000.00	$2,000.00	-33.33%
OFFICE EQUIPMENT		$32.71	$2,500.00	$2,500.00	
CELL PHONES	$660.00	$1,045.00	$1,980.00	$1,980.00	
CONTRACT SERVICES	$102,936.10	$126,108.80	$80,000.00	$65,000.00	-18.75%
TRAVEL, MEALS AND SCHOOLS	$1,243.04	$2,331.61	$5,000.00	$5,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$705.00	$705.00	$1,500.00	$1,500.00	
PUBLICATIONS AND ADVERTISING			$750.00	$2,000.00	166.67%
Total Expenditures	**$401,601.73**	**$464,610.92**	**$625,311.88**	**$672,226.08**	**7.50%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in pay and increase to attract qualified Assistant City Attorney.
- Contract Services – Decrease due to resolving outside counseling.

City Council



Steven Kidman
Mayor



Mike Farrow
Vice Mayor



Kenna Hettinger
Councilor



John Kocjan
Councilor



Debi Roundtree
Councilor



Amanda Hammond
Councilor



Tom Preller
Councilor

City Council Description

PURPOSE

To represent and serve the residents of the City of Page, formulate legislation, and establish City policy.

DEPARTMENT DESCRIPTION

The Council Members are elected officers of the City. There is one elected Mayor, one Vice-Mayor, and five Council Members. They are responsible for forming public policies to meet the needs of the community and accomplishing the City's mission. All powers of the City Council shall be exercised by ordinance, resolution, order, or motion.

Vision Statement of City of Page

The City of Page shines as an eco-tourism destination and gateway to the world-renowned Grand Circle of National Parks. Page is a welcoming and family-friendly community that prioritizes education, respects cultural diversity, and preserves the scenic environment. This vibrant and active city is fiscally responsible and provides a diverse economy that offers housing, healthcare, and employment opportunities, as well as entertainment, dining, and recreational choices for residents and tourists of any age.

Goals

Promote the development of affordable housing by ensuring adequate infrastructure support, conducting a thorough assessment, and engaging with developers to address gaps in accessible, moderately priced housing.

Allocate resources to infrastructure that fosters economic growth, promotes environmental sustainability, and enhances the community's quality of life.
Develop and implement comprehensive safety and security protocols to ensure the protection of residents and property in the community, addressing both immediate and long-term needs.
Enhance communication and transparency by establishing clear, accessible communication systems and shared resources that promote engagement, trust, and informed decision making.
Foster a vibrant and connected community by enhancing and maintaining parks, paths, and trails; promoting the beautification of the City through building and streetscape improvements; and investing in recreation, arts, and cultural programs to enrich the quality of life for all residents.
Create a thriving, inclusive, and aesthetically appealing community that fosters pride, attracts eco-tourism, and supports long term economic social wellbeing.
City Council Strategic Priorities, February 2025

City Council Candidate Election
Elected Offices
The City of Page Council is comprised of the Mayor and six (6) Council members. The Mayor is elected from the city at large for a 2-year term and Council members are elected from the city at large for 4-year terms. The Mayor election and Council election are every 2 years. To avoid having all the Council seats expire in the same year, terms are staggered with three (3) Council members elected at one election and three (3) Council members elected 2 years later. Page Mayor and Council elections are held in July of even-numbered years. If no candidate for an office receives a majority of the votes cast for that office at the Primary Election in July, a runoff election is held in November at the General Election.

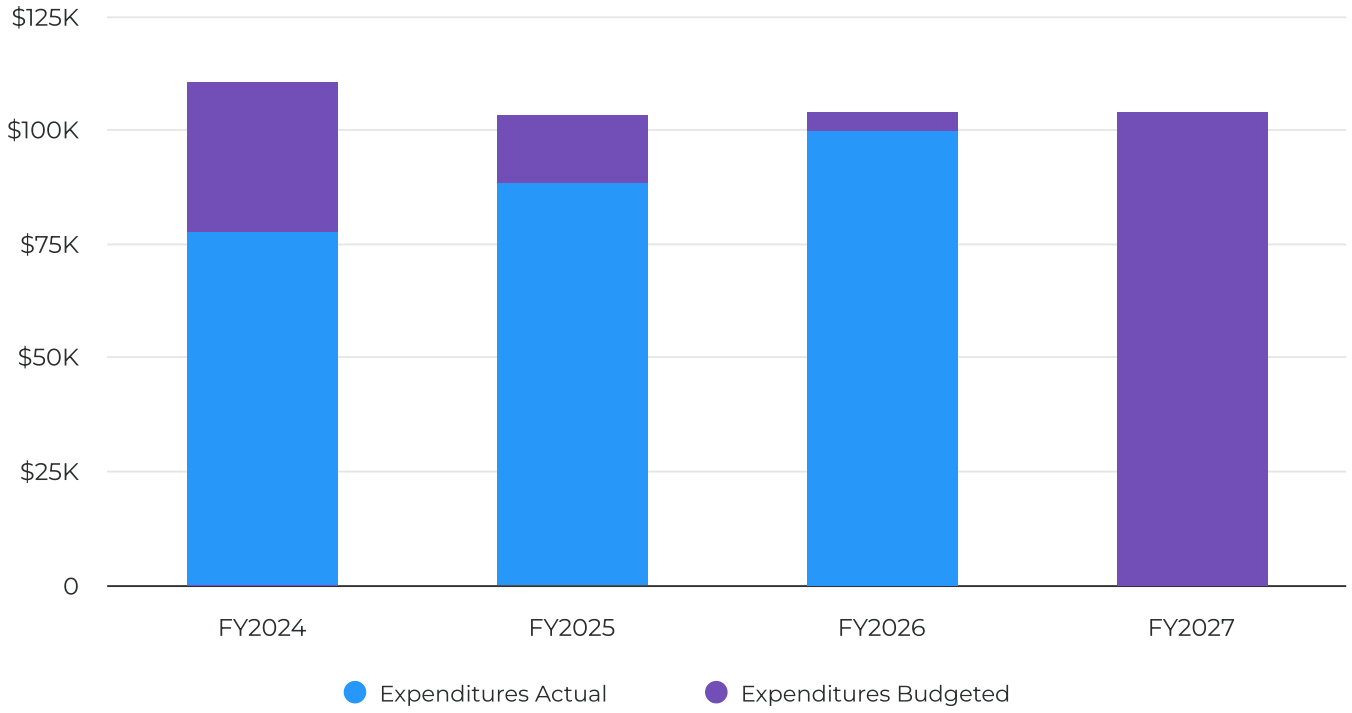
The following candidates were elected at the 2024 Election and were seated on December 4, 2024:
Steven R. Kidman — Elected Mayor for a term ending November 2026
Tom Preller - Elected to City Council for a term ending November 2028
Amanda Hammond - Elected to City Council for a term ending November 2028
Debi Roundtree - Elected for City Council for a term ending November 2028

Mayor and City Council Terms
Mayor Steven R. Kidman
Term ending November 2026
Vice Mayor Mike Farrow
Term ending November 2026
Councilor John Kocjan
Term ending November 2026
Councilor Kenna Hettinger
Term ending November 2026
Councilor Tom Preller
Term ending November 2028
Councilor Amanda Hammond
Term ending November 2028
Councilor Debi Roundtree
Term ending November 2028

2026 CANDIDATE ELECTION
The next regularly scheduled election in the City of Page will be the Primary Election held on July 21, 2026, and the General (runoff) Election on November 3, 2026.

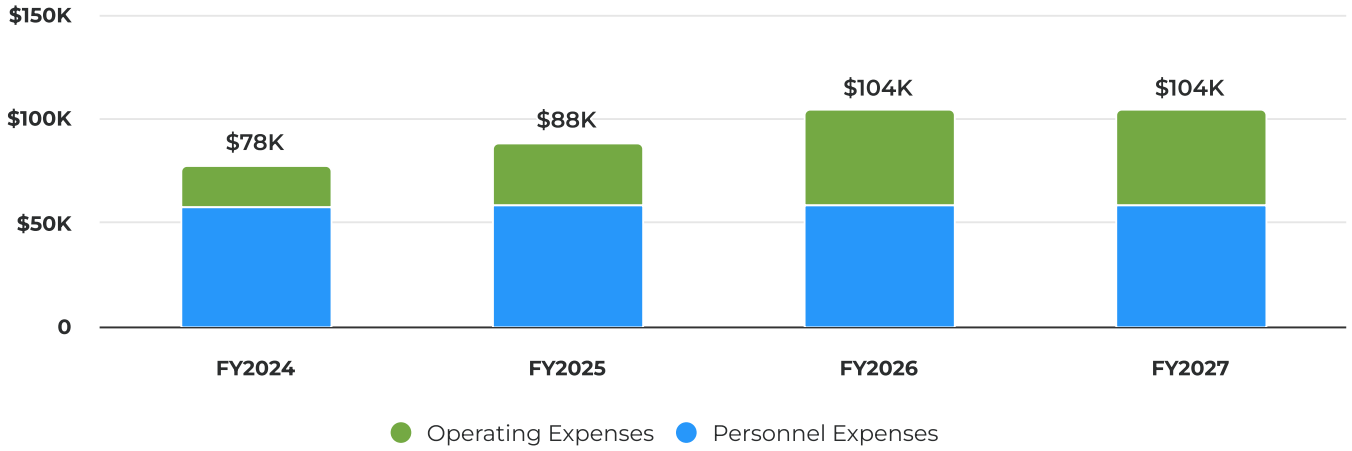
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$57,530.97	$58,670.33	$58,273.83	$58,260.32	-0.02%
SALARIES	$53,999.70	$54,661.42	$54,000.00	$53,999.74	
INDUSTRIAL INSURANCE	$138.15	$141.55	$142.83	$129.60	-9.26%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
FICA	$3,393.12	$3,867.36	$4,131.00	$4,130.98	
Operating Expenses	$20,149.22	$29,527.21	$45,660.00	$45,660.00	
OPERATING SUPPLIES	$690.89	$3,841.71	$3,000.00	$3,000.00	
CELL PHONES	$660.00	$550.00	$660.00	$660.00	
CONTRACT SERVICES	$5.97				
CITY PROMOTIONAL ITEMS	$158.12				
TRAVEL, MEALS AND SCHOOLS	$9,221.53	$16,328.00	$30,000.00	$30,000.00	
IN TOWN MEETINGS	$158.71	$114.50			
SUBSCRIPTIONS/MEMBERSHIPS	$9,254.00	$8,693.00	$12,000.00	$12,000.00	
Total Expenditures	**$77,680.19**	**$88,197.54**	**$103,933.83**	**$103,920.32**	**-0.01%**

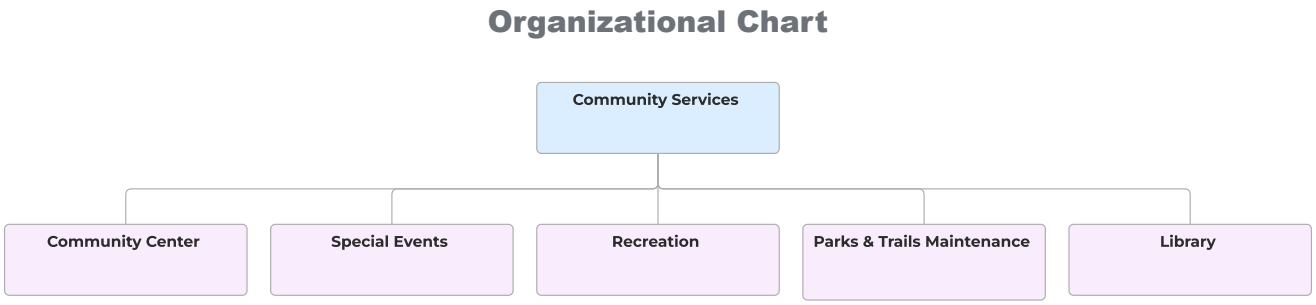
Community Services



Debra Winlock

Community Service Director

Organizational Chart



Library Description

Purpose
Page Public Library is a vibrant community hub that connects people to programs, resources, and experiences that inspire learning, foster creativity, and promote equity. We honor our past, enrich the present, and prepare for the future by serving the diverse needs of residents and visitors alike. We are proud to be a valued community resource that inspires learning, broadens opportunities, and enhances quality of life.

Department Description
The Page Public Library provides equitable access to information, technology, educational resources, and lifelong learning opportunities for residents and visitors. Through collections, public technology, literacy initiatives, community programming, outreach, and collaborative partnerships, the Library promotes education, digital inclusion, cultural enrichment, and community engagement while serving as a safe, welcoming space for people of all ages.

Core departmental activities include:

- Circulation of books, digital materials, Library of Things, and other library resources
- Programs for all ages
- Community outreach — **Strategic Goal**
- Partnership development
- Technology access and support
- Resource accessibility
- Lifelong learning and enrichment
- Digital literacy and technology training
- Reader's advisory and reference services
- Public computer, internet, and printing services— **Strategic Goal**
- Facility use, meeting spaces, and a safe, welcoming environment
- Research assistance and information services

- Special events and community engagement initiatives— **Strategic Goal**
- Collection development and resource management
- Support for workforce development, educational success, and lifelong learning

Goals and Objectives

Mission
Strengthen and enhance public library services for residents of the City of Page, Coconino County, the Navajo Nation, the Hopi Reservation, the Southern Ute Reservation, and neighboring rural communities by providing equitable access to information, technology, educational opportunities, and lifelong learning.

1. Access and Community Outreach

Goal: Ensure equitable access to library services and resources for all community members, both in-person and remotely.
Objectives:

- Expand outreach services to tribal communities, rural residents, seniors, and underserved populations.
- Promote library programs, services, and resources through targeted marketing and community engagement.

2. Technology and Digital Services

Goal: Utilize technology to improve access, operational efficiency, and the customer experience.
Objectives:

- Implement software tools to analyze collection usage, circulation trends, weeding needs, and collection performance.
- Continue enhancing the library website to support online library card registration, self-service accounts, program registration, and digital resources.

3. Facilities and Infrastructure

Goal: Provide modern, flexible, accessible, and sustainable library spaces that support learning, creativity, and community engagement.
Objectives:

- Develop a dedicated Maker Space as part of future youth area improvements.
- Reconfigure public spaces to improve functionality, accessibility, and customer experience.

4. Staff Development and Organizational Excellence

Goal: Develop a knowledgeable, adaptable, and customer-focused team that delivers exceptional library services.
Objectives:

- Implement cross-training to ensure staff are proficient in all major service areas.
- Support ongoing professional development through conferences, workshops, webinars, and certifications.

5. Collections and Lifelong Learning

Goal: Maintain relevant collections and educational opportunities that reflect the diverse interests and needs of the community.
Objectives:

- Develop and maintain balanced collections in print, digital, and nontraditional formats.
- Expand programs supporting early literacy, youth development, teen engagement, adult learning, and lifelong education.

FY 2027 Priorities

1. Library for all

- Develop multilingual materials and programs tailored to the cultural and linguistic needs of tribal and rural communities. **Strategic Goal**
- **Sensory-Friendly Programming:** Introduce quieter, low-stimulation programs designed for neurodiverse children and adults.

2. Expanded Outreach and Mobile Services
- Launch a bookmobile or mobile tech lab to reach remote and underserved areas.
- Partner with health, housing, or food service organizations to offer co-located services.

3. Youth Empowerment and Literacy
- Build teen leadership programs that involve youth in library planning and program development.
- Introduce early literacy outreach in collaboration with preschools and tribal child development programs.

4. Digital Access
- Increase access to devices for checkout (e.g., tablets, laptops, hotspots).
- Create a digital navigator program to assist patrons with online forms, telehealth, and job applications.

5. Sustainability and Green Library Initiatives
- Install energy-efficient lighting.
- Host community events focused on sustainability, such as “reuse and upcycle” workshops, fix-it clinics, or eco-themed maker projects.

6. Data-Informed Decision-Making
7. Flexible and Resilient Spaces
- Redesign areas for multipurpose use: events, tutoring, quiet study, collaboration.
- Invest in soundproofing, smart storage, and adaptable furniture.

8. Stronger Community Engagement
- Create a teen advisory board to guide programming and services.
- **Volunteer Program:**
  Develop structured volunteer opportunities for teens, adults, and seniors to support events, shelving, tutoring, and special projects.
- **Launch a "Library Ambassadors" Program:**
  Train community members and staff to promote library services in churches, schools, community centers, and local events.
- **Celebrate Community Stories:**
  Create oral history or storytelling projects that capture and preserve the voices of tribal members, elders, youth, and long-time residents.
- **Strengthen Partnerships:**
  Build deeper collaborations with schools, tribal organizations, public health departments, community centers, and cultural groups to co-host programs and share resources.
- **Develop Community-Led Events:**
  Offer space, promotion, and logistical support for programs initiated by community members, such as cultural celebrations, health fairs, or small business pop-ups.
- **Launch “Library Without Limits” Events:**
  Bring library services to parks, food banks, tribal events, or farmers markets to reach new audiences and promote services in unconventional settings.
- **Highlight Local Talent and Knowledge:**
  Host more local author talks, artist exhibits, job-skills sessions led by local professionals, and “How-To” nights where residents teach practical skills.
- **Recognize Community Contributions:**
  Create a “Community Champion” spotlight series (on social media or in the library) to highlight individuals and organizations making a difference.
- **Library Appreciation Days:** Host themed open houses to thank patrons, promote new services, and gather feedback through surveys and suggestion boards.
- **Community Art Displays:** Showcase local artists' work in the library and invite the public to opening receptions and meet-the-artist events.

FY 2026 Major Objectives Accomplished

1. Access and Community Outreach
- Expanded library outreach through partnerships with local schools, City departments, nonprofit organizations, and community groups.
- Participated in community events to promote library services, programs, and resources.

2. Technology and Digital Services
- Expanded access to digital collections, including eBooks, eAudiobooks, and online databases.
- Continued providing free public access to computers, Wi-Fi, printing, scanning, and internet services.

3. Facilities and Infrastructure
- Continued planning for future youth area improvements and Maker Space development.
- Maintained a safe, welcoming, and accessible facility for library visitors.

4. Staff Development and Organizational Excellence
- Expanded staff cross-training to improve operational flexibility and customer service.
- Supported professional development through conferences, workshops, webinars, and continuing education.

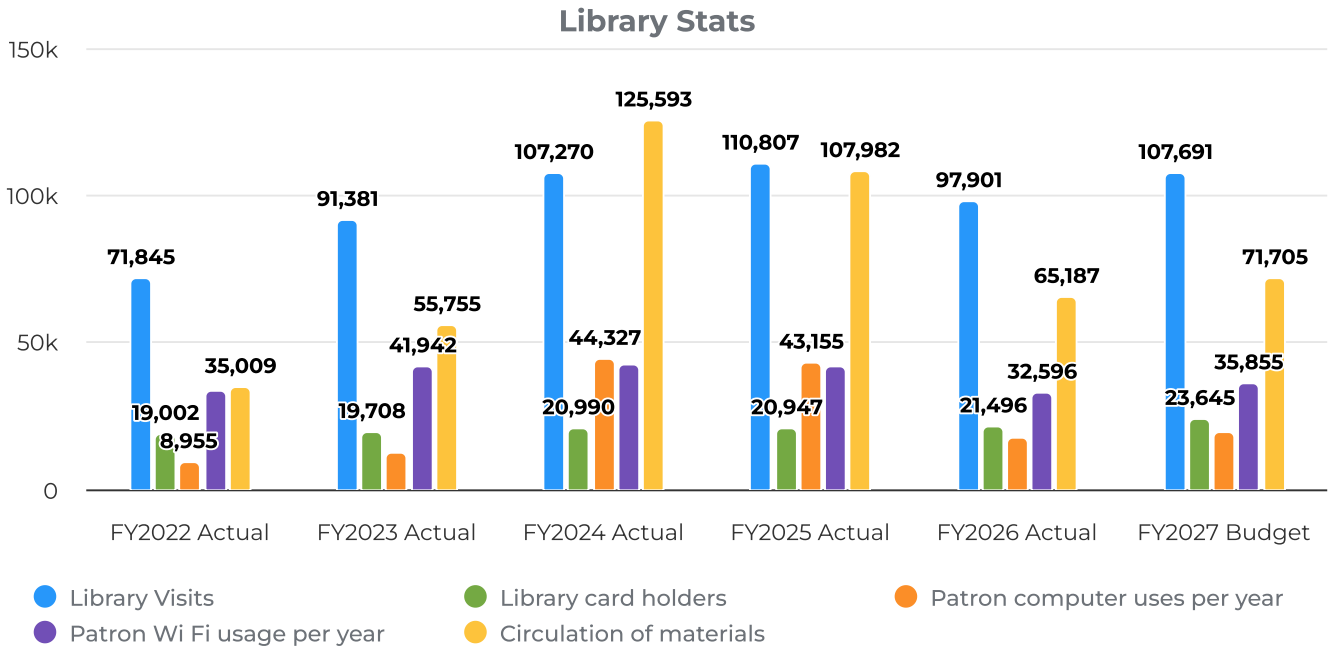
5. Collections and Lifelong Learning
- Maintained and expanded collections in print, digital, and audiovisual formats.
- Offers year-round literacy, educational, and enrichment programs for children, teens, adults, and families.

6. Financial Sustainability and Community Partnerships
- Strengthened partnerships with local governments, schools, tribal communities, nonprofit organizations, and community agencies.
- Maximized available resources through collaborative programming and shared community initiatives.

Department Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
444 Library						
Admin Assistant - GRANT FUNDED	0.00	0.00	0.00	1.00	0.00	-1.00
Children's Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Children's Library Aide	0.00	0.00	1.00	1.00	1.00	0.00
Circulation Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Circulation Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Community Service Director	0.00	0.00	0.00	0.00	1.00	1.00
General Utility Worker	0.00	0.00	1.00	1.00	1.00	0.00
Library Aide	1.35	1.35	0.00	0.00	0.00	0.00
Library Assistant	1.00	2.00	2.00	2.00	2.00	0.00
Library Manager	1.00	1.00	1.00	1.00	0.00	-1.00
Library Operation & Support Super	0.00	0.00	0.00	0.00	1.00	1.00
Library Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Outreach - GRANT FUNDED	0.00	0.00	0.00	1.00	1.00	0.00
Reference Librarian	1.00	1.00	1.00	1.00	1.00	0.00
Summer Reading Program Aides	0.00	0.00	0.34	0.34	0.34	0.00
Totals	**9.35**	**10.35**	**11.34**	**13.34**	**13.34**	**0.00**

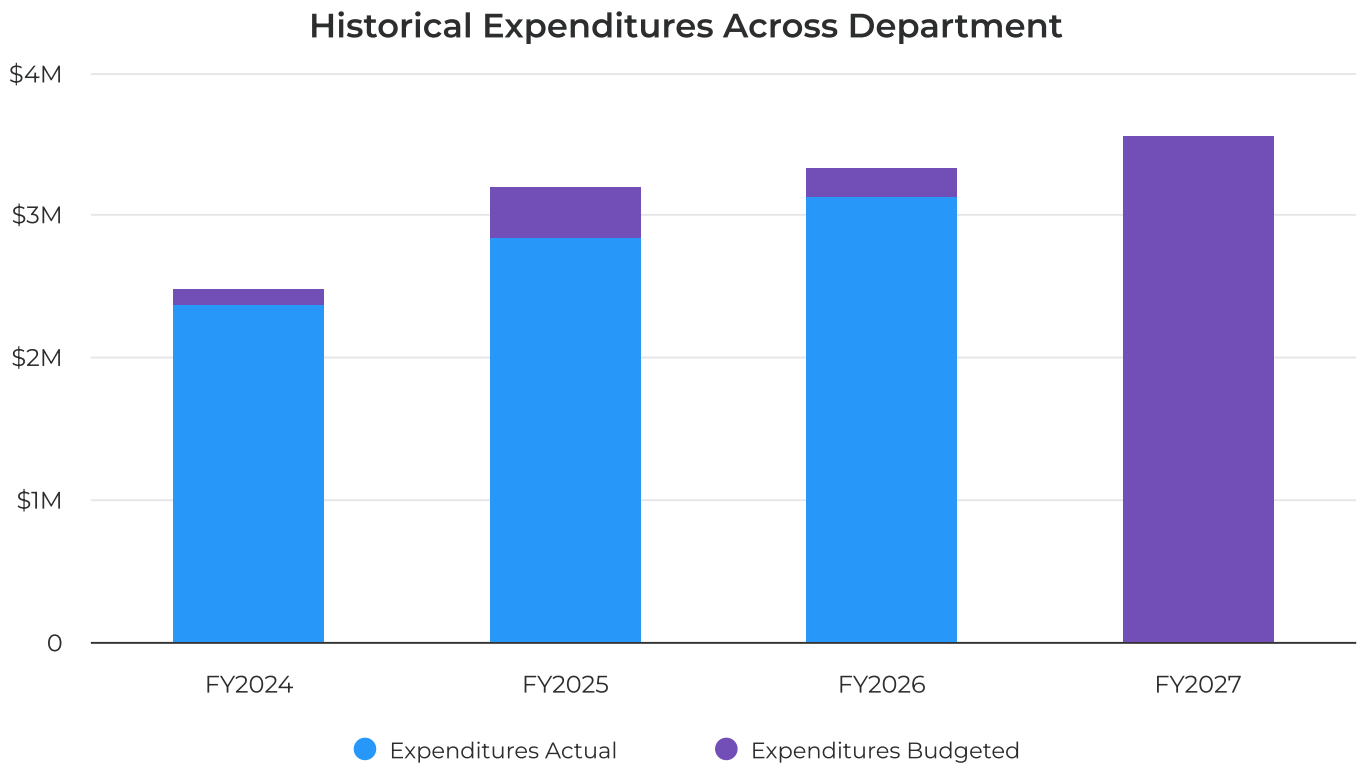
Library- Performance Measures



Expenditure Summary

In FY2026, the Community Services expenditures budgeted were $3.3 million, reflecting a 4.28% increase from the prior period. Actual expenditures for the same year were $3.1 million, which was 9.95% higher than the previous period's actuals.

For FY2027, the expenditures budgeted rose to $3.6 million, marking a 6.94% increase from the FY2026 budgeted amount. This continues the upward trend in budgeted expenditures observed in the previous year.


Historical Expenditures Across Department
$4M
$3M
$2M
$1M
0
FY2024
FY2025
FY2026
FY2027
Expenditures Actual
Expenditures Budgeted

Community Center



Becky Reed

Community Center Manager

Community Center Description

Our Purpose

The Page Community Center strives to improve the quality of life of our citizens with fellowship, education, nutrition, and fun leisure activities while ensuring that the adult population and those with special needs in our community combat loneliness and isolation. It serves as a neutral ground where people of all ages, backgrounds, and socioeconomic statuses can meet, interact, and engage with each other.

Department Description

The Page Community Center was established to provide a place where community members of all ages and backgrounds can meet in a friendly, supportive, and non-judgmental environment that is safe, supervised and substance free. Community members can enhance their mental and physical health by attending a healthy lunch, socializing with others and being confident in themselves while enjoying their time here.

Department Activities

- The staff and volunteers work together to prepare daily meals for the Congregate and Home Delivered Meal Recipients.
- Home Delivered Meals and welfare checks are provided to our seniors and those in need.
- To-Go meals are available at a small cost.
- Educational presentations are given by guest speakers and staff members.
- Enjoyable and sometimes educational activities and crafts are provided at no cost.
- Puzzles and library books are available for check out.
- Holiday and monthly birthday celebrations are arranged by staff.
- Complimentary yoga classes — Tuesdays (regular yoga) and Thursdays (chair yoga)
- Wednesday fitness sessions — Indoors, outdoors, off-site, Zumba Gold, strength training and much more.
- Friday music jam sessions (varies)
- Meal prep and healthy snack classes are presented by the kitchen staff.

Goals & Objectives

- To continue to have a better understanding of the wants and needs of the members of the Community Center.
- To help build a sense of community and belonging while engaging residents of all ages.
- To provide the opportunity for our seniors and special needs citizens to take part in the different happenings provided at the Community Center and by the City of Page.
- To work closer with other departments to build teamwork and camaraderie within our City of Page Family.
- To provide information about community issues, people, and events; refer citizens needing assistance to appropriate individuals and agencies.
- To provide congregate dining and home-delivered meals in the most productive, yet engaging manner, for all in need.

FY 2025-2026 Major Objectives Accomplished

- After having to close the building to the public for the second time due to bathroom issues, the contractor returned and corrected the issues with assistance from the City Manager and City Building Official. No further issues.
- CDBG Grant has continued to assist our home-bound citizens. The program has been much needed and has benefited those who might not otherwise receive any help.
- The patio and garden area has privacy fencing and has been cleaned up by a small dedicated group. It will be ready to use this Fall.

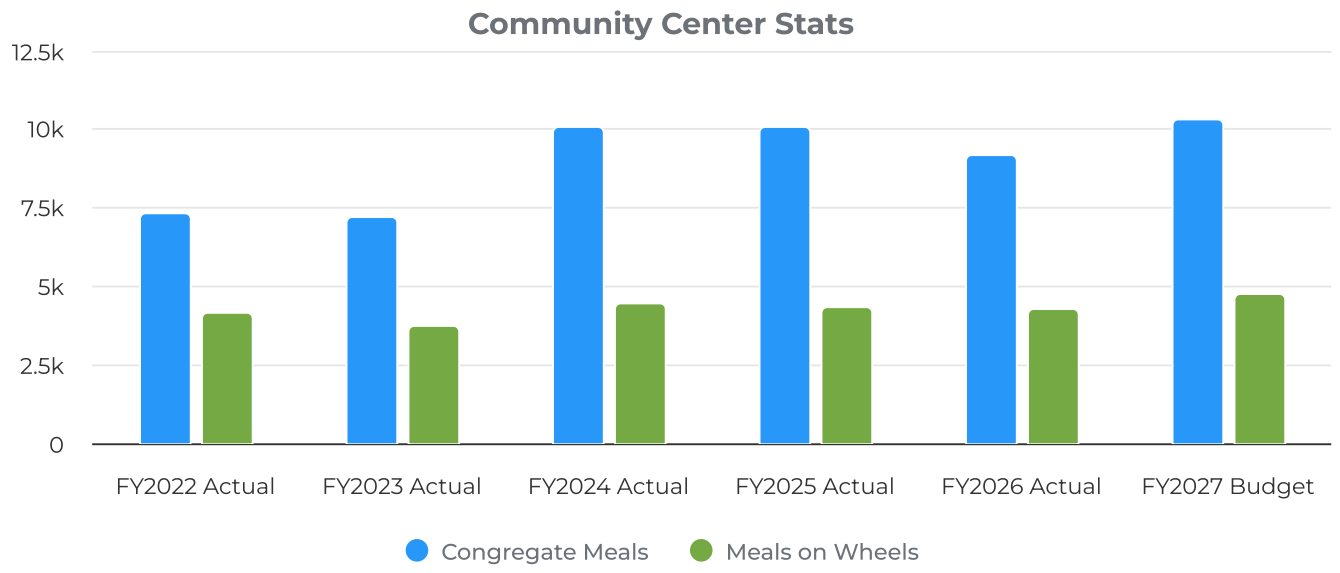
FY 2026–2027 Priorities

- New ice/water machine for the dining room
- New A/C in the serving area (no A/C in the hottest part of the year makes it unbearable to serve our patrons) and in the coffee bar area
- New electrical in the kitchen
- New lighting in the library/coffee bar area
- New stucco (after gutters are installed) on the south-facing wall of kitchen (water damage has caused peeling)
- New windows for better insulation
- New dishwasher for the kitchen — leasing is available through our vendor
- Purchase four brand-new freezers for the kitchen
- Continue to work with departments within the city to provide educational programming to our patrons.—
  Strategic Goal
- Search for additional funding to enhance the lives of our citizens.

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
410 Community Center						
Community Center Assistant	0.00	0.00	1.00	1.00	1.00	0.00
Community Center Manager	1.00	1.00	1.00	1.00	1.00	0.00
Cooks Assistant	0.77	0.77	0.88	0.88	1.00	0.12
Kitchen Supervisor/Cook	1.00	1.00	1.00	1.00	1.00	0.00
Program Coordinator	1.00	1.00	1.00	1.00	1.00	0.00
Transportation Aide	0.98	0.98	1.49	1.49	1.49	0.00
Totals	**4.75**	**4.75**	**6.37**	**6.37**	**6.49**	**0.12**

Community Center- Performance Measures



Special Events



Lissette De La Cruz

Events Manager

Special Events Description

Mission & Purpose

The City of Page Special Events Department's mission is to develop and deliver innovative programs and events that strengthen community connections, enhance quality of life, and support sustainable economic development. Through inclusive cultural, recreational, and arts-based experiences, we serve Page residents by fostering community pride, driving tourism, and enriching the social, cultural, and economic well-being of our community.

Department Description

The City of Page hosts a variety of engaging events throughout the year that bring together our community. Signature celebrations include favorites such as the Page, AZ Balloon Regatta, 4th of July Celebration, Easter Egg Hunt, and the Summer Concert Series. Guided by our purpose to develop effective, innovative, and engaging programs, services, and events, these experiences are designed to enrich the lives of the City of Page's residents and visitors alike.

Goals & Objectives

- Plan, develop and deliver high-quality special events and community activities that engage residents, attract visitors, and enhance the quality of life in the City of Page.
- Support and strengthen existing community programs while responsibly expanding event offerings as funding, staffing, and community needs allow.
- Explore innovative ideas, best practices, and creative programming to meet the evolving interests and trends of our community.
- Build and maintain strong partnerships with local organizations, businesses, nonprofits, volunteers, and regional agencies to maximize resources and create meaningful community experiences.
- Foster open communication and collaboration with residents to encourage public participation and help guide the future growth of programs, services, and community events.
- Ensure responsible stewardship of staff, volunteers, facilities, and financial resources to effectively support community events.
- Promote arts, culture, education, recreation, and community enrichment through diverse, inclusive, and accessible events and activities.
- Encourage civic pride, volunteerism, and community involvement by creating opportunities for residents of all ages to connect, participate, and celebrate together.

FY – 2025-2026 Major Objectives Accomplished

- Supported the new PERA Building facility grand opening and overall operations.
- Celebrated the grand opening of the new Splash Pad at the Page Sports Complex & Annex Park.
- Supported the city-wide celebration of America's 250th Anniversary alongside city organizations such as the Page Public Library, Glen Canyon National Recreation Area, and the Glen Canyon Conservancy.

- Supported community collaboration through public events with local organizations and non-profits such as Page Animal Adoption Agency, Canyon Club of Page, Americans Motorcycle Club, Page & Fire Department's Shop with a Hero Program, Glen Canyon Conservancy, Page Chamber of Commerce, Grand Circle Arts Alliance, Youth Advisory Commission, Glen Canyon National Recreational Area, and Page Unified School District.
- Created new events such as: Page Art Fest, Page Film Race, Free Movies at the Mesa Theater, Valentine's in Page, Golden Hour Roller Rink, A Movie Under the Stars, Sunset Country Music Festival, Powell Days, Campfire Nights, Community Dance at the Community Center, Concerts at the CAB, and more!

2025-2026 Scope of Work

City Hosted Community Events

1-3 Monthly Events, 30 Annual Events

City-hosted events are fully managed by the Events team, including planning, preparation, and on-site event operations.

Locally Hosted Community Events

1-4 Monthly Events, 43 Annual Events

The Events team partners with local and visiting organizations to manage event permitting, logistics, and safety coordination.

FY- 2026–2027 Priorities

- Enhance and grow the Special Events forum within the City for our residents and expand tourism.— **Strategic Goal**
- To create dialogue and understanding with the local businesses with regard to the city's special events and their necessary participation to enhance success.
- To develop a quality strategic plan for growth in programs, services, and facilities.
- Support the Page Public Library, the Page Recreation Dept, the Page Animal Shelter, the Page Police Department, and the Page Fire Department with their department-based events.— **Strategic Goal**
- Continue to build partnerships and conversations between clubs, organizations, and agencies, to leverage resources and aid in the growth of our City.
- Continue activities that promote the arts and provide cultural enrichment for the community.— **Strategic Goal**
- Increase awareness of city events and activities within the community via the Page Happenings Newsletter and the city website.
- Ensure that the public receives timely and responsive service from the Special Events Departments and that the City's regulatory processes are fairly, efficiently, and courteously administered with a high degree of care for customers.— **Strategic Goal**
- Ensure that all staff have the correct tools to continue expanding their work knowledge and work efficiency.
- Allow management, within budgetary allowances, to attend workshops, seminars, and conferences on a state and national basis in order to grow their departments proficiently and to the best of their abilities.

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
412 Special Events						
Event Coordinator	0.00	0.00	0.00	1.00	1.00	0.00
Event Manager	0.00	0.00	1.00	1.00	1.00	0.00
Event Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**1.00**	**1.00**	**2.00**	**3.00**	**3.00**	**0.00**

Recreation Department



Dakota Richardson

Recreation Manager

Recreation Description

Purpose

The purpose of the City of Page Recreation Department is to provide affordable recreational opportunities that enhance the quality of life for the residents of Page. Through a variety of youth and adult programs, we strive to promote healthy lifestyles, community involvement, and lifelong participation in recreation.

A primary focus of our department is youth development. We are committed to creating opportunities that help young people grow not only as athletes but also as individuals by building character, sportsmanship, leadership, teamwork, and life skills. Our goal is to provide a positive environment where every participant has the opportunity to learn, develop, and succeed. We believe that quality recreation should be accessible to everyone. By offering programs at an affordable cost, we aim to ensure that individuals and families throughout our community can participate in meaningful recreational experiences. In addition to organizing recreational programs and special events, the Recreation Department takes pride in maintaining the City's Sports Complex and the newly acquired PERA Building. These facilities serve as valuable community assets, and we are dedicated to providing safe, welcoming, and well-maintained spaces for recreation, fitness, and community gatherings. The City of Page Recreation Department is committed to strengthening our community by fostering healthy lifestyles, developing future leaders, and creating opportunities for residents of all ages to connect, play, and thrive.

Department Description

The City of Page Recreation Department operates both the Sports Complex and the PERA Building, providing recreational opportunities for community members of all ages.

Together, the Recreation Department strives to provide quality programs, activities, and facilities that promote health, wellness, and community engagement for the residents and visitors of Page.

Department Activities

The City of Page offers a variety of recreational activities and sports programs throughout the year for youth and adults, providing opportunities for participants of all ages to stay active, develop new skills, and enjoy friendly competition.

Youth Programs

- Youth Soccer
- Youth Basketball
- Youth Flag Football
- Summer Sports Camps (offered periodically)
- Pickleball Lessons
- Weekly office hours at the Sports Complex for registration, program information, and community assistance

To enhance each season, many youth programs also include:

- End-of-season tournaments
- All-Star Game
- Skills Development Camps

Adult Programs
Adult Slow Pitch Softball (offered twice each year)

- Adult Men's Flag Football
- Pickleball Tournaments
- Cornhole Tournaments

The City of Page is committed to providing quality recreational opportunities that promote healthy lifestyles, sportsmanship, skill development, and community engagement for residents of all ages.

Goal & Objectives

Goal 1: Expand Recreational Opportunities
Objective 1.1: Continue offering a diverse selection of youth and adult recreational programs throughout the year, including youth soccer, basketball, flag football, adult slow-pitch softball, adult flag football, pickleball, and cornhole.

Goal 2: Promote Youth Development
Objective 2.1: Create a positive environment that emphasizes sportsmanship, teamwork, leadership, respect, and character development in all youth programs.

Goal 3: Increase Community Participation
Objective 3.1: Increase participation in recreation programs through community outreach, social media, partnerships with local schools, and special events.

Goal 4: Maintain High-Quality Facilities
Objective 4.1: Continue maintaining the City of Page Sports Complex to provide safe, clean, and welcoming facilities for participants and visitors.

Goal 5: Enhance Program Quality
Objective 5.1: Evaluate recreation programs annually using participation numbers, participant feedback, and staff observations to identify areas for improvement.

Goal 6: Strengthen Community Partnerships
Objective 6.1: Build relationships with local schools, community organizations, businesses, and volunteers to expand recreation opportunities.

2026-2027 Department Priorities

Priority 1: Expand Recreation Opportunities
Continue providing quality recreational programs for youth and adults while exploring new activities that reflect the interests and needs of the Page community. Maintain successful programs such as youth soccer, basketball, and flag football, adult slow-pitch softball, men's flag football, pickleball, and cornhole, while offering seasonal camps, clinics, and instructional programs.

Priority 2: Enhance Recreation Facilities
Maintain the City Sports Complex to provide safe, clean, and enjoyable facilities for athletes, families, and visitors. Continue improving the newly acquired PERA Building to expand recreational opportunities and community use. Identify and prioritize facility improvements, equipment upgrades, and maintenance projects that enhance the overall experience for participants while ensuring City facilities remain safe, functional, and welcoming.

Priority 3: Invest in Youth Development — **Strategic Goal**
Provide recreation programs that go beyond competition by emphasizing character development, teamwork, leadership, sportsmanship, and skill development. Continue offering end-of-season tournaments, All-Star Games, and skills development camps that encourage growth, confidence, and positive experiences for every participant.

Priority 4: Maintain Affordable Recreation
Ensure recreation programs remain affordable and accessible to all residents. Continue evaluating program costs while maintaining the quality of services and seeking sponsorships, partnerships, and grant opportunities that help reduce expenses for participants.

Priority 5: Increase Community Engagement — **Strategic Goal**
Strengthen relationships with residents through improved communication, social media, community events, and partnerships with schools and local organizations. Encourage greater participation in recreation programs by creating opportunities that serve children, adults, and families throughout the year.

Priority 6: Improve Program Quality
Evaluate existing programs to identify opportunities for improvement, increase participation, and enhance the overall experience for participants. Continue investing in staff and volunteer training while improving registration processes, scheduling, customer service, and program organization.

FY 2025-2026 Major Objectives Accomplished
During Fiscal Year 2025–2026, the City of Page Recreation Department continued to expand recreational opportunities while strengthening youth programming, improving facilities, and increasing community engagement.

Expanded Recreation Programming
- Successfully organized and operated youth soccer, youth basketball, and youth flag football leagues.

Youth Development
- Conducted end-of-season tournaments and an All-Star Game for youth sports programs.

Facility Operations and Maintenance
- Maintained the City Sports Complex to ensure safe, clean, and functional facilities for leagues, tournaments, practices, and community events.

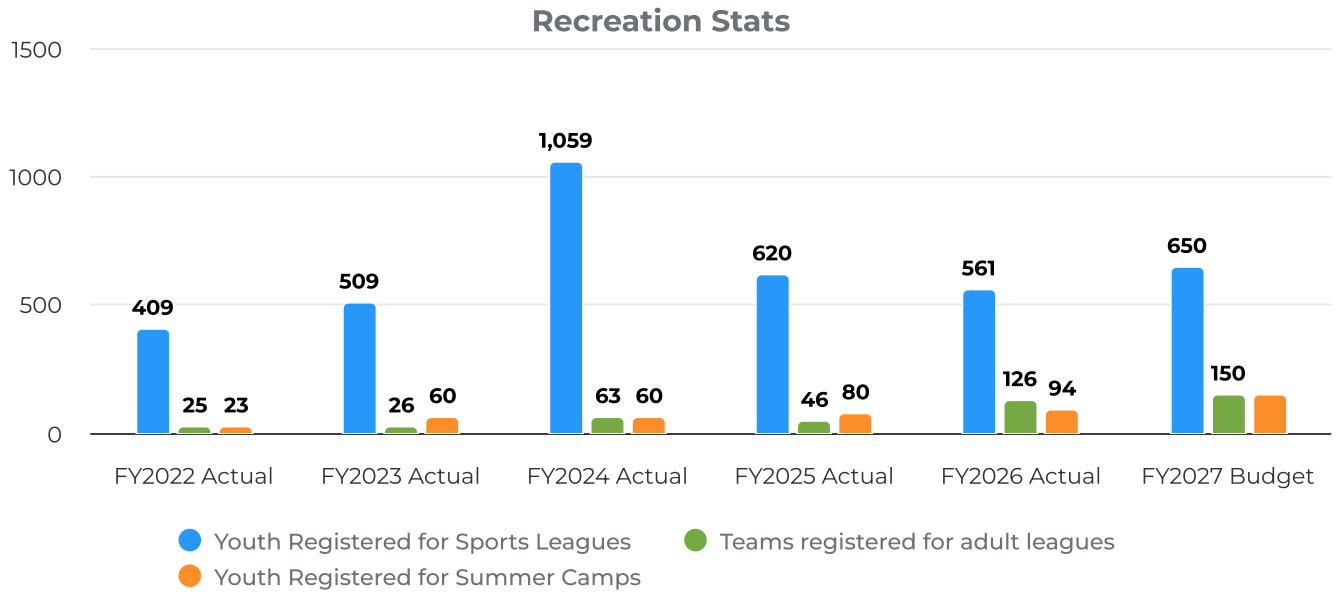
Community Engagement and Special Events
- Increased community participation by offering a variety of recreation programs for young people and adults throughout the year.

Organizational Growth
- Continued evaluating recreation programs and identifying opportunities to improve services and participant experiences.

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
412 Special Events						
Event Coordinator	0.00	0.00	0.00	1.00	1.00	0.00
Event Manager	0.00	0.00	1.00	1.00	1.00	0.00
Event Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**1.00**	**1.00**	**2.00**	**3.00**	**3.00**	**0.00**

Recreation-Performance Measures



Parks & Trails Maintenance



Justin Aronoff

Parks & Trails Manager

Parks & Trails Maintenance Description

PURPOSE

The Parks and Trails Department maintains all City-owned landscape, parks and trail systems throughout the city.

DEPARTMENT DESCRIPTION

The Parks and Trails team is dedicated to the upkeep and continued growth of all City parks, trails, City-owned landscaping and community events. By listening to the public needs through the Parks and Recreation Board and ongoing communication with the community, we will continue moving forward with improvements that enhance accessibility, expand recreation opportunities, add/ maintain trails and beautify the cityscape. Our team is committed to serving the citizens of Page and consistently goes above and beyond to make our community a better place.

DEPARTMENTAL ACTIVITIES

- General maintenance of all city parks, trails, City-owned landscape and community/special events.

GOALS & OBJECTIVES

- Support special events and activities in our parks and public spaces.
- Maintenance of all parks, trails and City-owned property.
- Work with community groups, non-profits and schools to better our community.
- Aid in special projects, as needed, such as the Fourth of July fireworks presentation.
- Create master plans, update standards and align projects with comprehensive city plans.
- Provide a safe outdoor space for activities in our parks, trails and public spaces.

FY 2027 Priorities

- Develop a comprehensive Master Plan for the PERA property and amphitheater site.
- Develop the Frost Desert Botanical Park.
- Replace the playground at Vermillion Park.
- Complete construction of the BMX pump track.
- Continue maintenance and preservation of all City parks, trails, and City-owned properties.— **Strategic Goal**
- Develop a comprehensive Urban Trail Master Plan to guide future connectivity and expansion.
- Resurface the City's basketball court, pickleball courts, and tennis courts.— **Strategic Goal**
- Improve sidewalks, curbing, and ADA accessibility at the John C. Page Memorial Park playgrounds.

FY 2026 Major Objectives Accomplished

- Installed a new gate and approximately 50 feet of fencing at the Red Mesa Trail parking area.
- Installed a new bike repair station at Red Mesa Trail.
- Built and installed 18 new bag holders/flag poles at the Red Mesa Disc Golf Course.
- Completed trail system improvements throughout the disc golf course.
- Partnered with local church groups on trash clean-up projects throughout the Red Mesa Trail system.

- Installed a new fence and walk-through bull gate at the LeChee border.
- Added an additional 9 holes to the Red Mesa Disc Golf Course and hosted the first official disc golf tournament.
- Completed extensive trail work and maintenance throughout the Red Mesa Trail system.
- Installed a new walk-through bull gate in the parking area to access the disc golf area.
- Completed extensive trail work and maintenance throughout the Rimview Trail system.
- Installed 8 new concrete pads and new benches provided by the Canyon Club.
- Developed a new trail from the amphitheater parking area to the Shell Cave area.
- Continued trail maintenance and graffiti removal at Shell Cave.
- Installed 4 new shade canopies at Horseshoe Bend.
- Removed 30 old trash receptacles and installed 30 new trash receptacles at Horseshoe Bend.
- Trenched and installed 7,200 feet of conduit for new electrical and fiber optics at the future build site and south end of the Horseshoe Bend parking lot.
- Completed sidewalk and trail entrance restoration at Horseshoe Bend.
- Removed sod, relocated irrigation, installed turf, and completed landscaping for the new batting cages.
- Completed splash pad demolition.
- Installed 70 tons of landscape rock, irrigation, and plants at the splash pad.
- Trenched and installed conduits for fiber optics and security cameras at the splash pad.
- Installed 2 shade structures with concrete pads and picnic tables at Golliard Park.
- Built and installed a new west-side dog park entrance with a concrete entry at Golliard Dog Park.
- Installed a French drain/leach system for the dog park drinking fountain.
- Installed parking bollards in the west-side parking area at Golliard Park.
- Installed a new 30-foot light pole, solar light, and conduit for security cameras at John C. Page Memorial Park.
- Completed the south-side skate park addition.
- Removed and replaced 82 feet of damaged sidewalk at John C. Page Memorial Park.
- Reopened the bathrooms in basic form at John C. Page Memorial Park.
- Replaced high-pressure water pumps following a water main break at Children's Park.
- Removed old fencing and installed new fencing around the children's play area at Page Public Library.
- Installed a new bike repair station and new book drop at Page Public Library.
- Installed 180 tons of landscape rock, irrigation, plants, and trees at the new Public Works building.
- Removed 3 large pine trees and planters from the courthouse.
- Re-landscaped the front entrance of the courthouse.
- Installed 2 new benches and a bike rack at the courthouse.
- Completed general grounds clean-up at PERA Building after years of limited maintenance.
- Installed 2 new sets of steps leading to the basketball court and horseshoe pit area in the PERA Building.
- Removed the fence around the volleyball courts and capped the retaining wall with concrete.
- Completed general maintenance at PERA Building in preparation for the grand opening.
- Installed 30 tons of landscape rock, removed the old bridge, and built a new bridge at the PERA Building.

Non-Profit and Community Collaboration Projects

- Partnered with the Canyon Club on the Rimview Trail bench project.
- Partnered with the Canyon Club on the airport shade project.
- Assisted the 4-H Complex by pouring concrete footings for a new poultry barn.
- Leveled the parking area and assisted with general clean-up at the 4-H Complex.
- Installed conduit and electrical with P.U.E. to the trap houses at the Page Gun Club.
- Poured concrete footings and placed a Conex storage unit for the 4-H archery program at the Page Gun Club.
- Delivered a dump trailer full of grass clippings to the Community Garden for use as mulch.

Special Event Set-Up and Support

Provided set-up, support, and take-down for numerous City and community events, including the Fourth of July celebration at the City park and golf course, Fourth of July fireworks show, 4 Concerts in the Park, Elm Street Market, 6 Movies in the Park, Oktoberfest, Grinding Stone Hard Enduro, 4 trail system trash clean-ups, National Night Out,

America 250 at Page Public Library, Page Con at Page Public Library, Balloon Regatta, Trunk or Treat, Christmas in the Park, Christmas lights at City properties, 2 roller rink events at the basketball courts, Lake Powell Cruisers Car Show, and the first official Disc Golf Tournament.

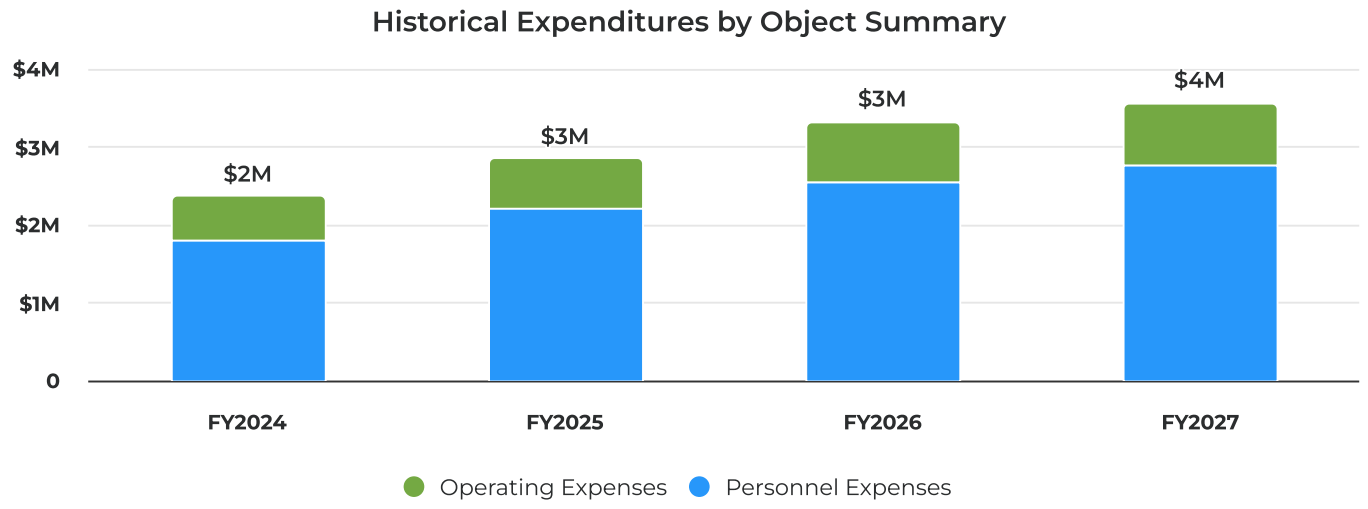
Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
462 Parks Maintenance						
Maintenance Worker	5.00	6.00	6.00	6.00	7.00	1.00
Maintenance Worker Lead	1.00	1.00	1.00	1.00	1.00	0.00
Parks & Trails Manager	0.00	0.00	1.00	1.00	1.00	0.00
Parks & Trails Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**7.00**	**8.00**	**9.00**	**9.00**	**10.00**	**1.00**

Expenditures by Object Summary

In FY2027, the total expenditures for Community Services increased to $3.6 million, representing a 13.72% rise from the FY2026 total of $3.1 million. Personnel Expenses remained the largest category, accounting for 77.69% of the total budget at $2.8 million. This category grew by $291,896, or 11.81%, compared to the previous year's $2.5 million and 79.01% share.

Operating Expenses also saw a notable increase, rising to $793,283 in FY2027, which is 22.31% of the total budget. This reflects a $137,043 increase, or 20.88%, from the FY2026 amount of $656,240, which was 20.99% of the total. The growth in Operating Expenses outpaced that of Personnel Expenses both in dollar amount and percentage change



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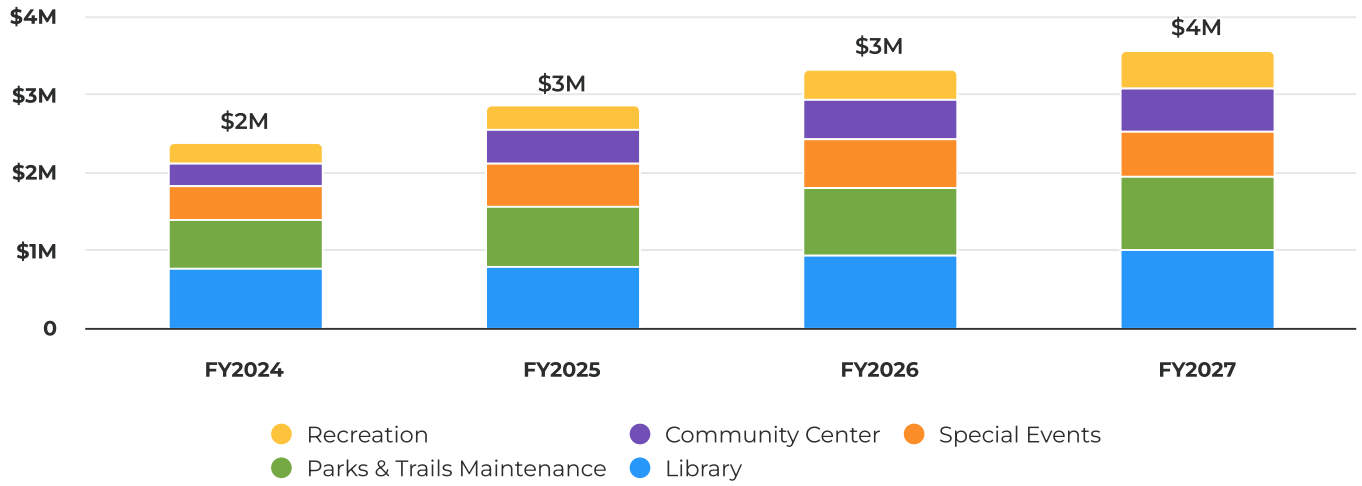
Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget
Personnel Expenses	$1,800,460.64	$2,193,564.36	$2,543,565.13	$2,762,525.98
Operating Expenses	$566,644.46	$650,251.39	$781,630.00	$793,283.00
Total Expenditures	**$2,367,105.10**	**$2,843,815.75**	**$3,325,195.13**	**$3,555,808.98**

For the fiscal year, Community Services' expenditures by object summary include Personnel Expenses totaling $2.8 million, which accounts for 77.69% of the total expenditures. Operating Expenses amount to $793,283, representing 22.31% of the total expenditures.

Expenditures by Department

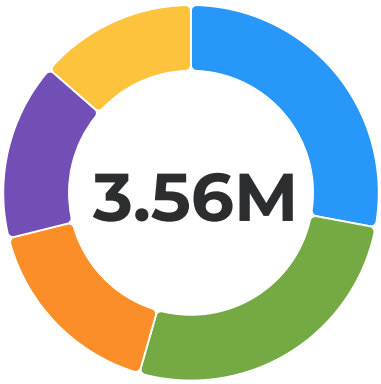
Historical Expenditures by Department



The total budget for Community Services in FY2027 is $3.6 million, reflecting a 13.72% increase from the FY2026 total of $3.1 million. This growth is supported by increases across all top five departments.

Overall, the budget increases are led by Parks & Trails Maintenance, Recreation, and the Community Center, all showing substantial growth both in dollar amounts and percentages, while the Library and Special Events continue to receive significant but comparatively smaller increases.

FY27 Expenditures by Department



Library	$993,685	27.95%
Parks & Trails Maintenance	$942,356	26.50%
Special Events	$592,211	16.65%
Community Center	$544,488	15.31%
Recreation	$483,069	13.59%

Expenditures by Department

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Community Center	$304,075.36	$423,006.90	$514,442.75	$544,487.60	5.84%
Personnel Expenses	$282,810.56	$377,501.40	$421,042.75	$448,587.60	6.54%
SALARIES	$204,562.09	$266,051.94	$302,580.58	$330,476.66	9.22%
OVERTIME	$262.58	$39.92	$1,000.00	$1,000.00	
INDUSTRIAL INSURANCE	$3,447.93	$4,418.58	$6,142.77	$5,117.23	-16.70%
MEDICAL INSURANCE	$37,578.01	$56,619.82	$59,524.36	$55,301.04	-7.10%
FICA	$15,458.38	$19,908.44	$23,147.41	$25,281.46	9.22%
ASRS	$21,501.57	$30,462.70	$28,647.63	$31,411.20	9.65%
Operating Expenses	$21,264.80	$45,505.50	$93,400.00	$95,900.00	2.68%
OPERATING SUPPLIES	$8,995.09	$6,313.12	$7,500.00	$7,500.00	
UNIFORM ALLOWANCE	$669.19	$1,513.56	$2,000.00	$2,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$3,164.12	$6,840.57	$10,000.00	$10,000.00	
CELL PHONES	$744.11	$485.34	$1,200.00	$1,200.00	
SPECIAL EVENT PROMOTIONS		$2,780.64	$2,000.00	$2,000.00	
CONTRACT SERVICES			$700.00	$700.00	
LICENSE & PERMIT	$545.44	$691.29	$1,000.00	$1,000.00	
ACTIVITIES EXPENSE	$6,281.67	$4,527.85	$5,500.00	$8,000.00	45.45%
MEALS PROGRAMS	$76.22	$21,599.48	$60,000.00	$60,000.00	
TRAVEL, MEALS AND SCHOOLS	$788.96	$753.65	$3,500.00	$3,500.00	
Special Events	$418,554.31	$569,888.28	$622,785.37	$592,210.68	-4.91%
Personnel Expenses	$100,437.49	$215,282.53	$253,785.37	$270,210.68	6.47%
SALARIES	$65,181.97	$159,478.85	$187,488.00	$203,228.25	8.40%
OVERTIME	$5,157.91	$4,759.48	$5,000.00	$6,000.00	20.00%
INDUSTRIAL INSURANCE	$807.68	$2,195.88	$3,901.63	$2,784.23	-28.64%
MEDICAL INSURANCE	$15,715.44	$17,089.92	$20,554.35	$18,528.04	-9.86%
FICA	$5,037.95	$12,493.49	$14,342.83	$15,546.96	8.40%
ASRS	$8,536.54	$19,264.91	$22,498.56	$24,123.19	7.22%
Operating Expenses	$318,116.82	$354,605.75	$369,000.00	$322,000.00	-12.74%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
OPERATING SUPPLIES	$20,610.27	$22,638.55	$17,000.00	$17,000.00	
CELL PHONES	$660.00	$787.74	$1,700.00	$1,700.00	
SPECIAL EVENTS-BALLOON REGATTA	$71,388.05	$87,399.21	$70,000.00	$70,000.00	
SPECIAL EVENTS-CAR SHOW	$641.00		$10,000.00		-100.00%
SPECIAL EVENTS-CHRISTMAS/PARK	$34,733.03	$7,278.90	$15,000.00	$15,000.00	
SPECIAL EVENTS-EASTER EGG HUNT	$4,485.99	$6,253.61	$5,000.00	$6,000.00	20.00%
SPECIAL EVENTS-FOURTH OF JULY	$42,368.82	$79,764.45	$60,000.00	$80,000.00	33.33%
SPECIAL EVENTS-HOOPFEST BSKTBL	$47,646.53	$5,437.00	$10,000.00		-100.00%
SPECIAL EVENTS-KICK OFF/SUMMER	$27,641.31	$19,220.25	$50,000.00	$50,000.00	
SPECIAL EVENTS-MISC. EVENTS	$28,889.80	$3,609.87	$16,800.00	$16,800.00	
SPECIAL EVENTS-MOVIES IN PARK	$615.65				
SPECIAL EVENTS-OUTDOOR MARKET	$2,050.00	$2,500.00	$6,000.00	$6,000.00	
SPECIAL EVENTS-PAGE ATTACKS TR	$7,178.75	$7,415.43	$10,000.00	$10,000.00	
SPECIAL EVENTS-PAGE FINE ARTS	$22,462.70	$20,251.39	$25,000.00	$25,000.00	
SPECIAL EVENTS-TRUNK OR TREAT	$6,744.92				
SPECIAL EVENTS-PAGE 50TH ANNIV		$46,030.29	$25,000.00	$7,000.00	-72.00%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
SPECIAL EVENTS-OKTOBERFEST		$46,019.06	$40,000.00	$10,000.00	-75.00%
PUBLICATIONS AND ADVERTISING			$7,500.00	$7,500.00	
Library	$754,622.65	$781,772.30	$918,334.54	$993,685.40	8.21%
Personnel Expenses	$694,935.96	$702,427.24	$837,694.54	$902,292.40	7.71%
SALARIES	$458,169.11	$481,068.53	$579,092.53	$643,056.41	11.05%
OVERTIME	$3,198.52	$258.26	$1,000.00	$2,000.00	100.00%
INDUSTRIAL INSURANCE	$1,335.30	$2,364.40	$1,427.72	$2,925.99	104.94%
MEDICAL INSURANCE	$142,534.73	$126,429.22	$141,990.96	$125,849.21	-11.37%
FICA	$33,652.60	$35,032.65	$41,293.21	$49,193.82	19.13%
ASRS	$56,045.70	$57,274.18	$72,890.12	$79,266.97	8.75%
Operating Expenses	$59,686.69	$79,345.06	$80,640.00	$91,393.00	13.33%
OPERATING SUPPLIES	$15,843.99	$31,498.50	$30,450.00	$33,495.00	10.00%
LIBRARY MATERIAL-AUDIOS	$866.29	$2,726.90	$2,000.00	$3,000.00	50.00%
LIBRARY MATERIAL-VIDEOS	$4,735.69	$5,198.07	$6,000.00	$6,600.00	10.00%
LIBRARY MATERIAL-BOOKS	$25,907.34	$26,380.52	$28,350.00	$31,185.00	10.00%
JANITORIAL SUPPLIES	$1,533.29	$2,260.43	$2,000.00	$3,000.00	50.00%
EQUIPMENT REPAIR/MAINTENANCE	$8.15				
LICENSING FEES		$1,052.53	$1,100.00	$1,210.00	10.00%
CELL PHONES	$1,279.52	$873.95	$660.00	$660.00	
CONTRACT SERVICES	$2,930.82	$2,811.72	$4,180.00	$4,598.00	10.00%
TRAVEL, MEALS AND SCHOOLS	$3,210.16	$3,832.12	$3,600.00	$5,000.00	38.89%
SUBSCRIPTIONS /MEMBERSHIPS	$3,371.44	$2,710.32	$2,300.00	$2,645.00	15.00%
Parks & Trails Maintenance	$636,836.74	$761,363.50	$881,733.12	$942,355.98	6.88%
Personnel Expenses	$568,588.67	$681,114.86	$772,913.12	$822,535.98	6.42%
SALARIES	$368,712.05	$472,811.35	$532,584.20	$586,718.08	10.16%
OVERTIME	$10,314.87	$12,672.08	$10,000.00	$20,000.00	100.00%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$12,035.52	$16,095.55	$18,341.43	$21,057.30	14.81%
MEDICAL INSURANCE	$102,865.17	$82,971.49	$107,334.69	$80,003.40	-25.46%
FICA	$28,104.08	$36,958.82	$40,742.69	$44,974.01	10.39%
ASRS	$46,556.98	$59,605.57	$63,910.10	$69,783.20	9.19%
Operating Expenses	$68,248.07	$80,248.64	$108,820.00	$119,820.00	10.11%
OPERATING SUPPLIES	$16,684.57	$10,700.49	$18,000.00	$22,000.00	22.22%
UNIFORM ALLOWANCE	$2,732.21	$2,814.94	$5,000.00	$3,500.00	-30.00%
SAFETY SUPPLIES	$2,394.19	$1,047.05	$2,000.00	$2,500.00	25.00%
CLOTHING ALLOWANCE	$1,389.92	$1,265.36	$1,500.00	$1,500.00	
EQUIPMENT REPAIR/MAINTENANCE	$16,860.03	$22,210.38	$22,000.00	$22,000.00	
CELL PHONES	$660.00	$660.00	$1,320.00	$1,320.00	
CONTRACT SERVICES	$772.00	$534.50	$2,000.00	$3,000.00	50.00%
SANITATION FACILITIES/SERVICES	$4,932.00	$4,944.00	$8,000.00	$8,000.00	
PARK & PLAYGROUND MAINTENANCE	$15,810.33	$34,938.88	$40,000.00	$44,000.00	10.00%
TRAVEL, MEALS AND SCHOOLS	$5,159.21	$677.46	$6,000.00	$10,000.00	66.67%
EQUIPMENT RENTAL	$62.45	$455.58	$3,000.00	$1,500.00	-50.00%
SUBSCRIPTIONS /MEMBERSHIPS	$791.16			$500.00	
Recreation	$253,016.04	$307,784.77	$387,899.34	$483,069.32	24.53%
Personnel Expenses	$153,687.96	$217,238.33	$258,129.34	$318,899.32	23.54%
SALARIES	$113,023.44	$156,798.13	$193,418.40	$240,706.21	24.45%
OVERTIME	$3,501.04	$6,960.20	$4,000.00	$4,000.00	
INDUSTRIAL INSURANCE	$1,734.13	$2,260.69	$3,948.34	$3,043.47	-22.92%
MEDICAL INSURANCE	$13,424.96	$20,010.00	$20,908.68	$32,027.70	53.18%
FICA	$8,622.94	$12,053.53	$14,796.51	$16,429.37	11.04%
ASRS	$13,381.45	$19,155.78	$21,057.41	$22,692.57	7.77%
Operating Expenses	$99,328.08	$90,546.44	$129,770.00	$164,170.00	26.51%
OPERATING SUPPLIES	$11,576.50	$10,397.53	$3,000.00	$5,000.00	66.67%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
UNIFORM ALLOWANCE	$689.23	$560.06	$1,000.00	$1,500.00	50.00%
JANITORIAL SUPPLIES	$327.59	$86.75		$3,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$10,520.05	$11,584.03	$30,000.00	$45,000.00	50.00%
PROGRAM EXPENSES	$38,173.07	$43,405.46	$50,000.00	$60,000.00	20.00%
CELL PHONES	$1,050.96	$1,143.15	$1,320.00	$1,970.00	49.24%
RECREATION PROMOTIONS	$1,606.69	$9,256.78	$15,000.00	$10,000.00	-33.33%
RECREATION EXPENSES	$472.27	$82.89			
SUMMER CAMP EXPENSES	$2,778.79	$1,547.51	$7,000.00	$8,500.00	21.43%
TENNIS COURT EXPENSES		$310.99	$2,000.00	$2,000.00	
CONCESSION SUPPLIES/EQUIPMENT	$766.77	$562.20	$3,000.00	$3,000.00	
CONTRACT SERVICES	$24,666.93	$6,707.76	$10,000.00	$15,000.00	50.00%
TRAVEL, MEALS AND SCHOOLS	$6,688.25	$3,356.85	$6,250.00	$8,000.00	28.00%
SUBSCRIPTIONS/MEMBERSHIPS	$10.98	$1,544.48	$1,200.00	$1,200.00	
Total Expenditures	**$2,367,105.10**	**$2,843,815.75**	**$3,325,195.13**	**$3,555,808.98**	**6.94%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

Community Center:

- Personnel Expenses - Increases in pay due to changes in responsibilities. Medical Insurance is lower as all positions are full and rates are known.

Library:

- Personnel Expenses - Increase in FTE's and an 8% pay increase.

Parks & Trails Maintenance

- Personnel Expenses - Increase in FTE's and an 8% pay increase

Recreation

- Personnel Expenses - Increase in FTE's and an 8% pay increase
- Equipment Repair/Maintenance - Increase due to upgrades planned for the sports complex.
- Program Expenses - Increase to cover costs of expanding programs offered.
- Recreation Promotion- Decrease for advising and department outreach.
- Contract Services- Increase to provide referees and umpires year-round.

Special Events

- Personnel Expenses - Increase in cost-of-living increase.
- Car Show - Decrease increase due to current City policy limitations.
- Fourth of July- Increase for a new shuttle service.
- Hoopfest Basketball - Decrease due to partnership with sponsors.
- 50th Anniversary - Decreased for final events for the 2nd half of the 50th Anniversary year.
- Fall Festival- Decrease to transition to a more inclusive community fall festival.

Communication & Tourism



Adam Geller

Public Information Officer

Communication & Tourism Description

PURPOSE

To promote Page as a premier destination and thriving community through strategic marketing, tourism development, public information, and economic development outreach. The department supports sustainable visitation, local business growth, investment opportunities, and community engagement through coordinated communications, partnerships, and destination branding.

DEPARTMENT DESCRIPTION

The Communication and Tourism Department leads the City's destination marketing, public information, tourism promotion, and economic development outreach efforts. The department is responsible for promoting Page to visitors, supporting local businesses through tourism and marketing initiatives, sharing timely and accurate public information, and strengthening the City's visibility as a place to visit, invest, and do business.

DEPARTMENTAL ACTIVITIES

- Manage destination marketing and tourism promotion for the City of Page.
- Promote Page through digital advertising, social media, video, print, public relations, and regional media partnerships.
- Oversee VisitPageAZ.com and tourism-related digital content.
- Support ChoosePage.com as the City's economic development outreach platform.
- Promote commercial properties, City-owned land opportunities, business resources, and new development activity.
  Provide public information support, including press releases, public notices, media coordination, and City communications.
- Support tourism data collection and reporting, including visitation, lodging, hospitality, sales tax, and market trends.
- Coordinate with tourism, business, media, regional, state, and economic development partners.
- Support the Economic Development Advisory Board and related outreach initiatives.
- Assist with grant-related communication, promotional programs, and business support initiatives.
- Develop and manage marketing materials, photography, video, branding, and other creative assets.
- Promote community events, City initiatives, new businesses, and projects that support quality of life and economic vitality

FY 2027 PRIORITIES

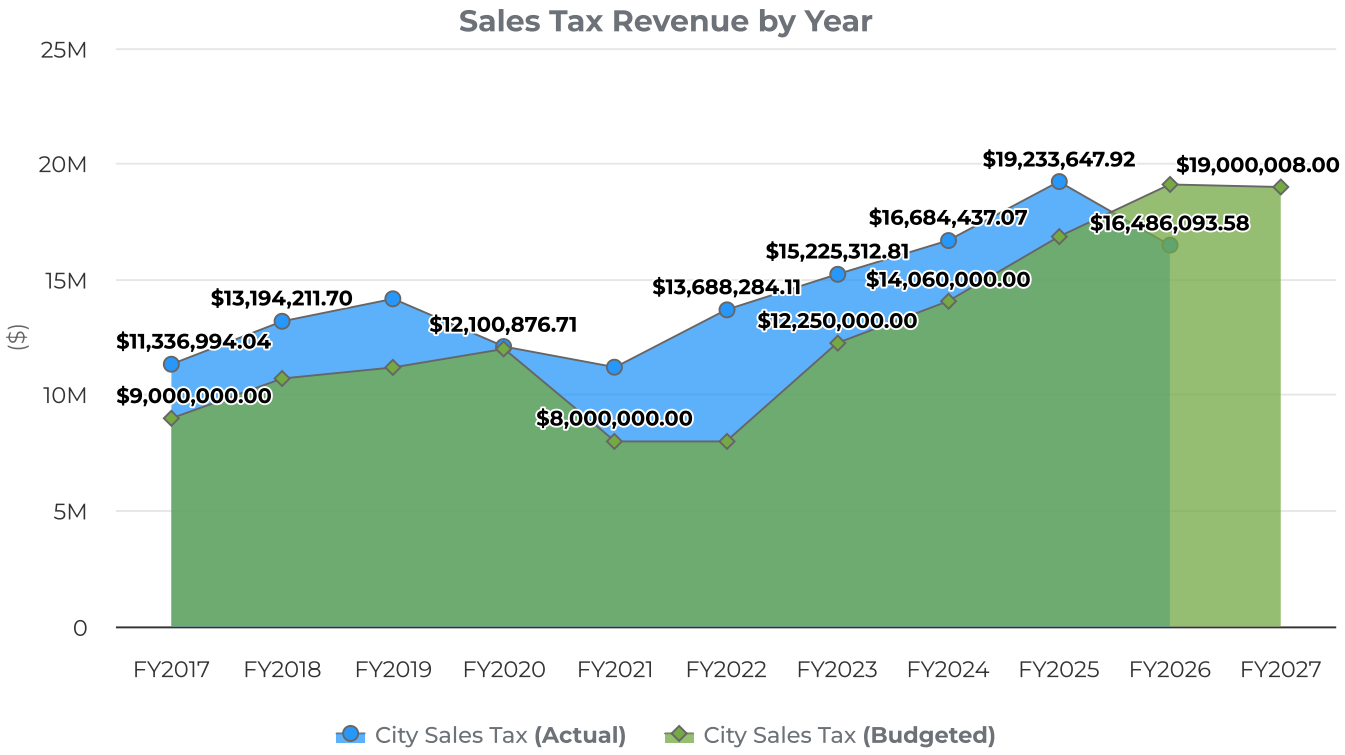
- Continue promoting Page as a premier regional, national, and international travel destination.
- Expand strategic tourism marketing efforts in key domestic and international markets.
- Strengthen data-driven marketing and reporting through tourism, lodging, sales tax, and visitor analytics.
- Continue development and promotion of ChoosePage.com as the City's economic development outreach platform.

- Support commercial property visibility, business attraction, and investment-related outreach.
- Advance downtown revitalization messaging and support implementation of the Facade Improvement Program.
- Support continued outreach related to workforce housing, business resources, and economic development partnerships.— **Strategic Goal**
- Increase coordination with local businesses, tourism partners, media outlets, and regional organizations.
- Develop high-quality visual content, including video, photography, and digital assets, to support tourism and economic development campaigns.
- Improve public communication by providing timely, accurate, and accessible information across City platforms.

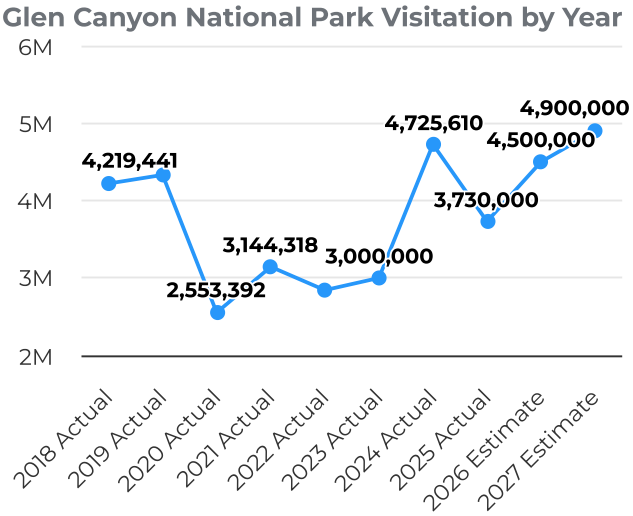
FY 2026 MAJOR OBJECTIVES ACCOMPLISHED

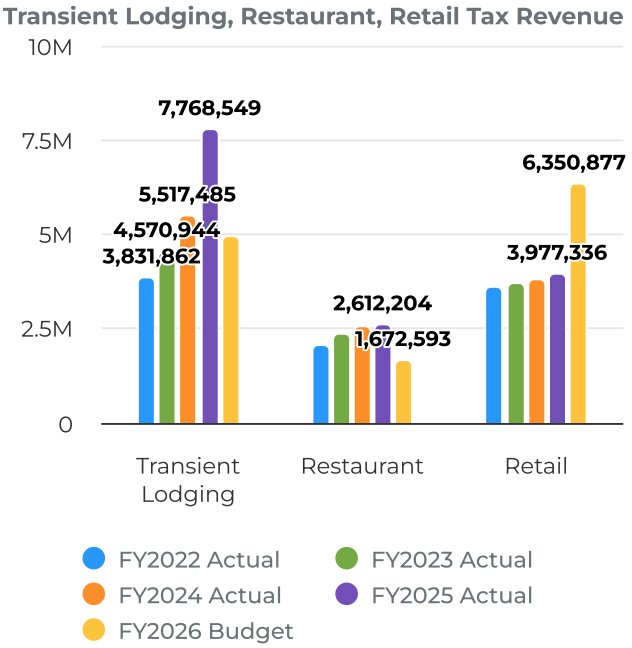
- Developed and implemented a strategic tourism marketing plan for domestic and international markets, with defined target audiences, campaign priorities, and performance measures.
- Expanded the City's use of tourism and economic development data through tools such as Placer.ai, AirDNA, CoStar, and Google Trends, while integrating this information with City sales tax data to create measurable results and more defensible marketing strategies.
- Leveraged cooperative marketing partnerships with the Arizona Office of Tourism and Brand USA to significantly increase the City's advertising reach and promotional value.
- Increased VisitPageAZ.com visitation by approximately 40% through targeted marketing, expanded digital content, and visitor engagement initiatives.
- Launched and expanded ChoosePage.com as the City's economic development outreach platform, including commercial property listings, business resources, data reports, and investment-related information.
- Strengthened public information and stakeholder communication through regular press releases, media outreach, newsletters, and coordinated messaging across City platforms.
- Advanced business attraction, tourism promotion, workforce development, and economic development outreach through regional partnerships, and participation in key industry conferences and meetings.

Performance Measures

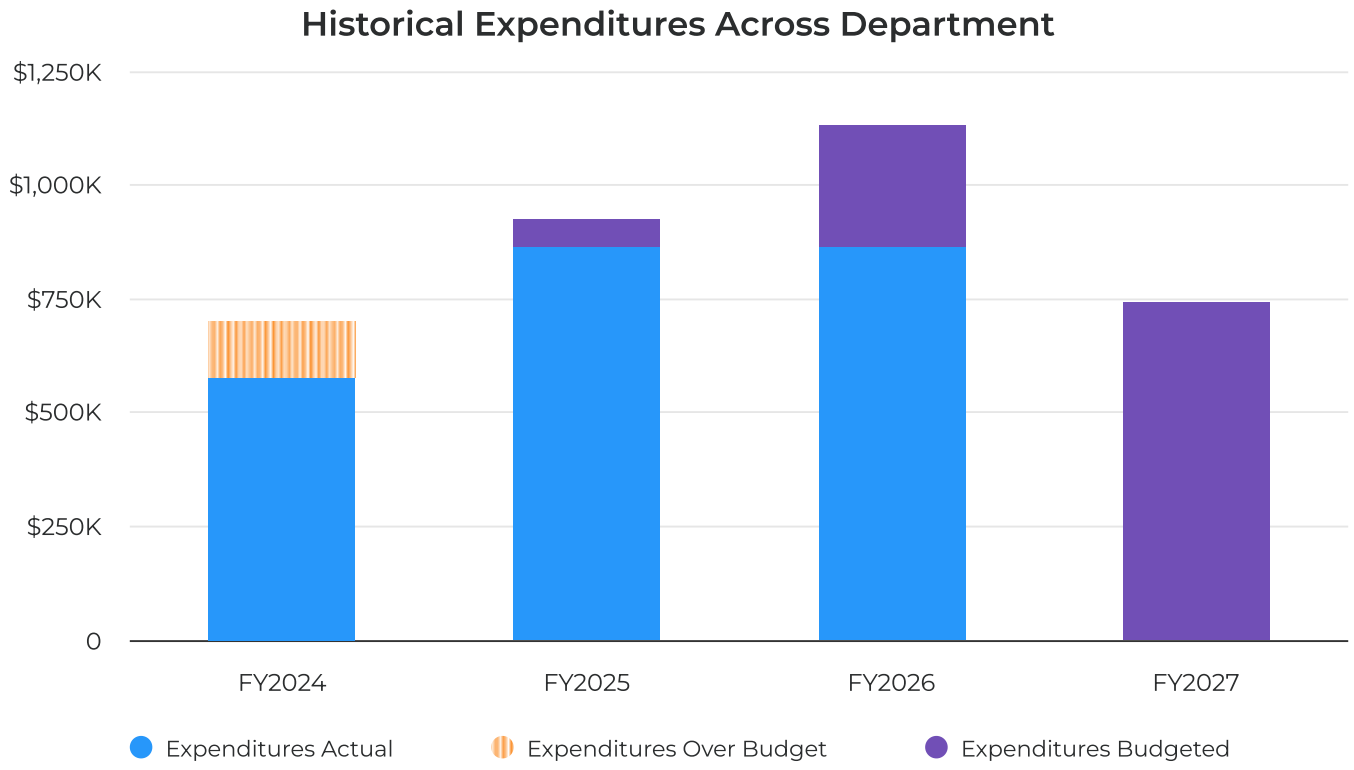


Performance Measures

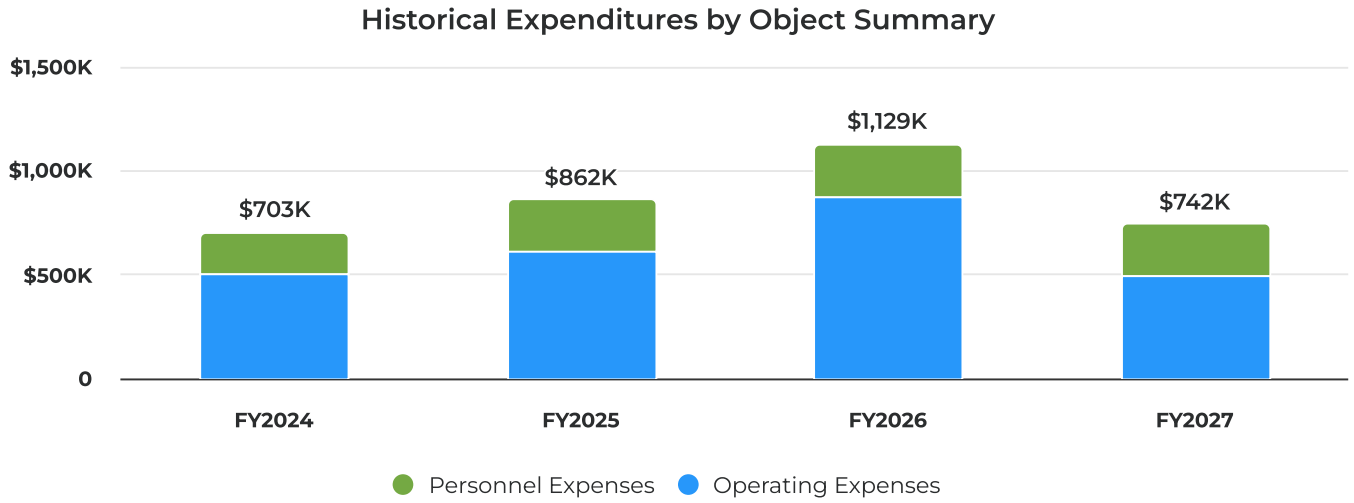




Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$201,241.71	$248,564.52	$261,379.88	$249,280.28	-4.63%
SALARIES	$144,900.53	$182,940.34	$192,550.38	$184,571.14	-4.14%
OVERTIME	$482.38	$1,173.50	$1,000.00	$1,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$365.10	$464.85	$509.30	$442.97	-13.02%
MEDICAL INSURANCE	$26,873.23	$28,623.70	$37,031.96	$35,301.31	-4.67%
FICA	$10,809.38	$13,850.76	$14,730.10	$14,119.69	-4.14%
ASRS	$17,811.09	$21,511.37	$15,558.14	$13,845.17	-11.01%
Operating Expenses	$501,558.29	$613,332.61	$867,580.00	$492,420.00	-43.24%
OPERATING SUPPLIES	$6,507.96	$3,808.16	$3,000.00	$4,000.00	33.33%
OFFICE EQUIPMENT	$2,157.29	$1,420.24	$1,500.00	$2,500.00	66.67%
CELL PHONES	$1,162.02	$1,390.37	$1,480.00	$1,320.00	-10.81%
MARKETING & PROMOTION	$375,354.48	$462,132.64	$356,000.00	$314,000.00	-11.80%
MEETINGS	$4,928.32	$5,797.68	$10,000.00	$10,000.00	
CONTRACT SERVICES	$31,721.01	$19,015.00	$25,000.00	$30,000.00	20.00%
TRAVEL, MEALS AND SCHOOLS	$19,517.92	$25,809.95	$25,600.00	$25,600.00	
SUBSCRIPTIONS/MEMBERSHIPS	$17,435.11	$37,557.20	$35,000.00	$35,000.00	
FAMILIARIZATION TOURS	$22,774.18	$26,401.37	$25,000.00	$30,000.00	20.00%
BUSINESS FACADE PROGRAM			$200,000.00		-100.00%
MARKETING CO-OP			$150,000.00		-100.00%
CHAMBER OF COMMERCE	$20,000.00	$30,000.00	$35,000.00	$40,000.00	14.29%
Total Expenditures	**$702,800.00**	**$861,897.13**	**$1,128,959.88**	**$741,700.28**	**-34.30%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase.
- Contract Services - Increase to better align with operational needs.
- Marketing & Promotion - Decrease reflects a strategic change to data-driven marketing
- Familiarization Tours- Increase expanded investment to host qualified media, tour operators, and travel partners.
- Business Façade Program- Decrease transferring from Development Services to a better algin program.
- Marketing CO-OP Program- Decrease reflects a strategic change in marketing.
- Chamber of Commerce - Increase to support the Welcome Hub

Development Services

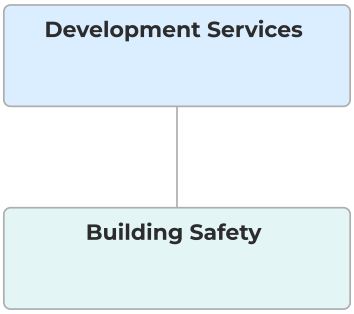


Sylvia Shaffer

Development Services

Organizational Chart

Organizational Chart



Development Services Description

Purpose

Development Services guides responsible growth, economic development, redevelopment, and community investment in support of City Council priorities and the Page 2040 General Plan. The Department administers planning, zoning, subdivision, building, permitting, and development regulations while advancing business attraction and expansion, housing initiatives, City-owned land development and sales, historic preservation, and community revitalization. Through these efforts, Development Services works to encourage quality development and investment, strengthen Page's economy and neighborhoods, and support the community's long-term quality of life.

Department Description

Development Services includes the City's Planning & Zoning and Building Safety functions and serves as a primary resource for residents, businesses, property owners, builders, and developers. The Department also leads and supports economic development activities, including business attraction, retention and expansion, site-selection assistance, City-owned land development and sales, housing initiatives, redevelopment and revitalization, and historic preservation. Development Services also coordinates with Code Enforcement and provides professional staff support to the Economic Development Advisory Board, Planning and Zoning Commission, Board of Adjustment, and City Council.

DEPARTMENTAL ACTIVITIES

- Administer Planning & Zoning, Building Safety, permitting, plan review, inspections, and development regulations.
- Review and coordinate General Plan amendments, zone changes, subdivisions, conditional use permits, site plans, development plans, and other development applications.
- Coordinate development projects with applicants, developers, City departments, Page Utility Enterprises, and outside agencies.
- Lead and support economic development activities, including business attraction, retention and expansion, site-selection assistance, prospective business inquiries, development feasibility, and coordination with businesses, developers, and community partners.
- Manage City-owned land development and sales and evaluate opportunities for housing, commercial development, and economic investment.
- Advance housing initiatives and work with housing developers to identify and facilitate development opportunities.
- Advance downtown revitalization, historic preservation, façade improvement, and other community enhancement initiatives.
- Maintain and improve the Zoning Code, Subdivision Regulations, General Plan, development procedures, GIS resources, and related development standards.
- Coordinate long-range planning, infrastructure, transportation, grants, and other development-related initiatives with local, regional, state, and federal partners.

FY2026 MAJOR OBJECTIVES ACCOMPLISHED

- Fill the open Planning and Zoning Director Position
- Continue to search for and apply for any Federal or State Granting Agency Grants for Economic Development, New Facilities and/or Capital Projects, as required.
- Continue performing other tasks and responsibilities outlined in the 2040 General Plan that are assigned to the Planning & Zoning Department to complete.
- Continue working with all other City Departments and Page Utility Enterprises to manage all tasks assigned through the 2040 General Plan Goals and Policies assigned to these different Departments and PUE.
- Continue working on the 2050 Long-Range Transportation Plan with project development tasks. Actively collaborating with ADOT on the LRTP.

FY2026–2027 PRIORITIES

- Recruit and hire a Planner to expand Development Services capacity and improve development review and customer service.— **Strategic Goal**
- Advance economic development and business attraction, retention, and expansion, including site-selection assistance, prospective business opportunities, and coordination of major development projects.
- Advance City-owned land development and sales to support commercial development, housing, and economic diversification.
- Complete the City Zoning Map update with Sixxis Mapping.
- Continue implementation of CivicClerk for development permitting and administrative processes.
- Continue development of the Downtown Beautification Project, including planning, design, engineering, funding, and implementation.— **Strategic Goal**
- Complete the Housing Study update and advance opportunities for additional housing development.
- Advance the Façade Improvement Program and Historic Property Survey Assessment.
- Utilize Logan Simpson on-call planning services for Zoning Code modernization and other priority planning initiatives.
- Participate in the NACOG Microtransit Study and other transportation and infrastructure planning efforts.

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
445 Development Services						
Administrative Assistant	1.00	1.00	0.00	0.00	0.00	0.00
City Engineer	0.00	0.00	1.00	1.00	0.00	-1.00
City Planner	0.00	0.00	0.00	0.00	1.00	1.00
Development Services Director	0.00	0.00	0.00	0.00	1.00	1.00
Planning/ Zoning Director	1.00	1.00	1.00	1.00	0.00	-1.00
Totals	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

Building Safey Description

PURPOSE

The primary purpose of the Building Safety Division of the Development Services Department is to guide and assist the public in building safe structures within the city limits, while helping to protect neighborhoods from deteriorating conditions that impact property values and the community.

DIVISION DESCRIPTION

The Building Safety Division is responsible for assisting our local residents and builders in their efforts to:

- Demolish and remove old dilapidated/condemned structures deemed inhabitable and/or unsafe.
- Enhance and maintain existing structures to increase their lifespan and usability.
- Design and build new quality residential, commercial and industrial structures to last and be safe.

All of these functions of the Building Safety Division help maintain and increase overall building safety and property values into perpetuity.

DIVISION ACTIVITIES

- Plan review for residential, commercial and industrial construction projects.
- Issue and maintain records of all permits required to be maintained by State Law.
- Prepare and submit all State, County and City required reports on building inspections.
- Schedule and conduct inspections for demolitions, new construction and special events.
- Collect permit fees.

DIVISION GOALS & OBJECTIVES

- Provide services for residents and property owners by assuring that all construction projects within the City are designed and built to current and adopted building code standards.
- Continue to leverage technology in innovative ways to better improve the efficiency and effectiveness of day-to-day operations and special projects.

FY 2027 PRIORITIES

Continue to strive for 100% compliance with building codes for all projects through accurate recording and through site plan and construction plan reviews and inspections. Continuing with ICC training through AZBO. Look at updating to the new ICC building codes.

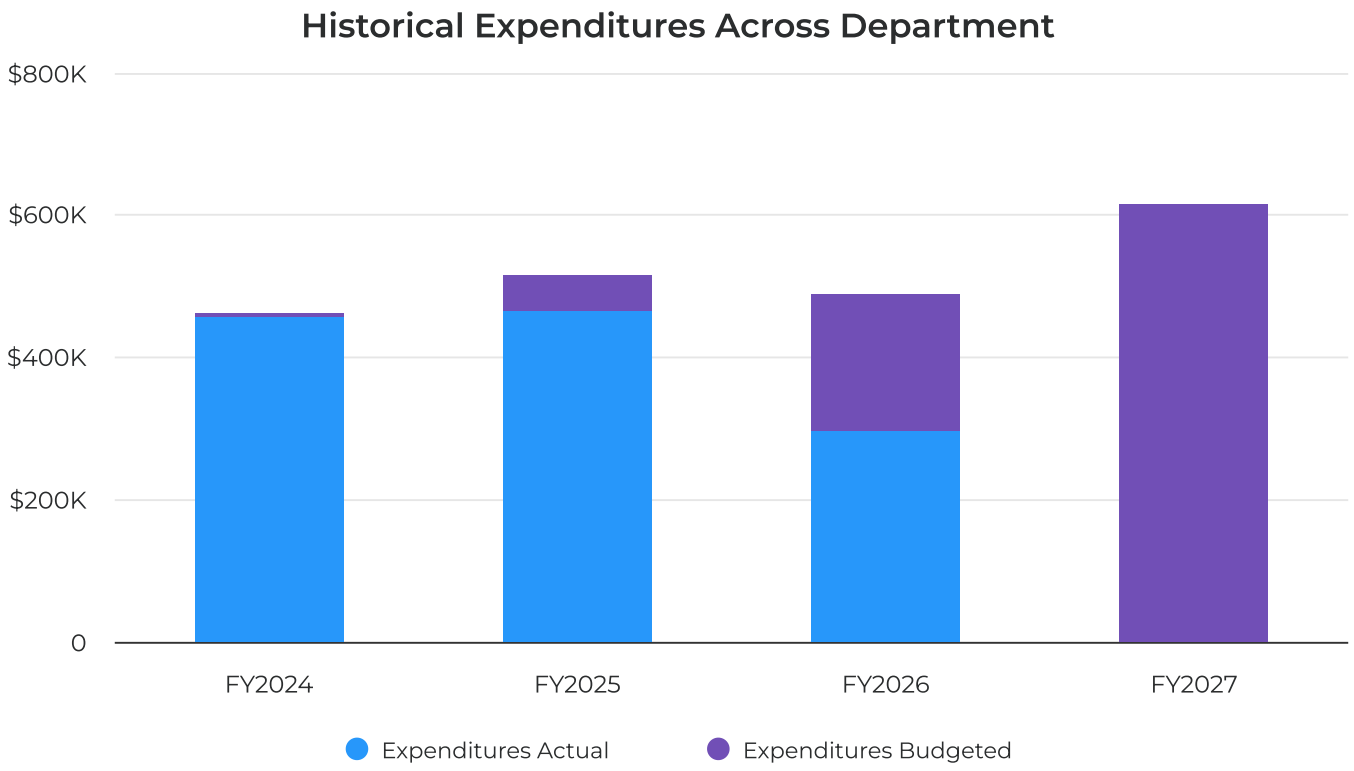
FY 2026 MAJOR OBJECTIVES ACCOMPLISHED

Complete approval and start of construction of the new Love's travel center.
Issued the Certificate of Occupancy for the Detox facility.
Plan review for the new Dunkin' Donuts, Jimmy Johns, and Baskin Robins.

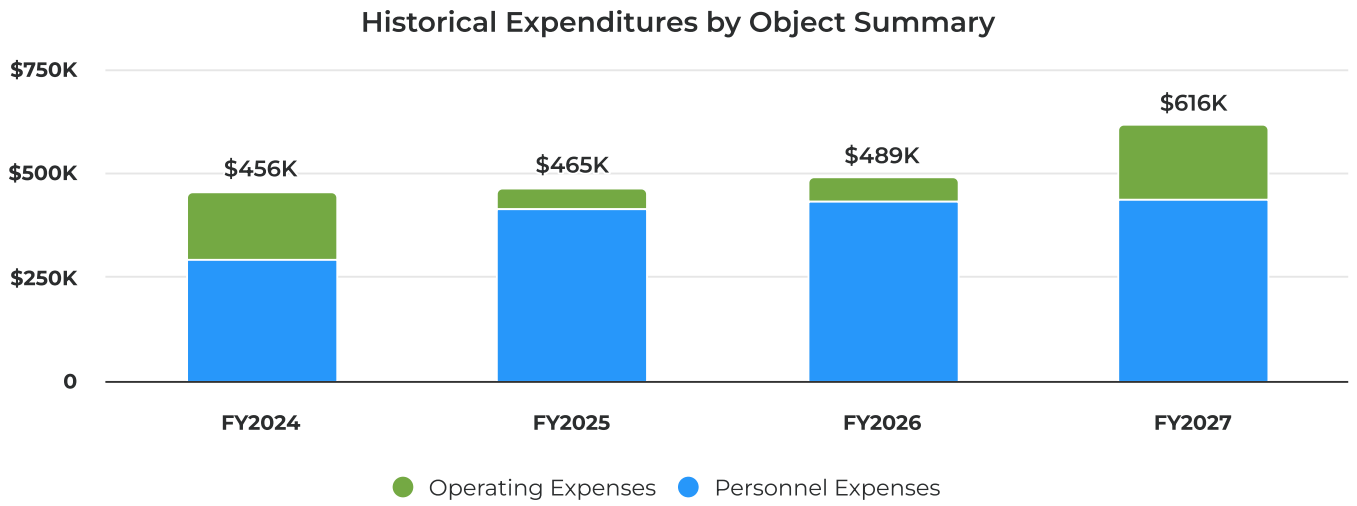
Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
446 Building Safety						
Building Official	1.00	1.00	0.00	0.00	1.00	1.00
Building/Code Compliance Officer	0.00	0.00	1.00	1.00	0.00	-1.00
Totals	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**

Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$289,617.73	$415,529.25	$430,480.07	$437,960.37	1.74%
SALARIES	$128,478.38	$220,890.30	$219,736.91	$201,600.00	-8.25%
INDUSTRIAL INSURANCE	$2,122.77	$4,546.09	$2,755.26	$9,211.77	234.33%
MEDICAL INSURANCE	$14,300.31	$11,267.76	$11,324.27	$44,495.18	292.92%
FICA	$9,774.99	$10,545.04	$16,809.87	$15,930.24	-5.23%
ASRS	$15,850.56	$25,581.14	$26,368.43	$24,717.90	-6.26%
SALARIES	$79,499.48	$97,028.16	$104,974.27	$97,853.18	-6.78%
OVERTIME	$2.18		$1,000.00	$1,000.00	
INDUSTRIAL INSURANCE	$1,511.47	$1,890.35	$2,024.64	$1,712.43	-15.42%
MEDICAL INSURANCE	$22,955.65	$23,636.58	$24,858.96	$22,338.73	-10.14%
FICA	$5,290.42	$7,180.75	$8,030.53	$7,485.77	-6.78%
ASRS	$9,831.52	$12,963.08	$12,596.91	$11,615.17	-7.79%
Operating Expenses	$166,054.99	$49,280.74	$58,620.00	$178,080.00	203.79%
OPERATING SUPPLIES	$215.93	$485.56	$3,200.00	$3,500.00	9.38%
EQUIPMENT REPAIR/MAINTENANCE			$300.00	$300.00	
CELL PHONES	$660.00	$605.00	$660.00	$1,320.00	100.00%
BOOKS/MANUALS			$700.00	$700.00	
CONTRACT SERVICES	$154,944.36	$43,375.72	$34,000.00	$50,000.00	47.06%
TRAVEL, MEALS AND SCHOOLS	$4,338.95	$1,911.64	$7,500.00	$10,000.00	33.33%
IN TOWN MEETINGS			$300.00	$300.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
SUBSCRIPTIONS/MEMBERSHIPS	$901.56	$555.00	$2,000.00	$2,000.00	
BUSINESS FACADE PROGRAM				$100,000.00	
OPERATING SUPPLIES	$161.30	$623.81	$700.00	$700.00	
EQUIPMENT REPAIR/MAINTENANCE		$106.75	$500.00	$500.00	
BOOKS			$400.00	$400.00	
CELL PHONES	$1,221.76	$1,162.26	$660.00	$660.00	
CONTRACT SERVICES			$4,000.00	$4,000.00	
TRAVEL, MEALS AND SCHOOLS	$3,191.13		$3,000.00	$3,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$420.00	$455.00	$700.00	$700.00	
Total Expenditures	**$455,672.72**	**$464,809.99**	**$489,100.07**	**$616,040.37**	**25.95%**

Development Services/Building Safety

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase
- Contract Services - Increase to cover additional work until staff can be hired.
- Travel, Meals, and Schools- Increase adding multiple trainings/conferences
- Business Façade Program- Increase providing Façade improvement program

Finance



Linda Watson

Finance Director

Finance Description

Department Description
To provide excellent financial management through transparency, having the utmost integrity, and accountability, in order to gain the trust of the public we serve.

DEPARTMENT DESCRIPTION
The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public, including the provision and maintenance of public facilities. Ultimately, the City's reputation and success will depend on the public's awareness and acceptability of the management and delivery of these services.

DEPARTMENTAL ACTIVITIES

- Accounts Payable. Process timely and accurate payments to vendors for goods and services rendered to the City of Page.
- Accounts Receivable. Generate invoices for services rendered by the City of Page to customers, including other governmental agencies, and follow up as needed to ensure prompt payment.
- Ambulance Billing. Work with the Page Fire Department to ensure timely billing of insurance claims and payment processing for ambulance services.
- Budgeting. Plan, oversee, and report all anticipated revenues and expenditures of the City, and compile financial and demographic information into an annual budget book.
- Cash receipting and record maintenance. Ensure financial records are in accordance with accounting principles generally accepted in the United States of America known as GAAP.
- Customer Service. Committed to providing exceptional customer service.
- Debt Management. Provide for the preservation and enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies, and ensure compliance with public debt laws.
- Financial Reporting and Audit Compliance. Maintain financial records that are complete and accurate and fully cooperates and assists with the completion of annual audits. The result of these efforts can be found in our Annual Comprehensive Financial Reports and Digital Budget Book.
- Grants Management and Reporting. Assist City departments in all phases of the grant process including research, application, editing, reporting, monitoring, auditing, and grant closeout.
- Investment and cash analysis. Ensure maximum cash availability and reasonable investment yield on the government's cash, and the cash collection function.
- Payroll. Work closely with Human Resources and all City departments to ensure timely and accurate payments to City employees, accrual of paid leave hours, and reporting and

payment of payroll tax and benefit obligations.
- Purchasing. Ensure that all purchases are made in the best interest of the City of Page in compliance with City, State, and Federal guidelines and the City Purchasing Policy.

FY 2027 PRIORITIES

- Maintain standards of accounting and financial reporting excellence.
- Continue to make financial decisions based on a sustainable long-term outlook.
- Review and update City policies and procedures, including personnel, purchasing, and travel policies.
- Set up training sessions for City Staff pertaining to Finance Department functions involving procurement, payroll/timekeeping, assets etc.
- Focus on training new staff in various positions within the Finance Department.
- Expanding staff to better accommodate department operations.

FY 2026 MAJOR OBJECTIVES ACCOMPLISHED

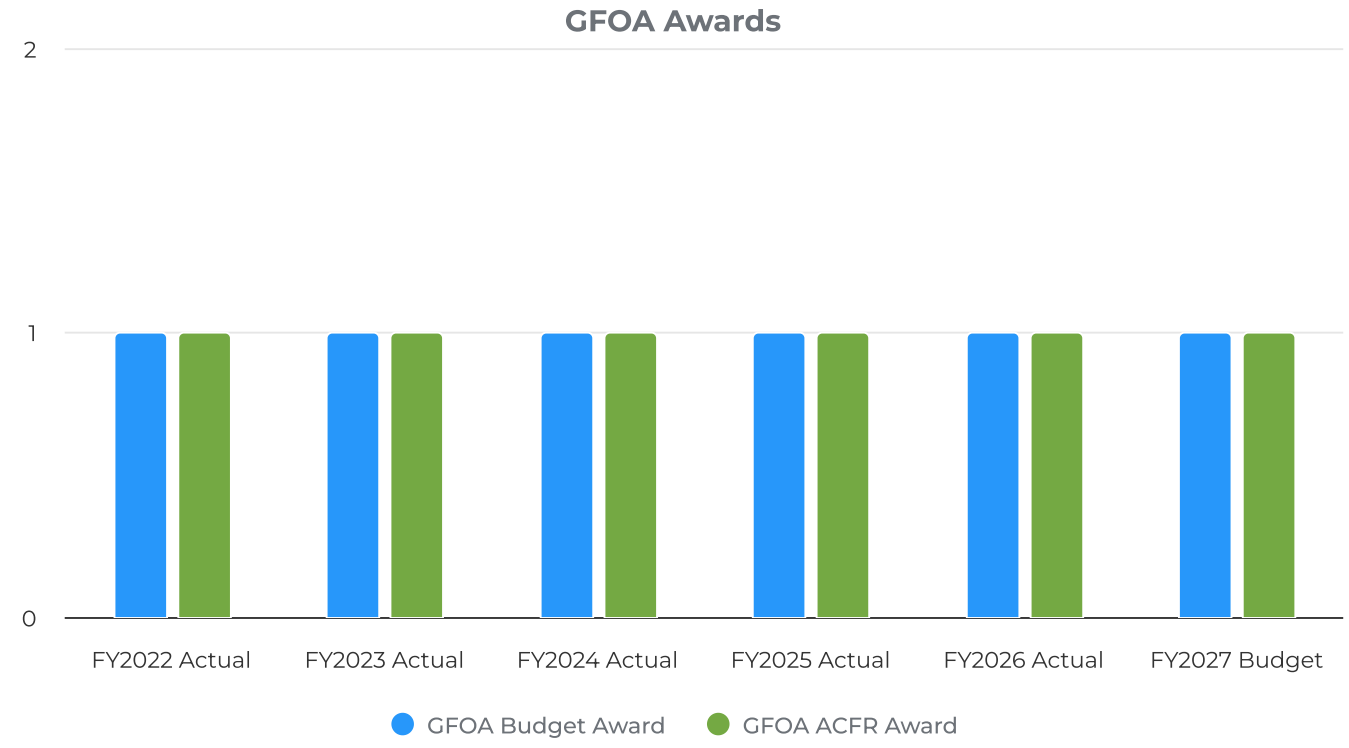
- Received the Certificate of Achievement for Excellence in Financial Reporting (ACFR) Program award from the Government Finance Officers Association for Fiscal Year 2025.
- Earned a "clean audit opinion" for our FY 2025 audit.
- Received the Distinguished Budget Presentation Award for Fiscal Year Beginning 2025.
- Provided City Council with a monthly itemized financial report in a timely manner.
- Trained and hired positions within the Finance Department within the last year due to vacancies that occurred.
- Internal adjustments were made to hire a Grants Specialist to focus completely on grant funding received and tracked by the City of Page. In FY 2026, we managed around $30 million in grant funds for the City of Page.

Division Full-Time Equivalents

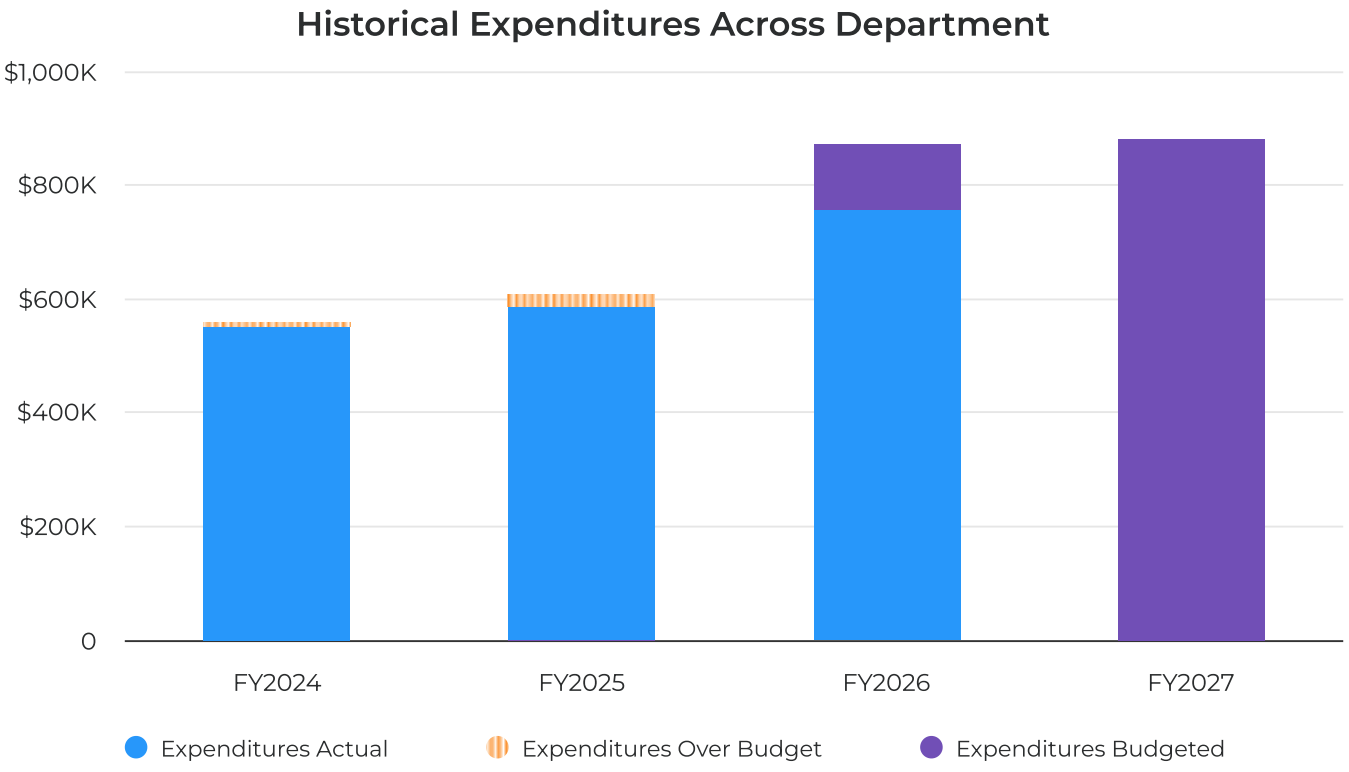
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
442 Finance						
Account Clerk	2.00	2.00	2.00	3.00	3.00	0.00
Account Clerk Senior	1.08	1.00	0.00	0.00	0.00	0.00
Finance Accountant	0.00	0.00	1.00	0.00	0.00	0.00
Finance Analyst	1.00	1.25	0.00	1.00	1.00	0.00
Finance Director	1.00	1.00	1.00	1.00	1.00	0.00
Grant Specialist	0.00	0.00	0.00	1.00	1.00	0.00
Payroll/AP Specialist	0.00	0.00	1.00	1.00	1.00	0.00
Totals	**5.08**	**5.25**	**5.00**	**7.00**	**7.00**	**0.00**

Performance Measures

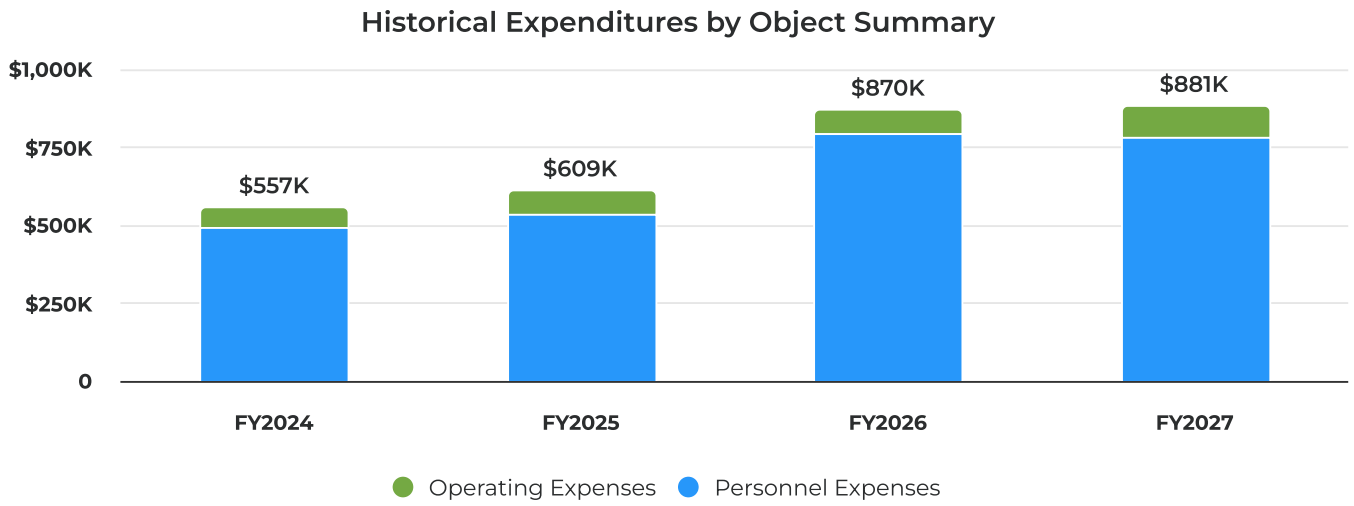
The Government Finance Officers Association established the Distinguished Budget Presentation Awards Program (Budget Awards Program) and the Certificate of Achievement for Excellence in Financial Reporting Program (COA) to encourage and assist state and local governments to prepare documents of the very highest quality and then to recognize individual governments that succeed in achieving that goal.



Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$491,827.19	$533,812.89	$789,467.05	$780,689.80	-1.11%
SALARIES	$335,902.77	$384,321.27	$527,040.32	$553,379.08	5.00%
OVERTIME	$6,277.66	$3,974.67	$7,001.39	$7,000.00	-0.02%
INDUSTRIAL INSURANCE	$873.03	$972.36	$12,467.11	$1,328.11	-89.35%
MEDICAL INSURANCE	$82,435.52	$70,944.91	$139,424.28	$110,963.01	-20.41%
FICA	$24,252.80	$27,251.64	$40,223.02	$42,333.50	5.25%
ASRS	$42,085.41	$46,348.04	$63,310.93	$65,686.10	3.75%
Operating Expenses	$65,030.88	$74,933.95	$80,655.00	$100,100.00	24.11%
OPERATING SUPPLIES	$4,203.07	$7,049.32	$7,105.00	$7,100.00	-0.07%
EQUIPMENT REPAIR/MAINTENANCE	$0.01	$1,546.37	$750.00	$750.00	
OFFICE EQUIPMENT	$395.40	$230.78	$3,000.00	$7,500.00	150.00%
BANK FEES	$8,971.32	$15,912.71	$12,000.00	$20,000.00	66.67%
CELL PHONES	$700.82	$741.76	$660.00	$660.00	
CONTRACT SERVICES	$45,839.44	$43,132.10	$45,000.00	$51,175.00	13.72%
TRAVEL, MEALS AND SCHOOLS	$2,723.77	$3,655.19	$9,000.00	$9,000.00	
OVER AND SHORT	$20.00	-$10.76	$50.00	$50.00	
SUBSCRIPTIONS/MEMBERSHIPS	$319.00	$399.00	$740.00	$1,265.00	70.95%
PRINTING & BINDING	$1,599.20	$443.89	$2,250.00	$2,500.00	11.11%
BAD DEBT EXPENSE	$25.19	-$21.06	$100.00	$100.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
SPLIT TRANSACTIONS	$233.66	$1,854.65			
Total Expenditures	**$556,858.07**	**$608,746.84**	**$870,122.05**	**$880,789.80**	**1.23%**

Major changes in costs budgeted for FY2027 (over 10% change and $5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase.
- Bank Fees- Increase due to banking fees
- Contract Services - Increase to cover increases for various audit services.

Fire Department



Jeffrey Reed

Fire Chief

Fire Department Description

PURPOSE

To provide for the safety and welfare of the public through preservation of life, property, and the environment.

DEPARTMENT DESCRIPTION

The Page Fire Department (PFD) is an all-hazards, combination Fire/EMS department providing services 24 hours a day, 7 days a week. Three shifts of six employees are on duty working a 48 / 96-hour schedule. These crews are cross-trained to provide fire, emergency medical services, vehicle extrication, hazmat, search and rescue, canyon rescues, waterway fire/rescue, and assistance of varying degrees to the citizens of Page and our surrounding communities. Firefighters are also trained in Aircraft Rescue Firefighting as mandated by the FAA for Page Airport. Additionally, prevention activities include fire inspections and pre-plans for local businesses and new commercial construction, fire hydrant testing, and hazmat inspections.

DEPARTMENTAL ACTIVITIES

- Provide effective and efficient service delivery for fire, emergency medical, hazardous material, and technical rescue responses within the City and surrounding regions.
- Provide the firefighting and emergency medical training necessary to ensure that all firefighters have the essential knowledge and skills needed to provide professional and high-quality services to the citizens we serve in as safe a manner as possible.
- Provide preceptorship opportunities for Advanced Paramedic Training students in surrounding colleges.
- Provide interfacility transport services by ambulance.
- Provides standby and maintenance service at the City of Page Airport.
- Review plans and conduct(s) commercial business and new construction fire inspections.
- Daily Fire/EMS training to include various topics.
- Plan and organize fire safety activities for Fourth of July and Balloon Regatta events.
- Provide fire extinguisher and prevention training to the public.
- Provide mutual aid response to neighboring agencies.
- Community activities include station tours, community open houses, and fire prevention presentations; staff participates in the Easter Egg Hunt, Library Cook Out, and Shop with a Hero events; and the department provides standby services at local football games and rodeos.

FY 2027 Priorities

- Continue to improve response time and provide excellent fire and life safety services to the community.— **Strategic Goal**

- Actively working on the design for the new Fire Station at Page Municipal Airport.
- To purchase a Type 1 Ambulance replacement.
- Continually improve internal communications through bi-annual department meetings and regular administrative staff meetings— **Strategic Goal**
- Continually improve our training capabilities for reserve program recruitment and retention.
- To conduct the annual ARFF re-certification training at Page Municipal Airport.
- Seeking grant funding for preventative cancer screening for firefighters.
- Increase employee training and knowledge by utilizing all resources both within our agency and outside our agency.
- Flow-testing 587 hydrants.
- To obtain a mutual-aid agreement with Big Water Fire Department and Kane County Ambulances.— **Strategic Goal**
- Continue to seek grant funds to assist with equipment and infrastructure for coming budget cycles.
- Training three employees in the Coconino Community College paramedic program.

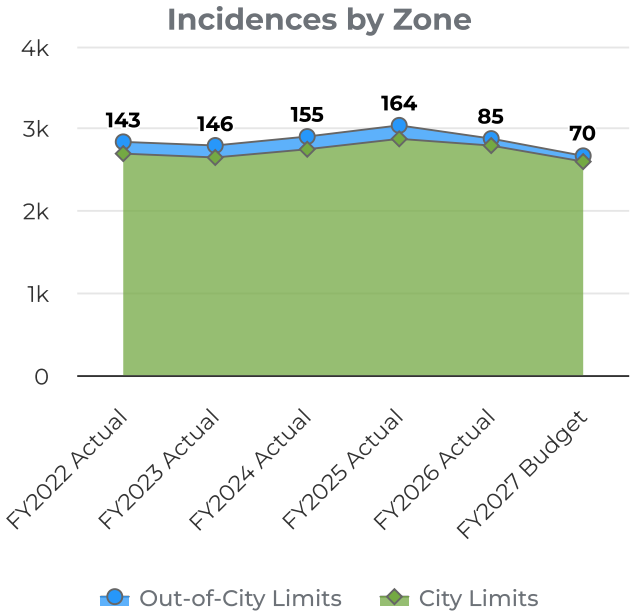
FY 2026 Major Objectives Accomplished

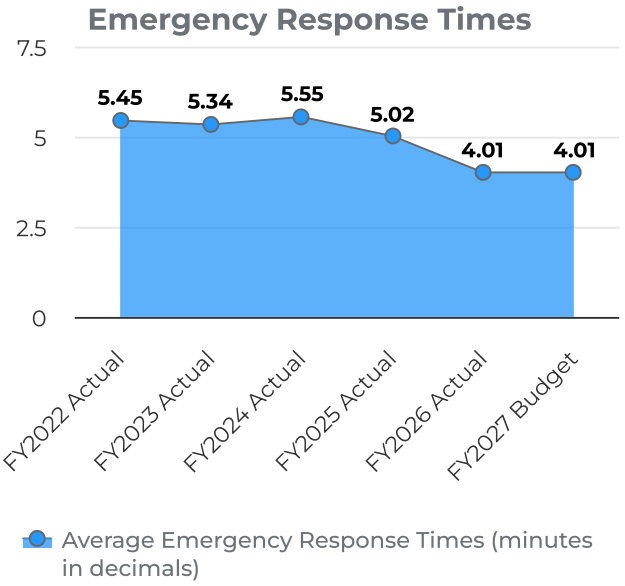
- Responded to 2,772 Calls for Service in fiscal year 2026.
- There were 1,173 emergency calls for service. The average response time to those calls was 4:01 minutes.
- We fought 6 fires – building fires, mobile homes, vehicles, recreational vehicles, boats, trash, and vegetation.
- Completed ISO fire protection survey and maintained our rating of 3x.
- Continued to work with the building department on new construction fire safety standards.
- We completed major repairs on Ladder 1, pump and transmission.
- We added a 2024 Ford F250 with an emergency vehicle up-fit as a Command Vehicle.
- Using Medic 20 and Medic 21, our long-range transport ambulance, Page Fire Department provided 72 medically necessary inter-facility long-range transports.
- Improved inter-agency partnerships through collaborative training for joint emergency situations.
- Implemented and continued to develop new reporting software; ImageTrend and Visual Pre-Plans.
- Purchased and put into service a long-range transport ambulance — Medic 21.
- Completed grant application for firefighter cancer screening.
- Trained a certified fire investigator/inspector.
- We increased public relations and community involvement through media announcements, our website, and community events.
- Provided Emergency Planning and Disaster Recovery informational material packets for the public at community events.
- We continued our annual station tours for both Lake View and Desert View, hosting 300+ children in April & May.
- We hosted a very successful Fire/EMS Open House in October where 500+ people attended.
- We added 3 full-time FF/EMT 7k Exempt personnel.
- We maintained and inspected 587 fire hydrants.
- Successfully completed Federal Aviation Administration inspections with monthly required training.
- Completed our annual live burn at Page Municipal Airport using 139 Fire Mobile Training.
- Four employees attended the 40-hour basic Aircraft Rescue Firefighting class at Page Municipal Airport.
- Increased personal development and leadership training among all members with an emphasis on senior staff.
- One employee completed Advanced Technical Rescue Training.
- Continued to upgrade fire training grounds.
- Partnering with Coconino Community College on education efforts.
- Partnered with Coconino Community College with CPR Instructor Training to provide CPR training.
- Hosted multiple Fire Safety Courses for the public.

Division Full-Time Equivalents

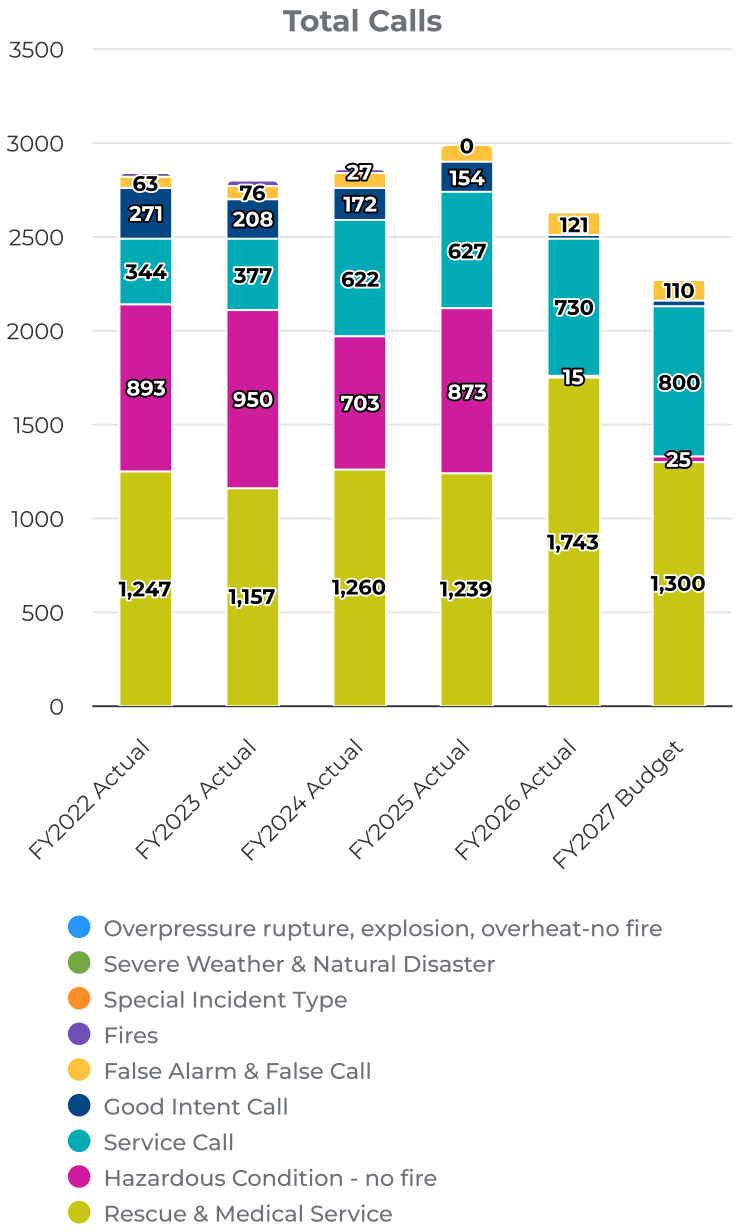
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
427 Fire Dept.						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Fire Chief	1.00	1.00	1.00	1.00	1.00	0.00
Captain	3.00	3.00	3.00	3.00	3.00	0.00
EMT	0.00	0.00	0.00	2.00	2.00	0.00
Engineer	3.00	3.00	3.00	3.00	3.00	0.00
Fire Chief	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter	13.00	15.00	15.00	19.00	19.00	0.00
Totals	**22.00**	**24.00**	**24.00**	**30.00**	**30.00**	**0.00**

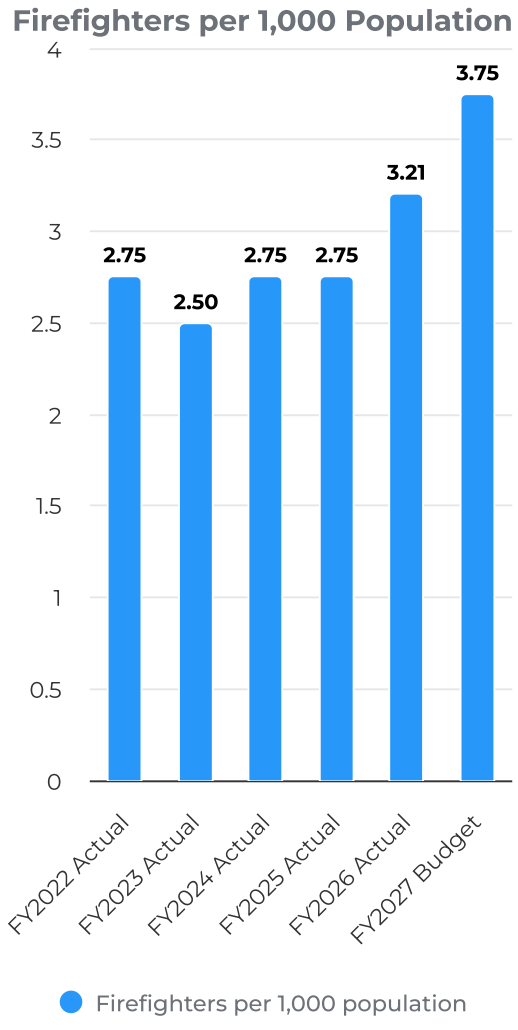
Performance Measures





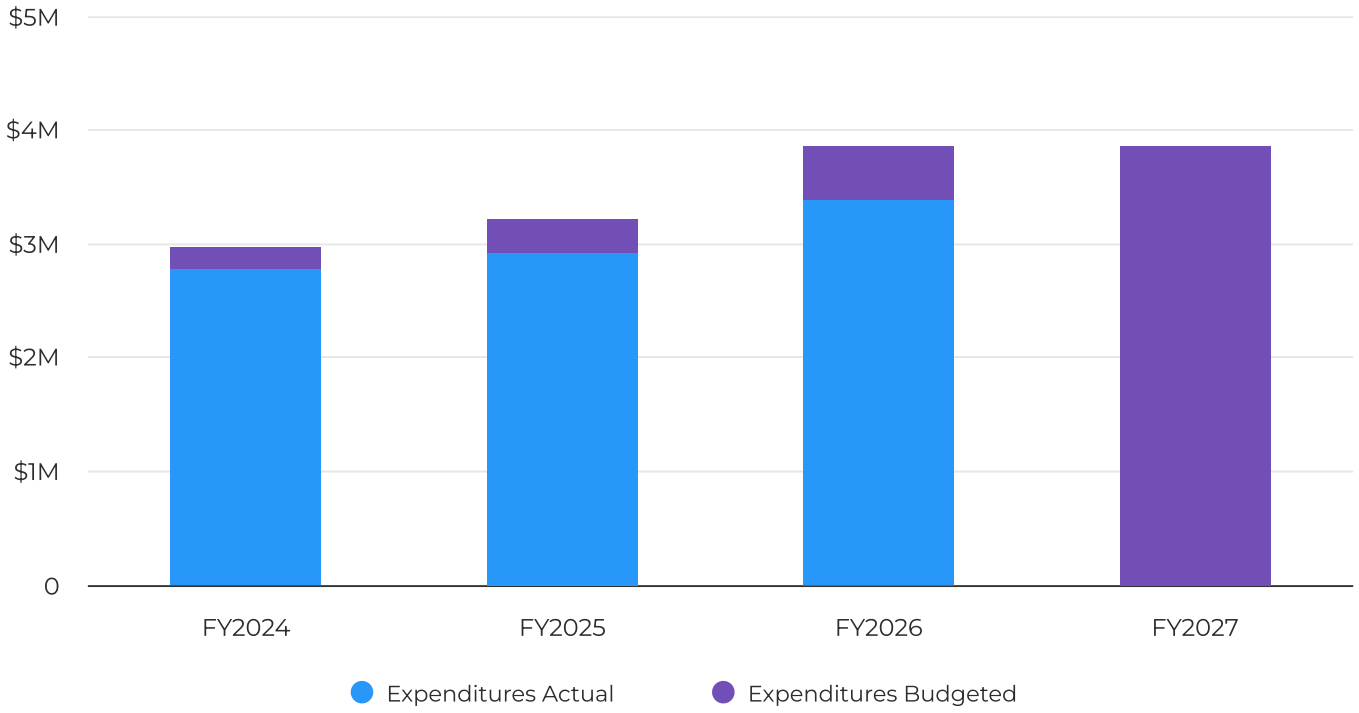
Performance Measures





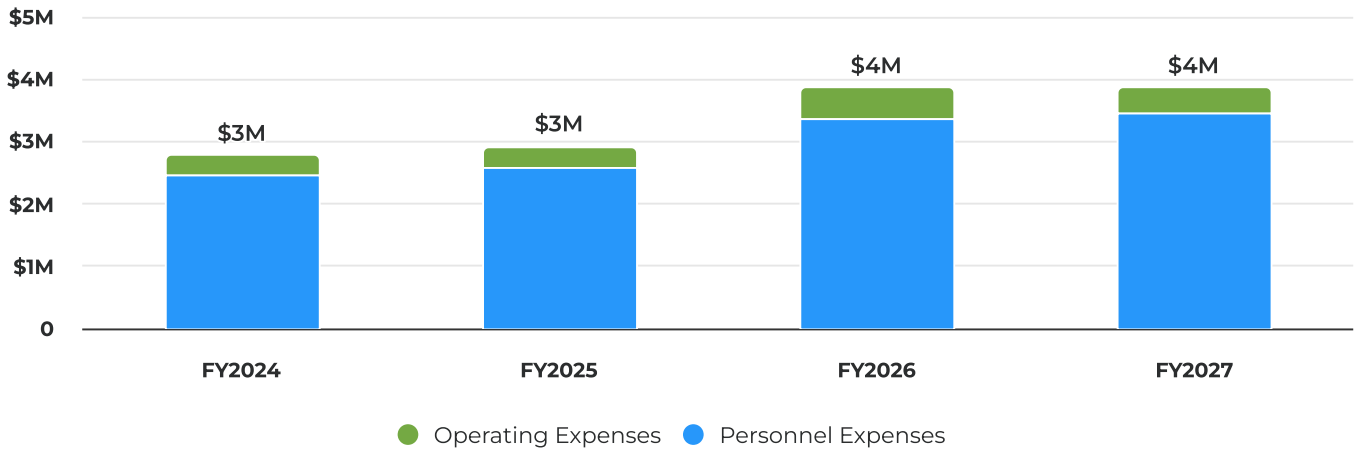
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget ($ Change)
Personnel Expenses	$2,449,780.10	$2,563,740.27	$3,372,594.20	$3,434,237.04	$61,642.84
SALARIES	$1,406,517.11	$1,559,278.19	$2,031,500.59	$2,168,792.52	$137,291.93

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget ($ Change)
SALARIES-VOLUNTEERS/RESERVES	$13,455.64	$22,230.19	$37,800.00	$35,000.00	-$2,800.00
TRANSPORT SALARIES	$22,880.00	$47,314.95	$27,419.50	$27,500.00	$80.50
OVERTIME	$202,034.46	$210,228.30	$114,245.80	$159,767.83	$45,522.03
INDUSTRIAL INSURANCE	$75,534.23	$85,906.55	$132,028.91	$106,806.62	-$25,222.29
MEDICAL INSURANCE	$321,659.48	$366,592.38	$606,662.61	$492,018.88	-$114,643.72
FICA	$122,347.98	$137,418.16	$177,578.01	$174,118.62	-$3,459.40
ASRS	$6,587.90	$9,355.64	$17,791.49	$12,892.42	-$4,899.07
PSPRS	$278,763.30	$125,415.91	$227,567.29	$257,340.16	$29,772.86
Operating Expenses	$327,019.40	$351,881.88	$494,000.00	$429,000.00	-$65,000.00
OPERATING SUPPLIES	$24,795.42	$23,671.63	$30,000.00	$30,000.00	
UNIFORM ALLOWANCE	$19,424.71	$22,602.51	$25,000.00	$25,000.00	
RESCUE SUPPLIES	$4,619.72	$29.40	$7,000.00	$7,000.00	
RESCUE EQUIPMENT	$5,902.74	$2,273.82	$7,000.00	$7,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$51,689.29	$73,902.35	$100,000.00	$100,000.00	
TURNOUT REPLACEMENT	$19,495.27	$16,604.79	$25,000.00	$33,000.00	$8,000.00
CELL PHONES	$8,843.16	$7,325.85	$12,000.00	$12,000.00	
SAFETY SUPPLIES & EQUIP	$7,360.26	$6,666.54	$7,000.00	$7,000.00	
FIRE TRAINING GROUNDS	$2,797.25	$1,165.54	$3,000.00	$3,000.00	
CONTRACT SERVICES	$68,834.60	$90,087.73	$100,000.00	$25,000.00	-$75,000.00
MEDICAL SUPPLIES	$48,850.88	$62,596.75	$75,000.00	$75,000.00	
INTERFACILITY TRANSPORT EXP	$2,049.44	$2,706.20	$5,000.00	$5,000.00	
RADIO TOWER RENT	$5,898.27	$7,675.79	$7,000.00	$7,000.00	
TRAVEL, MEALS AND SCHOOLS	$40,999.89	$19,758.23	$70,000.00	$70,000.00	
SUBSCRIPTIONS/ MEMBERSHIPS	$4,435.25	$3,169.45	$5,000.00	$5,000.00	
SCBA EQUIPMENT & CYLINDERS		$3,037.09	$5,000.00	$7,000.00	$2,000.00
FIRE HOSE REPLACEMENT	$6,506.95	$5,728.00	$7,000.00	$7,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget ($ Change)
FIRE PREVENTION EDUCATION	$4,516.30	$2,880.21	$4,000.00	$4,000.00	
Total Expenditures	**$2,776,799.50**	**$2,915,622.15**	**$3,866,594.20**	**$3,863,237.04**	**-$3,357.16**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Costs - Increase due to step program
- Turnout Replacement - Increase due to higher costs repair/replacement of firefighter personal protective equipment.
- Contact Services- decrease fluctuates yearly based on number of medical calls.

Horseshoe Bend

Vacant

Horseshoe Bend Manager

Horseshoe Bend Description

PURPOSE
To ensure that all visitors that come to visit the overlook at Horseshoe Bend facility near Page, AZ experience this world-renowned view in a safe, memorable way with the highest level of customer satisfaction and professionalism. This facility is owned and operated by the City of Page.

DEPARTMENT DESCRIPTION
The Horseshoe Bend parking facility gives visitors to the landmark a friendly and knowledgeable greeting to the area, as well as a safe, orderly place to leave their cars while they enjoy the stunning vista. Cashiers at Horseshoe Bend are on-site from sunrise until sunset, 365 days a year, offering a touchpoint for visitors regarding not only the new-and-improved Horseshoe Bend Trail and Overlook, but many local Page and Northern Arizona / Southern Utah tourist destinations. Between customers, the 'cashiers' wear many hats, tending to a variety of basic daily maintenance and care-taking activities around the parking lot and fee booths, including weeding the grounds, painting buildings, removing graffiti, and dealing with the enormous volume of garbage and litter that tourist destinations inevitably attract. Our cashiers enjoy what they do and take pride in making this a beautiful area to enjoy.

GOALS & OBJECTIVES
The Horseshoe Bend facility isn't finished yet! Opening officially only several months before the global pandemic, plans for infrastructure and facility expansions and upgrades have been on hold for a little while. Now, in 2026, things like a modest visitor center with interpretive panels and even modern flush-toilets are back in mind. This construction would not only provide Horseshoe Bend administrators and staff a more definitive headquarters, it would provide visitors with those most necessary and most requested desert commodities: SHADE and WATER!

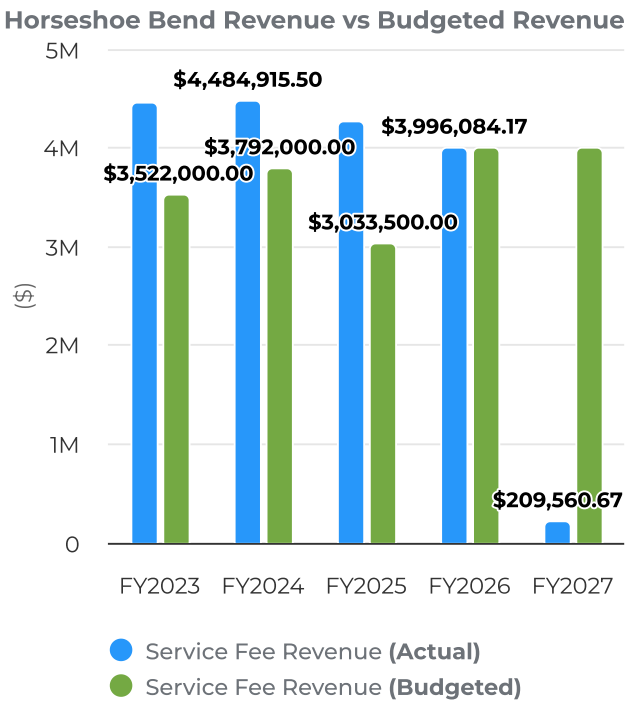
DEPARTMENTAL ACTIVITIES
The Horseshoe Bend activities are held during the summer months, after we close. We built a nice stargazing area to set up telescopes to look at the stars. Free to the community and visitors. We have volunteers to help with our stargazing. Occasionally, we have free entry for all visitors on some holidays as a thank-you to all our patrons. We also decorate for each holiday.

FY 2026–2027 PRIORITIES
Horseshoe Bend's priority is ensuring the safety of the visitors, customers and employees. We provided 2 shade structures along the trail to the overlook. We have 2 shade structures in the parking lot to provide shade for visitors. For safety, we also sell bottles of water at the booths. — **Strategic Goal**

FY 2025-2026 MAJOR OBJECTIVES ACCOMPLISHED
Horseshoe Bend has a lot of accomplishments. We provided a lunchroom for our employees. We added 2 conex boxes for enclosed storage. We upgraded our windows to keep the booths temperature controlled. We have made an area for star-gazing, where we put a fence to hang black curtains up to help keep vehicle lights from hitting the telescopes. We replaced our entry signs and installed a new electrical gate for our front entrance. We purchased a new gator for our trash hauling and added an emergency gator to help with emergencies. We have a new company truck to help transport cases of water and gas for our gators. We added an information board at the beginning of our trail. We keep

this place clean by providing pet waste dispenser at the beginning of the trail and also paint the 10 public restrooms yearly. We replace the speed bumps to help control the speed of vehicles entering and for the safety of walking visitors.

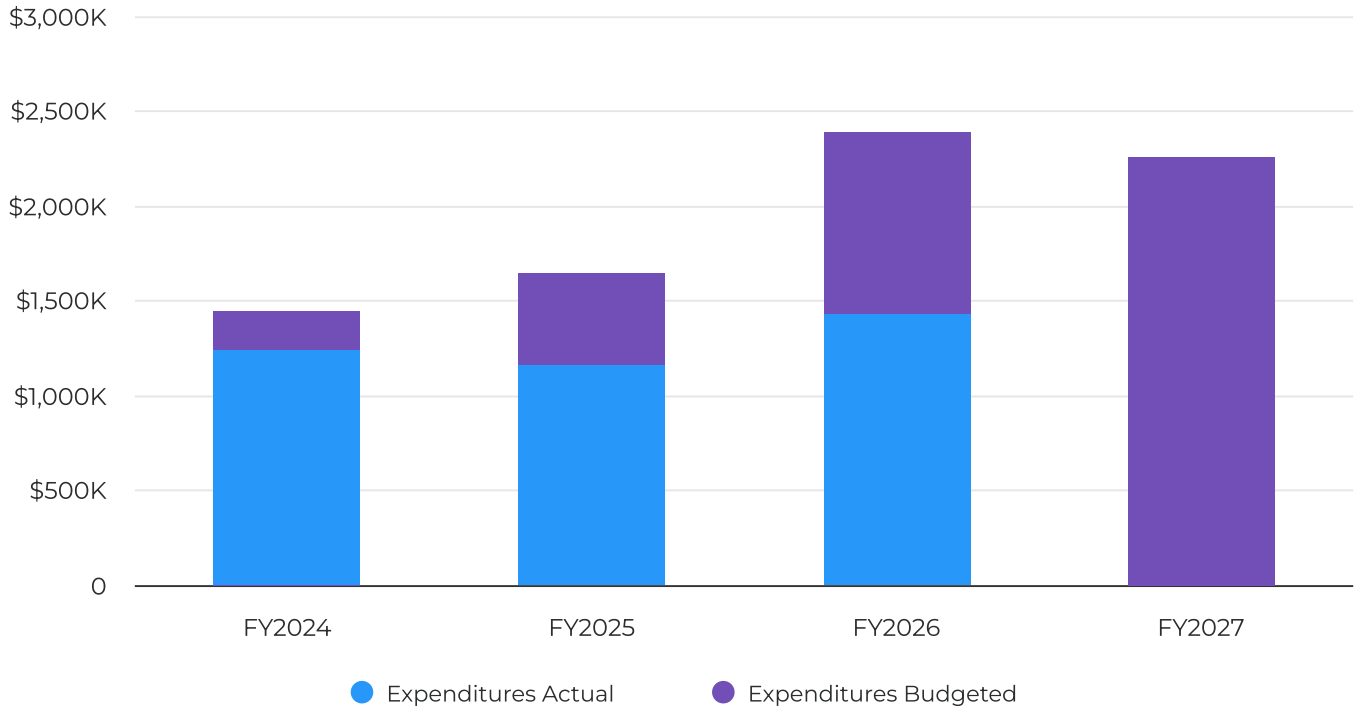
Performance Measures





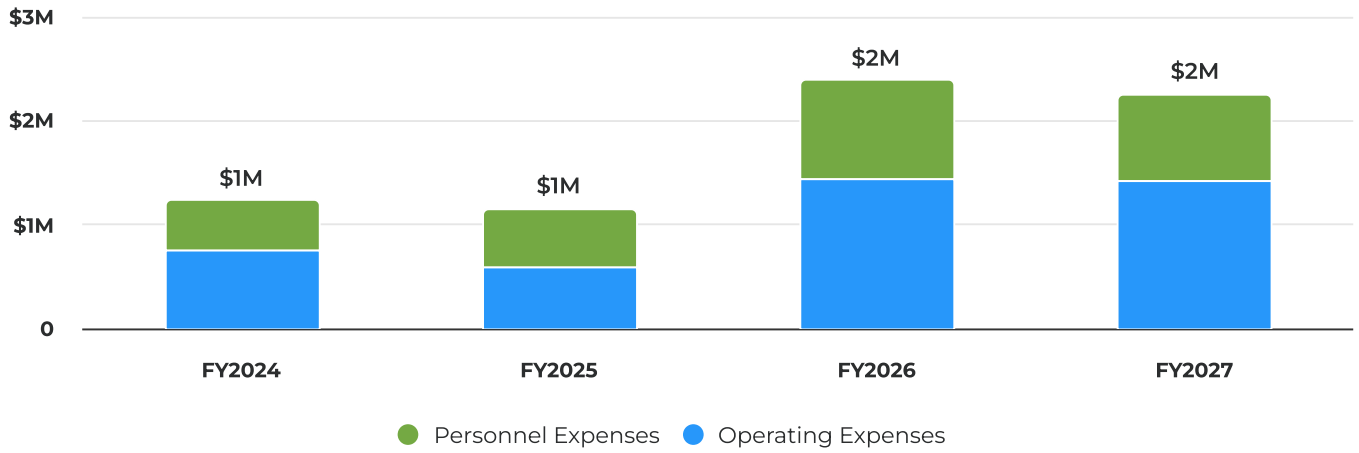
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$492,028.30	$568,573.49	$955,231.06	$836,428.15	-12.44%
SALARIES	$359,608.47	$399,793.71	$676,926.12	$609,575.93	-9.95%
OVERTIME	$12,741.37	$14,465.24	$10,000.00	$20,000.00	100.00%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$5,238.65	$5,790.58	$11,986.35	$8,351.19	-30.33%
MEDICAL INSURANCE	$65,280.80	$51,903.20	$125,115.17	$79,511.81	-36.45%
FICA	$27,232.93	$30,800.99	$51,784.85	$46,632.56	-9.95%
ASRS	$21,926.08	$65,819.77	$79,418.56	$72,356.66	-8.89%
Operating Expenses	$742,721.17	$586,686.68	$1,433,900.00	$1,419,400.00	-1.01%
OPERATING SUPPLIES	$15,068.18	$1,830.00	$31,800.00	$34,800.00	9.43%
UNIFORM ALLOWANCE	$9,082.98	$5,747.30	$10,000.00	$10,000.00	
JANITORIAL SUPPLIES	$1,579.47	$3,050.28	$6,800.00	$6,800.00	
EQUIPMENT REPAIR/MAINTENANCE	$9,086.65	$3,552.18	$11,500.00	$11,500.00	
WATER EXPENSES	$777.06	$742.56	$2,850.00	$1,000.00	-64.91%
RETAIL EXPENSES	$1,100.00		$4,000.00	$500.00	-87.50%
BANK FEES	$84,394.78	$101,810.43	$90,000.00	$110,000.00	22.22%
CELL PHONES	$1,130.40	$1,137.77	$1,800.00	$1,500.00	-16.67%
UTILITIES	$16,953.32	$22,323.97	$25,000.00	$25,000.00	
MARKETING & PROMOTION			$500,000.00	$310,000.00	-38.00%
CONTRACT SERVICES	$267,096.08	$272,346.55	$485,150.00	$580,000.00	19.55%
FUEL	$2,120.11	$1,585.16	$4,800.00	$3,000.00	-37.50%
TRAVEL, MEALS AND SCHOOLS	$1,411.02	$2,341.93	$2,000.00	$2,000.00	
OVER AND SHORT	$285.08	-$598.78	$200.00	$300.00	50.00%
FACILITIES MAINTENANCE	$45,900.39	$22,545.16	$68,000.00	$68,000.00	
DEPRECIATION EXPENSE	$118,432.60	$115,165.38	$135,000.00	$200,000.00	48.15%
PUBLICATIONS AND ADVERTISING	$54,841.43	$422.24	$55,000.00	$55,000.00	
INTEREST EXPENSE	$55,078.00	$18,514.00			
LOSS/GAIN ON DISPOSAL OF ASSET	$58,383.62	$14,170.55			
Total Expenditures	**$1,234,749.47**	**$1,155,260.17**	**$2,389,131.06**	**$2,255,828.15**	**-5.58%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase 8% pay.
- Bank Fees - Increase in credit card and bank fees.
- Contract Services – Increase in yearly service agreements
- Marketing & Promotions - Decrease as Horseshoe Bend fund will now cover costs for any Horseshoe Bend related marketing.

Human Resource



Rachel French

Human Resource Director

Human Resources Description

PURPOSE

To optimize the City's largest asset by recruiting, developing, and retaining a workforce that achieves the mission and goals of the organization. To protect the City's assets against accidental loss in a fiscally responsible manner.

DEPARTMENT DESCRIPTION

Human Resources is committed to providing exceptional customer service to all City employees and applicants in all aspects of hiring, retirement, compensation, training, and employee relations. The department provides guidance to all City employees on current policies, proposes new policies as necessary, and ensures compliance with all federal and state employment laws. Risk Management protects the City from financial loss outside the control of the governing body through risk analysis, safety training and education, and other loss control measures.

DEPARTMENTAL ACTIVITIES

- Collaborate with all City departments in the identification of present and future staffing needs.
- Comply with applicable laws and best practices regarding the management, retention, and disposal of its human resources records.
- Establish new classifications and salaries while also reviewing existing classifications to determine appropriate placement within City departments.
- Assist with establishing and maintaining effective work relationships that contribute to the overall satisfaction, productivity, motivation, and morale of our workforce.
- Partner with the Strategic Planning Teams, elected officials, and department directors to develop effective training programs for our organization that align with the City's strategic goals and objectives.
- Provide and review quality health insurance, retirement, and voluntary benefits to City employees in a fiscally responsible manner at the lowest possible cost to the City and our employees.
- Review and renew public, property, workers' compensation, general liability, and health insurance policies.
- Promote employee safety on the job and utilize safety standards designed to minimize accident-related losses.

FY 2026–2027 Priorities

- Complete HR Audit.
- Total Reward Statements are created and distributed to all staff.
- Employee training that encourages safety, confidence, and positive impact on departments.— **Strategic Goal**

FY 2025-2026 Major Objectives Accomplished

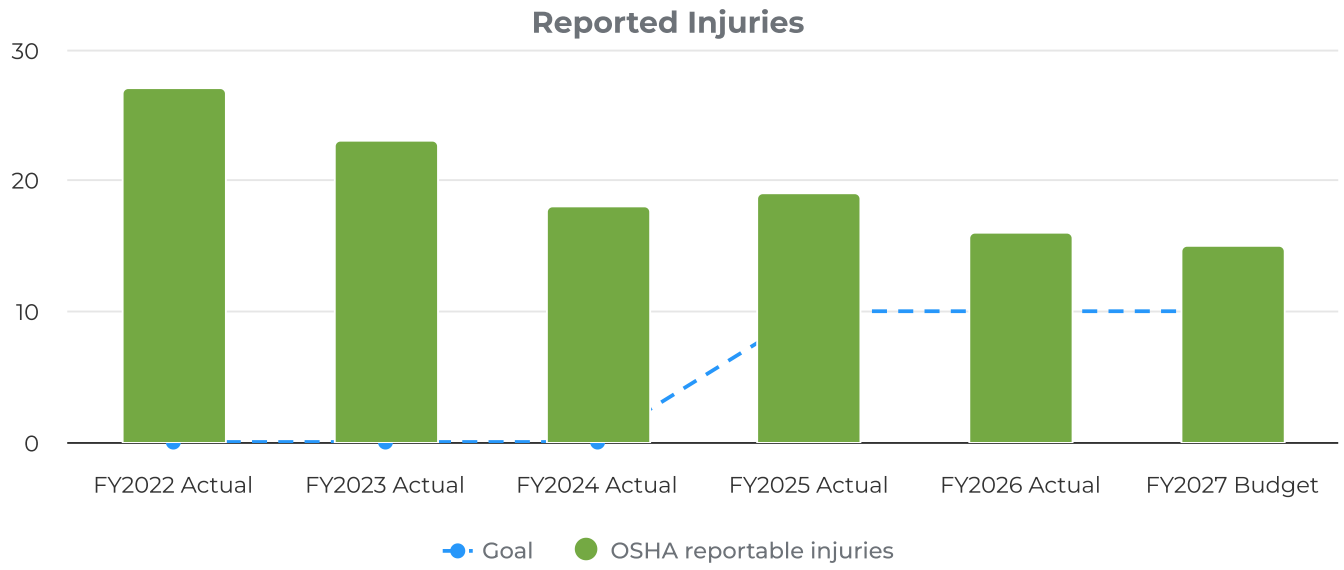
- Completed HR Audit.
- Employee training that encourages safety, confidence, and positive impact on departments.

- Selected the Culture Amp platform for the performance and engagement of staff.

Division Full-Time Equivalents

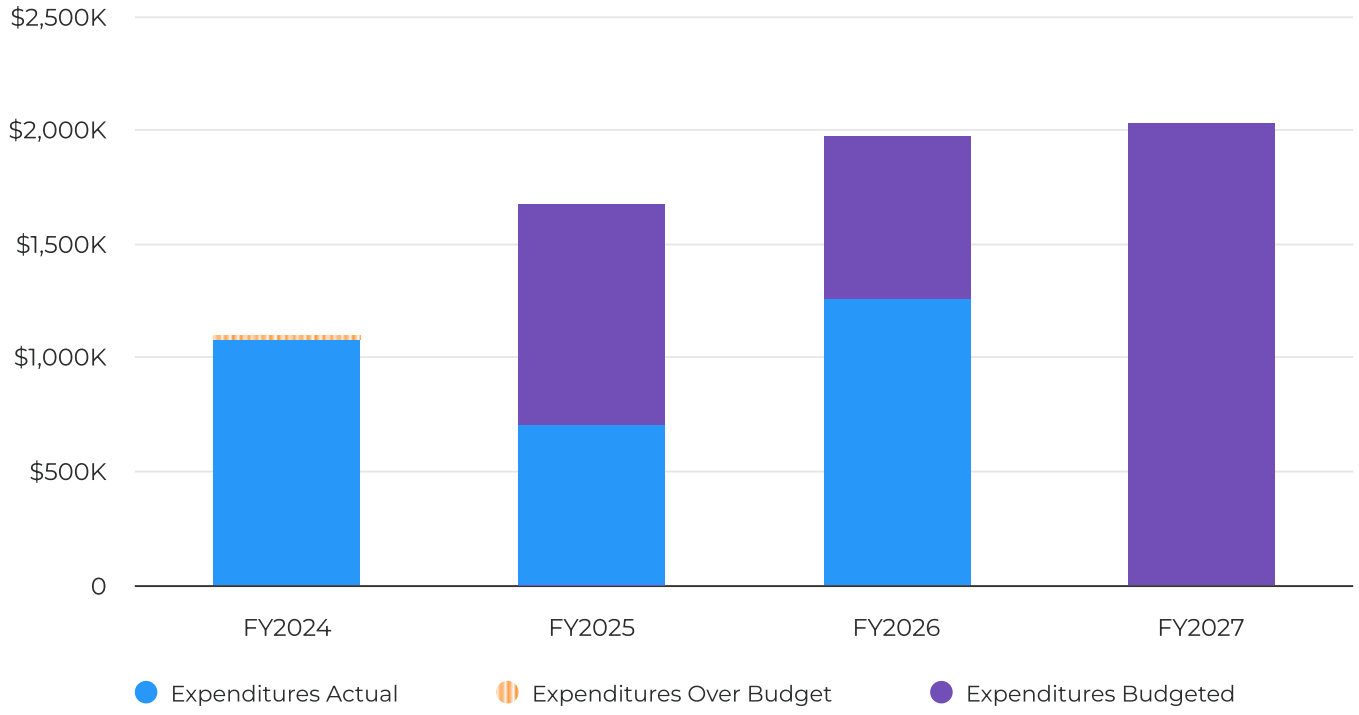
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
441 Human Resources						
HR Generalist	1.00	1.00	1.00	1.00	1.00	0.00
HR/RISK Director	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

Performance Measures



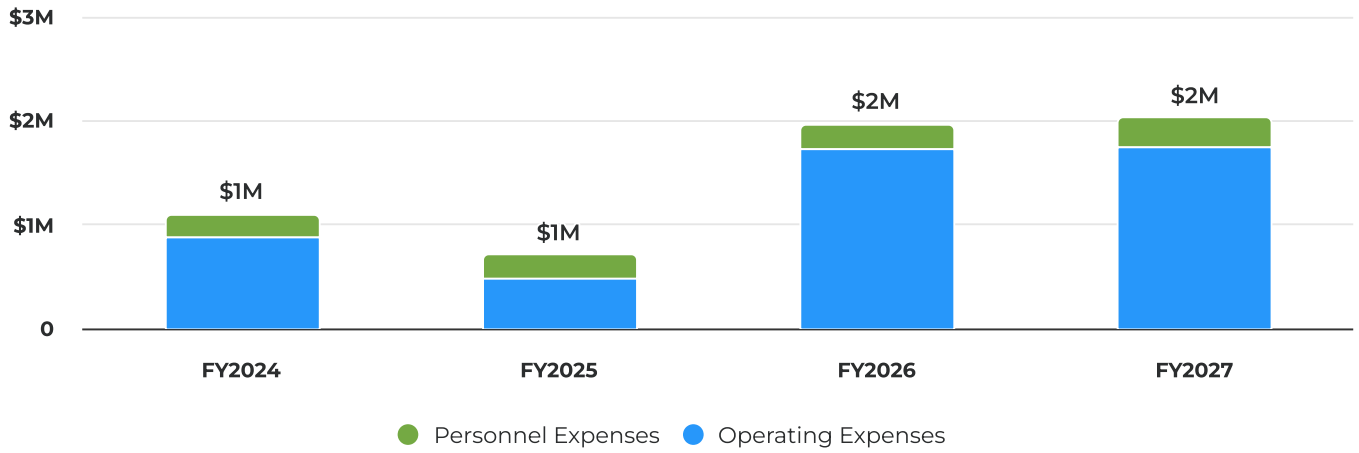
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$218,291.02	$229,531.01	$246,489.35	$294,237.17	19.37%
SALARIES	$140,817.60	$157,271.35	$176,774.40	$212,751.34	20.35%
OVERTIME	$18.07			$1,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$354.58	$402.56	$467.57	$510.60	9.20%
MEDICAL INSURANCE	$31,988.00	$33,375.55	$34,511.21	$38,446.17	11.40%
FICA	$24,497.88	$18,859.86	$13,523.24	$16,275.48	20.35%
ASRS	$20,614.89	$19,621.69	$21,212.93	$25,253.58	19.05%
Operating Expenses	$882,594.67	$475,705.13	$1,722,300.00	$1,735,825.94	0.79%
OPERATING SUPPLIES	$2,146.23	$3,182.94	$2,000.00	$2,000.00	
CELL PHONES	$665.90	$483.15	$550.00	$550.00	
CONTRACT SERVICES	$46,217.13	$28,224.13	$10,000.00	$62,000.00	520.00%
TRAVEL, MEALS AND SCHOOLS	$5,416.10	$1,831.18	$5,000.00	$8,000.00	60.00%
RECRUITMENT & RETENTION	$14,338.90	$6,456.58	$148,000.00	$175,000.00	18.24%
EMPLOYEE TRAINING	$27,139.37	$41,643.00	$40,000.00	$40,000.00	
BACKGROUND/PRE-EMPLOYMENT	$5,625.12	$6,301.26	$6,000.00	$6,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$448.99	$529.01	$600.00	$1,000.00	66.67%
EMPLOYEE PROGRAMS	$51,482.73	$42,497.31	$60,000.00	$60,000.00	
EMPLOYEE SAFETY	$24,464.89	$6,083.61	$30,000.00	$30,000.00	
RISK MANAGEMENT	$377,059.47	$22,080.63	$30,000.00	$30,000.00	
UNEMPLOYMENT INSURANCE-CITY	$8,846.48	$892.56	$8,000.00	$8,000.00	
PERSONNEL COMPENSATION			$62,000.00	$90,000.00	45.16%
RETIREMENT/LEAVE BENEFIT DISB	$191,122.63	$89,123.83	$395,000.00	$301,775.94	-23.60%
CLASS & COMPENSATION STUDY		$61,564.84			
LIABILITY & PROPERTY INSURANCE	$127,620.73	$164,811.10	$925,150.00	$921,500.00	-0.39%
Total Expenditures	**$1,100,885.69**	**$705,236.14**	**$1,968,789.35**	**$2,030,063.11**	**3.11%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in pay and Cost of Living increase.
- Contract Services - Increase for potential legal services for employment issues.
- Recruitment & Retention - Increase to cover potential longevity bonuses.
- Personnel Compensation - Increase for potential pay increase given by Council for Appointed positions.
- Retirement/Leave Benefit- Decrease for employees' retirement and payout with termination of employment

Information Technology



Kane Scott

Information Technology Director

Information Technology Description

Application Development & Support Services

- Promote and lead the seamless integration of technology into the City's mission through strategic planning, programming, training, consulting, and comprehensive support activities.

Infrastructure Development & Support Services

- Facilitate the implementation, development, enhancement, and support of systems. Develop, improve, and manage the City's enterprise networks to ensure high-speed, transparent, and highly functional connectivity among all information resources.

Administration

- Facilitate the collection, storage, security, and integrity of electronic data while ensuring appropriate access. Develop and maintain highly effective, reliable, secure, and innovative information systems to support both administrative and research functions.

Goals & Objectives

- Enhance and upgrade systems and equipment to improve connectivity and efficiency.
- Update old IT policies to coincide with existing technologies.

FY 2027 Priorities

- Security Camera System Upgrade
    - New Server with Active Guard
    - Search Vehicles, People and Faces
- Sports Complex External Cameras
    - Cover parking lot and entrance
- Park and Splash Pad
    - Install Wi-Fi and Cameras
- Airport Hangar Cameras
- Horseshoe Bend Power to Back Lot
    - Extra Conduit installed for Fiber Connection
- Dispatch Remodel

FY 2026 Major Objectives Accomplished

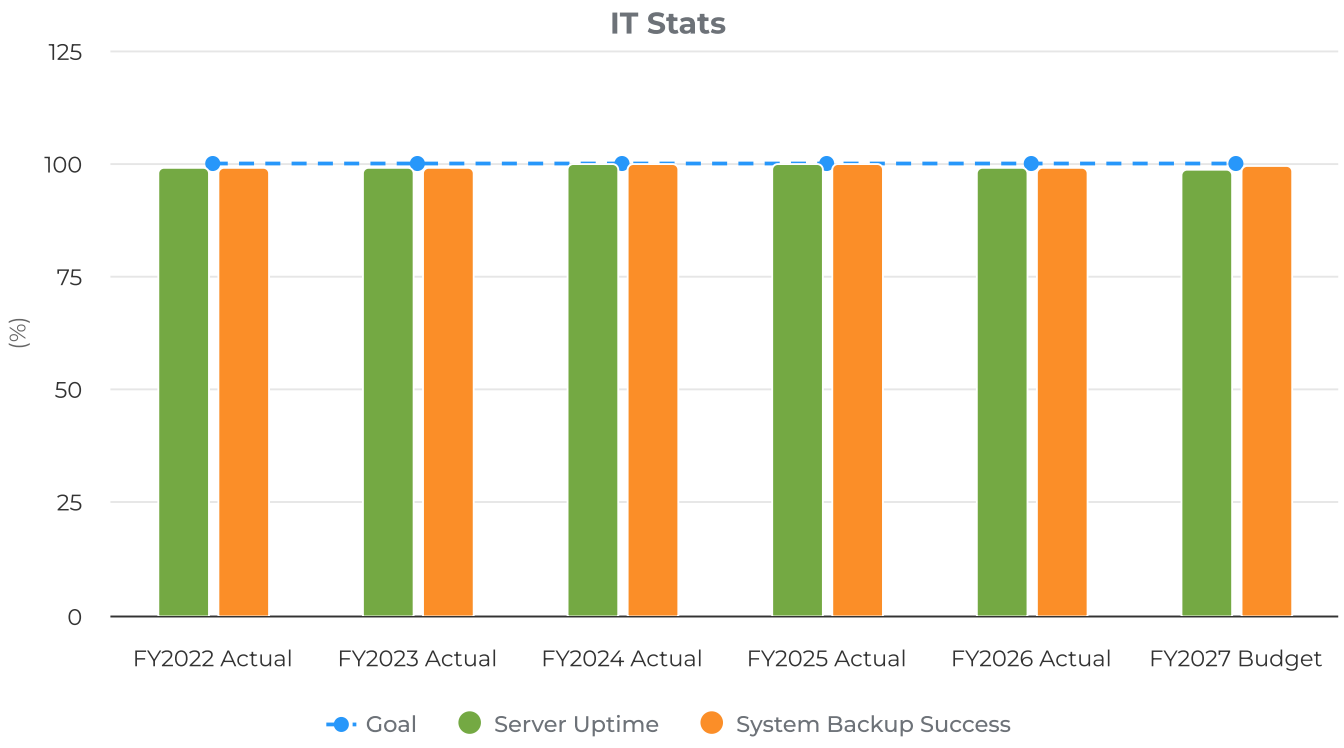
- Public Works

  - New Office Wiring
  - Cameras and Access Control
- Website Management
  - Search Engine Optimization
  - Server Enhancement
  - Accessibility
- Citywide PC Renewal
- Golf Course Driving Range Connectivity
- Court Security and Access Control

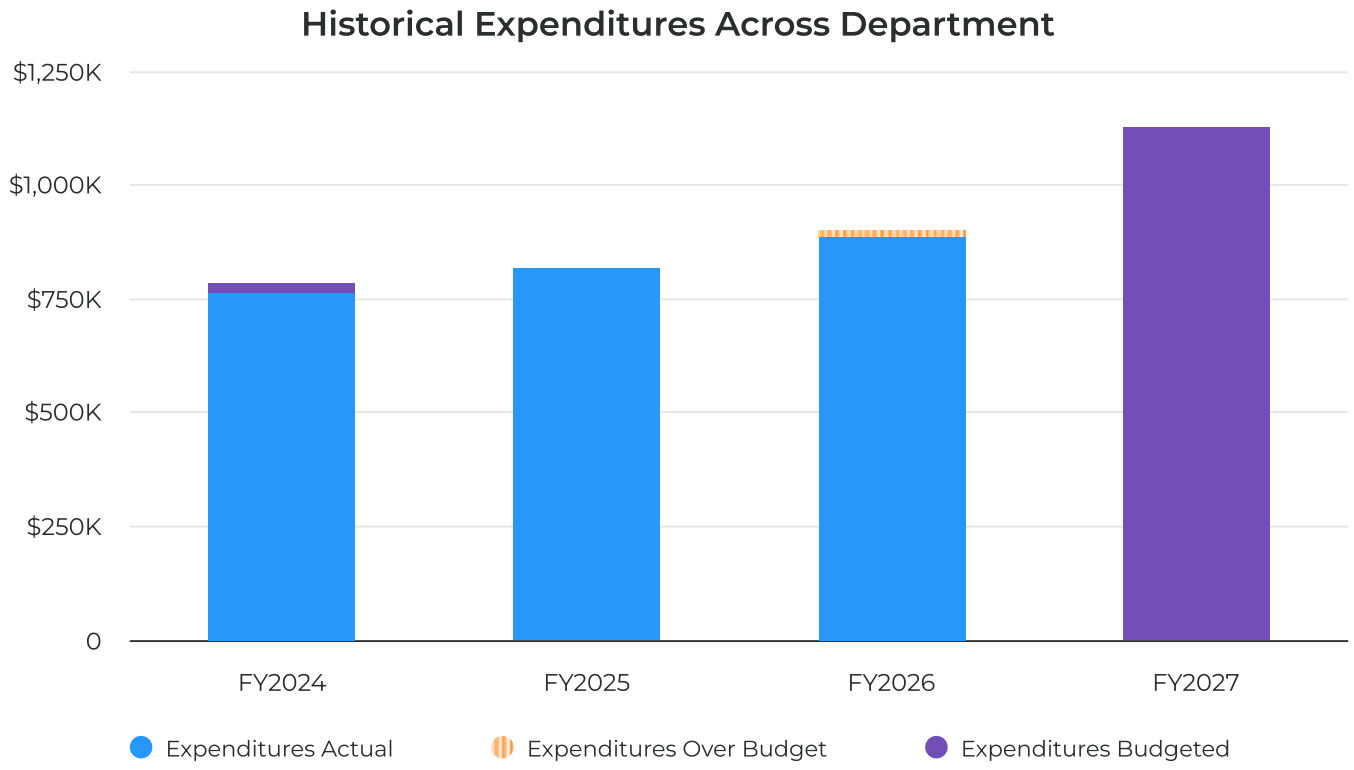
Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
455 Information Tech						
It Director	1.00	1.00	1.00	1.00	1.00	0.00
It Specialist	1.00	2.00	2.00	2.00	2.00	0.00
It Support	1.00	0.00	0.00	0.00	0.00	0.00
Web It Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**	**0.00**

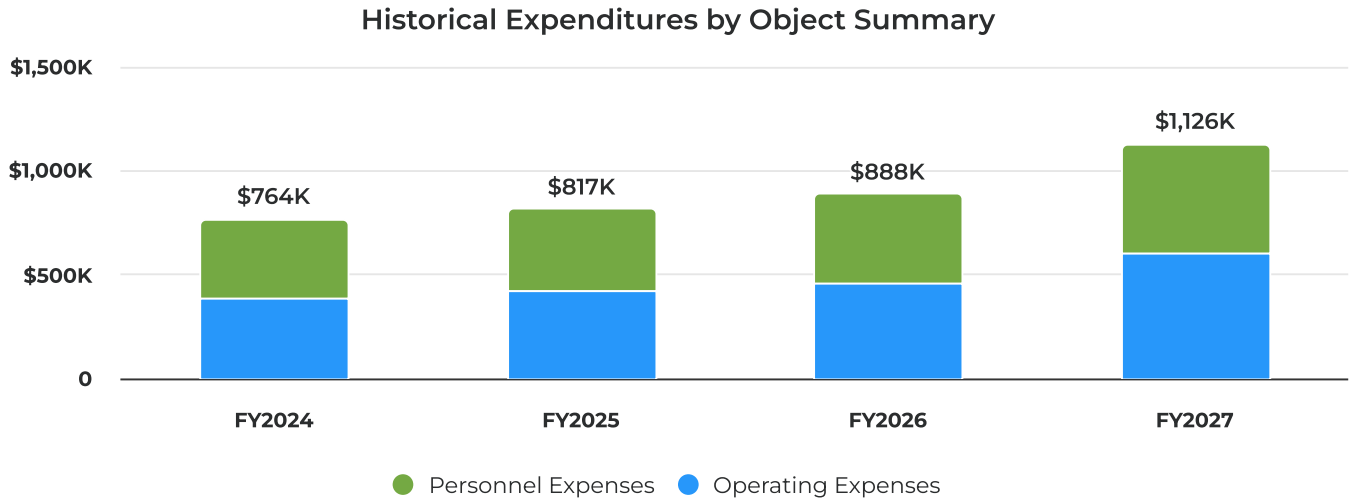
Performance Measures



Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$380,142.95	$398,021.22	$430,917.88	$528,829.42	22.72%
SALARIES	$274,211.37	$293,894.84	$321,000.04	$385,691.88	20.15%
OVERTIME	$1,223.41	$1,365.80	$1,000.00	$1,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$696.60	$764.00	$849.05	$925.66	9.02%
MEDICAL INSURANCE	$49,975.93	$42,986.93	$44,992.29	$65,924.82	46.52%
FICA	$20,001.10	$22,046.43	$24,556.50	$29,505.43	20.15%
ASRS	$34,034.54	$36,963.22	$38,520.00	$45,781.63	18.85%
Operating Expenses	$384,065.89	$418,570.69	$456,895.00	$597,177.00	30.70%
OPERATING SUPPLIES	$2,836.28	$3,810.52	$3,000.00	$3,000.00	
EQUIPMENT REPAIR AND UPGRADES	$57,427.14	$50,036.66	$46,000.00	$50,000.00	8.70%
SOFTWARE LICENSING	$272,721.78	$320,670.29	$357,955.00	$492,437.00	37.57%
CELL PHONES	$1,980.00	$1,980.00	$2,640.00	$2,640.00	
UTILITIES	$21,378.48	$21,303.60	$23,000.00	$23,000.00	
CONTRACT SERVICES	$26,967.48	$19,753.64	$21,300.00	$23,100.00	8.45%
TRAVEL, MEALS AND SCHOOLS	$754.73	$1,015.98	$3,000.00	$3,000.00	
Total Expenditures	**$764,208.84**	**$816,591.91**	**$887,812.88**	**$1,126,006.42**	**26.83%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase.
- Equipment Repair & Upgrades — Increase in general infrastructure upgrades and network
- Software Licensing - Increase due to 6 new systems being added and an increase in costs.

Lake Powell National Golf Course



Jacob Hunter

Golf Course Manager

Golf Course Clubhouse/Maintenance Description

PURPOSE

To ensure the Lake Powell National Golf Course is prepared, preserved, and maintained as a major asset of the City and to afford the opportunity to provide enjoyment to its members and guests.

DEPARTMENT DESCRIPTION

The City of Page owns and operates Lake Powell National Golf Course with 18 holes of championship golf and five sets of tees to accommodate all skill levels and a practice facility. In addition, the LPN clubhouse features the Mulligan's Pub and Patio, a full service restaurant open daily. Lake Powell National is also a multi-use facility with the ability to host large events such as weddings, family gatherings, and business outings.

Goals & Objectives

- To provide exceptional customer service.
- To be a source of pride for the City of Page.
- Fiscal responsibility.
- Increase rounds played.
- Promote LPN as a multi-use facility.

FY 2025-2026 Major Objectives Accomplished

- Increased total operating revenue by over 6%.
- Successfully acquired a new fleet of 65 Club Car golf carts with lithium batteries and GPS screens.
- Installed commercial strength patio shade, offering more comfort and appeal for our guests.
- More bunker renovations were completed.
- Permeable pavers were installed to replace buckled and worn areas of the cart paths.
- Course conditions and playability were improved.
- Hosted the first Collegiate Tournament in course history with men's and women's teams from, Arizona, Idaho, California, Indiana, and Florida.
- Our maintenance staff works tirelessly, especially during winter months, to enhance the beauty of Lake Powell National.

FY 2026–2027 Priorities

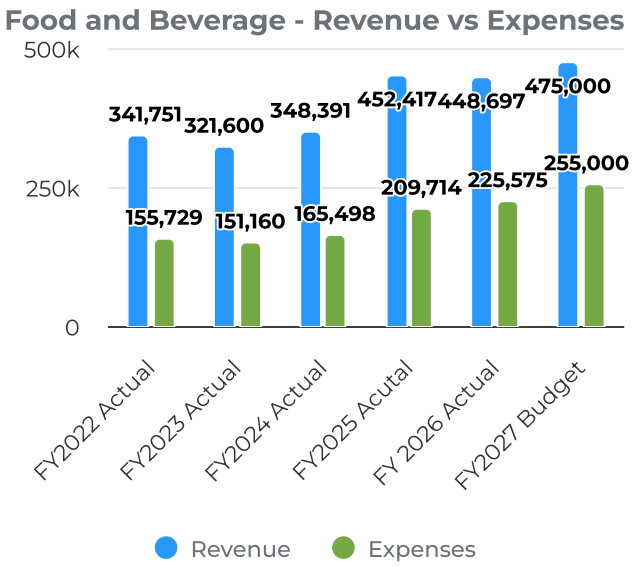
- Seek to increase revenue by 10% in all phases of the operation.
- Encourage and support junior golfers. — **Strategic Goal**
- Continue to improve playing conditions with a focus on more bunker renovations and turf improvements along the mesa's ridge.

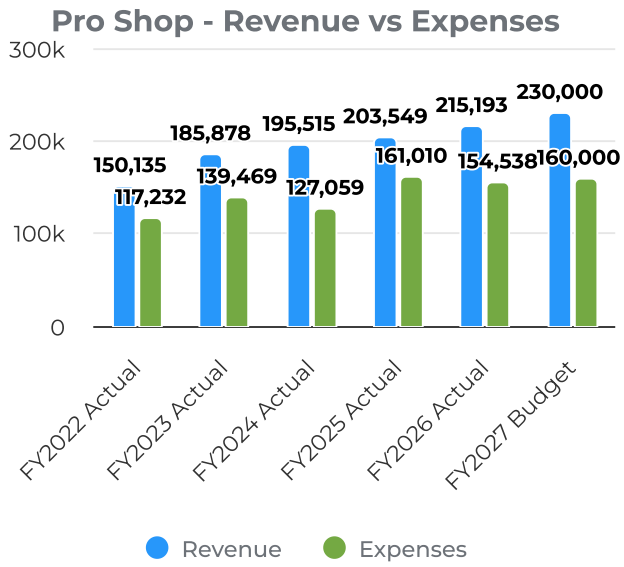
- Promote LPN through regional advertising and social media.
- Staff support and retention.
- Maintain a good working relationship with all departments in the City, including PUE. — **Strategic Goal**
- Acquire a new rough mower and utility vehicle to meet the needs of our maintenance staff.
- Install new clubhouse and driving range audio to provide a more professional experience.
- The main focus of these improvements is to improve playability and promote the scenery of the surrounding area making it truly a great experience for all levels of play.

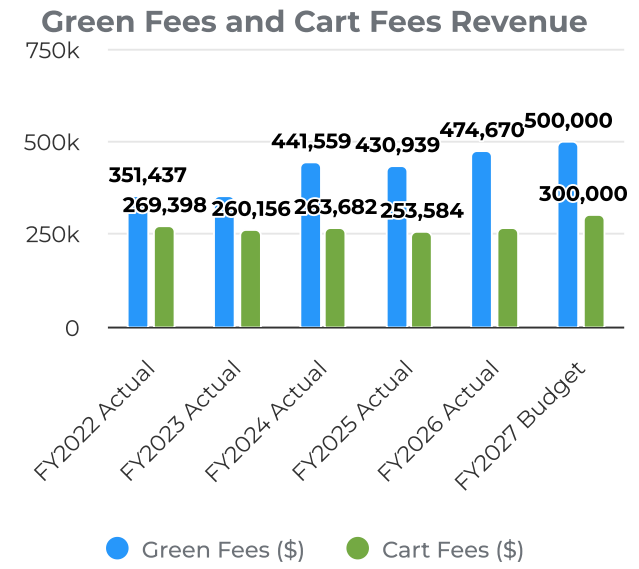
Division Full-Time Equivalents

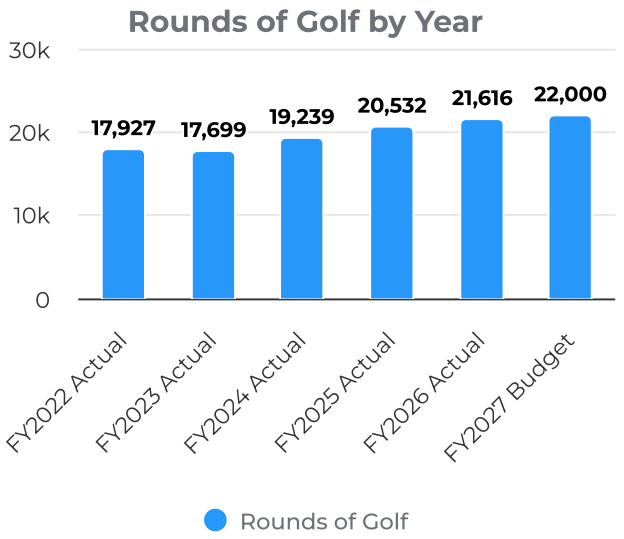
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
463-Golf Course Clubhouse						
Bartender	0.00	0.00	0.00	2.00	2.00	0.00
Food Service Worker	3.00	3.00	3.00	0.00	0.00	0.00
Golf Manager	1.00	1.00	1.00	1.00	1.00	0.00
Grill Cook	0.00	0.00	0.00	3.00	3.00	0.00
Kitchen Supervisor	0.00	0.00	1.00	0.00	0.00	0.00
Pro Shop Associate	0.74	0.73	0.00	0.00	0.00	0.00
Pro Shop Lead	1.00	1.00	1.00	1.00	1.00	0.00
PT Cart Service	1.33	1.33	0.87	1.92	1.92	0.00
Seasonal Beverage Cart Service	0.43	0.43	0.00	0.00	0.00	0.00
Seasonal Cart Service	1.29	1.29	1.38	1.38	1.38	0.00
Seasonal Pro Shop Associate	1.17	1.17	1.50	0.50	0.50	0.00
Totals	**9.96**	**9.95**	**9.75**	**10.80**	**10.80**	**0.00**
468 Golf Maintenance						
Equipment Operator	2.00	2.00	2.00	2.00	1.00	-1.00
Golf Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	1.00	0.00
Irrigation Tech I	1.00	1.00	1.00	1.00	1.00	0.00
Maintenance Worker	0.00	0.00	0.49	1.49	2.49	1.00
Pesticide Tech I	1.00	1.00	1.00	0.00	0.00	0.00
Seasonal Equipment Operator	0.43	0.43	0.00	0.00	0.00	0.00
Superintendent	0.00	0.00	0.00	1.00	1.00	0.00
Totals	**6.43**	**6.43**	**6.49**	**7.49**	**7.49**	**0.00**

Performance Measures



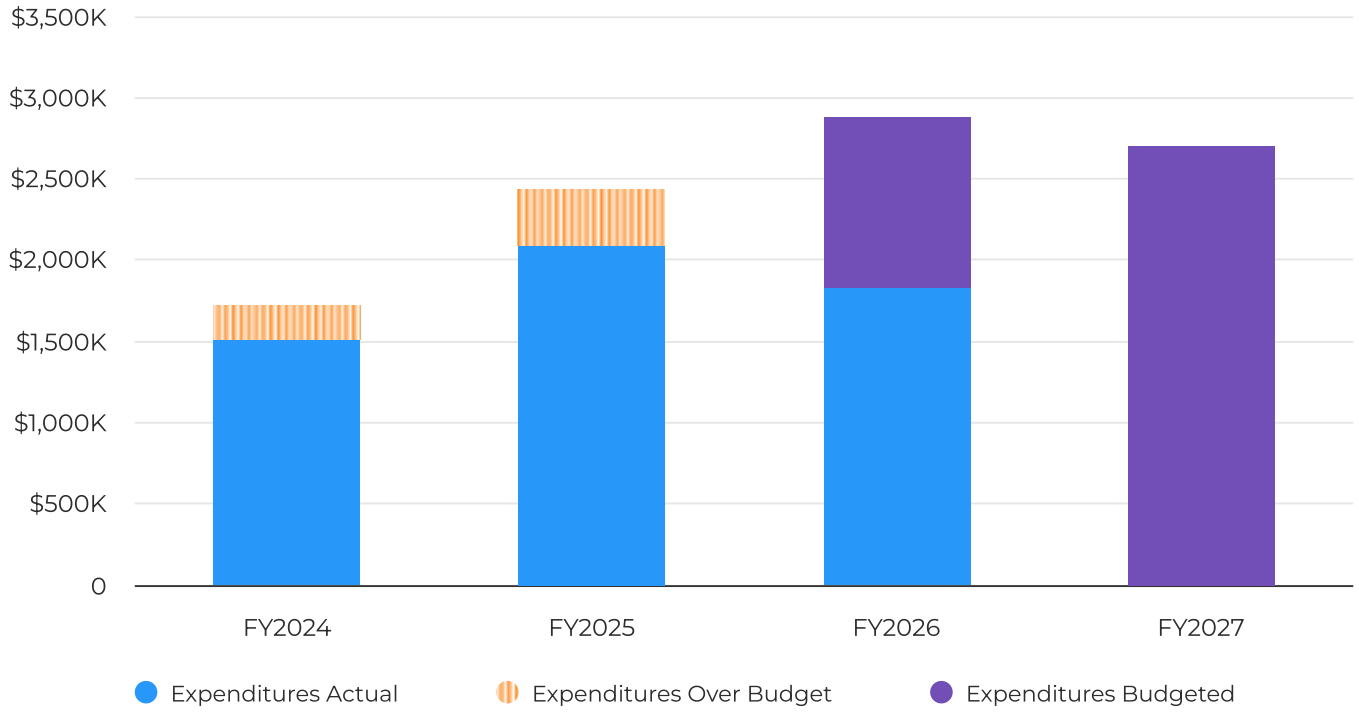






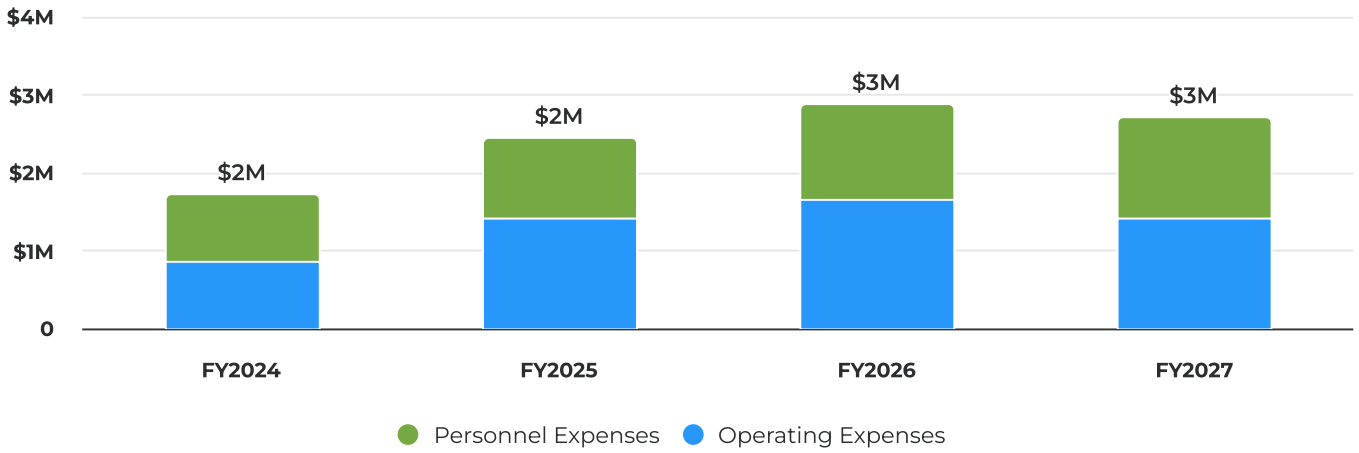
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$864,970.88	$1,038,062.17	$1,222,872.69	$1,295,145.78	5.91%
SALARIES	$295,197.68	$375,407.65	$461,766.74	$497,704.57	7.78%
OVERTIME	$9,384.67	$9,920.65	$10,000.00	$10,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$6,303.07	$8,050.55	$9,166.03	$9,954.09	8.60%
MEDICAL INSURANCE	$67,370.97	$69,234.80	$77,492.57	$84,536.86	9.09%
FICA	$27,013.18	$32,803.73	$32,537.37	$38,074.40	17.02%
ASRS	$42,857.59	$73,260.11	$45,114.14	$46,321.52	2.68%
SALARIES	$273,583.44	$313,441.01	$395,035.63	$430,203.19	8.90%
OVERTIME	$18,506.25	$21,033.56	$8,572.43	$5,000.00	-41.67%
INDUSTRIAL INSURANCE	$5,922.19	$6,838.69	$12,041.22	$8,604.06	-28.54%
MEDICAL INSURANCE	$62,409.18	$64,961.70	$96,350.62	$83,734.73	-13.09%
FICA	$21,767.63	$24,884.67	$30,151.38	$32,910.54	9.15%
ASRS	$34,655.03	$38,225.05	$44,644.57	$48,101.81	7.74%
Operating Expenses	$852,899.61	$1,400,291.17	$1,647,866.00	$1,406,740.00	-14.63%
OFFICE SUPPLIES	$1.00				
OPERATING SUPPLIES	$5,238.46	$10,164.89	$12,100.00	$8,000.00	-33.88%
UNIFORM ALLOWANCE	$860.10	$959.60	$1,000.00	$1,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$3,253.83	$107.70	$2,000.00	$2,000.00	
CLUBHOUSE EQUIPMENT	$10,895.50	$10,367.77	$10,000.00	$10,000.00	
GOLF MERCHANDISE	$127,059.20	$161,009.39	$140,000.00	$140,000.00	
GOLF FOOD & BEVERAGE	$165,498.45	$209,714.28	$180,000.00	$200,000.00	11.11%
BUILDING REPAIR AND MAINT	$860.00		$2,000.00	$2,000.00	
CARTS REPAIRS AND MAINT			$4,000.00	$2,000.00	-50.00%
DRIVING RANGE EXPENSES	$5,689.80	$4,117.37	$5,000.00	$7,500.00	50.00%
SPECIAL EVENT EXPENSES	$2,681.56	$1,493.53	$4,000.00	$4,000.00	
BANK FEES	$44,847.08	$51,311.54	$45,000.00	$45,000.00	
CELL PHONES	$660.00	$660.00	$660.00	$660.00	
POSTAGE	$156.82	$18.07	$250.00	$1,000.00	300.00%
UTILITIES	$46,198.47	$43,324.14	$40,000.00	$40,000.00	
CONTRACT SERVICES	$13,443.45	$20,555.32	$17,150.00	$17,150.00	
TRAVEL, MEALS AND SCHOOLS	$110.00		$2,500.00	$2,500.00	
SUBSCRIPTIONS/MEMBERSHIPS	$2,898.34	$2,749.72	$2,500.00	$2,500.00	
OVER/SHORT	$18.25	-$122.33			

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
PUBLICATIONS AND ADVERTISING	$9,279.96	$14,011.38	$20,000.00	$20,000.00	
TRANSFERS TO/FROM GENERAL FUND				$6,700.00	
INTEREST EXPENSE	$10,691.13	$8,353.96	$2,985.00		-100.00%
CAPITAL LEASES	$4,926.58	$785.27	$18,991.00		-100.00%
OPERATING SUPPLIES	$2,753.50	$1,531.82	$2,000.00	$2,000.00	
AGRICULTURAL	$17,448.12	$41,282.30	$50,000.00	$50,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$45,278.42	$34,748.70	$30,000.00	$35,000.00	16.67%
BUILDING REPAIR AND MAINT			$1,000.00	$1,000.00	
CART REPAIRS & MAINTENANCE	$2,118.84	$10,316.43	$5,000.00		-100.00%
MAINTENANCE SUPPLIES	$10,270.14	$15,962.06	$15,000.00	$185,000.00	1,133.33%
CELL PHONES	$1,124.84	$1,870.00	$1,980.00	$1,980.00	
UTILITIES	$10,924.79	$9,417.58	$12,000.00	$12,000.00	
CONTRACT SERVICES	$75.00	$829.50	$3,000.00	$3,000.00	
FUEL	$14,123.55	$13,242.57	$18,000.00	$18,000.00	
TRAVEL, MEALS AND SCHOOLS	$1,515.00		$1,000.00	$1,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$875.00	$705.00	$750.00	$750.00	
TRANSFERS TO CAPITAL FUND		$377,871.93	$738,000.00	$185,000.00	-74.93%
CAPITAL LEASES	$7,434.17	$4,971.88			
INTEREST EXPENSE	$895.20	$23.31			
DEPRECIATION EXPENSE	$242,974.75	$308,116.18	$260,000.00	$400,000.00	53.85%
AMORTIZATION EXPENSE	$39,820.31	$39,820.31			
Total Expenditures	**$1,717,870.49**	**$2,438,353.34**	**$2,870,738.69**	**$2,701,885.78**	**-5.88%**

Golf Clubhouse / Golf Maintenance

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase.
- Golf Food & Beverage - Increased due to projected increases expected based on revenue projections.
- Interest Expense - Decrease due to lease payments ending in Nov. 2025.
- Capital Leases - Decrease due to lease payments ending in Nov. 2025.
- Building Repairs & Maintenance – Increase equipment require repairs
- Maintenance Supplies- Increase in need of supplies year-round including utilities.
- Depreciation Expenses- Increase for any shortages.

Magistrate



Andrew Hettinger

City Magistrate Judge

City Magistrate Description

MISSION

Administer justice fairly, efficiently and respectfully.

DEPARTMENT DESCRIPTION AND ACTIVITIES

The Page Magistrate Court is the judicial branch of the City of Page. The Court has authority over violations of the City Code and Ordinances; civil traffic, criminal traffic, and criminal misdemeanor offenses; and protective orders. The Magistrate Court Judge additionally has the authority to issue arrest and search warrants. As part of the Arizona state court system, the Page Magistrate Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Page Magistrate Court has legal obligations and reporting responsibilities to the State and the City of Page. In addition to the Presiding and Assistant Magistrates, the Page Magistrate Court has a Court Supervisor and Court Clerks who conduct the administrative, clerical, scheduling, record-keeping, and reporting functions of the Court.

FY 2026–2027 Goals, Objectives, and Priorities

Achieve the goals listed below and focus on accomplishing our mission to administer justice fairly, efficiently and respectfully. We will also focus on achieving our vision of being one of the premier rural municipal courts in Arizona. — **Strategic Goal**

Goal 1: Excellent Court Employee Satisfaction
Goal 3: Successful Recovery Court Program
Goal 4: Establish a Domestic Violence Court
Goal 5: Ensure Adherence to the Administrative Office of the Courts Operational Review Standards
Goal 6: Process Cases Efficiently
Goal 7: Use Resources Efficiently
Goal 8: Maintain a Safe and Professional-looking Court — **Strategic Goal**
Goal 9: Enhance Public Trust and Community Confidence in the Court— **Strategic Goal**

FY 2025-2026 Major Objectives Accomplished

Goal 1: Maintain Excellent Court Employee Satisfaction

- Conducted an anonymous 30-question employee survey in September 2025 using the standardized National Center for State Courts instrument. Results showed excellent satisfaction, with an average score of 4.9 out of 5 from staff.

Goal 2: Maintain Excellent Customer Satisfaction

- Administered an anonymous customer satisfaction survey in September 2025 using the National Center for State Court's standardized questions. Results showed excellent satisfaction, with an average score of 4.6 out of 5 from respondents.

Goal 3: Maintain a Successful Recovery Court

- Increased program capacity from 15 to 25 participants
- Celebrated 13 program graduates
- Secured a one-year grant extension

Goal 4: Establish a Domestic Violence Court

- Participated in the Center for Justice Innovation DV Mentor Court Program
- Enrolled 100+ cases into the new court accountability program

Goal 5: Ensure Adherence to Arizona Supreme Court Operational Review Standards

- Completed biannual internal audits of ongoing compliance with Administrative Office of the Court operational review benchmarks

Goal 6: Process Cases Efficiently

- Outperformed statewide averages for Time to Disposition Standards.

Goal 7: Use Resources Efficiently

- Maintained a cost per Judicial Productivity Credit (JPC) below the average and median of comparable courts

Goal 8: Maintain a Safe and Professional-looking Court

- Applied tint to exterior windows to comply with AZ Supreme Court security Administrative Order

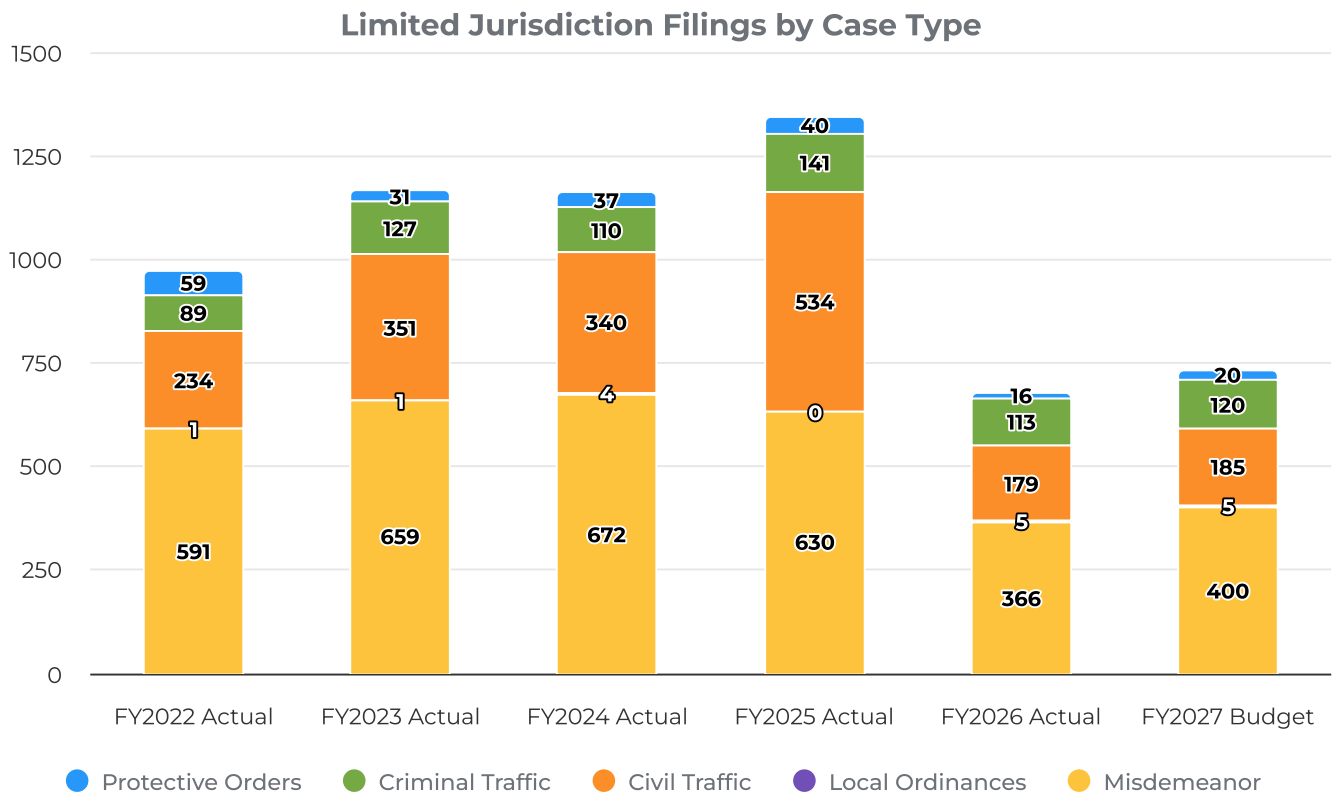
Goal 9: Enhance Public Trust and Community Confidence in the Court

- Delivered Law Day presentation to local elementary school students on the role of courts and judges
- The Court was honored with the Presiding Judge's Award for Coconino County for its work with Domestic Violence Court.

Division Full-Time Equivalents

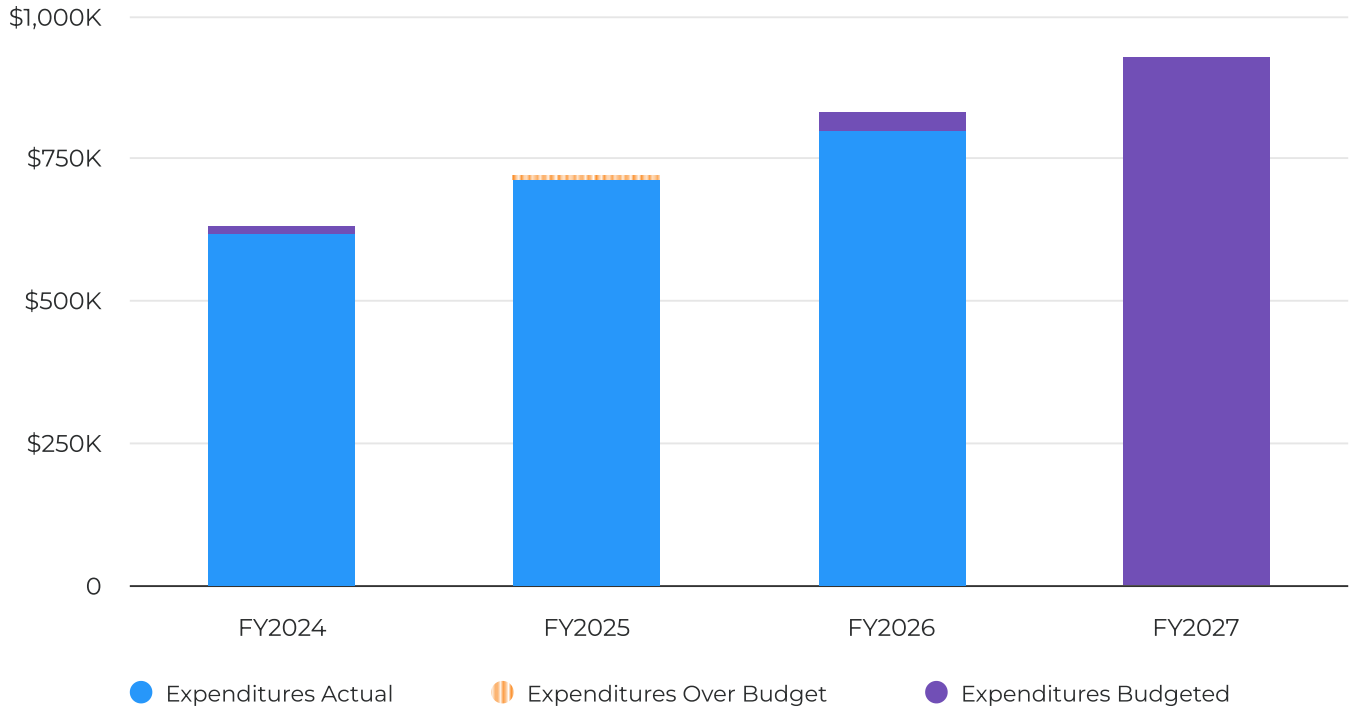
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
443 Magistrate Court						
Assistant Magistrate	0.40	0.40	0.40	0.40	0.40	0.00
City Magistrate	1.00	1.00	1.00	1.00	1.00	0.00
Court Clerk	1.00	2.00	2.00	2.00	2.00	0.00
Court Clerk Senior	1.00	1.00	1.00	1.00	1.00	0.00
Court Data Clerk	1.00	0.00	0.00	0.00	0.00	0.00
Court Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**5.40**	**5.40**	**5.40**	**5.40**	**5.40**	**0.00**

Performance Measures



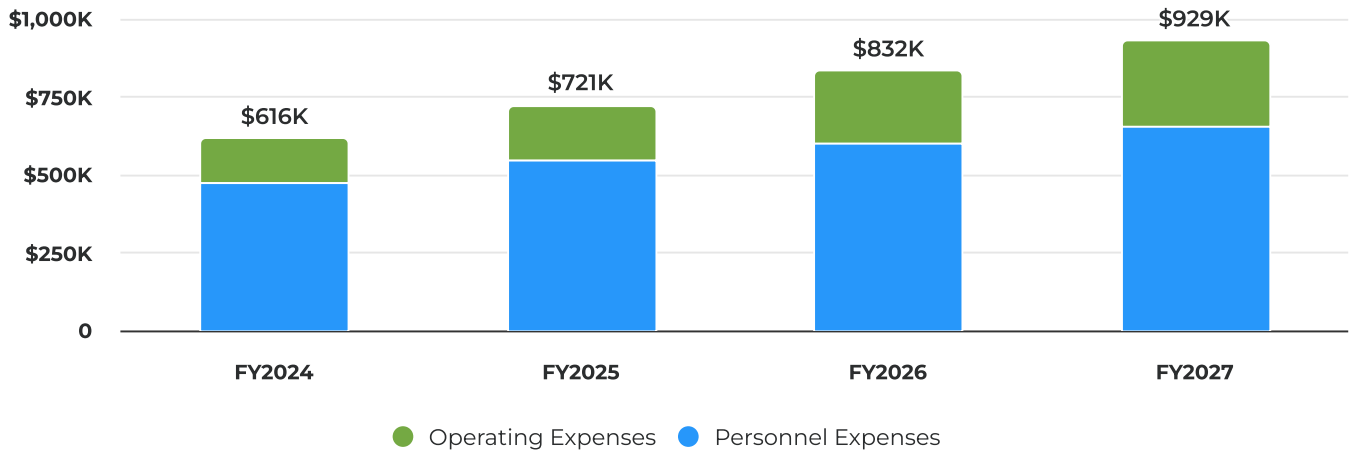
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$470,104.75	$544,648.02	$600,576.42	$652,727.48	8.68%
SALARIES	$316,025.47	$375,197.57	$420,004.54	$472,047.94	12.39%
OVERTIME	$13,458.92	$7,488.96	$10,000.00	$10,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
INDUSTRIAL INSURANCE	$2,787.72	$3,273.76	$3,607.21	$3,737.67	3.62%
MEDICAL INSURANCE	$73,204.00	$84,972.60	$65,510.86	$59,190.35	-9.65%
FICA	$25,051.61	$28,684.11	$32,130.35	$36,111.67	12.39%
ASRS	$39,577.03	$45,031.02	$69,323.46	$71,639.86	3.34%
Operating Expenses	$145,718.00	$176,251.07	$231,820.00	$275,920.00	19.02%
OPERATING SUPPLIES	$3,880.84	$5,764.45	$5,000.00	$5,000.00	
OFFICE EQUIPMENT	$3,458.21	$1,626.68		$20,000.00	
OFFICE EQUIPMENT LEASES	$1,757.75				
CELL PHONES	$660.00	$660.00	$1,320.00	$1,320.00	
CONTRACT SERVICES	$131,266.09	$163,469.70	$194,000.00	$215,000.00	10.82%
TRAVEL, MEALS AND SCHOOLS	$4,355.11	$4,390.24	$9,000.00	$9,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$340.00	$340.00	$500.00	$600.00	20.00%
RECOVERY COURT			$22,000.00	$25,000.00	13.64%
Total Expenditures	**$615,822.75**	**$720,899.09**	**$832,396.42**	**$928,647.48**	**11.56%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase due to cost-of-living increases and different benefit plans selected by new staff.
- Office Equipment- Increase due to new desks for staff
- Contract Services - Increase in security costs. Increase in Public Defender services as cases are expected to increase.

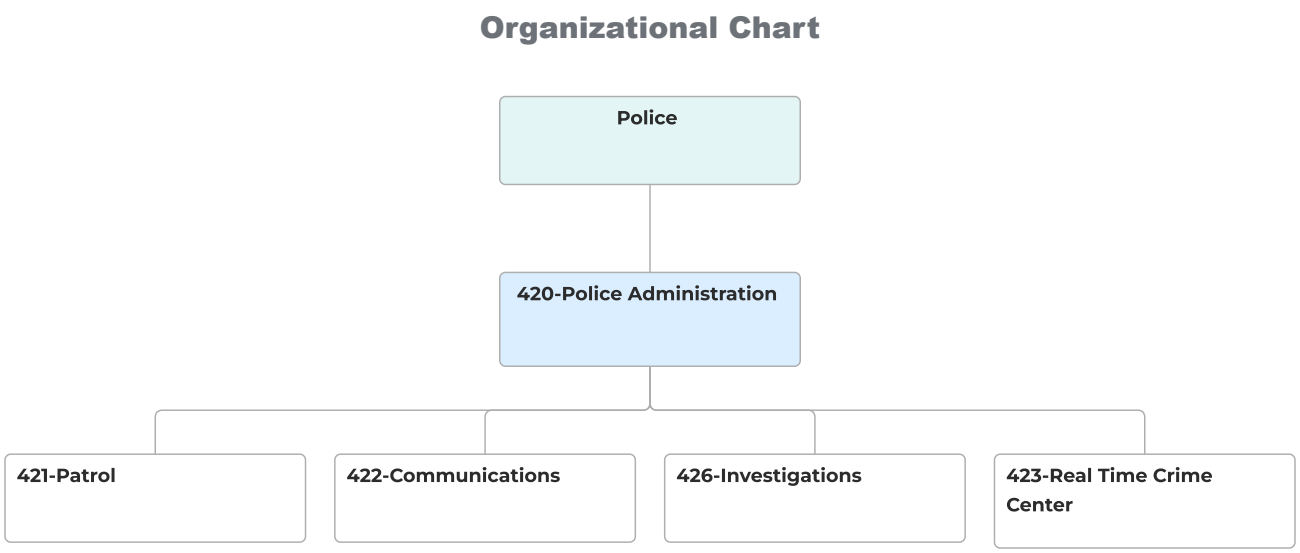
Page Police Department



Tim Lange

Police Chief

Organizational Chart



Police Administration Description

PURPOSE

To provide leadership and administrative services in support of our operational missions.

DEPARTMENT DESCRIPTION

Police Administration provides the overall administrative leadership and supervision necessary to sustain an innovative, forward-thinking police workforce dedicated to excellence and professionalism. We are committed to reducing crime, fear, and disorder in the community using modern tactics, relevant training, and maintaining a robust community policing philosophy.

DEPARTMENTAL ACTIVITIES

- Oversee daily operations.
- Analyze processes to improve efficiency
- Create regional public safety partnerships.
- Participate in Regional, State, Federal County, and Navajo Nation Law Enforcement meetings.
- Implement proactive crime control strategies focusing on the prolific offender.

- Maintain fiscal responsibility.
- Protect the lives and property of our community.

FY 2026–2027 Priorities

- Continue to participate in community events such as National Night Out, Coffee with a Cop, and other community-oriented programs.— **Strategic Goal**
- Seek additional funding sources for equipment (e.g. grants).
- Continue utilizing National Incident Based Reporting System (NIBRS) for our Uniformed Crime Reporting.
- Maintain our department's ALEAP accreditation standards
- Maintain Memorandum of Understanding agreements with other agencies.
- Updated training opportunities for department personnel.

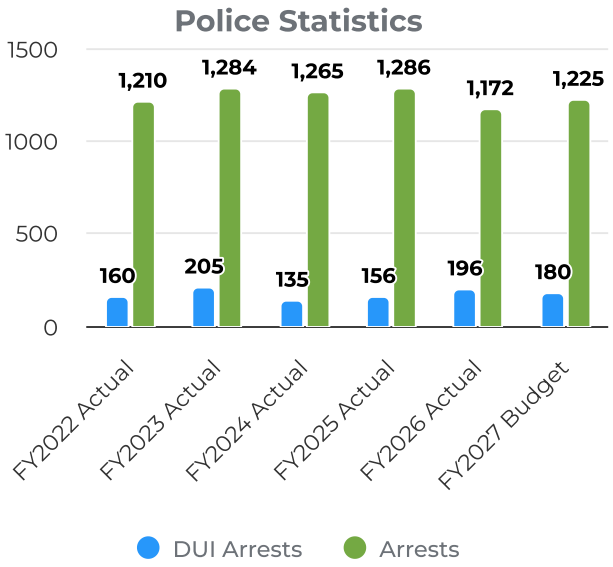
FY 2025-2026 Major Objectives Accomplished

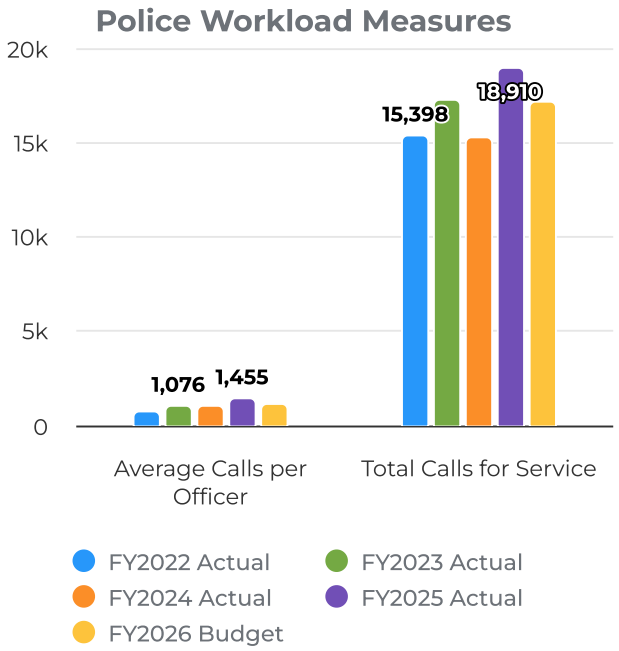
- Participated in community events such as National Night Out, Coffee with a Cop, and other community-oriented programs.
- Obtained Byrne JAG Grant funding for K9 unit
- $5,000 Awarded from Internet Crimes Against Children (Cell Phone Forensics)
- Received grant funding for bulletproof vests through the Department of Justice.
- Submitted National Incident Based Reporting System (NIBRS) 100% error free for the 2025 calendar year.
- Finalized Memorandum of Understanding with Navajo Nation and City of Page.
- Updated City of Page Emergency Operations Plan in partnership with Coconino County Emergency Management
- Remained fiscally responsible.
- Signed a 10-year contract with AXON

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
420 Police Dept Admin						
Administrative Manager	0.00	0.00	0.00	0.00	1.00	1.00
Assistant Police Chief	1.00	1.00	1.00	1.00	1.00	0.00
Chief Of Police	1.00	1.00	1.00	1.00	1.00	0.00
Exec. Admin. Assistant to the Chief	1.00	1.00	1.00	1.00	0.00	-1.00
Lieutenant	0.00	1.00	1.00	1.00	1.00	0.00
Patrol Lieutenant	0.00	0.00	0.00	1.00	1.00	0.00
Records Clerk	2.50	2.49	2.49	2.49	2.00	-0.49
Software Support Tech	1.00	0.00	0.00	0.00	0.00	0.00
Special Operations Sergeant	0.00	0.00	1.00	0.00	0.00	0.00
Totals	**6.50**	**6.49**	**7.49**	**7.49**	**7.00**	**-0.49**

Performance Measures





Patrol Description

PURPOSE

To provide police first response capability to our community.

DEPARTMENT DESCRIPTION

The Patrol Division provides day-to-day police services and is the City's first response to criminal activity to reduce crime, fear, and disorder in the community.

DEPARTMENTAL ACTIVITIES

- Emergency response to 911 and non-emergency calls for service
- Traffic enforcement and accident investigation
- Service of search and arrest warrants
- Crime prevention
- Animal control
- Security checks
- Parking control
- Community Oriented Policing
- Code Enforcement

FY 2026–2027 Priorities

- Improve reporting efficiency.
- Promote police conduct that is responsive and sensitive to the needs of the community.
- Develop strategies to recruit/retain employees, enhance employee satisfaction and staff development.
- Use problem solving efforts to address longer-term community problems.
- Operate using our community-oriented policing philosophy.
- Fill open police officer positions with high-quality candidates.
- Decrease drug activity.— **Strategic Goal**
- Decrease violent/property crimes.
- Maintain and strengthen partnerships with other agencies.
- Strengthen relationships within the community.— **Strategic Goal**

FY 2025-2026 Major Objectives Accomplished

- Submitted National Incident Based Reporting System (NIBRS) 100% error free for the 2025 calendar year.
- Increased current patrol fleet.
- Decreased violent/property crimes.
- Maintained and strengthened partnerships with other agencies.
- Completed Active Shooter training.
- Implemented new Cadet Program
- Virtual reality training simulator
- Obtained PepperBall Equipment
- Increased officer training certifications

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
421 Patrol						
Animal Control Officer	1.00	1.96	2.00	3.00	3.00	0.00
Animal Control Supervisor	0.00	1.00	1.00	1.00	1.00	0.00
Code Enforcement Officer	0.00	0.00	0.00	0.00	1.00	1.00
Community Resource Officer	2.00	1.00	0.00	0.00	0.00	0.00
Community Resource Officer-Drug	1.00	1.00	1.00	1.00	1.00	0.00
Patrol Officer	14.00	18.00	17.00	14.00	14.00	0.00
Patrol Sergeant	3.00	3.00	2.00	2.00	1.00	-1.00
Police Cadet	0.00	0.00	0.00	2.00	2.00	0.00
Sergeant	0.00	0.00	0.00	1.00	1.00	0.00
Totals	**21.00**	**25.96**	**23.00**	**24.00**	**24.00**	**0.00**

Communication Description

PURPOSE

To serve as the direct link between citizens and emergency response services.

DEPARTMENT DESCRIPTION

The Page Communications Center operates 24 hours a day, 7 days a week. It is a 9-1-1, Phase II (capable of receiving the latitude and longitude of a cell phone caller), Public Safety Answering Point (PSAP). Serving the City of Page and primarily dispatch for the Page Police Department, the Page Fire Department, and the Greenehaven Fire Department. Serve as the 9-1-1 answering point for the communities surrounding Page in Northern Arizona and Southern Utah, the Glen Canyon National Recreation Area, Lake Powell, and the adjacent Navajo Nation.

DEPARTMENTAL ACTIVITIES

- Answer 9-1-1 and other non-emergency calls for service and provide communications support for police and fire field operations.
- Monitor multiple radio frequencies and dispatch calls to Police and Fire/EMS.
- Access local, state, and federal databases, assign case numbers, and track officer/firefighter activities in the field.

FY 2026–2027 Priorities

- Maintain ALEAP accreditation for Emergency Communications Center
- Maintain staffing levels.
- Continue to assist the department with specialized duties.
- Continue to assist with department transports.
- Integrate Axon overlay capabilities with CAD
- Promote cross-training opportunities between Communications and Real Time Crime Center
- Upgrade water tower communications infrastructure — **Strategic Goal**

FY 2025-2026 Major Objectives Accomplished

- Improved staffing levels
- Maintained partnership with Niles Communications.
- Major Geographic Information System (GIS) Upgrade
- Obtained 2 Communications Training Officer certifications
- Updated SOP manual
- Became NENA members and get more online training / classes
- Completed full communications center remodel

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
422 Communications						
Communication Specialist	6.85	6.85	6.85	6.85	6.00	-0.85
Communication Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Lead Communication Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**8.85**	**8.85**	**8.85**	**8.85**	**8.00**	**-0.85**

Investigation Description

PURPOSE

To serve as the investigative component of the Police Department.

DEPARTMENT DESCRIPTION

The Criminal Investigations Division is tasked with conducting complete, thorough, and comprehensive investigations into all complex crimes, such as sex crimes, homicides, crimes against children and major property crimes, within the City of Page. These investigations include crime scene investigation, evidence collection, victim/witness/suspect interviews, case preparation and presentation to grand juries, attorneys, and courts.

DEPARTMENTAL ACTIVITIES

- Gather facts and evidence of criminal activity. Conduct interviews and obtain statements from victims, witnesses, and suspects of alleged crimes.
- Collect, package and preserve physical evidence.
- Preparation and execution of search warrants.
- Testify in the court of appropriate jurisdiction regarding investigative activities.
- Maintain the department evidence room using current best practice protocols.

FY 2026–2027 Priorities

- Maintain ALEAP Property & Evidence Accreditation
- Upgrade surveillance equipment
- Provide specialized investigative resources for high-profile investigations.
- Implement new warrant software program— **Strategic Goal**
- Send staff for Offender Watch training
- Obtain new 3D scanner
- Obtain new Faraday box

FY 2025-2026 Major Objectives Accomplished

- Detectives were sent to Human Trafficking Trainings.
- Purchased ERAD software for cell phone forensics.
- Attended several training and conferences for Investigations and Evidence.
- Obtained grand jury indictments and convictions on several high-profile cases.
- Completed evidence room inspection and audit and implemented recommended suggestions.
- Hire 3rd detective

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
426 Investigations						
Crime Scene Specialist	0.00	0.00	2.00	4.00	4.00	0.00
Detective	2.00	2.00	3.00	2.00	3.00	1.00
Evidence Technician	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**3.00**	**3.00**	**6.00**	**7.00**	**8.00**	**1.00**

Real Time Crime Center Description

PURPOSE

To reduce risk and enhance officer safety by delivering timely, actionable intelligence that improves decision-making during high-risk calls for service

DEPARTMENT DESCRIPTION

The Page Police Department Real-Time Crime Center (RTCC) provides real-time intelligence and operational support to enhance officer safety, improve situational awareness, and strengthen law enforcement response. By delivering timely, accurate, and actionable information during critical incidents, the RTCC helps officers make informed decisions, reduce risk during high-risk calls for service, and support effective crime prevention and investigations.

DEPARTMENTAL ACTIVITIES

- Provide real-time intelligence during critical incidents.
- Enhance officer safety and situational awareness.
- Support criminal investigations.
- Leverage technology to improve operational effectiveness.

FY 2026–2027 Priorities

- Implementing all applicable AXON software packages
- Implement De-Drone infrastructure
- Add traffic cameras
- Restructuring ALPR device deployment
- Train new drone operators
- Collaborate with City entities on the expansion of our fiber network
- Expand RTCC staff

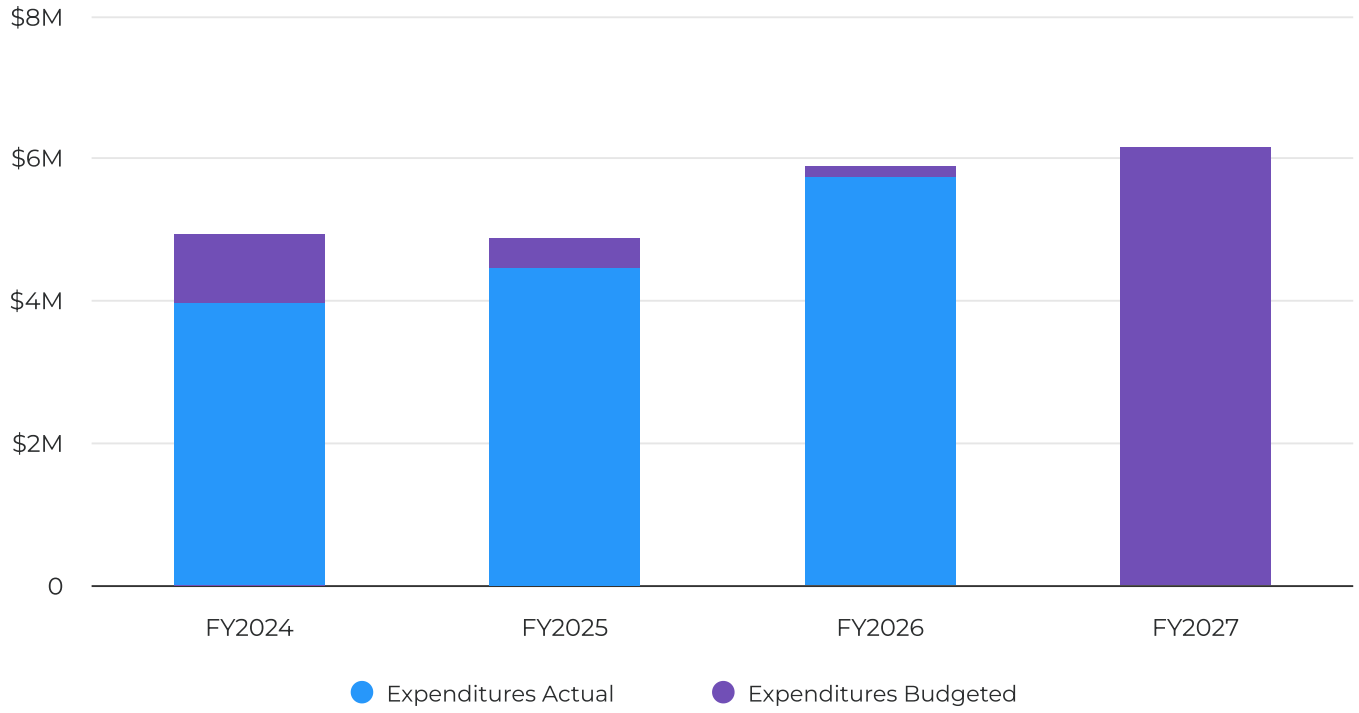
FY 2025-2026 Major Objectives Accomplished

- Purchased Drone First Responder (DFR)
- Created operational Real Time Crime Center division
- Trained 3 drone operators
- Conducted site visits at RTCC's around the state of Arizona

No Full-Time Equivalent this fiscal year.

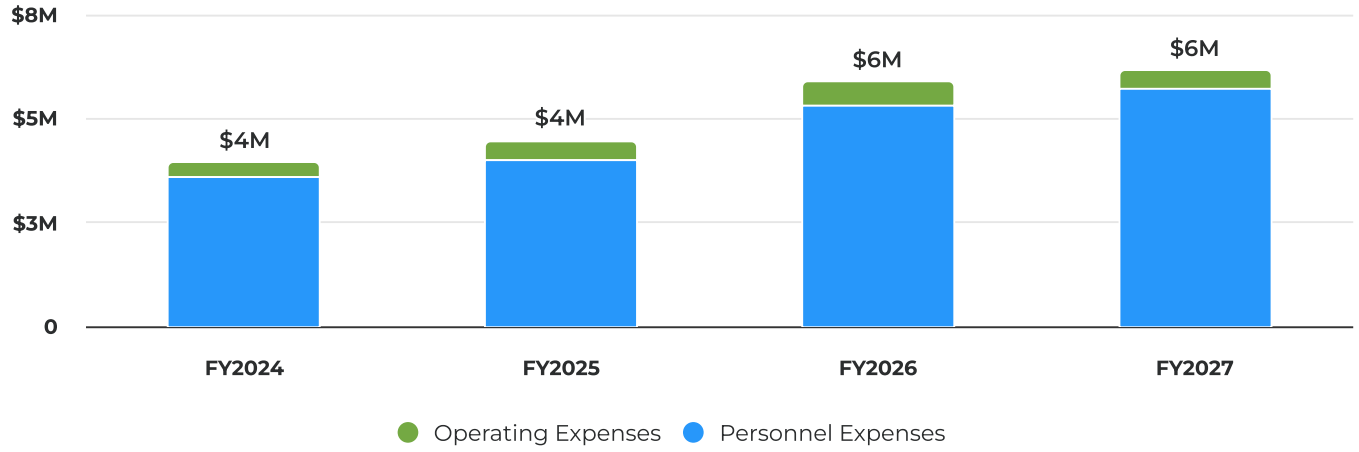
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary

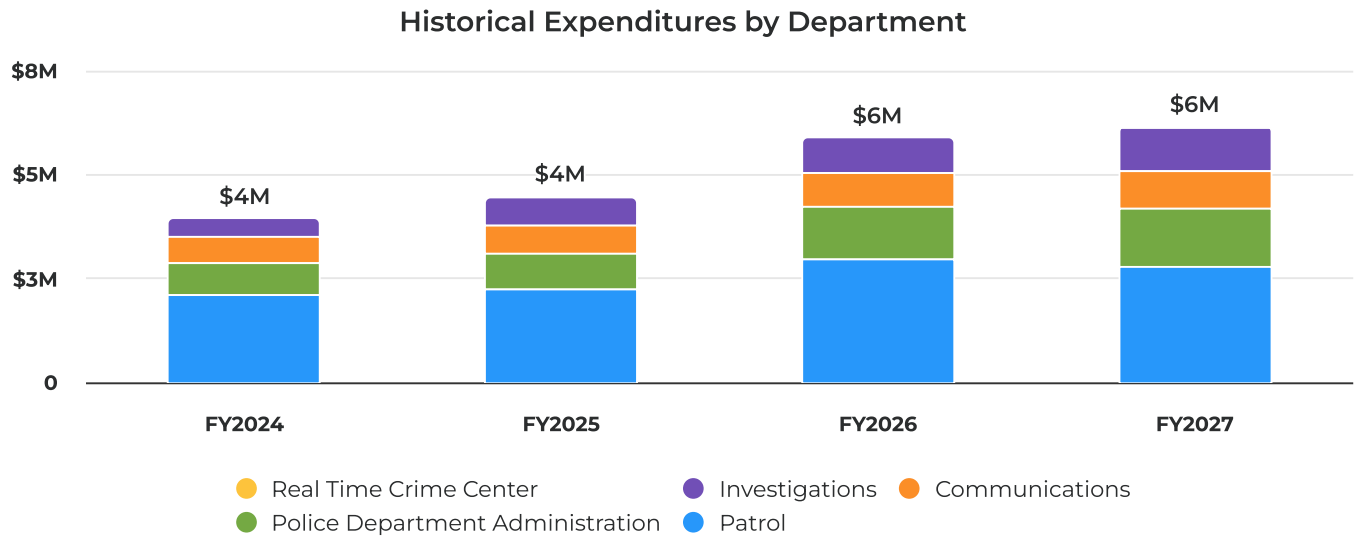


Expenditures by Object Summary

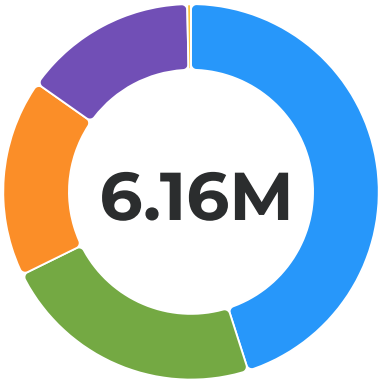
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$3,606,645.47	$4,006,199.94	$5,291,109.37	$5,715,489.41	8.02%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Police Department Administration	$682,237.24	$753,115.73	$1,023,189.34	$1,298,631.10	26.92%
Patrol	$1,890,940.55	$1,974,881.46	$2,678,763.10	$2,550,179.56	-4.80%
Communications	$625,169.33	$661,401.58	$804,762.42	$884,746.25	9.94%
Investigations	$408,298.35	$616,801.17	$784,394.51	$981,932.50	25.18%
Operating Expenses	$343,501.67	$450,589.63	$601,347.00	$441,033.00	-26.66%
Police Department Administration	$91,564.03	$116,006.86	$226,446.00	$96,734.00	-57.28%
Patrol	$206,266.75	$261,144.42	$274,698.00	$224,166.00	-18.40%
Communications	$14,993.82	$25,064.33	$34,775.00	$34,025.00	-2.16%
Investigations	$30,677.07	$48,374.02	$65,428.00	$66,428.00	1.53%
Real Time Crime Center				$19,680.00	
Total Expenditures	**$3,950,147.14**	**$4,456,789.57**	**$5,892,456.37**	**$6,156,522.41**	**4.48%**

Expenditures by Department



FY27 Expenditures by Department



Patrol	**$2,774,346**	45.06%
Police Department Administration	**$1,395,365**	22.66%
Investigations	**$1,048,361**	17.03%
Communications	**$918,771**	14.92%
Real Time Crime Center	**$19,680**	0.32%

Expenditures by Department

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Police Department Administration	$773,801.27	$869,122.59	$1,249,635.34	$1,395,365.10	11.66%
Personnel Expenses	$682,237.24	$753,115.73	$1,023,189.34	$1,298,631.10	26.92%
SALARIES	$449,862.31	$498,233.57	$704,125.85	$946,621.51	34.44%
OVERTIME	$15,009.15	$20,483.80	$15,000.00	$10,119.05	-32.54%
INDUSTRIAL INSURANCE	$23,521.28	$30,899.40	$31,978.01	$41,704.12	30.42%
MEDICAL INSURANCE	$89,502.65	$104,721.97	$149,265.57	$121,444.74	-18.64%
FICA	$34,286.19	$39,256.84	$51,478.83	$67,165.59	30.47%
ASRS	$17,430.91	$16,181.13	$20,570.73	$31,349.89	52.40%
PSPRS	$52,624.75	$43,339.02	$50,770.36	$80,226.21	58.02%
Operating Expenses	$91,564.03	$116,006.86	$226,446.00	$96,734.00	-57.28%
OPERATING SUPPLIES	$19,003.88	$22,462.02	$7,500.00	$10,000.00	33.33%
UNIFORM ALLOWANCE	$10,470.67	$10,167.23	$8,880.00	$8,880.00	
CELL PHONES	$2,640.00	$4,030.00	$4,680.00	$1,560.00	-66.67%
CONTRACT SERVICES	$16,848.65	$19,015.18	$148,490.00	$3,490.00	-97.65%
TRAVEL, MEALS AND SCHOOLS	$23,629.92	$32,952.87	$33,000.00	$33,000.00	
SPECIAL EVENTS	$5,407.31	$7,303.02	$3,000.00	$21,000.00	600.00%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
SUBSCRIPTIONS /MEMBERSHIPS	$13,563.60	$20,076.54	$20,896.00	$18,804.00	-10.01%
Patrol	$2,097,207.30	$2,236,025.88	$2,953,461.10	$2,774,345.56	-6.06%
Personnel Expenses	$1,890,940.55	$1,974,881.46	$2,678,763.10	$2,550,179.56	-4.80%
SALARIES	$1,085,829.10	$1,179,232.51	$1,678,299.93	$1,662,270.25	-0.96%
OVERTIME	$180,988.29	$208,484.98	$180,000.00	$152,380.95	-15.34%
INDUSTRIAL INSURANCE	$60,885.63	$63,194.09	$84,045.15	$76,142.04	-9.40%
MEDICAL INSURANCE	$281,367.71	$293,800.35	$453,101.21	$347,416.38	-23.32%
FICA	$94,844.16	$103,450.98	$123,914.31	$122,628.75	-1.04%
ASRS	$19,795.52	$26,317.04	$27,398.89	$42,082.34	53.59%
PSPRS	$167,230.14	$100,401.51	$132,003.61	$147,258.86	11.56%
Operating Expenses	$206,266.75	$261,144.42	$274,698.00	$224,166.00	-18.40%
OPERATING SUPPLIES	$27,663.20	$37,716.21	$18,000.00	$16,500.00	-8.33%
UNIFORM ALLOWANCE	$38,362.28	$22,069.54	$42,100.00	$42,100.00	
EQUIPMENT REPAIR/MAINTENANCE	$15,671.27	$69,202.40	$8,850.00	$7,850.00	-11.30%
OFFICE EQUIPMENT LEASES	$397.09	-$397.09			
CELL PHONES	$17,732.99	$12,793.67	$19,932.00	$20,400.00	2.35%
ANIMAL SHELTER EXPENSES	$7,207.50	$13,352.25	$10,700.00	$10,700.00	
CONTRACT SERVICES	$25,974.46	$28,203.30	$41,900.00	$900.00	-97.85%
TRAVEL, MEALS AND SCHOOLS	$52,992.10	$46,461.79	$97,916.00	$92,916.00	-5.11%
PROGRAM EXPENSES	$14,726.39	$16,815.62	$15,000.00		-100.00%
K-9 EXPENSE	$4,977.58	$7,975.46	$8,300.00	$8,300.00	
SUBSCRIPTIONS /MEMBERSHIPS		$3,379.60	$500.00	$500.00	
PRINTING & BINDING		$3,571.67	$2,500.00	$5,000.00	100.00%
FIREARMS RANGE EXPENSES	$561.89		$4,000.00	$14,000.00	250.00%
DRUG COURT EXPENSES			$5,000.00	$5,000.00	
Communications	$640,163.15	$686,465.91	$839,537.42	$918,771.25	9.44%
Personnel Expenses	$625,169.33	$661,401.58	$804,762.42	$884,746.25	9.94%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
SALARIES	$405,098.34	$420,054.80	$519,347.29	$580,890.43	11.85%
OVERTIME	$31,975.98	$27,130.75	$30,000.00	$40,000.00	33.33%
INDUSTRIAL INSURANCE	$20,540.87	$21,975.71	$27,046.49	$26,307.90	-2.73%
MEDICAL INSURANCE	$80,833.32	$104,196.80	$133,435.18	$129,436.32	-3.00%
FICA	$32,966.96	$33,374.78	$39,523.52	$42,369.56	7.20%
ASRS	$53,753.86	$54,668.74	$55,409.95	$65,742.05	18.65%
Operating Expenses	$14,993.82	$25,064.33	$34,775.00	$34,025.00	-2.16%
OPERATING SUPPLIES	$4,472.51	$2,150.77	$3,200.00	$3,200.00	
UNIFORM ALLOWANCE	$673.94	$366.55	$1,350.00	$1,350.00	
EQUIPMENT REPAIR/MAINTENANCE	$488.48	$737.72	$4,500.00	$4,500.00	
CELL PHONES	$1,016.54	$1,064.10	$1,196.00	$1,196.00	
CONTRACT SERVICES		$6,428.85	$16,029.00	$16,029.00	
TRAVEL, MEALS AND SCHOOLS	$7,366.35	$13,113.63	$7,000.00	$7,000.00	
SUBSCRIPTIONS /MEMBERSHIPS	$976.00	$1,202.71	$1,500.00	$750.00	-50.00%
Investigations	$438,975.42	$665,175.19	$849,822.51	$1,048,360.50	23.36%
Personnel Expenses	$408,298.35	$616,801.17	$784,394.51	$981,932.50	25.18%
SALARIES	$263,115.79	$389,549.22	$511,592.92	$660,741.55	29.15%
OVERTIME	$15,082.95	$30,011.90	$25,000.00	$40,000.00	60.00%
INDUSTRIAL INSURANCE	$15,034.71	$20,386.37	$22,689.58	$28,668.22	26.35%
MEDICAL INSURANCE	$52,198.14	$96,885.47	$129,782.75	$133,402.71	2.79%
FICA	$20,489.40	$31,441.06	$38,818.62	$46,170.93	18.94%
ASRS	$15,591.33	$28,231.83	$36,184.11	$38,911.90	7.54%
PSPRS	$26,786.03	$20,295.32	$20,326.53	$34,037.19	67.45%
Operating Expenses	$30,677.07	$48,374.02	$65,428.00	$66,428.00	1.53%
OPERATING SUPPLIES	$5,071.59	$5,811.71	$4,500.00	$5,500.00	22.22%
UNIFORM ALLOWANCE	$2,357.66	$1,787.04	$8,100.00	$8,100.00	
EQUIPMENT REPAIR/MAINTENANCE	$1,697.90	$1,141.90	$2,000.00	$2,000.00	
INVESTIGATIONS	$1,126.00		$7,000.00	$7,000.00	
CELL PHONES	$660.00	$660.00	$1,320.00	$1,320.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
CONTRACT SERVICES	$2,467.82	$10,128.51	$14,315.00	$14,315.00	
TRAVEL, MEALS AND SCHOOLS	$9,630.36	$28,594.86	$20,000.00	$20,000.00	
SILENT WITNESS	$4,000.00		$4,650.00	$4,650.00	
SUBSCRIPTIONS /MEMBERSHIPS	$165.00	$250.00	$230.00	$230.00	
PRINTING & BINDING	$3,500.74		$3,313.00	$3,313.00	
Real Time Crime Center				$19,680.00	
Operating Expenses				$19,680.00	
OPERATING SUPPLIES				$2,500.00	
UNIFORM ALLOWANCE				$300.00	
EQUIPMENT REPAIR/MAINTENANCE				$10,000.00	
CONTRACT SERVICES				$2,380.00	
TRAVEL, MEALS AND SCHOOLS				$4,000.00	
SUBSCRIPTIONS /MEMBERSHIPS				$500.00	
Total Expenditures	**$3,950,147.14**	**$4,456,789.57**	**$5,892,456.37**	**$6,156,522.41**	**4.48%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

Police Administration

- Personnel Costs - Salaries increased due to recommended changes from Comp & Class Study.
- Contract Services - Decrease due to changing contracts/agreements.
- Special Events- Increase moving from Program Expenses, Patrol to Special Events

Patrol

- Personnel Costs -Increases due to implementation of a steps program for sworn officers. Overtime increases to match prior year's expenses.
- Contract Services - Decrease due to changing contracts/agreements.
- Program Expenses – Decrease moved to Special Events, Police Admin.
- Firearms Range Expenses- Increase by adding Pistol Optics.

Investigation

- Personnel Costs - Increase due to implementation of a steps program for sworn officers. Overtime increases to match prior year's expenses.

Communication

- Personnel Costs - Increase due to implementation of a steps program for sworn officers. Overtime increases to match prior year's expenses.

Real Time Crime

- All operating Expense- Increase for adding new department.

Public Works Department



Tim Westover

Public Works Department

Public Works Admin Description

Purpose:
The purpose of the Public Works Administration is to provide leadership, coordination, and oversight for the City's infrastructure, facilities, and cemetery. The department supports the safe, efficient, and reliable delivery of services including street and stormwater maintenance, building and facility maintenance, cemetery operations, fleet and central garage services, and engineering. Public Works Administration also provides project planning and management, budget oversight, regulatory compliance, and coordination of capital improvement projects to ensure City resources and infrastructure are effectively maintained for the benefit of the community.

Department Activities:

- Plan, coordinate, and oversee Public Works operations, programs, capital improvement projects, and infrastructure maintenance activities.
- Prepare and review construction plans, specifications, cost estimates, bid documents, contracts, and other project-related documents.
- Manage procurement, bidding, contract administration, and oversight of consultants and contractors performing work on behalf of the City.
- Develop and monitor Public Works operating and capital budgets and pursue grant funding opportunities for infrastructure, transportation, facilities, and other City improvements.
- Present project information and recommendations to the City Council, City management, the community, and other agencies.
- Maintain infrastructure and asset records and coordinate preventative maintenance, regulatory compliance, development review, and long-term infrastructure planning.
- Respond to resident concerns and service requests related to streets, drainage, facilities, cemetery operations, and other Public Works responsibilities.
- Promote safe and effective Public Works operations through employee training, equipment and workplace safety programs, emergency response coordination, and compliance with applicable safety requirements.

FY 2027 Priorities:

- Develop and implement a multi-year Capital Improvement Plan (CIP) to prioritize infrastructure investments, address deferred maintenance, and extend the useful life of City assets.
- Provide management and oversight of City-wide capital improvement projects, including project planning, budgeting, design, procurement, construction, and completion of project.
- Advance the Downtown Beautification and Revitalization Project through final design, procurement, and beginning of construction.— **Strategic Goal**
- Complete the Horeshoe Bend Parking Lot Resurfacing Project and advance the design of the Coppermine Road/Haul Road Roundabout.

- Complete design and construction of the Vista Ave. pavement rehabilitation project, including ADA accessibility improvements.
- Advance planning and design for future community facility improvements, including the swimming pool project and Page Middle School feasibility study.
- Strengthen Public Works safety and workforce development through required equipment training and certifications, including aerial lift and specialized equipment operation.
- Support other City departments with planning, budgeting, procurement, design, and construction management for their capital improvement projects.

FY 2026 Major Objectives Accomplished:

- Completed construction of the new Splash Pad at the Sports Complex, providing an additional recreational amenity for the community.
- Completed renovation and successfully relocated the Public Works Department to its new facility on Industrial Road, improving departmental operations and workspace.
- Completed construction of the new CBI Building to support services needed.
- Completed the Sports Complex ballfield lighting improvements, enhancing field conditions with new LED energy-efficient lighting.
- Provided coordination and support for improvements to the PERA Club facility purchase and move-in.
- Completed planning and design for the Cemetery Expansion Project to accommodate future community needs.

Division Full-Time Equivalents

Including Highway User Personnel

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
460 Public Works Admin						
Director Of Public Works	0.65	0.65	0.65	0.65	1.00	0.35
Lead Maintenance Worker	1.00	0.00	0.00	0.00	0.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Streets Maintenance Worker	3.00	4.00	4.00	4.00	5.00	1.00
Streets Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**6.65**	**6.65**	**6.65**	**6.65**	**8.00**	**1.35**

Building Maintenance Description

DESCRIPTION

The Building Maintenance Department is responsible for maintaining City-owned buildings and facilities in a safe, functional, clean, and reliable condition. The department supports City operations by providing a well-maintained environment for employees while ensuring public facilities are welcoming and accessible to residents, businesses, visitors, and the community.

Staffed by four full-time employees, the department provides routine and preventative facility maintenance, repairs, and janitorial services, and support for facility improvement projects throughout the City. Responsibilities include HVAC, plumbing, electrical, carpentry, painting, general building repairs, and other facility-related maintenance needs.

Departmental Activities:

- Perform routine, preventative, and emergency maintenance and repairs for all City-owned buildings and facilities.
- Maintain and repair building systems, including HVAC, plumbing, electrical, lighting, doors, fixtures, and other facility equipment.

- Provide and coordinate janitorial and custodial services to maintain clean, safe, and welcoming City facilities.
- Manage building security and access through key and lock system.
- Perform minor construction, remodeling, carpentry, painting, and tenant improvement projects to meet the needs of the facilities.
- Conduct routine facility inspections and preventative maintenance to identify deficiencies, reduce unexpected failures, and extend the useful life of City buildings and equipment.
- Coordinate specialized maintenance, repairs, inspection and services with qualified contractors and vendors when work is beyond the capabilities of City staff.

FY 2027 Priorities:

- Improve response times for facility maintenance requests while strengthening communication with City departments regarding work order status, scheduling, and completion.
- Expand preventative maintenance practices to improve facility reliability, reduce unexpected repairs, control operating costs, and extend the useful life of City buildings and equipment.
- Complete required safety and technical training to ensure employees can safely operate equipment and properly maintain City building systems.— **Strategic Goal**
- Complete electrical system upgrades at the Library to improve reliability and reduce circuit overloads.
- Support installation of new flooring at the Community Center and coordinate other priority facility improvement projects.
- Develop a comprehensive HVAC inventory and preventative maintenance and replacement plan for all City-owned systems to support future budgeting and capital planning.

FY 2026 Major Objectives Accomplished:

- Completed renovations to the Public Works facility on Industrial Road and successfully supported the relocation of Public Works operations to the new location.
- Completed facility renovations and improvements at the PERA Club to improve the functionality and condition of the building.
- Completed HVAC upgrades at the Library to improve indoor comfort and system reliability.
- Renovated public restrooms at John C. Memorial Park, improving the condition and appearance of the facilities for park users.
- Provided ongoing maintenance repairs to City-owned buildings while responding to facility needs and supporting improvement projects across multiple departments.

Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
457 Building Maintenance						
Maintenance Worker	3.00	3.00	3.00	4.00	4.00	0.00
Maintenance Worker Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**4.00**	**4.00**	**4.00**	**5.00**	**5.00**	**0.00**

Central Garage Description

DESCRIPTION

The Central Garage is responsible for the maintenance, repair, and operational readiness of the City of Page's diverse fleet of vehicles and equipment. The department works to ensure City vehicles and equipment remain safe, reliable, and available to support the delivery of essential municipal and emergency services.

Staffed by two full-time mechanics, the Central Garage provides maintenance and repair services for City-owned vehicles and equipment, including police vehicles, fire apparatus, ambulances, passenger vehicles, light and heavy-

duty trucks, and specialized construction and maintenance equipment.

Departmental Activities:

- Provide preventative maintenance, inspections, diagnostics, and repairs for more than 100 City-owned vehicles and equipment, including passenger vehicles, emergency vehicles, heavy trucks, tractors, mowers, generators, and heavy equipment.
- Assist City departments with the evaluation, specification, and procurement of replacement vehicles and equipment through State contracts, cooperative purchasing agreements, and other approved procurement methods.
- Maintain fleet service and repair records and assist with monitoring vehicle condition, maintenance costs, and replacement needs to support long-term fleet planning.
- Administer and coordinate contracted fuel services for the City fleet and municipal fuel use.
- Coordinate specialized repairs, warranty services, recalls, parts procurement, and outside vendor services when work cannot be efficiently performed by City Staff.

FY 2027 Priorities:

- Continue improvements to the Central Garage facility to provide adequate workspace, storage, equipment, and operational capacity to meet the City's current and future fleet maintenance needs.
- Maintain a high level of fleet availability and reliability by providing timely preventative maintenance, inspections, diagnostics, and repairs for all City departments.
- Complete employee training to improve utilization of the City's fleet maintenance and work order system (iWorQ), including service history, maintenance scheduling, parts, labor, and cost tracking.
- Purchase and implement an updated vehicle diagnostic scanner to improve troubleshooting capabilities and reduce vehicle downtime and outside repair costs.

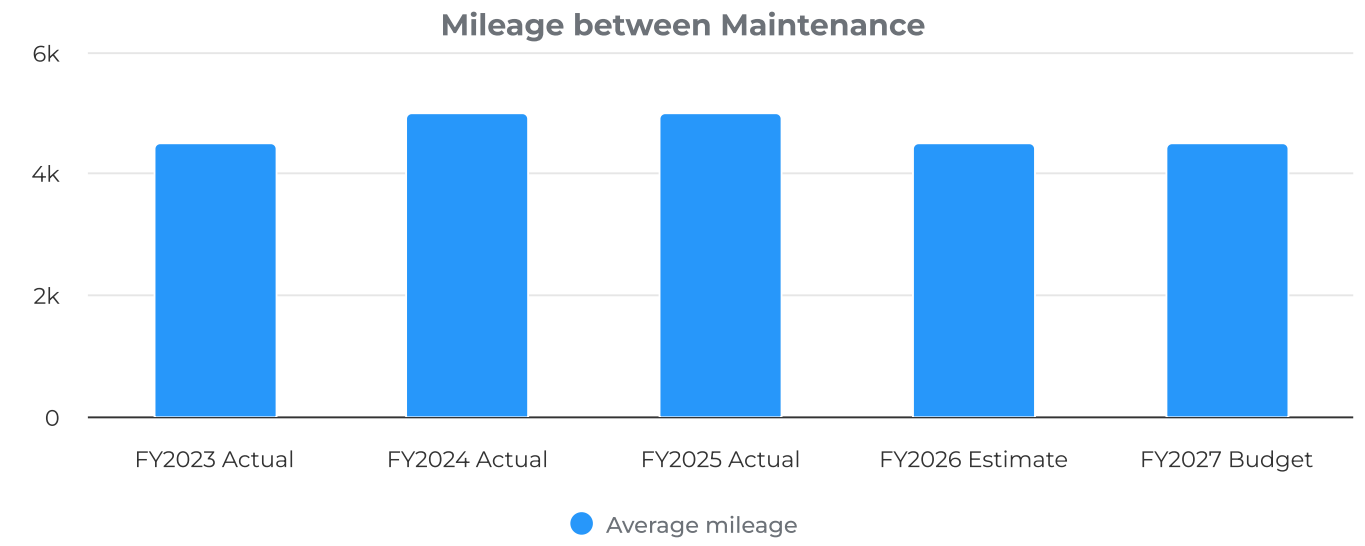
FY 2026 Objectives Accomplished:

- Implemented and utilized the iWorQ fleet maintenance management system to improve work order tracking, maintenance records, service history, and preventative maintenance scheduling.
- Provided ongoing fleet maintenance and repair services to support the operational needs of all City departments, including public safety and emergency response vehicles.
- Performed preventative maintenance, inspections, diagnostics, and repairs to improve fleet reliability, reduce equipment downtime, and extend the useful life of City vehicles and equipment.

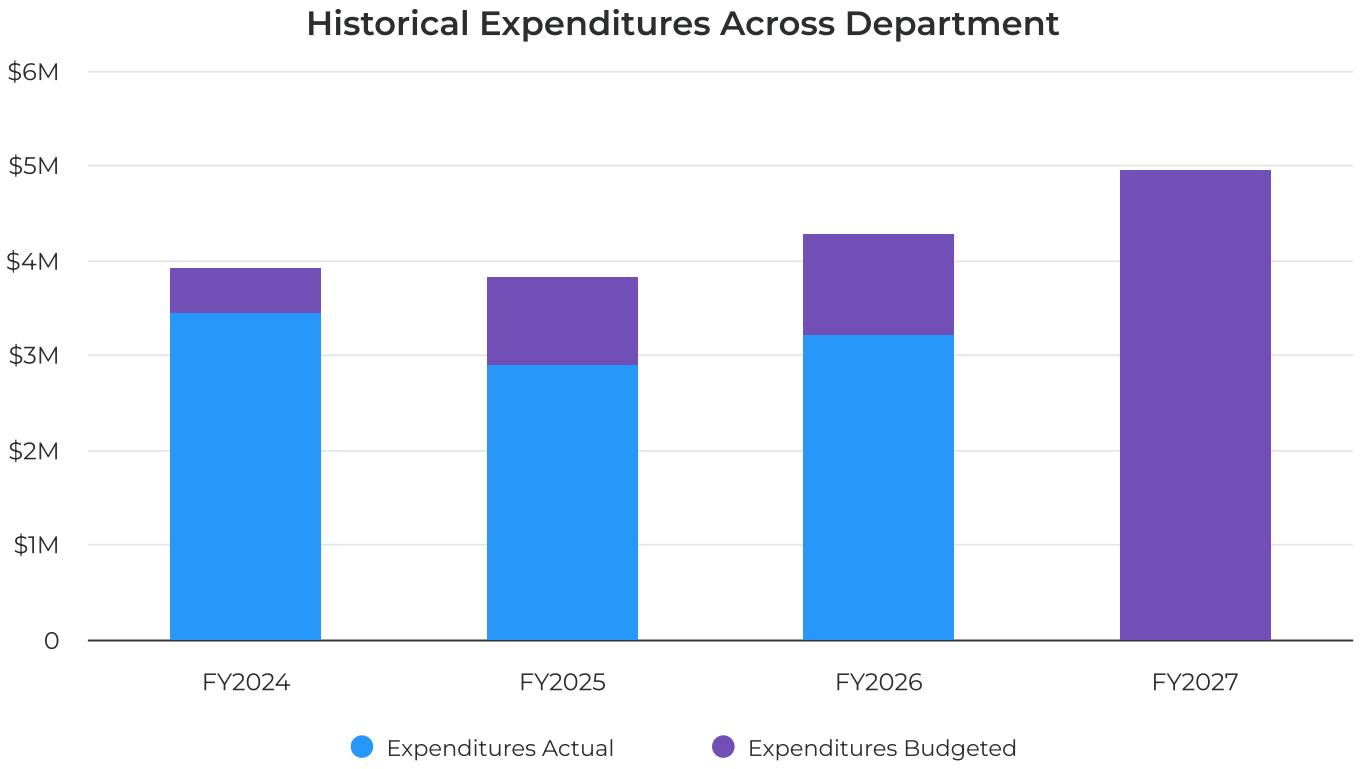
Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
448 Central Garage						
Auto Technician	1.00	0.00	0.00	0.00	0.00	0.00
Foreman	0.00	1.00	1.00	1.00	1.00	0.00
Heavy Equipment Technician	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

Performance Measures -Central Garage

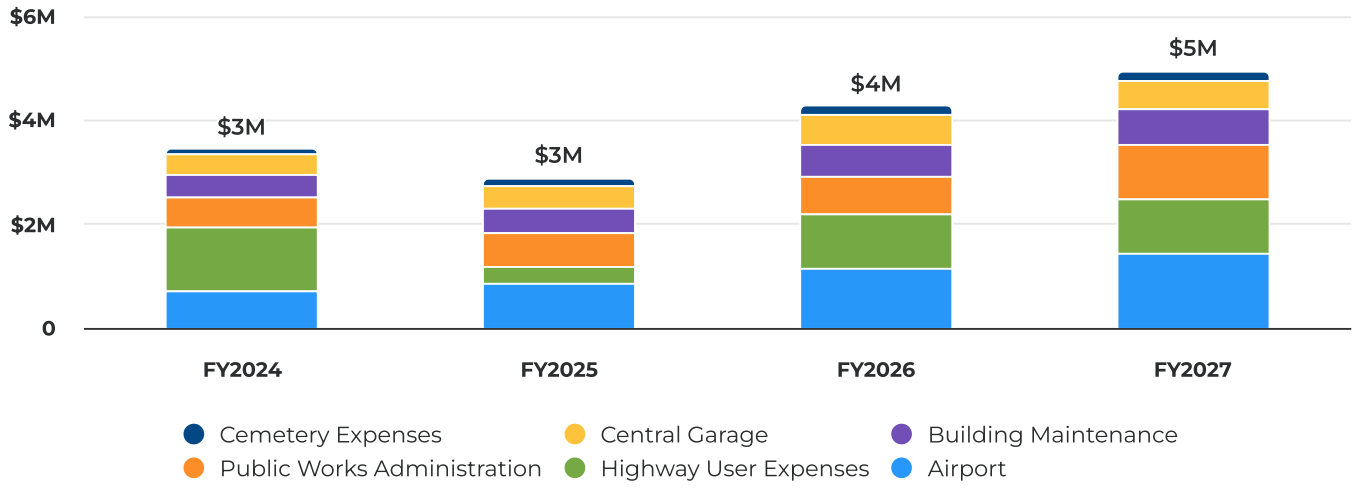


Expenditure Summary

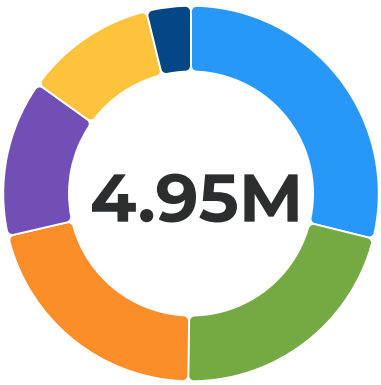


Expenditures by Department

Historical Expenditures by Department



FY27 Expenditures by Department



Airport	$1,428,038	28.87%
Highway User Expenses	$1,056,500	21.36%
Public Works Administration	$1,045,142	21.13%
Building Maintenance	$669,091	13.53%
Central Garage	$557,860	11.28%
Cemetery Expenses	$189,124	3.82%

Expenditures by Department

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Central Garage	$410,975.30	$429,139.78	$563,777.93	$557,860.28	-1.05%
Personnel Expenses	$148,645.37	$143,290.68	$211,777.93	$205,860.28	-2.79%
SALARIES	$105,863.27	$99,732.62	$137,210.11	$138,692.74	1.08%
OVERTIME	$584.23	$14.80	$2,300.00	$2,000.00	-13.04%
INDUSTRIAL INSURANCE	$3,163.02	$2,935.51	$7,182.95	$3,869.53	-46.13%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
MEDICAL INSURANCE	$17,878.55	$20,414.77	$38,123.08	$34,225.19	-10.22%
FICA	$8,084.51	$7,420.23	$10,496.57	$10,609.99	1.08%
ASRS	$13,071.79	$12,772.75	$16,465.21	$16,462.83	-0.01%
Operating Expenses	$262,329.93	$285,849.10	$352,000.00	$352,000.00	
OPERATING SUPPLIES	$1,481.54	$561.32	$3,000.00	$3,000.00	
UNIFORM ALLOWANCE	$700.00	$703.67	$700.00	$700.00	
CLOTHING ALLOWANCE	$300.00	$204.00	$300.00	$300.00	
EQUIPMENT REPAIR/MAINTENANCE	$3,088.29	$101.25	$3,000.00	$3,000.00	
CONTRACT SERVICES	$690.00	$1,150.00	$3,500.00	$3,500.00	
FUEL	$145,598.80	$142,870.95	$180,000.00	$180,000.00	
VEHICLE REPAIR/MAINTENANCE	$47,500.96	$48,332.54	$66,000.00	$66,000.00	
OIL	$9,923.35	$8,128.55	$12,000.00	$12,000.00	
HEAVY EQUIPMENT REPAIR	$33,842.90	$55,836.14	$50,000.00	$50,000.00	
TIRES	$18,627.41	$27,960.68	$30,000.00	$30,000.00	
TRAVEL, MEALS AND SCHOOLS	$242.57		$2,500.00	$2,500.00	
SUBSCRIPTIONS /MEMBERSHIPS	$334.11		$1,000.00	$1,000.00	
Building Maintenance	$414,884.16	$471,682.26	$639,067.94	$669,090.74	4.70%
Personnel Expenses	$270,228.26	$321,142.65	$340,082.94	$347,330.74	2.13%
SALARIES	$190,521.04	$224,750.85	$227,643.96	$238,522.75	4.78%
OVERTIME	$2,305.32	$2,128.84	$800.00	$1,600.00	100.00%
INDUSTRIAL INSURANCE	$1,817.19	$3,734.69	$8,972.99	$8,634.52	-3.77%
MEDICAL INSURANCE	$37,204.23	$44,373.44	$57,933.96	$52,013.82	-10.22%
FICA	$14,581.64	$17,171.86	$17,414.76	$18,246.99	4.78%
ASRS	$23,798.84	$28,982.97	$27,317.27	$28,312.65	3.64%
Operating Expenses	$144,655.90	$150,539.61	$298,985.00	$321,760.00	7.62%
OPERATING SUPPLIES	$1,635.10	$1,746.58	$2,000.00	$2,500.00	25.00%
UNIFORM ALLOWANCE	$1,750.00	$1,764.17	$2,450.00	$1,750.00	-28.57%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
SAFETY SUPPLIES	$186.94	$59.24	$500.00	$100.00	-80.00%
CLOTHING ALLOWANCE	$500.00	$600.00	$875.00	$750.00	-14.29%
JANITORIAL SUPPLIES	$22,240.29	$22,767.72	$24,000.00	$25,000.00	4.17%
BUILDING MATERIALS	$277.00	$1,739.19	$3,000.00	$3,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$3,754.86	$4,834.04	$12,500.00	$13,000.00	4.00%
CELL PHONES	$660.00	$770.00	$660.00	$660.00	
CONTRACT SERVICES	$18,677.66	$10,016.08	$25,000.00	$27,000.00	8.00%
TRAVEL, MEALS AND SCHOOLS	$19.45		$3,000.00	$3,000.00	
FACILITIES MAINTENANCE	$94,954.60	$83,511.73	$200,000.00	$215,000.00	7.50%
HVAC EXPENSES		$22,730.86	$25,000.00	$30,000.00	20.00%
Public Works Administration	$598,279.25	$638,264.80	$714,794.13	$1,045,141.63	46.22%
Personnel Expenses	$592,011.43	$621,322.70	$672,474.13	$1,002,321.63	49.05%
SALARIES	$394,588.85	$412,738.48	$451,396.01	$695,149.44	54.00%
OVERTIME	$1,846.99	$1,886.78	$2,000.00	$2,400.00	20.00%
INDUSTRIAL INSURANCE	$28,196.38	$29,768.17	$31,819.92	$47,388.09	48.93%
MEDICAL INSURANCE	$88,588.59	$93,654.64	$98,305.84	$121,690.93	23.79%
FICA	$29,702.11	$30,928.54	$34,630.30	$53,178.93	53.56%
ASRS	$49,088.51	$52,346.09	$54,322.05	$82,514.24	51.90%
Operating Expenses	$6,267.82	$16,942.10	$42,320.00	$42,820.00	1.18%
OPERATING SUPPLIES	$2,411.25	$2,669.07	$5,500.00	$5,500.00	
UNIFORM ALLOWANCE	$946.70	$674.54	$700.00	$1,050.00	50.00%
CLOTHING ALLOWANCE	$200.00	$200.00	$300.00	$450.00	50.00%
CELL PHONES	$660.00	$660.00	$1,320.00	$1,320.00	
CONTRACT SERVICES		$12,645.41	$30,000.00	$30,000.00	
TRAVEL MEALS & SCHOOLS	$2,049.87	$93.08	$4,500.00	$4,500.00	
Highway User Expenses	$1,227,958.22	$340,560.71	$1,056,850.00	$1,056,500.00	-0.03%
Personnel Expenses	$37.24	$38.25			

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
FICA	$37.24	$38.25			
Operating Expenses	$1,227,920.98	$340,522.46	$1,056,850.00	$1,056,500.00	-0.03%
OPERATING SUPPLIES	$8,034.82	$5,822.68	$10,000.00	$10,000.00	
UNIFORM ALLOWANCE	$1,950.00	$1,920.78	$2,100.00	$1,750.00	-16.67%
SAFETY SUPPLIES	$2,323.43	$1,738.68	$3,500.00	$3,500.00	
CLOTHING ALLOWANCE	$600.00	$500.00	$750.00	$750.00	
STREET REPAIR	$1,020,438.98	$140,529.32	$800,000.00	$800,000.00	
SIDEWALK, CURB AND GUTTER	$14,661.63	$2,914.95	$35,000.00	$35,000.00	
STREET LIGHTING	$144,407.08	$149,330.21	$140,000.00	$140,000.00	
CELL PHONES	$1,924.01	$1,220.81	$1,500.00	$1,500.00	
CONTRACT SERVICES		$3,600.00	$10,000.00	$10,000.00	
FUEL	$24,425.53	$23,392.62	$33,000.00	$33,000.00	
VEHICLE REPAIR/MAINTENANCE	$8,362.25	$7,982.16	$16,000.00	$16,000.00	
TRAVEL, MEALS AND SCHOOLS	$470.00	$1,570.25	$4,000.00	$4,000.00	
RENTALS	$323.25		$1,000.00	$1,000.00	
Airport	$703,164.26	$844,115.85	$1,121,778.15	$1,428,038.48	27.30%
Personnel Expenses	$176,940.33	$252,378.89	$359,569.15	$410,488.48	14.16%
SALARIES	$131,812.96	$174,105.04	$249,388.10	$285,007.68	14.28%
OVERTIME	$773.51	$4,361.32	$1,200.00	$5,000.00	316.67%
INDUSTRIAL INSURANCE	$1,844.27	$3,170.60	$5,782.12	$7,007.78	21.20%
MEDICAL INSURANCE	$16,208.72	$34,732.74	$54,194.18	$57,839.52	6.73%
FICA	$10,006.29	$13,205.82	$19,078.19	$21,803.09	14.28%
ASRS	$16,294.58	$22,803.37	$29,926.57	$33,830.41	13.04%
Operating Expenses	$526,223.93	$591,736.96	$762,209.00	$1,017,550.00	33.50%
OPERATING SUPPLIES	$2,013.38	$2,137.81	$2,800.00	$2,500.00	-10.71%
UNIFORM ALLOWANCE	$900.00	$916.11	$1,050.00	$1,400.00	33.33%
CLOTHING ALLOWANCE	$300.00	$200.00	$450.00	$450.00	
JANITORIAL SUPPLIES			$100.00	$400.00	300.00%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
EQUIPMENT REPAIR/MAINTENANCE	$631.64	$16.79	$5,500.00	$5,500.00	
OFFICE EQUIPMENT LEASES	$187.16	-$187.16			
BUILDINGS REPAIR & MAINTENANCE	$21,348.86	$43,154.68	$100,000.00	$80,000.00	-20.00%
CELL PHONES			$1,500.00	$2,000.00	33.33%
UTILITIES	$87,915.13	$92,443.31	$130,000.00	$130,000.00	
CONTRACT SERVICES	$122,263.50	$105,345.80	$75,000.00	$80,000.00	6.67%
FUEL	$4,898.17	$5,075.75	$4,000.00	$5,000.00	25.00%
ARFF EXPENSES	$1,192.35	$261.06	$8,000.00	$35,000.00	337.50%
TRAVEL, MEALS AND SCHOOLS	$14,277.93	$18,009.38	$24,000.00	$24,000.00	
SUBSCRIPTIONS /MEMBERSHIPS	$242.02	$523.78	$1,250.00	$500.00	-60.00%
AIRFIELD MAINTENANCE	$10,469.17	$9,793.16	$50,000.00	$70,000.00	40.00%
TRANSFER TO GENERAL FUND	$245,989.62	$296,837.97	$349,559.00	$571,800.00	63.58%
LIABILITY & PROPERTY INSURANCE	$7,095.00	$7,095.00	$9,000.00	$9,000.00	
MISC EXPENSE	$6,500.00	$10,113.52			
Cemetery Expenses	$90,412.14	$166,163.35	$178,298.39	$189,124.33	6.07%
Personnel Expenses	$74,240.63	$146,306.25	$148,398.39	$156,424.33	5.41%
SALARIES	$45,828.17	$96,602.15	$100,077.12	$115,285.25	15.20%
OVERTIME	$2,244.40	$4,046.99	$3,000.00	$5,000.00	66.67%
INDUSTRIAL INSURANCE	$7,304.76	$9,130.15	$6,569.82	$4,173.33	-36.48%
MEDICAL INSURANCE	$9,284.87	$17,265.03	$19,086.30	$9,462.07	-50.42%
FICA	$3,670.41	$7,436.22	$7,655.90	$8,819.32	15.20%
ASRS	$5,908.02	$11,825.71	$12,009.25	$13,684.36	13.95%
Operating Expenses	$16,171.51	$19,857.10	$29,900.00	$32,700.00	9.36%
UNIFORM ALLOWANCE				$700.00	
CLOTHING ALLOWANCE			$300.00	$300.00	
EQUIPMENT REPAIR/MAINTENANCE			$7,000.00	$7,000.00	
MISC EXPENSE	$8,614.22	$12,697.47	$11,600.00	$11,600.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
TRANSFER TO GENERAL FUND				$2,100.00	
UTILITIES	$7,557.29	$7,159.63	$11,000.00	$11,000.00	
Total Expenditures	**$3,445,673.33**	**$2,889,926.75**	**$4,274,566.55**	**$4,945,755.45**	**15.70%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).
Public Works Administration

- Personnel Costs - Increase in FTE's and an 8% pay increase

Building Maintenance

- Personnel Costs - Increase in FTE's and an 8% pay increase
- Facilities Maintenance – Increase for our additional facilities
- HVAC Expenses- Increase including new facilities

Central Garage

- Personnel Costs - Increase in FTE's and an 8% pay increase

Cemetery

DESCRIPTION

The Cemetery Department is responsible for the care, maintenance, and operation of the City of Page Cemetery. The department is committed to providing a clean, safe, peaceful, and well-maintained environment that reflects the dignity and respect deserved by those laid to rest and memorialized within the cemetery.

Staffed by two full-time employees, the Cemetery Department provides ongoing perpetual care of the cemetery grounds and landscaped areas. Staff performs grounds maintenance, landscaping, irrigation system maintenance, and other services necessary to preserve the appearance and condition of the cemetery.

The department is dedicated to serving families and the community with professionalism, compassion, and respect while ensuring the cemetery remains a welcoming, dignified place for remembrance and reflection.

Departmental Activities:

- Provide professional and respectful interment services while assisting families and funeral service providers with cemetery-related needs.
- Maintain cemetery grounds, landscaped areas, and trees to provide a clean, safe, and dignified environment.
- Establish and maintain schedules, procedures, and standards for the efficient operation and perpetual care of the cemetery.
- Maintain accurate cemetery records, including interment locations, burial information, and available cemetery spaces.
- Implement and administer cemetery policies, procedures, rules, and regulations to ensure consistent and appropriate cemetery operations.

FY 2027 Priorities:

- Complete the planned cemetery expansion west of the existing cemetery to provide interment capacity and meet the community's future needs.
- Maintain cemetery grounds, landscaping, and irrigation systems to provide a clean, attractive, and dignified environment for families and visitors.
- Maintain accurate and up-to-date records of cemetery plots, including ownership, availability, interments, and other required cemetery information.
- Continue providing professional, respectful, and timely service to families, funeral homes, and community members utilizing cementer services.

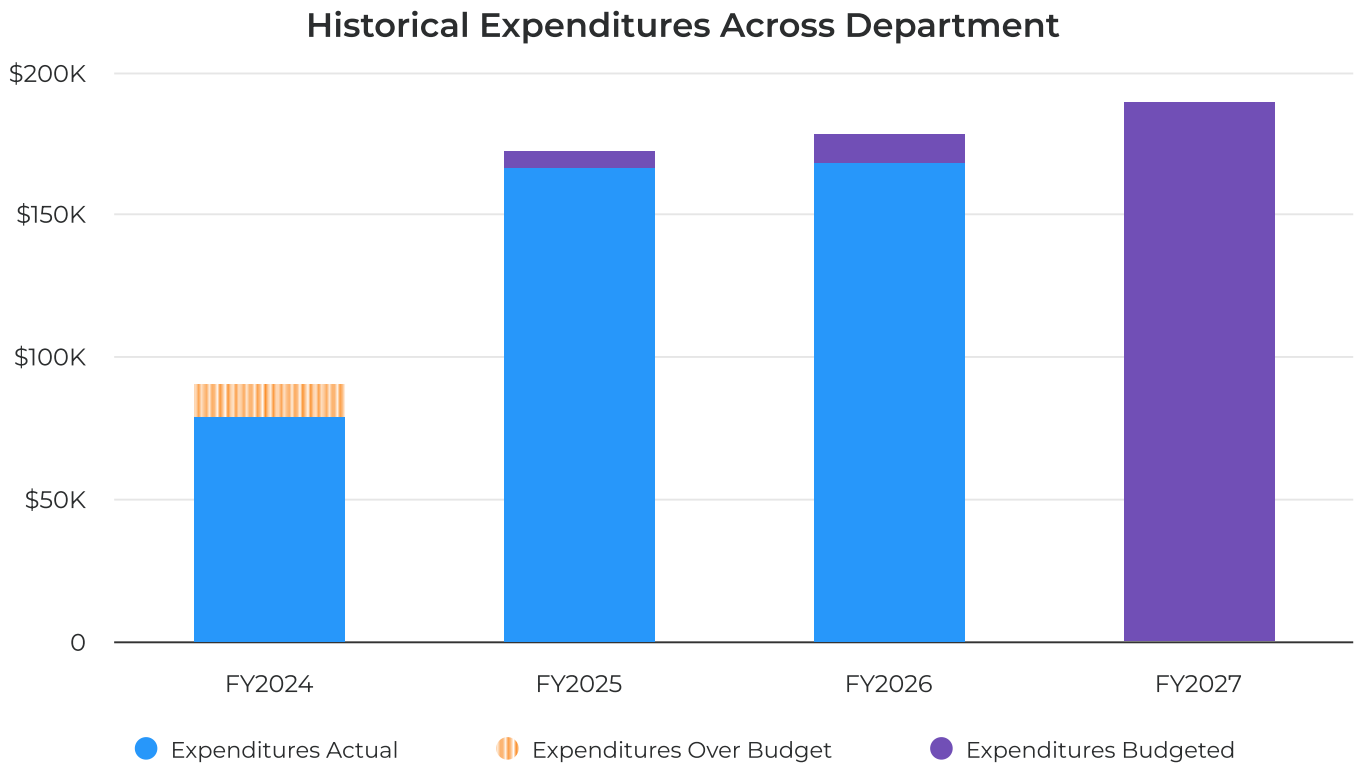
FY 2027 Major Objectives Accomplished:

- Constructed a new equipment storage facility to provide secure, organized, and protected storage for mowers, maintenance equipment, tools, and supplies.
- Completed the planning and design for the cemetery expansion, providing additional interment capacity to accommodate the community's future needs.
- Continued providing perpetual care and routine maintenance of cemetery grounds, landscaping, and irrigation systems to maintain a clean, safe, and dignified environment.
- Maintained cemetery records and provided professional interment services and assistance to families and funeral service providers.

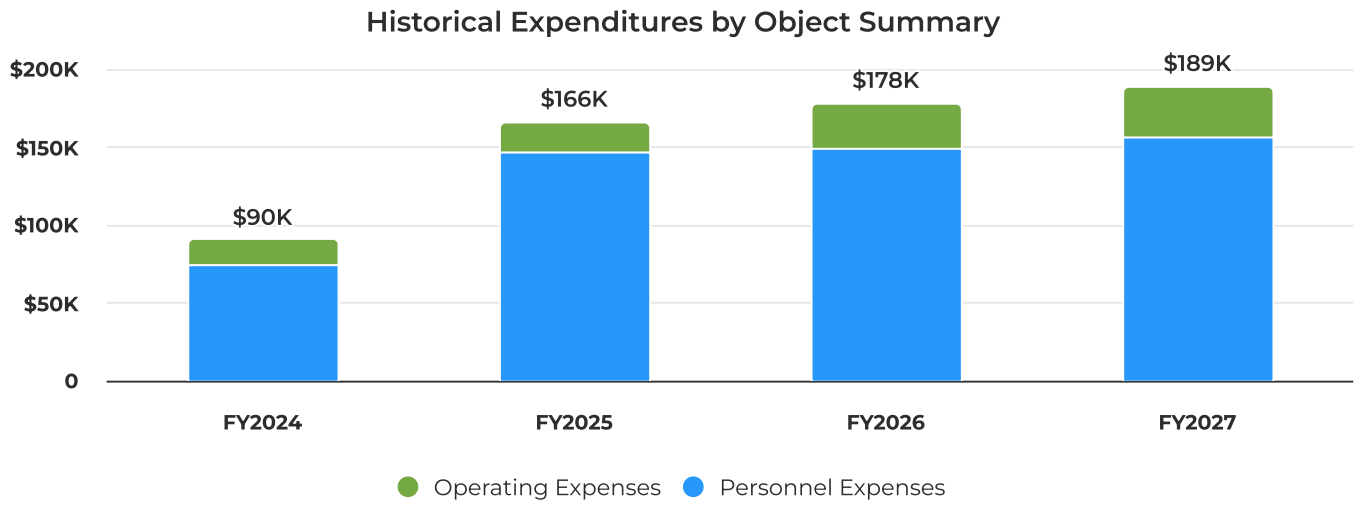
Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
456 Cemetery						
Grounds Keeper	0.00	0.00	1.00	1.00	1.00	0.00
Maintenance Worker	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**1.00**	**1.00**	**2.00**	**2.00**	**2.00**	**0.00**

Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget ($ Change)
Personnel Expenses	$74,240.63	$146,306.25	$148,398.39	$156,424.33	$8,025.93
SALARIES	$45,828.17	$96,602.15	$100,077.12	$115,285.25	$15,208.13
OVERTIME	$2,244.40	$4,046.99	$3,000.00	$5,000.00	$2,000.00
INDUSTRIAL INSURANCE	$7,304.76	$9,130.15	$6,569.82	$4,173.33	-$2,396.49
MEDICAL INSURANCE	$9,284.87	$17,265.03	$19,086.30	$9,462.07	-$9,624.23
FICA	$3,670.41	$7,436.22	$7,655.90	$8,819.32	$1,163.42
ASRS	$5,908.02	$11,825.71	$12,009.25	$13,684.36	$1,675.10
Operating Expenses	$16,171.51	$19,857.10	$29,900.00	$32,700.00	$2,800.00
UNIFORM ALLOWANCE				$700.00	$700.00
CLOTHING ALLOWANCE			$300.00	$300.00	
EQUIPMENT REPAIR/MAINTENANCE			$7,000.00	$7,000.00	
MISC EXPENSE	$8,614.22	$12,697.47	$11,600.00	$11,600.00	
TRANSFER TO GENERAL FUND				$2,100.00	$2,100.00
UTILITIES	$7,557.29	$7,159.63	$11,000.00	$11,000.00	
Total Expenditures	**$90,412.14**	**$166,163.35**	**$178,298.39**	**$189,124.33**	**$10,825.93**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Personnel Expenses - Increase in FTE's and an 8% pay increase.

Highway User

DESCRIPTION

The Streets Department is responsible for maintaining the City's streets, rights-of-way, sidewalks, pathways, traffic signs, pavement markings, and storm drainage infrastructure to provide safe and reliable transportation for residents, businesses, and visitors. The department works to preserve and extend the useful life of the City's transportation infrastructure through routine maintenance, preventative maintenance, repairs, and timely response to conditions and community needs.

The department is staffed by five full-time employees who maintain approximately 55 miles of City-owned streets, sidewalks, right-of-ways, and other public areas. Staff responds to service requests and prioritizes maintenance activities based on safety, infrastructure condition, available resources, and community needs.

Departmental Activities:

- Maintain and repair approximately 55 miles of City streets, adjoining sidewalks, pathways, and City-owned parking areas.
- Perform preventative pavement maintenance, including pothole repair, crack sealing, patching, and other activities that extend the service life of City streets.
- Inspect, clean, and maintain storm drains, drainage channels, and related stormwater infrastructure to promote proper drainage and reduce flooding concerns.
- Install and maintain pavement markings, traffic signs, and traffic signal equipment in accordance with applicable City standards and the Manual on Uniform Traffic Control Devices (MUTCD).
- Maintain City rights-of-way through street sweeping, debris removal, and routine maintenance activities.
- Provide heavy equipment, trucking, excavation, material hauling, and operator support for City projects, emergency response, and special events.

FY 2027 Priorities:

- Develop and implement a comprehensive pavement maintenance plan to evaluate street conditions, prioritize improvements, and extend the service life of City streets.
- Expand preventative pavement maintenance through crack sealing, patching, and other cost-effective treatments on priority streets and City-owned parking lots.
- Identify and correct safety and accessibility concerns along City sidewalks, pathways, and rights-of-way.
- Inspect, clean, and maintain storm drains and drainage channels to improve stormwater conveyance and reduce the potential for localized flooding.
- Refresh and upgrade pavement parking, including centerlines, lane lines, crosswalks, stop bars, and other traffic markings to improve roadway safety and visibility.
- Train and certify Streets Department employees in the safe and proper operation of heavy equipment and specialized maintenance equipment.
- Support and coordinate capital street improvement projects, including pavement rehabilitation, ADA improvements, and drainage improvements.
- Replace the existing street sweeper with a new, reliable unit to improve street cleanliness, stormwater management, and overall maintenance efficiency.

FY 2026 Major Objectives Accomplished:

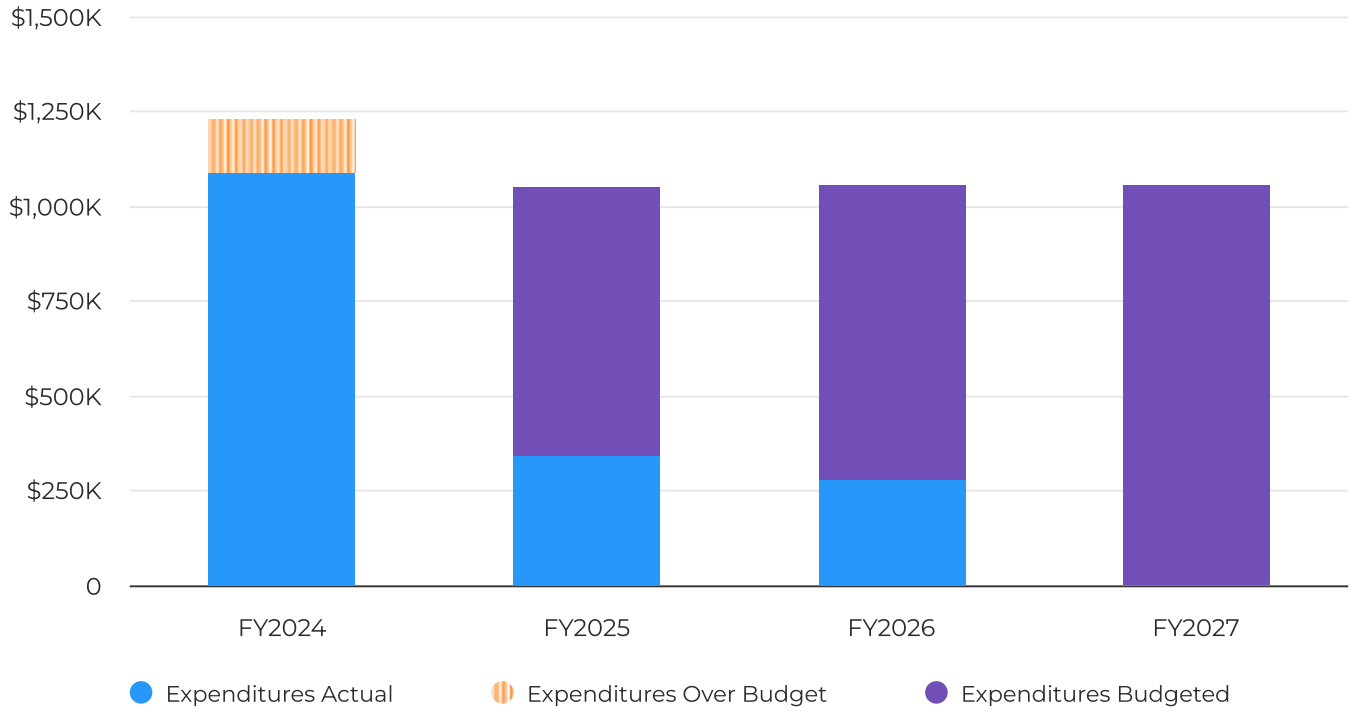
- Constructed a new parking area at the City amphitheater to support community events and improve public access.
- Completed crack sealing and preventative pavement maintenance on priority City streets and parking areas to help extend pavement service life.

- Constructed and prepared the site pad for the BMX Pump Track Project, supporting the development of a new community recreational amenity.
- Completed construction of the Haul Road Sidewalk Project, improving pedestrian connectivity and accessibility along the corridor.
- Constructed a temporary parking area to accommodate increased parking needs associated with the City's Fourth of July celebration.
- Completed pavement striping, crosswalk painting, and parking lot markings at various locations throughout the City to improve safety and visibility.
- Purchased a new motor grader and completed employed training for the safe and effective operation of the equipment.

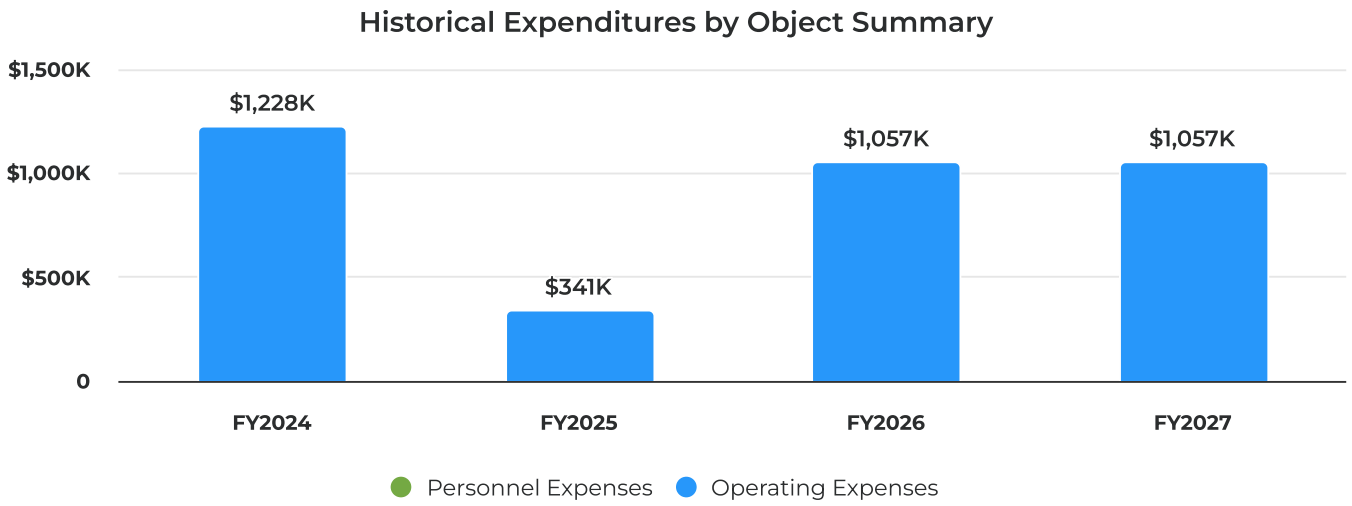
No full-time equivalents. All positions are included in Public Works Administration Budget.

Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$37.24	$38.25			
FICA	$37.24	$38.25			
Operating Expenses	$1,227,920.98	$340,522.46	$1,056,850.00	$1,056,500.00	-0.03%
OPERATING SUPPLIES	$8,034.82	$5,822.68	$10,000.00	$10,000.00	
UNIFORM ALLOWANCE	$1,950.00	$1,920.78	$2,100.00	$1,750.00	-16.67%
SAFETY SUPPLIES	$2,323.43	$1,738.68	$3,500.00	$3,500.00	
CLOTHING ALLOWANCE	$600.00	$500.00	$750.00	$750.00	
STREET REPAIR	$1,020,438.98	$140,529.32	$800,000.00	$800,000.00	
SIDEWALK, CURB AND GUTTER	$14,661.63	$2,914.95	$35,000.00	$35,000.00	
STREET LIGHTING	$144,407.08	$149,330.21	$140,000.00	$140,000.00	
CELL PHONES	$1,924.01	$1,220.81	$1,500.00	$1,500.00	
CONTRACT SERVICES		$3,600.00	$10,000.00	$10,000.00	
FUEL	$24,425.53	$23,392.62	$33,000.00	$33,000.00	
VEHICLE REPAIR/MAINTENANCE	$8,362.25	$7,982.16	$16,000.00	$16,000.00	
TRAVEL, MEALS AND SCHOOLS	$470.00	$1,570.25	$4,000.00	$4,000.00	
RENTALS	$323.25		$1,000.00	$1,000.00	
Total Expenditures	**$1,227,958.22**	**$340,560.71**	**$1,056,850.00**	**$1,056,500.00**	**-0.03%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Transfer to Capital Projects - Increase of in expenses to cover Capital Projects.

Airport

Vacant

Airport Director

Airport Description

PURPOSE

The City of Page recognizes the importance of air transportation to the community as well as the associated challenges inherent to maintaining a safe and efficient airport environment. Originally developed in 1957 to aid the construction of the Glen Canyon Dam, today the airport provides facilities and activities to support commercial air service, air tours/ taxi, general aviation, and emergency response. Currently, the Airport accommodates several companies catering to the tourism industry in the area, as well as a scheduled commercial passenger service airline.

DEPARTMENT DESCRIPTION

Page Municipal Airport is owned and operated by the City of Page. The airport operations are managed and overseen by the Airport Director and three full-time employees: a designated administrative assistant and two airport maintenance technicians. In addition, the Public Works Department assists with larger scale service and maintenance projects. The Airport Advisory Board meets monthly to review airport-related matters.

DEPARTMENTAL ACTIVITIES

Administration and Maintenance

The Page Airport Director works in conjunction with the Airport Advisory Board and City of Page Administrators to direct the long-term planning and compliance. Page Airport Administrative staff works with tenants and visitors to maximize customer satisfaction. Airport Maintenance staff monitors and maintains airfield components such as signage, markings, lighting, runway and taxiway safety areas, as well as wildlife hazard safety protocols.

Safety, Security, and Compliance

Page Airport enforces federal compliance standards, manages safety systems, coordinates with federal security entities, and enforces aviation rules on the airfield. In coordination with Page Fire Department, Airport Operations inspects runways, taxiways, ramp spaces, and all airside and landside areas daily.

FY 2026–2027 PRIORITIES

Completion of the APMS Project to reseal, coat, and paint Runway 16-34
Completion of the Terminal Expansion Project to create a secure area with improved amenities — **Strategic Goal**
Completion of the Design and Construction of the Terminal Main Parking Lot Project to increase available parking spaces
Completion of the Design for a new Airfield Rescue and Fire Fighting (ARFF) Building
Successful Support of the Air Classic Race Event in June 2027

FY 2025–2026 MAJOR OBJECTIVES ACCOMPLISHED

Completed the Taxilane Rehabilitation Project and pavement seal of T-Hangars
Completed the 17th Street Sewer Project
Completed the Runway Safety Project and installation of a new PAPI system
Hosted a Successful Fly-In Event
Implemented a training program to increase safety and security for non-movement area access

Goals & Objectives

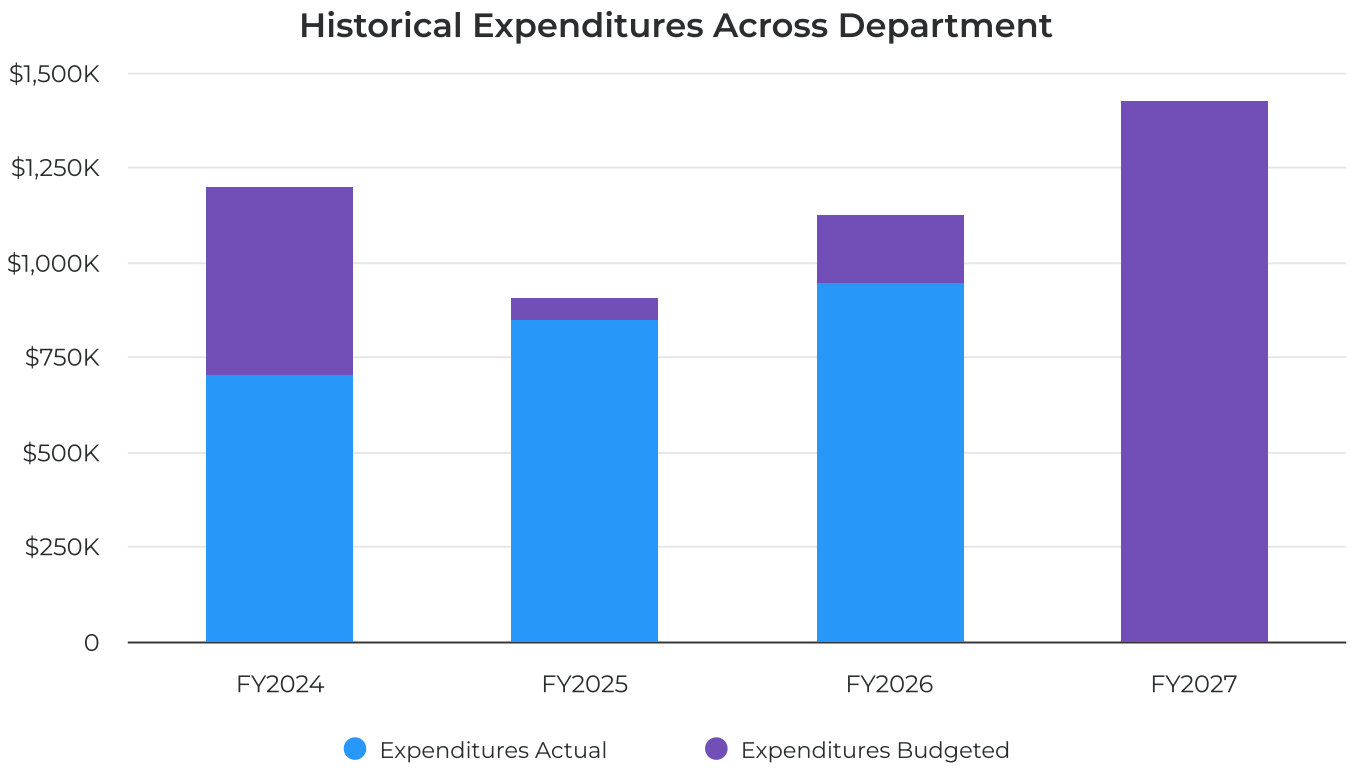
- Efficiently and responsibly develop airport areas in line with the Airport Master Plan

- Identify short and long-term goals within our Capital Improvement Plan and seek out federal, state, and local funding as appropriate
- Ensure effective and appropriate use of airport resources to meet aviation demands
- Develop airport areas with an eye to environmental sustainability and alternative energy sources
- Provide top-tier customer service to external and internal customers
- Enhance safety and security through robust training programs for tenants and vendors

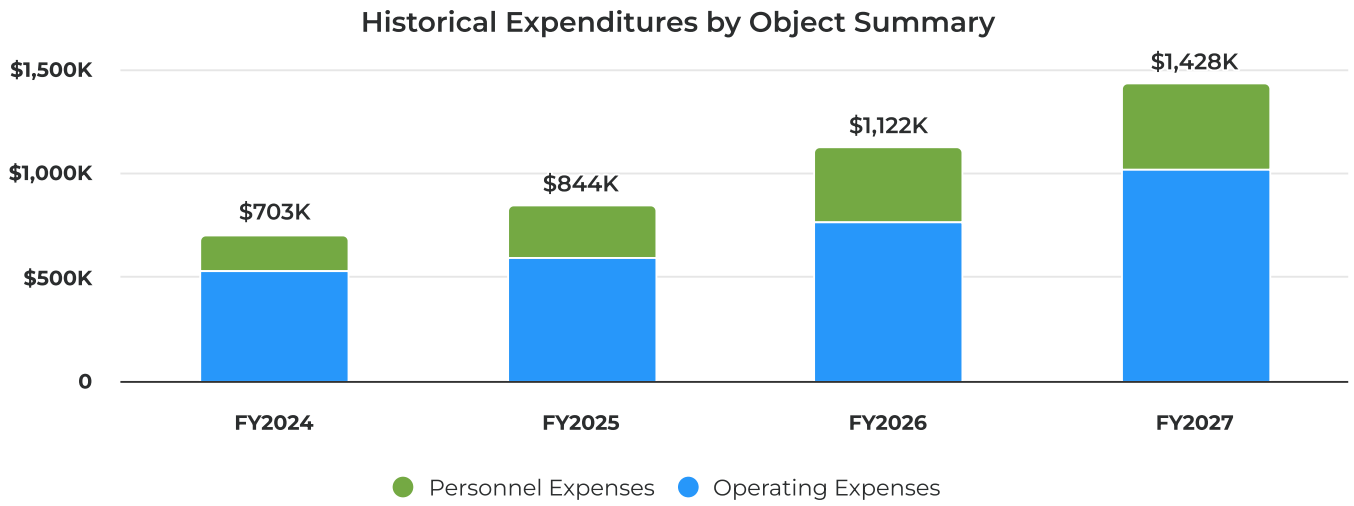
Division Full-Time Equivalents

	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
489 Airport						
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	0.00
Airport Director	0.00	0.00	0.00	0.00	1.00	1.00
Director Of Public Works	0.35	0.35	0.35	0.35	1.00	0.65
Maintenance Worker	1.00	1.00	2.00	2.00	2.00	0.00
Totals	**2.35**	**2.35**	**3.35**	**3.35**	**5.00**	**1.65**

Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Personnel Expenses	$176,940.33	$252,378.89	$359,569.15	$410,488.48	14.16%
SALARIES	$131,812.96	$174,105.04	$249,388.10	$285,007.68	14.28%
OVERTIME	$773.51	$4,361.32	$1,200.00	$5,000.00	316.67%
INDUSTRIAL INSURANCE	$1,844.27	$3,170.60	$5,782.12	$7,007.78	21.20%
MEDICAL INSURANCE	$16,208.72	$34,732.74	$54,194.18	$57,839.52	6.73%
FICA	$10,006.29	$13,205.82	$19,078.19	$21,803.09	14.28%
ASRS	$16,294.58	$22,803.37	$29,926.57	$33,830.41	13.04%
Operating Expenses	$526,223.93	$591,736.96	$762,209.00	$1,017,550.00	33.50%
OPERATING SUPPLIES	$2,013.38	$2,137.81	$2,800.00	$2,500.00	-10.71%
UNIFORM ALLOWANCE	$900.00	$916.11	$1,050.00	$1,400.00	33.33%
CLOTHING ALLOWANCE	$300.00	$200.00	$450.00	$450.00	
JANITORIAL SUPPLIES			$100.00	$400.00	300.00%
EQUIPMENT REPAIR/MAINTENANCE	$631.64	$16.79	$5,500.00	$5,500.00	
OFFICE EQUIPMENT LEASES	$187.16	-$187.16			
BUILDINGS REPAIR & MAINTENANCE	$21,348.86	$43,154.68	$100,000.00	$80,000.00	-20.00%
CELL PHONES			$1,500.00	$2,000.00	33.33%
UTILITIES	$87,915.13	$92,443.31	$130,000.00	$130,000.00	
CONTRACT SERVICES	$122,263.50	$105,345.80	$75,000.00	$80,000.00	6.67%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
FUEL	$4,898.17	$5,075.75	$4,000.00	$5,000.00	25.00%
ARFF EXPENSES	$1,192.35	$261.06	$8,000.00	$35,000.00	337.50%
TRAVEL, MEALS AND SCHOOLS	$14,277.93	$18,009.38	$24,000.00	$24,000.00	
SUBSCRIPTIONS/MEMBERSHIPS	$242.02	$523.78	$1,250.00	$500.00	-60.00%
AIRFIELD MAINTENANCE	$10,469.17	$9,793.16	$50,000.00	$70,000.00	40.00%
TRANSFER TO GENERAL FUND	$245,989.62	$296,837.97	$349,559.00	$571,800.00	63.58%
LIABILITY & PROPERTY INSURANCE	$7,095.00	$7,095.00	$9,000.00	$9,000.00	
MISC EXPENSE	$6,500.00	$10,113.52			
Total Expenditures	**$703,164.26**	**$844,115.85**	**$1,121,778.15**	**$1,428,038.48**	**27.30%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).

- Transfer to General Fund – Increase due to personnel allocations and longevity bonuses.
- Personnel Expenses - Increase in cost of living and increase in pay. Benefits increase based on pay increases.
- Buildings Repair & Maintenance – Increase airfield expenses have proven to be more costly.
- Airfield Maintenance - Increase for electrical upgraded and radio system.
- Transfer to General Fund - Increase based on budgeted personnel costs. Cover salary allotment of General Fund employees.
- Contract services- Increase for needing additional custodial services in the terminal.
- ARFF Vehicle Expense- Increase for reoccurring annual expense for ARFF repairs.

Page Utility Enterprises

Bryan Hill

General Manager

Page Utility Enterprises Description

PURPOSE

Provide all our customers with utility services that are reliable, safe, and economical.

DEPARTMENT DESCRIPTION

Page Utility Enterprises is wholly owned by the City of Page and comprises of four enterprise funds: Electric, Water, Sewer and Refuse. The Electric Fund serves both residential and commercial customers within the corporate boundaries and locations outside corporate boundaries as far as Greenehaven, Marble Canyon, Wahweap, Lees Ferry, Cliff Dwellers & Vermillion Cliffs. Water, Sewer and Refuse services are only provided to our customers who reside within the corporate boundaries of the City of Page.

DEPARTMENTAL ACTIVITIES

Provide metered electric and water services throughout the community. Provide weekly garbage service through a third-party company. Provide 24/7 wastewater treatment within the corporate boundaries and contract with commercial organizations from beyond the city limits to process wastewater.

GOALS & OBJECTIVES

The Electric Fund strives to provide its customers with an electric service that is reliable, safe and economical. The Water Fund endeavors to satisfy customer demand for quality water that meets or exceeds Arizona State drinking water standards in sufficient quantities for domestic and commercial use. The Sewer Fund's mission is to collect and treat sewage safely with no cross contamination into the potable water supply. The Refuse Fund provides billing and administrative services for residential customers only. Garbage collection is contracted out to Republic Services, which provides residential trash collection within the corporate boundaries of the City of Page. Commercial customers contract directly with Republic Services for their trash removal.

FY 2027 PRIORITIES

Outside consultants are scheduled to commission the new transformer bay at Powell Substation. New equipment budgeted for the year includes an asphalt machine, backhoe and one additional truck. Contracts will be awarded and work will commence on the expansion of the water treatment plant. The filter system at the Wastewater Treatment Plant, postponed from FY 2026, will be replaced at an estimated cost of $800,000. — **Strategic Goal**

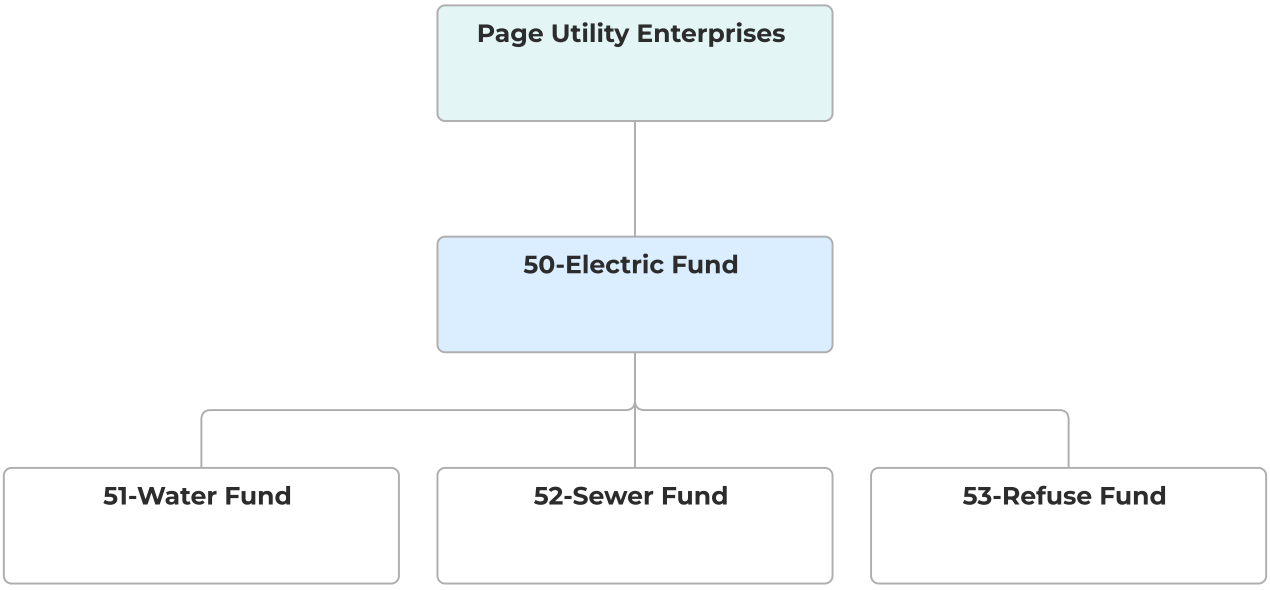
FY 2026 MAJOR OBJECTIVES ACCOMPLISHED

The required groundwork and installation of the new transformer at Powell Substation was completed at a cost of $2.3 million. Work was completed on the design and legal requirements necessary to expand the capacity of the water treatment plant. One of the main sewer lines was upgraded at a cost of more than $120,000. Electric, Water & Sewer Funds each took delivery of a much-needed new truck. Other new equipment, including a new forklift, dump truck & one-man bucket truck were purchased for field operations.

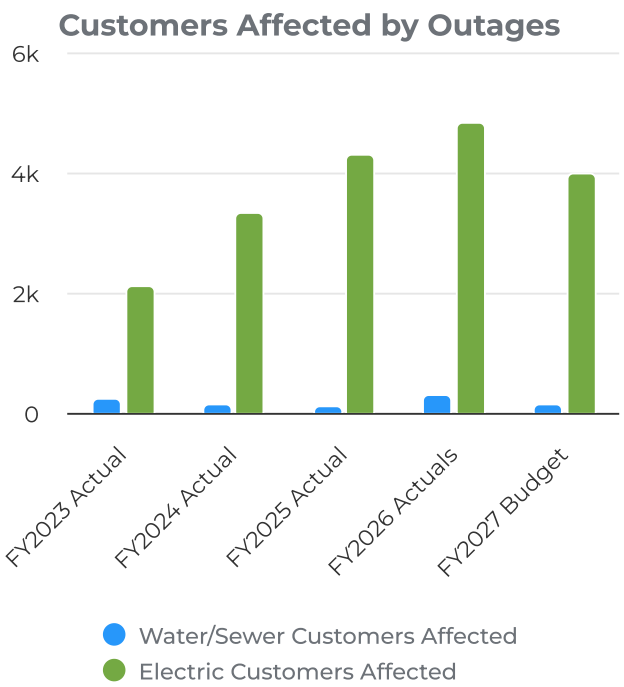
FTE & Organizational Chart
Division Full-Time Equivalents

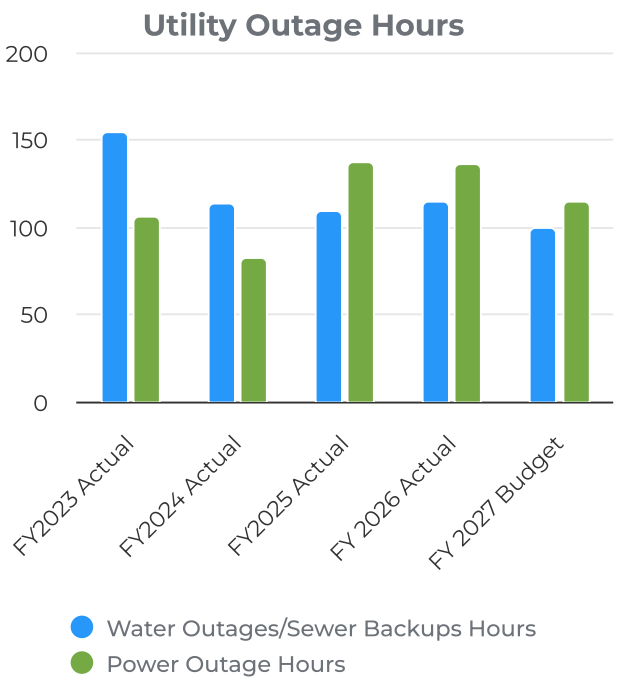
	FY2023	FY2024	FY2025	FY2026	FY2027	FY26 vs FY27
50-Electric						
Construction Foreman	1.00	1.00	1.00	1.00	1.00	0.00
CSR	1.00	1.00	1.00	1.00	1.00	0.00
CSR Accounting	1.00	1.00	1.00	1.00	1.00	0.00
CSR Collections	1.00	1.00	1.00	1.00	1.00	0.00
Engineer	1.00	1.00	1.00	1.00	1.00	0.00
Equipment Maintenance	1.00	1.00	1.00	1.00	1.00	0.00
Field Manager	1.00	1.00	1.00	1.00	1.00	0.00
Field Technicians	2.00	2.00	2.00	2.00	2.00	0.00
Finance Director	1.00	1.00	1.00	1.00	1.00	0.00
Linemen	5.00	5.00	5.00	5.00	5.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Records/Procurement	1.00	1.00	1.00	1.00	1.00	0.00
Utility IT Tech	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**19.00**	**19.00**	**19.00**	**19.00**	**19.00**	**0.00**
51-Water/52-Sewer						
Distribution Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Engineer	1.00	1.00	1.00	1.00	1.00	0.00
Meter Reader	1.00	1.00	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	1.00	1.00	0.00
Operators	4.00	4.00	4.00	4.00	4.00	0.00
Technicians	8.00	8.00	8.00	8.00	8.00	0.00
Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Utility Worker	1.00	1.00	1.00	1.00	1.00	0.00
Totals	**18.00**	**18.00**	**18.00**	**18.00**	**18.00**	**0.00**

Organizational Chart



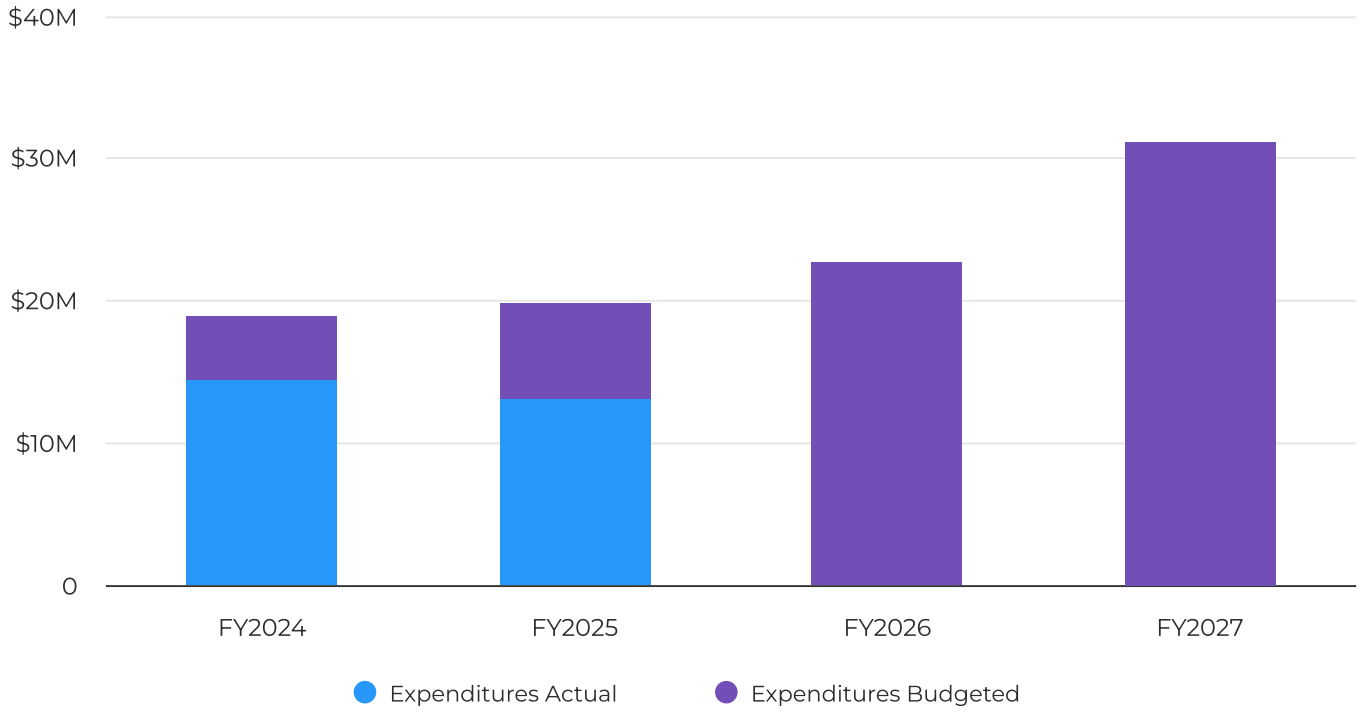
Performance Measures





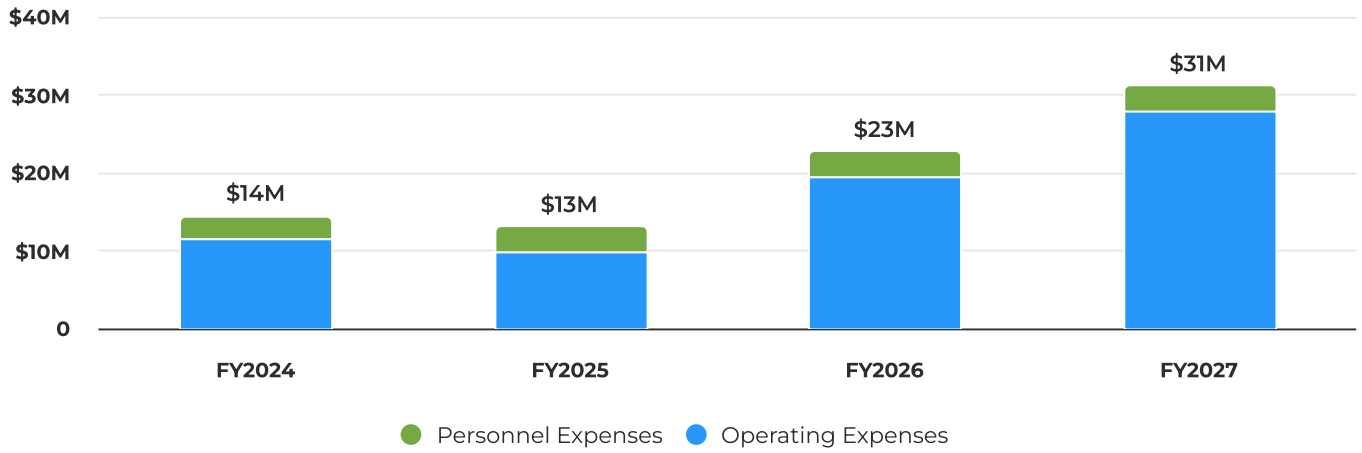
Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary

Historical Expenditures by Object Summary



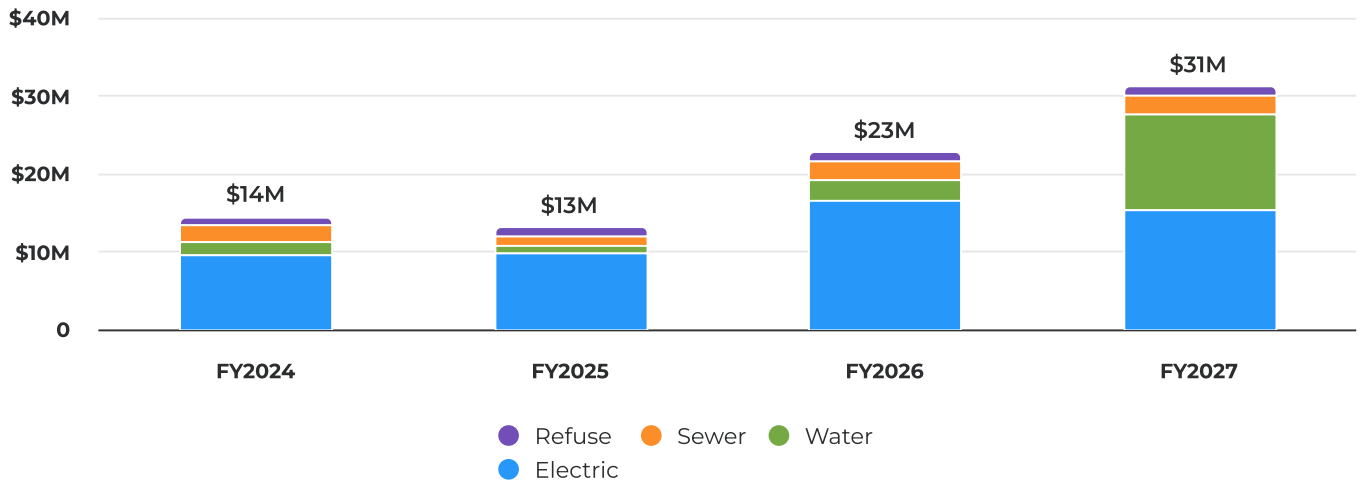
Expenditures by Object Summary

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 All Funds FY2026 Finalized vs. FY2027 Budget (% Change)
Personnel Expenses	$3,007,284.00	$3,352,620.00	$3,321,000.00	$3,395,000.00	2.23%

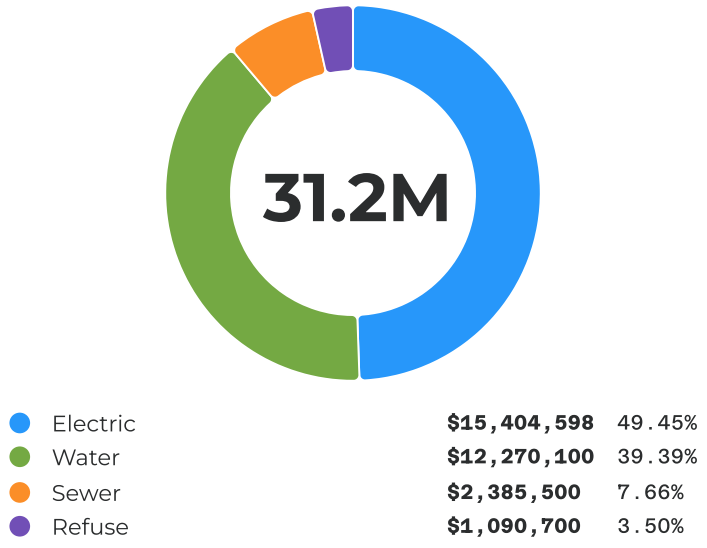
Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 All Funds FY2026 Finalized vs. FY2027 Budget (% Change)
Operating Expenses	$11,446,913.00	$9,688,538.00	$19,367,493.00	$27,755,898.00	43.31%
Total Expenditures	**$14,454,197.00**	**$13,041,158.00**	**$22,688,493.00**	**$31,150,898.00**	**37.30%**

Expenditures by Department

Historical Expenditures by Department



FY27 Expenditures by Department



Expenditures by Department

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Water	$1,655,217.00	$1,060,416.00	$2,621,100.00	$12,270,100.00	368.13%
Personnel Expenses	$646,894.00	$678,775.00	$769,000.00	$757,000.00	-1.56%
Water Treatment Plant Salaries	$128,875.00	$142,117.00	$146,000.00	$140,000.00	-4.11%
Water Distribution-Salaries	$208,643.00	$225,349.00	$278,000.00	$272,000.00	-2.16%
Admin/Engineering - Salaries	$98,693.00	$94,488.00	$96,000.00	$95,000.00	-1.04%
FICA Expense	$39,320.00	$40,854.00	$39,000.00	$36,000.00	-7.69%
Workmen's Comp	$6,311.00	$8,322.00	$15,000.00	$16,000.00	6.67%
HealthInsurance	$116,399.00	$112,110.00	$132,000.00	$137,000.00	3.79%
Pension Expense	$48,614.00	$55,512.00	$62,000.00	$60,000.00	-3.23%
State UnemploymentInsurance	$39.00	$23.00	$1,000.00	$1,000.00	
Operating Expenses	$1,008,323.00	$381,641.00	$1,852,100.00	$11,513,100.00	521.62%
Building /Capital Improvements	$268,020.00	$102,463.00	$659,000.00	$10,417,000.00	1,480.73%
WTP Vehicle replacement		$71,266.00	$90,000.00		-100.00%
Water meter Replacement		$56,965.00	$65,000.00	$65,000.00	
OPERATING SUPPLIES	$10,792.00	$4,806.00	$10,000.00	$10,000.00	
UNIFORM ALLOWANCE	$570.00	$675.00	$2,400.00	$2,400.00	
SAFETY SUPPLIES	$1,180.00	$800.00	$4,200.00	$4,200.00	
EQUIPMENT REPAIR/MAINTENANCE	$11,970.00	$15,279.00	$25,000.00	$25,000.00	
POLYMER	$14,373.00	$11,729.00	$25,000.00	$25,000.00	
CHLORINE	$30,566.00	$26,194.00	$30,000.00	$30,000.00	
WATER SAMPLES TESTING	$6,350.00	$6,125.00	$15,000.00	$15,000.00	
ADEQ Water Permits	$8,381.00	$5,130.00	$16,000.00	$16,000.00	
Raw water	$225,554.00	$283,345.00	$280,000.00	$280,000.00	
WTP Vehicle Maintenance	$1,732.00	$990.00	$5,000.00	$5,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Printing & Binding	$1,552.00	$362.00	$1,000.00	$1,000.00	
Utilities	$126,827.00	$130,681.00	$130,000.00	$130,000.00	
Travel, Meals Training	$1,565.00	$1,025.00	$3,000.00	$3,000.00	
Publications, Subscriptions & Memberships	$1,447.00	$2,851.00	$600.00	$600.00	
OPERATING SUPPLIES	$51,618.00	$21,290.00	$35,000.00	$35,000.00	
UNIFORM ALLOWANCE	$1,185.00	$905.00	$2,400.00	$2,400.00	
SAFETY SUPPLIES	$1,180.00	$3,197.00	$2,000.00	$2,000.00	
PIPE AND FITTINGS	$6,195.00		$15,000.00	$15,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$4,885.00	$6,254.00	$10,000.00	$10,000.00	
Water Distribn Vehicle Maintenance	$7,393.00	$4,408.00	$12,000.00	$12,000.00	
Fuel	$13,798.00	$10,812.00	$15,000.00	$20,000.00	33.33%
Printing & Binding	$1,923.00	$2,107.00	$3,000.00	$3,000.00	
Travel, Meals Training	$9,944.00	$1,003.00	$3,000.00	$3,000.00	
Publications, Subscriptions & Memberships	$2,322.00	$1,703.00	$2,500.00	$2,500.00	
Contract Services	$12,397.00	$7,160.00	$15,000.00	$15,000.00	
Cell Phone	$1,522.00	$1,678.00	$1,000.00	$1,000.00	
Postage	$5,070.00	$4,878.00	$8,000.00	$8,000.00	
Outside Services-Audit	$3,150.00	$4,200.00	$2,500.00	$2,500.00	
Redundant Water Supply-Consultancy Costs	$63,550.00	$116,618.00	$222,000.00	$200,000.00	-9.91%
Redundant Water Supply-Legal Costs	$36,586.00	$48,326.00	$70,000.00	$60,000.00	-14.29%
Insurance	$51,350.00	$52,217.00	$50,000.00	$65,000.00	30.00%
DEPRECIATION CHARGE		-$642,678.00			
Account Maintenance Fees	$1,271.00	$1,278.00	$1,000.00	$1,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Credit Card Fees	$22,374.00	$20,790.00	$20,000.00	$25,000.00	25.00%
Sales Tax Expense	-$249.00	$39.00	$500.00	$500.00	
Provision for Bad Debts	-$20.00	-$67.00	$1,000.00	$1,000.00	
Loss/(Gain) on Disposal of Asset		-$5,163.00			
Sewer	$2,329,960.00	$1,172,386.00	$2,523,500.00	$2,385,500.00	-5.47%
Personnel Expenses	$674,840.00	$780,905.00	$524,000.00	$527,000.00	0.57%
Sewer Collection Salaries	$181,990.00	$200,893.00	$227,000.00	$226,000.00	-0.44%
Wastewater Treatment Salaries	$229,932.00	$259,394.00			
Admin Support Salaries	$60,191.00	$69,563.00	$73,000.00	$72,000.00	-1.37%
FICA Expense	$26,692.00	$32,381.00	$38,000.00	$38,000.00	
Workmen's Comp	$7,767.00	$11,697.00	$9,000.00	$10,000.00	11.11%
HealthInsurance	$119,643.00	$150,095.00	$120,000.00	$125,000.00	4.17%
Pension Expense	$48,625.00	$56,882.00	$57,000.00	$56,000.00	-1.75%
Operating Expenses	$1,655,120.00	$391,481.00	$1,999,500.00	$1,858,500.00	-7.05%
SEWER BUILDINGS & SITE IMPROVEMENTS	-$1,931.00		$8,000.00		-100.00%
Capital Improvements-Equipment	$967,869.00	$213,085.00	$889,000.00	$1,052,000.00	18.34%
Improvements-Distbn system			$80,000.00		-100.00%
Improvements-LPNGC	$35,302.00	$40,563.00			
OPERATING SUPPLIES	$4,009.00	$4,499.00	$6,000.00	$6,000.00	
UNIFORM ALLOWANCE	$1,354.00	$683.00	$1,800.00	$1,800.00	
SAFETY SUPPLIES	$513.00	$1,716.00	$1,200.00	$1,200.00	
PIPE AND FITTINGS		$2,039.00	$2,500.00	$2,500.00	
EQUIPMENT REPAIR/MAINT	$14,867.00	$14,471.00	$10,000.00	$10,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
ENANCE					
Vehicle Repair & Maintenance	$4,786.00	$1,619.00	$8,000.00	$8,000.00	
Fuel	$9,878.00	$9,254.00	$15,000.00	$20,000.00	33.33%
Office Supplies	$465.00	$894.00	$1,500.00	$3,000.00	100.00%
Utilities	$447.00	$459.00	$1,000.00	$1,000.00	
TRAVEL, MEALS TRAINING-SEWER COLLECTION	$331.00		$4,000.00	$4,000.00	
Publications, Subscriptions, and Memberships			$500.00	$1,000.00	100.00%
Contract Services	$3,280.00	$7,525.00	$12,000.00	$12,000.00	
Root Control Service	$44,500.00	$46,078.00	$50,000.00	$50,000.00	
DEPRECIATION CHARGE		-$576,903.00			
OPERATING SUPPLIES	$33,336.00	$35,427.00	$35,000.00	$35,000.00	
UNIFORM ALLOWANCE	$1,296.00	$1,086.00	$3,600.00	$3,600.00	
SAFETY SUPPLIES	$1,795.00	$2,739.00	$3,900.00	$3,900.00	
LPNGC- Valves & Controls	$18,981.00	$14,931.00	$20,000.00	$20,000.00	
LPNGC- Pipes & Fittings	$33,735.00	$30,686.00	$40,000.00	$40,000.00	
EQUIPMENT REPAIR/MAINTENANCE	$22,914.00	$42,437.00	$40,000.00	$40,000.00	
SLUDGE EXPENSE	$1,200.00		$5,000.00	$5,000.00	
WASTEWATER SAMPLE TESTING	$3,265.00	$4,082.00	$6,000.00	$10,000.00	66.67%
ALGAE CONTROL	$4,645.00	$6,250.00	$7,000.00	$7,000.00	
POLYMER	$37,958.00	$22,845.00	$35,000.00	$35,000.00	
CHLORINE	$41,234.00	$61,482.00	$40,000.00	$50,000.00	25.00%
ADEQ Permits	$17,249.00	$15,105.00	$15,000.00	$15,000.00	
WWTP Vehicle repair	$6,223.00	$3,951.00	$7,000.00	$7,000.00	
Office Supplies	$1,858.00	$1,311.00	$1,500.00		-100.00%
Utilities	$262,430.00	$293,668.00	$288,000.00	$288,000.00	
Travel, Meals Training-	$6,892.00	$2,224.00	$4,000.00	$4,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Wastewater Treatment					
Publications, Subscriptions & Memberships	$1,433.00	$2,600.00	$500.00		-100.00%
TRANSFER TO WATER			$250,000.00		-100.00%
State Unemploymen tInsurance	$29.00	$23.00	$1,000.00	$1,000.00	
Postage	$2,200.00	$2,400.00	$3,000.00	$3,000.00	
Outside services- Audit	$3,150.00	$4,200.00	$2,500.00	$2,500.00	
Outside Services - Engineering			$20,000.00	$20,000.00	
Outside services-Legal	$3,750.00	$3,750.00	$4,000.00	$4,000.00	
Insurance	$51,350.00	$52,282.00	$55,000.00	$65,000.00	18.18%
Account Maintenance Fees	$1,271.00	$1,279.00	$1,000.00	$1,000.00	
Credit Card Fees	$22,374.00	$20,790.00	$20,000.00	$25,000.00	25.00%
Bad Debt Provision	$68.00	-$49.00	$1,000.00	$1,000.00	
LOSS/GAIN ON DISPOSAL OF FIXED ASSETS	-$11,186.00				
Refuse	$992,616.00	$1,031,413.00	$1,048,795.00	$1,090,700.00	4.00%
Operating Expenses	$992,616.00	$1,031,413.00	$1,048,795.00	$1,090,700.00	4.00%
ADEQ Permits			$1,595.00	$3,500.00	119.44%
Office Supplies	$1,353.00	$2,557.00	$1,000.00	$1,000.00	
Postage	$1,200.00	$1,200.00	$1,200.00	$1,200.00	
Outside services-Audit	$2,800.00	$2,100.00	$3,000.00	$3,000.00	
Contract Services	$975,628.00	$1,014,593.00	$1,030,000.00	$1,068,000.00	3.69%
Account Mtnce Fees	$470.00	$639.00	$1,000.00	$1,000.00	
Credit Card Fees	$11,189.00	$10,395.00	$10,000.00	$12,000.00	20.00%
Bad Debt Provision	-$24.00	-$71.00	$1,000.00	$1,000.00	
Electric	$9,476,404.00	$9,776,943.00	$16,495,098.00	$15,404,598.00	-6.61%
Personnel Expenses	$1,685,550.00	$1,892,940.00	$2,028,000.00	$2,111,000.00	4.09%
Office Salaries	$612,846.00	$721,716.00	$732,000.00	$753,000.00	2.87%
FICA Expense	$80,606.00	$97,846.00		$114,000.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
FICA Expenses			$109,000.00		-100.00%
Workmen's Compensation	$54,735.00	$58,393.00	$60,000.00	$65,000.00	8.33%
HealthInsurance	$240,088.00	$232,195.00	$253,000.00	$263,000.00	3.95%
Pension Expense	$152,362.00	$169,298.00	$171,000.00	$179,000.00	4.68%
State UnemploymentInsurance	$58.00	$45.00	$1,000.00	$1,000.00	
Misc. Employee Benefits			$4,000.00	$4,000.00	
Line Crew Wages	$431,128.00	$488,692.00	$539,000.00	$566,000.00	5.01%
Constr & Mtnce Crew Wages	$113,727.00	$124,755.00	$159,000.00	$166,000.00	4.40%
Operating Expenses	$7,790,854.00	$7,884,003.00	$14,467,098.00	$13,293,598.00	-8.11%
GENERATOR REFURBISHMENT	$274,424.00		$75,000.00	$75,000.00	
SCADA-Disaster Recovery requirements	$8,966.00	$152,196.00	$8,500.00	$5,000.00	-41.18%
Structures & Improvements		$49,612.00	$35,000.00	$35,000.00	
Powell /Savage Slavens Substations	$21,275.00	$34,083.00	$2,220,000.00	$770,000.00	-65.32%
Distribution Expense - Poles, Transformers, Etc			$40,000.00	$40,000.00	
25kv Cubicles and Line Transformers			$110,000.00	$110,000.00	
Distribution Items /New services	$165,457.00	$170,710.00	$60,000.00	$60,000.00	
Capitalized Time from Expense Budget	$737,373.00	$1,180,418.00	$1,102,000.00	$1,035,000.00	-6.08%
Fiber- extend to various locations	$74,429.00	$22,606.00	$42,000.00	$142,000.00	238.10%

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Power Operated Equipment-Vehicles	$25,324.00	$91,707.00	$409,000.00	$648,000.00	58.44%
Powell generation-diesel expense		$64,241.00	$60,000.00	$40,000.00	-33.33%
POWELL GENERATION EXPENSE-REPAIRS, UREA, OIL	$113,125.00		$50,000.00	$50,000.00	
CRSP Capacity Costs	$431,424.00	$432,241.00	$450,000.00	$450,000.00	
Federal Transmission Costs	$214,407.00	$200,571.00	$200,000.00	$200,000.00	
Energy & Fuel	$5,068,306.00	$5,925,129.00	$8,708,098.00	$8,708,098.00	
O&M Expenses	$135,224.00	$161,027.00	$115,000.00	$115,000.00	
O&M Supplies	$50,630.00	$112,002.00	$102,000.00	$102,000.00	
Truck & Vehicle Repair	$70,120.00	$122,757.00	$125,000.00	$100,000.00	-20.00%
Fuel Expense (Vehicles/Equipment)	$25,413.00	$23,744.00	$30,000.00	$40,000.00	33.33%
Vehicles/Equipment Rental		$436.00			
Office Supplies	$19,512.00	$25,517.00	$30,000.00	$30,000.00	
Utilities - Water/Telephone/Garbage/Gas	$30,196.00	$34,092.00	$35,000.00	$35,000.00	
Travel Expenses	$495.00	$2,496.00	$15,000.00	$15,000.00	
Publications & Subscriptions	$41,972.00	$40,200.00	$27,000.00	$40,000.00	48.15%
Postage	$20,883.00	$21,036.00	$25,000.00	$25,000.00	
Association And Seminar Dues/Fees	$22,362.00	$26,396.00	$25,000.00	$25,000.00	
Employee Training		$20,492.00	$30,000.00	$40,000.00	33.33%
EMPLOYEE TRAINING	$11,935.00				
Auditing	$15,175.00	$10,025.00	$25,000.00	$25,000.00	
Consulting		$43,653.00	$55,000.00	$55,000.00	
Engineering	$37,553.00	$53,251.00	$40,000.00	$40,000.00	
LEGAL	$2,500.00		$20,000.00	$20,000.00	
City of Page Legal Services	$15,000.00	$17,500.00	$17,500.00	$17,500.00	

Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY2027 Budget	FY 2026 Budget vs. FY2027 Budget (% Change)
Maintenance Agreements/Contracts	$52,475.00	$50,351.00	$50,000.00	$55,000.00	10.00%
Miscellaneous Non-Contract Services	$18,353.00	$32,601.00	$25,000.00	$25,000.00	
Insurance	$35,211.00	$36,599.00	$40,000.00	$50,000.00	25.00%
DEPRECIATION CHARGE		-$1,304,407.00			
Advertising Expenses	$602.00	$72.00	$4,000.00	$4,000.00	
Account Maintenance Fees	$3,166.00	$2,832.00	$3,000.00	$3,000.00	
Credit Card Fees	$55,935.00	$51,976.00	$50,000.00	$55,000.00	10.00%
Miscellaneous General Expense		$2,000.00	$2,000.00	$2,000.00	
Sales Tax Expense	-$1,841.00	$122.00	$5,000.00	$5,000.00	
Bad Debt Expense	-$640.00	-$663.00	$2,000.00	$2,000.00	
Loss/(Gain) on disposal of fixed asset	-$5,887.00	-$25,618.00			
Total Expenditures	**$14,454,197.00**	**$13,041,158.00**	**$22,688,493.00**	**$31,150,898.00**	**37.30%**

Major changes in costs budgeted for FY2027 (+/- Changes of 10% and greater variance from prior year and over $5,000).
Water

- Building/Capital Improvements- Increase due to annual upgrades
- Fuel- Increase fuel price uncertainties
- Redundant water supply -Consultancy cost- Decrease as we can start capitalizing on costs from Carollo Engineers
- Redundant water supply -Legal cost- Decrease as we can start capitalizing on costs from Carollo Engineers
- Insurance- Increase due to increase premiums in costs.
- Credit Card Fees- Increase rates
- WTP Vehicle replacement – add note – decrease due to that vehicle was replaced in prior year

Sewer

- Health Insurance- Increase 4% increase in medical insurance premiums
- Fuel- Increase fuel price uncertainties
- Chlorine- increased considering this year's current actual costs and fuel price uncertainties
- Insurance- Increase 4% increase in medical insurance premiums
- Credit Card Fees- Increase rates
- Buildings & Site Improvements – decrease due to no need for improvements this year

Refuse

- Contract Services- Increase costs include the payment to Republic Services

Electric

- Workers' Compensation- Increase of actual expenditure in 2025-26
- Health Insurance- Increase 4% increase in medical insurance premiums
- Pension Expense- Increase in the same proportion as wages/salaries increase.
- Line Crew Wages- Increase due to cost-of-living increases and performance-based increases.
- Constr & Mtnce Crew Wages-Increase in competition in the labor market and an increase of 5%
- Powell /Savage Slavens Substations- Decrease to replace outdated non-supported GE hardware
- Powell generation- diesel expense- Decrease only one additional fuel delivery will be needed
- Truck & Vehicle Repair- Decrease only routine maintenance
- Fuel Expense (Vehicles/Equipment)- Increase of actual expenditure from 2025–26
- Publications & Subscriptions- Increase of actual expenditure in 2025-26
- Fiber-extended to various locations
- Power Operated Equipment- Vehicles
- Insurance-Increase 4% increase in medical insurance premiums

Capital Improvement Plan

The City of Page has created a Capital Improvements Plan (CIP) and a schedule for capital equipment purchases to plan for replacements and improvements in the next five years. The CIP and schedule are tools to ensure that the City's infrastructure and equipment needs are addressed. These expenses are budgeted each year and reviewed annually to make any changes and adjustments necessary based on new developments throughout the current year. All purchases over $100,000 must be approved by City Council.

In the planning process, it is necessary to forecast the funds available, and the funds needed each year in the plan. The forecast is formulated using facts and educated assumptions based on prior year trends and data, debt capacity and economic trends. The City does not have all the funds available to finance all desired projects. With suggestions and input from City staff and the citizens of the community, the City Council must prioritize the numerous projects and allocate them to future years as funds are available.

Definition of Capital Equipment

The City of Page defines capital equipment as a single item or system of $5,000 or more that:

- Has a useful life of at least one year?

  and

- Is not a routine/recurring expense incurred in the normal course of business?

  and

- Belongs in a major class:

  1. Vehicles
  2. Machinery
  3. Equipment

Definition of Capital Improvement

The City of Page defines a capital improvement as an investment of $5,000 or more that:

- Extend the original life of the asset or
- Return to like-new condition or
- Significant alteration or structural change or
- Provides additional value, not just retain current value

Capital Overview

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and

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and

c. Belongs in a major class:

a. Vehicles
b. Machinery
c. Equipment

Definition of Capital Improvement

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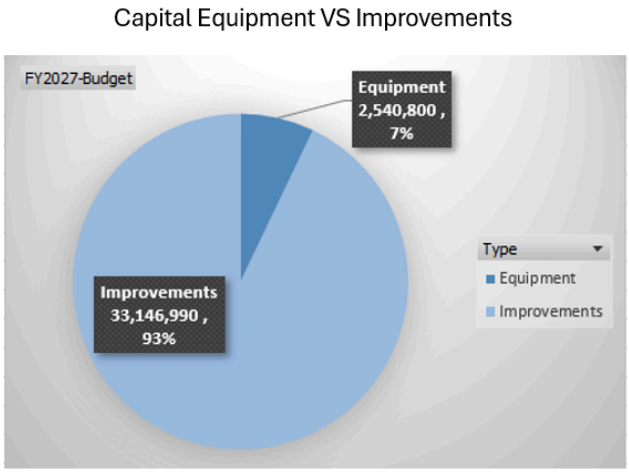
Capital Type

FY2027 has a total of $35,687,790 in planned capital expenditures. These expenditures are budgeted in three different funds.

- Capital Fund - $30,087,790. The Capital Fund receives interfund transfers from the Airport, HURF, Horseshoe Bend and Golf Course Funds.

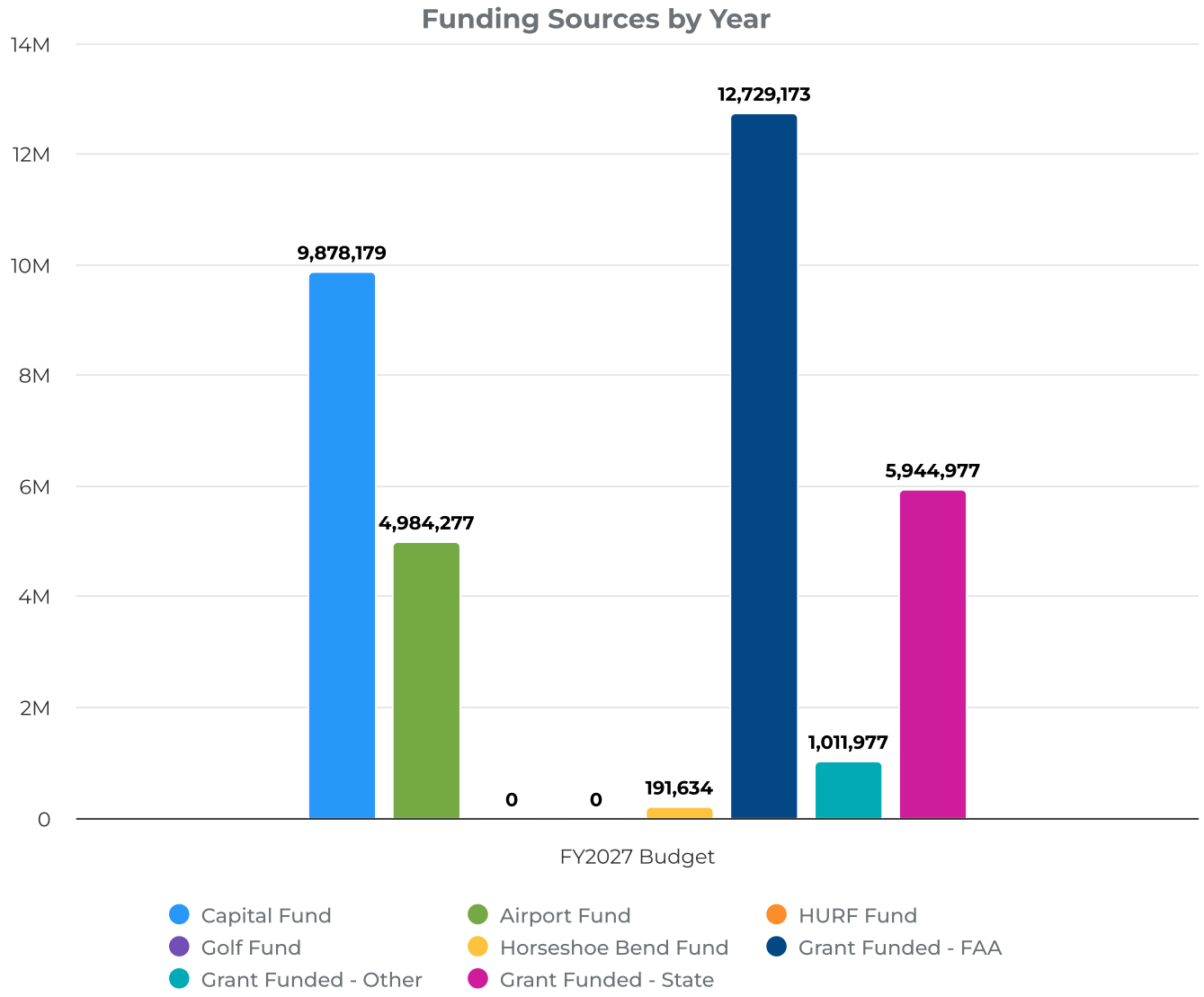
- Misc Grant Fund - $5,600,000 This includes funds for BMX/Pump Park, Downtown Revitalization Plan, and RAISE grant for Haul Road & Coppermine Roundabout.

Type & Departments	FY2027-Budget
Equipment	**2,540,800**
Airport	120,000
Community Center	25,000
Fire Department	355,000
Golf Clubhouse	35,000
Golf Maintenance	120,000
Information Technology	205,400
Parks & Trails Maintenance	85,000
Police	914,400
Public Works	650,000
Recreation	25,000
Special Events	6,000
Improvements	**33,146,990**
Airport	14,076,127
City Manager	10,810,000
Development Services	100,000
Fire Department	20,000
Golf Maintenance	30,000
Horseshoe Bend	2,380,000
Information Technology	250,000
Parks & Trails Maintenance	1,346,863
Police	30,000
Public Works	4,089,000
Recreation	15,000
Grand Total	**35,687,790**



Funding Sources

Funding Sources for Capital Projects come from various funds and grants. The Airport is largely funded with FAA and State Grants with $4.2 million budgeted. About $1 million, of the $8 million other grant funding budgeted, is for grants that have been awarded but they are anticipated to be awarded. The 19,358,000 comes from the Capital Fund balance and from a portion of the City Sales Tax.



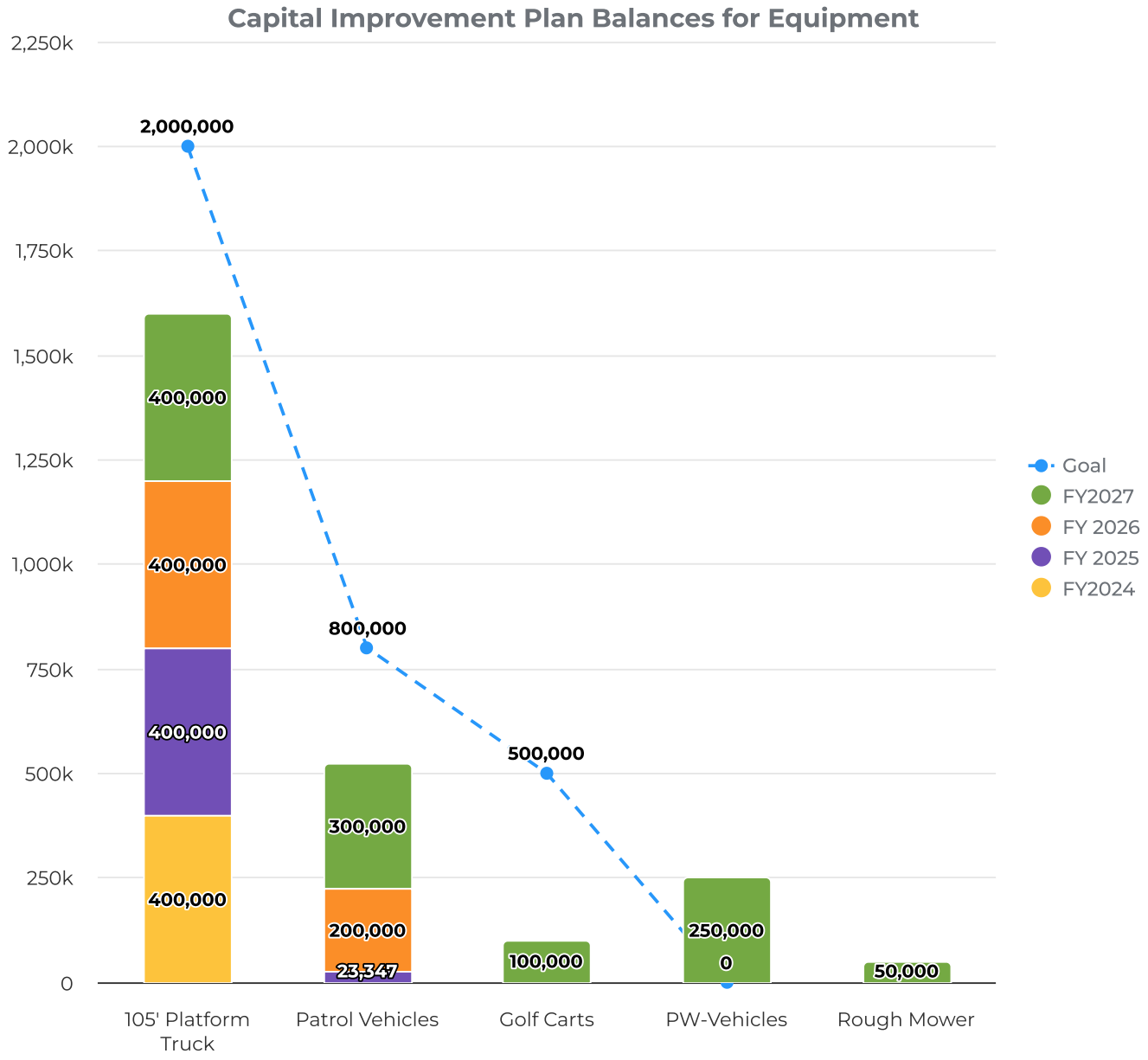
CIP Balances- Equipment

The City has implemented the practice of budgeting funds to build within the Capital Fund for known large upcoming purchases of equipment needing replacement. These funds will be tracked to be used when equipment needs replacement and to build a balance for larger improvement projects.

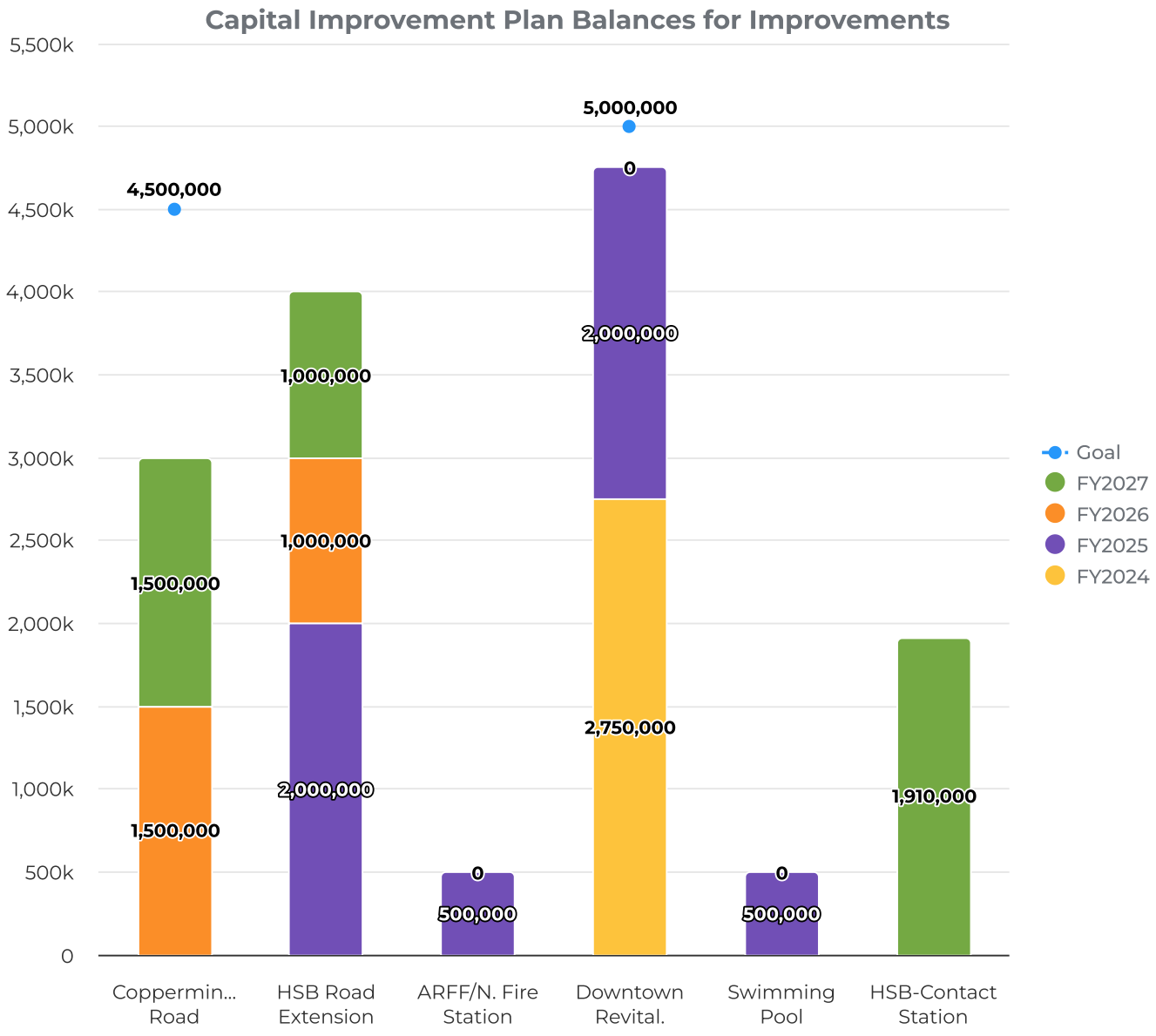
The main focus for equipment is building funds for a fire platform truck, police vehicles, and golf carts. The City of Page is moving toward purchasing new vehicles instead of used or leasing. This will save money by not paying interest and having less repairs on the vehicles in the fleet.

Focuses for improvements are to build funds for larger projects, including a swimming pool, retail store for HSB, road extensions and a downtown revitalization project. These projects have anywhere from a three to six-year plan.

The CIP Balances do not include any grant funds. Several projects listed below also have matching grant funds, including the Downtown Revitalization Plan.


Capital Improvement Plan Balances for Equipment
2,250k
2,000k
1,750k
1,500k
1,250k
1,000k
750k
500k
250k
0
2,000,000
800,000
500,000
0
400,000
400,000
400,000
400,000
300,000
200,000
23,347
100,000
250,000
50,000
105' Platform Truck
Patrol Vehicles
Golf Carts
PW-Vehicles
Rough Mower
Goal
FY2027
FY 2026
FY 2025
FY2024

CIP Balances- Improvements



Multi-Year Plan- CIP

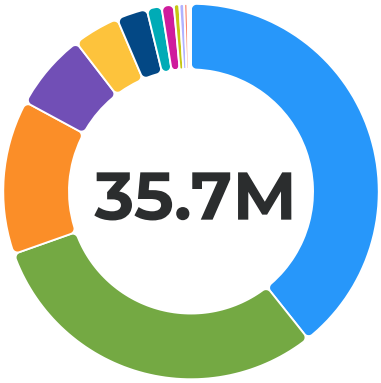
FY2027 Capital CIP Breakdown

Item / Project	FY2023 CIP Rollover	FY2024 CIP Rollover	FY2025 CIP Costs	FY 2026 CIP Costs	FY 2027 CIP Costs	FY 2028 CIP Costs	FY 2029 CIP Costs	FY 2030 CIP Costs	FY 2031 CIP Costs	Used in FY2024	Used in FY2025	Used in FY2026	Sum of CIP Balance up to FY2027
40-480-9805 Public Works				**250,000**									**250,000**
Vehicles and Equipment				250,000									250,000
40-480-9810 Public Safety - Fire	**-**	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**				**-**	**-**		**1,600,000**
105' Platform Truck CIP (Vehicle Cost)	-	400,000	400,000	400,000	400,000	400,000				-	-		1,600,000
40-480-9815 Public Safety - PD	**150,000**	**200,000**	**200,000**	**200,000**	**300,000**	**365,000**				**357,324**	**111,028**	**58,300**	**523,347**
Patrol Vehicles CIP - Fund (Vehicle Cost)	150,000	200,000	200,000	200,000	300,000					357,324	111,028	58,300	523,347
Axon Software & Equipment						365,000							-
40-480-9860 Golf	**-**				**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**-**			**100,000**
Golf Cart Equipment CIP (Equipment)	-				100,000	100,000	100,000	100,000	100,000	-			100,000
40-485-9800 Public Works - Streets			**1,000,000**	**2,500,000**	**1,500,000**	**1,500,000**							**5,000,000**
Coppermine & Haul Road				1,500,000	1,500,000	1,500,000							3,000,000
HSB Road Extension (Sandhill Rd)-Sidewalk & Street (Constr)			1,000,000	1,000,000									2,000,000
40-485-9850 Horseshoe Bend			**1,000,000**	**-**	**1,910,000**	**1,910,000**	**1,910,000**	**1,910,000**	**1,910,000**	**-**	**-**	**-**	**2,910,000**
Contact Station - Retail store at Horseshoe Bend					1,910,000	1,910,000	1,910,000	1,910,000	1,910,000	-	-	-	1,910,000
HSB Road Extension (Sandhill Rd)-Engineering, Water, Sewer (Constr)			1,000,000	-									1,000,000
40-485-9810 Public Safety - Fire			**500,000**										**500,000**
North Fire Station CIP (Construction)			500,000										500,000
40-485-9830 General Government	**-**	**2,750,000**	**2,500,000**							**-**			**5,250,000**
Downtown Revitalization Plan CIP	-	2,750,000	2,000,000							-			4,750,000
Swimming Pool CIP (Construction)	-		500,000							-			500,000
40-480-9860 Golf					**50,000**	**50,000**							**50,000**
Rough Mower					50,000	50,000							50,000
Grand Total	**150,000**	**3,350,000**	**5,600,000**	**3,350,000**	**4,260,000**	**4,325,000**	**2,010,000**	**2,010,000**	**2,010,000**	**357,324**	**111,028**	**58,300**	**16,183,347**

One Year Plan

This section refects Capital Expenditures that make up the Capital Fund. Other Capital Projects can be found in the Golf Fund and Misc Grant Fund. Information for the Golf and Misc Grant Funds are listed at the end of this section. Multiple projects are funded by the city and by grants. The Airport Grants are included in the Capital Fund. All other grants are in the Misc Grant Fund. Those include grants for our parks and Downtown Revitalization Plan. Some of these grants have already been received and others are in the application process. These grants have been included in the budget, in anticipation of being awarded these grants.

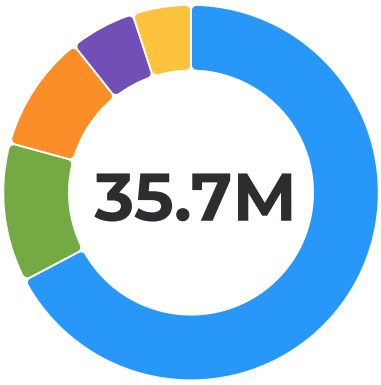
FY27 Total Funding Requested by Department



Airport	**$14,029,127**	39.31%
City Manager	**$10,810,000**	30.29%
Public Works	**$4,739,000**	13.28%
Horseshoe Bend	**$2,380,000**	6.67%
Parks & Trails Maintenance	**$1,431,863**	4.01%
Police	**$944,400**	2.65%
Information Technology	**$455,400**	1.28%
Fire Department	**$375,000**	1.05%
Airport	**$167,000**	0.47%
Golf Maintenance	**$150,000**	0.42%
Development Services	**$100,000**	0.28%
Recreation	**$40,000**	0.11%
Golf Clubhouse	**$35,000**	0.10%
Community Center	**$25,000**	0.07%
Special Events	**$6,000**	0.02%

Capital Improvement Plan - Project Types

FY27 - FY27 Capital Costs By Project Type



Other Improvements	**$24,007,990**	67.27%
Building and Facilities - V2	**$4,274,000**	11.98%
Roadways- HURF/Streets	**$3,595,000**	10.07%
Vehicles and Wheeled Equipment - V2	**$2,011,000**	5.63%
Other Equipment	**$1,799,800**	5.04%

Other Improvements

Category	FY2027
AIP Taxiway A Construction - Federal	**$6,500,000**
Downtown Beautification Project - City Match (add to $5M grant)	**$4,750,000**
AIP Terminal Expansion Construction - Federal	**$3,100,722**
City Hall Improvements	**$2,000,000**
Planning & Design Phase III	**$2,000,000**
AIP ARFF/North Fire Station Design - Federal	**$1,266,585**
AIP T-Hanger Construction - Federal	**$1,223,873**
HSB Resurfacing Parking lot	**$380,000**
BMX Pump Tracks - City Match (add to $150K grant)	**$350,000**
Vermilion View Trail Development	**$331,863**
Real Time Crime Center (RTCC)- Fibers	**$250,000**
Cemetery Expansion	**$250,000**
AIP Taxiway A Construction - City	**$171,052**
AIP Taxiway A Construction - State	**$171,052**
Resurface/Repairing Basketball, Pickleball, and Tennis courts.	**$160,000**
Vermillion Park Playground	**$150,000**
Library Electric Upgrade	**$100,000**
AIP Terminal Expansion Construction - City	**$81,598**
AIP Terminal Expansion Construction - State	**$81,598**
Pera/Amphitheater Master Plan	**$80,000**
AIP Taxiway A Design - Federal	**$67,993**
BMX/Pump Track - Solar Light around Walking Trail	**$60,000**
Historic Property Survey Assessment	**$50,000**
Housing Study Update	**$50,000**
Frost Desert Botanical Park	**$50,000**

Category	FY2027
Curbing around playgrounds & ADA-compliant/accessible	$35,000
AIP ARFF/North Fire Station Design - City	$33,331
AIP ARFF/North Fire Station Design - State	$33,331
AIP T-Hanger Construction - City	$32,207
AIP T-Hanger Construction - State	$32,207
Dark Sky Designation Plan	$30,000
Driving Range Lights	$30,000
BMX/Pump Track Walking Trail around	$30,000
Trail Maintenance	$25,000
Airport Parking Lot - Sage Avenue Expansion	$25,000
Airport Parking Expansion - Main Terminal Area	$22,000
AIP Taxiway A Design - City	$1,789
AIP Taxiway A Design - State	$1,789
Total Other Improvements	**$24,007,990**

Building and Facilities - V2

Category	FY2027
Swimming Pool Design	$2,000,000
Council Directed Infrastructure Projects	$2,000,000
Police Dept- Building Upgrades	$119,000
Clubhouse Audio	$35,000
Page Middle School Feasibility Study	$30,000
Animal Shelter Upgrades- Shade Structure/Dog Runs	$30,000
Community Center - Kitchen Flooring	$25,000
Fire Training Grounds Electrical Service	$20,000
Sports Complex Restroom Update	$15,000
Total Building and Facilities - V2	**$4,274,000**

Roadways- HURF/Streets

Category	FY2027
Road Improvements- N Navajo/Vista	$2,000,000
Desert Ridge Subdivision	$1,500,000
Pavement Plan	$50,000
Coppermine/Haul Road Roundabout Design - City Match (add to $450K grant)	$45,000
Total Roadways- HURF/Streets	**$3,595,000**

Vehicles and Wheeled Equipment - V2

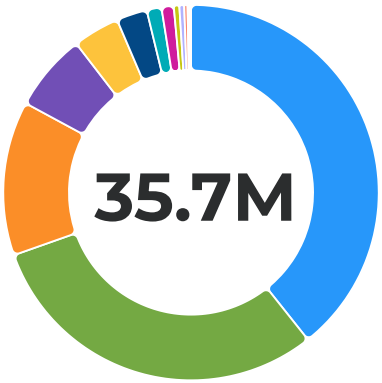
Category	FY2027
AIP - ARFF Truck - City	$645,000
AIP - ARFF Truck - Federal	$570,000
Type 1 Ambulance replacement for emergency response.	$335,000
2 Law Enforcement Vehicle	$200,000
FD ARFF Vehicle Turrets Conversion	$120,000
Rough Mower	$100,000
Maintenance Utility Vehicle- 1 Gator	$20,000
AIP - ARFF Truck - State	$15,000
Equipment Trailer	$6,000
Total Vehicles and Wheeled Equipment - V2	**$2,011,000**

Other Equipment

Category	FY2027
Street Sweeper	$435,000
PD- Axon Software	$329,000
Real Time Crime Center	$205,400
Police Dept- Barricades	$200,000
Radio Upgrades	$105,000
I-Pro Active Guard Server and Cameras	$92,400
Evidence Equipment- New Scanner	$75,000
Urban Trail Master Plan	$75,000
Goserco Call Recorder Server	$61,000
Toro Dingo 1300	$60,000
Community Center - Kitchen Equipment	$25,000
Sports Complex Batting Cage Machines and Shades	$25,000
Ditch witch hx 20 htdro vacuum	$25,000
Server and Network Upgrades	$25,000
Lifeline ARM XR Automated CPR device	$20,000
Diagnostic Sanner	$15,000
Large Format Printer	$10,000
Monitor Refresh	$8,500
New PC's	$8,500
Total Other Equipment	**$1,799,800**

Capital Improvement Plan - Departments

FY27 - FY27 Capital Costs by Department



Airport	**$14,029,127**	39.31%
City Manager	**$10,810,000**	30.29%
Public Works	**$4,739,000**	13.28%
Horseshoe Bend	**$2,380,000**	6.67%
Parks & Trails Maintenance	**$1,431,863**	4.01%
Police	**$944,400**	2.65%
Information Technology	**$455,400**	1.28%
Fire Department	**$375,000**	1.05%
Airport	**$167,000**	0.47%
Golf Maintenance	**$150,000**	0.42%
Development Services	**$100,000**	0.28%
Recreation	**$40,000**	0.11%
Golf Clubhouse	**$35,000**	0.10%
Community Center	**$25,000**	0.07%
Special Events	**$6,000**	0.02%

Airport

Category	FY2027
AIP Taxiway A Construction - Federal	**$6,500,000**
AIP Terminal Expansion Construction - Federal	**$3,100,722**
AIP ARFF/North Fire Station Design - Federal	**$1,266,585**
AIP T-Hanger Construction - Federal	**$1,223,873**
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AIP Taxiway A Construction - City	**$171,052**
AIP Taxiway A Construction - State	**$171,052**
AIP Terminal Expansion Construction - City	**$81,598**
AIP Terminal Expansion Construction - State	**$81,598**
AIP Taxiway A Design - Federal	**$67,993**
AIP ARFF/North Fire Station Design - City	**$33,331**
AIP ARFF/North Fire Station Design - State	**$33,331**
AIP T-Hanger Construction - City	**$32,207**
AIP T-Hanger Construction - State	**$32,207**
AIP - ARFF Truck - State	**$15,000**
AIP Taxiway A Design - City	**$1,789**
AIP Taxiway A Design - State	**$1,789**

Category	FY2027
Total Airport	**$14,029,127**

City Manager

Category	FY2027
Downtown Beautification Project - City Match (add to $5M grant)	**$4,750,000**
Swimming Pool Design	**$2,000,000**
Council Directed Infrastructure Projects	**$2,000,000**
City Hall Improvements	**$2,000,000**
Dark Sky Designation Plan	**$30,000**
Page Middle School Feasibility Study	**$30,000**
Total City Manager	**$10,810,000**

Public Works

Category	FY2027
Road Improvements- N Navajo/Vista	**$2,000,000**
Desert Ridge Subdivision	**$1,500,000**
Street Sweeper	**$435,000**
Cemetery Expansion	**$250,000**
Police Dept- Barricades	**$200,000**
Police Dept- Building Upgrades	**$119,000**
Library Electric Upgrade	**$100,000**
Pavement Plan	**$50,000**
Coppermine/Haul Road Roundabout Design - City Match (add to $450K grant)	**$45,000**
Community Center - Kitchen Flooring	**$25,000**
Diagnostic Sanner	**$15,000**
Total Public Works	**$4,739,000**

Horseshoe Bend

Category	FY2027
Planning & Design Phase III	**$2,000,000**
HSB Resurfacing Parking lot	**$380,000**
Total Horseshoe Bend	**$2,380,000**

Parks & Trails Maintenance

Category	FY2027
BMX Pump Tracks - City Match (add to $150K grant)	**$350,000**
Vermilion View Trail Development	**$331,863**
Resurface/Repairing Basketball, Pickleball, and Tennis courts.	**$160,000**
Vermillion Park Playground	**$150,000**
Pera/Amphitheater Master Plan	**$80,000**
Urban Trail Master Plan	**$75,000**
BMX/Pump Track - Solar Light around Walking Trail	**$60,000**
Toro Dingo 1300	**$60,000**
Frost Desert Botanical Park	**$50,000**
Curbing around playgrounds & ADA-compliant/accessible	**$35,000**
BMX/Pump Track Walking Trail around	**$30,000**
Ditch witch hx 20 htdro vacuum	**$25,000**
Trail Maintenance	**$25,000**
Total Parks & Trails Maintenance	**$1,431,863**

Police

Category	FY2027
PD- Axon Software	$329,000
Real Time Crime Center	$205,400
2 Law Enforcement Vehicle	$200,000
Radio Upgrades	$105,000
Evidence Equipment- New Scanner	$75,000
Animal Shelter Upgrades- Shade Structure/Dog Runs	$30,000
Total Police	**$944,400**

Information Technology

Category	FY2027
Real Time Crime Center (RTCC)- Fibers	$250,000
I-Pro Active Guard Server and Cameras	$92,400
Goserco Call Recorder Server	$61,000
Server and Network Upgrades	$25,000
Large Format Printer	$10,000
Monitor Refresh	$8,500
New PC's	$8,500
Total Information Technology	**$455,400**

Fire Department

Category	FY2027
Type 1 Ambulance replacement for emergency response.	$335,000
Lifeline ARM XR Automated CPR device	$20,000
Fire Training Grounds Electrical Service	$20,000
Total Fire Department	**$375,000**

Airport

Category	FY2027
FD ARFF Vehicle Turrets Conversion	$120,000
Airport Parking Lot - Sage Avenue Expansion	$25,000
Airport Parking Expansion - Main Terminal Area	$22,000
Total Airport	**$167,000**

Golf Maintenance

Category	FY2027
Rough Mower	$100,000
Driving Range Lights	$30,000
Maintenance Utility Vehicle- 1 Gator	$20,000
Total Golf Maintenance	**$150,000**

Development Services

Category	FY2027
Historic Property Survey Assessment	$50,000
Housing Study Update	$50,000
Total Development Services	**$100,000**

Recreation

Category	FY2027
Sports Complex Batting Cage Machines and Shades	$25,000
Sports Complex Restroom Update	$15,000

Category	FY2027
Total Recreation	**$40,000**

Golf Clubhouse

Category	FY2027
Clubhouse Audio	**$35,000**
Total Golf Clubhouse	**$35,000**

Community Center

Category	FY2027
Community Center - Kitchen Equipment	**$25,000**
Total Community Center	**$25,000**

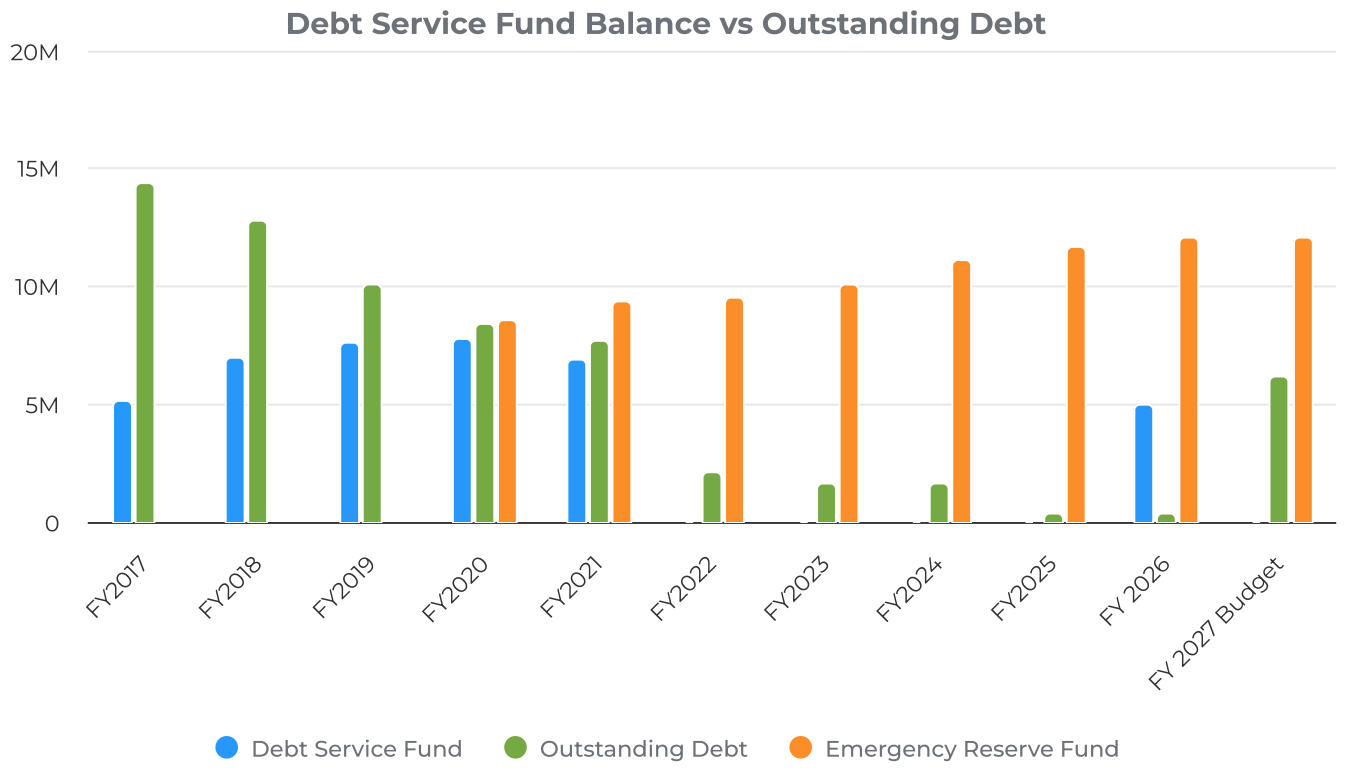
Special Events

Category	FY2027
Equipment Trailer	**$6,000**
Total Special Events	**$6,000**

Debt Overview Summary

The Debt Service Fund is a separate fund within the City's chart of accounts designed to manage the repayment of outstanding debt and enhance the City's capacity to function fluently. This strategy results in a stabilization policy which budgets predictable revenue streams for paying annual debt service payments in order to remain within the City's legal debt limits. In FY2027, the only outstanding liability for the General Fund is the Accrued Compensated Absences. The remaining debt accrued is by Enterprise Funds that generate their own revenue to cover these costs. As a precaution, the City established the Emergency Reserve Fund in FY2020 to cover such costs in times of financial hardship.

Debt Service Fund Balance VS Outstanding Debt



Note: The Debt reported is for $6.2M for the WIFA Loan that the Page Utility secured to move forward with the installation of the Second Straw. To date, there have been no expenses paid against the loan funds provided.

Debt By Type

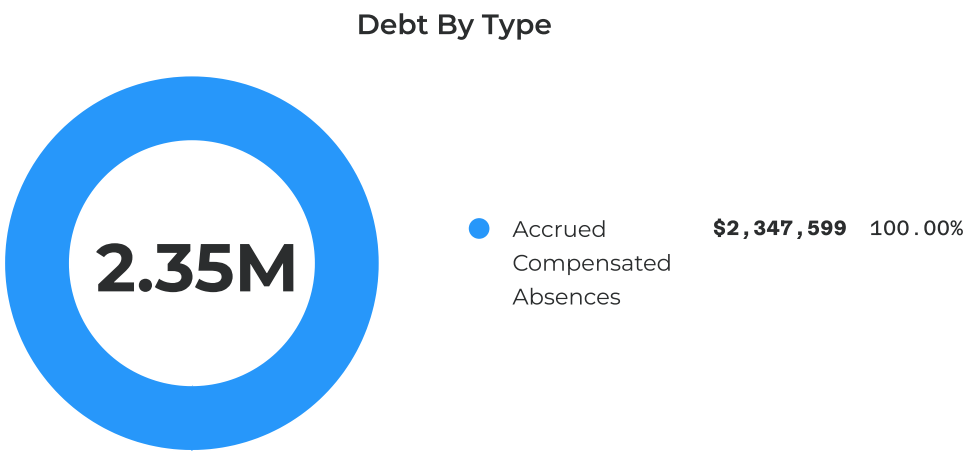
In FY 2023, the City reduced the long -term outstanding debt by over $400K from prior years by making scheduled payments and paying off the police vehicle leases in full. To date, our largest contributor to long-term debt is the accrued compensated absences budgeted in FY 2026 to be approximately $1.2 million.

The unfunded Public Safety Retirement Pension System liability balance was paid in full in FY 2021. Currently, payments for this liability are calculated annually through the PSPRS actuarial reports and the City budgets to pay any unfunded liability that is shown in the annual actuarial report.

Our largest contributor to long-term debt is accrued compensated absences budgeted at $2.3 million.

The unfunded Public Safety Retirement Pension System liability was paid off in FY2021, with contributions being made annually to keep up with current liabilities that are calculated by the actuarial for PSPRS.

New golf carts were purchased outright in FY2026.

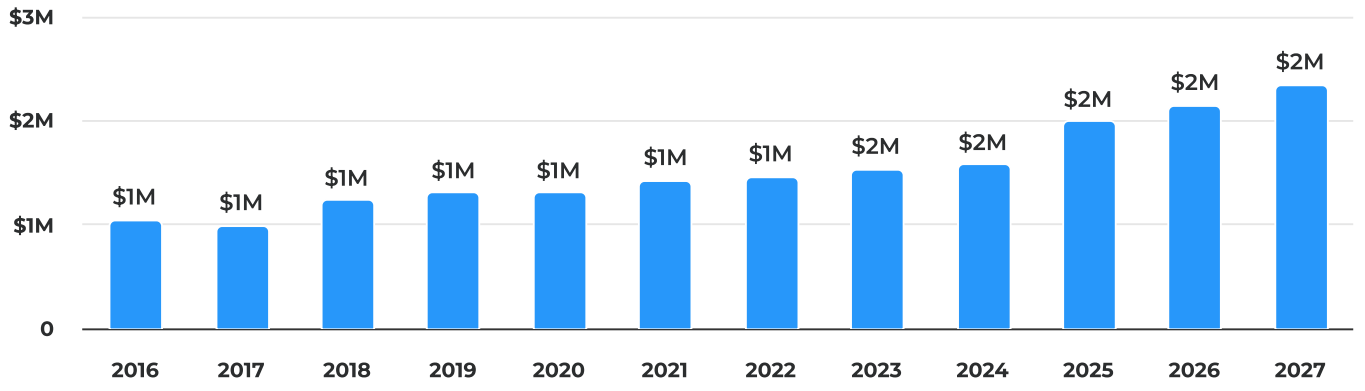


Fund Name	FY2026 Actual	FY2027 Actual	% Change	$ Change
Accrued Compensated Absences	$2,142,000.00	$2,347,599.00	9.60%	$205,599.00
Total Debt	**$2,142,000.00**	**$2,347,599.00**	**9.60%**	**$205,599.00**

Accrued Compensated Absences

Per Governmental Accounting Standards Board, the City accounts for accrued compensated absences liabilities. This liability calculates the amount for which employees will be paid for absences utilizing leave times, such as vacation, sick leave and compensatory time.

Debt By Type

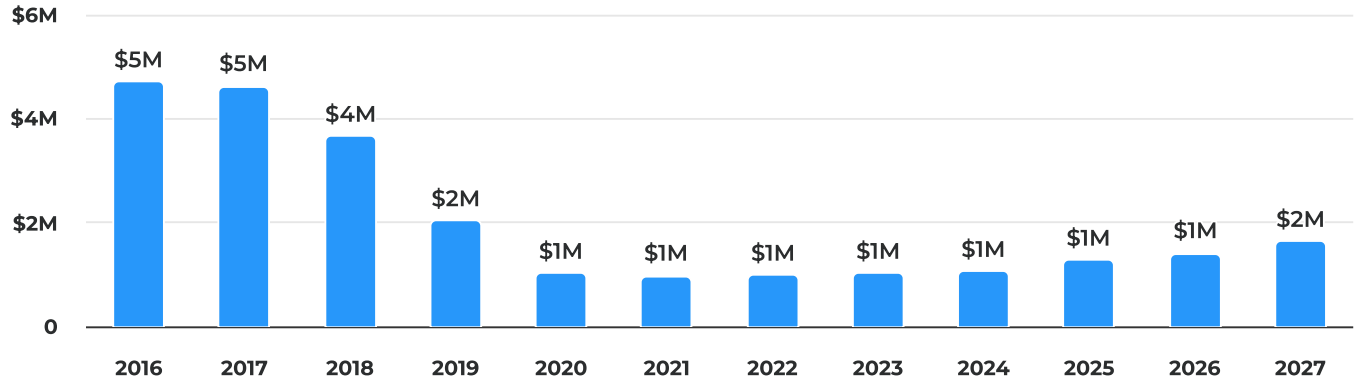


Fund Name	FY2026 Actual	FY2027 Actual	% Change	$ Change
Accrued Compensated Absences	$2,142,000.00	$2,347,599.00	9.60%	$205,599.00
Total Debt	**$2,142,000.00**	**$2,347,599.00**	**9.60%**	**$205,599.00**

Debt Service Payment By Fund

General Fund

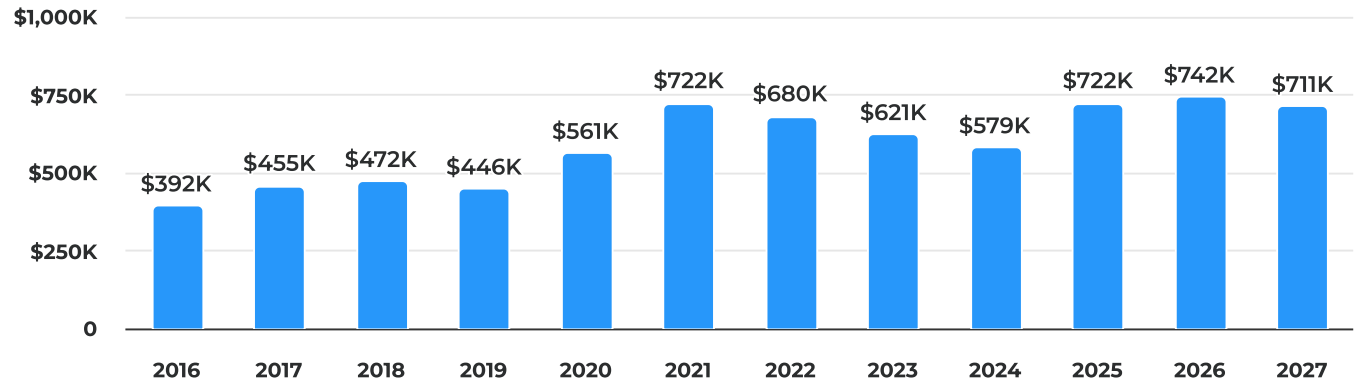
Accrued Compensated Absences and the unfunded Public Safety Personnel Retirement systems liability for the City are paid out of the General Fund and is an anticipated liability each year.



Fund Name	FY2026 Actual	FY2027 Actual	% Change	$ Change
General Fund	$1,400,000.00	$1,636,325.00	16.88%	$236,325.00
Total Debt	**$1,400,000.00**	**$1,636,325.00**	**16.88%**	**$236,325.00**

Enterprise Funds

The Golf Course, Horseshoe Bend, Electrical, Water and Sewer funds have Accrued Compensated Absences listed as an anticipated liability each year.



Fund Name	FY2026 Actual	FY2027 Actual	% Change	$ Change
Electric Fund	$500,000.00	$509,115.00	1.82%	$9,115.00
Horseshoe Bend Fund	$21,000.00	$22,896.00	9.03%	$1,896.00
Water Fund	$64,000.00	$64,188.00	0.29%	$188.00
Sewer Fund	$112,000.00	$63,946.00	-42.91%	-$48,054.00
Golf Course Fund	$45,000.00	$51,129.00	13.62%	$6,129.00
Total Debt	**$742,000.00**	**$711,274.00**	**-4.14%**	**-$30,726.00**

Page Utility Enterprises

Short-Term Organization Factors FY 2027

Electric Fund-Commissioning of the new Transformer Bay at Powell Sub-Station at a cost of $600,000.

Water Fund- Design and capacity upgrade at the Water Treatment Plant at an estimated cost of $400,000.

Sewer Fund- Upgrading the filters at the Wastewater Treatment Plant at a cost of $800,000.

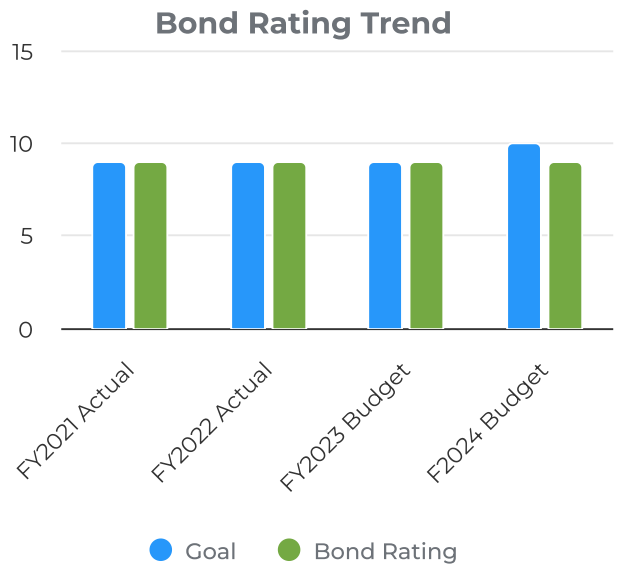
Long-Term Financial Planning

A Second Source of Water for the Citizens and businesses in Page

The need for a second source of water was identified in FY2021 as the only source was a fifty-year-old pipeline from Glen Canyon dam. The cost is estimated to be in the region of $46 million. Some financing in the form of grants and loans has already been secured. Environmental impact work is currently being carried out, and other sources of finance are being pursued. The project is not estimated to be completed until FY 2031.

Bond Rating

Investment grade	Moody's	Standard & Poor's	Fitch
10	Aaa	AAA	AAA
9	Aa1	AA+	AA+
8	Aa2	AA	AA
7	Aa3	AA-	AA-
6	A1	A+	A+
5	A2	A	A
4	A3	A-	A-
3	Baa1	BBB+	BBB+
2	Baa2	BBB	BBB
1	Baa3	BBB-	BBB-

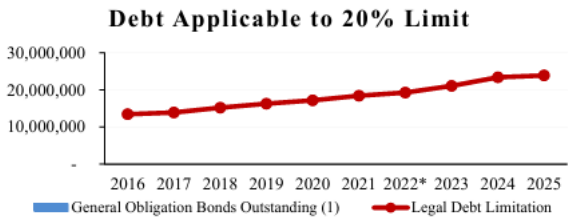


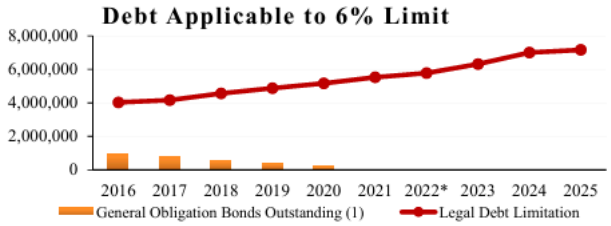
Debt Limitation

City of Page, Arizona
Legal Debt Margin Information
Last Ten Fiscal Years

Statistical Section
Debt Capacity
(Accrual basis of accounting)

	Fiscal Year Ended June 30									
	2016	2017	2018	2019	2020	2021	2022*	2023	2024	2025
Assessed Value of Real Property (2)* reinstated	$ 69,491,903	$ 71,737,815	$ 76,071,757	$ 81,314,653	$ 86,048,461	$ 92,189,515	$ 99,506,455	$ 105,291,111	$ 116,833,028	$ 119,375,945
20% Limitation										
Legal Debt Limitation	$ 13,434,918	$ 13,898,381	$ 15,214,351	$ 16,262,931	$ 17,209,692	$ 18,437,903	$ 19,250,996	$ 21,058,222	$ 23,366,606	$ 23,875,189
General Obligation Bonds Outstanding (1)	-	-	-	-	-	-	-	-	-	-
Debt Margin Available	$ 13,434,918	$ 13,898,381	$ 15,214,351	$ 16,262,931	$ 17,209,692	$ 18,437,903	$ 19,250,996	$ 21,058,222	$ 23,366,606	$ 23,875,189
Total Net Debt applicable to the 20 %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
6 % Limitation										
Legal Debt Limitation	4,030,475	4,169,514	4,564,305	4,878,879	5,162,908	5,531,371	5,775,299	6,317,467	7,009,982	7,162,557
General Obligation Bonds Outstanding (1)	943,520	759,190	574,193	387,794	197,492	-	-	-	-	-
Debt Margin Available	$ 3,086,955	$ 3,410,324	$ 3,410,324	$ 4,491,085	$ 4,965,416	$ 5,531,371	$ 5,775,299	$ 6,317,467	$ 7,009,982	$ 7,162,557
Total Net Debt applicable to the 20 % * reinstated	1.36%	1.06%	0.75%	0.48%	0.23%	0.00%	0.00%	0.00%	0.00%	0.00%





Source: Notes to the Financial Statements Long-Term Liabilities

Note (1): Prior to fiscal year 2007, under Arizona law, cities could issue general obligation bonds for purposes of water, sewer, artificial light, open space preserves, parks, playgrounds, and recreational facilities, up to an amount not exceeding 20% of a City's Secondary Net Assessed Valuation. In fiscal year 2007, Arizona voters approved an amendment to the Arizona Constitution to allow cities to include debt for the acquisition and development of public safety, law enforcement, fire and emergency facilities, and streets and transportation facilities in the 20% debt limit. General Obligation Bonds for all other purposes may be issued up to an amount not exceeding 6% of Secondary Net Assessed Valuation.
*Reinstated - prior years Assessed Value of Real Property one year behind.
Note (2): Assessed value of real property based on Secondary Net Assessed Valuation

Appendix

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.
Accounting System: The total structure of records and procedures that identify, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.
ACFR: Acronym that stands for Annual Comprehensive Financial Report. A yearly report that includes the required annual financial statements.
Accrual: a charge for work that has been done but not yet invoiced, for which provision is made at the end of a financial period.
Accrual Basis of Accounting: A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.
Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)
ADA: Acronym that stands for Americans with Disabilities Act. A measure passed by the federal government that became effective January 1994, that requires, among other things, the City to make all programs and facilities accessible to any handicapped person who asks for it.
Adopted Budget: A plan of financial operations approved by the City Council and established by resolution which reflects approved tax rates, estimates of revenues, expenditures, transfers, departmental objectives, and performance/workload indicators for a fiscal year.
ADOT: Acronym that stands for Arizona Department of Transportation.
Agency Funds: These funds account for assets held by an entity in a trustee capacity or as an agent for individuals, private organizations, other governmental organizations, or other funds. This is a type of fiduciary fund.
AHCCCS: An acronym for "Arizona Health Care Cost Containment System." Arizona counties make a contribution to the State-managed AHCCCS system based on a formula proscribed by State law. The AHCCCS program provides indigent health care.
ALTCS: An acronym for "Arizona Long-Term Care System" which provides indigent long-term care. Counties make a contribution to ALTCS based on a formula established by State law.
Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.
Annual Financial Audit: The independent review of the financial position and reporting procedures of a local government entity.
Annualize: To calculate the full-year cost of any budget changes made mid-fiscal year for the purpose of adding that cost to a prepared annual budget.
Appropriation Ordinance: The official document adopted by the City Council establishing the legal authority to obligate and expend resources.
Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.
Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.
ASRS: Acronym for Arizona State Retirement System, a state agency that administers a pension plan, long-term disability plan, retiree health insurance plans and other benefits to qualified government workers.
Assessed Valuation: A value that is established for real and personal property for use as a basis for levying property taxes. NOTE: The City of Page does not assess property tax at this time.
Assessment Ratio: The ratio at which the tax rate is applied to the tax base.
Asset: Resources owned or held by a government which have monetary value.
Attrition: A method of reducing personnel by not filling positions made vacant through resignation, reassignment, transfer, retirement, termination, or means other than layoff.
Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.
Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.
Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.
Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Balanced Budget: A budget where total expenditures do not exceed total revenues and other sources.
Basis of Accounting: A term used to refer to when revenues and obligations are recognized in the accounts and reported in the financial statements.
Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.
Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.
Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.
Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.
Bond Refinancing: The payoff and re-issuance of bonds in order to obtain an improved interest rate and/or bond conditions.
Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)
Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.
Budget Amendment: A procedure to revise a budget appropriation either by City Council approval through the adoption of a supplemental appropriation ordinance for any interdepartmental or interfund adjustments, or by City Manager authorization to adjust appropriations within a departmental budget. These are discouraged.
Budget Basis: The form of accounting utilized throughout the budget process. The City's budget for general government is on the modified accrual basis. Revenues are recorded when they are both measurable and available. Liabilities are recognized when incurred (except for long-term debt which is carried in the general long-term debt account group). The City's accounting records for the Enterprise Funds are maintained on a full accrual basis; revenues are recognized when earned and expenses are recognized when incurred.
Budget Calendar: The schedule of key dates or milestones that the City follows during the preparation, adoption, and administration of the budget.
Budget Carryforward: The departments are responsible for requesting and verifying carry-forward. Carryforwards are most frequently used during construction of large capital projects such as buildings, streets, and sewers.
Budget Document: This document is used to present a comprehensive financial program to the citizens of the City of Page, the City Council, and other interested parties.
Budget Message: The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.
Budget Policies: General and specific guidelines that govern financial plan preparation and administration.
Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)
Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.
Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body.
Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)
Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)
Capital Expenditure: An expenditure used from a department's operating budget for the acquisition of a capital asset. A capital asset is an item that costs $5,000 or more and has an assigned useful life of at least one year. Capital assets should be budgeted and itemized in the capital outlay object codes.

Capital Improvements Plan (CIP): A plan to provide for the maintenance or replacement of existing public facilities and assets and for the construction or acquisition of new ones.
Capital Improvements Plan Budget: A Capital Improvement Plan (CIP) Budget is a budget separate from the operating budget. Items in the CIP are usually construction or renovation projects designed to improve the value of the government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling.
Capital Project: A major construction, acquisition, or renovation activity which adds value to a government's physical assets or significantly increases its useful life; also called a capital improvement.
Capital Projects Budget: A spending plan for improvements to or acquisition of city-owned land, facilities, and/or infrastructure. The capital budget (1) balances revenues and expenditures, (2) specifies the sources of revenues, (3) lists each project of acquisition, and (4) must ordinarily be approved by the legislative body.
Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition, construction, or renovation of major capital facilities (other than those financed by proprietary funds, special assessment funds, and trust funds).
Capitalized Interest: A portion of the proceeds of an issue that is set aside to pay interest in the securities for a specified period of time. Interest is commonly capitalized for the construction period of a revenue producing project and sometimes for a period thereafter, so that debt service expense does not begin until the project is expected to be operational and producing revenues. Sometimes referred to as "funded interest."
Carry Forward: Cash available at the end of the fiscal year.
Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.
Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.
Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.
CDBG: Acronym that stands for Community Development Block Grant. A source of grant funding for a variety of projects.
Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.
Chart of Accounts: A chart that assigns a unique number to each type of transaction (e.g., salaries or for recording revenues and expenditures that fits the organizational structure and adheres to statutory and financial reporting requirements.
CIP: Acronym that stands for (1) Capital Improvements Program and (2) Construction in Progress.
City Sales Tax: A general excise tax levied on all applicable categories of sales expressed as a percentage of the State Sales Tax.
Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.
Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.
Commodities: Expendable items that are consumable or have a short life span, such as office supplies, gasoline, and small equipment.
Compensated Absences: Compensated absences are absences for which employees will be paid, such as vacation, sick leave, or other leave.
Construction in Progress: Entry records tracking the cost of construction work, which is not yet completed (typically, applied to capital budget items). A CIP item is not depreciated until the asset is placed in service.
Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."
Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.
Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies (e.g., rents, maintenance agreements, and professional consulting services
Contributed Capital: Contributed capital is created when a general capital asset is transferred to a proprietary fund or when a grant is received that is externally restricted to capital acquisition or construction
Control Account or Control Group: The identity given to expenditure types, such as personnel costs, services and supplies, and capital outlay expenditures.
Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.
Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.
Debt Limitation: The limit set on the issuance of general obligation bonds per State constitution. For general municipal purposes, a municipality cannot incur a debt exceeding six percent of the assessed valuation of taxable property in the city. Additional bonds amounting to twenty percent of the assessed valuation of taxable property can

be issued for supplying such specific city services as water, lights, sewers, development of open spaces, preserves, parks, playgrounds and recreational facilities. The City currently has no general obligation bonds.
Debt Service Fund Requirements: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.
Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
Debt Service: The amount of interest and principal that a City must pay each year on net direct long-term debt plus the interest it must pay on direct short-term debt.
Deferred Compensation Agency Fund: The City administered fund that is used to account for the monies held for employees who elect to make cash contributions, through payroll deduction, to a tax-deferred plan known as the 457 Plan.
Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.
Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.
Depreciation: This is the amount of expense charged against earnings by an organization to write off the cost of a capital asset over its useful life, giving consideration to wear and tear, obsolescence and salvage value. If the expense is assumed to be incurred in equal amounts in each business period over the life of the asset, the depreciation method used is straight line (SL).
Designated Fund Balance: A portion of unreserved fund balance designated for a specific future use.
Direct Debt: The sum of the total bonded debt and any unfunded debt (i.e. short-term notes) of the City for which the City has pledged its "full faith and credit." This does not include the debt of overlapping jurisdictions.
Employee Related Expenditures (ERE): The ERE included in the Adopted Budget is the City's share of an employee's fringe benefits and taxes. ERE provided by the City of Page include FICA (Social Security), Medicare, employee and dependent health insurance, dental, vision, unemployment, life insurance, retirement, and workers compensation.
Encumbrance: A reservation of funds for an anticipated expenditure prior to actual payment of that specific item. Funds usually are reserved or encumbered with a purchase order prior to the actual cash payment being disbursed.
Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.
Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.
Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.
Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)
Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.
Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.
Expenditure Limitation: A state imposed limit placed on expenditures of the City.
Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.
Expense: Charges incurred for operations, maintenance, interest, or other charges.
FAA: Acronym for Federal Aviation Administration. A federal agency that provides funding for grants related to airport operations.
Fees: Charges for direct receipt of a public service on the party receiving the service.
FEMA: Acronym that stands for Federal Emergency Management Agency. A federal agency that provides funding for grants related to hazard mitigation.
FICA: Acronym for Federal Insurance Contributions Act, federal law that requires three separate taxes from wages paid to employees. Comprised of Social Security tax, Medicare tax, and Medicare surtax (surtax for employees earning over $250,000 annually).
Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.
Financial Accounting Standards Board (FASB): This private, non-profit organization is responsible for determining standards of accounting principles. These principles are commonly referred to as the Generally Accepted Accounting Principles (GAAP).

Financial Plan: A parent document for the budget that establishes management policies, goals, and objectives for all programs within the City.
Fiscal Policy: A government agency's adopted policy for managing revenues, spending, and debt related to the government services and programs it provides and its capital investment; fiscal policy establishes agreed-upon principles and guidelines for the planning and programming of government budgets and their funding.
Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Page has specified July 1 through June 30 as its fiscal year.
Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.
Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.
Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.
Full Accrual Accounting: A basis of accounting in which revenue is recognized when earned and expenses are recognized when incurred.
Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.
Full-Time Equivalent (FTE): A value equivalent to the number of employees paid full time (forty hours per week or from 2,080 to 2,096 hours per year, depending on the calendar). A half-time position that is paid 20 hours per week equates to a 0.5 FTE.
Function: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).
Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.
Fund Balance/Equity: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances, carried forward into the next fiscal year, or reverted back to a granting agency if such is contractually stipulated.
Fund Transfers: Transferring monies between funds is a tool for maintaining a structurally-balanced budget.
Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.
FY: Abbreviation for fiscal year, the time period designated by the City signifying the beginning and ending period for recording financial transactions.
GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.
GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.
General Fixed Asset Account Group: A self-balancing group of accounts established to account for fixed assets of the City. This does not include fixed assets of the Enterprise Funds. These are included in the Enterprise Fund.
General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.
General Governmental Revenue: The revenues of a government other than those derived from and retained in an enterprise fund.
General Long-term Debt Account Group: An account group that accounts for the balances due on long- term indebtedness that has been financed. The group also accounts for the dollar value of the accrued vacation and other compensated absences of city employees.
General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.
Generally Accepted Accounting Principles (GAAP): These are the uniform minimum standards for financial accounting and reporting, reflecting the rules and procedures that define accepted accounting principles.
GFOA: Acronym for Government Finance Officers Association.
GIS: Acronym for geographic information system, a system designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.
Goal: A goal is the purpose towards which an endeavor is directed. A goal supports a department's mission statement and a citywide priority. Goals should include expected performance levels (i.e., citizen satisfaction levels, turnaround times, efficiencies, etc.) and are results-oriented, specific, state outcomes in measurable terms, and attainable within a specifically-stated timeframe.

GOHS: Acronym that stands for Governor's Office of Highway Safety. A state agency that provides funding for grants related to traffic enforcement programs.
Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.
Governmental Accounting Standards Board (GASB): An independent not-for-profit organization that is responsible for issuing accounting standards for state and local governments.
Governmental Fund: A generic classification used by GASB to refer to all funds other than proprietary and fiduciary funds. The general fund, special revenue funds, capital projects funds, and debt service funds are the types of funds referred to as governmental funds. Governmental funds are said to be expendable; that is, resources are received and expended, with no expectation that they will be returned through user or departmental charges. Revenues and expenditures (not expenses) of governmental funds are recognized on the modified accrual basis of accounting.
Grant Revertment: When a government entity in receipt of a grant reverts any unexpended funds from the grant award to the granting agency.
Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.
Gross Pledge or Gross Revenue Pledge: A pledge that all revenues received will be used for debt service prior to deductions for any costs or expenses.
Highway User Revenue Fund (HURF): The Special Revenue Fund that accounts transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue is derived from the gas tax, a portion of which is returned to Cities by the state.
HURF: Acronym that stands for Highway User Revenue Fund.
Improvement District: An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.
Incremental Budgeting: A budgeting process in which precedent determines how funds will be allocated among departments and programs. Under incremental budgeting, increases in allocations usually occur in small increases over past levels.
Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.
Industrial Insurance: Insurance for work-related injuries and illnesses, and pays for approved medical, hospital, and related services essential to an injured worker's treatment and recovery. It also provides partial wage replacement for injured workers who are temporarily unable to work.
Infrastructure: The physical assets of a government (e.g., streets or bridges).
Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.
Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.
Intergovernmental Revenue: Revenues from other governments, such as the state and federal government, in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.
Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.
iWorQ: Web-based applications for work management, permit management, code enforcement, and license management for cities and counties.
JCEF: Acronym that stands for Judicial Criminal Enhancement Fund.
Judicial Criminal Enhancement Fund: The State of Arizona Department of Public Safety administers this fund. This fund provides grant money to local law enforcement authorities to be used to enhance projects designed to prevent or control crimes.
Land Development: Capital improvements to preserve land or to enhance its public use. This includes fencing, outdoor lighting, drainage/storm runoff, and planting vegetation, as well as forest thinning.
Lease Purchase Agreement: A contractual agreement by which capital outlay may be purchased by making annual lease payments.
Lease Purchase: This method of financing allows the City to construct or acquire property and pay for it over a period of time by installment payments rather than an outright purchase. The time payments include an interest charge, which is typically lower than standard rates because the recipient does not have to pay income tax on the interest.
Levy Limit: In 1980, the Arizona Constitution was amended to limit the amounts which could be levied on property by the City and other local governments.
Levy: To impose taxes for the support of governmentally-provided services.
Liability: Resources owned by a government which have monetary value.
Limited Appointment: A position whose appointment is made for a specific project within a specific time frame. Limited appointments must be for no more than 24 months in duration.
Line-Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.
Local Aid: Revenue allocated by the state or counties to municipalities and school districts.
Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Major Fund: A fund consisting of 10% or more of the associated total revenues, expenditures/expenses, assets, or liabilities of all governmental or all enterprise funds, and 5% or more of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.
Marginal Cost: The additional cost of providing service to one more resident or consumer. Once capacity is reached, additional service capacity must be funded, and marginal cost increases substantially.
Maturity Date: The date that the principal of a bond becomes due and payable in full.
Mission Statement: A clear, concise statement of purpose for the entire City or department. The mission's focal point is broad, yet distinctly describes the City or department goals.
Modified Accrual Basis of Accounting: A type of accounting in which revenue is recognized when it is measurable and available to finance the expenditures of the current period and expenditures are generally recorded when the related fund liability is incurred (with some exceptions).
MPC Bonds: A method of funding major municipal projects. Citizens do not have to vote on this means of financing, nor are the bonds subject to debt limitation as specified by State constitution.
MPC: Acronym that stands for Municipal Property Corporation.
Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.
Municipal Property Corporation: A non-profit corporation with the main purpose of providing a financing alternative to fund the cost of acquiring, constructing, reconstructing and improving various municipal properties and buildings suitable for use by and for leasing to the City.
NACOG: Acronym that stands for Northern Arizona Council of Governments. A council of governments representing western Arizona, headed by an executive board that assist member agencies with the administration of government, community development, planning of municipal facilities and road improvements. This council also determines the distribution of Community Development Block Grant (CDBG) allocations.
Net Direct Debt (or Net Bonded Debt): Direct debt minus self-supporting debt.
Net Pledge or Net Revenue Pledge: A pledge that net revenues will be used for payment of debt service.
Non-major Fund: A fund consisting of less than 10% of the associated total revenues, expenditures/ expenses, assets, or liabilities of all governmental or all enterprise funds, and less than 5% of revenues, expenditures expenses, assets, or liabilities of all governmental funds and enterprise funds.
Non-operating Expense: An expense that is not directly related to the provision of services, i.e. debt service.
Non-operating Revenue: Revenue that is generated from other sources, i.e. interest, and is not directly related to service activities.
Non-recurring Expense: Extraordinary or one-time expense that is not expected to continue over time, at least on a regular basis.
Non-recurring Revenue: Extraordinary or one-time revenue that is not expected to continue over time, at least on a regular basis.
Note: A short-term loan, typically with a maturity date of a year or less.
Object Code: Identifies the expenditure type (e.g., cash, accounts payable, salaries and wages, etc.)
Objective: A statement of specific direction, purpose, or intent based on the goals established for a specific department.
Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."
Obligations: Amounts which a government may be legally required to meet out of its resources, including both actual liabilities and encumbrances not yet paid.
Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.
Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.
Operating Expenses: The cost for personnel, materials, and equipment required for a department to function.
Operating Revenue: Funds received as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund, i.e. user charges.
Operating Transfer: City resources are transferred between various funds. Transfers are made in order to subsidize projects in other funds. Transfers to other funds always equal transfers from other funds.
Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.
Page Utility Enterprises: Not-for-profit public power entity, owned by the City of Page.
Performance Budget: A budget that stresses output both in terms of economy and efficiency.
Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.
Performance Measure: As defined by GFOA, a specific quantitative measure or qualitative assessment of results obtained through a program or activity. It summarizes the relationship between inputs and outputs in achieving outcomes with respect to effectiveness, cost (efficiency) and quality.

Performance Measurement: As defined by GFOA, a process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes.
Personal Property: For property tax purposes in Arizona, personal property is designated as all types of property except land, buildings, or other real property improvements. Taxable personal property includes movable items used for agricultural, commercial, industrial, or rental-residential purposes. Personal property is not attached permanently to real property and may be removed by its owner without damage to the real property. Mobile homes are also personal property unless the owners file an affidavit affixing the mobile home to their real property.
Personnel Savings: A savings in general, when budgeted positions are held vacant or employees are paid at a lower rate than was budgeted.
Personnel Services: A category of expenditures within the budget that includes salaries, benefits, temporaries, and overtime, etc.
Pledged Revenues: These are monies obligated for the payment of debt service and the making of other deposits required by the bond contract.
Position: A single specific instance of a job class, whether occupied or vacant, involving duties entailing the services of one person. A position may be full- or part-time as reflected in the FTE value.
Principal: The face amount of a bond, exclusive of accrued interest.
Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.
Program: A combination of activities to accomplish an end.
Proposed Budget: A plan of financial operations submitted by the City manager to the City Council. This plan reflects estimated revenues, expenditures, transfers, and departmental goals, objectives, and performance/workload indicators.
Proprietary Funds: Sometimes referred to as “income determination,” “non-expendable,” or “commercial-type” funds. They are used to account for a government’s ongoing organizations and activities that are similar to those often found in the private sector (enterprise and internal service funds). Revenues and expenses (not expenditures) are accounted for on the full accrual basis.
PSPRS: Acronym for Public Safety Personnel Retirement System.
Public Hearing: An open meeting regarding proposed operating or capital budget allocations which provides citizens with an opportunity to voice their views on the merits of the proposals.
Public Safety Personnel Retirement System: A state agency that administers governmental retirement plan for public safety personnel.
PUE: Acronym that stands for Page Utility Enterprises. Not-for-profit public power entity, owned by the City of Page.
Purchased Services: The cost of services that are provided by a vendor.
Racketeering Influenced Criminal Organizations: A Special Revenue Fund that accounts for the RICO revenues and expenses of the Police Department. Expenditures from this fund are restricted to the furtherance of law enforcement efforts.
Real Property: Real estate, including land and improvements (buildings, fencing, paving) classified for purposes of assessment.
Recurring Expenditures: Expenses expected to be funded every year in order to maintain current/status quo service levels.
Recurring Revenues: Revenues that can reasonably be expected to continue year to year, with some degree of predictability.
Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.
Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.
Reserve: An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.
Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.
Resources: The total amount available for appropriation including estimated revenues, fund transfers, and beginning fund balances.
Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors’ analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.
Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.
Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.
Revenue Neutral Position: A position is considered to be revenue neutral when its expenditure impact, i.e., its total cost, is directly offset by the generation of incremental (or "new") revenue.
Revenue: Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.
RICO: Acronym that stands for Racketeering Influenced Criminal Organizations.
Risk Management: An organized attempt to protect a government's assets against loss in the most economical method.
Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.
SCADA: Acronym for Supervisory Control and Data Acquisition. SCADA is a computer-based system for gathering and analyzing real-time data to monitor and control equipment that deals with critical and time-sensitive materials or events.
SCBA: Acronym for self-contained breathing apparatus.
Self-Contained Breathing Apparatus: Device worn by rescue workers, firefighters, and other to provide breathable air in an immediately dangerous to life or health atmosphere.
Self-Supporting Debt: Debt for which the City has pledged a repayment source separate from its general tax revenues (i.e. Wastewater bond repaid from wastewater user charges/improvement district (assessment) bonds utility income/special assessment bonds).
Service Area: These are made up of departments with similar goals and priorities with a common purpose and common issues to address.
Service Level: Services or products which comprise actual or expected output of a given program. Focus is on results, not measures or workload.
Services: A service is the productive outcome that the customer receives from a department.
Source of Revenue: Revenues are classified according to their source or point of origin.
Special Assessment: A tax or levy customarily imposed against only those specific parcels of real estate that will benefit from a proposed public improvement like a street or sewer. NOTE: The City of Page does not assess property tax at this time.
Special Improvement District Bonds: Special improvement district bonds can be issued by a city to finance improvements in specific areas of the municipality. The property owners benefiting from the improvements are assessed to pay for the cost of retiring the bonds. This type of finance mechanism is generally used for such projects as street improvements and the extension of sewer lines.
Special Revenue Fund: A fund that accounts for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to specific-purpose expenditures.
Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.
Strategic Goal: A strategic goal translates resources into significant results to be achieved over the next two to five years providing the basis for evaluating the department as a whole.
Strategic Plan: A strategic plan sets forth the purpose, strategic goals, operational organization, and performance expectations for a department. The strategic plan provides information to department staff, corporate decision makers, the City of Page, and the public about how the department is organized to deliver results to its customers. It outlines the results that the department is accountable for achieving. The plan provides the opportunity for all department staff to observe how they contribute at all levels in the organization.
Structurally Balanced Budget: Supports financial sustainability for multiple years into the future by identifying key items: recurring and non-recurring revenues, recurring and non-recurring expenditures, and reserves.
Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.
Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.
Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.
Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefits of the people. This term does not encompass special assessments.
Tentative Budget: A preliminary adoption of the budget that sets the expenditure “ceiling” that legally cannot be exceeded during a given fiscal year.
Trend: A documented recurrence of measurable events or circumstances over time that is increasing, decreasing, or even staying the same. The size of the number of occurrences often determines whether the recurrences constitute a trend.
Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.
Uncollected Funds: Recently deposited checks included in an account’s balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank’s reserves and they are not available for disbursement.)
Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.
Unencumbered Fund Balance: Amount of an appropriation neither expended nor encumbered; generally available for future purposes.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)
Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.
Variable Cost: A cost that increases or decreases relative to increases/decreases in the amount of service provided.
Vehicle License Tax: Also known as Auto-Lieu, a tax paid to the State by drivers when registering vehicles as part of the total registration cost, a portion of which is returned to the counties by the State.
WAPA: Acronyn for Western Area Power Administration. WAPA is an agency that sells and delivers hydropower across 15 central and western states, including the City of Page, Arizona.